KITSAP COUNTY

SUQUAMISH GENERAL SEWER PLAN UPDATE

January 2025

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Suquamish General Sewer Plan Update

Kitsap County

January 2025

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Acronyms & Abbreviations

A	
AAF	Average annual flow
AACE	American Association of Cost Engineers
ADA	Americans with Disabilities Act
AGS	Aerobic Granular Sludge
AKART	all known and reasonable treatment
ANSI	American National Standards Institute
ASIL	Acceptable Source Impact Levels
ASST	Aerated Sludge Storage Tank
ATS	Automatic Transfer Switch
B	
BOD	Biochemical oxygen demand
C	
CBOD	Carbonaceous biochemical oxygen demand
CCTV	Closed circuit television
CFR	Code of Federal Regulations
CIP	Capital improvement plan/program
CMMS	Computerized maintenance management system
CMOM	Capacity Management Operations and Maintenance
CMU	Concrete masonry unit
COD	Chemical Oxygen Demand
CoF	Consequence of failure
County	Kitsap County
CPU	Central processing unit
CWA	Clean Water Act
D	
DCD	Department of Community Develop
DHI	Danish Hydraulic Institute
DMR	Discharge Monitoring Report
DO	Dissolved oxygen
DOH	Washington State Department of Health
E	
Ecology	Washington State Department of Ecology
EPA	Environmental Protection Agency
ERU	Equivalent Residential Unit
ESA	Endangered Species Act
F	
FOG	Fats, Oils, and Grease
fps	feet per second

FRP	Fiber Reinforced Polymer/Plastic
FTE	Full-Time Equivalent
G	
GIS	Geographic Information Systems
GMA	Growth Management Act
gpcpd	Gallons per Capita Per Day
gpd	gallons per day
gpm	gallons per minute
H	
H/H	Hydraulic and hydrologic
HDPE	High-Density Polyethylene
HP	Horsepower
HPA	Hydraulic Project Approval
HVAC	Heating, ventilation, and air conditioning
I	
I&I	Infiltration and inflow
I/O	Input/output
IBC	International Building Code
IFC	International Fire Code
IMC	International Machine Code
IPS	Individual Pump Stations
K	
KCCP	Kitsap County Comprehensive Plan
KPUD	Kitsap Public Utility District
kV	Kilovolt
kVA	Kilovolt amperes
kW	kilowatt
L	
LAMIRD	Limited Area of More Intense Rural Development
LEL	Lower Explosive Limit
LUV	Land Use Vision
M	
MCC	Motor control center
MDP	Main Distribution Panel
mg/L	Milligrams per liter
MGD	million gallons per day
MLLW	Mean lower low water
MMDWF	Maximum month dry weather flow
MMWWF	Maximum month wet weather flow
N	
NASSCO	National Association of Sewer Service Companies
NEC	National Electrical Code

NEMA	National Electrical Manufacturers Association
NFPA	National Fire Protection Association
NHPA	National Historic Preservation Act
NOC	Notice of Construction
NPDES	National Pollutant Discharge Elimination System
O	
O&M	operation and maintenance
OCI	Overall Condition Index
OFM	Washington State Office of Financial Management
OIT	Operator interface terminal
OPPC	Opinion of probable project cost
Orange Book	Washington State Department of Ecology's Criteria for Sewage Works Design
ORP	Oxidation Reduction Potential
Ortho-P	Orthophosphate
P	
PDF	Peak day flow
PFAS	Per- and polyfluoroalkyl substances
PHF	Peak hour flow
Plan	General Sewer Plan Update
PLC	Programmable Logic Controller
POTW	Publicly Owned Treatment Works
ppcd	pounds per capita per day
ppd	pounds per day
PSCAA	Puget Sound Clean Air Agency
PSE	Puget Sound Energy
psi	pounds per square inch
PSNGP	Puget Sound Nutrient General Permit
PSRC	Puget Sound Regional Council
PVC	Polyvinyl Chloride
R	
RCW	Revised Code of Washington
RDT	Rotary Drum Thickener
S	
SBR	Sequencing batch reactor
SCADA	Supervisory Control and Data Acquisition
SCFM	standard cubic feet per minute
SEPA	State Environmetal Policy Act
SERP	Washington State Environmental Review Process
SF	Square foot
SHPO	State Historic Preservation Officer
SIU	Significant Industrial User
SOP	Standard Operating Procedure

SRT	Solids retention time
SSO	Sanitary Sewer Overflow
T	
TAZ	Traffic Analysis Zones
TIN	Total Inorganic Nitrogen
TKN	Total Kjeldahl Nitrogen
TP	Total Phosphorus
TSS	Total suspended solids
TSST	Thickened sludge storage tank
TWAS	Thickened waste activated sludge
U	
UBC	Uniform Building Code
UGA	Urban Growth Area
UOS	Unstable old landslides
UPC	Uniform Plumbing Code
UPS	Uninterruptible power supply
URS	Unstable recent slides
USACE	United States Army Corps of Engineers
Utility	Kitsap County Sewer Utility Division
UV	Ultraviolet
V	
VAC	Volts of alternating current
VFD	variable frequency drive
VHF	Very high frequency
VSS	Volatile suspended solids
W	
WAC	Washington Administrative Code
WAS	Waste activated sludge
WDFW	Washington Department of Fish and Wildlife
WRIA	Water Resource Inventory Area
WWTP	Wastewater treatment plant

Executive Summary

ES.1 Introduction

Since the 1950s, Kitsap County (County) has worked to protect aquifers, surface water, and the Puget Sound by providing wastewater collection, treatment, and discharge. This Suquamish General Sewer Plan Update (Plan) provides a road map for the Suquamish service area's long-term wastewater infrastructure needs for the next 20 years. Planning the wastewater infrastructure needs of a dynamic and fast-growing region is challenging. Expanding populations in the County will require sewer service and the County will be responsible for appropriately collecting, conveying, and treating increasing wastewater flows. Infrastructure design and implementation will be strategically planned to maximize limited fiscal resources. Federal, State, and Local regulations all contribute to a need to be on the cutting edge of emerging technologies and require the utility to continually think ahead. Planning at this level involves weighing a complicated array of interconnected—and often conflicting—factors and variables. This Plan provides a framework for the County to continue to manage growth within the context of a countywide wastewater service network and achieve the overall goal of providing sewerage service to protect public health and the quality of Kitsap and the Puget Sound's water resources.

The State of Washington adopted the Growth Management Act (GMA) with the intent of creating a consistent and unified growth planning process. The GMA requires that the County create and enact a Comprehensive Plan to provide a 20-year blueprint for local policy, planning and capital facility investment. A Comprehensive Plan is used as a guide for local governments through the establishment of vision statements, goals, objectives, policies, and implementing actions. This Plan constitutes the sewer capital facilities element of the Kitsap County Comprehensive Plan (KCCP). At the time of adoption, this Plan is consistent with the other elements of the KCCP.

This Plan is based on planning horizons of a six-year period (2023 to 2028), and a 20-year period (2023 to 2042). An updated KCCP is currently in progress and will cover a 20-year planning period from 2024 to 2044. Therefore, the recommendations and conclusions presented in this Sewer Plan have been reviewed to confirm alignment with the 2044 planning horizon of the KCCP.

This Plan is also aligned with the County's *Water as a Resource* policy, adopted in 2009 and reaffirmed in 2016. One of the aims of *Water as a Resource* policy is to reduce water pollution. Implementation of the projects presented in this Plan are a direct expression of the County's guiding principle to view water as a valuable resource worthy of protection and careful stewardship.

This Plan meets the Washington State Department of Ecology (Ecology) regulations for general sewer plans contained in the Washington Administrative Code (WAC) 173-240-050.

Organization of the Plan

The Plan is organized into twelve sections that cover the Suquamish wastewater system:

- **Section 1: Introduction** provides an overview of the Suquamish service area, ownership of the system, and contents of the Plan.
- **Section 2: Service Area Characterization** reviews the physical and administrative characteristics of the Suquamish wastewater collection basin.

- **Section 3: Population, Flows, Load Projections** estimates the current sewer system population, analyzes the impact of projected population growth, and estimates future wastewater flows and loads within the Suquamish service area.
- **Section 4: Regulatory Requirements** identifies relevant federal, state, and local regulatory requirements that affect planning and operations of the wastewater system.
- **Section 5: Collection and Conveyance Existing Conditions** evaluates existing conditions of the system's gravity sewers, pump stations, and force mains based on site visits, video inspections of pipes, and discussion with County staff.
- **Section 6: Wastewater Treatment Plant Existing Conditions** evaluates existing conditions of the Suquamish Wastewater Treatment Plant (WWTP) facilities, processes, and equipment based on site visits, discussion with plant operators, historical plant performance, and modeling of the plant processes.
- **Section 7: Collection and Conveyance System Analysis** analyzes sewer system capacity and alternatives for improvements to the system using a hydraulic model and evaluating system performance during a 25-year, 24-hour storm event.
- **Section 8: Wastewater Treatment System Analysis** analyzes improvements needed to maintain and upgrade the Suquamish WWTP based on condition deficiencies, capacity inadequacies, and regulatory requirements.
- **Section 9: Recycled Water** evaluates opportunities for recycled water reuse so that water treated at the Suquamish WWTP can be used for beneficial purposes instead of discharged to the Puget Sound.
- **Section 10: Operations and Maintenance** documents the County's management structure, details the wastewater system operations and maintenance (O&M) practices, and makes suggestions to improve utility operation practices.
- **Section 11: Capital Improvement Plan** provides a 20-year plan for implementing capital improvement program (CIP) projects that improve the operation of the collection and conveyance system and Suquamish WWTP.
- **Section 12: Financial Strategy** identifies financial approaches to fund the CIP.

General Sewer Plan Requirements

This Plan meets the Ecology regulations for general sewer plans contained in WAC 173-240-050.

Table ES-1 summarizes the requirements and the sections in the 2024 CSP where the requirements are addressed.

Table ES-1 | WAC 173-240-050 Requirements

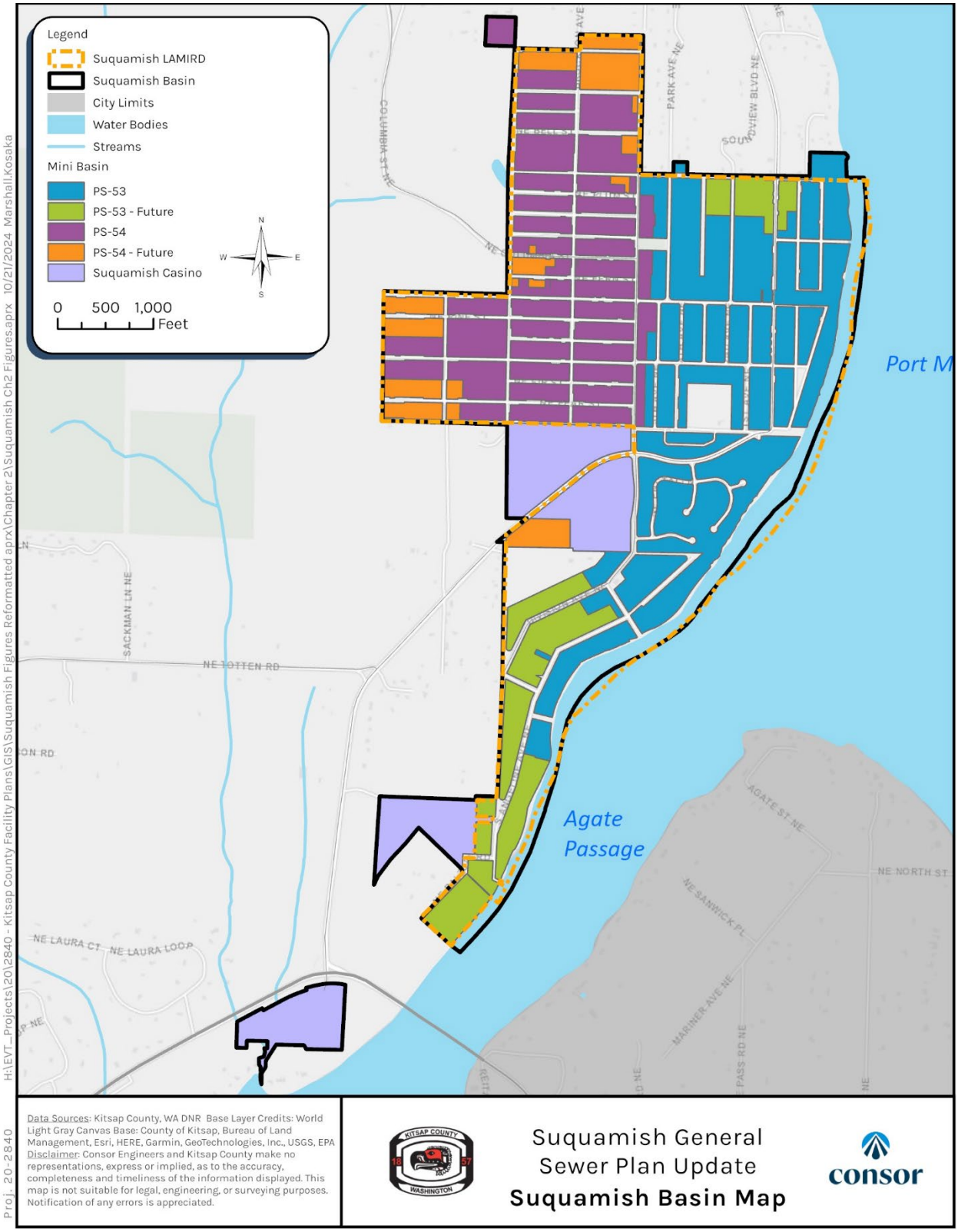
Section	Section Description	Location in Plan
3.a	The purpose and need for the proposed plan.	Section 1.2
3.b	A discussion of who will own, operate, and maintain the systems.	Section 1.5
3.c	The existing and proposed service boundaries.	Figure 2-1

Section	Section Description	Location in Plan
3.d.i	Boundaries. The boundary lines of the municipality or special district to be sewered, including a vicinity map;	Figure 2-1
3.d.ii	Existing sewers. The location, size, slope, capacity, direction of flow of all existing trunk sewers, and the boundaries of the areas served by each;	Section 5 and Section 6
3.d.iii	Proposed sewers. The location, size, slope, capacity, direction of flow of all proposed trunk sewers, and the boundaries of the areas to be served by each;	Section 11
3.d.iv	Existing and proposed pump stations and force mains. The location of all existing and proposed pumping stations and force mains, designated to distinguish between those existing and proposed;	Section 5, Section 11
3.d.v	Topography and elevations. Topography showing pertinent ground elevations and surface drainage must be included, as well as proposed and existing streets;	Figure 2-2
3.d.vi	Streams, lakes, and other bodies of water. The location and direction of flow of major streams, the high and low elevations of water surfaces at sewer outlets, and controlled overflows, if any. All existing and potential discharge locations should be noted;	Figure 2-4
3.d.vii	Water systems. The location of wells or other sources of water supply, water storage reservoirs and treatment plants, and water transmission facilities.	Figure 2-5
3.e	The population trend as indicated by available records, and the estimated future population for the stated design period. Briefly describe the method used to determine future population trends and the concurrence of any applicable local or regional planning agencies.	Section 3
3.f	Any existing domestic or industrial wastewater facilities within twenty miles of the general plan area and within the same topographical drainage basin containing the general plan area.	Figure 1-1
3.g	A discussion of any infiltration and inflow problems and a discussion of actions that will alleviate these problems in the future.	Section 3.4.3
3.h	A statement regarding provisions for treatment and discussion of the adequacy of the treatment.	Section 6
3.i	List of all establishments producing industrial wastewater, the quantity of wastewater and periods of production, and the character of the industrial wastewater insofar as it may affect the sewer system or treatment plant. Consideration must be given to future industrial expansion.	Section 4
3.j	Discussion of the location of all existing private and public wells, or other sources of water supply, and distribution structures as they are related to both existing and proposed domestic wastewater treatment facilities.	Figure 2-5
3.k	Discussion of the various alternatives evaluated, and a determination of the alternative chosen, if applicable.	Section 7 and Section 8
3.l	A discussion, including a table, that shows the cost per service in terms of both debt service and O&M costs, of all facilities (existing and proposed) during the planning period.	Section 10, Section 11, and Section 12
3.m	A statement regarding compliance with any adopted water quality management plan under the Federal Water Pollution Control Act as amended.	Section 4
3.n	A statement regarding compliance with the State Environmental Policy Act (SEPA) and the National Environmental Policy Act, if applicable.	Section 4

ES.2 Service Area Characterization

The County provides sewer service within the Suquamish basin. The Suquamish basin map is shown in **Figure ES-1**. The basin is approximately 470 acres. It is bounded on the east and south by Port Madison Bay and the Agate Passage and extends inland several blocks to encompass a few neighborhood developments.

Figure ES-1 | Suquamish Basin Map



The County has established Urban Growth Area (UGA) boundaries, land use designations, and zoning in accordance with the GMA. Urban level services, including sewer service, is not allowed outside of the UGA with limited exceptions, one of which is within a Limited Area of More Intensive Rural Development (LAMIRD). In these areas, sewers are allowed for the development of necessary public facilities and public services. Suquamish is recognized as a Type 1 LAMIRD.

The County owns and maintains the sewer collection system that provides service primarily to the northern portion of the LAMIRD with a small portion of the system served in the southern portion. The Suquamish Clearwater Casino Resort also pumps wastewater flows to Suquamish collection system. The system includes approximately 55,000 feet of gravity pipe, 9,400 feet of force main pipe, and two pump stations and the Suquamish WWTP. All sewer flows within the basin are conveyed and treated at the Suquamish WWTP.

ES.3 Population, Load, and Flow Projections

Current population and population growth are critical factors when considering required capacity and potential upgrades to the sewer system since sewer flows and population are closely linked.

The current sewered population in the Suquamish basin was estimated based on an average of 2.5 people per equivalent residential unit (ERU). An ERU is a system specific unit of measure used to estimate wastewater volumes in the system based on the flow produced by an average single-family household.

Growth is presumed to occur within the LAMIRD according to the land use designations and zoning in the 2016 KCCP. This plan, at the time of writing, is in alignment with the County's 2024 KCCP effort and is able to support the growth strategies described therein. The sewered population growth rate is estimated to be 0.63 percent based on the Puget Sound Regional Council (PSRC) and Washington State Office of Financial Management (OFM) information. The total current and projected populations for the sewered areas in Suquamish basin are summarized in **Table ES-2**. Additionally, the Kitsap County Department of Community Development (DCD) prepared population projections as part of their update to the KCCP. These were compared to and are consistent with the projections presented in this Plan

Table ES-2 | Suquamish Basin Current and Projected Sewered Population

Year	Sewered Population
2020	2,663
2028	2,814
2042	3,081
2044	3,102*

Note:
*Extrapolated from 2042 population, included for comparison to 2024 KCCP

Wastewater flows and loadings heavily influence WWTP facility design. Consequently, data related to wastewater characteristics and projected flows and loadings affect the selection of key criteria used to select project alternatives for further consideration. The existing flows and loads at Suquamish WWTP were evaluated from January 2018 through June 2020 and correlated to current population to develop per capita values. The existing and projected flows and loads for the Suquamish WWTP over the 20-year planning horizon are presented as **Table ES-3** and **Table ES-4**. Consistent with Ecology guidelines, flows are developed for average annual flow (AAF), maximum month wet weather flow (MMWWF), maximum month

dry weather flow (MMDWF), peak day flow (PDF), and peak hour flow (PHF). Loads are developed for biological oxygen demand (BOD), total suspended solids (TSS), and total Kjeldahl nitrogen (TKN).

Table ES-3 | Suquamish WWTP Current and Projected Flows

Flow Event	2020	2028	2042
AAF (MGD)	0.23	0.24	0.26
MMWWF (MGD)	0.45	0.47	0.50
MMDWF (MGD)	0.30	0.31	0.33
PDF (MGD)	0.69	0.72	0.77
PHF (MGD)	0.97	1.00	1.07

Note:
MGD = million gallons per day

Table ES-4 | Suquamish WWTP Current and Projected Loads

Parameter	2020			2028			2042		
	AA	MMWW	MMDW	AA	MMWW	MMDW	AA	MMWW	MMDW
BOD (ppd)	445	604	528	470	638	558	514	699	611
TSS (ppd)	457	733	602	483	775	637	529	849	697
TKN (ppd)	81.3	109	112	85.9	115	119	94.1	126	130

Note:
ppd = pounds per day

ES.4 Regulatory Requirements

Collection, conveyance, and treatment facilities operation, design, and construction are regulated through federal, state, County, and local regulations. The regulations are detailed in Section 4.

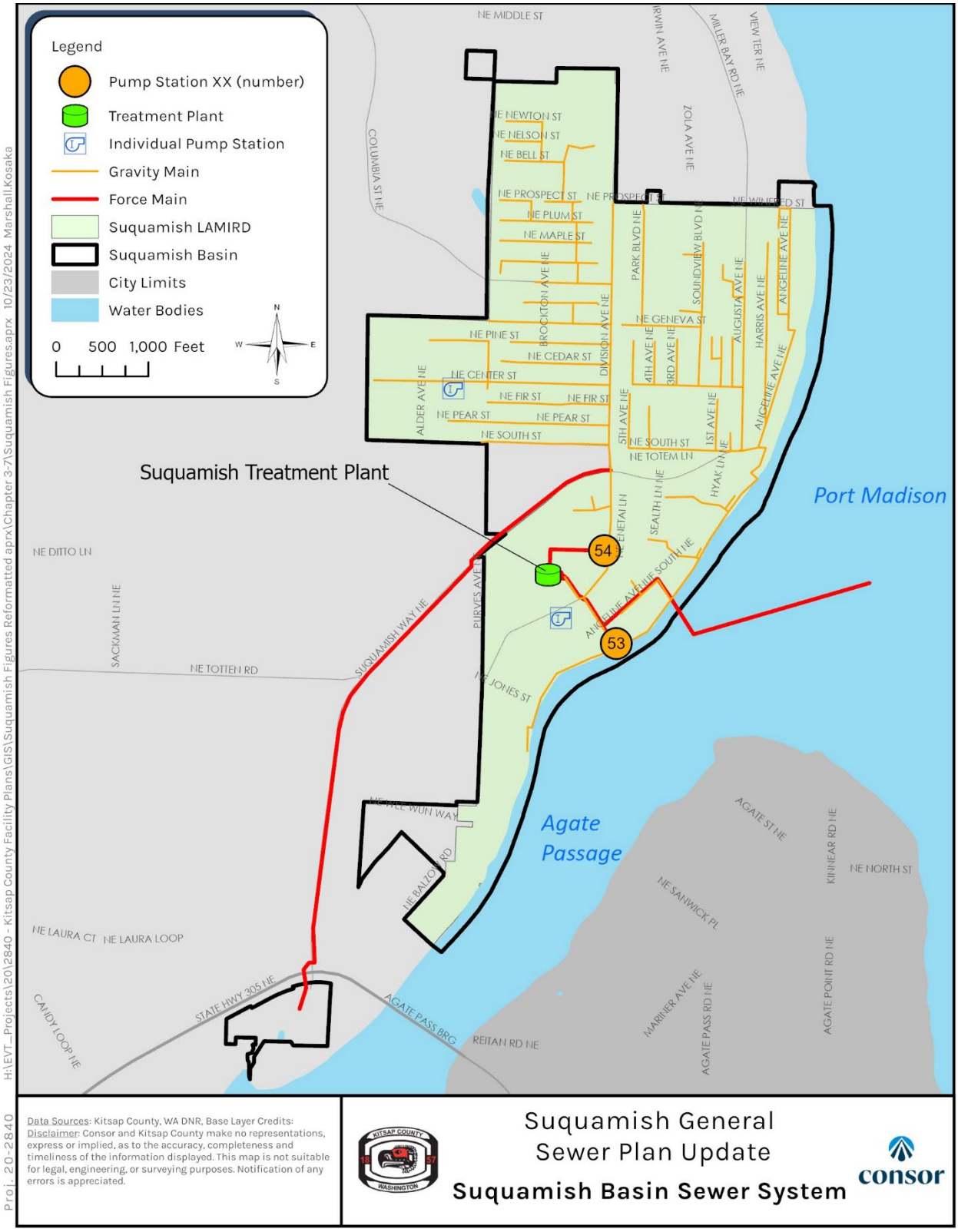
The National Pollutant Discharge Elimination System (NPDES) program, administered by the United States Environmental Protection Agency (EPA), is the primary permit for Suquamish WWTP, which has been issued NPDES Permit No. WA0023256. The permit went into effect in 2008, was set to expire in 2013, was administratively continued, and remains in effect as of the date of this Plan. The permit includes limits on plant capacity and treated effluent discharge, solids disposal requirements, monitoring requirements, recordkeeping and reporting criteria, and O&M requirements.

The EPA issued a draft permit in September of 2019 and re-issued a new draft in May 2024 with new and revised conditions. The re-proposed draft includes amendments and conditions from Ecology related to monitoring total inorganic nitrogen (TIN), planning for optimization of TIN removal, monitoring of per- and polyfluoroalkyl substances (PFAS) and monitoring enterococci bacteria. The re-proposed draft permit has not been finalized at the time of writing.

ES.5 Collection and Conveyance Existing Conditions

The Suquamish collection and conveyance system is comprised of sewer assets owned by the County within the Suquamish LAMIRD. The Suquamish collection and conveyance system is shown in Figure ES-2. A detailed review of the existing collection and conveyance system is provided in Section 5.

Figure ES-2 | Suquamish Basin Sewer System



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Data Sources: Kitsap County, WA DNR, Base Layer Credits:
Disclaimer: Consor and Kitsap County make no representations, express or implied, as to the accuracy, completeness and timeliness of the information displayed. This map is not suitable for legal, engineering, or surveying purposes. Notification of any errors is appreciated.

Suquamish General Sewer Plan Update
Suquamish Basin Sewer System

consor

Flows from the western portion of the Suquamish basin generally flow by gravity to PS-54 and flows from the eastern portion of the Suquamish basin generally flow by gravity to PS-53. The Suquamish Casino pumps wastewater, via a privately owned pump station and force main, to a gravity main within the Suquamish collection which is tributary to PS-54. Flows from PS-53 and PS-54 are then pumped to the Suquamish WWTP.

There is approximately 55,000 feet of gravity main in the Suquamish collection system. County owns most of the pipes, 87 percent of which are 8 inches in diameter. Approximately 2,000 feet of pipe are privately owned. There are approximately 9,400 feet of sewer force mains that convey pumped wastewater.

There are two pump stations within the Suquamish sewer system: PS-54 and PS-53. PS-54 has a firm capacity of 350 gallons per minute (gpm) and PS-53 has a firm capacity of 360 gpm. The County classifies their pump stations as Critical, Regional, Relay, or Satellite pump stations based on how many mini-basins (or upstream pump stations) discharge into the pump station. **Table ES-5** shows the classification and number of pump stations in the Suquamish basin.

Table ES-5 | Pump Station Type Consequence of Failure Definitions

Pump Station Type (from County)	Tributary Pump Stations	Number of Pump Stations in Suquamish Basin
Satellite	0	1
Relay	1	1
Regional	2-3	0
Critical	4+	0

The condition of each pump station was evaluated. To better inform the County's prioritization of future asset upgrades and replacements, an overall pump station "asset health" score was developed that synthesizes each pump station's existing likelihood of failure (condition) and consequence of failure (CoF). Each criterion is rated on a 1 to 5 scale where higher numbers indicate worse condition and high criticality, then the scores are multiplied together to get the overall Asset Health score (potential range from 1 to 25). PS-53 has an asset health score of 7 and PS-54 has a score of 7.4. This score is only indicative of the PS condition but does not factor in capacity, which is covered in **Section 7**.

The County has historically conducted pipeline condition assessments through video observation with the ability to examine the entire conveyance system in a 5-year cycle. This process entails inspecting pipes via closed circuit television (CCTV), storing the video in a database, reviewing the video, and assigning an Overall Condition Index (OCI) score based on the observations. The OCI score ranges from 0 to 100 with higher numbers indicating better condition.

The criteria that are scored for the OCI score are:

- Obstruction or Intrusion
- Worn surface
- Belly or sag in pipe
- Crack or fracture
- Break or failure
- Lining or repair failure
- Joint separation or offset

The lengths of pipe in each OCI range are summarized in **Table ES-6**. Overall, the system is in good condition, but one pipe is in poor condition with a score of 51.

Table ES-6 | Summary of Pipes OCI Scores

OCI Range	Length (ft)	Percentage of Total
0-20	-	0%
20-40	-	0%
40-60	212	<1%
60-80	-	0%
80-99	9,400	17%
100	45,200	83%

ES.6 Wastewater Treatment Facilities Existing Conditions

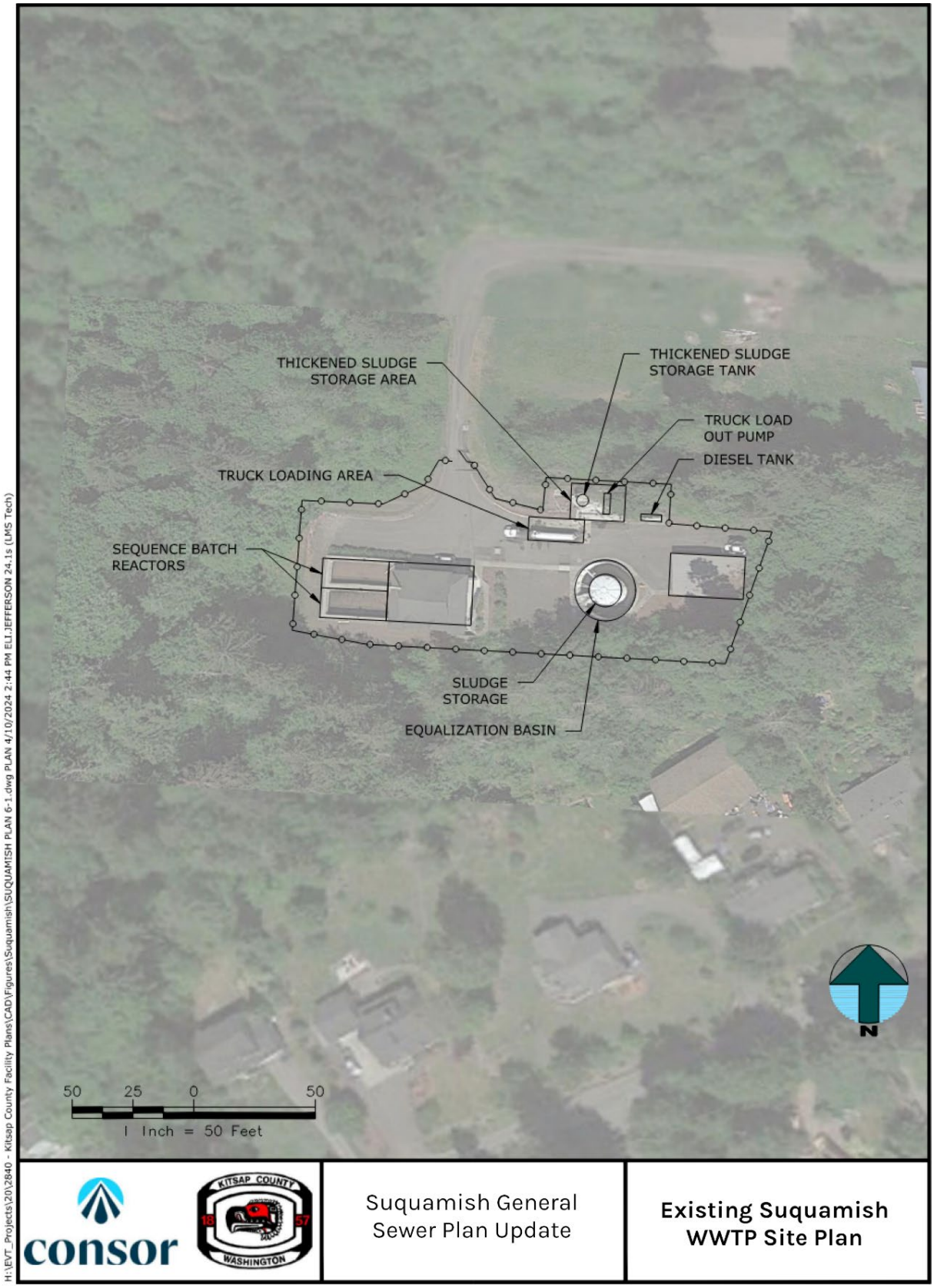
The Suquamish WWTP was constructed as an activated sludge process in 1975 but was reconstructed as a Sequencing Batch Reactor (SBR) system in 1997. A rotary drum thickener (RDT) system, thickened sludge storage tank (TSST), and sludge loadout facility were constructed in 2017. The plant was designed for a maximum monthly flow rate of 0.4 MGD and a peak flow of 1.0 MGD. The Suquamish WWTP site plan is shown in **Figure ES-3** with major structures and processes identified. The plant is accessed via a driveway that is shared with a homeowner from Division Avenue NE. The 7.6 acre lot is bordered by residential properties on the east, south and west sides, and an undeveloped lot owned by the Suquamish Tribal Housing Authority to the north. The lot has frontage along Purves Avenue NE, but this portion of the site has not been developed and is heavily wooded.

Plant treatment processes include preliminary screening and grit removal, biological treatment in two SBRs, an equalization basin, and ultraviolet (UV) disinfection. Waste activated sludge (WAS) is thickened with an RDT, stored at in the TSST, and sent to the County's Central Kitsap WWTP for further treatment and disposal. Treated effluent is discharged to Port Madison of the Puget Sound in accordance with the NPDES Permit.

An evaluation of the Suquamish WWTP was conducted that consisted of a site review of equipment, facilities, processes, discussions with WWTP staff to understand operational issues, and analysis and modeling to determine capacity. Overall unit process "asset health" scores were developed, using the same method as the pump stations, to synthesize the likelihood of failure (condition) and CoF (criticality). Each criterion is rated on a 1 to 5 scale where higher numbers indicate worse condition and high criticality, then the scores are multiplied together to get the overall asset health score (potential range from 1 to 25). Secondary treatment, disinfection and effluent, and power distribution scored higher than 10, which indicates these systems are generally in poor condition and require upgrades and/or rehabilitation to continue effective and reliable operation. Preliminary treatment and solids treatment scored between 5 and 10, indicating moderate upgrades may be necessary. Civil and support systems are in good condition and scored below 5.

A Visual Hydraulics© model was created to determine the hydraulic capacity and a Biowin© biological process model was used to evaluate the biological capacity of the existing Suquamish WWTP and unit processes. Hydraulic deficiencies were noted in the headworks, which does not have sufficient capacity to handle the peak instantaneous flows from both pump stations once upgraded as recommended in **Section 7**, and in the SBR decant mechanism, which does not allow the basins to be decanted quickly enough under peak flow conditions. The biological capacity of the secondary treatment system has the ability to meet current treatment requirements and those in the 2024 draft permit but is unlikely to be able to meet more stringent TIN removal requirements that are expected to be implemented in the future.

Figure ES-3 | Existing Suquamish WWTP Site Plan



Several unit processes will need significant improvements within the 20-year planning period to alleviate hydraulic or biological limitations and continue proper operation:

- The headworks requires additional capacity and a fine screen configuration that meets Ecology redundancy requirements.
- The SBR basins require additional redundancy to meet Ecology requirements.
- Secondary treatment process upgrades will be needed to improve TIN removal when dictated by permit requirements.

ES.7 Collection and Conveyance System Analysis

The Suquamish collection system was modeled using the Danish Hydraulic Institute's (DHI's) MIKE+ hydraulic and hydrologic (H/H) modeling platform to determine capacity deficiencies in the system. The projected population and increased rainfall due to climate change are the basis for establishing future system requirements. The model was developed using geographic information system (GIS) shapefiles, provided by the County, for the collection system, land use, contours, and soils in the Suquamish basin. The model was calibrated to data from flow monitors installed in the collection system. The meters collected flow data from October 2020 through April of 2021. Results were analyzed for the existing, 2042, and 2080 planning horizons using a 25-year 12-hour design storm.

Manholes, pipes, and pump stations were analyzed for deficiencies using the H/H model. Manholes are considered to have sanitary sewer overflows (SSOs) when the simulated water surface elevation in a manhole exceeds the rim elevation. Pipes are considered surcharged when the simulated water surface elevation in the upstream or downstream manhole connection exceeds the pipe crown. Pump stations are under capacity when the simulated flow to a pump station meets or exceeds the pump station firm capacity which is the station capacity with the largest pump out of service.

The total SSO count, surcharged gravity pipes, and velocity exceeded pipes are included in **Table ES-7.** Detailed maps can be found in **Section 7**.

The results indicate that both PS-53 and PS-54 are under capacity for all planning horizons. Discussion with the County indicates that they do experience excessive flows at each of these stations.

Table ES-7 | Pipe and Manhole Capacity Criteria

Scenario	Surface Sewer Overflows (SSO)	Number of Pipes Surcharged (Either end)
2022	0	11
2042	0	20
2080	0	45

ES.8 Wastewater Treatment System Analysis

The results in **Section 6** were used to identify processes that require improvement and define feasible alternatives for WWTP improvements for the 6-year, 20-year, and 40-year planning horizons. Minor maintenance, repairs, and direct replacements were not subject to a full alternatives analysis due to the relatively simple nature of replacements or expansions.

In 2022, the County began a project to replace the process piping system, evaluate the influent screen for replacement, and rehabilitate the aerated sludge storage tank (ASST) and effluent equalization basin. During preliminary design of these elements several challenges were identified that ultimately caused the project to be put on hold. Several additional items of work were identified that would be required to bring the plant up to the National Fire Protection Association (NFPA) 820 Standard for Fire Protection in Wastewater Treatment and Collection Facilities, it was found that the existing influent channel would not accommodate a fine screen with sufficient capacity to meet future peak instantaneous flows from PS-53 and PS-54, and the cost of the plant bypass during construction was much higher than expected. The progress on the project and the challenges encountered are detailed in the *Suquamish WWTP Improvements Design-to-date Summary Memorandum* (Consor, 2024, Appendix A). As of this writing, the project has ended and the County is assessing options to secure funding to enable some or all of the improvements identified to be implemented in future project(s). Each of these upgrades are also included in the projects identified in Section 11.

Preliminary Treatment

The headworks do not have adequate capacity to pass the peak instantaneous flowrate once PS-53 and PS-54 are upgraded as described in Section 7. The existing influent rotary fine screen and grit pumps are in poor condition. Additionally, the fine screen configuration does not provide adequate redundancy in accordance with Ecology requirements. The SBR's also lack adequate redundancy, which can be provided by adding an influent equalization basin. The following improvements are recommended:

- Replacing the entire headworks with a new structure.
- Construct an influent equalization basin.

Secondary Treatment

The secondary treatment was installed in 1997 and is generally in fair condition with adequate capacity. The recirculation piping is in poor condition. There are only two SBR basins and no influent equalization storage, which presents operational challenges if one basin must be removed from service and does not meet Ecology's current redundancy requirements for SBR systems. Additionally, further capacity improvements will be required to accommodate future TIN removal requirements. The following improvements are recommended:

- Replacing existing recirculation piping and electrical actuators.
- Installs dissolved oxygen (DO) and ammonia probes to improve process control.
- If TIN limits become more restrictive in the future, convert the existing SBR system to an aerobic granular sludge (AGS) system.

Disinfection

The UV equipment was installed in 1997 and is nearing the end of its typical design life. Additional control and monitoring capabilities beyond what the current basic controller can offer is desired by the plant staff and will improve energy efficiency. The following improvements are recommended:

- Replace the existing UV system with the upgraded Trojan UV3000Plus system.

Solids Treatment

The ASST was constructed in 1975 and retrofitted in 1997. The tank is in poor condition. The sludge storage blower was installed in 1997 and appears to be in fair condition. The thickened sludge pump is showing significant corrosion despite being installed in 2017. The following improvements are recommended:

- Repair or replace the ASST.
- Replace thickened sludge pump with a larger pump.
- Replace the sludge storage blower in the next 12 to 15 years.

Odor Control & Plant Support Systems

The odor control chemical scrubber was installed in 1997 and is in poor condition. It is only partially operational, and frequently breaks down. The plant's fire alarm system and combustible gas detection system are not functioning and fire protection does not meet NFPA 820 requirements. The process building drain piping has corroded and leaks in some areas. The following improvements are recommended:

- Replace the existing chemical scrubber with an activated carbon scrubber.
- Replace the plant drain piping.
- Implement improvements to ventilation, fire alarms, combustible gas detection, and fire protection to meet NFPA 820.

ES.9 Recycled Water

Recycling treated wastewater can provide numerous benefits, including conservation of limited groundwater resources, reduction of effluent discharge to the Puget Sound, and replenishment of streams and fish habitat. Use of recycled water to replace the use of potable water for non-potable purposes, such as irrigation, toilet flushing, reduces the stress on area groundwater and supports sustainable management of that limited resource. The County has not previously identified or proposed any cost-effective applications of recycled water if it were to be produced by the Suquamish WWTP.

Use of recycled water for managed aquifer recharge was considered as part of a watershed planning effort facilitated by Ecology for Water Resource Inventory Area (WRIA) 15, as directed by the Streamflow Restoration Act (Revised Code of Washington (RCW) 90.94). The evaluation identifies geographic locations that appear promising for both shallow aquifer infiltration and enhancement of stream baseflows, which in turn may provide water to offset to consumptive impacts of new permit-exempt domestic groundwater withdrawals, however no locations in the near vicinity of the Suquamish WWTP were identified. The County also coordinated with water providers and other potential stakeholders to determine if there were opportunities for irrigation recycled water use in the vicinity of the Suquamish WWTP but determined there we no suitable sites at the time of this Plan.

ES.10 Operations and Maintenance

Section 10 includes a summary of the O&M programs for the collection and conveyance system, and the Suquamish WWTP. A review of State and Federal requirements that impact the County's O&M program are also included in Section 10.

The Sewer Utility Division consists of four main work groups: Utilities O&M (WWTPs and pump stations), Field Operations (collection system piping), Engineering and Administration, and Construction Management. A total of 72 staff work in the Sewer Utility Division and oversee O&M across each of the County's four wastewater systems. O&M activities include regular inspection of pump stations, cleaning and inspection of pipes, preventative maintenance of WWTP equipment, ongoing records management for all components of the system, and review and updates to the WWTPs O&M manual.

A staffing analysis was conducted for the collection and conveyance system and Suquamish WWTP and determined that staffing levels and certifications are appropriate and adequate for current operations. No additional staff is expected to be required though the 20-year planning period.

Conclusions and recommendations based on a review of the County O&M practices are:

- Train and certify CCTV operators in National Association of Sewer Service Companies (NASSCO) assessment to improve the consistency of sewer inspecting rating.
- Review spare parts inventories and assess the need for additional spare parts due to supply chain challenges.
- Institute an annual valve exercising and maintenance program.
- Develop a training program to accelerate employees into Operator Certification Group III and prepare for anticipated Puget Sound Nutrient Reduction Goals and facility upgrades.
- Institute an Arc-Flash Analysis and Protection program and incorporate as capital projects are designed and constructed.

ES.11 Capital Improvement Plan

The CIP projects were developed to remedy existing system deficiencies, address regulatory requirements, and provide adequate capacity for projected flows and loads. CIP projects to address immediate needs are planned in a 6-year planning horizon (from 2023 to 2028) and future CIP projects are included in the 20-year planning horizon (from 2029 to 2042). A planning level cost opinion of CIP project implementation is provided. It is assumed that minor projects will be completed with O&M budget, therefore they are not included in the CIP. CIP projects for the 6-year and 20-year planning horizons are presented in **Table ES-8**, **Table ES-9**, and **Table ES-10**. A preliminary implementation timeline of the CIP is provided in **Section 11**.

Table ES-8 | 20-Year Suquamish Collection and Conveyance Capital Improvement Projects

CIP No.	Item	Total Project Cost
CIP-S-CC-CAP-1[1]	Replace PS-54 and Forcemain	$7,000,000
CIP-S-CC-CAP-2[1]	Replace PS-53 and Forcemain	$7,200,000
CIP-S-CC-OM-3	Annual Pipe Replacement	$1,860,000
CIP-S-CC-DEV-4	Extend Gravity Sewers Flowing to PS-53 from the South	$0
CIP-S-CC-DEV-5	Extend Gravity Sewers Flowing to PS-54	$0
CIP-S-CC-DEV-6	Extend Gravity Sewers Flowing to PS-53 from the Northeast	**$ 0**
CIP-S-CC-OM-7	Annual Pipe Replacement	**$4,340,000**
	Total	**$20,400,000**

Note:
1. If funding becomes available, this project should be considered in the 6-year CIP.

Table ES-9 | 6-Year Suquamish WWTP Capital Improvement Projects

CIP No.	Item	Total Project Cost
CIP-S-WWTP-CAP-1	New Influent Equalization Basin	$ 2,850,000
CIP-S-WWTP-OB-2	Replace Headworks	$ 2,090,000
CIP-S-WWTP-OB-3	Replace Odor Control System	$ 510,000
CIP-S-WWTP-OM-4	Replace Process Piping	$ 2,170,000
CIP-S-WWTP-OM-6	Replace Drain Piping	$ 190,000
CIP-S-WWTP-REG-8	NFPA 820 Upgrades	$ 2,300,000
	Total	$ 10,110,000

Table ES-10 | 20-Year Suquamish WWTP Capital Improvement Projects

CIP No.	Item	Total Project Cost
CIP-S-WWTP-OB-5[1]	SBR Improvements	$ 720,000
CIP-S-WWTP-OB-7[1]	Effluent Equalization and Sludge Storage Tank Rehabilitation	$ 860,000
CIP-S-WWTP-OB-9[1]	Replace UV System	$ 760,000
CIP-S-WWTP-REG-10[2]	Convert to AGS System	$ 8,120,000
CIP-S-WWTP-OB-11	Replace Thickened Sludge Pump	$ 50,000
	Total	$10,510,000

Note:
1. If funding becomes available, this project should be considered in the 6-year CIP.
2. Future nutrient requirements and timing are unknown. Based on the current permit cycle for the PSNGP, it is assumed that effluent TIN restrictions to values below 10 milligrams per liter (mg/L) will not be implemented until 2031 at the earliest.

ES.12 Financial Strategy

Section 12 consists of the financial analysis performed by FCS group to develop a funding plan ("revenue requirement") for the County's sewer utility for the 2024 to 2042 planning horizon. The revenue requirement was identified based on operating and maintenance expenditures, fiscal policies, and the capital funding needs identified in Section 12.

The County sewer system has four basins, each with a treatment plant and corresponding collection system: Central Kitsap, Manchester, Suquamish, and Kingston. While a General Sewer Plan has been developed separately for each basin (this focus of this document is the Suquamish basin), the County does not separate its sewer utility financial information by basin. As such, the information included in Section 12 refers to the County sewer utility as a whole, unless explicitly stated otherwise. The result of the analysis indicates that a Countywide rate adjustment of 6.31 percent for 2025 and 6 percent per year through the remaining forecast period would be sufficient to support the capital program.

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SECTION 1

Introduction

1.1 Introduction

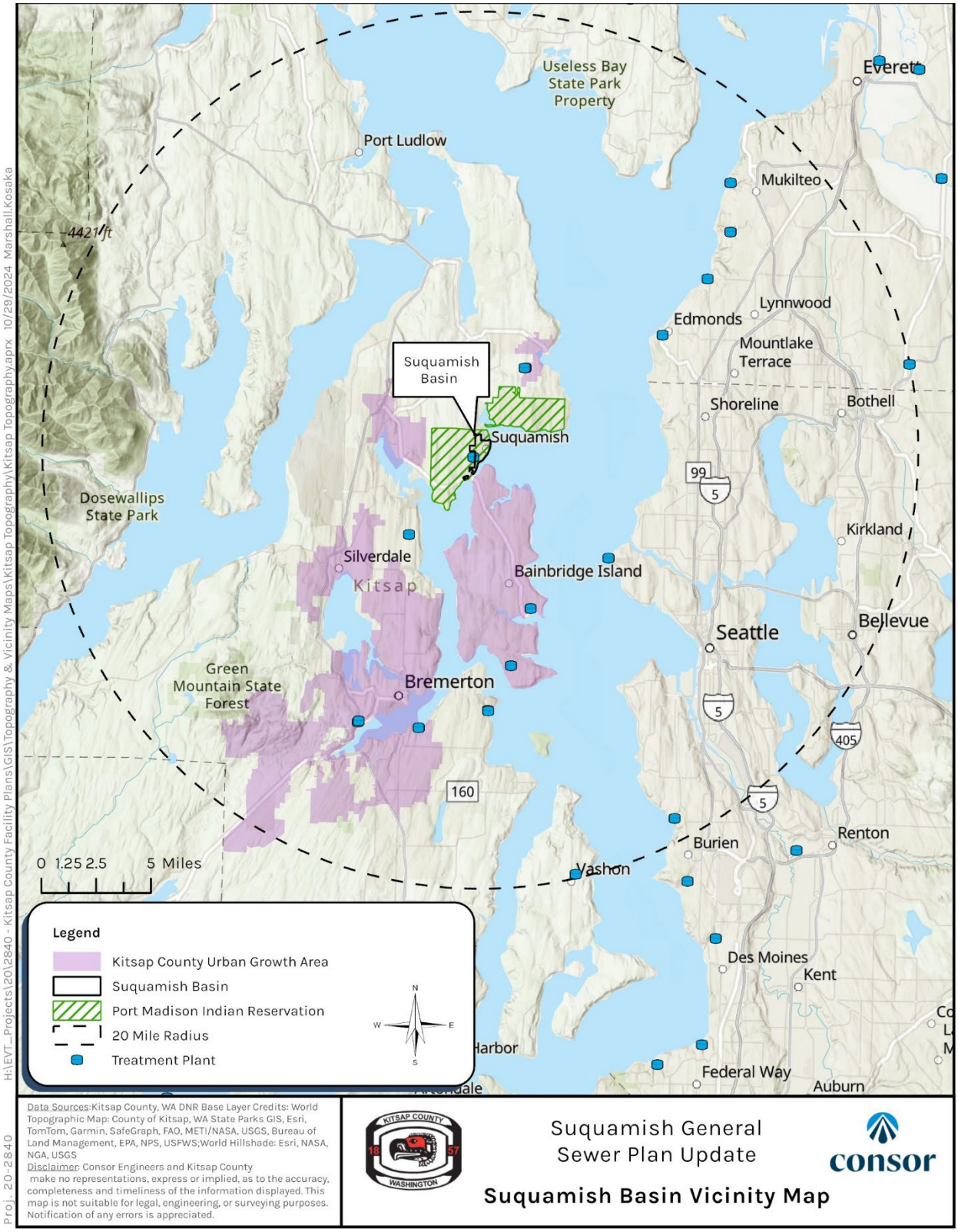
The Suquamish service area is in Kitsap County (County), Washington on the west side of the Puget Sound. It is a rural, historic waterfront community within the Port Madison Indian Reservation. This General Sewer Plan Update (Plan) provides the County with a 20-year plan (2022 to 2042) for the Suquamish basin sewer collection, conveyance, and wastewater treatment plant (WWTP) infrastructure. The Central Kitsap, Kingston, and Manchester basins sewer systems are covered under separate Plans.

A Suquamish basin vicinity map is shown in **Figure 1-1**. The Suquamish service area spans approximately 470 acres, and contains the Suquamish Nature Preserve, an elementary school, and neighborhood developments. Suquamish is classified as a Limited Area of More Intense Rural Development (LAMIRD).

The County owns, operates, and maintains the sewer facilities in the Suquamish area. The system consists of approximately 55,000 feet of gravity pipe, 9,400 feet of force main pipe, two pump stations and the Suquamish WWTP.

The current sewered population in the basin was estimated by an analysis of sewer permits, indicating there are 1,065 equivalent residential units (ERU) yielding a population of 2,663 people. The sewered population is expected to grow to 2,814 in 2028 and 3,081 in 2042.

Figure 1-1 | Suquamish Basin Vicinity Map



1.2 Purpose and Scope

This Plan evaluates the expected changes in the Suquamish sewer service area, reports the existing condition of the collection system and Suquamish WWTP, analyzes potential improvements to the system, and includes recommended and phased capital improvements that will provide service to the growing community over the planning horizon. The Plan was prepared to provide the County, the public, the Suquamish Tribe, and regulatory agencies with information on the County's plans for maintaining, upgrading, and expanding the system. The Plan provides the roadmap for the County to continue to provide high quality service to its customers while protecting environmental quality. The Plan complies with the Washington State Department of Ecology (Ecology) regulations for general sewer plans (Washington Administrative Code [WAC] 173-240-050).

The Plan is based on planning horizons of a six-year period, 2023 to 2028, and a 20-year period, 2023 to 2042. The Plan lays out a strategy to provide wastewater services that accommodate population growth, comply with environmental regulations and permits, assess existing conditions, and maintain collection/conveyance system and treatment plant reliability and longevity. The population projections are in line with those developed by the Kitsap County Department of Community Development (DCD) over the 2044 planning horizon, which corresponds to the Kitsap County Comprehensive Plan (KCCP) update. The recommendations presented here were made with consideration of the benefits of long-term investments that will continue to serve the community beyond the 20-year planning horizon.

Consor was contracted by the County in April 2020 to prepare the Plan and worked with the County to develop the Scope of Work, which provides guidance for decisions regarding the management and improvement of the County's wastewater treatment infrastructure.

1.3 Background

The County owns and operates the Suquamish wastewater system that consists of a collection and conveyance system, two pump stations, and the Suquamish WWTP with an outfall in Port Madison in the Puget Sound. The oldest parts of the Suquamish collection system were installed in the mid-1970s with growth of the collection system continuing through the early 1980s. During this period, PS-53 was installed (in 1977). Moderate growth occurred in the 1990s, including the installation of PS-54. Growth in the basin following the 1990s has been relatively minor until the late 2010s. The system now serves approximately 0.74 square miles of residential and commercial customers within the LAMIRD boundary. The sewer system is separate from the stormwater system and consists of gravity sewers, pump stations, and individual pump stations (IPS). Some properties within the service area have on-site septic systems that are not connected to the collection system.

The Suquamish WWTP was constructed in 1975 as an activated sludge process. The plant was reconstructed in 1997 with sequencing batch reactors (SBRs) process and upgraded in 2017. The liquid treatment process in the existing WWTP include headworks, two SBRs, and ultraviolet (UV) disinfection. Sludge from the SBRs is thickened with a rotary drum thickener (RDT), stored in a thickened sludge storage tank (TSST), and transported to the County's Central Kitsap WWTP for further treatment. The County operates the WWTP under National Pollutant Discharge Elimination System (NPDES) Permit WA-002325-6 that was renewed June 1, 2008, and expired on May 31, 2013. The County submitted the permit renewal application. The current permit was administratively continued and remains in effect as of this writing. In September of 2019, the Environmental Protection Agency (EPA) issued a draft permit and requested Ecology provide Clean Water Act (CWA) Section 401 Certification. In December of 2019, Ecology provided the 401 Certification. In May of 2024, the EPA reissued the draft permit.

The County has prepared several sewerage planning documents since the 1960s. The last wastewater/sewer facility plan for the Suquamish area was prepared in 2013. Since then, the Suquamish area, and the County as a whole, has grown substantially. With this growth, the need for a renewed evaluation of sewer service to the entire County became increasingly apparent. This Plan presents the findings and recommendations for the Suquamish basin sewer facilities.

1.4 General Sewer Plan Requirements

The Federal Water Pollution Control Act established the requirement for a Water Quality Management Plan. Resultantly, Revised Code of Washington (RCW) 90.71 established the need for a Puget Sound Water Quality Management Plan. The stated objective of this plan is to protect and restore Puget Sound through effective coordination among governments and private interests, and through use of an adaptive management approach.

This Plan is prepared for the County to fulfill the requirements of Chapter 173-240-050 of the WAC, Chapter 90.48 of the RCW, and RCW 36.70A (Growth Management Act). The Plan provides the County with a comprehensive guide for managing and operating the sewer system and coordinating expansions and upgrades to the infrastructure through buildout. The Plan serves as a guide for policy development and decision-making processes for the County. The WAC requirements are outlined in **Table 1-1**.

Table 1-1 | General Sewer Plan Requirements per WAC 173-240-050

WAC Reference Paragraph	Description of Requirement	Location in Document
3a	Purpose and need for proposed plan	Section 1.2
3b	Who owns, operates, and maintains system	Section 1.5
3c	Existing and proposed service boundaries	Figure 2-1
3d	Layout map showing boundaries; existing sewers; proposed sewers; existing and proposed pump stations and force main; topography and elevations; streams, lakes, and other water bodies; water systems	Figure 2-1, Figure 2-2, Figure 2-4, Figure 2-5, Section 5, Section 6, Section 7, and Section 11
3e	Population trends	Section 3
3f	Existing domestic and/or industrial wastewater facilities within 20 miles	Figure 1-1
3g	Infiltration and inflow (I&I) problems	Section 3.4.3
3h	Treatment systems and adequacy of such treatment	Section 6
3i	Identify industrial water sources	Section 4
3j	Discussion of public and private wells	Figure 2-5
3k	Discussion of alternatives	Section 7 and Section 8
3l	Define construction cost and O&M costs	Sections 10, Section 11, and Section 12
3m	Compliance with water quality management plan	Section 4
3n	State Environmental Policy Act (SEPA) compliance	Section 4

1.5 Ownership and Management

The County owns, operates, and maintains the sewer facilities in Suquamish.

The County's Sewer Utility Division (Utility) under the Department of Public Works is solely funded through fees from sewer ratepayers. The Utility does not receive funds from County tax revenue and cannot provide any financial assistance to other public works divisions or County departments. These revenues must provide for future capital improvements and cover the maintenance, operation, and replacement of sewer systems.

The operations and maintenance (O&M) of both the sewer collection system and the County's four WWTPs is provided by the Utility. The Utility consists of four main work groups:

- Utilities O&M (Plant and Pump Station).
- Field Operations (Collections System).
- Engineering and Administration.
- Construction Management.

The Utilities Operation Group is responsible for running the WWTPs and laboratory. The Utilities Maintenance Group is responsible for maintaining the equipment associated with WWTPs and pump stations. The Field Operations group is responsible to maintain, repair, replace, clean, and inspect the sewer utilities collection systems. The Engineering Group manages the design of capital work. The Administration Group manages the geographic information system (GIS) database and provides review efforts for developer proposed projects. The Construction Management Group manages the delivery of capital work.

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SECTION 2

Service Area Characterization

2.1 Introduction

The Suquamish wastewater system service area characteristics including geography, topography, water resources, general soil conditions, critical areas, endangered species habitats, the water supply system, and zoning designations are described in Section 2.

2.2 Growth Management Act

The State of Washington adopted the GMA with the intent of concentrating most new development and population growth within the urban areas of the more populous and rapidly growing counties. State and local governments are required to define an Urban Growth Area (UGA) boundary within which urban services like sewers are provided, and any new parcels created outside that boundary must be at a very low density with sufficient acreage to support on-site sewage disposal systems conforming to Washington State Department of Health (DOH) regulations.

The following exceptions to the prohibitions of sewers outside the UGA are recognized under state law (per RCW 36.70A.110(4), RCW 36.70A.070(5)(d), and WAC 365-196-320(1)(c)):

- Public schools outside the UGA can be served by sewers but are not required to be served.
- Areas of existing development outside the UGA where sufficient on-site sewage disposal systems have failed as to create a “severe public health hazard” can be served by sewers.
- Areas can be defined as a LAMIRD, within which the development of necessary public facilities and public services, such as sewer, is allowed.

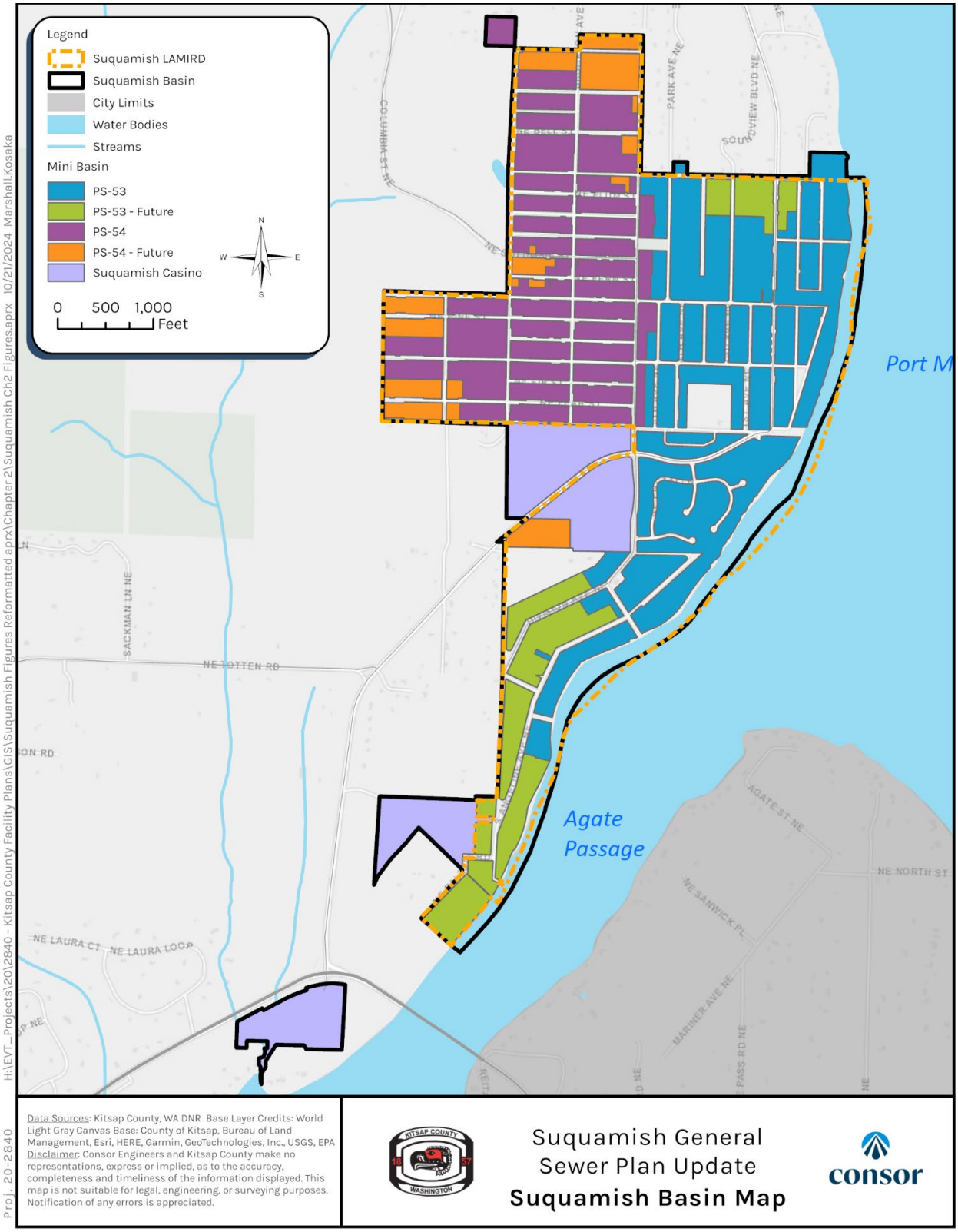
Sewers provided in these cases can be satellite systems limited to serving just the qualified and defined parcels, or a sewer extension can be ‘tight-lined’ to convey wastewater from the qualified and defined parcels into the UGA for connection to an existing sewer system.

Because these services and urban development are not otherwise allowed in rural areas, specific criteria must be met to establish the logical boundary of a LAMIRD and limit new patterns of low-density sprawl. Suquamish is recognized as a Type 1 LAMIRD under these regulations. Therefore, it is highly unlikely that the boundary and the zoning within Suquamish will change within the planning horizon for this Plan.

2.3 Service Area

The Suquamish service area is shown in Figure 2-1. The service area spans approximately 470 acres and is bounded to the north by NE Prospect Street and NE Winfred Street. It is bounded on the east and south by Port Madison Bay and the Agate Passage. The service area extends east to the edge of the neighborhood developments. The service area contains the Suquamish Nature Preserve, an elementary school, and neighborhood developments.

Figure 2-1 | Suquamish Basin Map



2.3.1 Topography

The topography of the service area is characterized as moderately hilly and sloping generally southeast towards Agate Passage and Port Madison Bay.

2.3.2 Water Resources

The primary water resource in the service area is groundwater. There are no named creeks within the service area listed in the United States Geologic Survey National Hydrography Dataset for Washington.

2.3.3 Puget Sound Water Quality Management Plan

The Federal Water Pollution Control Act established the requirement for a Water Quality Management Plan. Resultantly, RCW 90.71 established the need of a Puget Sound Water Quality Management Plan. The stated objective of this plan is to protect and restore Puget Sound through effective coordination among governments and private interests, and through use of an adaptive management approach. This Plan is consistent with the intended goals of the Water Quality Management Plan.

2.3.4 Geology

Soils and their distribution in the basin are shown in **Figure 2-3**. The soil descriptions are referenced from the Soil Survey of Kitsap County by the United States Department of Agriculture and the Soil Conservation Service in cooperation with the Washington State Department of Natural Resources and the Washington State University Agricultural Research Center. The soil distribution is based on GIS data derived from the Private Forest Land Grading System and the Soil Survey of Kitsap County.

Poulsbo soils are the most prevalent soil type in the basin. The soil is moderately well drained and has a depth to hardpan ranging from 20 to 40 inches. Permeability is moderately rapid in the upper stratum and very slow through the hardpan. This soil is found in broad uplands and formed in glacial till.

Dystric Xerorthents are the second most prevalent soil type in the basin. These soils are deep, moderately well drained to somewhat excessively drained with a depth to hardpan greater than 60 inches. These soils are found on sidewalls of river valleys and sidewalls of entrenched streams. These soils formed primarily in glacial till with some formed in sandy and gravelly outwash.

Figure 2-2 | Suquamish Basin Topography

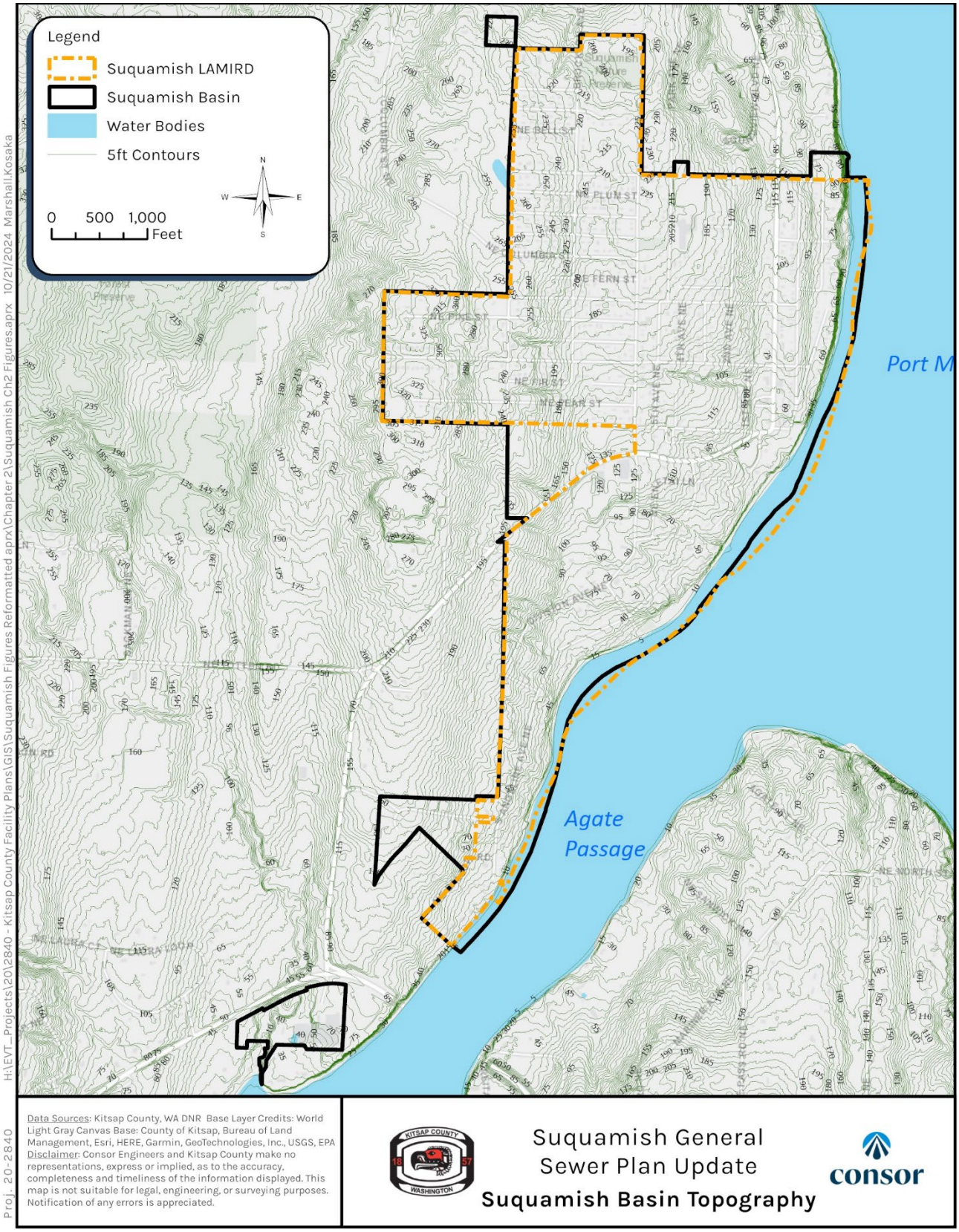
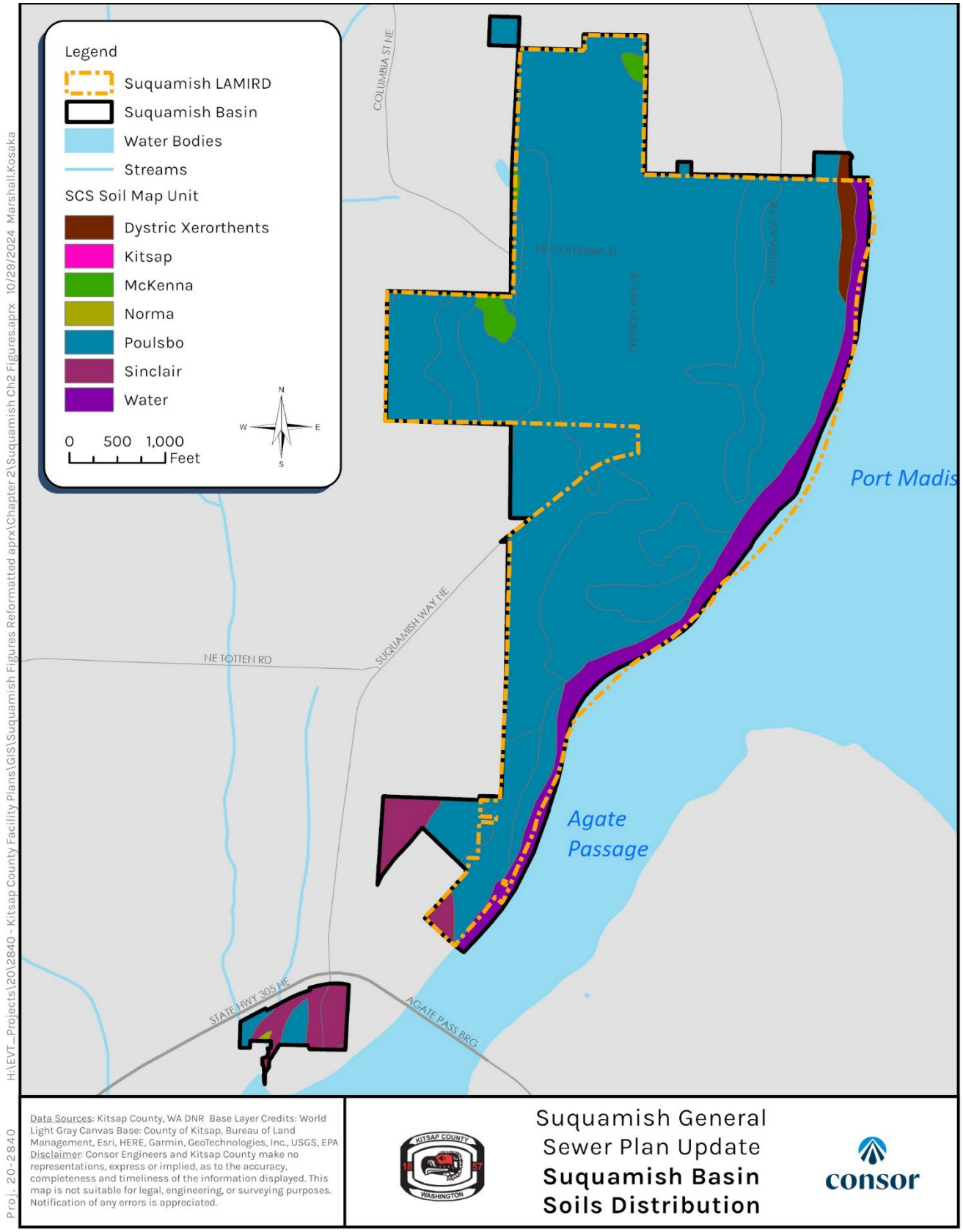


Figure 2-3 | Suquamish Basin Soil Distribution



2.3.5 Critical Areas

Critical areas are located throughout the Suquamish Basin, as shown on **Figure 2-4**. Development is limited in critical areas. The critical areas consist of wetlands which were identified from the Department of Natural Resources 2000 Hydrology data set, the National Wetlands Inventory data set, and survey delineated wetlands from the County's parcel maps. The critical aquifer recharge areas shown on the map are separated into Category 1 and Category 2 areas. Category 1 is defined as areas where the potential for certain land use activities to adversely affect groundwater is high. Category 2 is defined as areas that proved recharge effects to aquifers that are current or potentially will become potable water supplies and are vulnerable to contamination based on the type of land use activity. Geologic hazard areas are shown on the map and are categorized as areas of high concern and high hazard areas. High hazard areas are defined as areas with slopes greater than 30 percent and mapped by the Coastal Zone Atlas or Quaternary Geology and Stratigraphy of the County as unstable (U), unstable old landslides (UOS), or unstable recent slides (URS). Areas of concern are classified similar to the high hazard areas but with slopes between 15 percent and 30 percent and also includes areas that are classified as highly erodible or potentially highly erodible, and seismic areas subject to liquefaction.

2.3.6 Endangered Species Habitat

The Washington State Department of Fish and Wildlife (WDFW) does not list any endangered species in the basin, but WDFW does designate priority habitats and species within the area. The basin contains estuarine and marine wetlands which are habitat for species such as Surf Smelt and Pacific Sand Lance. Areas near the shoreline on the east of the service area are also home to Subtidal Hardshell Clam, Dungeness Crab, Pacific Geoduck, and Pacific Herring. Additionally, the area is considered habitat for the Little Brown Bat.

2.4 Water Supply System

Information regarding the basin's water system was taken from the Kitsap Public Utility District (KPUD) Water System Plan Part B, dated September 2011. The water supply system is mapped in **Figure 2-5**.

Water service for the basin is provided by KPUD's Suquamish Water System. There are six operational wells in the system; four are active production wells and two are reserved for emergency standby use. The system contains seven reservoirs totaling 721,000 gallons of usable volume. The water system was acquired by KPUD in 1976 and has not undergone any significant changes since 2002.

2.5 Land Use and Zoning

Land use and zoning within the Suquamish basin is currently established in the 2016 KCCP. Zoning in the Suquamish basin is shown on **Figure 2-6**. Future growth within the Suquamish basin is presumed to occur within the LAMIRD according to the land use designations and zoning in the KCCP.

Figure 2-4 | Suquamish Basin Critical Areas

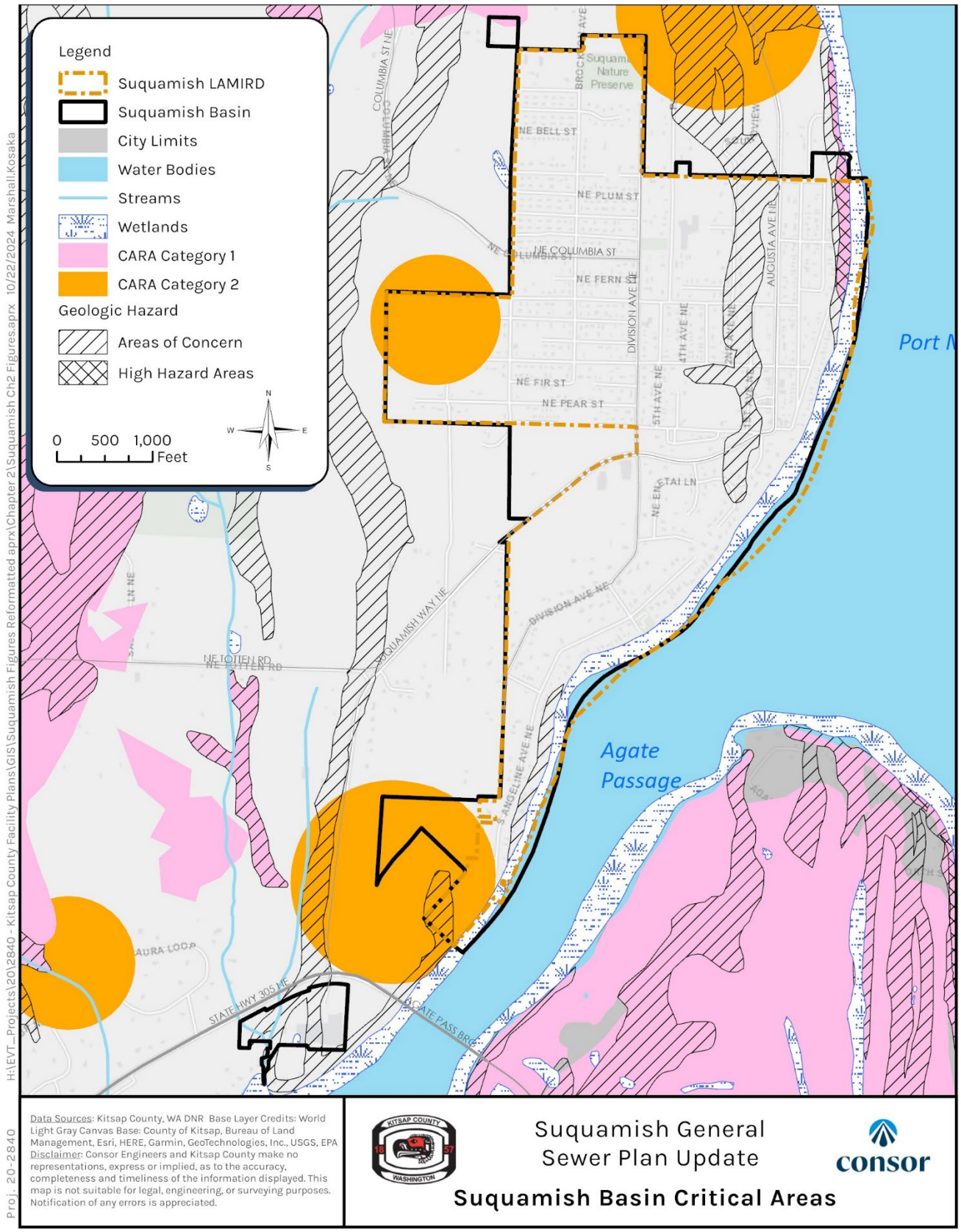


Figure 2-5 | Suquamish Basin Water System

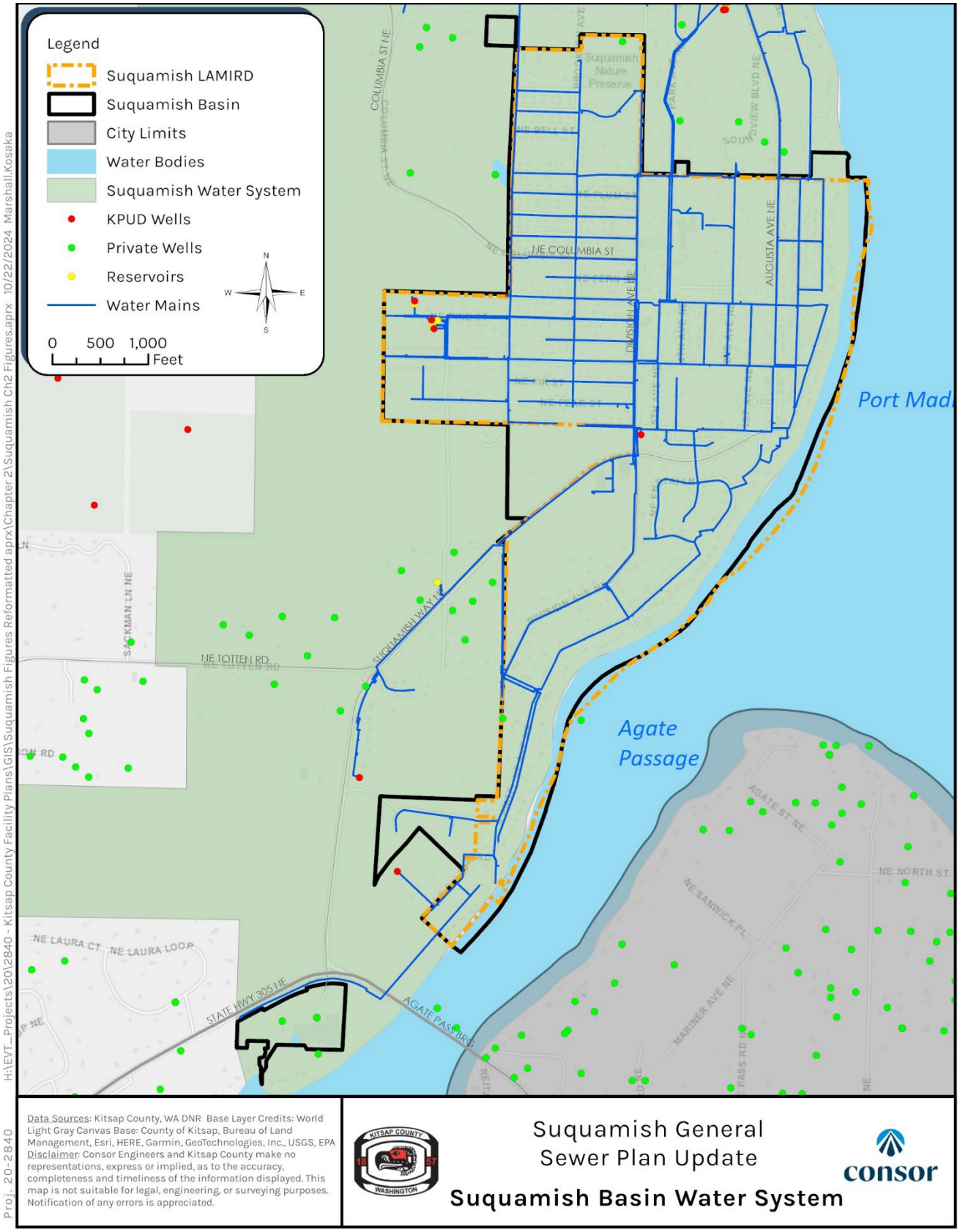
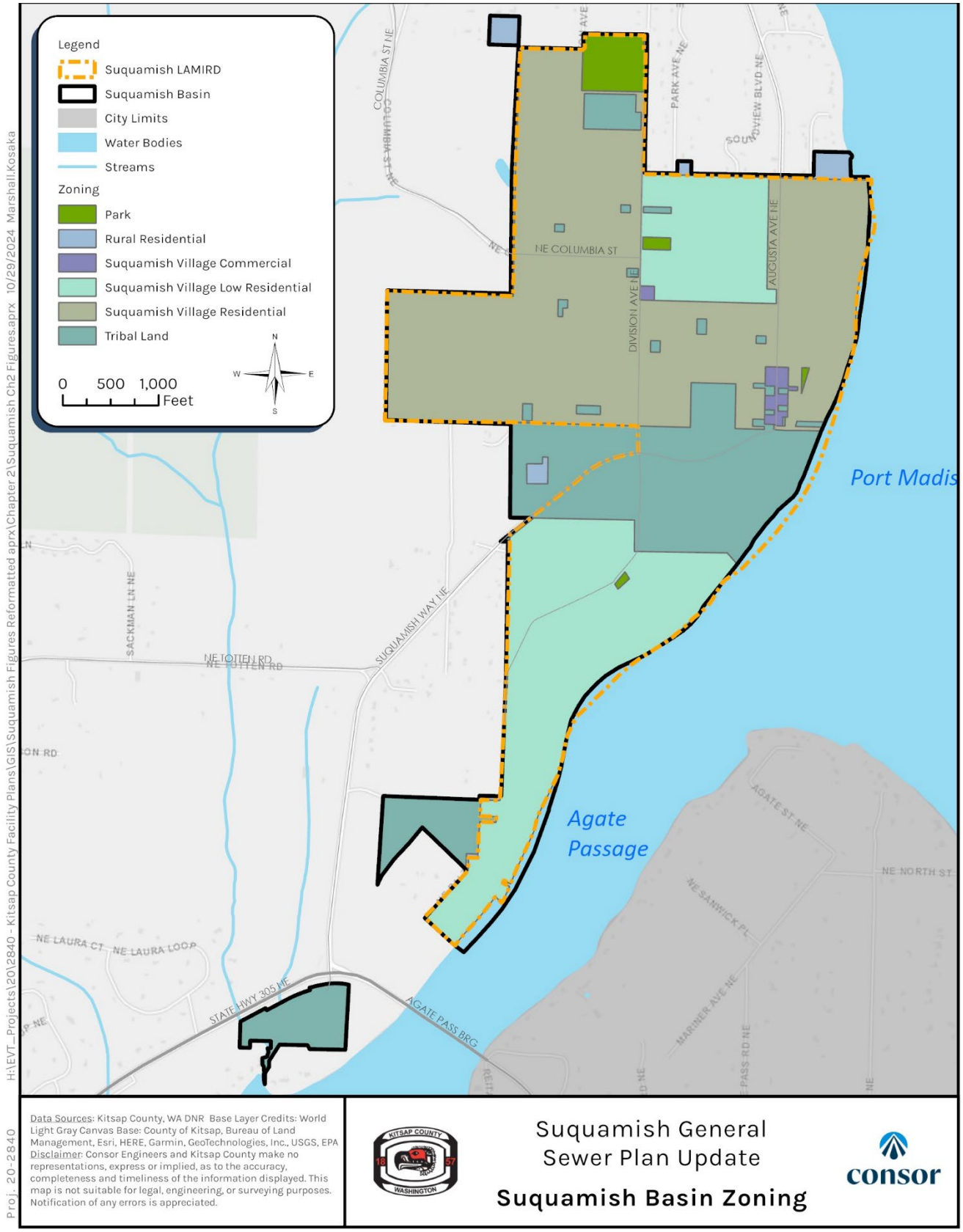


Figure 2-6 | Suquamish Basin Zoning Map



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SECTION 3

Population, Flow, and Load Projections

3.1 Introduction

The existing and projected populations and the methodology of determining the most appropriate sewered population and its growth rate to project future flows and loads for the Suquamish WWTP and the collection and conveyance system are described in Section 3.

The projections consider existing and future customers within the Suquamish basin in year 2028 (the 6-year projection) and year 2042 (the 20-year projection). Future flows are estimated and used as input into the hydraulic model to determine sewer system deficiencies and capital improvement projects for the 6-year and 20-year planning horizons.

3.2 Definitions

Evaluation Period: The flows and loads analyzed are based on discharge monitoring reports (DMRs) from January 2018 through June 2020.

Wet Weather Season: The wet weather season is November 1 through April 30 of the following year.

Dry Weather Season: The dry weather season is May 1 through October 31.

Average Annual Flow (AAF): The average daily flow for the calendar year.

Maximum Month Wet Weather Flow (MMWWF): The largest volume of flow during a continuous 30-day period in wet weather season, expressed as a daily average.

Maximum Month Dry Weather Flow (MMDWF): The largest volume of flow during a continuous 30-day period in dry weather season, expressed as a daily average.

Peak Day Flow (PDF): The largest volume of flow during a one-day period, expressed as a daily average.

Peak Hour Flow (PHF): The largest flow rate during a one-hour period, over the metered time-period.

3.3 Population Projections

3.3.1 General

The population forecasts for the sewer service areas were provided by the Puget Sound Regional Council (PSRC). The PSRC is a leading source of data and forecasting for regional and local planning in the Puget Sound area and develops policies and coordinates decisions related to regional growth and transportation and economic planning within Kitsap, King, Pierce, and Snohomish counties.

The PSRC's population projections are based on their Land Use Vision (LUV) forecast. The LUV dataset reflects the VISION 2040 Regional growth strategy, local policies, and each county's adopted growth targets. The LUV dataset projects population growth for the Central Puget Sound region in five-year increments from 2020 through 2040. The PSRC's Regional Macroeconomic Forecast is apportioned to cities and unincorporated areas using the VISION 2040 Regional Growth Strategy and local growth targets to create annual control totals. The PSRC's land use model, UrbanSim, then uses the annual control totals to determine projected growth on developable land. These results can then be reported for varying geographies like UGAs, LAMIRD, Census Tracts, or Traffic Analysis Zones (TAZ).

The projections used for this basis of planning are based on projected growth for the portions of TAZs within the Suquamish sewer service areas. The PSRC projections for residential population are defined by household population. Household population includes both single-family and multi-family units. The population was then extrapolated to 2042 based on the 2040 projection and the average yearly growth between 2035 and 2040.

As a reference, the 2019 population developed by the Washington State Office of Financial Management (OFM) was also obtained. The OFM 2019 number falls just slightly above the PSRC projection in year 2020, and therefore is considered a valid data point in this analysis. The detailed projection for the Suquamish basin is discussed in the following sections.

Additionally, population targets from the 2016 KCCP were compared with population projections received from the PSRC in five-year increments from 2020 to 2040. The targets included in the KCCP are broken down by City or UGA and areas outside of those categories are included in the broad categories of "Unincorporated UGA" and "Rural Non-UGA". The PRSC data was available at a higher resolution which was needed for the General Sewer Plans because the Suquamish sewer service areas needed more granularity to geographically distribute flows throughout their respective basins for modeling of the collection and conveyance system.

3.3.2 Residential

The OFM estimate of the residential population in the Suquamish basin was 2,453 for the year 2019. The 2042 projection for population in the Suquamish basin is 2,839 yielding a 16 percent increase from 2019 to 2042. The PSRC population projections for the period 2014 through 2040 in five-year increments and the 2019 OFM estimate of population and the extrapolated population in 2042 are shown in Table 3-1.

Table 3-1 | Suquamish Service Area Population Projections and Estimates

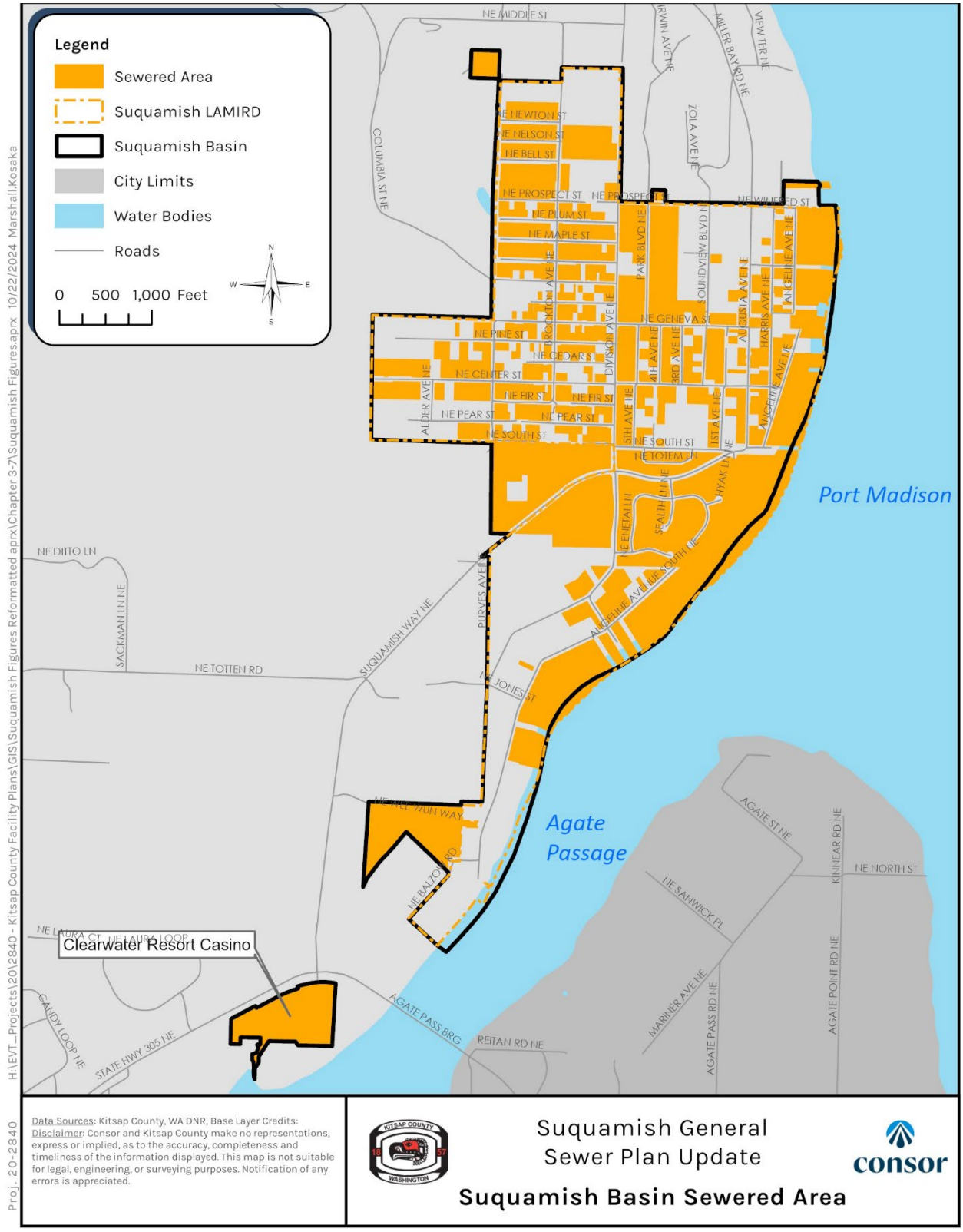
Year	Residential Population	Group Quarters	Total[5]
2014[1]	2,290	76	2,366
2019[2]	2,453	---	2,453
2020[1]	2,411	85	2,496
2025[1]	2,585	89	2,674
2028[3]	2,643	91	2,734
2030[1]	2,682	93	2,775
2035[1]	2,733	95	2,828
2040[1]	2,738	98	2,836
2042[4]	2,740	99	2,839

Notes:
1. PSRC projections
2. OFM estimates, group quarters population not reported separately
3. Interpolated from 2025 and 2030 PSRC projections
4. Extrapolated based on yearly growth between PSRC projections for 2035 and 2040
5. The total sewered population was computed using a different methodology which is described in the subsequent section

3.3.3 Current Sewered Population

The current sewer system in the Suquamish basin serves the majority of the LAMIRD while the population estimates and projections, presented above, represent the entire Suquamish LAMIRD. The current sewered population in the basin was estimated by an analysis of sewer permits using ERUs and assuming 2.5 people per ERU. The County's sewer permit data, provided in 2020, indicated there are 1,065 ERUs in the basin yielding a current sewered population of 2,663. This sewered population estimate is slightly larger than the 2019 OFM population for the entire LAMIRD of 2,453 as well as the 2020 PSRC projected population of 2,441. The difference is likely in the assumed 2.5 people per unit, but without a basis for modifying that ratio, the population of 2,663 will be used. It is assumed that in the future the sewered area will cover the entire LAMIRD as population in the basin increases. The Suquamish basin sewered area is shown in **Figure 3-1.** It includes some parcels that are sewered but are outside of the LAMIRD boundary. Although not typically allowed by the GMA, there are allowable exceptions described in **Section 2.2**, such as changes in the UGA boundary, public schools, failed septic systems that create a severe public health hazard.

Figure 3-1 | Suquamish Basin Sewered Area



3.3.4 Sewered Population Growth Rate

Two data sources were reviewed to determine the most appropriate sewered population growth rate as the basis for the Suquamish WWTP flow and load projection:

- Estimated total population projection as presented in **Table 3-1**, based on the PSRC and OFM information. This projection shows a 16 percent growth between 2019 and 2042 within the entire LAMIRD, which averages out to be an annual growth rate of 0.63 percent.
- Estimated population growth based on the County's communication with the Suquamish Tribal Government in December 2020. Note that this is a placeholder assumption based on high-level information provided by the Tribe regarding Tribal growth. It is subject to revision based on new data or communications with the County and the Suquamish Tribal Government. The anticipated development in the Tribe is four new homes each year along with a 50-lot subdivision to be developed sometime in the next 6 to 20 years. This projection shows 14 percent growth between 2019 and 2042 within the entire LAMIRD, which averages out to an annual growth rate of 0.59 percent.

The growth rates from the two data sources are nearly identical over the twenty-year planning horizon. PRSC projections were conservatively selected as the basis for the Suquamish WWTP flow and load projections because the growth rate is slightly higher.

Based on the estimated sewered population in **Section 3.3.3** and using the population growth rate from PSRC, the projected sewered population in 2028 and 2042 for the Suquamish basin is shown on **Table 3-2**.

Table 3-2 | Suquamish Basin Sewered Population Projections

Year	Projected Sewered Population
2020	2,663
2028	2,814
2042	3,081

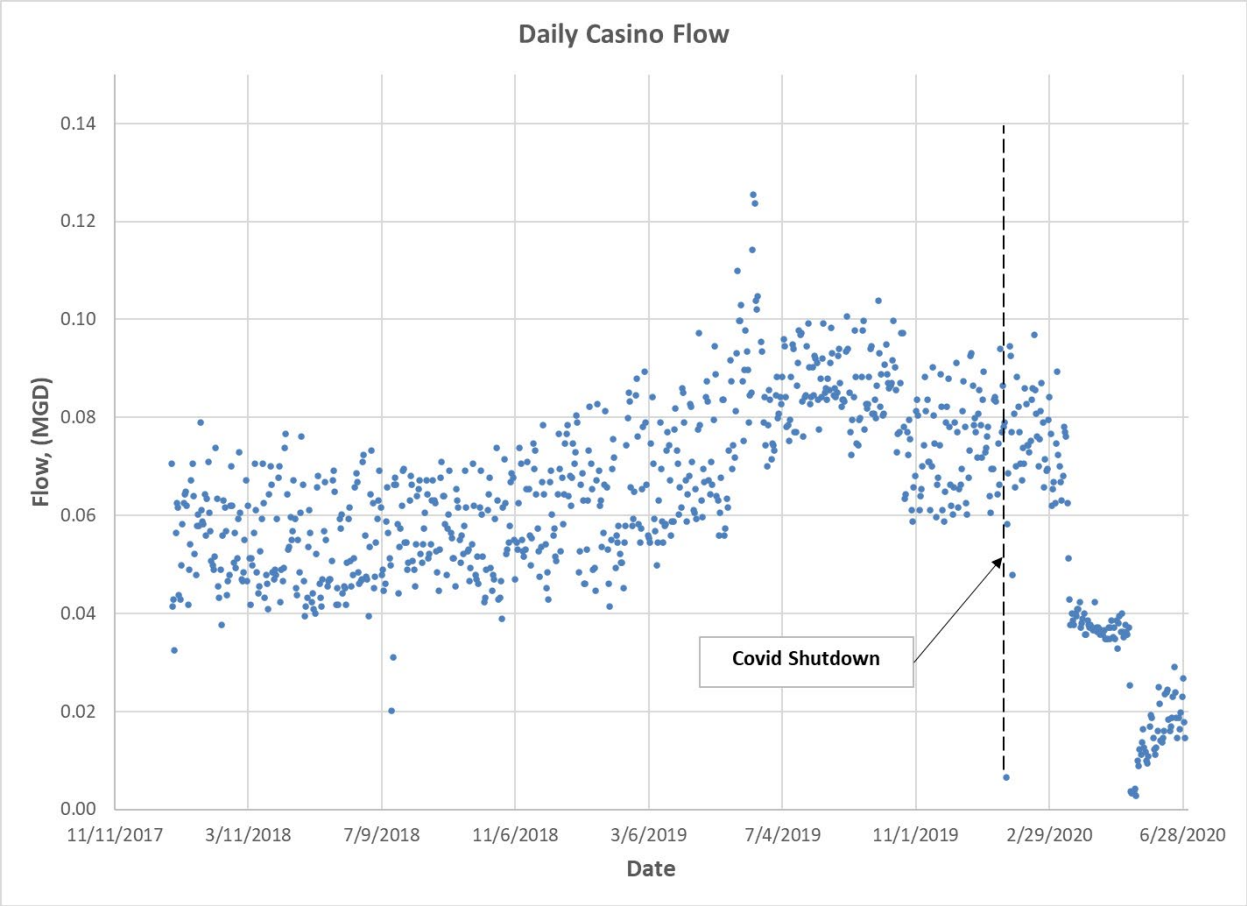
3.4 Wastewater Flows

Influent flow to the Suquamish WWTP is primarily domestic wastewater and a small amount of light commercial and minor industrial wastewater. Additionally, the WWTP treats wastewater from the Suquamish Clearwater Casino Resort (casino). The wastewater from the casino is pumped into the Suquamish collection system on Division Avenue through a force main. The average daily wastewater flowrate from the casino before the COVID-19 shutdown was approximately 70,000 gallons per day (gpd) with some fluctuation as seen in **Figure 3-2**. Based on the County's communication with Suquamish Tribe, the casino does not expect an increase in wastewater flows over the 20-year planning horizon.

The historical influent plant flow record has captured the casino and non-casino flows. To calculate future flow projections based on population growth, the average casino flow rate is deducted from the current annual average influent flow rate at the plant before calculating the non-casino per capita wastewater flow. The average casino flow rate is scaled for the remaining flow parameters (e.g., MMWWF) based on the observed peaking factors of the total plant flow to calculate the non-casino per capita flow under other flow conditions. The calculated per capita flow values are projected for future population growth to

estimate the non-casino flows. The casino flow is added back to non-casino flow to estimate the future total flow to the Suquamish WWTP.

Figure 3-2 | Historical Casino Flow



3.4.1 Current Wastewater Treatment Plant Flow

Daily influent flow data were evaluated using DMR reports from January 2018 through June 2020 (the evaluation period) and are shown in **Figure 3-3**. Peak daily flows occurred during the wet weather winter months. Average daily flows are visibly lower during the dry weather months.

Figure 3-3 | Daily Flowrates

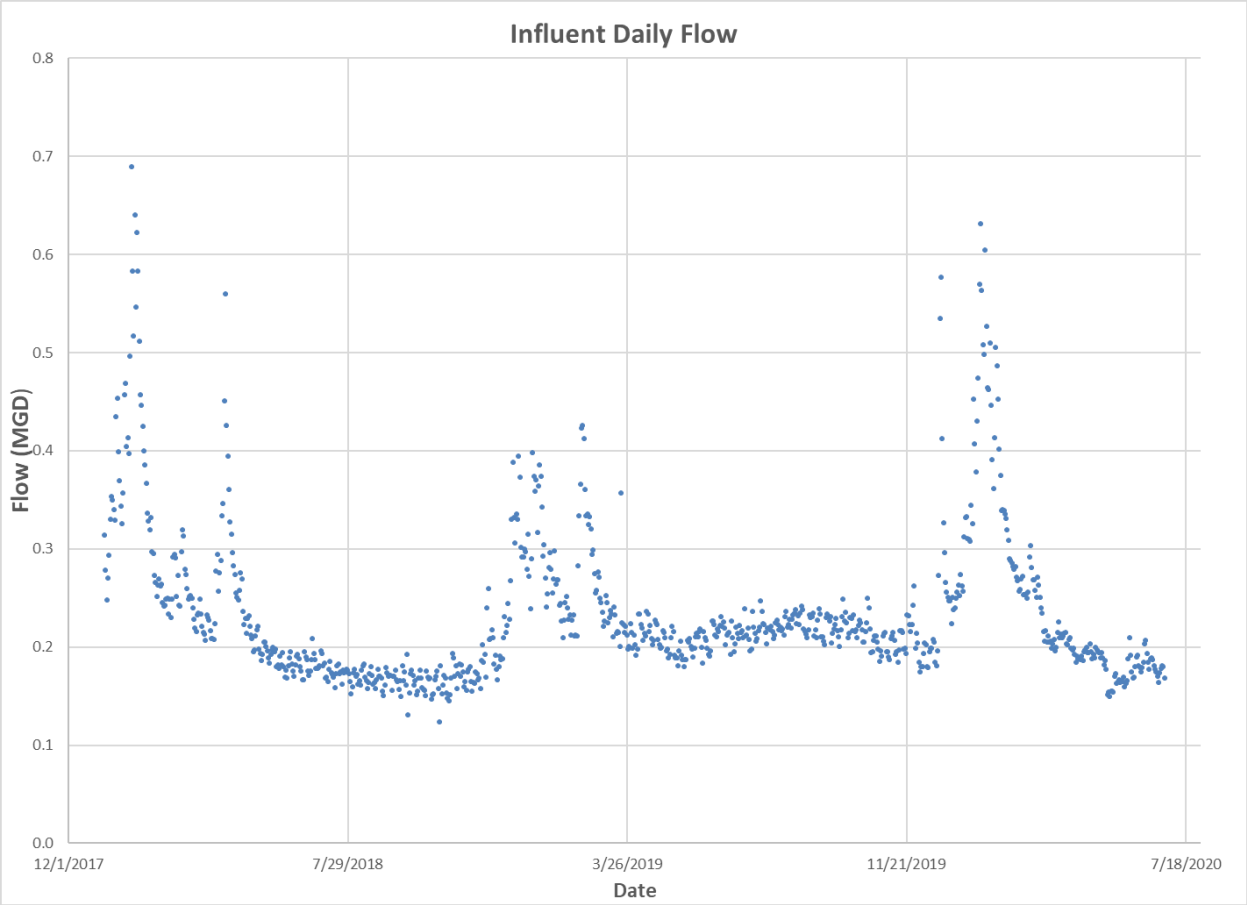


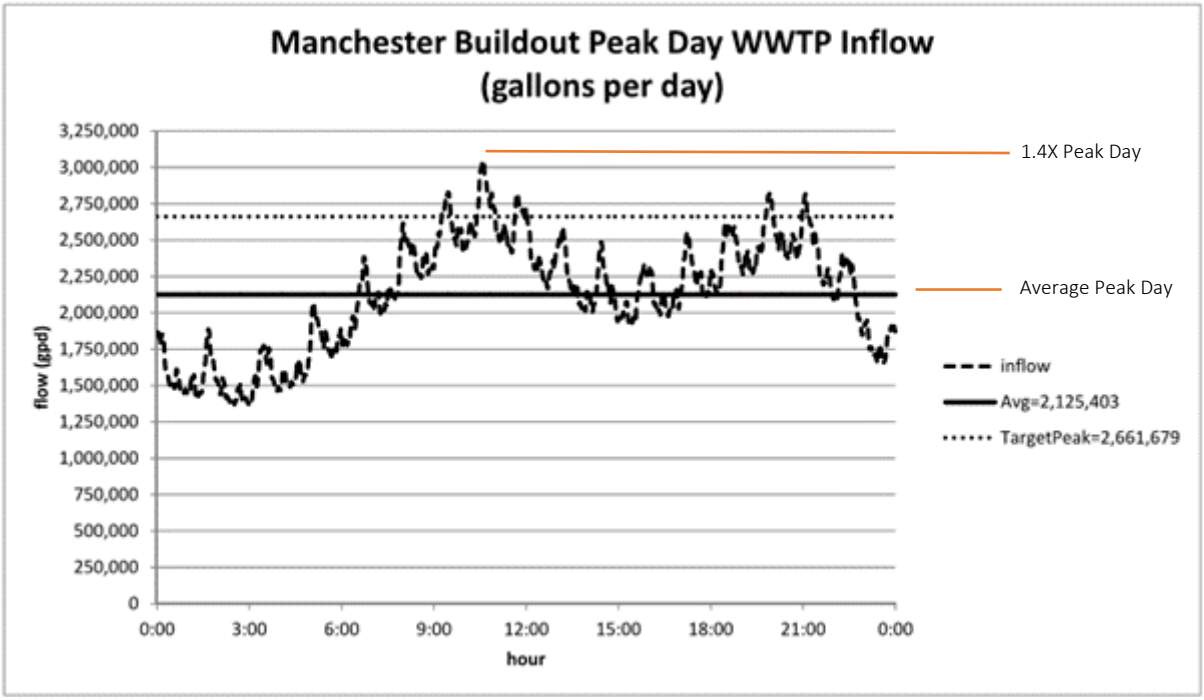
Table 3-3 provides a summaries of the current (2020) AAF, MMWWF, MMDWF, PDF, and PHF from the plant DMR data, the estimated casino and non-casino flow, and corresponding peaking factors and per capita values for non-casino flows based on the estimated current sewered population of 2,663. The per capita flow values are in the normal range for most plants. Hourly flow data are not available for Suquamish WWTP, so PHF was calculated using the peak day diurnal curve in Appendix C of the 2014 Manchester Sewer Facilities Strategy Plan as shown on **Figure 3-4**. The collection system and the WWTP at Suquamish and Manchester are similar in age and size, therefore it is assumed that their diurnal peak flow patterns are also similar. From the diurnal curve, the ratio of PHF to PDF of 1.4 was applied to the observed PDF to project the PHF. The peaking factor for PHF shown on **Table 3-3** is calculated by dividing the estimated PHF flow by the 2020 AAF flow.

Table 3-3 | 2020 Influent Flows at Suquamish WWTP

Flow Event	Total Flow (MGD)	Casino Flow (MGD)	Non-Casino Flow (MGD)	Non-Casino Flow Peaking Factor	Non-Casino Per Capita Flow (gpcpd)
AAF	0.23	0.07	0.16	1.0	62
MMWWF	0.45	0.13	0.32	1.9	119
MMDWF	0.30	0.09	0.21	1.3	78
PDF	0.69	0.21	0.48	2.9	182
PHF	0.97	0.29	0.68	4.1	254

MGD = million gallons per day
gpcpd = gallons per capita per day

Figure 3-4 | Manchester WWTP Peak Day Diurnal Curve



3.4.2 Wastewater Treatment Plant Flow Projection

The projected WWTP flows in year 2028 (6-year projection) and year 2042 (20-year projection), based on the 2020 flows and anticipated growth rate are summarized in **Table 3-4**.

Table 3-4 | Projected Influent Flows at Suquamish WWTP

Flow Event	2028	2042
Projected Sewered Population	2,814	3,081
AAF (MGD)	0.24	0.26
MMWWF (MGD)	0.47	0.50
MMDWF (MGD)	0.31	0.33
PDF (MGD)	0.72	0.77
PHF (MGD)	1.00	1.07

Projected flows generated in the collection system were developed using a hydraulic and hydrologic (H/H) model calibrated to observed flow data in the system. The model included increased DWF from population growth and used a 25-year 12-hour design storm which was scaled up to reflect the expected increase in precipitation due to climate change. The projected collection system flows are considered to be a conservative estimate of flows into the lift stations in the basin and do not necessarily correspond with flows seen at the WWTP. The model development and system analysis, including projected collection system flows, are described in greater detail in Section 7.

3.4.3 Infiltration and Inflow

The I&I is the wastewater component consisting of stormwater surface runoff entering the sewer system and infiltration from storm-saturated ground conditions. Inflow is runoff entering the sewer directly, typically from storm sewer connections, basement sump pumps, roof drains and submerged manholes. Infiltration occurs as groundwater leaks into the sewer system through cracked or broken pipes and manholes, or through loose joints and connections.

The I&I is important in determining the PDF and PHF through the system. They can vary significantly due to changes in groundwater tables, intensity of rainfall, duration of rainfall, and when the peak of the rain event occurs during the day.

The EPA publication 'Infiltration/Inflow – I/I Analysis and Project Certification' dated May 1985 was reissued by Ecology as Ecology Publication No. 97-03. This publication established the following thresholds for possibly excessive I&I:

- If average dry weather flow is less than 120 gpcpd, infiltration is non-excessive.
- If average wet weather flow is less than 275 gpcpd, inflow is non-excessive.

The average dry weather and wet weather flows are summarized in Table 3-5. The average dry weather flows indicate that infiltration is non-excessive. The average wet weather flows indicate that inflow is non-excessive.

Table 3-5 | EPA/Ecology Excessive I&I Criteria

Parameter	Value
Population	2,663
Average Dry Weather Flow (MGD)	0.286
Average Dry Weather Flow (gpcpd)	107
Average Dry Weather Dates[1]	1/16/2021-1/21/2021
Average Wet Weather Flow[2] (MGD)	0.686
Average Wet Weather Flow (gpcpd)	258

Notes:
1. Dry weather flows are the average flow on days where no rainfall has occurred during a season of high groundwater.
2. Wet weather flows are the average of the highest flow event per year from 2018 through 2021.

3.5 Wastewater Loads

3.5.1 Current Wastewater Loads

Wastewater loads to a treatment plant are used to evaluate different treatment alternatives and to determine the required treatment capacities. Current biological oxygen demand (BOD), total suspended

solids (TSS), and total kjeldahl nitrogen (TKN) daily mass loads were derived from the 2018-2020 DMR Evaluation period data as well as monthly influent nitrogen data collected by plant staff. These daily mass loads were divided by the projected 2020 population to calculate per capita plant loads. These 2020 total and per capita loads for BOD, TSS and TKN during annual average, wet weather and dry weather flows are shown in **Table 3-6**. The load per capita values are typical of WWTPs.

Table 3-6 | 2020 Suquamish WWTP Influent BOD, TSS, and TKN Loads

Population	Parameter	Annual Average		Max Month Wet Weather		Max Month Dry Weather	
		Load (ppd)	Load Per Capita (ppcd)	Load (ppd)	Load Per Capita (ppcd[2])	Load (ppd)	Load Per Capita (ppcd)
2,663	BOD	445	0.167	604	0.227	528	0.198
2,663	TSS	457	0.172	733	0.275	602	0.226
2,663	TKN	81.3	0.031	109	0.041	112	0.042

ppd = pounds per day
ppcd = pounds per capita per day

3.5.2 Influent Wastewater Loads Projection

Per-capita loading factors were multiplied by projected populations in 2028 and 2042 to project future plant BOD, TSS and TKN loading during average, wet weather, and dry weather conditions. Loading projections for 2028 and 2042 are shown in **Table 3-7** and

Table 3-8.

Table 3-7 | 2028 (6-Year) Suquamish WWTP BOD, TSS, and TKN Loading Projections

Population	Parameter	Annual Average		Max Month Wet Weather		Max Month Dry Weather	
		Load (ppd)	Load Per Capita (ppcd)	Load (ppd)	Load Per Capita (ppcd)	Load (ppd)	Load (ppd)
2,814	BOD	470	0.167	638	0.227	558	0.198
2,814	TSS	483	0.172	775	0.275	637	0.226
2,814	TKN	85.9	0.031	115	0.041	119	0.042

Table 3-8 | 2042 (20-Year) Suquamish WWTP BOD, TSS, and TKN Loading Projections

Population	Parameter	Annual Average		Max Month Wet Weather		Max Month Dry Weather	
		Load (ppd)	Load Per Capita (ppcd)	Load (ppd)	Load Per Capita (ppcd)	Load (ppd)	Load (ppd)
3,081	BOD	514	0.167	699	0.227	611	0.198
3,081	TSS	529	0.172	849	0.275	697	0.226
3,081	TKN	94.1	0.031	126	0.041	130	0.042

SECTION 4

Regulatory Requirements

The operation and construction of wastewater collection and conveyance systems and wastewater facilities are regulated through federal, state, and local regulations. Federal, state, County, and local government regulatory requirements applicable to the Suquamish collection and conveyance systems, WWTP, and other wastewater facilities are described in this section.

4.1 Federal Rules and Regulations

4.1.1 Federal Water Pollution Control Act (Clean Water Act)

The Federal Water Pollution Control Act, also known as the CWA, is a comprehensive framework for the regulating the discharge of pollutants into waters of the United States. Unlike the other WWTPs owned and operated by the County, the Suquamish WWTP, located on the Port Madison Indian Reservation, is directly regulated by the EPA. The EPA has authority to enforce the federal CWA through the NPDES permit program. The approval of this Plan is provided by the EPA, however, Ecology provides certification of the NPDES Permit pursuant to Section 401 of the CWA.

4.1.2 U.S. Army Corps of Engineers

The United States Army Corps of Engineers (USACE) has jurisdiction over waterways and wetlands of the United States. Modifications to the treatment plant outfall or development or construction in wetland areas may require a permit from the USACE. Permitting is reviewed by Federal, State, and local agencies as well as Tribal entities. Permits are contingent on certification from Ecology under that the project is consistent with the State of Washington Coastal Zone Management Plan.

4.1.3 Endangered Species Act

The National Marine Fisheries Service is directed under Section 4(d) of the Endangered Species Act (ESA) to issue regulations conserving species listed as threatened. The Section 4(d) rules apply to ocean and inland areas as well as any entity subject to U.S. jurisdiction. Species in the basin listed as threatened under Section 4(d) are listed in Section 2.3.6.

Section 9 of the ESA prevents “taking” or harm of threatened species and identifies some activities with a high risk of take. These activities include urban development in riparian areas and areas susceptible to erosion destruction or alteration of habitats, and violations of discharge permits.

4.1.4 Capacity Management Operations and Maintenance Programs

Capacity Management Operations and Maintenance (CMOM) is an anticipated regulation from the EPA related to control of sanitary sewer overflows (SSO) from sewer collection and conveyance systems or treatment facilities, which are prohibited under the Federal CWA. The EPA has prepared a draft rule titled “Sanitary Sewer Overflow Control Rule” which is intended to eliminate preventable SSOs through requiring owners and operators of sewer systems to develop and implement CMOM programs.

4.1.5 Puget Sound Water Quality Management Plan

The Federal Water Pollution Control Act established the requirement for a Water Quality Management Plan. Resultantly, RCW 90.71 established the need for a Puget Sound Water Quality Management Plan. The stated objective of this plan is to protect and restore Puget Sound through effective coordination among governments and private interests, and through use of an adaptive management approach.

4.1.6 EPA Plant Reliability Criteria

The Suquamish WWTP is required to meet the Reliability Class I standards, as defined in EPA's Technical Bulletin "Design Criteria for Mechanical, Electrical, and Fluid System Component Reliability," EPA 430-99-74-001. A summary of plant reliability criteria and requirements and current deficiencies at Suquamish WWTP are discussed in Section 6 of this Plan.

4.1.7 National Historic Preservation Act

The National Historic Preservation Act (NHPA) established processes to assess, designate, and protect historic and cultural resources. It also established the National Register of Historic Places and the State Historic Preservation Officer (SHPO) to administer state historic preservation program and coordinate with federal agencies on their proposed actions, also known as undertakings. Section 106 of the NHPA requires coordination between federal, state, local, and tribal entities to review the impacts of any undertakings on historical properties listed or eligible for listing on the National Register.

4.1.8 Pretreatment Regulations & Industrial Users

According to 40 Code of Federal Regulations (CFR) Part 403 (General Pretreatment Regulations for Existing and New Sources of Pollution) all "significant industrial users" (SIUs), which are industrial users that discharged an average of 25,000 gpd or more to the publicly-owned treatment works (POTW) or makes up 5 percent or more of the average dry weather hydraulic or organic BOD or TSS capacity of the POTW, are required to be part of the National Pretreatment Program.

The National Pretreatment Program is charged with controlling toxic, conventional, and non-conventional pollutants from non-domestic sources that discharge into sewer systems, as described in CWA Section 307(a). Ecology has been given authority by the EPA to regulate the Pretreatment Program in Washington and is required to comply with the federal provisions of the National Pretreatment Program. The Pretreatment Program requires all large POTW that have a designed treatment capacity of more than 5 MGD to establish a Local Pretreatment Program.

Suquamish WWTP, with design flows less than 5 MGD, is only required to develop a formal Pretreatment Program if the nature or volume of the industrial influent are contributing to treatment process upsets, violations of NPDES Permit Limits or other circumstances that warrant the development of a program to eliminate those occurrences per 40 CFR 403.8 (a).

The majority of wastewater in the Suquamish basin is from domestic sewer, and no industrial or commercial discharges have been found to impact the plant performance. Suquamish WWTP also treats wastewater from the Suquamish Clearwater Casino Resort (casino) but the casino wastewater characteristics are still in line with domestic wastewater characteristics. Therefore, a Pretreatment Program is not required for Suquamish WWTP.

The County has not conducted an Industrial User Survey for the Suquamish WWTP. There is currently no SIU identified within the Suquamish service area. However, the staff is aware that the flow from the casino is high enough to be considered as a potential SIU. The Special Condition G.3 of the draft NPDES permit issued in 2024 requires Suquamish WWTP to develop and maintain a master list of the industrial users introducing pollutants to the POTW. The list will need to be submitted within two years following the effective date of the NPDES permit.

4.2 State Rules and Regulations

4.2.1 Department of Ecology

4.2.1.1 Section 401 Certification

In September of 2019, the EPA issued a draft permit and requested Ecology provide CWA Section 401 Certification. In December of 2019, Ecology provided 401 Certification which included a Total Inorganic Nitrogen (TIN) discharge load limit and associated monitoring and planning requirements, which mirror those found in the Preliminary Draft Puget Sound Nutrient General Permit (PSNGP) (January 2021). The County has appealed this Certification and results are outstanding. Because the appeal is pending, the 2008 NPDES permit remains in effect.

Ecology also included several planning requirements in the 401 Certification letter. The County must submit an Optimization Plan identifying improvements for maintaining compliance with the TIN cap within nine months of the permit issuance date. Additionally, if the TIN cap is exceeded, or within the next permit cycle, the County must conduct a Nutrient Reduction Evaluation to identify options and estimate implementation costs for treatment upgrades. Ecology has suggested in the Preliminary Draft PSNGP that the goal of these upgrades is to reduce TIN to 8-10 milligrams per liter (mg/L) and identify additional strategies to further reduce TIN to 3-4 mg/L. WWTPs may develop their own Nutrient Reduction Evaluation or participate in a broader regional study to collaboratively produce a regional Nutrient Reduction Evaluation. Finally, the 401 Certification letter includes a requirement that the County develop a formal engineering report including selection of a preferred design alternative within 18 months if Ecology receives a facility specific numeric water quality-based effluent limit for nitrogen during the first term. The County has appealed the Ecology certification and the resolution is outstanding as of writing. When Ecology released the Final Draft PSNGP, the TIN load action levels for small WWTPs were eliminated, so they may be willing to reduce the requirements in Suquamish's 401 Certification letter also.

4.2.1.2 Clean Water Act Section 303(d) list

Ecology conducts the water quality assessment based on Federal laws, state water quality standards, and Water Quality Assessment Policy 1-11 to track water qualities in the rivers, lakes, and marine waters in the state. The water quality assessment compares water data to requirements detailed in Policy 1-11. The assessed waters are placed into categories that describe the status of water quality, before being submitted to the EPA for approval of the category 5 listings, also called the 303(d) list. The water quality assessment divides water bodies into the following impairment categories:

- Category 1: Meets tested standards for clean waters
- Category 2: Waters of concern
- Category 3: Insufficient data
- Category 4: Impaired waters that do not require a total maximum daily load
- Category 5: Polluted waters that require a water improvement project

4.2.1.3 Infiltration and Inflow

Ecology can require reductions in I&I in situations where diluted influent affect the 85 percent BOD removal and the suspended solids minimum removal limit. State and Federal regulations also require that recipients of loan or grant money demonstrate that their sewer collections systems are not subject to excessive I&I. I&I is discussed in Section 3.4.3.

4.2.1.4 Engineering Design Criteria

Ecology's "Criteria for Sewage Works Design," also known as the Orange Book, identifies engineering criteria for design, construction, and operation of public sanitary sewer systems and wastewater treatment facilities.

4.2.2 Recycled Water Use

Recycled water is regulated by Ecology and the DOH, according to WAC 173-219. Ecology and DOH are both required to review recycled water proposals to determine if proposed treatment methods and uses will protect public health and the environment while not affecting existing water rights. The regulation also provides criteria to determine the lead agency based on the type of facility recycling the water. Requirements from both the lead and non-lead agency must be met as a condition of permitting. Recycled water from the Suquamish WWTP would be regulated with Ecology as the lead agency under WAC 173-219-050 as the source water is effluent from a facility permitted by Ecology.

4.2.3 State Environmental Policy Act

The SEPA is intended to help state and local agencies identify environmental impacts likely to result from a range or projects or decisions. Construction of public facilities such as sewer lines or WWTPs or adopting regulations or policies such as comprehensive plans often trigger a SEPA review.

4.2.4 State Environmental Review Process

The Washington State Environmental Review Process (SERP) is regulated according to WAC 173-98-720 and states all recipients of funding for water pollution control facility projects must comply with the SERP. SERP includes all provisions of SEPA. Mitigation measures identified in documents developed through the SERP become conditions of funding.

4.2.5 Puget Sound Clean Air Agency

The Puget Sound Clean Air Agency (PSCAA) has jurisdiction in the County and is responsible for regulating and permitting air emissions in the Puget Sound Region. Construction projects are often subject to regulation under PSCAA's Notice of Construction (NOC) Program. Projects that fall under the NOC program must not be subject to provisions of the Prevention of Significant Deterioration or the New Source Review programs, administered by Ecology. Determination of the regulatory pathway is dependent on the potential change in emissions resulting from the project and two categorizations: the source is either characterized as a major or non-major source and emissions from the project categorized as either significant or less than significant. Acceptable Source Impact Levels (ASIL) are defined in WAC 173-460 and regardless of regulatory pathway, toxic air contaminants emission increases must be compared to ASILs. Point sources such as waste gas burners, open tanks, and scrubber vents must be evaluated.

4.2.6 Washington State Department of Fish and Wildlife

The WDFW administers the State Hydraulic Code (WAC 220-660) which establishes regulations for the construction of hydraulic projects or work that will impact any salt or fresh waters of the state. It also sets forth procedures for obtaining Hydraulic Project Approval (HPA). Modification to the Suquamish WWTP outfall would likely require HPA.

4.3 Kitsap County and Local Government Requirements

The Suquamish sewer basin falls within unincorporated Kitsap County and the Port Madison Indian Reservation.

4.3.1 Kitsap County Codes

County Code Chapter 13.12 contains regulations governing public sewer systems. This chapter describes licensing and permitting of sewers, the locations of sewers and connections, and prohibited discharges and disposal of prohibited wastes. Specifications for sewers as well as standards for excavation and trenching are also included in Chapter 13.12.

County Code Chapter 18 contains the basic requirements that apply to the SEPA process and describes the sections of the SEPA that have been adopted by the County. Contents of Chapter 18 include, but are not limited to, designation of responsible officials and lead agency, exemptions and threshold determinations, an environmental checklist for applicants, rules for preparing environmental impact statements, rules for commenting on environmental documents under SEPA, rules governing public notices and hearings, and rules describing agency compliance with SEPA.

County Code Chapter 19 contains the County's Critical Areas Ordinance which identifies and protects critical areas as required by the GMA. Critical areas include but are not limited to wetlands, fish and wildlife habitat conservation areas, and geologically hazardous areas. Chapter 19 also outlines purposes and objectives for each critical area category and describes development standards, review procedures, and designation statuses.

County Code Chapter 22 contains the County's Shoreline Master Program which guides future development of the shorelines in the county consistent with the Shoreline Management Act. Chapter 22 describes shoreline jurisdiction and environment designations, goals and policies for the program, regulations, permit review and enforcement, and shoreline use and modification standards. This chapter also contains a section describing requirements for reports for critical areas including wetlands, habitats, geotechnical, and hydrogeological. This section addresses when reports are required, the qualifications of those preparing the reports, and timelines and schedules for the reports.

4.3.2 Growth Management Act

The GMA is a State, County, and City planning requirement which influences City and County plans for future growth. The GMA requires fast-growing cities and counties to develop a comprehensive plan to manage population growth. The GMA established a series of 13 goals under RCW 36.70A.020 as well as a 14th goal (RCW 36.70A.480) which adds the goals and policies from the Shoreline Management Act to those of the GMA. The County is subject to the full requirements of the GMA which requires planning for utilities including sewer service. This includes providing a capital facilities element in Comprehensive Land Use plans as well forecasting future needs for these facilities, proposed locations, and capacities of new or expanded facilities, and plans to fund these facilities into the future. The 2016 KCCP was prepared to satisfy

the GMA requirements and describes the planned growth within the sewer service areas as well as plans to maintain and expand services within the sewer service area.

The GMA generally prohibits sewer service outside of designated UGAs. One exception to this prohibition is for areas defined as a LAMIRD. Because sewer service and urban development are not otherwise allowed in rural areas, specific criteria must be met to establish the logical boundary of a LAMIRD and limit new patterns of low-density sprawl. Suquamish is recognized as a Type 1 LAMIRD under these regulations.

Based on the requirements of the GMA, the County is required to review, and if necessary, revise the KCCP by June 30, 2024, and every eight years thereafter. As part of this review and revision, the County plans to revise its population and employment growth projections, which currently are projected to 2036, out to the year 2044. This revision began in 2022, thus revised growth projections were not available at the time of the development of this Plan.

4.3.3 Water as a Resource Policy

The County's Water as a Resource policy directs the County to treat water as a resource and not a waste stream. The policy focuses on improving water in the County through seven main guiding principles. While the guiding principles largely focus on controlling stormwater, guiding principle concerning conserving groundwater resources impacts the sewer system through use of recycled water or non-potable water for appropriate uses. The policy also contains guiding principles aimed at continual refinement of management tools. In addition to guiding principles, the policy directs the County to consider water as a resource when developing, re-developing, retrofitting, refurbishing, maintaining, and operating public assets. The policy also directs the County to consider water as a resource when developing or revising codes and regulations.

SECTION 5

Collection and Conveyance Existing Conditions

5.1 Introduction

The Suquamish collection and conveyance system is comprised of sewer assets owned by the County within the Suquamish LAMIRD.

The oldest parts of the Suquamish collection system were installed in the mid-1970s with growth of the collection system continuing through the early 1980s. During this period, PS-53 was installed in 1977. Moderate growth occurred in the 1990s, including the installation of PS-54. Growth in the basin following the 1990s has been relatively minor until the late 2010s. The system now serves approximately 0.74 square miles of residential and commercial customers within the LAMIRD boundary. The sewer system is separate from the stormwater system and consists of gravity sewers, pump stations, and IPS. Some properties within the service area have on-site septic systems that are not connected to the collection system.

5.2 Service Areas and Sewer Basins

The Suquamish basin collection and conveyance system is shown in **Figure 5-1**. The existing conveyance system provides service primarily to the northern portion of the LAMIRD with a small portion of the system served in the southern portion. The Suquamish Clearwater Casino Resort also pumps wastewater flows to Suquamish collection system. Wastewater within the Suquamish basin is ultimately conveyed to the Suquamish WWTP.

At the level of single pump stations, service areas are delineated as 'mini basins', defined as the area from which the collection system drains to a specified discharge point. Delineations of mini basins are based on existing sewer service and topography. Each portion of the system contributing to a lift station is delineated as a separate mini basin for this analysis.

5.2.1 Flow Routing

The service area's flows are routed through PS-53 and PS-54. Flows from the western portion of the Suquamish basin generally flow by gravity to PS-54 and flows from the eastern portion of the Suquamish basin generally flow by gravity to PS-53. The Suquamish Casino pumps wastewater, via a privately owned pump station and force main, to a gravity main within the Suquamish collection which is tributary to PS-54. There is a bypass at PS-54 which allows for excess flow to be conveyed to PS-53 via gravity conveyance. Flows from PS-53 and PS-54 are then pumped to the Suquamish treatment plant. Effluent from the Suquamish treatment plant is conveyed to Port Madison Bay where it discharges via a 12-inch diameter force main. **Figure 5-2** shows a flow schematic of the Suquamish sewer conveyance and pump stations.

Figure 5-1 | Suquamish Basin Sewer System

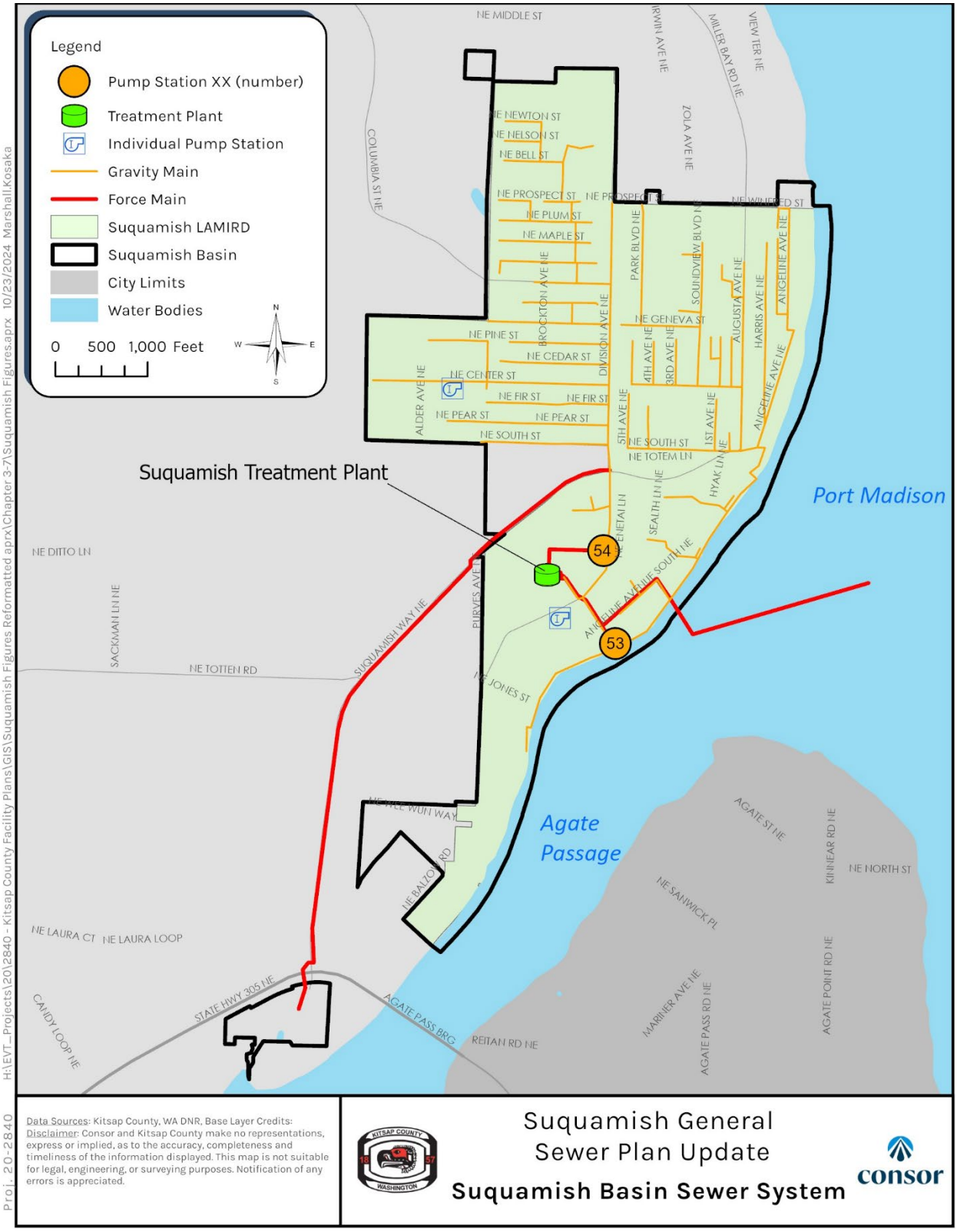
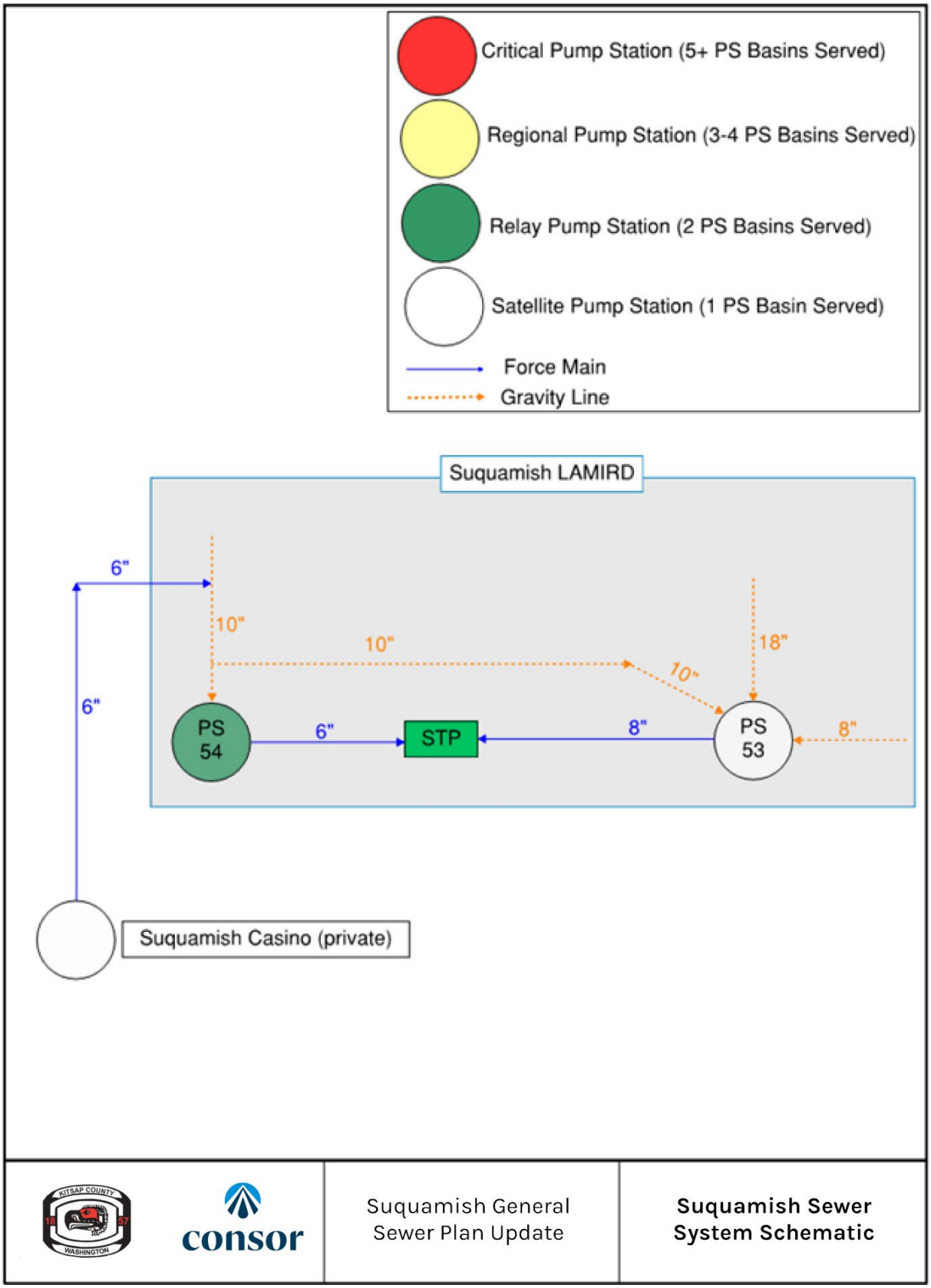


Figure 5-2 | Suquamish Basin



The Suquamish basin currently contains three mini basins: PS-53, PS-54, and Suquamish Casino. It is anticipated that sewer service will be expanded to cover the Suquamish LAMIRD with two additional basins: PS-53 – Future, and PS-54 – Future.

The PS-53 mini basin covers approximately 141 acres in the west of the basin. It receives flows via gravity conveyance including bypass flows from PS-54. It pumps flow via an 8-inch force main to the Suquamish Treatment Plant.

The PS-54 mini basin covers approximately 140 acres, primarily in the northwest of the basin. The pump station receives flow via gravity conveyance, including pumped flow from the Suquamish Casino mini basin. The pump station pumps flow via a 6-inch force main to the Suquamish Treatment Plant.

The Suquamish Casino mini basin covers approximately 27 acres to the southwest of the Suquamish LAMIRD. The basin pumps flow via a private force main which discharges to gravity conveyance upstream of PS-54.

The existing and anticipated mini basins are shown in **Figure 5-3**.

5.2.2 Gravity Sewer

There are approximately 55,000 feet of gravity sewer pipes in the Suquamish basin collection system ranging in size from 6 inches to 18 inches in diameter. The County owns most of the gravity pipe in the Suquamish collection system, approximately 87 percent of which is 8 inches in diameter. The gravity sewer pipe is primarily concrete pipe comprising approximately 75 percent of the system by length. There is also a significant amount of PVC piping, comprising approximately 23 percent. The high-density polyethylene (HDPE) and ductile iron pipe make up the reminder of gravity pipe in the collection system. An inventory of gravity sewer pipe is summarized in **Table 5-1**. Pipe lengths are calculated based on GIS data provided by the County in October 2023. An updated total length was also provided by the County's sewer asset count in March 2024.

Table 5-1 | Gravity Sewer Pipe Inventory

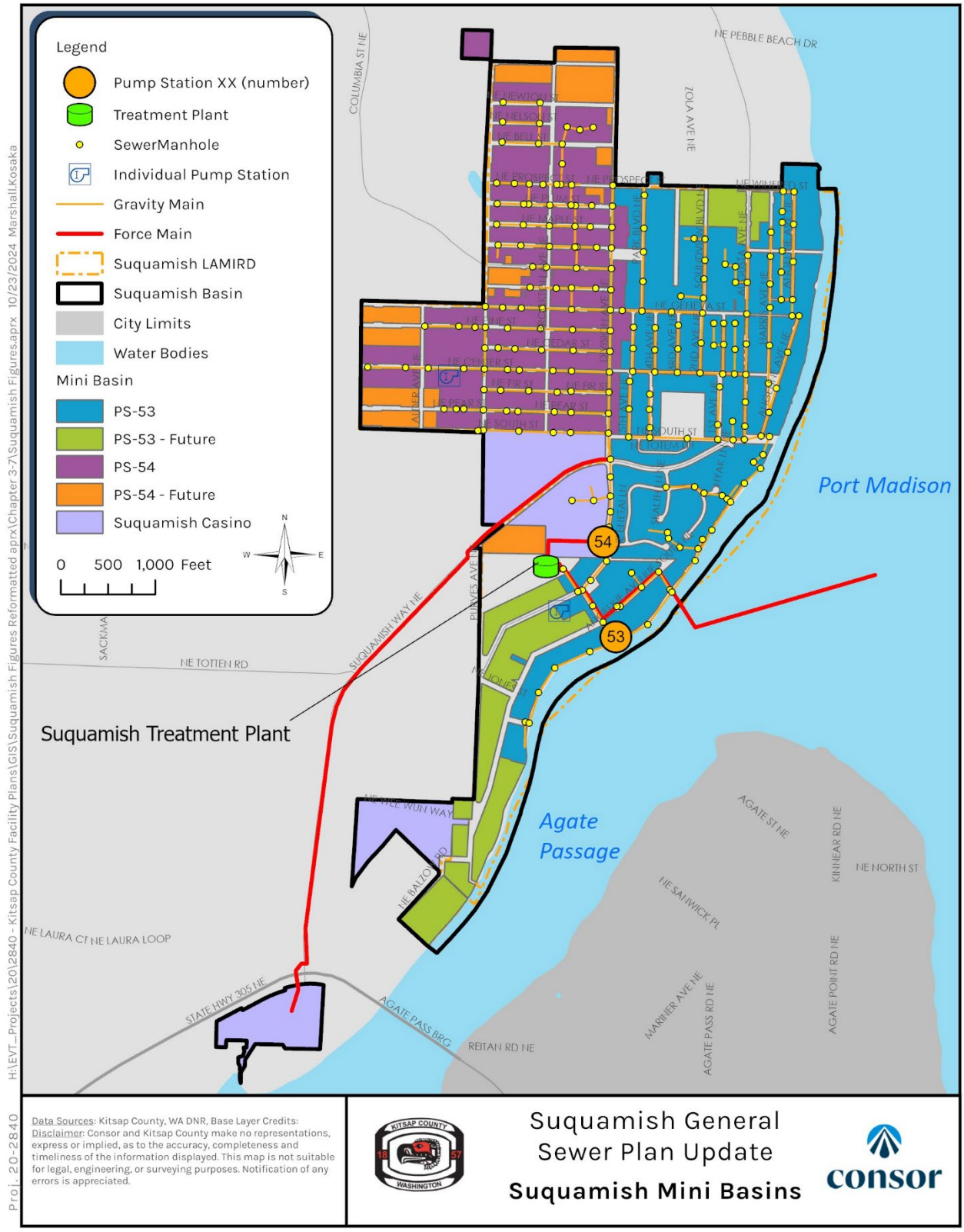
Pipe Diameter (in)	Total Length (ft)
6	243
8	45,372
10	2,341
12	1,755
18	2,403
Total Gravity (2023 GIS)	**52,114**
Total Gravity Including Private (2024 Sewer Asset Count)	**54,770**

In addition to the County owned gravity sewer pipes, there is also approximately 2,000 feet of privately owned gravity pipes in the Suquamish collection system. Private gravity sewer pipes are summarized in **Table 5-2**.

Table 5-2 | Private Gravity Pipe Inventory

Pipe Diameter (in)	Total Length (ft)
6	133
8	1,987
Total Private Gravity	**2,120**

Figure 5-3 | Suquamish Basin Mini Basins



5.2.3 Force Mains

The County owns approximately 2,000 feet of sewer force mains in the Suquamish basin. The force mains convey wastewater to downstream gravity conveyance or the WWTP. **Table 5-3** provides a summary of force mains in the Suquamish sewer system. There is approximately 7,000 feet of 8-inch diameter privately owned force main in the Suquamish basin. This privately owned force main serves the Suquamish Casino and conveys flow from the Casino to gravity conveyance within the basin which is tributary to LS-54.

Table 5-3 | Force Main Summary

Force Main Diameter (in)	Total Length (ft)
6	891
8	1,100
Total Force Main (2023 GIS)	**1,991**
Total Force Main Including Private (2024 Sewer Asset Count)	**9,413**

5.2.4 Individual Pump Stations

There are two IPS systems within the Suquamish basin which are shown on the map in **Figure 5-3**. These systems consist of a relatively small pump basin where the customer's waste stream is ground to a slurry and pumped through small diameter force mains to the gravity system. These systems are best used in gravity basins where individual or small groups of customers are unable to discharge directly to the gravity system because of their local topography. The IPS do not tend to develop significant odor problems due to the reduced residence time of the waste stream if force main lengths are relatively short and properly sized. However, the deposition of solids is a concern if scouring velocities are not reached on a regular basis.

5.2.5 Odor Control

Odor control facilities are not present at the pump stations in the Suquamish basin.

5.2.6 Pump Stations

There are two pump stations within the Suquamish sewer system, PS-53 and PS-54. PS-54 has a firm capacity of 350 gallons per minute (gpm) and PC-53 has a firm capacity of 360 gpm. **Table 5-4** summarizes the existing pump stations based on data provided by the County.

Table 5-4 | Pump Stations Summary

Pump Station	Location	Year Built/ Upgraded	VFD	Firm Capacity (gpm)	Static Head (ft)	Total Dynamic Head (ft)	No. of Pumps	Pump HP	Individual Force Main		Mini Basins Served	Generator
									Diameter (in)	Length[1] (ft)		
PS-53	Suquamish Waterfront	1977	N	360	100	108	2	25	8	1,100	PS-53	None; Power from WWTP
PS-54	18000 Suquamish Way NE Suquamish, WA 98392	1998	N	350	18	26	2	9.4	6	891	PS-54, Suquamish Casino	None; Power from WWTP

Note:

1. Length is length of force main from the pump station to the Suquamish WWTP

VFD: Variable Frequency Drive

HP: Horsepower

5.3 Pump Station Conditions Assessments

In September 2020, Murraysmith [now Consor] staff visited the pump stations in the Suquamish basin and conducted site assessments of each facility. During these site visits, staff documented each pump station's current components and systems and their condition. Subconsultant Industrial Systems, Inc. documented electrical equipment conditions and potential code violations. An assessment form was filled out for each pump station visited and is included as Appendix B.

5.3.1 Condition Summary Tables

To better organize the results of these assessments, the equipment and systems at the pump stations were arranged in several categories. While no two pump stations are identical, the stations are anatomically similar and can be characterized by a standardized set of component groupings. These component groupings are consistent with County Asset Functional Class Levels and are presented in Table 5-5 along with definitions of the systems each comprises.

Table 5-5 | Component Group Definitions

Component Grouping	Constituent Systems and Components
Civil	Site, roadways, sidewalks, fencing
Structural	Buildings, tanks, vaults, wetwells, equipment pads, Parshall flumes
Pumping Systems	Pumps, suction, and discharge valves, check valves
Motors	Motors associated with pumps or rotating machinery.
Piping Systems	Suction piping, discharge headers, drain lines, backflushing lines, water lines, chemical dosing lines, segments of on-site force main
Valve Systems or Assemblies	Odor control system valves, washdown water valves
Support Systems	Compressed air systems, potable water, fire suppression, heating, ventilation, and air conditioning (HVAC)
Instrumentation	Level indicators, flow meters, pressure gauges, water quality analyzers, supervisory control and data acquisition (SCADA) systems, network hardware, panel views
Electrical and Power Distribution	Electrical systems between motor control center (MCC) and main power disconnect, standby generators, transfer switches, lighting

5.3.2 Pump Station Asset Health Score

A pump station 'Asset Health Score' was developed that synthesizes each pump station's existing likelihood of failure (condition) and consequence of failure (CoF). The score was developed to better inform the County's prioritization of future asset upgrades and replacements.

For structural components like buildings and wetwells, individual condition ratings generally apply to the physical integrity of these assets in the face of material degradation due to environmental forces such as corrosion, weathering, settling, and flooding. Individual condition scores for mechanical, electrical, and instrumentation systems consider each system's physical integrity and their current ability to perform as designed. General observations and historical accounts from County O&M staff were also used to inform the condition ratings for all pump station components to incorporate phenomena not observed by staff during the site visits. Examples of this historical information from O&M staff include, but are not limited to, observed high frequencies of check valve failures, power outages, pump ragging, and pump seal failures. Individual condition ratings range from 1 to 5, with a score of 1 representing the best condition and a score

of 5 representing the worst. It is important to note that condition scores are not simply reflections of age as dissimilar environmental and operational factors among the County's pump stations necessitate differing rates of condition degradation. Although age/obsolescence is not accounted for in the condition assessment, it will be a consideration for development of the 20-year CIP so that replacement of aging infrastructure is accounted for and can be budgeted. **Table 5-6** presents the definition of the component condition scores.

Table 5-6 | Component Condition Scores Definitions

Condition Rating	Definition
1	Very Good, well maintained, expected to remain reliable for more than 90% of the expected life.
2	Good, some degradation but performance and reliability are not significantly affected. Performance and reliability expected to remain satisfactory for 50-90% of the expected life.
3	Fair, performance and reliability are still acceptable, but some rehabilitation or replacement will be needed in the 50% +/- of the expected life.
4	Poor, performance and/or reliability has significantly decreased, maintenance rehabilitation or replacement needed to restore performance or reliability to acceptable levels. Failure (no longer functions) is likely in 10-50% of the expected life if not rehabilitated or replaced.
5	Very poor, performance and/or reliability has significantly decreased, and failure is probable within 10% of the expected life if rehabilitation or replacement is not performed.

Individual CoF ratings for pump station components are based on a consideration of the effects of failure of each component within the context of the local pump station. Individual CoF ratings range from 1 to 5, with a score of 1 representing the lowest consequence and 5 representing the highest. **Table 5-7** presents the definition of the CoF scores.

Table 5-7 | Component Consequence of Failure Definitions

CoF Rating	Definition
1	Not Managed. Failure would not affect the pump station operation
2	Not Critical. Could marginally reduce the pump station capacity or performance
3	Important (critical but redundant). The pump station performance is significantly impacted without a currently installed redundant component
4	Critical. The pump station performance is significantly impacted upon failure.
5	Highly Critical. Failure will cause an immediate loss of hydraulic throughput.

To fully develop an overall pump station score, the individual condition and criticality scores of each pump station's systems and components were considered within the larger context of the Suquamish basin. To accomplish this, an overall pump station CoF score (from a system-wide perspective) is applied to an overall condition score for each station. This pump station criticality score is based on County conventions for pump station CoF rankings (Sheridan, Chris M. "FKC205-20 Pump Station Criticality Map 02272019", Message to Erika Schuyler. September 10, 2020. E-mail), in which a station's criticality is defined by the number of pump stations tributary to it. **Table 5-8** presents the overall criticality scores and ranking conventions.

Table 5-8 | Station Type Consequence of Failure Definitions

Station Type (from County)	Station CoF Score	Tributary Pump Stations	Total Station Flows Handled
Satellite	2	0	1
Relay	3	1	2
Regional	4	2-3	3-4
Critical	5	4+	5+

Overall condition scores for each station are weighted by component CoF and are defined as the quotient of the sum of the products of individual component condition and CoF scores and the sum of individual component criticality scores. This scoring is represented symbolically as follows:

$$Overall\ Condition\ Score\ \equiv \frac{\sum_{Components}(Condition\ Score\ \times Criticality\ Score)}{\sum Individual\ Criticality\ \ Scores}$$

This overall condition score is then scaled by the station CoF score to obtain the overall pump station score:

$$Asset\ Health\ Score\ \equiv Overall\ Condition\ Score\ \times Station\ Criticality\ Score$$

The results of the analysis described in the preceding paragraphs are summarized in **Table 5-9** and detailed in **Table 5-10**. Note that condition and CoF scores (columns 4 and 5, rows 2 through 10) are for individual components; overall condition and station CoF scores are presented in row 1 of columns 4 and 5, respectively. The Asset Health Score informs CIP ranking.

Table 5-9 | Station Asset Health Summary

Pump Station	CoF	Condition	Asset Health Score
53	2.0	3.5	7.0
54	2.0	3.7	7.4

Table 5-10 | Pump Station Condition Assessments

Pump Station	Asset Health Score	Station Component	Condition	CoF	Year Installed/ Upgraded	Notes	Recommendations
53	7.0	Overall	3.5	2.0	1977	➢ Occasional ragging has been observed. ➢ High I&I due to uplands, downspouts, and proximity to beach. ➢ Corrosion noted in dry can; likely due to saltwater as dry can has sprung leaks in the past ➢ County M&O staff have expressed desire to replace with a submersible pump station. ➢ Station is a Smith & Loveless style dry can configuration. ➢ The National Electrical Manufacturers Association (NEMA) 4X junction box and some nearby electrical conduits currently do not comply with proper installation in a hazardous classified area according to National Fire Protection Association (NFPA) 820 4.2.2 Design and Construction and NFPA 70 (NEC) article 500.	➢ Relocate junction boxes outside of the wet well's Class 1 Division 2 hazardous area classification boundary in compliance with current NFPA 70 (NEC) and NFPA 820 standards
		Civil	4.0	2.0	1977		
		Structural	4.0	5.0	1977		
		Pumping Systems	3.2	5.0	1977		
		Motors[1]	3.0	3.0	1977		
		Piping Systems	3.0	5.0	1977		
		Valve Systems or Assemblies	3.0	2.0	1977		
		Support Systems	3.0	1.0	1977		
		Instrumentation	3.0	5.0	1977		
		Electrical and Power Distribution	5.0	5.0	1977		
54	7.4	Overall	3.7	2.0	1998	➢ Station used to have VFDs which caused issues. They were replaced with constant speed starters which improved station operations. ➢ One pump is original, the other was replaced around 2018. ➢ Groundwater comes into the panel via conduit. The panel should be raised to avoid water entrance. ➢ Hatch is difficult to open. ➢ NEMA 12 rated enclosure is severely corroded from exposure to water which enters the cabinet through poorly sealed and potentially corroded conduits. This corrosion has, in the past impacted Pump Station operations. ➢ The wet well pump motor control panel according to NFPA 820 falls within the Wet Wells Class 1 Div 2 hazardous area classification boundary envelope of 36" horizontally from a vent originating from the Wet Well. ➢ This electrical enclosure and its conduits currently do not comply with proper installation in hazardous classified areas according to the current edition of the NFPA 820. Reference NFPA 820 4.2.2 Design and Construction and NFPA 70 (NEC) article 500.	➢ Replace starter panel with "Air Gap" style motor pump control panel. ➢ Electrical code violations will need to be brought up to current NFPA 70 (NEC) and NFPA 820 standards by moving electrical enclosure.
		Civil	4.0	2.0	1998		
		Structural	3.0	5.0	1998		
		Pumping Systems	3.8	3.0	1998/2018		
		Motors (greater than 25hp only)	3.8	3.0	1998		
		Piping Systems	4.0	5.0	1998		
		Valve Systems or Assemblies	3.0	2.0	1998		
		Support Systems	3.0	1.0	1998		
		Instrumentation	3.0	5.0	1998		
		Electrical and Power Distribution	5.0	5.0	1998/2004		

5.4 Pipeline Conditions Assessments

The County has historically conducted pipeline condition assessments through video observation. This process entails inspecting pipe pipes via closed circuit television (CCTV), storing the video in a database, reviewing the video, and assigning an Overall Condition Index (OCI) score based on the observations. The results of these assessments have been stored in their asset management database software, Cartegraph, since 2017. They are on a five-year inspection cycle with about 20 percent of the pipes inspected each year. As of this writing, 100 percent of the collection system has been inspected and an evaluation has been stored in Cartegraph.

The County uses a consistent scoring criterion when reviewing pipeline inspection videos with several criteria, which is summarized in **Table 5-11.** Each criterion has a defined score corresponding to the severity of the observed issue, if any. Lower scores indicate more severe issues based on this scoring methodology. Note that "Roots" and "I&I" have a weighting of zero which excludes these criteria from the OCI. The County captures information so that it can be filtered and viewed in Cartegraph, but other categories describe the actual pipe conditions. For example, a pipe with roots present would also be scored under the obstruction or intrusion category. The OCI is calculated by this equation:

$$OCI = \frac{\sum_{pipe}(Category\ Value\ x\ Calculation\ Weight)}{\sum_{pipe} Calculation\ Weight}$$

Table 5-11 | OCI Criteria and Weighting

Category	Value	Description	Calculation Weight
Roots	0	Blockage	0
	30	Heavy	
	50	Medium	
	80	Light	
	100	None	
I & I	40	Gushing or Spurting	0
	60	Running or Trickling	
	80	Weeping or Dripping	
	90	Stain, Possible I&I	
	100	None	
Obstruction or Intrusion	0	Severe or Impassable	1
	60	Moderate	
	80	Minor	
	100	None	
Worn Surface	40	Severe	1
	60	Moderate	
	80	Minor	
	100	None	
Belly or Sag	40	Severe (>30%)	1
	60	Moderate (10 to 30%)	
	80	Minor (<10%)	
	100	None	

Category	Value	Description	Calculation Weight
Cracks or Fractures	40	Severe Cracking	3
	60	Moderate Cracking	
	80	Minor Cracking	
	100	None	
Break or Failure	0	Collapse	5
	15	Hole Void Visible	
	30	Hole Soil Visible	
	100	None	
Lining or Repair Failure	40	Severe	1
	60	Moderate	
	80	Minor	
	100	None	
Joint Separation or Offset	40	Severe (> 1.5 Pipe Thickness)	2
	60	Moderate (1 to 1.5 Pipe Thickness)	
	80	Minor (< Pipe Wall Thickness)	
	100	None	

The County provided OCI scores for 18,017 feet of pipe in the Suquamish basin where issues were found. This data is included as **Appendix C**. Because only pipes with noted deficiencies were input into Cartegraph, it is assumed that inspected but unscored pipes have an OCI of 100. Discussions with County staff indicate that the pipes inspected and documented in Cartegraph are representative of the system as a whole. For planning purposes, the lengths of pipe in each OCI range have been extrapolated and are summarized in **Table 5-12**. The rankings of most of County-owned pipelines in the Suquamish basin are not below a threshold of an OCI score of 60, so there will be no prioritizations nor projected annual costs for pipeline replacement in the CIP for these pipelines. The only exception is pipe D23-2064-D23-2063 which has an OCI score of 51. It is an 8-inch diameter pipe located at NE Fir Street and Brockton Avenue NE.

Table 5-12 | Percentage of Pipes in OCI Condition Ranges

OCI Range	Length (ft)	Percentage of Total
0-20	-	0%
20-40	-	0%
40-60	212	<1%
60-80	-	0%
80-99	9,400	17%
100	45,200	83%

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SECTION 6

Wastewater Treatment Facilities Existing Conditions

6.1 Introduction

A description of the existing Suquamish WWTP field evaluation and condition assessment, the capacity analysis of the plant facilities and processes, and an evaluation of each process to identify any deficiencies is presented in Section 6. Recommendations are provided to address challenges impacting facility operations along with maintenance upgrades necessary to continue meeting NPDES Permit requirements.

6.2 Existing Wastewater Treatment Plant Description

The original Suquamish WWTP was constructed in 1975 as an activated sludge process with chlorination and had a capacity of treating 0.2 MGD. In 1997, the plant was reconstructed with a new headworks, two SBRs, a UV disinfection system, and solids thickening. It was designed for a maximum monthly flow rate of 0.4 MGD and a peak flow of 1.0 MGD. Much of the infrastructure constructed in 1997 remains in use today. The most recent treatment plant update occurred in 2017 when the sludge thickening equipment was replaced with an RDT system and a new TSST and loadout facility was constructed. Thickened biosolids are hauled to the Central Kitsap WWTP, which is also owned and operated by the County, for further treatment. Treated effluent is discharged to the Port Madison of the Puget Sound through the original outfall pipe and diffuser 2285 feet offshore and 43 feet deep to a depth of 43.4 feet below mean lower low water (MLLW) in accordance with the NPDES Permit requirements. The Suquamish WWTP site plan is shown in Figure 6-1. Figure 6-2 shows the process schematic of the current Suquamish WWTP.

6.3 Wastewater Treatment Plant Condition Assessments

The Murraysmith [now Consor] team visited the Suquamish WWTP on September 17, 2020 to observe and document existing plant conditions and to have discussions with plant staff regarding operational and plant performance challenges. The group investigated facilities and unit processes for the liquid streams and solids streams by walking through each process to ascertain equipment condition and manufacturing information. WWTP electrical equipment and structures were observed. Plant staff provided information on the daily operations of the plant, and past and current operational challenges. The information gathered from the assessment was used to develop a list of recommendations for maintaining plant operations and performance. The major equipment information, photos and field notes are summarized as Appendix D.

Figure 6-1 | Existing Suquamish WWTP Site Plan

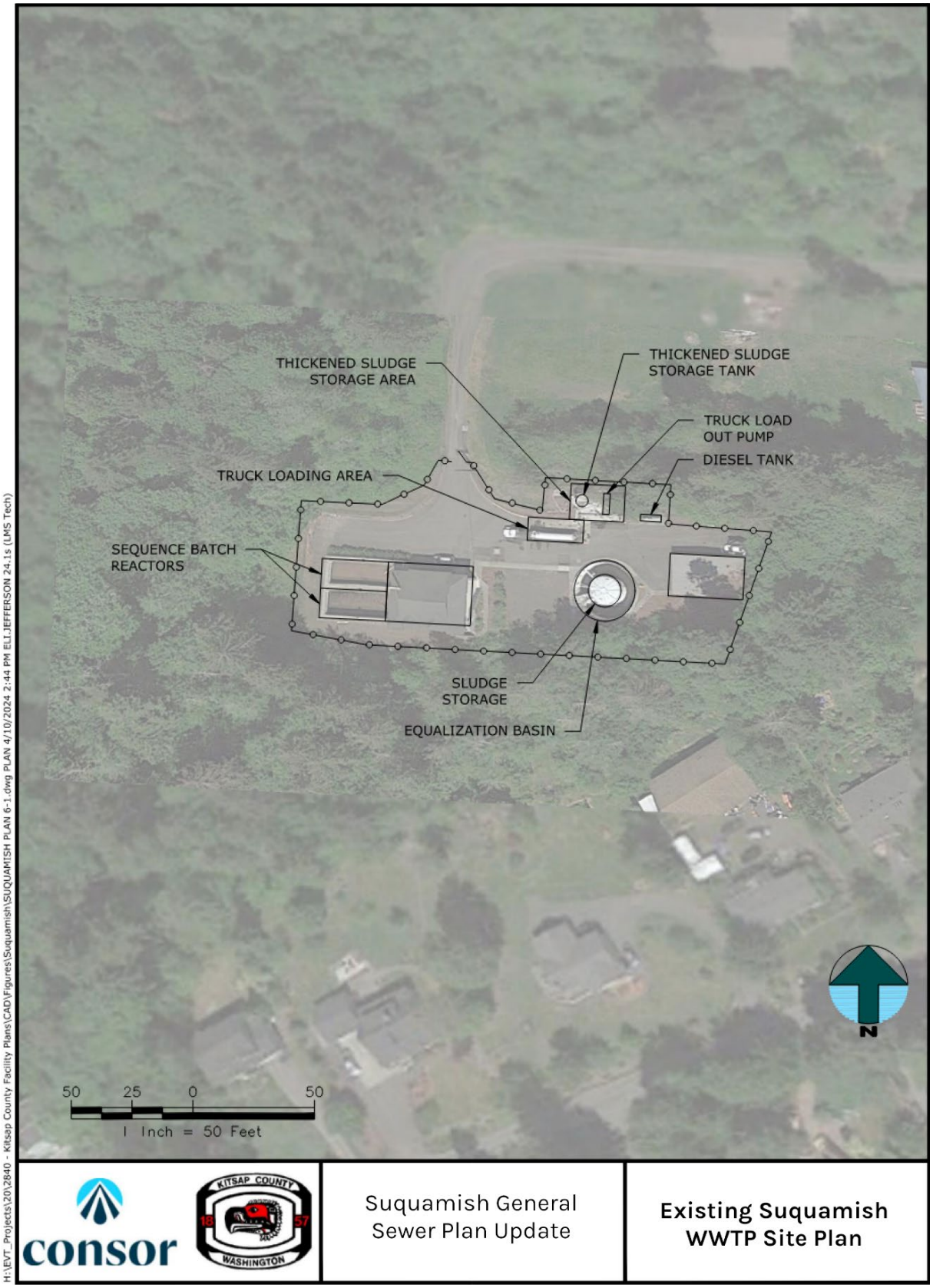
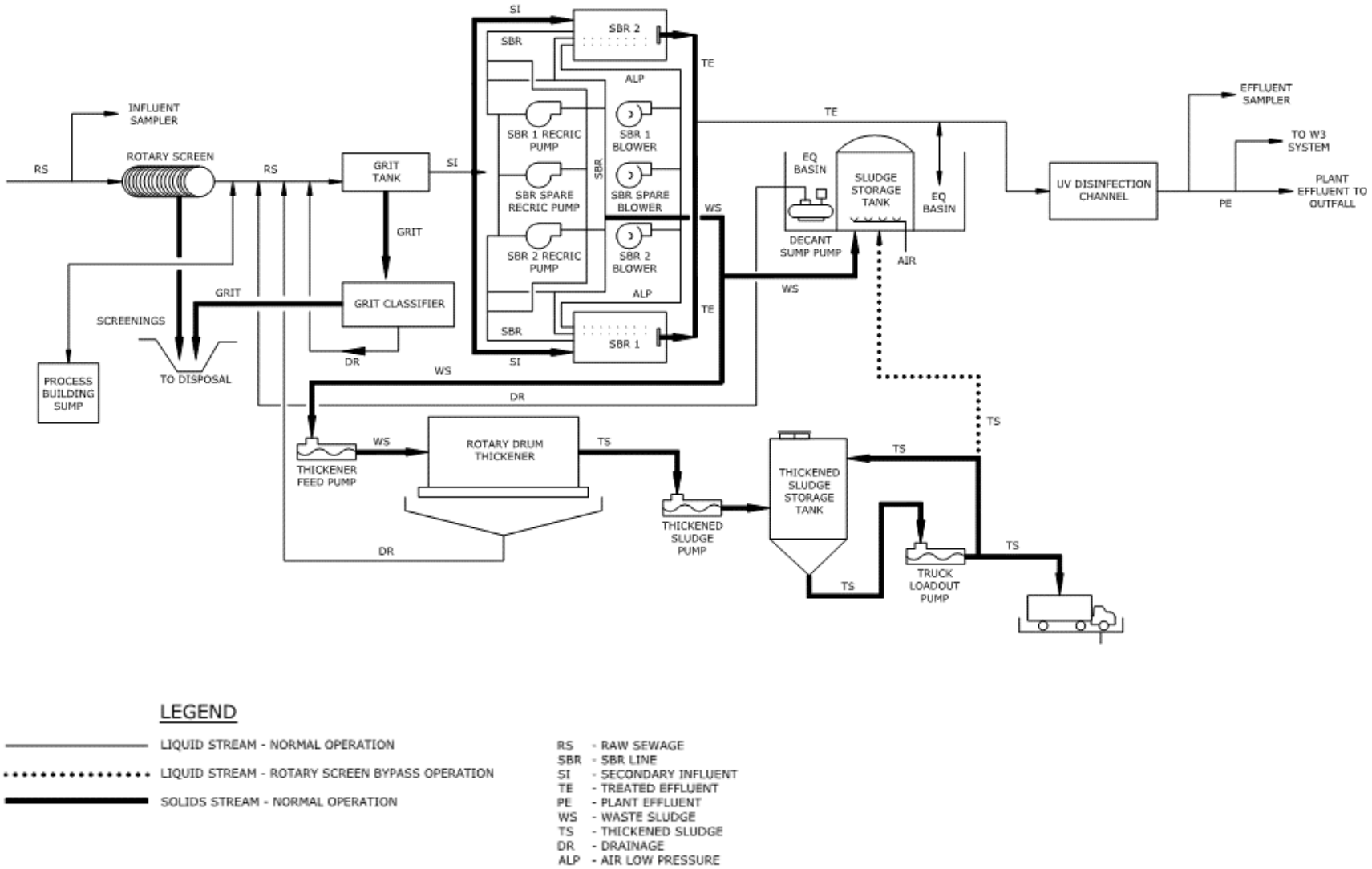


Figure 6-2 | Existing Suquamish WWTP Schematic



6.3.1 Condition Summary Tables

To better organize the results of the assessments at the Suquamish WWTP, major processes were grouped as presented in **Table 6-1**.

Table 6-1 | WWTP Process Group Definitions

Process	Components
Civil	Site, site security, roadways, sidewalks, fencing
Preliminary Treatment	Screens and grit removal and associated equipment and piping
Secondary Treatment	SBR basins and associated equipment and piping
Effluent and UV	Equalization basin and UV system
Solids Treatment	Aerated Sludge Storage Tank (ASST), TSST, RDT and associated equipment and piping
Support Systems	Odor control, plant water system and process building sump pumps
Power Distribution	Electrical services, transfer switches, standby generator, motor control centers and control panels

These processes were further broken down into several categories when appropriate. While no two processes are identical, the processes are anatomically similar and can be characterized by a standardized set of component groupings. These component groupings are consistent with County Asset Functional Class Level and are presented in **Table 6-2** along with definitions. Note that the Asset Functional Class Level has nine groups: Civil, Structural, Piping Systems, Pump Systems, Valve System or Assemblies, Equipment, Support Systems, Instrumentation, Power Distribution. However, for the WWTP conditions assessments, the components are narrowed down to four groups, which are more directly applicable to the wastewater treatment processes. Civil, Power Distribution and Support Systems are treated as processes; Piping and Valves are grouped together; Pumps are grouped with Equipment.

Table 6-2 | Component Group Definitions

Component Grouping	Definitions
Equipment	Mechanical equipment such as screens, pumps, and blowers. Equipment and motors are treated as one asset unless the motor is 25 HP or larger.
Instrumentation	Electrical and measuring devices such as flowmeters, transmitters, and indicators.
Structural	Concrete structures such as buildings, basins, and tanks.
Piping	A system of pipes and valves used to convey fluids such as influent, effluent, chemical, air and sludge.

6.3.2 Treatment Plant Process Asset Health Score

To better inform the County's prioritization of future asset upgrades and replacements, an overall treatment plant process "asset health" score was developed with County input that synthesizes each process's existing likelihood of failure (condition) and CoF.

Individual condition scores for equipment, instrumentation, and piping systems consider each system's physical integrity and their current ability to perform as designed. For structural components, individual condition ratings generally apply to the physical integrity of these assets in the face of material degradation due to environmental forces such as corrosion, weathering, settling, and flooding. General observations and historical accounts from County O&M staff were also used to inform the condition ratings for all treatment plant process components in an effort to incorporate conditions not observed by staff during

the site visits. Examples of this historical information from O&M staff include, but are not limited to, challenges associated with equipment operation, lack of redundancy and lack of automation. Individual condition ratings range from 1 to 5, with a score of 1 representing the best condition and a score of 5 representing the worst. Table 6-3 presents the definition of the condition scores. It is important to note that condition scores are not simply reflections of age as dissimilar environmental and operational factors among the Suquamish WWTP processes necessitate differing rates of condition degradation. Although age/obsolescence is not accounted for in the condition assessment, it will be a consideration for development of the 20-year CIP so that replacement of aging infrastructure is accounted for and can be budgeted.

Table 6-3 | Component Condition Scores Definitions

Condition Rating	Definition
1	Very Good, well maintained, expected to remain reliable for more than 90 percent of the expected life.
2	Good, some degradation but performance and reliability are not significantly affected. Performance and reliability expected to remain satisfactory for 50-90 percent of the expected life.
3	Fair, performance and reliability are still acceptable, but some rehabilitation or replacement will be needed in the 50 percent +/- of the expected life.
4	Poor, performance and/or reliability has significantly decreased, maintenance rehabilitation or replacement needed to restore performance or reliability to acceptable levels. Failure (no longer functions) is likely in 10-50 percent of the expected life if not rehabilitated or replaced.
5	Very poor, performance and/or reliability has significantly decreased, and failure is probable within 10 percent of the expected life if rehabilitation or replacement is not performed.

Individual CoF ratings for process components are based on consideration of the effects of failure of each component within the context of the local process. Individual CoF ratings range from 1 to 5, with a score of 1 representing the lowest consequence and 5 representing the highest. Table 6-4 presents the definition of the CoF scores.

Table 6-4 | Component Consequence of Failure Definitions

CoF Rating	Definition
1	Not Managed. Failure would not affect the treatment plant operation.
2	Not Critical. Could marginally reduce the treatment performance
3	Important (Critical but redundant). The treatment plant performance is significantly impacted without a currently-installed redundant component.
4	Critical. The treatment plant performance is significantly impacted upon failure.
5	Highly Critical. Failure will cause an immediate loss of hydraulic throughput.

To fully develop an overall treatment plant process score, the individual condition and CoF scores of each unit process was considered within the larger context of the Suquamish WWTP. To accomplish this, an overall treatment plant unit process CoF score (from a plant-wide perspective) is applied to an overall condition score for each unit process. The definition of the overall unit process CoF scores are the same as the definition of the component CoF scores and are summarized in Table 6-5 below.

Overall condition scores for each unit process are weighted by component CoF and are defined as the quotient of the sum of the products of individual component condition and CoF scores and the sum of individual component CoF scores. This scoring is represented symbolically as follows:

$$Overall\ Condition\ Score = \frac{\sum_{Components}(Condition\ Score\ \times CoF\ Score)}{\sum Individual\ CoF\ \ Scores}$$

This overall condition score is then scaled by the unit process CoF score to obtain the overall treatment process Asset Health Score:

$$Asset\ Health\ Score = Overall\ Condition\ Score\ \times Unit\ Process\ CoF\ Score$$

The results of the analysis described in the preceding paragraphs are summarized in **Table 6-5** and detailed in **Table 6-6**. The Asset Health Score will be used to rank the projects in the CIP.

Table 6-5 | Treatment Plant Process Asset Health Summary

Unit Process	Unit Process CoF Score	Overall Condition Score	Asset Health Score
Civil	1	2.0	2.0
Preliminary Treatment	3	3.1	9.3
Secondary Treatment	5	3.5	17.5
Disinfection and Effluent	3	3.4	10.2
Solids Treatment	3	2.0	6.0
Support Systems	3	1.3	3.9
Power Distribution	5	3.0	15.0

Table 6-6 | Treatment Plant Unit Process Condition Assessments

Unit Process[1]	Asset Health Score	Process Component	Condition	CoF	Year Installed/ Upgraded	Notes	Recommendations
Civil	2.0	Overall	2.0	1.0	1997	➢ The fence is in good condition ➢ The site is remote and not visible from the roadway. Landscaping on the site is well-maintained	➢ Consider adding an automatically opening gate, intrusion alarms, and video surveillance
Preliminary Treatment	9.3	Overall	3.1	3.0		➢ The rotary screen is in poor condition with some visible exterior corrosion ➢ The grit pumps show signs of leaking and corrosion	➢ General maintenance practice to mitigate corrosion ➢ Prioritize replacement of the influent rotary screen and grit pumps in the next 5 years ➢ Keep screen channel cover plates on; air ventilation test and balance within the RDT room; install lower explosive limit (LEL) combustible gas detection in the RDT room
		Equipment	3.5	2.5	1997, 2018		
		Instrumentation	3.0	2.0	1997		
		Structural	2.0	4.0	1997		
		Piping	4.0	4.5	1997, 2018		
Secondary Treatment	17.5	Overall	3.5	5.0		➢ Many pipe and valve connections of the SBR recirculation piping show signs of leaking ➢ Many sections of the piping are field welded in place without sleeves or couplings for dismantling which makes repairs and replacement very difficult. ➢ Aeration system does not have necessary probes, blower VFDs, or SCADA for process control ➢ Existing SBR process does not have ability to allow one basin offline for an extended duration while maintaining normal operation	➢ Recoat SBR basins and replace piping and valves ➢ When the secondary process needs to be upgraded, replace blowers with variable speed blowers with continuous DO monitoring, replace jet system with fine bubbles, and replace pumping system ➢ Consider installing redundant SBR basin or influent storage to improve reliability of the secondary treatment
		Equipment	3.1	3.0	1997		
		Instrumentation	3.0	2.0	1997		
		Structural	2.0	4.0	1997		
		Piping	5.0	5.0	1997		
Disinfection and Effluent	10.2	Overall	3.4	3.0		➢ Outer and inner walls of the equalization structure are corroded. ➢ The effluent control valve is currently not functioning, a manual control valve is used now ➢ Due to the intermittent flows into UV disinfection, banks cycle on and off frequently resulting in increased lamp failure ➢ Effluent flow is limited to approximately 1 MGD	➢ Replace the equalization basin with a larger covered structure in the next 2 to 10 years ➢ Replace the effluent control valve ➢ Replace the entire UV system for improved control in the next 2 to 10 years ➢ Further investigate the effluent pipe to determine it's capacity
		Equipment	3.3	3.3	1997		
		Instrumentation	2.0	4.0	1997		
		Structural	4.0	4.0	1997		
		Piping	4.0	5.0	1997		
Solids Treatment	6.0	Overall	2.0	3.0		➢ ASST shows widespread interior and exterior corrosion, and the access hatch is broken ➢ The motor of the flocculation tank mixer and the flocculation lid show signs of corrosion ➢ The thickened sludge pump shows significant corrosion, and cannot pump due to high discharge pressure when the thickened waste activated sludge (TWAS) concentrations get over 5 percent	➢ Recoat the structure of ASST and repair the access hatch or replace the structure ➢ Monitor corrosion on flocculation tank and mixer; improve the ventilation within the RDT room ➢ Replace the current thickened sludge pump with a larger pump
		Equipment	2.5	2.9	2017, 1997		
		Instrumentation	1.0	2.1	2017, 1997		
		Structural	2.5	4.5	2017, 1975		
		Piping	1.5	3.0	2017, 1997		
Support Systems	3.9	Overall	1.3	3.0		➢ The odor control system is only partially operational and occasionally taken out of service; the chemical dosing system is not functional; the exhaust fan is unusually loud; equipment in the headwords/thickening room is showing signs of surface corrosion ➢ Staff report that the plant drain pumps show exterior corrosion, but have no operational issues ➢ Staff report that the fire detection system is not functional	➢ Repair or replace the odor control system to restore automatic operation and full functionality ➢ Add supports to reclaimed water pump volute and pipe ➢ Purchase a shelf spare for plant drain pumps ➢ Plan for replacement for plant drain sump and pumps in the next 2 to 10 years, due to age ➢ Repair or replace the fire detection system
		Equipment	2.6	2.1	2017, 1997		
		Instrumentation	N/A	1.0	1997		
		Structural	N/A	2.0	1997		
		Piping	1.7	2.4	1997		
Power Distribution	15.0	Overall	3.0	5.0		➢ The interiors to Panel CP-02 and CP-15 were not accessed and the installation of a controller (e.g., PLC) was not verified ➢ Panels CP-02 and 03 have explosion-proof enclosures that are missing bolts used to maintain their classification rating ➢ The interior of CP-13 was very dusty	➢ Plan to replace automatic transfer switch (ATS), generator and motor control center in the next 12-15 years ➢ Complete arc flash study ➢ Control panel housekeeping per **Section 6.3.3.8**
		Equipment	2.9	3.1	2016, 1998, 1997, 1996		
		Instrumentation	N/A	N/A	N/A		
		Structural	3.0	3.0	1997, 1975		
		Piping	3.0	3.0	1997		

Note:
1. See **Table 6-1** for major equipment included in each unit process

6.3.3 Evaluation of Components

The current treatment plant components are described in more detail in the following sections. Following the description of each major process component is an outline of the observations made by the Murraysmith [now Consor] team and a list of recommended improvements. The major unit process condition, capacity, and recommendations are summarized in Table 6-18.

6.3.3.1 Civil

The Suquamish WWTP is secured by a uniform chain link fence with a barbed wire. The site is accessed via a driveway that is shared with a private residence and secured by two manual gates. The first gate is also used by the private property owner, the second gate secures the plant only. There is no video surveillance onsite.

Observation: The fence is in good condition. The site is remote and not visible from the roadway. Landscaping on the site is well-maintained.

Recommendation: The County may want to consider adding an automatically opening gate, intrusion alarms, and video surveillance.

6.3.3.2 Preliminary Treatment

Raw sewage is pumped to the site through a 6-inch diameter force main from the north and an 8-inch diameter force main from the east. Both force mains combine outside the Process Building, which houses headworks, into a single 10-inch diameter force main which enters the Process Building in the northeast corner of the basement. A magnetic flow meter measures the influent flowrate before the influent pipe turns vertically to go up to the top floor.

The headworks is on the upper floor of the Process Building and consists of a ¼-inch opening rotary bar screen, a 1-inch opening manual bar screen, grit removal, and influent composite sampling.

Once the influent pipe reaches the top floor of the building flow discharges into the screening channel where a rotary bar screen removes debris. Influent screenings are collected in a hopper for offsite disposal. After mechanical screening, flow passes through a manual bar screen, then enters a vortex-type grit chamber. Bypass channels are available to bypass both screens and the grit chamber. Grit separated by the grit chamber is pumped to a grit cyclone and inclined screw grit classifier for disposal with the influent screenings. The de-gritted sewage is conveyed to the SBR basins on the west side of the Process Building.

Observations and recommendations for each major process component are outlined below:

6.3.3.2.1 Influent Rotary Fine Screen

Observation: The ¼-inch opening rotary screen was installed in 1997. The rotary screen is in poor condition with some visible exterior corrosion. The screening chute and dumpster are both in good condition with no visible corrosion or leaks. Plant staff reported that the rotary screen is not effectively capturing screenings, and that some screenings are captured at the downstream manual screen.

The influent rotary fine screen is 24 years old and is near the end of its typical expected lifespan of 25 to 30 years. It is estimated that the equipment may have 10 to 50 percent of its expected serviceable life remaining (2 to 10 years) but will likely require rehabilitation to maintain performance prior to replacement.

Recommendation: The corroded areas of the screen should be cleaned and coated to prevent further degradation. Prioritize replacement of the influent rotary screen in the next 5 years. Plan for increased maintenance requirements until the system is replaced.

6.3.3.2.2 Influent Manual Screen

Observation: The 1-inch opening manual bar screen was installed in 1997 and is in good condition. The plant staff reported no issues with it. Since it has no moving part, it is estimated that the equipment may have 50 to 90 percent of its expected serviceable life remaining (13 to 27 years).

Recommendation: None.

6.3.3.2.3 Grit Removal

Observation: The grit tank was installed in 1997. The exterior appears to be in good condition. No operational issues were reported by plant staff.

The grit classifier was replaced in 2018 and appears to be in good condition, with no operational issues reported by plant staff. The grit removal mechanism and classifier are expected to exceed their typical expected lifespan of 25 to 30 years. It is estimated that the equipment may have half of its expected serviceable life remaining (12 to 15 years) but will likely require rehabilitation to maintain performance prior to replacement.

The two grit pumps were installed in 1997. Both grit pumps appear to be in poor condition. The pumps show signs of leaking and corrosion. The grit pumps are 24 years old and are near the end of their typical expected lifespan of 25 to 30 years. It is estimated that the pumps may have 10 to 50 percent of their expected serviceable life remaining (2 to 10 years) but will likely require rehabilitation to maintain performance prior to replacement.

Recommendations: The corroded areas of the pumps should be cleaned and coated to prevent further degradation. Prioritize replacement of the two grit pumps in the next 5 years. Plan for increased maintenance requirements until the pumps are replaced.

6.3.3.3 Primary Treatment

There is no primary treatment at the Suquamish WWTP. Primary effluent flows from the headworks directly to the SBR basins.

6.3.3.4 Secondary Treatment

Headworks effluent is conveyed through an 18-inch diameter pipe though the Process Building to the two SBRs. Motor operated valves control which basin receives the influent. The basins are operated as batch reactors, with a fill, react, settle, and decant cycle that repeats in coordination with the other basin so that one of the two basins is always filling with influent sewage.

The SBRs are equipped with a jet aeration system with air supplied by three 25-HP blowers in the lower floor of the Process Building. Three SBR recirculation pumps, also located in the lower floor of the Process Building, recirculate the mixed liquor through a jet header and are also used to pump sludge to the ASST. Both the pumps and blowers operate with one each per basin, with the third reserved for standby.

Each SBR has a volume of 0.39 MG which provides a 48-hour retention time at the design peak flowrate when both basins are in operation. The SBRs are operated with cycle times from 335 minutes (low flow

mode) to 245 minutes (high-high flow mode), as shown in **Table 6-7**. During the aerated fill, the blowers are cycled on and off to avoid excess oxygen in the mixed liquor after the react mode. During the site visit, the blowers were set to run for 18 minutes and be off for 2 minutes. Dissolved oxygen (DO) is measured manually once daily; however, the County has plans to install permanent DO and ammonia probes. Additionally, operators have been experimenting with longer react times to improve ammonia removal.

Table 6-7 | SBR Basin Operating Cycle Time (min)

Stage	Low Flow Mode	Medium Flow Mode	High Flow Mode	High High Flow Mode
Static Fill	10	10	10	10
Mixed Fill	10	10	10	10
Aerated Fill	140	120	100	90
React	5	5	5	5
Settle	110	100	80	70
Decant	60	60	60	60
Total Cycle Time	335	305	265	245

Effluent from the SBR basins is decanted from the top of the settled basin and conveyed to the equalization basin, then the UV channel in the Process Building. The decant flows out of the SBR basin until the minimum level is reached and then the decant valve closes and the basin is idled until the fill cycle begins.

Waste sludge is withdrawn from the bottom of the settled SBRs and is pumped by the SBR recirculation pumps to the ASST.

Operators report that occasionally during high flow events, a basin will fill so quickly that the SCADA system has to switch influent to the other basin while it is still decanting. This situation occurs rarely and has not caused deterioration of effluent but is indicative of hydraulic limitation in the system.

Only having two SBR basins and no influent equalization storage also presents operational challenges if one basin must be removed from service. During planned basin shutdowns, the County draws water levels down in the on-line basin prior to shutdown and then sends all flow to that basin, gradually refilling it while the other basin is out of service. This operation is only feasible in the drier months and it is only possible to store approximately 24 hours of influent in this manner. These limitations greatly restrict the timing and duration of maintenance activities. In the event of an unplanned shutdown, the influent pump station wet wells can only provide a limited amount of storage before the plant is forced to begin flow through operation. The extent of sludge settling in a flow through basin is limited and the plant would have no way to prevent sludge in the effluent.

Observations and recommendations for each major process component are outlined below.

6.3.3.4.1 SBR Basins and Piping

Observation: The SBR basins were constructed in 1997 and appear to be in good condition. The coating is peeling on the south and west sides of both basins and has been temporarily repaired. The recirculation piping in the Process Building basement is in poor condition. Many pipe and valve connections have leaked. Many sections of the recirculation piping are field welded in place without sleeves or couplings for dismantling which makes repairs and replacement very difficult.

Recommendation: Recoat SBR basins with a high UV resistant coating. Replace the entire piping system. Existing piping has a combination of welded, Victaulic and flanged couplings. Replacement piping should be designed for easier disassembly and repair. Consider installing redundant SBR basins and associated piping or influent storage to improve the reliability of the process.

6.3.3.4.2 SBR Aeration Blowers

Observation: The SBR aeration blowers were installed in 1997 and appear to be in fair condition. They are currently operated on a time basis. DO is manually measured with a portable DO probe once daily at the end of the react period in each SBR. The target DO concentration at the end of the reaction period is 1.0 mg/L.

Staff reported that the SBR aeration blowers function properly and do not require excess maintenance. Automatic DO probes are on order for the plant. The SBR aeration blowers are 24 years old with no noted performance issues or significant visible degradation; therefore, they are expected to exceed their typical expected lifespan of 25 to 30 years. It is estimated that the equipment may have half of its expected serviceable life remaining (12 to 15 years) but will likely require rehabilitation to maintain performance prior to replacement.

Recommendation: Replace the blowers with variable speed blowers with continuous DO and nutrient monitoring in the basin when the secondary process needs to be upgraded for nitrogen removal. Plan for increased maintenance requirements until the blowers are replaced.

6.3.3.4.3 Jet Aeration System

Observation: The jet aeration system was installed in 1997 and consists of low-pressure jet headers located near the bottom of each of the SBR basins. The aeration pipes could not be viewed during the condition assessment; however, operators did not report any problems with the aeration system.

The jet aeration system is 24 years old and is near the end of its typical expected lifespan of 25 to 30 years. It is estimated that the equipment may have 10 to 50 percent of its expected serviceable life remaining (2 to 10 years) but will likely require rehabilitation to maintain performance prior to replacement.

Recommendation: Replace the jet system with fine bubble diffusers when the secondary process needs to be upgraded for nitrogen removal. Plan for increased maintenance requirements until the system is replaced.

6.3.3.4.4 SBR Recirculation/WAS Pumps

Observation: The SBR recirculation pumps were installed in 1997 and appear to be in fair condition. The SBR recirculation pumps are 24 years old with no noted performance issues or significant visible degradation; therefore, they are expected to exceed their typical expected lifespan of 25 to 30 years. It is estimated that the equipment may have half of its expected serviceable life remaining (12 to 15 years) but will likely require rehabilitation to maintain performance prior to replacement.

Recommendation: Replace the pumping system when the secondary process needs to be upgraded for nitrogen removal. Plan for increased maintenance requirements until the pumps are replaced.

6.3.3.5 Disinfection and Effluent

The effluent equalization basin and sludge storage tank is one circular coated steel structure with a concrete floor to the east of the Process Building. The equalization basin is the outer ring of the structure.

The covered circular ASST sits in the center of the structure. There is an interconnecting piping between the equalization basin and decant piping between SBRs and UV. Decanted flow from the SBRs to the UV is controlled by a control valve and measured with a magnetic flow meter in the basement of the Process Building. The control valve modulates to match the influent flow rate. Decant flow rate is about 2,400 gpm, but the capacity of the UV system is about 800 gpm. Flow will back up to the equalization tank during decanting. After decanting effluent in the equalization tank will drain back to the interconnecting line leading to the UV disinfection. The decant sump pump was added in 1997.

The UV equipment was installed in 1997. The effluent is disinfected with UV light using a Trojan 3000B system configured in two banks equipped with 36 low pressure bulbs each. After UV disinfection, effluent flows into the final effluent trough, where the effluent composite sampler is located, before it flows by gravity to the effluent manhole and on to the outfall. Two reclaimed water pumps draw disinfected water from the effluent trough for use as process water.

Observations and recommendations for each major process component are outlined below:

6.3.3.5.1 Equalization Basin

Observation: The equalization basin was installed in 1975 and modified in 1997. The inner wall of the basin separates the equalization storage from the sludge storage. Both the outer and inner walls of the equalization structure are in poor condition and are very corroded. There is a high likelihood of contamination of the effluent with sludge if the inner wall of the structure begins to leak or fails. The equalization basin is open to the atmosphere. Operators report that it must be cleaned once to twice weekly with sodium hypochlorite solution to prevent algae growth.

Recommendation: Replace the equalization basin with a larger covered structure within the next 2 to 10 years.

6.3.3.5.2 Decant Sump Pump

Observation: The decant sump pump was installed in 1997. It is at the bottom of a deep sump in the equalization basin and was not observed during the site visit. Staff report that the decant sump pump is infrequently used to drain the basin to the head of the plant after heavy precipitation and has no operational issues.

The decant sump pump is 24 years old. It was not observed so the expected lifespan was not estimated. It may exceed its typical expected lifespan but will likely require rehabilitation to maintain performance during the period prior to replacement.

Recommendation: Plan for increased maintenance requirements, and plan for equipment replacement at the end of the typical expected lifespan of the equipment in 2 to 10 years.

6.3.3.5.3 Effluent Flow Meter and Control Valve

Observation: The effluent flow meter is a magnetic flow meter that was installed in 1997 and is in good condition. The effluent control valve was also installed in 1997 and is currently not functioning. Instead, the manual control valve is manually adjusted to throttle effluent flow.

Recommendation: Replace the effluent control valve.

6.3.3.5.4 UV Disinfection System

Observation: The concrete channel, grating, and UV equipment were installed in 1997. The concrete channel and grating appear to be in fair condition. Plant staff reported no performance or maintenance issues with the UV system, however, the sequencing of the SBR and limited equalization basin volume cause the UV banks to cycle on and off which results in increased frequency of lamp failures. Plant staff clean the UV channel weekly. The Trojan UV-3000B system was installed in 1997 and has a basic controller which can only automatically alternate the lead and lag UV banks, monitor the bank run time, bank on/off status, a common alarm and UV intensity.

Recommendation: The Trojan UV-3000B system is an old model using the manufacturer's low-pressure high output open channel technology. Although there were no performance or maintenance issues observed, additional control and monitoring capabilities beyond what the current basic controller can offer, e.g., tracking the individual lamp status and the UV transmittance, are desired by the plant staff. The basic controller can be replaced with the touch smart controller and a new UV transmittance probe can be installed to meet most of the monitoring requirements, except the individual lamp failure status. If the individual lamp failure status needs to be monitored, the entire Trojan 3000B UV system needs to be upgraded. The Trojan UV-3000B system life is typically 20 to 25 years, therefore the UV system at Suquamish WWTP is 24 years old and is nearing the end of its typical design life. It is recommended to upgrade the UV system to provide those monitoring capabilities within the next 2 to 10 years.

6.3.3.5.5 Effluent Sampling

Observation: The effluent sampler was installed in approximately 2016 and is in good condition.

Recommendation: None.

6.3.3.5.6 Outfall

The plant discharges through an outfall in Port Madison in the Puget Sound by gravity through a 12-inch diameter pipe that has diffuser with two 6-inch diameter ports, one 4-inch diameter port, and one 12-inch diameter port at the end of the pipe. The outfall and diffuser were constructed with the original plant construction in 1975. The outfall was last inspected in 2010 and was in good condition with minimal marine growth at that time.

The effluent pipe and outfall were not inspected for this report. Operators have noticed that following a high flow event a few years ago, the effluent flowrate now seems to plateau and begin to backup into the equalization basin at a flowrate of approximately 1 MGD.

Observation: The outfall was not observed.

Recommendation: Investigate the effluent pipe design and condition to determine what is causing effluent flowrate to be limited during high flow events.

6.3.3.6 Solids Treatment

Waste Activated Sludge (WAS) is thickened and stored at the Suquamish WWTP and then transported to the Central Kitsap WWTP for further treatment and ultimate disposal under the County's Class B biosolids program. WAS is pumped using the SBR Recirculation Pumps via the automatic WAS valves from the SBRs to the 32,000-gallon ASST. Sludge is normally wasted 4 days per week (currently Monday, Tuesday, Thursday, and Friday) for approximately 15 to 20 minutes during the idle phase of the SBR cycle. If needed,

sludge can be wasted during the settling or decant phase of the SBR cycle if idle time is shortened due to high flows. The plant wastes an average of 25,000 gpd. The thickener feed pump on the ground floor of the Process Building pumps WAS from the ASST to the flocculation tank and RDT at the top floor of the Process Building. The RDT runs on the days when the sludge is wasted to empty the ASST, which normally takes about 4 hours at 100 gpm.

The TWAS from the RDT is pumped to the TSST by the thickened sludge pump. The truck loadout pump loads TWAS from the TSST to tanker trucks or recirculates sludge within the TSST to keep it from settling or becoming septic.

The thickener feed pump, RDT, thickened sludge pump, TSST, and loadout pump were all installed in 2017. When the new thickened sludge piping was installed in 2017, a cross connection was kept in place to allow the thickened sludge to be pumped back to the ASST for recuperative thickening. This cross connection can be used to load sludge directly from the ASST to trucks, bypassing the sludge thickening system, using the sludge truck loading pump.

Observations and recommendations for each major process component are outlined below:

6.3.3.6.1 Aerated Sludge Storage Tank

Observation: The ASST is a coated steel tank in the center of the flow equalization structure. It was constructed in 1975 and retrofitted in 1997. The tank is in poor condition and shows widespread interior and exterior corrosion, and the access hatch is broken.

Recommendation: Recoat the structure and repair the access hatch or replace the structure in the next 2 to 10 years.

6.3.3.6.2 Sludge Storage Blower

Observation: The sludge storage blower was installed in 1997 and appears to be in fair condition. Plant staff reported no performance or operational issues with the sludge storage blower.

The sludge storage blower is 24 years old with no noted performance issues or significant visible degradation; therefore, it is expected to exceed its typical expected lifespan of 25 to 30 years. It is estimated that the equipment may have half of its expected serviceable life remaining (12 to 15 years) but will likely require rehabilitation to maintain performance prior to replacement.

Recommendation: None.

6.3.3.6.3 Thickener Feed Pump

Observation: The thickener feed pump was installed in 2017 and is in very good condition with no operational issues reported by plant staff. The thickener feed pump is 4 years old and is expected to meet or exceed the typical expected lifespan of 25 to 30 years.

Recommendation: None.

6.3.3.6.4 Rotary Drum Thickener

Observation: The RDT and flocculation tank were installed in 2017 and are in good condition with no operational issues reported by plant staff. The motor of the flocculation tank mixer and the flocculation tank lid show the sign of corrosion. The RDT and flocculation tank are 4 years old and expected to have a

service life of 25 to 30 years. The equipment is expected to meet its typical lifespan if the corrosion is mitigated.

Recommendation: Monitor corrosion on flocculation tank and mixer. Improve the ventilation within the room to reduce the corrosion potential. Inspect and ensure the proper operation of the fire detection system in the room.

6.3.3.6.5 Thickener Polymer System

Observation: The thickener polymer system was installed in 2020 and is in very good condition with no operational issues reported by plant staff.

Recommendation: None.

6.3.3.6.6 Thickened Sludge Pump

Observation: The thickened sludge pump is in fair condition. It is showing significant corrosion despite being installed in 2017. Operators report that the pump discharge pressure gets high and shuts off the pump when the TWAS concentrations get over 5 percent. This limits the efficiency of the thickening because the TWAS concentration must be controlled lower than the RDT could potentially produce, resulting in longer run times.

Recommendation: Replace the thickened sludge pump with a larger (higher horsepower) pump to overcome additional headloss when the TWAS solids concentration is high and becomes the non-Newtonian fluid.

6.3.3.6.7 Thickened Sludge Storage Tank

Observation: The concrete TSST was constructed in 2017 and is in very good condition with no operational issues reported by plant staff.

Recommendation: None.

6.3.3.6.8 Sludge Loadout Pump

Observation: The sludge loadout pump was installed in 2017 and is in very good condition with no operational issues reported by plant staff. It is expected that the equipment may have more than 90 percent of its expected serviceable life remaining (27+ years).

Recommendation: None.

6.3.3.7 Support Systems (Odor Control and Plant Water and Drainage Systems)

Suquamish WWTP has odor control systems to treat foul air from the headworks, thickening room, the ASST, and the TSST. Air from the headworks, thickening room and the ASST is treated by the odor control chemical scrubber located in the thickening room. The odor control chemical scrubber was installed in 1997.

Air from the TSST is treated with a carbon canister on the top of the tank which was installed in 2017.

The Suquamish WWTP has potable (W1), non-potable (W2), and reclaimed (W3) water systems. The W1 water is supplied by the utility water distribution network and supplies water for sinks, drinking fountains and eyewash stations. The W1 water also feeds an air gap tank which provides hydraulic separation for the

W2 system. The W1 backflow assembly and surrounding piping were replaced and a small hydropneumatic tank was added in 2017 to improve low flow problems. The remainder of the W1 system was installed in 1997.

The W2 system consists of a water pump and hydropneumatic tank, and provides water for polymer dilution systems, odor control water, trap primers, pump seal water, and an exterior hose station. The W2 system piping, air gap tank, and hydropneumatic tank were installed in 1997. In 2017, the W2 yard piping was extended to provide seal water for the new truck loadout pump and a hose station was added to the exterior of the Process Building on the east side. The non-potable water pump for the W2 system wase replaced in 2017.

Disinfected effluent is withdrawn from the effluent channel by the reclaimed water pumps for use as W3 water. A portion of the W3 water is brought to higher pressure (HP) with another hydropneumatic tank to create W3HP. The rotary bar screen, grit tank, RDT, and hose stations in the Process Building all use W3 water, while the hose stations in the SBR basins, sludge storage tank, and TSST use W3HP. The reclaimed water pumps that feed the W3 system were replaced in 2017. The W3 system piping and hydropneumatic tank were installed in 1997. The hose station in the truck loadout area was replaced 2017.

The plant drainage system collect drainage from the Process Building and pumps it back to the plan influent for treatment. The drain sump is in the bottom floor of the Process Building and contains two submersible sump pumps. The plant drain sump and sump pumps were installed in 1997 with the construction of the Process Building.

Observations and recommendations for each major process component are outlined below:

6.3.3.7.1 Odor Control Chemical Scrubber

Observation: The odor control system is only partially operational. The chemical dosing system for the scrubber is no longer functional and chemicals are added manually instead. The exhaust fan is unusually loud and requires frequent maintenance. The scrubber recirculation pumps are in fair condition. Staff noted that the odor control system is occasionally taken out of service. Equipment in the headworks/thickening room are showing surface corrosion, which indicates insufficient ventilation in the room.

As noted in **Appendix E** *Condition Assessment Red Flag Findings and Mitigation Recommendations* (Murraysmith [now Consor], October 2020), the headworks does not meet all NFPA 820 requirements. Strong hydrogen sulfide odor was observed in the headworks.

Recommendation: Keep screen channel cover plates on to reduce flammable gas migration from the headworks channel. Test and balance the air ventilation within the room to ensure at least 6 air changes per hour ventilation is provided. Install LEL combustible gas detection system in the room. Inspect and ensure the proper operation of the fire detection system in the room. Repair or replace the odor control system to restore automatic operation and full functionality.

6.3.3.7.2 TSST Carbon Canister

Observation: The carbon canister was installed in 2017 and is in very good condition.

Recommendation: None.

Observations and recommendations for each major process component are outlined below:

6.3.3.7.3 W1, W2, W3 System

Observation: The W1, W2 and W3 systems were not observed during the site visit. No issues were reported by operators.

Recommendation: None.

6.3.3.7.4 Reclaimed Water Pumps

Observation: The reclaimed water pumps were installed in 2017 and appear to be in very good condition. The pumps were mounted to the old pump bases without proper support of the pump volute and piping. Otherwise, the pumps are in good condition with no performance issues reported by plant staff. It is expected that the pumps may have more than 90 percent of their expected serviceable life remaining (27+ years).

Recommendation: Add pump volume and pipe supports.

6.3.3.7.5 Plant Drain Sump

Observation: The plant drain sump and pumps were not observed during the site visit. Staff report that the pumps show exterior corrosion, but there have been no operational issues.

Recommendation: Determine the existing pumps make and model, and purchase a shelf spare, if possible. Plan for replacement in the next 2 to 10 years, due to age.

6.3.3.8 Power Distribution

6.3.3.8.1 Utility Service Entrance

The utility service entrance is owned and provided by the local electric utility company, Puget Sound Energy (PSE). Electrical power service to the facility is provided from a 12,470-volt, 3-phase distribution line running underground to a 225 kilovolt amperes (kVA) three phase pad-mounted transformer located in the northeast area of the facility property just north of the Process Building. The utility owned three phase transformer steps the 12.47-kV transmission primary voltage down to 480-volt secondary utilization voltage for the facility. The utility service entrance secondary conductors continue underground from the pad-mounted transformer to the service switchboard inside the Process Building. This switchboard contains a utility current transformer section and the main circuit breaker. The utility revenue metering equipment is located outside of the Process Building on the north wall of the electrical room. The utility transformer, service conductors and power metering equipment are owned and maintained by PSE.

Observation: The utility service entrance equipment (transformer, service conductors, and power metering equipment) was installed in 1997 and is in fair condition. The estimated remaining service life is approximately 50 percent (12-15 years) of its 25 to 30 year expected lifespan.

Recommendation: None.

6.3.3.8.2 Main Power Distribution

The WWTP is served by a 480-volt, 3-phase, 3-wire electrical power distribution system. The main service and distribution equipment were installed in late 1997 and are in the main electrical room in the Process Building. The facility power distribution system consists of the utility service entrance and main circuit breaker switchboard, standby generator, ATS, metering, MCC, various 480-volt power panels, 480: 120/208 volts of alternating current (VAC) distribution transformers and 120/208 VAC lighting and power panels.

Observation: The main power distribution system including the service entrance rated 800 ampere main circuit breaker, distribution transformers, power panels and MCC, although installed in 1997, are in good condition.

The main distribution panel (MDP) also feeds two offsite lift stations, McKinstry PS (LS-53) and Division Street PS (LS-54).

No arc flash labeling was observed on any of the electrical equipment in this facility.

Recommendation: A complete arc flash study for the electrical infrastructure should be performed to comply with the Occupational Safety and Health Administration standard 1910.269 made mandatory and put into effect on July 10, 2014.

6.3.3.8.3 Generator and Automatic Transfer Switch

Standby emergency power is supplied by a 450-kilowatt (kW) diesel engine-generator. It is a non-enclosed generator located in the generator room in the Process Building. The standby generator was installed in 1997 and has an 800-ampere circuit breaker and is fueled by a day tank inside the room and an external diesel fuel storage tank on the north area of the facility just slightly northwest of the Process Building.

The 3-pole, 800-ampere, 480-volt, 3-phase, 3-wire ATS is located on the west wall in the main electrical room in the Process Building. It is fed from the 800-ampere service entrance main breaker (normal side) and standby generator (emergency side). The ATS load side connects to a 480V, 3-phase switchboard "MDP".

Observation: The generator and ATS were installed in 1997 and are in fair condition. The estimated remaining service life is about 50 percent (12-15 years) of its 25 to 30 year expected lifespan. The ATS and generator are sized to provide enough back-up power for all essential functions for the facility to continue operation in the event of a prolonged power outage.

The Cummins standby generator engine was last serviced in 2019 according to labeling on the installed filters.

Recommendation: None

6.3.3.8.4 Motor Control Centers (MCC)

There is one MCC in the plant. It has a 600-ampere main breaker and is fed from the ATS. The MCC was installed in 1997. **Table 6-8** below shows the MCC, its location, model, and rating.

Table 6-8 | MCC Locations, Models, and Rating

MCC	Location	Model	Rating [Amps]
MCC	Process Building Electrical Room	Square D Model 6	600

Observation: The MCC is in fair condition. The estimated remaining service life is about 50 percent (12-15 years) of its 25 to 30 year expected lifespan.

Most of the components in the MCC's individual buckets are consistent with industry standard and are readily available or could be replaced with similar manufacturer's devices.

Recommendation: None

6.3.3.8.5 Control Panels

The facility control system consists of control panels located throughout the facility with the main plant controller located in the office area of the Process Building and the main remote input/output (I/O) rack located in the electrical room. The Control Panels are comprised of Industry standard equipment including programmable logic controllers (PLCs), operator interface terminals (OITs), uninterruptable power supply (UPS), small digital readouts, and typical components including circuit breakers, relays, wiring, fuses, terminals, indicator lights, selector switches, etc. Table 6-9 below shows the panels, their location, PLC and central processing unit (CPU) models and of an OIT is present. Local pushbutton, selector switch, and or indication stations are not listed.

Table 6-9 | Panel Locations and Models

Panel	Location	PLC Model	CPU Model	OIT
CP-01 Plant Main Ctrl Panel	Process Building Electrical Room	Allen-Bradley Compactlogix	1769-L33ER	N/A
CP-02 Rotary Screen Ctrl Panel	Process Building Headworks Area	See observation and recommendation	Unknown	N/A
CP-03 Grit Dewater Ctrl Panel	Process Building Headworks Area	N/A	N/A	N/A
CP-04 Grit Tank Ctrl Panel	Process Building Headworks Area	N/A	N/A	N/A
CP-05 SBR Ctrl Panel	Process Building Electrical Room	Allen-Bradley Compactlogix	1769 Remote I/O	N/A
CP-07 Odor Control Panel	Process Building Electrical Room	N/A	N/A	N/A
CP-13 Duct Heater #1	Process Building Electrical Room	N/A	N/A	N/A
CP-15 RDT	Process Building Headworks Area	See observation and recommendation	Unknown	Y
CP-21 Sludge Truck Loading	Sludge Loading Area	N/A	N/A	N/A
CP-22 Waste Thicken VFD Panel	Process Building Electrical Room	N/A	N/A	N/A

Observation: Overall, most of the control panels installed appear to be operating adequately and are in fair condition. Components installed are consistent with industry standard and are readily available or can be replaced with similar manufacturer's devices. The exception to this is the PLC system and OIT equipment, as each brand of PLC and OIT requires special programming.

The main facility PLC system with equipment located in the CP-01 and CP-05 panels was upgraded by L2 System, LLC. in 2016 as part of a facility thickening project.

The communication between the main and remote I/O panel is achieved via an ethernet link. The connection to SCADA is also via an ethernet link.

The interior to Panel CP-02 was not accessed and the installation of a controller (e.g., PLC) was not verified. It is likely the panel contains a PLC. The panel has an explosion-proof enclosure that is missing bolts and have bolts that are not tightened that are used to maintain its classification rating. The panels "power-on" indicator light was not illuminated and power was applied to the panel with other indicators lights active.

Panel CP-03 Grit Dewatering panel has an explosion-proof enclosure that is missing bolts used to maintain its classification rating.

CP-13 Duct Heater No.1 panel is operationally in good condition but the interior of the panel was very dusty.

The interior to Panel CP-15 was not accessed and the installation of a controller (e.g., PLC) was not verified. The panel was installed as part of the plant thickener project in 2016 and is likely to contain a PLC compatible with the facility PLC system.

Recommendation:

Verify back-up copies of all PLC and OIT programs have been created, and if not, have them created and stored in a safe place as soon as possible.

Spare parts for the PLC system including a CPU, power supply, communication module, and a minimum of one spare I/O module per type should be stored by the county in case of a failure.

Verify whether there is a PLC in the CP-02 panel. If a PLC exists, verify if it is still supported and if a back-up of its program has been saved. Given the apparent age of this panel, if a PLC exists it is likely outdated so we recommend a migration/replacement plan should be developed and executed as soon as possible. The missing bolts for the panel should be installed so that the enclosure can perform as intended in the event of an incident, and the "power-on" indication light should be fixed.

The missing bolts in panel CP-03 should be replaced so that the enclosure can perform as intended in the event of an incident.

Panel CP-13 should be thoroughly cleaned.

Verify whether there is a PLC in Panel CP-15 and if one exists, a back-up of the program should be created along with the OIT.

6.3.3.9 SCADA System

The SCADA system condition assessment and evaluation have been conducted as part of the County-wide SCADA master plan project. See Appendix F *Kitsap County Sewer Utility SCADA Master Plan Technical Memoranda* (Murraysmith [Now Consor]/HDR, 2021) for details.

6.4 Code Review

Code requirements for the Suquamish WWTP are summarized in Section 6.4.1. Section 6.4.2 includes discussion of general code requirements that would be triggered should major upgrades be completed at the WWTP. Code requirements summarized in this report include:

- Washington State Building Code including the following adopted codes. The 2021 versions of the codes went into effect March 15, 2024 and are expected to be updated in approximately 2027.
    - International Building Code (IBC)
    - International Machine Code (IMC)
    - International Fire Code (IFC)
    - National Electrical Code (NEC) 70

  - National Fire Protection Association (NFPA) 820
  - Uniform Plumbing Code (UPC)

- Americans with Disabilities Act (ADA)

- Code of Federal Regulations (CFR)

6.4.1 Summary of Existing Buildings and Use

The Suquamish WWTP Site Plan is shown in **Figure 6-1**. There are two main buildings onsite, which are the Process Building and the Service Building.

6.4.1.1 Process Building

The Process Building is located between the SBR basins and the sludge holding and equalization storage tanks. It shares a wall with the SBR basins and contains many of the mechanical processes as well as the control room. Specifically, the following components are in the Process Building:

- Headworks and associated foul air system
- Dewatering system
- Electrical room
- Office/Control room
- Screenings and grit storage
- W2 and W3 systems
- SBR blower and recirculation/WAS pumps
- Sludge pumps and blower
- UV disinfection system
- Plant drain sump

The Process Building is a three-story, concrete, and concrete masonry unit (CMU) building that was constructed in 1997. The bottom floor is one large room below grade, accessed by an exterior personnel door at grade level and an interior stairway. The grade level has a plant water room, a screenings and grit room, and two landings area that allow equipment to be hoisted to the bottom and top floors, with each room accessed from its own exterior door. Additionally, there is a single interior door that connects the landing to the upper floor with the screenings and grit room. The electrical room, the office/control room, and the headworks and dewatering room are on the top floor, accessed by two exterior stairways.

- **Floor Area:** Approximately 3,600 square feet (SF) (24,000 allowable per 1991 Uniform Building Code (UBC) Table 5-C).

- **Height:** Approximately 31 feet with 2 stories above grade (2 stories, 40 feet allowable per 1991 UBC Table 5-D).

- **Construction Type:** Type V-N, constructed of non-combustible, non-fire rated materials. The Process Building is constructed of a concrete slab, reinforced concrete walls, CMU walls, and wood truss roof framing covered with metal Bermuda roofing panels.

- **Occupancy Group:** B-4 per 1991 UBC, where Section 701 defines Group B Division 4 occupancies as ice plants, power plants, pumping plants, cold storage and creameries.

- **Calculated Occupancy Load:** The occupant load factor of 100 for industrial areas per IBC Table 1001.1.2, therefore the occupancy load is 17 persons for the lower floor, three for the grade level, and 15 for the upper floor.

- **Fire Sprinklers:** Not required per IBC Section 903. Fire detection and portable fire extinguishers required per NFPA 820, see **Section 6.4.2.3**.

- **Safety Features:** Tepid eyewash/shower station required where the eyes or body of any person may be exposed to injurious corrosive materials per 29 CFR 1910.151 and the American National Standards Institute (ANSI) Z358.1.

6.4.1.2 Service Building

The Service Building is located on the east end of the site, next to the sludge storage and equalization basins. It is a multipurpose building with the following functions:

- Electrical room
- Backup generator
- Bathroom, shower, and lockers
- Laboratory
- Storage

The Service Building is a single-story, slab on grade, CMU building that was originally constructed in 1975 and modified in 1997. Separate sets of exterior double doors open into the generator and electrical rooms, and exterior single doors open into the laboratory and storage rooms. Interior doors connect all rooms except the storage room.

- **Floor Area:** Approximately 1,200 SF.

- **Height:** Approximately 12.5 feet with one story.

- **Construction Type:** Type V-N, constructed of non-combustible, non-fire rated materials. The Process Building is constructed of a concrete slab, CMU walls, wood truss framing, and roof deck covered with a modified bitumen membrane.

- **Occupancy Group:**

  - Laboratory/bathroom - Group B per UBC 1994, where Section 304.1 defines Group B as occupancies consisting of business functions.

  - Electrical Room/Generator Room – Group S-2 per UBC 1994, where Section 311.1 defines Group S-2 as occupancies consisting of low-hazard storage functions.

  - Storage – Group S-3 per UBC 1994, where Section 311.1 defines Group S-3 as occupancies consisting of repair garage functions.

- **Calculated Occupancy Load:** The occupant load factor of 100 for industrial areas per IBC Table 1001.1.2, therefore the occupancy load is 12 persons.

- **Fire Sprinklers:** Not required per IBC Section 903.

- **Safety Features:** Tepid eyewash/shower station required where the eyes or body of any person may be exposed to injurious corrosive materials per 29 CFR 1910.151 and ANSI Z358.1.

6.4.2 General Code Requirements

6.4.2.1 Accessibility

The Operations Building is required to comply with the accessibility requirements of Chapter 11 of the IBC. In general, this means that the building shall have an accessible parking stall and accessible path of travel from the accessible stall to the Operations Building entrance. Doors shall have lever hardware and accessible rooms shall meet the design and dimensional requirements of Chapter 11. Per the IBC, accessibility is not required for mechanical and process spaces.

6.4.2.2 Means of Egress

The Washington State Building Code mandates in Chapter 10 that in all buildings the means of exit discharge shall meet the following requirements:

- **Illumination Required**: Means of exit discharge shall be always illuminated by not less than 1-foot-candle (11 lux) at the walking surface per IBC 1008.2.

- **Egress Sizing**: The minimum width of each door opening shall be a minimum width of 32 inches and height of 80 inches, and sufficient for the occupant load thereof per IBC 1010.1.1.

6.4.2.3 NFPA 820

The NFPA 820 provides requirements for ventilation, electrical classification, materials of construction, and fire protection measures for the liquid stream treatment processes and the solids treatment processes in Table 5.2.2 and Table 6.2.2 respectively (NFPA 820, 2020). Applicable locations pertinent to the Suquamish WWTP are summarized in **Table 6-10**below.

Table 6-10 | NFPA 820 Requirements Pertinent to the Suquamish WWTP

Location	Fire and Explosion Hazard	Ventilation[1]	Extent of Classified Area	NEC Area Electrical Classification (All Class I, Group D)	Materials of Construction	Fire Protection Measures
Screen Channels	Possible ignition of flammable gases and floating flammable liquids	Continuously ventilated at 12 changes per hour	Enclosed – entire space	Division 2	Noncombustible, limited combustible, or low flame spread index material	Portable fire extinguisher and hydrant protection in accordance with NFPA 820 7.2.4.
Grit Removal Tank	Possible ignition of flammable gases and floating flammable liquids	Continuously ventilated at 12 changes per hour	Enclosed – entire space	Division 2	Noncombustible, limited combustible, or low flame spread index material	Portable fire extinguisher, hydrant protection in accordance with NFPA 820 7.2.4.
SBRs (not preceded by primary clarifier)	Possible ignition of flammable gases and floating flammable liquids	No ventilation, not enclosed	Interior of the tank from the water surface to the top of the tank wall. Envelope includes 18 inches above the top of the tank and extending 18 inches beyond the exterior wall; envelope 18 inches above grade extending 10 ft horizontal from the exterior tank walls	Division 2	Noncombustible, limited combustible, or low flame spread index material	Hydrant protection in accordance with NFPA 820 7.2.4
Equalization Tank	N/A	No ventilation	N/A	Unclassified	Not required	Hydrant protection in accordance with NFPA 820 7.2.4
UV Disinfection	N/A	No ventilation	N/A	Unclassified	Not required	Hydrant protection in accordance with NFPA 820 7.2.4
Sludge Storage Tanks (ASST & TSST)	Possible generation of methane gas in explosive concentrations; carryover of floating flammable liquids	Continuously ventilated at 12 changes per hour	Enclosed – entire space. Tank not enclosed in building	Division 2	Noncombustible, limited combustible, or low flame spread index material	Hydrant protection in accordance with NFPA 820 7.2.4
Room with Screening and Grit Handling, and Thickening RDT	Accumulation of methane gas	Continuously ventilated at 6 air changes per hour	Entire room	Unclassified [2]	Noncombustible, limited combustible, or low flame spread index material	Portable fire extinguisher, hydrant protection in accordance with NFPA 820 7.2.4, combustible gas detection system.and fire detection system.
Odor Control	Leakage and ignition of flammable gases and vapors	Continuously ventilated at 6 air changes per hour	Areas within 0.9 m (3 ft) of leakage sources such as fans, dampers, flexible connections, flanges, pressurized unwelded ductwork, and odor-control vessels	Division 2	Noncombustible, limited combustible, or low flame spread index material	Combustible gas detector and fire detection system
			Area beyond 3 ft leakage sources	Unclassified		

Notes:
1. The ventilation values are the intended design values. Testing is needed to verify the actual ventilation during operation.
2. The screening channel and grit removal tank are in the same room, therefore it is recommended to treat the room as a classified space in case the odor control is turned off and flammable gases migrate from screening channel into the room.

6.4.2.4 NFPA 24

Fire suppression hydrants shall be installed in accordance with NFPA 24. Chapter 7 of NFPA 24, 2019 edition mandates hydrants to be located within 40 feet of the buildings to be protected. Section C.4.1.3 of NFPA 24 generally recommends a minimum residual pressure of 20 pounds per square inch (psi) should be maintained at hydrants when delivering fire flow. Currently, the closest fire hydrant is at the corner of McKinstry Street and Division Avenue, approximately 450 feet from the Service Building and 550 feet from the Process Building, however, access is through an overgrown easement and may not be viable for firefighting purposes. The nearest hydrant with unimpeded access is at the corner of Kaleetan Lane and Enetai Lane, approximately 1,100 feet from the Process Building and 1,200 feet from the Service Building.

6.4.3 Summary of Code Requirements

No code violation has been observed at Suquamish WWTP. The Service Building at Suquamish WWTP houses the bathroom and laboratory space. Although the Service Building does not comply with the latest IBC code on the accessibility requirement, such as the accessible parking stall and ADA bathroom, it is grandfathered in from the code when it was constructed. If the building is to be upgraded or modified, it will need to meet the current accessibility requirements. It is recommended to install or repair the combustible gas detection system and fire alarm system in the process room where screen and RDT are located and make sure functional fire extinguishers are available at all the locations listed in Table 6-10.

The following conditions require additional comprehensive analysis, beyond the scope of this review:

- HVAC compliance
- Seismic Anchoring

6.5 Existing Wastewater Treatment Plant Performance

The performance of the existing WWTP in terms of NPDES permit compliance, EPA's reliability requirement, and future nutrient removal requirement are summarized in this section.

6.5.1 Compliance to NPDES Permit

Suquamish WWTP NPDES Permit #WA0023256 was renewed June 1, 2008, allowing the discharge of treated effluent to Port Madison Bay in the Puget Sound. The NPDES Permit expired on May 31, 2013. The County submitted the permit renewal application six months before the expiration date per the permit requirement and the EPA determined the application was timely and complete, therefore the permit was administratively continued and remains in effect.

In September of 2019, the EPA issued a draft permit and requested Ecology provide CWA section 401 certification. In December of 2019, Ecology provided 401 certification which included a TIN discharge load limit and associated monitoring and planning requirements. The County appealed this certification and negotiated a resolution, but the permit has not been finalized. In May of 2024, the EPA reissued the draft permit, but the permit has not been finalized at the time of writing. A copy of the WWTP's 2008 NPDES Permit, 2019 Draft NPDES Permit, 2024 Draft NPDES Permit, and Ecology 401 Certification are included in Appendix G. Because the new permit is pending, the 2008 NPDES permit remains in effect.

Table 6-11 is a summary of waste discharge limitations allowed for the Suquamish WWTP Outfall 001 to the Puget Sound in the 2019 Draft NPDES Permit and Ecology 401 certification.

Table 6-11 | Outfall 001 NPDES Waste Discharge Limits[1]

Effluent Limits: Outfall 001		
Parameter	**Average Monthly**	**Average Weekly**
BOD	30 mg/L	45 mg/L
	100 ppd	150 ppd
	85% removal of influent BOD_5	
TSS	30 mg/L	45 mg/L
	100 ppd	150 ppd
	85% removal of influent TSS	
Parameter	**Annual Load Cap**	
TIN	14,691 lbs (pending)	
Parameter	**Daily Minimum**	**Daily Maximum**
pH	6.0	9.0
Parameter	**Monthly Geometric Mean**	**Weekly Geometric Mean**
Fecal Coliform Bacteria	200/100 mL	400/100 mL

Notes:

1. Suquamish WWTP NPDES Permit # WA0023256

mg/L = Milligrams per liter
ppd = Pounds per day
mL=milliliter

The current permit does not contain the plant capacity limits in terms of influent flow and loads. The Facility Planning Requirement is added to Section II of draft permit, where a maximum month flow of 0.4 MGD is listed as the design criterion. No influent BOD or TSS loadings are included in the design criteria. According to the draft permit, when the actual month flow for any three months during a 12-month period exceed this value, the County is required to develop a new or updated plan and schedule for continuing to maintain capacity and compliance with effluent limits.

Figure 6-3 through **Figure 6-6** show the 7-day and the 30-day rolling average concentrations and loads for both effluent BOD and TSS between January 2018 and June 2020. The corresponding NPDES permit limits are shown for comparison. These figures indicate Suquamish WWTP exceeded the average weekly BOD and TSS limits in December 2019 due to one extremely high effluent BOD and TSS data point on December 23rd, 2019, but not the average monthly limits during this period. In addition, the plant has not exceeded pH or fecal coliform limits during this same period based upon review of the monthly DMRs.

Figure 6-3 | 7-day Rolling Average Effluent BOD and TSS Concentrations

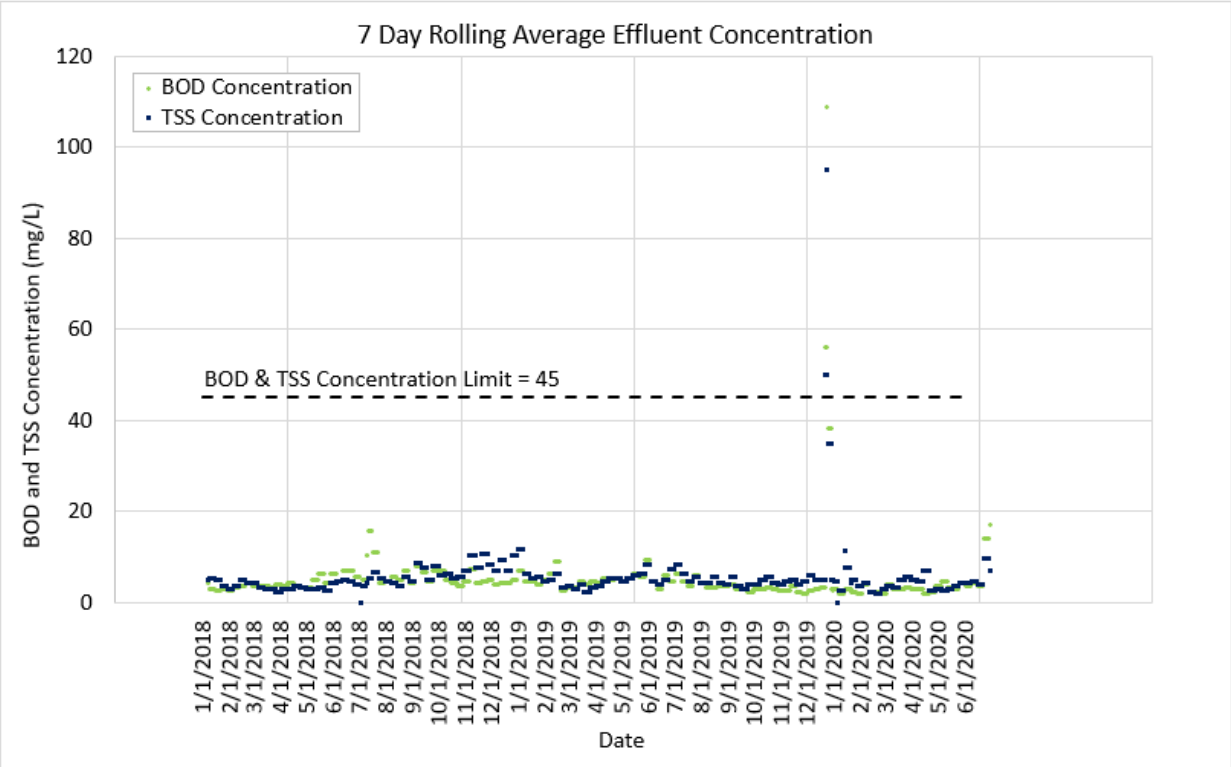


Figure 6-4 | 30-day Rolling Average Effluent BOD and TSS Concentrations

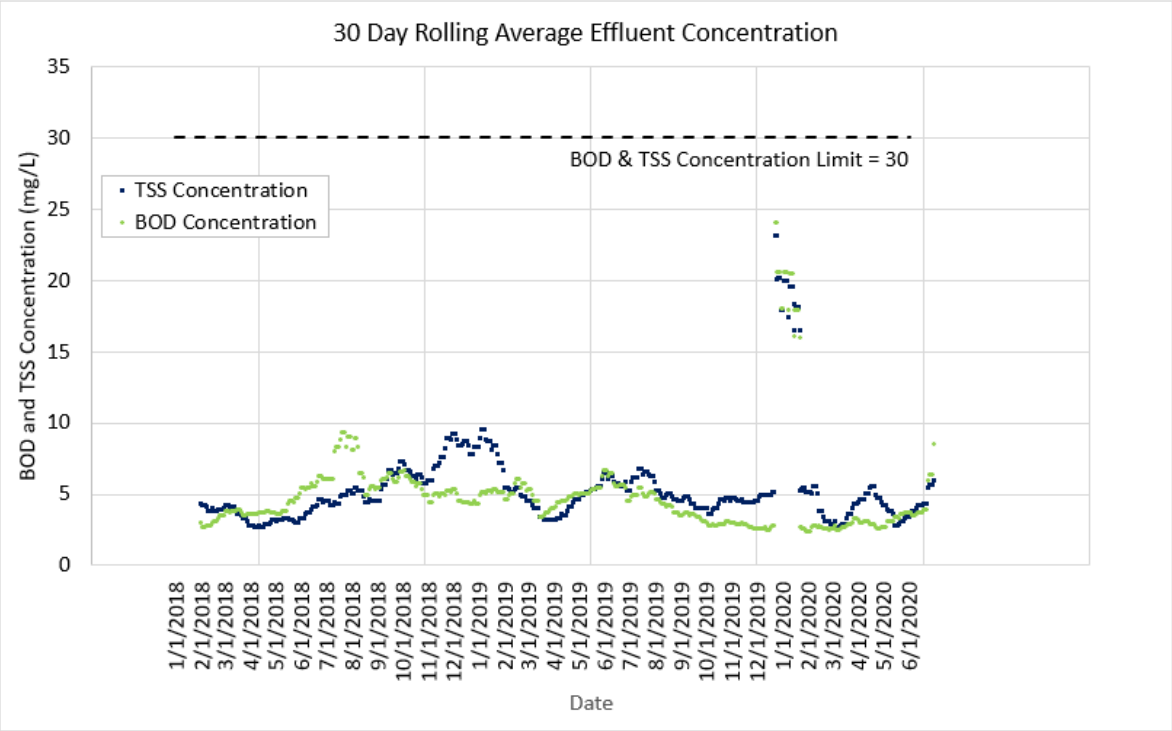


Figure 6-5 | 7-day Rolling Average Effluent BOD and TSS Loads

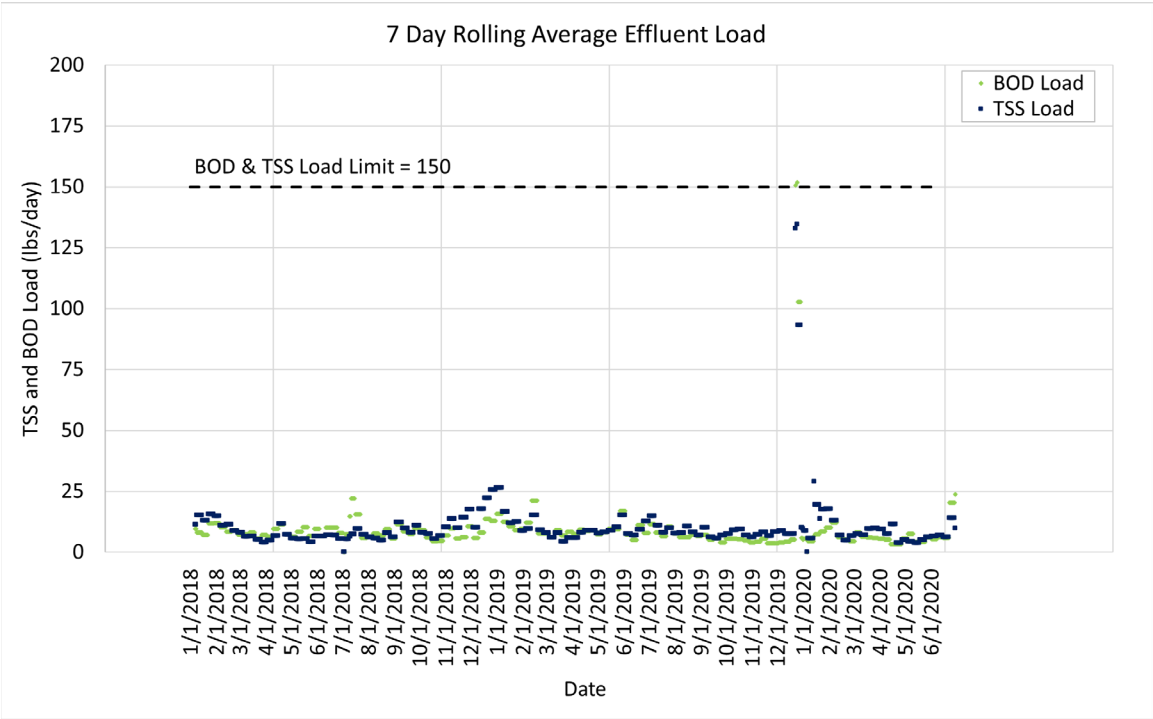


Figure 6-6 | 30-day Rolling Average Effluent BOD and TSS Loads

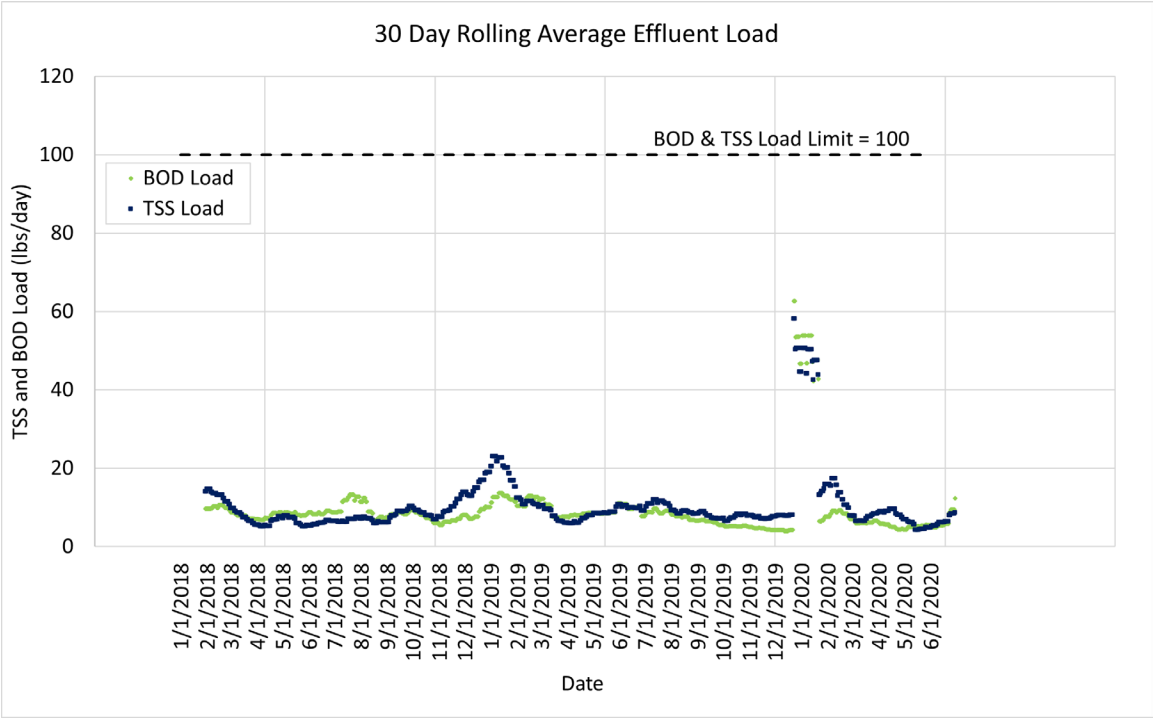
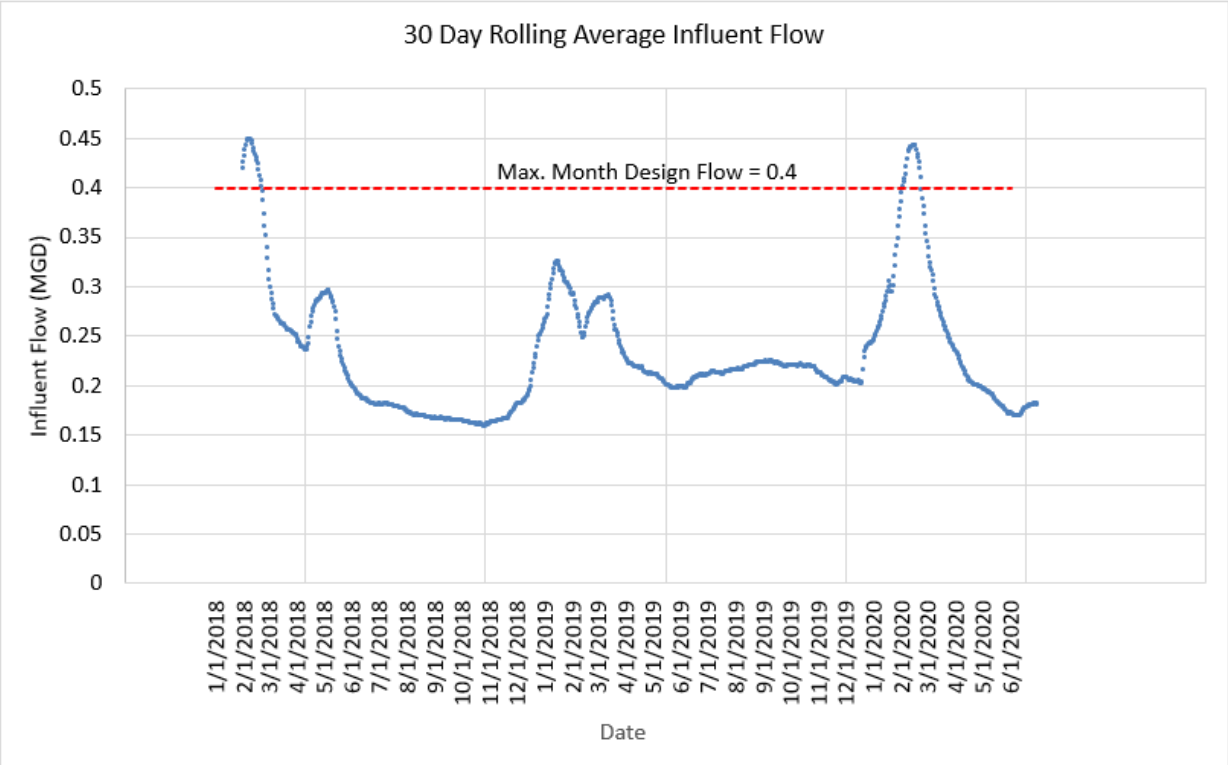


Figure 6-7 shows the plant 30-day rolling average influent flow to compare with the design criteria proposed in the draft permit. Between January 2018 and June 2020, Suquamish WWTP influent flow 30-day rolling average exceeded 0.4 MGD in winter 2018 and winter 2020. However, reviewing of the historical

The DMR data indicates that on the calendar month average basis, the plant influent flow only exceeded 0.4 MGD in the month of January 2018 during the last three years. It is apparent that the high flows occurred in winter times are results of high I/I in the basin. Suquamish WWTP monthly influent flows will unlikely sustain beyond 0.4 MGD for more than three months in a 12-month period to trigger the potential facility planning requirement described in the draft permit. However, I/I control measures should be considered to prevent extensive wet weather flows from entering the plant. Recommended improvements to reduce I/I are given in the Suquamish Wastewater Collection Facilities I&I Analysis (RH2, 2012).

Figure 6-7 | 30-day Rolling Average Influent Flow



6.5.2 EPA Plant Reliability Criteria

The Suquamish WWTP is required to meet the Reliability Class I standards, as defined in EPA's Technical Bulletin "Design Criteria for Mechanical, Electrical, and Fluid System Component Reliability," EPA 430-99-74-001. The EPA design criteria do not directly address SBRs, however, Ecology's "Criteria for Sewage Works Design" does include guidelines. Table 6-12 includes a summary of the reliability criteria and requirements to be considered as part of Section 8 and Section 11 of the Plan.

Table 6-12 | EPA Class I Reliability Criteria

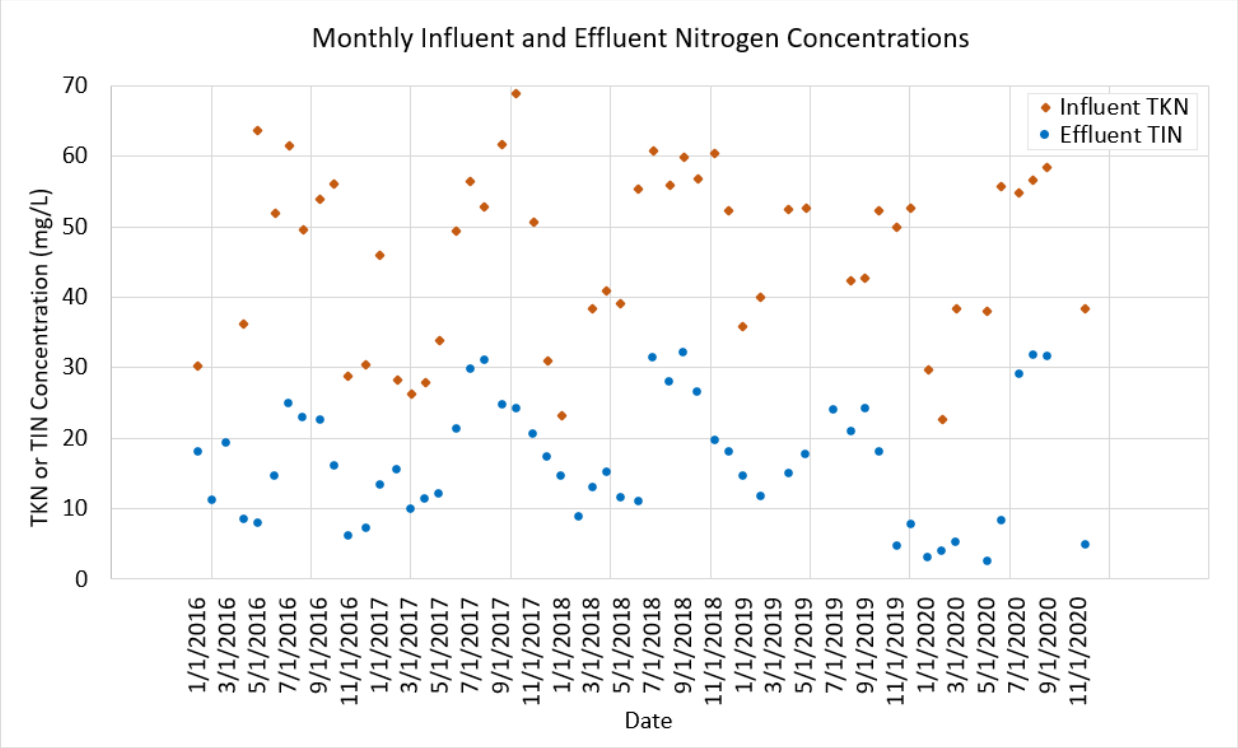
Treatment Unit Process	Reliability Class I Requirements	Current Deficiencies
Influent Screening	A backup bar screen designed for mechanical or manual cleaning shall be provided. Facilities with only two bar screens shall have at least one bar screen designed to permit manual cleaning.	None. A manual screen is provided to back up the mechanical screen.

Treatment Unit Process	Reliability Class I Requirements	Current Deficiencies
Pumps (Liquids, Solids & Chemical Feed)	A backup pump shall be provided for each set of pumps performing the same function. The capacity of the pumps shall be such that, with any one pump out of service, the remaining pumps will have the capacity to handle the peak flow.	None. Backup is provided for the SBR recirculation pumps, grit pumps, and plant sump pumps.
SBRs	Designers must provide for more than two reactor vessels (basins) unless Ecology approves the system as a continuous flow-through system	Ecology approved the SBR design with two basins, however, this design presents operational challenges and may not provide adequate treatment as a flow-through system.
Aeration Blowers and/or Mechanical Aerators	There shall be a sufficient number of blowers or mechanical aerators to enable the design oxygen transfer to be maintained with the largest-capacity-unit out of service. It is permissible for the backup unit to be an uninstalled unit, provided that the installed units can be easily removed and replaced. However, at least two units shall be installed.	None. Aeration blowers are designed to provide design airflow with one backup.
Disinfection	The units should be sufficient in number and size so that, with the largest-flow-capacity unit out of service, the remaining units should have a design flow capacity of at least 50 percent of the total design flow.	None. The UV channel has two banks. One of two UV banks will be able to handle more than 50% of the total design flow.
Sludge Storage Tanks	Holding tanks are permissible as an alternative to component or system backup capabilities for components downstream of the tank provided the volume of the holding tank shall be based on the expected time necessary to perform maintenance and/or repair and the capacity of sludge treatment processes downstream can handle the combined flow from the storage tanks and the working sludge treatment system	None. WAS holding tanks and TWAS holding tank are provided to back up the RDT and sludge pump.
Sludge Disposal	An alternative method of sludge disposal shall be provided for each sludge treatment unit process without installed backup.	None. If the RDT is down, WAS storage tank could store sludge for approximately three days, or un-thickened sludge could be trucked to Central Kitsap WWTP.
Electrical Power Supply	Two separate and independent power sources, either from two separate utility substations or from a single substation and an on-site generator. The backup power supply shall be sufficient to operate all vital components during peak wastewater flow conditions, including critical lighting and ventilation.	None. An on-site generator is provided.

6.5.3 Preliminary Nutrient Loading at Suquamish WWTP

The proposed TIN load limit in the Ecology 401 certification letter is 14,961 pounds/year. Since 2016, Suquamish WWTP staff has been conducting monthly testing of the influent and effluent for nitrogen species, shown in **Figure 6-8**. Average influent TKN was 46.1 mg/L while effluent TIN concentrations ranged from 2.6 to 32.1 mg/L, with an average concentration of 16.1 mg/L.

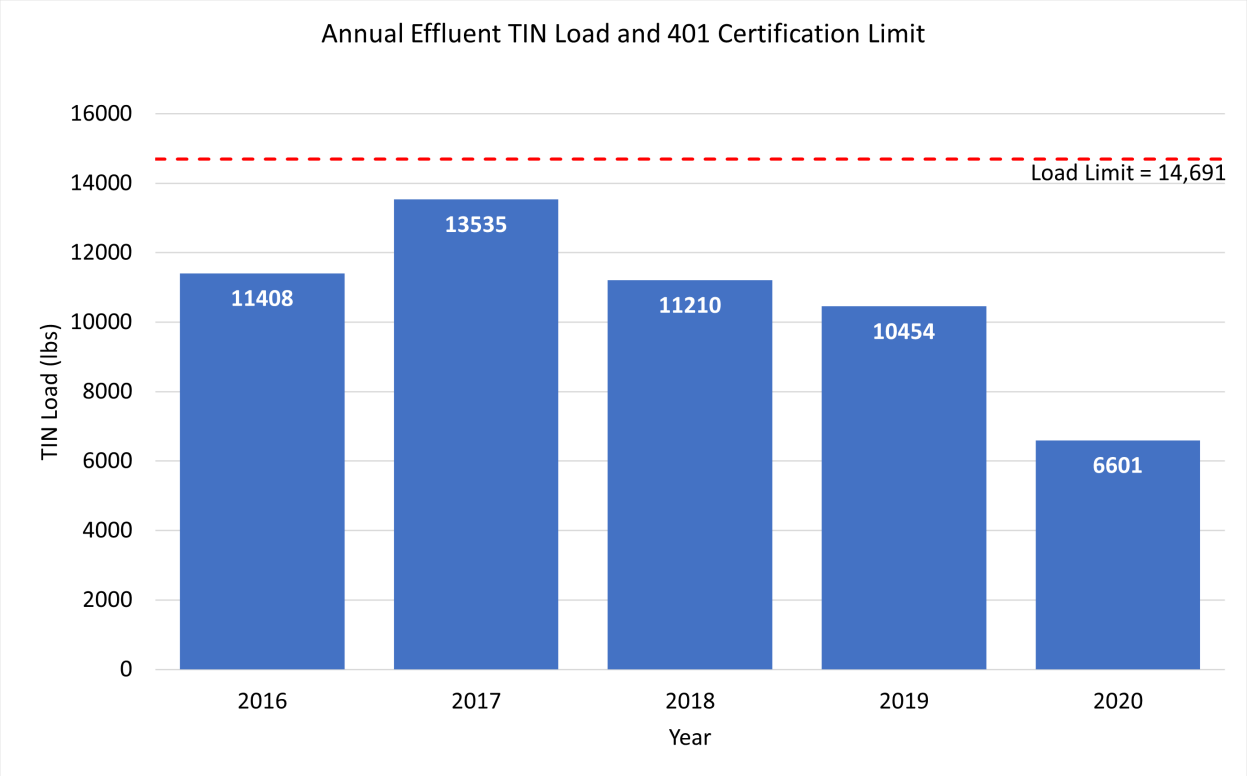
Figure 6-8 | Suquamish WWTP Influent and Effluent Nitrogen Concentrations



The preliminary data was used in conjunction with effluent flow data to estimate annual TIN loading for comparison with the proposed TIN load limit in Figure 6-9. In a few instances, monthly data was not collected, and the effluent TIN concentration was interpolated to estimate the load for that month. Between 2016 and 2020 the annual TIN loads were consistently below the load limit.

It may be feasible to further reduce TIN loading to the Puget Sound by implementing a recycled water program to divert effluent from the outfall. Suquamish WWTP does not currently produce effluent that meets reuse requirements or have a recycled water permit. The potential for a water reuse program is discussed in Section 9.

Figure 6-9 | Suquamish Annual Effluent TIN Loads



The data indicate that Suquamish WWTP has the capacity to meet the TIN load limit in the 401 certification and the new NPDES permit, but the effluent concentrations are higher than the 10 or 3 mg/L TIN target that the Ecology may impose on all the WWTPs in the future.

6.6 Existing Wastewater Treatment Plant Capacity Evaluation

This section of the Plan documents the capacity of the existing WWTP. Capacity at the treatment plant consists of equipment capacity, hydraulic capacity, and process capacity. The Suquamish WWTP is required to meet the treatment process capacity based on the MMWWF rate but must be able to hydraulically handle the PHF rate with enough freeboard to prevent a spill. Current and projected flows were developed in **Section 3**, and are shown in **Table 6-13**, below. The Suquamish WWTP was constructed in 1997 for a PHF of 1.0 MGD.

Table 6-13 | Existing and Projected Suquamish WWTP Flows (MGD)

Flow Description	Current Flows (Years 2018-2020)	2028 Projected Flows	2042 Projected Flows
Annual Average Flow (AAF)	0.23	0.24	0.26
Max Month Wet Weather Flow (MMWWF)	0.45	0.47	0.50
Max Month Dry Weather Flow (MMDWF)	0.30	0.31	0.33
Peak Daily Flow (PDF)	0.69	0.72	0.77
Peak Hour Flow (PHF)	0.97	1.00	1.07

6.6.1 Mechanical Equipment Capacity

The capacity of each existing major unit process is listed in **Table 6-14**.

Table 6-14 | Design Capacity of Unit Processes at Suquamish WWTP

System	Data/Type
Mechanical Fine Screen	
Quantity	1
Capacity	2.0 MGD
Grit Chamber	
Type	Vortex
Quantity	1
Diameter	7 feet
Capacity flow	2.0 MGD
SBR Basin	
Quantity	2
Volume (each)	390,000 Gallons (52,135 cubic feet)
Average Sidewater Depth	20 feet
Effluent Equalization Basin	
Quantity	1
Volume (each)	69,000 Gallons
UV System	
Type	Open Channel Horizontal Low-pressure Lamps
Quantity	2 banks in 1 channel; 36 lamps per bank
Dosage	33 milliwatt sec/sq cm
Capacity	1.0 MGD with two banks in service
ASST	
Quantity	1
Volume	32,000 Gallons
RDT	
Quantity	1
Capacity	125 gpm
TSST	
Quantity	1
Volume	11,250 Gallons

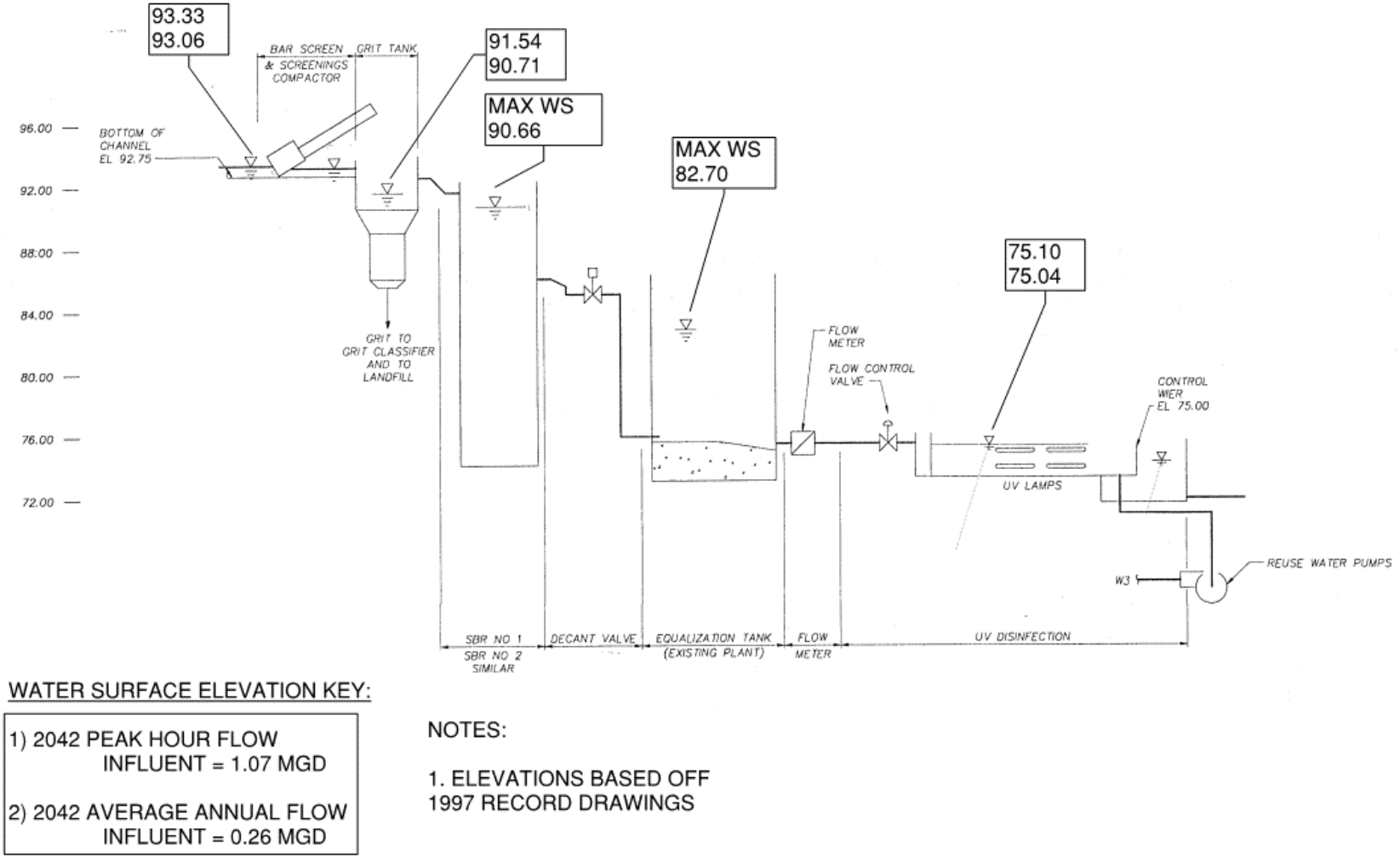
6.6.2 WWTP Liquid Stream Hydraulic Capacity

6.6.2.1 Hydraulic Capacity Analysis

To evaluate the process hydraulic capacity of the existing WWTP, the plant was modelled using Visual Hydraulics© based on the design and record drawings.

The hydraulic capacity was evaluated for flows up to the 2042 PHF of 1.07 MGD to determine how the existing plant will handle the future flowrates. As part of the analysis, hydraulic limitations were identified when the water level reached within 12 inches of freeboard below the top of a containment structure. The hydraulic profile at the 2042 AAF and PHF is shown in **Figure 6-10** below. A detailed summary of the input parameters used in the Visual Hydraulics Model is included as **Appendix H**.

Figure 6-10 | Suquamish WWTP Hydraulic Profile



WATER SURFACE ELEVATION KEY:

1) 2042 PEAK HOUR FLOW
INFLUENT = 1.07 MGD

2) 2042 AVERAGE ANNUAL FLOW
INFLUENT = 0.26 MGD

NOTES:

1. ELEVATIONS BASED OFF 1997 RECORD DRAWINGS

6.6.2.2 Headworks Facility Hydraulic Capacity

All headworks components (mechanical equipment, piping, and structures) have hydraulic capacity in excess of the 2042 PHF of 1.07 MGD per the model results and equipment design criteria.

6.6.2.3 Secondary Treatment Hydraulic Capacity

The as-built drawings do not show the details of the decant intake mechanism, which limits the ability to accurately model the SBR hydraulics. Operators report that at peak flows, they are not able to fully decant one basin before the other basin begins the fill cycle. This indicates that the decant mechanism is hydraulically restrictive for normal operations at current peak flows of approximately 1.0 MGD.

The hydraulic model was run with an open pipe decant intake to evaluate the capacity of the influent and effluent pipes, which have sufficient capacity to meet the 2042 flows.

6.6.2.4 UV Channel and Effluent Basin Hydraulic Capacity

The UV channel has sufficient hydraulic capacity to convey the 2042 flows.

The existing UV disinfection system has two UV banks each with 36 lamps and a total rated capacity of 1.0 MGD. The channel was designed with room for a third bank.

6.6.2.5 Summary

The hydraulic analysis indicates that the decant intake mechanism creates a hydraulic limitation, but all other Suquamish WWTP components have sufficient capacity to convey flows throughout the 20-year planning horizon.

6.6.3 Secondary Treatment System Process Capacity

6.6.3.1 BioWin™ Model Development

The existing SBR were modeled using BioWin™ software to determine the existing secondary process treatment capacity. The process model was evaluated under both current and future AAF, MMWWF, and MMDWF conditions.

6.6.3.2 Influent Wastewater Characterization

Following the sampling plan developed by Murraysmith [now Consor], County staff collected three wastewater characterization samples of influent and effluent composite samples in August and September 2020 including one on the weekend. The results of the wastewater characterization are summarized in **Table 6-15** and were included to develop the influent characteristics for the process model.

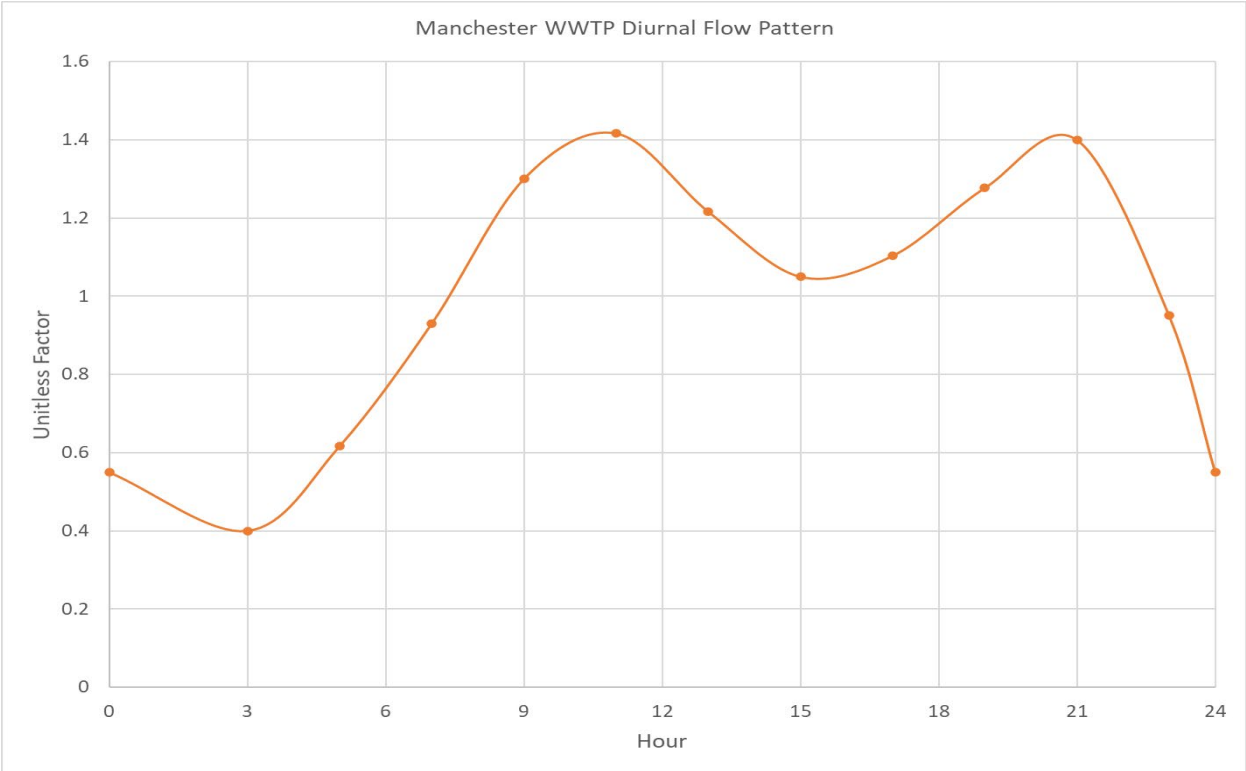
Table 6-15 | Average Influent and Effluent Wastewater Characteristics

Parameter	Influent Values (average)	Effluent Values (average)
Total Chemical Oxygen Demand (COD) (mg/L)	878	55
Filtered COD (mg/L)	273	44
Flocculated and Filtered COD (mg/L)	160	Not Determined
Carbonaceous Biochemical Oxygen Demand (CBOD) (mg/L)	271	Not Determined
Filtered CBOD (mg/L)	105	Not Determined
TSS (mg/L)	367	11

Parameter	Influent Values (average)	Effluent Values (average)
Volatile Suspended Solids (VSS) (mg/L)	340	10
NH_3-N (mg/L)	41	32
NO_3-N & NO_2-N (mg/L)	< 0.05	< 0.05
TKN (mg/L)	60	33
Total Phosphorus (TP) (mg/L)	8	2
Orthophosphate (Ortho-P) (mg/L)	3	2
Alkalinity (mg/L)	274	236
Calcium (mg/L)	29	Not Determined
Magnesium (mg/L)	39	Not Determined
pH	7.7	7.23
DO (mg/L)	0.2	2.6

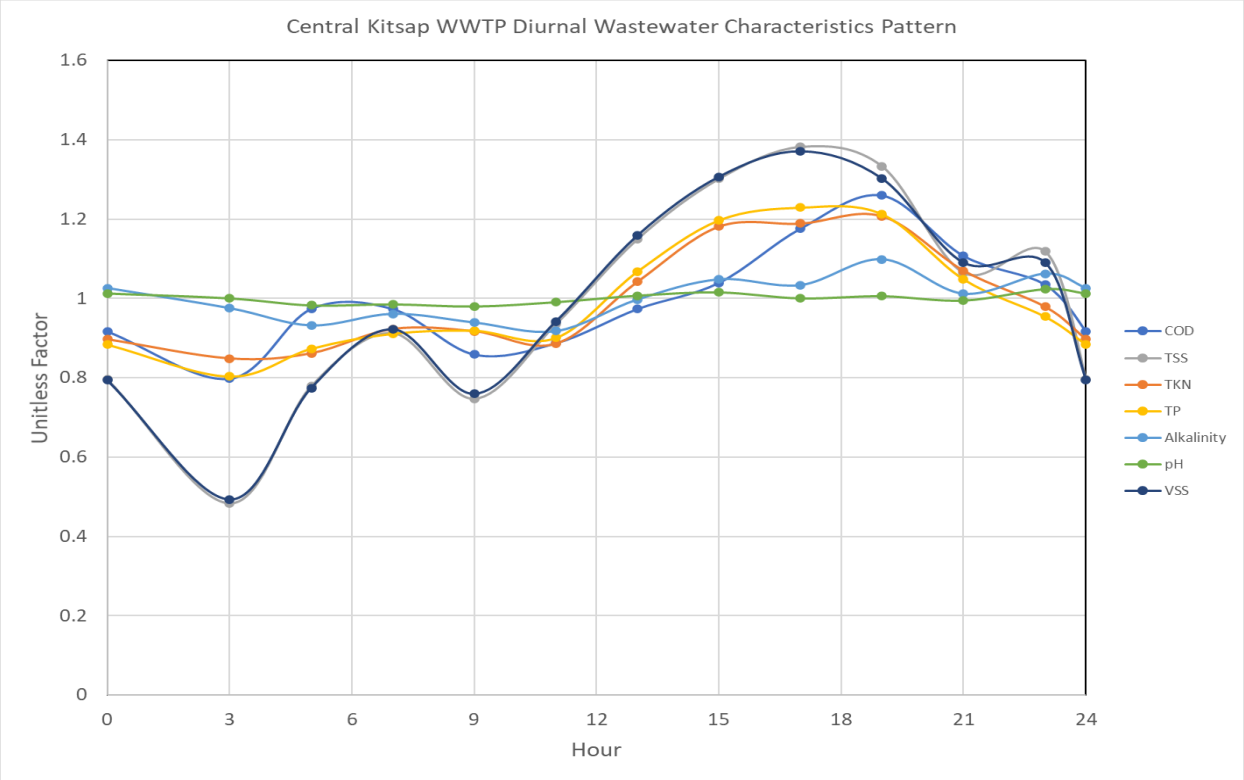
Since no hourly influent flow is recorded, the diurnal flow data from Appendix C of the 2014 Manchester Sewer Facilities Strategy Plan (BHC Consultants, October 2014) was used to simulate diurnal influent flow patterns. The County also operates the Manchester WWTP and it has a similar service area as the Suquamish WWTP. The diurnal influent flow pattern is shown on **Figure 6-11.** In addition, diurnal influent wastewater sampling for COD, TSS, VSS, TKN, TP, Ortho-P, Alkalinity, and pH was performed at Central Kitsap WWTP on October 21, 2020 and were used as the basis of Suquamish WWTP diurnal influent concentration pattern as shown on **Figure 6-12**. Both diurnal flow and concentration information was used in the process model dynamic simulations.

Figure 6-11 | WWTP Influent Diurnal Flow Pattern



Source: 2014 Manchester Sewer Facilities Strategy Plan

Figure 6-12 | WWTP Influent Characteristics Diurnal Pattern



Source: Central Kitsap WWTP Wastewater Sampling Results, 2020

6.6.3.3 Treatment Requirements

The Suquamish WWTP has an NPDES permit that sets the limit for BOD, TSS, pH, Fecal Coliform. It will likely have an annual TIN discharge limit of 14,691 pounds, or 40 ppd in the new permit based on the Ecology 401 certification. Ecology has also indicated the ultimate target for nutrient limits will likely be between 3 and 10 mg/L, and, although it does not apply to Suquamish, the Draft PSNGP includes a "Nutrient Reduction Evaluation" that includes consideration of technologies capable of achieving 3 mg/L. As part of the capacity evaluation for the exiting plant, in addition to meeting the BOD and TSS concentration limits of 30 mg/L, the plant was also evaluated for meeting a potential TIN limit of 10 mg/L. Potential alternatives to achieve as low as 3 mg/L will be discussed in the following section.

6.6.3.4 Secondary Treatment Process Capacity Results

The results of various simulations at AAF, MMWWF and MMDWF in 2020, 2028 and 2042 are shown in **Table 6-16.**

Under current 2020 flow and loads, the existing SBR operation procedure can meet all the treatment goals on BOD, TSS and annual TIN load. With an extended solids retention time (SRT), the plant can meet a potential TIN concentration less than 10 mg/L under 2020 AAF and MMDWF conditions, but not under 2020 MMWWF condition. This is supported by historical effluent nitrogen data that shows effluent TIN concentrations frequently above 10 mg/L.

As flow and loads increase over time, the plant will be able to meet the current BOD, TSS, and annual TIN load limit, but will not be able to meet the target effluent TIN concentrations under several conditions.

In a summary, the existing SBRs have sufficient capacity to treat the projected TSS and BOD loadings to meet the current NPDES permit limits and the annual TIN loading cap through the 20-year planning horizon. However, the plant will not be able to meet more stringent TIN effluent requirement when that comes into effect in the future. More detailed analysis on modifying the plant to meet more stringent nitrogen requirement will be discussed in the next section.

Table 6-16 | BioWin™ Process Model Simulation Results

Parameter	2020			2028			2042		
	AAF	MMW WF	MMD WF	AAF	MMW WF	MMD WF	AAF	MMW WF	MMD WF
Flow (MGD)	0.23	0.45	0.30	0.24	0.47	0.31	0.26	0.50	0.33
Temperature (°C)	15.00	10	22	15.00	10	22	15.12	10	22
Influent Alkalinity (mg/L)	275	275	275	275	275	275	275	275	275
Aeration Cycle (min)	18 ON/ 2 OFF	20 ON/ 5 OFF	20 ON/ 5 OFF	18 ON/ 2 OFF	20 ON/ 5 OFF	20 ON/ 5 OFF	18 ON/ 2 OFF	20 ON/ 5 OFF	20 ON/ 5 OFF
DO Target during ON Cycle (mg/L)	2	2	2	2	2	2	2	2	2
SRT (days)	14.50	7.75	13.50	16.75	8.75	15.50	14.50	6.80	15.00
MLSS (mg/L)	2,985	2,175	3,086	3,253	2,545	3,582	3,148	2,339	3,585
Effluent TSS (mg/L)	7.3	17.6	9.7	7.6	26.0	10.6	7.8	21.0	10.7
Effluent BOD (mg/L)	3.1	8.8	4.5	3.0	11.9	4.5	3.2	10.5	4.8
Effluent Ammonia (mg/L)	9.7	13.8	6.4	10.4	16.3	7.0	17.6	15.0	13.0
Effluent Nitrate (mg/L)	0	0	0	0	0	0	0	0	0
Effluent Nitrite (mg/L)	0.00	0.00	0.16	0.00	0.00	0.08	0.00	0.00	0.00
Effluent TIN (mg/L)	9.7	13.8	6.5	10.4	16.3	7.1	17.6	15.0	13.0
Annual Effluent TIN Load (ppd)	19	-	-	21	-	-	38	-	-
Effluent pH	6.9	7.0	6.9	6.9	7.0	6.9	7.0	7.0	6.9
Effluent Alkalinity (mg/L)	183	252	186	210	260	188	234	259	211
WAS Solids (ppd)	488	763	577	488	761	577	545	894	577
ASST Capacity (days)	2.5	1.6	2.1	2.5	1.6	2.1	2.3	1.4	2.1
Thickened Biosolids (% solids)	5.7	5.3	5.3	5.3	5.3	5.4	5.4	5.3	5.3
Thickened Biosolids (ppd)	337	542	411	343	547	419	386	644	421
TSST Storage Capacity (days)	16	9	12	15	9	12	13	8	12

6.6.4 Solids Stream Capacity

6.6.4.1 ASST Capacity

The ASST has a capacity of 32,000 gallons and will provide 2.5 days of WAS storage capacity at current AAF flows. The sludge thickening system does not have redundancy. If any of the thickening components were to break down, there is piping to bypass the thickening system and offload the ASST to a sludge loading truck. At 2042 MMWWF, the ASST provides 1.4 days of WAS storage based on **Table 6-15**. The RDT could be run more frequently under that condition prior to building additional WAS storage.

6.6.4.2 RDT Loading Rate

The RDT is currently operated 4 days per week, usually on Monday, Tuesday, Thursday, and Friday. **Table 6-17** summarizes the projected WAS production by the process model and the anticipated RDT operating hours in each week when run at 125 gpm. The RDT has sufficient capacity for greater runtime to meet existing and future plant capacity.

Table 6-17 | Projected RDT Operation

Parameter	AAF	MMWWF	AAF	MMWWF	AAF	MMWWF
Design Year	2020	2020	2028	2028	2042	2042
WAS Solids (ppd)	488	763	488	761	545	894
Assumed WAS Concentration (mg/L)	4,600	4,600	4,600	4,600	4,600	4,600
WAS Flow (gpd)	12,700	19,900	12,700	19,800	14,200	23,300
RDT Operating Hours (hours per week)	6.3	10.7	6.8	10.6	7.6	12.5

6.6.4.3 TSST Capacity

Thickened sludge from the RDT is stored in the 11,350-gallon TSST until it is hauled approximately twice a week to Central Kitsap WWTP for further treatment and disposal. WAS concentration can range from 4,000 mg/L to 9,000 mg/L and is thickened to about 5 percent solids. Current TSST storage capacity is approximately 16 days. The BioWin™ model projects TWAS storage capacity of approximately 8 days under 2042 maximum month flow conditions. Therefore, TWAS storage capacity is not a limiting factor at the Suquamish WWTP.

6.7 Summary of Deficiencies and Recommendations

Table 6-18 provides a summary of the main findings for each unit process based on the condition assessment, code review, hydraulic analysis, and treatment capacity analysis described above.

Table 6-18 | Overall Unit Process Capacity and Deficiencies

Unit Process	Physical Condition[1]	Capacity	Recommendation
Preliminary Treatment			
Fine Screen	Poor	2.0 MGD, peak	General maintenance practice to mitigate corrosion Plan equipment replacement in the next 2 to 10 years
Bar Screen	Fair	2.0 MGD, peak	None
Grit Chamber	Fair	2.0 MGD, peak	None
Grit Classifier	Fair	200 gpm	None

Unit Process	Physical Condition[1]	Capacity	Recommendation
Grit Pump	Poor	100 to 150 gpm	General maintenance practice to mitigate corrosion Plan equipment replacement in the next 2 to 10 years
Secondary Treatment			
SBR Basins	Fair	Over 0.50 MGD, maximum month	Add redundant SBR basin or influent storage to improve process reliability Upgrade the entire secondary process for future TIN requirement
SBR Blowers	Fair	264 standard cubic feet per minute (scfm), each	Replace blowers when the secondary process needs to be upgraded
SBR Piping	Very Poor	N/A	Replace the effluent control valve Replace entire piping
Sludge Recirculation Pumps	Fair	1,465 gpm, each	Replace pumps when the secondary process needs to be upgraded
Disinfection and Effluent			
Equalization Basin	Poor	69,000 gallons	Replace the equalization basin with a larger and covered structure
UV System	Poor	1.0 MGD, peak	Replace entire system for improved control in the next 2 to 10 years
Solids Treatment			
Sludge Storage Blower	Fair	200 scfm, each	Plan equipment replacement in the next 12 to 15 years
ASST	Poor	32,000 gallons	Recoat the structure and repair the access hatch or replace the structure
Thickener Feed Pump	Very Good	130 gpm at 100 psi	None
RDT	Very Good	125 gpm	Monitor corrosion on flocculation tank and mixer. Improve the ventilation within the room to reduce the corrosion potential
Thickened Sludge Pump	Fair	12 gpm at 100 psi	Replace with a larger pump to handle higher solids content
TSST	Very Good	11,250 gallons	None
Sludge Loadout Pump	Very Good	225 gpm at 100 psi	None
Support System			
Odor Control	Poor	5,000 cfm	Repair or replace the odor control system to restore automatic operation and full functionality
Process Building sump pumps	Not observed	280 & 300 gpm	Plan equipment replacement in the next 2 to 10 years
Process Water	Not observed	40 gpm, each	None
Reclaimed Water Pumps	Very Good	N/A	Add supports to pump volute and pipe
Power Distribution			
Electrical Service	Fair	225 kVA primary service and 480-volt secondary service	Plan equipment replacement in the next 10 to 12 years Complete arc flash study for the electrical infrastructure

Unit Process	Physical Condition[1]	Capacity	Recommendation
Generator	Fair	450 kW	Plan equipment replacement in the next 10 to 12 years
MCCs	Fair	N/A	Plan equipment replacement in the next 10 to 12 years
Control Panels	Fair	N/A	Housekeeping recommendations per **Section 6.3.3.8**
Buildings			
Service Building	Good	N/A	None
Process Building	Good	N/A	Keep screen channel cover plates on to reduce flammable gas migration from the headworks channel. Test and balance the air ventilation within the RDT room to ensure at least 6 air change per hour ventilation is provided. Install or repair the combustible gas detection and fire alarm system in the room

Notes:

1. Component condition rating based on **Table 6-3**

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SECTION 7

Collection and Conveyance System Analysis

7.1 Introduction

The Suquamish collection system was modeled using the Danish Hydraulic Institute's (DHI's) MIKE+ hydraulic and hydrologic (H/H) modeling platform to determine capacity deficiencies in the system. Results were analyzed for three scenarios:

- Existing Conditions: Existing population with 25-year 12-hour design storm rainfall.
- 2042 Conditions: Projected 2042 population with the 25-year 12-hour design storm scaled for the projected 2042 climate conditions. This scenario is intended to represent the 20-year planning horizon.
- 2080 Conditions: Projected 2042 population with the 25-year 12-hour design storm scaled for the projected 2080 climate conditions. This scenario is intended to represent a conservative estimate of the impacts to the collection system from increased rainfall due to climate change and roughly aligns with the expected useful life of a pipe.

Selection of the design storm and other model information is included in the technical memorandum *Kingston and Suquamish Design Storm, Model Loadings, and Future Condition Parameters* (Murraysmith [now Consor], February 2022), included as Appendix I.

7.2 Capacity Criteria

The following criteria were used to determine if a collection and conveyance facility was capacity limited and in need of upsizing:

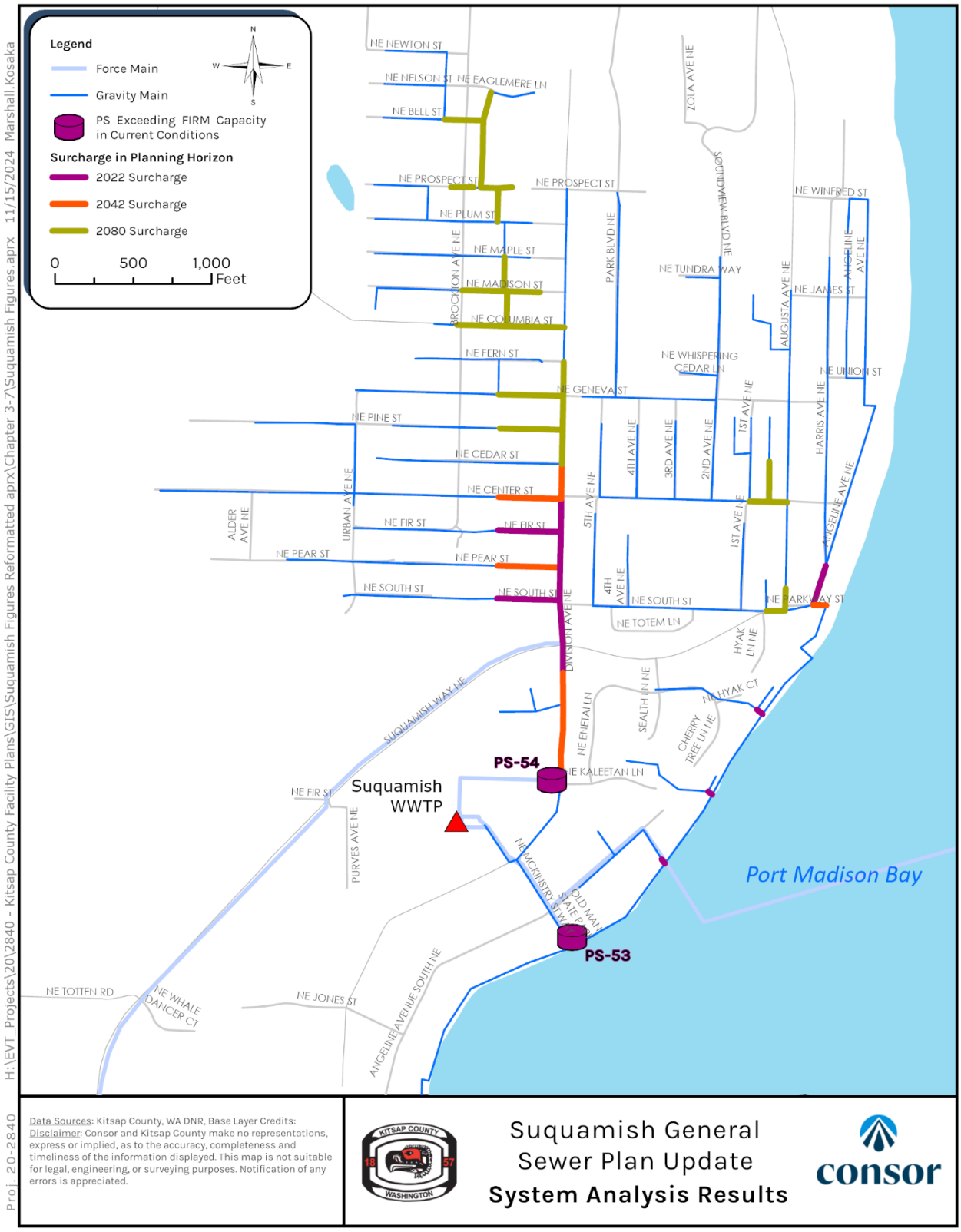
- Manholes are considered to have SSOs when the water surface elevation in a manhole exceeds the rim elevation. SSOs at manholes and lift stations are public health hazards and a source of contaminants that adversely impacts the water quality of streams, lakes, marine waters, and groundwater.
- Pipes are considered surcharged when the water surface elevation in the upstream or downstream manhole connection exceeds the pipe crown. This condition indicates that the sewer has reached flow capacity and hydraulic flow characteristics have worsened.
- Pipes with velocities exceeding 7 feet per second (fps) are considered capacity limited. High velocities cause increased scouring, wear of pipe materials, and shorten the useful life of pipe. High velocities also cause turbulent flow conditions and higher energy requirements for pumping equipment. This is primarily a factor for force mains.

- Pump stations are under capacity when the flow to a pump station meets or exceeds the pump station firm capacity. The firm capacity of a pump station is the pumping capacity of the station when the largest pump is out of service.

7.3 Analysis Results

The results of the modeling analysis are summarized in this section. Assets that were modeled as failing the criteria for the planning horizons are shown in **Figure 7-1** and **Figure 7-2**, and the total counts of SSOs and surcharged gravity pipes are included in **Table 7-1**. The pipe surcharge shown in **Table 7-1** and **Figure 7-1** flags any gravity pipe where the simulated hydraulic grade line is greater than the crown of the pipe at either end of the pipe. Force mains are only considered under capacity if they fail the velocity criteria (shown in **Figure 7-2**).

Figure 7-1 | Suquamish Capacity Deficiencies



Data Sources: Kitsap County, WA DNR, Base Layer Credits:
Disclaimer: Consor and Kitsap County make no representations, express or implied, as to the accuracy, completeness and timeliness of the information displayed. This map is not suitable for legal, engineering, or surveying purposes. Notification of any errors is appreciated.

Suquamish General Sewer Plan Update
System Analysis Results

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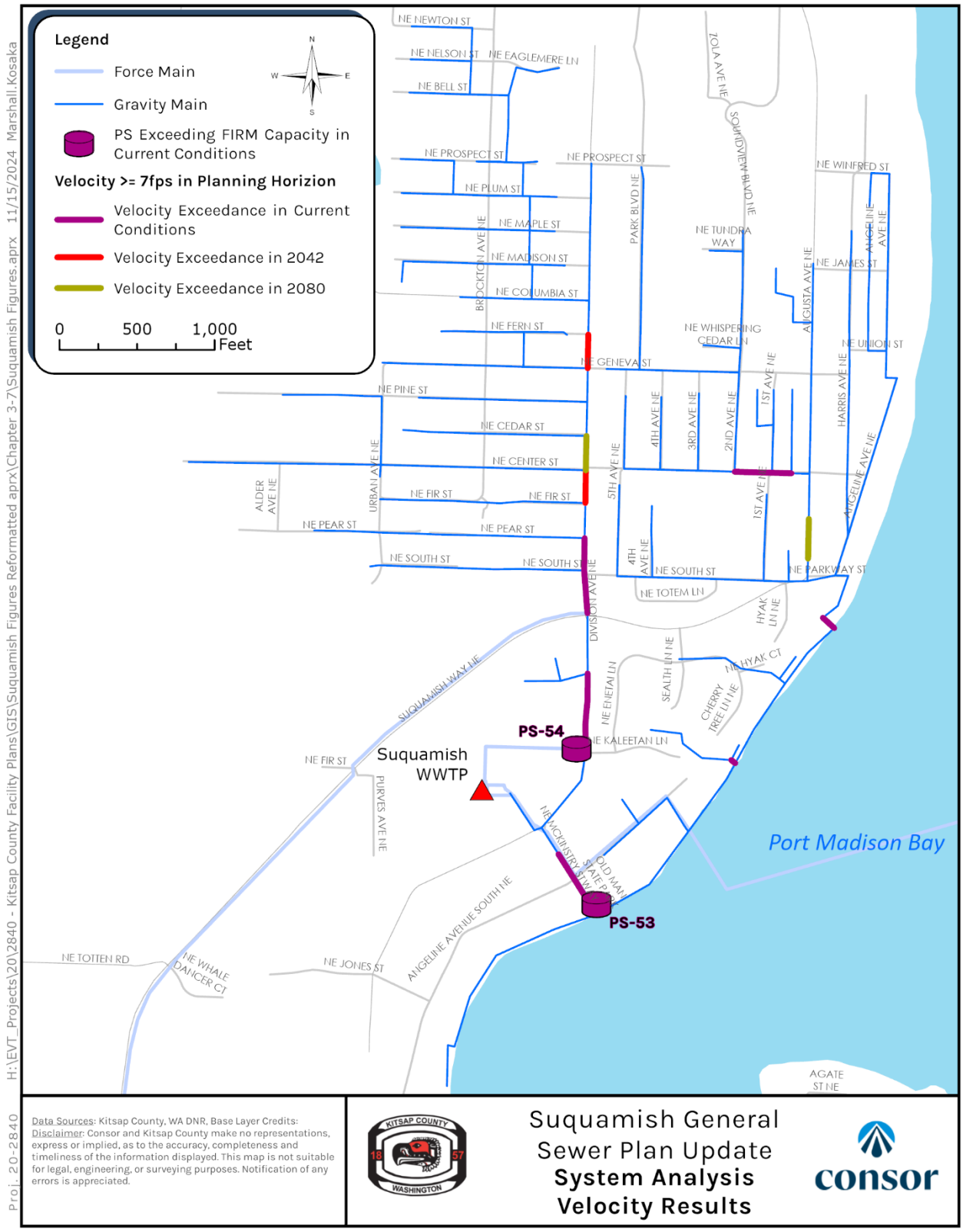
Figure 7-2 | Suquamish Velocity Deficient Pipes



Data Sources: Kitsap County, WA DNR, Base Layer Credits:
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Suquamish General Sewer Plan Update
System Analysis
Velocity Results

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Proj: 20-2840

Table 7-1 | Pipe and Manhole System Analysis Results

Scenario	Surface Sewer Overflows (SSO)	Number of Pipes Surcharged (Either end)	Number of Pipes Velocity Exceeding 7fps
2022	0	11	13
2042	0	20	15
2080	0	45	17

Model results show several pipes along Division Avenue NE in the vicinity of NE South Street as being surcharged under the existing conditions. Additional surcharging in the existing conditions is shown near NE Parkway (at the Suquamish Dock) and up along Augusta Avenue NE. It is important to consider these results in the context of the model calibration. The model was calibrated using flow data from three flow monitors installed in the system between 10/1/2020 and 5/1/2021. The simulated peak flow for the December 21, 2020 storm event (which is similar to 25-year 12-hour design storm used in the system analysis) was approximately 30 percent higher, on average, than the observed peak flows across the three flow meters used for calibration. Simulated volume for this event was approximately 35 percent higher, on average, than the observed volume across the three flow meters. However, even with these conservative flow simulations, simulated surcharge was minor in the calibration period. The maximum simulated surcharge was, on average, approximately 0.1 feet for the surcharged pipes with none exceeding 0.25 feet of surcharge during the calibration period.

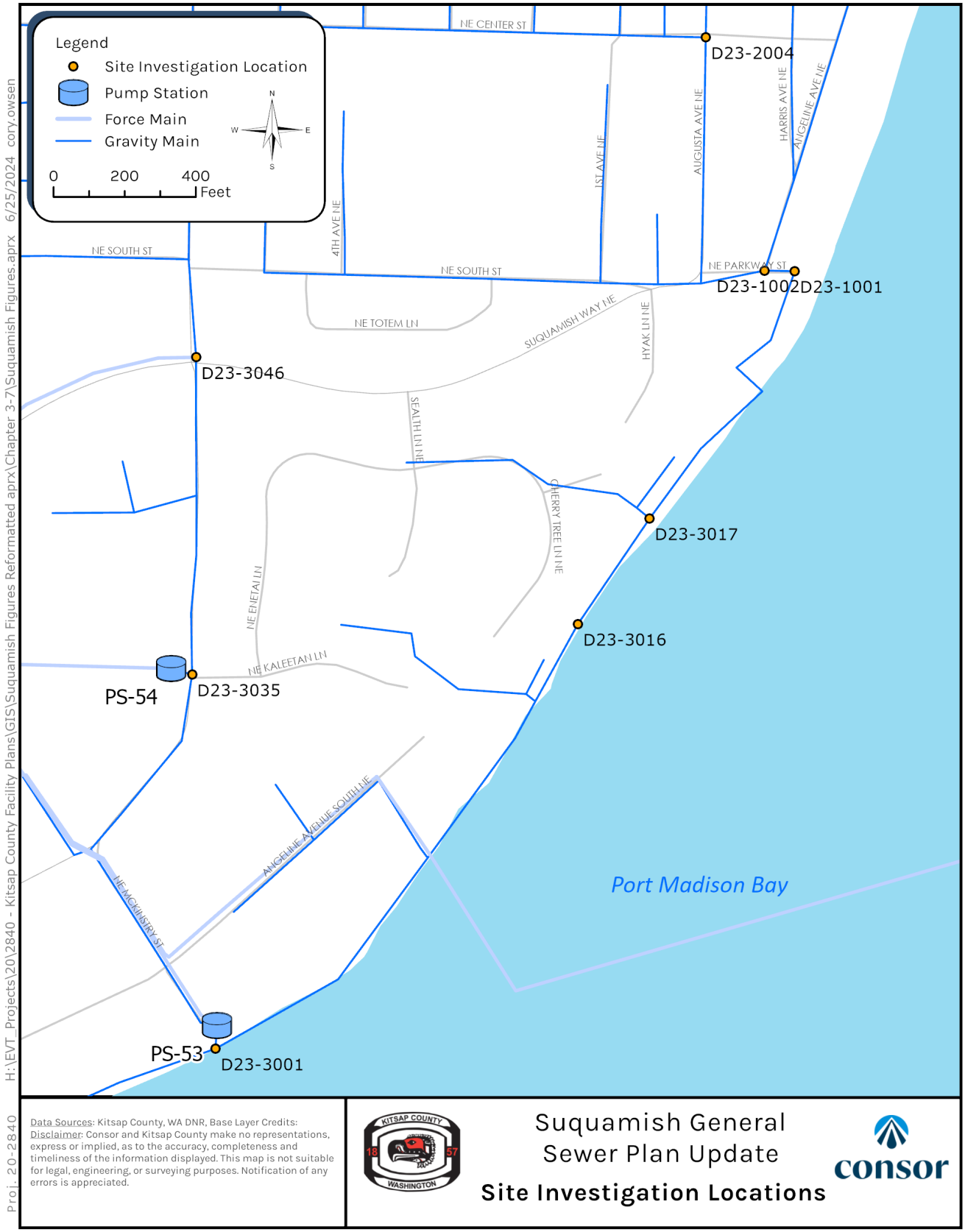
Considering model results for the calibration period and the design storm simulations, Murraysmith [now Consor] staff conducted a field investigation on 6/22/2022 with County staff to look for evidence of surcharge in the system to corroborate model results. Eight manholes, selected based on proximity of simulated surcharge, were investigated. Four of the eight exhibited signs of surcharge including the staining of walls or accumulated debris. This corroborates the model results somewhat. The results of the site visit are in **Table 7-2**. The locations are shown in **Figure 7-3**.

Considering the conservative model calibration and the field visit results, capital improvements to increase pipe capacity in the near-term planning horizon are not recommended. However, long-term capital improvement projects will be provided in **Section 11**. It is also recommended that the County continue to monitor these locations for signs of surcharge. See **Section 11** for more information on recommended capital improvement for pipes.

Table 7-2 | Site Visit Investigation Locations

MH ID	Location	Notes
D23-1002	Augusta Avenue NE & NE Parkway	No evidence of surcharge, Clean and no debris
D23-2004	Augusta Avenue NE & NE Center Street	Evidence of surcharge, possible backwatering of north/south line
D23-3035	Division Avenue NE & NE Kaleetan Lane	Evidence of surcharging up to crown and bench, overflow MH upstream of PS-54, some evidence of flow into the overflow
D23-3001	On beach at Old Man State Park	Inconclusive evidence of surcharge but very damp, south line is offset
D23-3046	Division Avenue NE & Suquamish Way NE	Evidence of surcharge, influent from Casino force main. MH lid said "DRAIN", but flow type confirmed by operations staff.
D23-3016	On beach south of NE Parkway	No evidence of surcharge
D23-1001	East end of NE Parkway	Evidence of surcharge, noticeably deeper flow than upstream MH. Near meter location.
D23-3017	On beach south of NE Parkway	Inconclusive evidence of surcharge, east/west line offset

Figure 7-3 | Site Investigation Locations



The model simulated PHF for each pump station in the Suquamish basin, assuming all growth occurs within the existing system, is shown **Table 7-3**. The firm capacity values match the analysis included in **Section 5** and the flows shown here are taken from the model simulations. Peak hour flows were calculated based on simulated inflows to the pump station wet wells.

Table 7-3 | Pump Station Capacity and Peak Hour Flows

Lift Station	Firm Capacity (gpm)	2022 PHF (gpm)	2042 PHF (gpm)	2080 PHF (gpm)
PS-53	360	*[834]*	*[973]*	*[1,065]*
PS-54	350	*[859]*	*[1,094]*	*[1,257]*

Note:
Flows exceeding the firm capacity are bracketed and in bold italics.

These results indicate that both PS-53 and PS-54 are under capacity for all planning horizons. As noted in **Section 7.1**, these results are generated from the model simulation using the 25-year 12-hour and the analysis. PS-53 and PS-54 both discharge to the Suquamish WWTP. It should be noted that the results shown in **Table 7-3** appear to be more conservative than those discussed in **Section 3**, which projected peak hourly flow at the WWTP in 2042 at 745 gpm (1.07 MGD). The collection system modeling analysis simulated flows for a 25-year design storm while the plant flows projection was based on the observed daily flow rate at the plant during 2018 to 2020 and an hourly peaking factor of 1.4 determined from the County's similar sewer system in the Manchester basin. Proposed improvements to the WWTP plant to accommodate higher influent flows, including an equalization basin, new headworks, parallel screening channels, fine screen, and grit tank, are described in **Appendix A.** These proposed improvements are consistent with the increased simulated flows in the collection system.

Discussion with the County indicates that they do experience excessive flows at each of these stations. As such, capital improvements are recommended to increase pump capacity. See **Section 11** for more information on recommended capital for pump station updates. Additionally, it is recommended that the County conduct additional flow monitoring at each pump station to confirm flow projections prior to design of new pump stations.

7.4 Capital Improvement Plan Model Runs

Model runs were performed to confirm project sizing for recommended capital improvements which include upsizing the pump stations and system expansion projects. Assumed growth occurs over the full LAMIRD including areas not currently served by the collection system.

Pipe sizes were increased in the model to remove flow restrictions to determine the required pump capacities for the CIP scenarios. The model simulated PHF for each pump station in the Suquamish basin for the CIP scenarios, without flow restrictions is shown **Table 7-4**. Recommended improvements are described further in **Section 11**.

Table 7-4 | Pump Station Capacity and Peak Hour Flows with System Expansion

Lift Station	Firm Capacity (gpm)	2022 PHF (gpm)	2042 PHF (gpm)	2080 PHF (gpm)
PS-53	360	*[834]*	*[1,191]*	*[1,304]*
PS-54	350	*[859]*	*[1,227]*	*[1,405]*

Note:
Flows exceeding the firm capacity are bracketed and in bold italics.

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SECTION 8

Wastewater Treatment System Analysis

The Suquamish WWTP improvement options and process alternatives considered for plant improvements for the 20-year and 40-year planning horizons are described in this section. Projected increases in flow and loading to the WWTP, aging equipment and the 401 certification requirement in the EPA NPDES permit are the primary drivers for the improvements to allow the plant to consistently achieve the required effluent quality. The evaluation takes into consideration plant deficiencies, upgrades required, the expected treatment performance, capital and life cycle costs.

8.1 Overview of Improvements

The results of the condition assessment, capacity analysis, regulatory requirements, and projected flows and loadings, were used to identify processes that require improvement and define feasible alternatives for the WWTP improvements. SBR basin, UV disinfection, and odor control were identified in the condition assessment (Section 6) as the primary processes requiring improvements due to the condition or performance deficiencies. In this section, two major options (upgrading the existing WWTP and abandoning the existing WWTP) were evaluated with multiple process alternatives analyzed as applicable for each option. The evaluated options are referred to as Option A and Option B.

Option A includes upgrades to the existing WWTP. In this option, deficiencies in the secondary treatment, disinfection, and odor control processes were reviewed, and alternatives for each of these unit processes were identified and analyzed to select a preferred alternative. Two secondary treatment alternatives (SEC-1 and SEC-2) were evaluated to improve or upgrade the SBR process. Two disinfection alternatives (DIS-1 and DIS-2) were evaluated to replace the existing UV disinfection system and its associated control system. Three odor control alternatives (OC-1, OC-2 and OC-3) were evaluated on various odor control technologies to replace the existing odor control system. The details of these alternatives are discussed in Section 8.3 below.

Minor maintenance, repairs, and direct replacements identified in the condition assessment Table 6-18 do not need alternative analysis and are not included in the alternatives analysis, but Class 5 opinions of probable project costs (OPPCs) of some items, such as replacing influent fine screen and grit pump, modifying effluent EQ basin, and constructing a new ASST are included in the cost analysis (designated as "Additional Improvements") to make sure all costs required to maintain ongoing operation of the Suquamish WWTP are accounted for when compared to Option B. These maintenance and repairs recommendations as well as other capital improvement recommendations listed in Table 6-18 are discussed briefly in the overview of Option A and categorized into near-term, medium-term, and long-term improvements in Section 11. Similarly, the opportunities and benefits of a reclaimed water program are discussed separately in Section 9.

Option B includes abandoning the existing Suquamish WWTP and diverts flow to the Central Kitsap WWTP for treatment. A new lift station at the Suquamish WWTP site and a 4.5-mile force main will be constructed to transfer the wastewater flows to the Central Kitsap collection system. Additional projects to increase

capacity within the existing Central Kitsap WWTP collection system to accommodate the Squamish flow are also required. None of the deficiencies identified in Table 6-18 would need to be addressed if the plant is abandoned.

8.2 Opinion of Probable Project Costs

To provide a more realistic lifecycle analysis for major abandonment and replacement of facilities, OPPCs for the 20-year and a longer term of view, 40-year planning period, are developed for each option and alternatives. Class 5 OPPCs were prepared in accordance with the guidelines of the Association for the Advancement of Cost Engineering International (AACE) for planning-level evaluations with a range of -50 percent to +100 percent, based on the *AACE International Recommended Practice No. 18R-97 Cost Estimate Classification System – As Applied in Engineering, Procurement, and Construction for the Process Industries – TCM Framework: 7.3 – Cost Estimating and Budgeting.*

The OPPCs were developed using RSMeans Heavy Construction Cost Data, recent County project bid tabs, County input, industry experience, and local contractor and supplier costs. All costs were developed based on the preliminary concepts and layouts of the system components in 2022 dollars should be escalated with the future Consumer Cost Index for use in project budgeting. The OPPC includes both construction and project costs. The construction costs include construction work and materials plus markups for mobilization, general contractor markups, overhead and profit, taxes, and a construction contingency of 30 percent. The project costs account for as a markup of 25 percent for engineering, legal, and administration costs associated with project delivery.

O&M costs, 20-year net present values and 40-year net present values were developed based on the following assumptions:

- Labor cost: $60/hour
- Electricity Cost: $0.10/kilowatt-hour
- Discount rate: 3 percent
- Inflation rate from 2023 to 2024: 12 percent
- Inflation rate from 2025 to 2026: 8 percent
- Long term inflation: 5 percent

8.3 Option A – Upgrade Existing WWTP

Option A is to continue operating the Suquamish WWTP by implementing upgrades identified in the condition assessment of Section 6 to address deficiencies and replacing or rehabilitating equipment as needed.

Preliminary treatment components at Suquamish WWTP include the fine screen, bar screen, grit chamber, grit pump and classifier. The fine screen and grit pump are in poor condition and require some general maintenance and equipment replacement in the next 2 to 10 years. These items will be direct replacements with limited ability for different alternatives and therefore do not require alternative analysis, but are included in this section to make sure all costs required to maintain ongoing operation of the Suquamish WWTP are accounted for when compared to Option B. Other components are generally in fair condition and have sufficient capacity. No upgrades are required, and further analysis of alternative processes is not considered in this section. Equipment replacement will be further discussed in Section 11. Suquamish WWTP does not have any primary treatment processes.

Secondary treatment components at Suquamish WWTP include SBR basins, blowers, piping and sludge recirculation pumps. The piping is in very poor condition and the plant has started the piping replacement.

Ongoing sludge piping and valve replacement: The existing sludge recirculation piping is mostly welded steel pipe. Multiple welded connections have leaks and are very difficult to repair. The electrical actuators of the control valves are obsolete. The County contracted with Consor to complete the design of a process piping replacement project in late 2022 to address this urgent issue as soon as possible. As additional improvements are developed in this section, additional opportunistic upgrades may be added to the design.

The SBR basins are in fair condition but a redundant SBR basin or influent storage is recommended to improve process reliability. This item does not require alternative analysis, but is included in this section to make sure all costs required to maintain ongoing operation of the Suquamish WWTP are accounted for when compared to Option B. The PSNGP has introduced new secondary treatment requirements and further changes the permit system are expected. Therefore, the secondary treatment system was identified in the condition assessment, **Section 6**, as one of three primary processes requiring improvement, and the capacity will be examined more closely in this section.

Two alternatives were developed to address the deficiencies in secondary treatment process, each of which is designated with a code identifying the location and alternative number as SEC (Secondary Treatment)-#. The optimization and improvements of secondary treatment will occur in the SBR basins and in the area previously reserved for future SBR basins to the east of the Process Building.

- **Alternative SEC-1 SBR Improvement** builds an influent equalization basin to improve the plant reliability and redundancy replaces failing SBR process piping and valves and installs DO and ammonia probes to improve process control.
- **Alternative SEC-2 AquaNereda System** includes the improvements in SEC-1 and converts the existing SBR system to an aerobic granular sludge (AGS) technology with a new influent equalization basin. The AquaNereda system is described in greater detail herein.

The UV disinfection system condition is in poor condition and was identified in the condition assessment, **Section 5**, as one of three primary processes requiring improvement. The process was reviewed, and two alternatives were identified and analyzed to select a preferred alternative to address the observed problems.

Each alternative is designated with a code identifying the location and alternative number as DIS (Disinfection)-#. The optimization and improvements of disinfection will occur in the UV system in the Process Building.

- **Alternative DIS-1 Trojan UV3000B and Controller** replaces the existing Trojan UV3000B with a new version of the same system.
- **Alternative DIS-2 Trojan UV3000Plus and Controller** replaces the existing system with the upgraded Trojan 3000plus system which allows for greater operational control and monitoring.

No other UV manufacturers were considered in this analysis because the existing UV system is by Trojan. Replacing the existing UV system with Trojan system will require none to minimal modification to the existing UV channel.

Solids treatment at Suquamish WWTP is provided by an RDT and includes pumps to handle the sludge, ASST and TSST as well as sludge storage blower. ASST is in poor condition and requires replacement. This will be

direct replacements with limited ability for different alternatives and therefore do not require alternative analysis, but are included in this section to make sure all costs required to maintain ongoing operation of the Suquamish WWTP are accounted for when compared to Option B. The thickened sludge pump is in fair condition and is recommended to be replaced with a larger pump. The blower is in fair condition and is recommended to be replaced in the next 12 to 15 years. The other components are in very good condition and have sufficient capacity, so further analysis of alternative processes is not considered in this section.

The odor control system at Suquamish WWTP is provided by a chemical scrubber. The system is in a poor condition and was identified in the condition assessment, Section 5, as one of three primary processes requiring improvement. The process was reviewed and three alternatives were identified and analyzed to select a preferred alternative to address the observed problems.

Each alternative is designated with a code identifying the location and alternative number as OC (Odor Control)-#. The optimization and improvements of odor control system will occur east of the Process Building.

- Alternative OC-1 Chemical Scrubber replaces the existing chemical scrubber with a new, similar chemical scrubber.
- Alternative OC-2 Activated Carbon replaces the existing chemical scrubber with an activated carbon scrubber.
- Alternative OC-3 Engineered Biofilter replaces the existing chemical scrubber with an engineered biofilter package.

The process water and Process Building sump pumps were not observed. The non-portable water and power distribution systems are in fair or good condition and have sufficient capacity, so no upgrades are required. Some equipment related to these systems will require in-kind replacements, but analysis of alternative processes is not considered in this section.

Figure 8-1 shows the site plan of the WWTP with the unit processes requiring improvement identified. Table 8-1 provides a summary of the alternatives under Option A.

Figure 8-1 | Overview of Improvement Alternatives for Option A at Suquamish WWTP

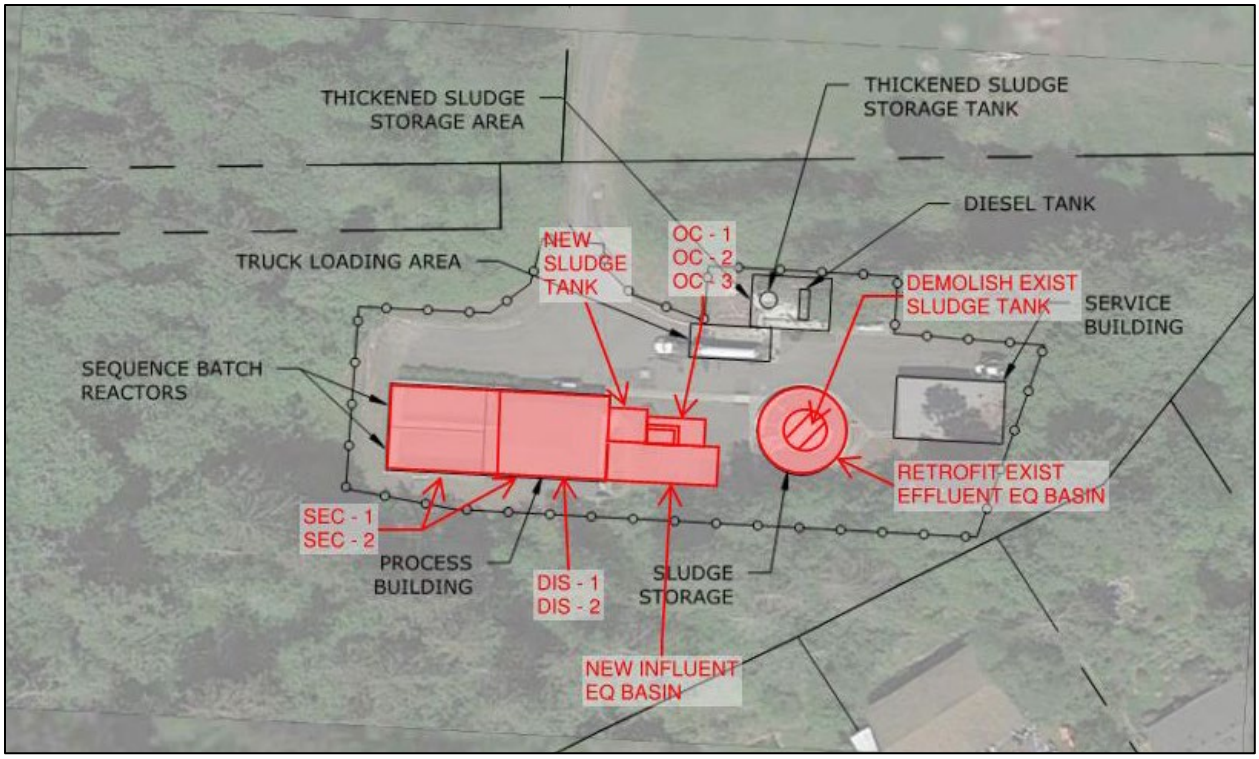


Table 8-1 | Option A Liquid Treatment Alternatives Summary

Alternative Number	Alternative Name	Alternative Description	Deficiency Addressed
SEC-1	SBR Improvement	Replace piping and valves. Build influent equalization basin. Install DO and ammonia probes.	Secondary Treatment—reliability and nitrogen removal optimization
SEC-2	AquaNereda System	Convert SBR to AquaNereda AGS system.	Secondary Treatment — reliability and nitrogen removal
DIS-1	UV Disinfection – Trojan UV3000B and Controller	Replace the existing Trojan UV 3000B with a new unit; replace the basic controller with the touch smart controller; install a UV transmittance probe.	Disinfection
DIS-2	UV Disinfection – Trojan UV3000Plus and Controller	Replace the existing Trojan UV 3000B with an upgrade version – Trojan UV 3000Plus with touch smart controller and UV transmittance probe.	Disinfection
OC-1	Chemical Scrubber	Replace the existing chemical scrubber with a new chemical scrubber.	Odor Control
OC-2	Activated Carbon	Replace the existing chemical scrubber with an activated carbon system.	Odor Control
OC-3	Engineered Biofilter	Replace the existing chemical scrubber with an engineered biofilter.	Odor Control

8.3.1 Secondary Treatment Improvement Alternatives

8.3.1.1 Existing Condition Description

The two existing SBRs are equipped with a jet aeration system with air supplied by three blowers. Three SBR recirculation pumps recirculate the mixed liquor through a jet header and are also used to pump sludge to the ASST. One pump and one blower serve each basin, with the third as a shared standby.

As discussed in **Section 6**, the existing SBRs have sufficient capacity to meet the effluent TSS and BOD requirements as required in the current NPDES permit and the annual TIN loading cap as required in the CWA Section 401 certification through the 20-year planning horizon. However, the two-basin system does not meet current redundancy requirements in "Criteria for Sewage Works Design" by the Ecology. Additionally, the basin coating is beginning to fail and the plant does not have sufficient instrumentation to allow for nitrogen removal optimization.

8.3.1.2 Nitrogen Removal Criteria

Ecology provided permit requirements for the Suquamish WWTP in the CWA Section 401 certification when the NPDES permit was renewed by EPA in December 2019. The 401 certification requires an annual TIN load cap of 14,691 pounds, optimization plan, and nutrient reduction evaluation report, which is similar to but less specific than the PSNGP that was issued for other WWTPs in the Puget Sound later in December 2021. It is expected that the EPA and Ecology will keep treatment requirements for the Suquamish WWTP generally consistent with the PSNGP. The PSNGP requires an All Known and Reasonable Technologies (AKART) analysis for small WWTPs that cannot maintain an annual average TIN of less than 10 mg/L. Furthermore, the PSNGP requires a "Nutrient Reduction Evaluation" that includes consideration of technologies capable of achieving 3 mg/L seasonally for larger WWTPs, and Ecology has indicated that future permit limits will likely be somewhere between 3 and 10 mg/L. Therefore, the potential to meet both 10 mg/L and 3 mg/L of effluent TIN are discussed when evaluating the secondary treatment alternatives.

8.3.1.3 SEC-1 SBR Improvement

For SEC-1, new equipment, instrumentation, and basins will be installed to improve performance and reliability of the existing SBR process. The specific improvements are discussed in more detail below.

Influent equalization: Ecology's "Criteria for Sewage Works Design" Section T3-3.1.2.D.2 requires a minimum of three basins or an influent equalization basin for SBR systems for redundancy reasons. The Suquamish WWTP has only two basins and no influent equalization, so it does not meet either requirement. Therefore, an influent equalization basin will be built to bring the Suquamish WWTP into compliance.

The new influent equalization basin will be sized to match the existing SBR basins, at 195,000 gallons, which will provide sufficient storage to buffer the system at 75 percent of the maximum day flows through the 20 year planning period using the design decant times and current decant depths in accordance with Ecology reliability criteria detailed in Section T3-3.1.D.3.d of "Criteria for Sewage Works Design." Matching the existing SBR basin size will also allow the equalization basin to be converted to another SBR in the future, which would provide additional treatment capacity and redundancy. The influent equalization basin will be covered and vented to an odor control unit. It will include aeration (blowers and coarse bubble diffusers) to prevent sewage from going septic and two transfer pumps to transfer sewage from the influent equalization basin to the SBR.

SBR basins coating: The existing SBR basins coating have begun to fail, as noted in **Section 6**. They will be recoated when the basins are taken offline.

SBR aeration system: The existing jet aeration system will remain in place. Upgrading to a fine bubble diffuser system would provide energy savings but would not have a major impact on TIN performance.

Instrumentation: Online DO and ammonia/nitrate probes will be installed in each SBR basin to continuously monitor DO and ammonia/nitrate concentrations. These process parameters will help fine-tune the blower operation schedule for nitrogen removal optimization.

New ASST and effluent EQ: The existing 32,000-gallon steel ASST, which is within the existing 69,000-gallon effluent equalization basin, will be demolished to give more space to the existing effluent equalization basin. The existing effluent equalization basin will be retrofitted in the same footprint to provide approximately 98,000 gallons of storage volume. A new 32,000-gallon concrete ASST will be constructed adjacent to the influent equalization basin.

This alternative will allow the Suquamish WWTP to continue the existing SBR operation with improved redundancy and reliability to meet the current NPDES requirements. Based on the analysis in **Section 6**, the existing SBR process will be able to meet the annual effluent TIN load cap of 14,691 pounds but will not be able to achieve less than 10 mg/L of TIN.

8.3.1.4 SEC-2 AquaNereda System

SEC-2 includes retrofitting the existing SBR basins so that they can be operated with the AquaNereda® AGS system provided by Aqua-Aerobic Systems to increase the nitrogen removal. AquaNereda® is a proprietary AGS process that generates durable granules, a compact microbial structure with high bacterial density and large bacterial diversity. The process uses a fill-react-draw cycle similar to an SBR but with modified cycle times and a simultaneous fill-draw phase. **Figure 8-2** shows the phases of the treatment cycle and composition of granules. Since oxygen does not fully penetrate the granule, oxygen-rich and oxygen-poor zones are present, allowing for simultaneous biological processes to take place to remove nitrogen. The granular structure not only provides higher effluent quality, but also improves the rate of settling. The process uses the settling characteristics of AGS to operate at higher mixed liquor concentrations and allows for more treatment capacity with lower construction costs. The process also eliminates the need for mechanical mixing, recycle pumping and other aspects of conventional SBR operation.

Figure 8-2 | AGS Cycle and Sludge Granule Detail

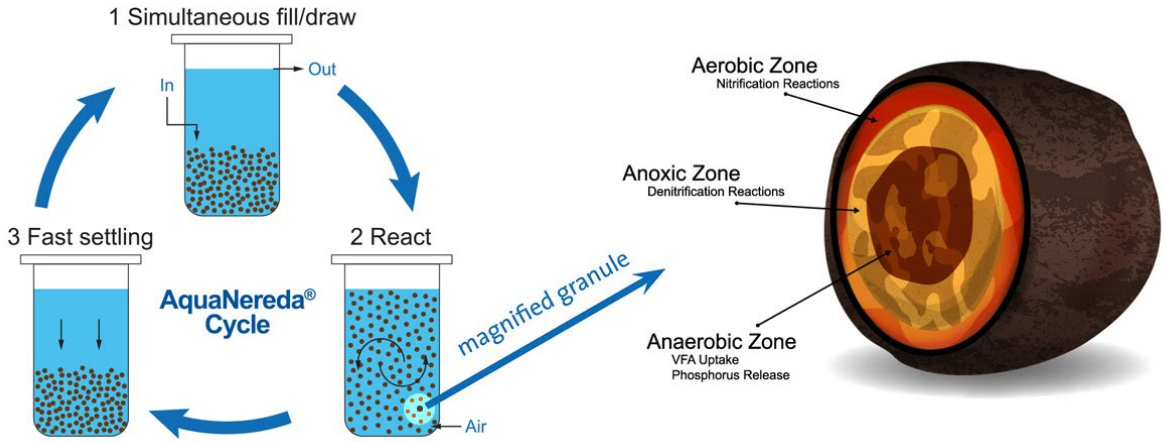


Image courtesy of AquaNereda

The AGS processes were developed at Delft University of Technology in the Netherlands and licensed as the Nereda process by Royal HaskoningDVH. Installation of Nereda processes began in 2003 and has now been implemented at dozens of WWTPs in Europe. Aqua-Aerobic System is the exclusive US licensee of the Nereda process, which they branded AquaNereda®, and they have several installations completed or in construction. Although it is technically feasible to grow AGS independently, Aqua-Aerobic Systems is the only vendor with experience in AGS growth and operation in the US and is the only vendor considered in this analysis.

The two existing SBR basins will be retrofitted to accommodate the AquaNereda® AGS system. The existing jet aeration system will be replaced with a fixed fine bubble diffuser system. The existing SBR blowers and associated piping will be replaced with three positive displacement blowers with VFDs and modulating valves. The existing sludge recirculation pumps and pipes will be removed and replaced with internal basin mixers and three new transfer pumps. A new MCC will be installed to house motor starters and VFDs.

A new influent equalization basin will be constructed on the east side of the process building, the existing SBRs will be recoated, new DO and ammonia/nitrate probes will be installed, a new ASST will be constructed, and the effluent equalization basin will be modified as discussed in SEC-1.

The anticipated effluent quality from AquaNereda® AGS system is summarized in **Table 8-2.**

Table 8-2 | Anticipated AquaNereda® AGS System Effluent Quality

Parameters	Anticipated Effluent Concentrations, mg/L
BOD	10
TSS	10
Ammonia (NH_3-N)	0.5
TIN	3
Total Phosphorus (TP)	1

This alternative is expected to reduce effluent TIN to below 3 mg/L throughout the 20-year planning period, which will exceed current requirements and should meet the strictest permit that can be anticipated in the future. Aqua-Aerobic Systems has noted that some supplemental carbon and/or alkalinity may need to be added to achieve the lowest possible TIN.

8.3.1.5 Secondary Treatment Cost Analysis

Class 5 OPPCs for the secondary treatment alternatives for 20 and 40-year planning periods were developed as described in **Section 8.2** and are summarized in **Table 8-3** and **Table 8-4**, respectively.

Table 8-3 | Secondary Treatment Alternatives Cost Estimate, 20-year Net Present Cost

Alternative Number	Alternative Name	Project Cost	O&M 20-year Net Present Cost	Total 20-year Net Present Cost
SEC-1	SBR Improvement	$3,173,000	$3,878,000	$7,051,000
SEC-2	AquaNereda System	$9,507,000	$3,544,000	$13,051,000

Table 8-4 | Secondary Treatment Alternatives Cost Estimate, 40-year Net Present Cost

Alternative Number	Alternative Name	Project Cost	O&M 40-year Net Present Cost	Total 40-year Net Present Cost
SEC-1	SBR Improvement	$3,173,000	$9,872,000	$13,045,000
SEC-2	AquaNereda System	$9,507,000	$9,022,000	$18,529,000

8.3.2 UV Disinfection Alternatives

8.3.2.1 Existing Condition Description

The existing UV system is a two-bank Trojan UV3000B installed in 1997 and is near the end of the typical design life. This model has a basic controller which can automatically alternate the lead and lag UV banks and monitor the bank run time, bank on/off status, a common alarm, and UV intensity. The basic controller cannot turn off the bank based on the flow signal, and plant staff clean the UV lamps manually. It is recommended to replace the entire UV system with a new system that has additional monitoring and control capabilities, and cleaning capabilities.

8.3.2.2 DIS-1 UV Disinfection - Trojan UV3000B and Controller

For DIS-1, the existing Trojan UV3000B system will be removed and replaced with a new UV3000B system (**Figure 8-3**), the basic controller will be replaced with a touch smart controller, and a new UV transmittance probe will be installed. This alternative will be able to monitor and control several operational parameters requested by operators including tracking bank lamp life, switching banks/bringing them on and off, tracking and alarming on UV intensity, and monitoring UV transmittance. However, the UV3000B unit can only be controlled based on flowrate, not UV dose, and the touch smart controller of UV3000B does not monitor the individual lamp On/Off status. The effluent flow from the secondary treatment process is discharged in pulses. This cycling system reduces the lamp life, but the effect can be minimized by keeping one bank of lamps on and having it operate at the lowest lamp input power setting (60 percent).

The manufacturer Trojan provided the recommended system design based on the 2042 peak flow condition and the state disinfection requirements of one bank shall handle 50 percent of the design PHF. A new UV3000B system will have two banks in a lead/lag operation with a total 48 lamps. The new UV banks can be placed in the existing UV channel without any modification to the UV channel.

Figure 8-3 | DIS-1 Trojan UV3000B System

8.3.2.3 DIS-2 UV Disinfection - Trojan UV3000Plus and Controller

For DIS-2, the existing Trojan UV3000B will be replaced with an upgraded model, the Trojan UV3000Plus (**Figure 8-4**). This alternative will provide all the monitoring control functionality of alternative DIS-1 and will provide a flow rate adjustable intensity and additional monitoring capability including individual lamp failure status. It has a knob to adjust intensity and has an option for automatic cleaning system. With the touch smart controller, the system will be able to monitor the individual lamp status and dose pacing. The effluent flow from the secondary treatment process is discharged in pulses. This cycling system reduces lamp life, but the effect can be minimized by keeping one bank of lamps on and having it operate at the lowest lamp input power setting (60 percent).

The manufacturer Trojan provided the recommended system design based on the 2042 peak flow condition and the state disinfection requirements of one bank shall handle 50 percent of the design PHF. Under the 2042 peak flow design condition, two banks will be installed in the existing channel with two UV modules per bank and six lamps per UV module, equating to 24 lamps. The new UV banks can be placed in the existing UV channel with minor modifications to the baffles to adjust the channel width.

Figure 8-4 | DIS-1 Trojan UV3000Plus System

The comparison of the existing basic controller, touch smart controller for UV 3000B and touch smart controller for UV 3000Plus are summarized in Table 8-5.

Table 8-5 | UV System Controller Capability Comparison

Capabilities	Current: Basic Controller for UV 3000B	DIS-1: Touch Smart Controller for UV 3000B	DIS-2: Touch Smart Controller for UV 3000Plus
Configuration			
Max. # of Channels	1	2	2
Max. Modules/bank	20	20	32
Max. Banks/channel	3	3	3
Control			
Flow Pacing	Yes	Yes	No
Dose Pacing	No	No	Yes
Individual Lamp Status	No	No	Yes
Lead Bank Rotation	Automatic	Automatic or Manual	Automatic or Manual
Redundant Bank Logic	No	Yes	Yes
Multiple Lamp Failure	No	No	Yes
Module Failure Alarm	No	No	Yes
Bank Communication Alarm	No	No	Yes
USB Data Logging	No	Yes	Yes
Remote Control Capabilities			
Force System On/Off	No	Yes	No
Turn On Additional Bank (if available)	No	Yes	No

Capabilities	Current: Basic Controller for UV 3000B	DIS-1: Touch Smart Controller for UV 3000B	DIS-2: Touch Smart Controller for UV 3000Plus
Remote Monitoring Capabilities			
SCADA	No	Yes	Yes
Bank Status	Yes	Yes	Yes
Common Alarm	Yes	Major, Minor	Critical, Major, Minor
Low UV Intensity Alarm	No	Yes	Yes
Bank UV Intensity Alarm	No	Yes	Yes
Average UV Intensity	No	Yes	No

8.3.2.4 UV Disinfection Cost Analysis

Class 5 OPPCs for the UV disinfection alternatives in 20- and 40-year planning periods were developed as described in **Section 8.2** and are summarized in **Table 8-6** and **Table 8-7**, respectively. The capital cost for the UV3000B system is lower than the UV3000Plus system because the equipment is less expensive, however the annual operating costs are higher, so over the 20-year lifecycle the UV3000Plus system will cost approximately $51,000 less. Over the 40-year lifecycle the UV3000Plus system will cost approximately $337,000 less.

Table 8-6 | UV Disinfection Alternatives Cost Estimate, 20-year Net Present Cost

Alternative Number	Alternative Name	Project Cost	O&M 20-year Net Present Cost	Total 20-year Net Present Cost
DIS-1	UV Disinfection – Trojan UV3000B	$ 556,000	$ 353,000	$909,000
DIS-2	UV Disinfection – Trojan UV3000Plus	$ 693,000	$ 165,000	$858,000

Table 8-7 | UV Disinfection Alternatives Cost Estimate, 40-year Net Present Cost

Alternative Number	Alternative Name	Project Cost	O&M 40-year Net Present Cost	Total 40-year Net Present Cost
DIS-1	UV Disinfection – Trojan UV3000B	$ 556,000	$ 893,000	$1,449,000
DIS-2	UV Disinfection – Trojan UV3000Plus	$ 693,000	$ 419,000	$1,112,000

8.3.3 Odor Control Alternatives

8.3.3.1 Existing Condition Description

Air from the headworks, thickening room, and ASST is treated by the existing odor control chemical scrubber, which is in poor condition, is only partially operational, and frequently breaks down. The scrubber is in the thickening room which also houses the screening channel, grit removal tank, and RDT. To simplify the area classification, it is recommended to install the new odor control unit outside of the process building on the east side.

8.3.3.2 Odor Control Design Criteria

The new odor control unit will also treat foul air from the new influent EQ basin. The estimated air flow rate of each source and the total flow to be treated are summarized in **Table 8-8**.

Table 8-8 | Estimated Total Air Flow Rate to Existing Chemical Scrubber

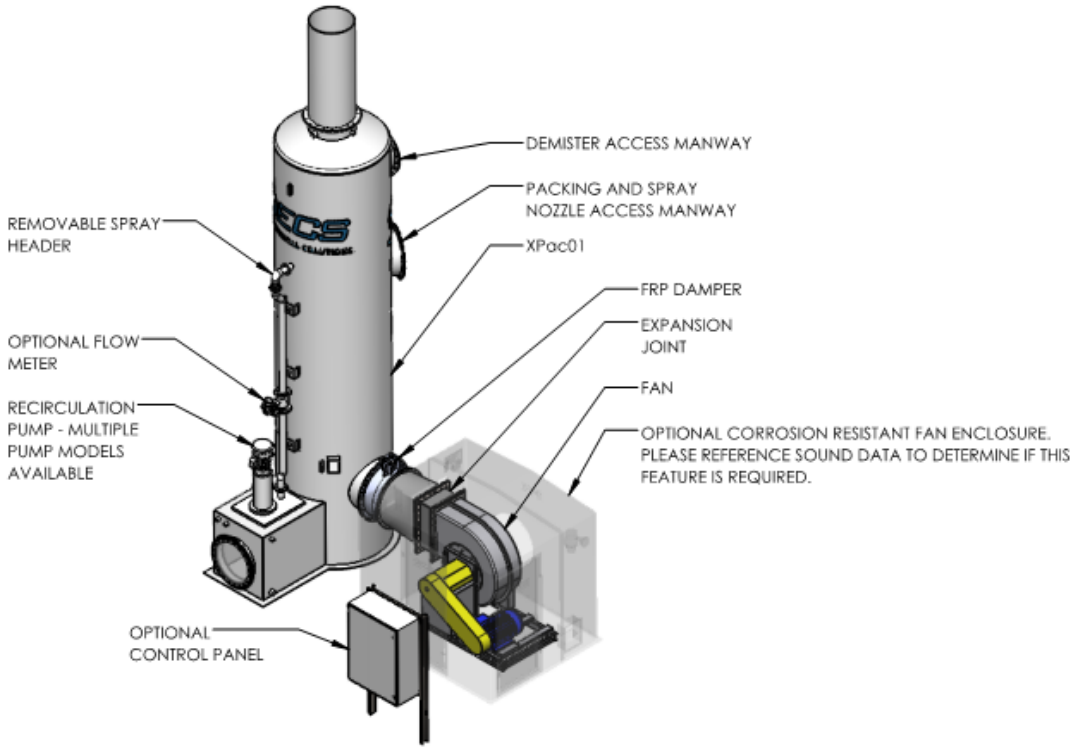
	Quantity	Area (ft2)	Depth (Air) (ft)	Volume (ft3)	ACH[1] (#)	Process Air (cfm)	Air Flow (cfm)
Rotary Screen Channel	1	84	2.02	170	12	-	34
Grit Tank	1	40	2.99	215	12	-	24
ASST tank	1	363	3	1,089	12	200	418
Thickener Room	1	1,247	11.67	14,552	12	-	2,911
Influent EQ Basin	1	1,334	3	4,002	12	-	800
Total Air Flow Rate with 10% factor of safety							**4,605**
Odor Control System Capacity							**5,000**

Note:
1. ACH: Air Change per Hour

8.3.3.3 OC-1 Chemical Scrubber

For OC-1, the existing chemical scrubber will be removed and replaced with a new chemical scrubber system. A chemical scrubber uses an oxidizing liquid such as sodium hypochlorite to absorb and oxidize odor causing sulfur compounds, which eliminates odor in the exhaust air. The new chemical scrubber system consists of the fiber reinforced polymer/plastic (FRP) scrubber vessel, recirculation pump, fan, ductwork, pH and oxidation-reduction potential (ph/ORP) monitoring, conductivity monitoring and control panel. In addition, it provides a fan enclosure that reduces the sound noise. The operation, configuration and footprint are similar to those of the current system. Chemical scrubbers have high removal efficiency, a small footprint, and the plant staff is familiar with the operation of this technology. However, delivery and handling of hazardous chemicals is required, and the O&M costs are relatively high due to chemical use. **Figure 8-5** shows the three-dimensional model of a new chemical scrubber system. The new system will be installed outside to the east of the Process Building on a concrete pad.

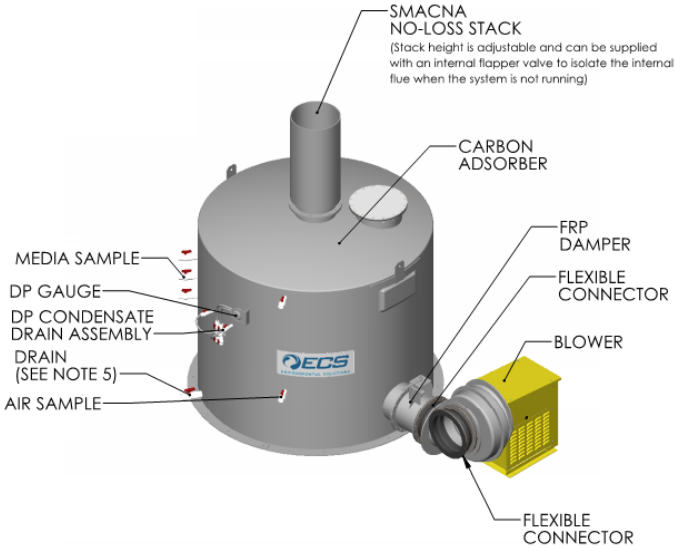
Figure 8-5 | OC-1 New Chemical Scrubber System



8.3.3.4 OC-2 Activated Carbon

For OC-2, the existing chemical scrubber will be removed and replaced with a new activated carbon system. Activated carbon removes odor by adsorption of odor causing compounds to the carbon media. Carbon adsorption can also provide for removal of a wide range of other odorous contaminants, such as organic compounds that are not as effectively removed by standard chemical scrubbers designed for hydrogen sulfide removal. No chemicals or additives are required. The proposed activated carbon system includes an FRP carbon adsorption vessel, an FRP blower, a motor starter, a sound absorbing enclosure, a pre-filter, and an epoxy coated steel skid. Regeneration of the carbon is time consuming and difficult, so it is usually replaced with new carbon which results in a higher operating cost. Figure 8-6 shows the three-dimensional models of the activated carbon system. The activated carbon system will be installed outside to the east of the Process Building on a concrete pad.

Figure 8-6 | OC-2 Activated Carbon System



8.3.3.5 OC-3 Engineered Biofilter

For OC-3, the existing chemical scrubber will be removed and replaced with a new engineered biofilter system. Biofilters utilize the growing microorganisms in media to oxidize odor and remove a wide range of odorous constituents. The media within the biofilter varies from wet compost, soil, wood chips used in the earth berm or concrete biofilters to the inert, proprietary materials used in the engineered biofilter systems. For efficient odor removal, the biofilter media must be moist and maintain a pH above neutral, so process water is required. The drain from biofilter will likely be acidic and should be collected and routed back to the plant for treatment. The advantages of biofilters are that they can provide effective treatment for a wide variety of odor causing compounds, and once constructed, they are easy to maintain and do not typically require chemical addition. However, they have a larger footprint than other odor control technologies. The conventional sand or organic media biofilters will require large footprints and cannot fit within Suquamish WWTP site. A packaged engineered biofilter which can operate at a much higher loading rate therefore provides a more compact footprint, which will fit within the Suquamish WWTP site.

Figure 8-7 shows a package engineered biofilter system. The system has a footprint of 30-foot long and 15-foot wide. The activated carbon system will be installed outside to the east of the Process Building on a concrete pad.

Figure 8-7 | OC-3 Engineered Biofilter

8.3.3.6 Odor Control Cost Analysis

Class 5 OPPCs for the odor control alternatives in 20- and 40- year planning periods were developed as described in **Section 8.2** and are summarized in **Table 8-9** and **Table 8-10**, respectively. Alternative OC-2 has the lowest capital and lifecycle costs.

Table 8-9 | Odor Control Alternatives Cost Estimate, 20-year Net Present Cost

Alternative Number	Alternative Name	Project Cost	O&M 20-year Net Present Cost	Total 20-year Net Present Cost
OC-1	Chemical Scrubber	$ 1,627,000	$ 543,000	$2,170,000
OC-2	Activated Carbon	$ 492,000	$ 526,000	$1,018,000
OC-3	Engineered Biofilter	$ 1,782,000	$ 525,000	$2,307,000

Table 8-10 | Odor Control Alternatives Cost Estimate, 40-year Net Present Cost

Alternative Number	Alternative Name	Project Cost	O&M 40-year Net Present Cost	Total 40-year Net Present Cost
OC-1	Chemical Scrubber	$ 1,627,000	$ 1,383,000	$3,010,000
OC-2	Activated Carbon	$ 492,000	$ 1,338,000	$1,830,000
OC-3	Engineered Biofilter	$ 1,782,000	$ 1,337,000	$3,119,000

8.3.4 Option A Recommendations

This section provides a recommendation for each process in Option A (upgrade existing WWTP) based on the performance and cost analysis of alternatives which includes both capital costs and long-term O&M costs.

8.3.4.1 Secondary Treatment

SEC-1 has a lower project cost and 20- and 40-year net present value than SEC-2. It will improve the plant's redundancy and reliability, extend the structure and equipment lifetime, help the plant meet the current

TIN loading cap. However, it will not achieve an effluent TIN concentration below 10 mg/L on an annual basis. SEC-2 will help the plant further improve the nitrogen removal performance and achieve an effluent TIN concentration of 3 mg/L but has a higher project cost and 20- and 40-year net present value.

Based on the current PSNGP, it is anticipated it will be at least ten years before the small loader plants, like the Suquamish WWTP, are required to meet any numerical TIN concentration limit. Therefore SEC-1 is recommended in the near term to keep the plant in compliance with moderate capital investment before any regulation changes. In the future, if TIN limits become more restrictive, the AGS system described in SEC-2 should be implemented in the existing basins to further upgrade the plant to meet the more stringent permit requirements. All the upgrades in SEC-1 are necessary and beneficial for SEC-2 so there will not be any wasted effort or sunk cost.

8.3.4.2 Disinfection

Alternative DIS-2 is recommended as the disinfection alternative because it provides greater functionality and efficiency. Although the capital cost is higher, the 20 and 40-year net present value is lower than DIS-1, and the increased efficiency and reduced maintenance makes this alternative more favorable. Although the cycling system will reduce the lamp life, DIS-2 can monitor and replace individual lamps rather than the entire bank.

8.3.4.3 Odor Control

Alternative OC-2 is recommended as the odor control alternative as activated carbon system has the lowest capital cost and net present value, and easier O&M because of no chemical handling and less mechanical equipment. The chemical scrubber in alternative OC-1 requires more complex equipment, instrumentation, and higher O&M due to the chemical handling. The biofilter in alternative OC-3 has a large footprint and will occupy more space.

8.3.5 Option A Cost Summary

Based on the above alternatives evaluation, the recommended approach to Option A, upgrading existing Suquamish WWTP, is to improve the existing SBR process, replace the existing UV system with the Trojan UV3000Plus system, and replace the existing odor control system with activated carbon system. Additionally, the influent fine screen and grit pump will be replaced, the effluent EQ basin modified, and a new ASST constructed. **Table 8-11** summarizes the capital, O&M, and net present costs of the recommended alternatives and other required improvements in 20-year planning period. **Table 8-12** summarizes the capital, O&M, and net present costs in 40-year planning period.

Table 8-11 | Recommended Option A Cost Estimate, 20-year Net Present Cost

Items	Project Cost	O&M 20-year Net Present Cost	Total 20-year Net Present Cost
SEC-1 SBR Improvement	$ 3,173,000	$ 3,878,000	$7,051,000
DIS-2 Trojan UV3000Plus	$ 693,000	$ 165,000	$858,000
OC-2 Activated Carbon	$ 492,000	$526,000	$1,018,000
Additional Improvements[1]	$1,085,000	$5,621,000	$6,706,000
Total	**$ 5,443,000**	**$ 10,190,000**	**$15,633,000**

Note:

1 Additional improvements are those minor maintenance, repair, and direct replacement improvements described in **Section 8.1**, above, which are needed to keep the plant operational through the planning period, but are not included in the alternatives analysis.

Table 8-12 | Recommended Option A Cost Estimate, 40-year Net Present Cost

Items	Project Cost	O&M 40-year Net Present Cost	Total 40-year Net Present Cost
SEC-1 SBR Improvement	$ 3,173,000	$ 9,872,000	$13,045,000
DIS-2 Trojan UV3000Plus	$ 693,000	$ 419,000	$1,112,000
OC-2 Activated Carbon	$ 419,000	$1,338,000	$1,830,000
Additional Improvements[1]	$1,085,000	$14,309,000	$15,394,000
Total	**$ 5,443,000**	**$ 25,938,000**	**$31,381,000**

Note:

1 Additional improvements are those minor maintenance, repair, and direct replacement improvements described in **Section 8.1**, above, which are needed to keep the plant operational through the planning period, but are not included in the alternatives analysis.

8.4 Option B – Transfer Flow to Central Kitsap WWTP

Option B abandons the Suquamish WWTP and transfers flows in the Suquamish basin to the Central Kitsap WWTP for treatment. Capacities of the Central Kitsap WWTP processes were evaluated, along with improvements needed to convey the flows, including a new lift station and force main, and improvements to the existing pipelines and lift stations. Alternative alignments were not developed and analyzed for this option because much of the infrastructure is already installed, there are limited options for alternative routes or configurations, and a higher cost would be expected if building all-new infrastructure compared to using existing infrastructure where possible.

8.4.1 Capacity Analysis

8.4.1.1 Suquamish and Central Kitsap WWTP Projected Flows

Table 8-13 summarizes the projected flows at the Suquamish WWTP and Central Kitsap WWTP, based on the previous analysis. Suquamish WWTP flow is currently and will continue to be approximately 5 to 7 percent of Central Kitsap WWTP flow through the 2042 planning period.

Table 8-13 | Projected Flows

Flow Event	Suquamish WWTP		Central Kitsap WWTP		Combined	
Year	2028	2042	2028	2042	2028	2042
AAF (MGD)	0.24	0.26	4	5.4	4.24	5.66
MMWWF (MGD)	0.47	0.5	5.7	7.6	6	8.1
MMDWF (MGD)	0.31	0.33	4.6	6.2	4.91	6.53
PDF (MGD)	0.72	0.77	9.8	13.2	11	13.97
PHF (MGD)	1	1.07	16.2	21.6	17.1	22.67

8.4.1.2 Lift Station and Pipeline Evaluation

The Suquamish WWTP is approximately five miles from the Central Kitsap WWTP and three miles from the Lemolo Siphon, which carries wastewater from the City of Poulsbo and the Lemolo Shore Drive area underneath Liberty Bay towards the Central Kitsap WWTP. **Figure 8-8** shows the route to convey flows from the Suquamish WWTP to the Central Kitsap WWTP with key connections, pump stations, and other features identified. A Suquamish to Central Kitsap WWTP connection will convey flow from the Suquamish WWTP to the existing metering station at Johnson Way NE and State Highway 305 with new infrastructure, then via the existing collection system to the Central Kitsap WWTP. The required new and existing system

improvements to make Option B feasible were evaluated to determine the extent and cost and are described below.

A new triplex lift station with a capacity of approximately 2,500 gpm would be needed to intercept flow at the existing Suquamish WWTP site and convey it to the Lemolo Siphon. Preliminary hydraulic analysis indicates the pumps will be approximately 170 horsepower and operate at 330-foot of total dynamic head. The pumps will be configured to operate as lead, lag, and spare.

From the WWTP site, approximately 4.5 miles of 18-inch HDPE force main would be needed from the new lift station to the Johnson Road Metering Station along State Highway 305. Flows from Suquamish would connect near the metering station, but not be routed through the meter which is for measuring City of Poulsbo flows only. A route along Totten Way was briefly considered to avoid construction in a state highway, however the highest elevation along that route is roughly 140-feet higher which would require larger, more expensive pumps compared to the State Highway 305 route.

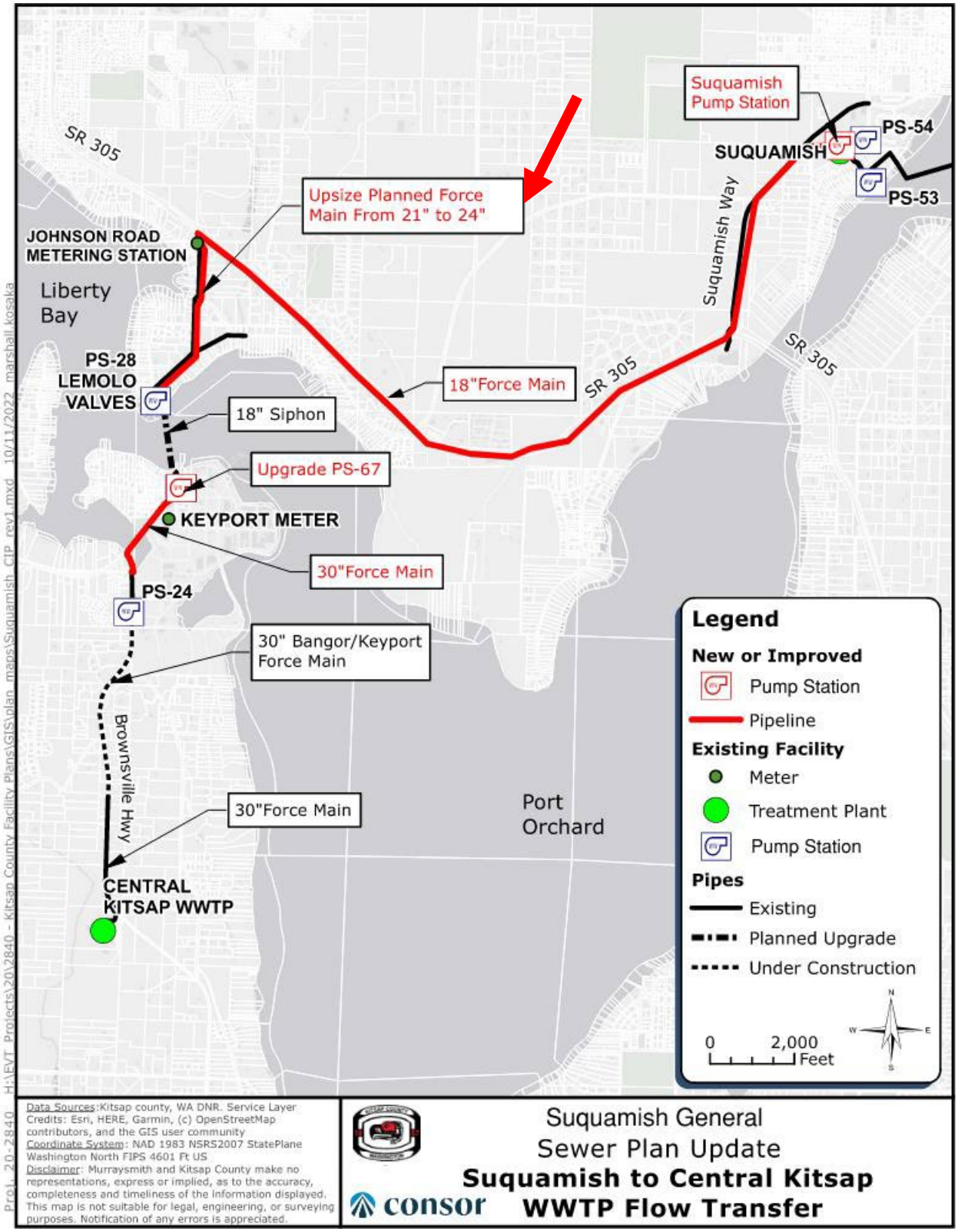
The City of Poulsbo has contracted with Consor to design a replacement of the existing 4,100-foot of sewer main between the Johnson Road Metering Station and the beginning of the Lemolo Siphon with a new 21-inch polyvinyl chloride (PVC) pipe. With the addition of Suquamish flows, the planned 21-inch force main does not have sufficient capacity and would need to be upgraded to 24-inch force main. It is assumed that the County would pay for additional costs for the project due to the change to a larger pipe.

The City of Poulsbo is also planning to construct an additional 18-inch siphon across Liberty Bay adjacent to the existing siphon. This pipe provides enough capacity to accommodate the additional flows from Suquamish, so no further improvements are required. This project is included in the City of Poulsbo's 20-year CIP, therefore there is no cost to the County.

The capacity at PS-67 is insufficient and would need to be increased to approximately 7,500 gpm to accommodate the additional Suquamish flows. The pumps, piping, and control panel would need to be upgraded to increase capacity. For the purposes of the OPPC, it was assumed the wet well and pump house can be reused. This assumption would need to be confirmed during more detailed planning and preliminary design efforts.

To accommodate flow rate of 7,500 gpm from PS-67, approximately 2,700-feet of new 30-inch HDPE force main would need to be constructed to replace the existing 16-inch force main between PS-67 and the intersection of Brownsville Highway NE and NE Tagholm Road, where the County has the new 30-inch HDPE Bangor-Keyport Force Main project under construction. The Bangor-Keyport force main conveys flows along the Brownsville Highway, through PS-24 and on towards the Central Kitsap WWTP. The final section of pipe between the end of the Bangor/Keyport Force Main project and the Central Kitsap WWTP was replaced with 30-inch pipe in 2021 in an emergency repair project. The 30-inch Bangor-Keyport force main, PS-24, and the newly replaced section of 30-inch force main all have sufficient capacity to accept flows from Suquamish, so no additional improvements are needed.

Figure 8-8 | Suquamish to Central Kitsap WWTP Flow Transfer



8.4.1.3 Central Kitsap WWTP Processes Capacities Evaluation

The capacity of each unit process at the Central Kitsap WWTP was analyzed to determine if addition of Suquamish flows would require additional upgrades. Existing condition assessment and capacity evaluation of each unit process in **Section 6** were used as the basis for this evaluation.

The influent screening and grit removal installed in 2011 has sufficient capacity to accommodate additional flow from Suquamish through the 20-year planning period without additional upgrades.

Both the primary clarifiers and secondary clarifiers do not currently have sufficient treatment capacity for 2042 Central Kitsap flows therefore additional clarifier was recommended in the Central Kitsap Plan. With the addition of Suquamish flow, the need for additional clarifiers will become more acute, but will not have a major impact on clarifier size, timing, or cost.

The biological treatment process upgraded in 2015 have sufficient hydraulic and treatment capacity to absorb additional flows from Suquamish through the 20-year planning period without additional upgrades.

The gravity thickeners at Central Kitsap provide primary sludge thickening and will be replaced due to their poor condition. The new primary sludge thickening process will be able to handle additional primary sludge transferred from Suquamish without a major impact on size, timing, or cost. The WAS thickening process was replaced in 2016 and has sufficient capacity for additional solids from Suquamish without a major impact on size, timing, or cost. Since thickened solids from Suquamish are already hauled to the Central Kitsap WWTP for stabilization and dewatering, there will be no change to the loading of the anaerobic digesters or centrifuges.

Overall, the addition of flows from Suquamish can be incorporated at Central Kitsap WWTP without any additional unplanned upgrades, therefore, no costs will be directly incurred at the Central Kitsap WWTP in Option B.

8.4.2 Option B Cost Analysis

Class 5 OPPCs for Option B in 20- and 40-year planning periods were developed as described in **Section 8.2** and are summarized in **Table 8-14** and **Table 8-15**. Assumptions for the cost estimate include:

- The existing plant will be mainly abandoned and left in place. Minimum effort is included to drain and clean the process tanks, to clean and prepare the site for the new lift station, and to remove major mechanical and electrical equipment.
- Upgrades to the Suquamish collection system, including PS-53 and PS-54, will be needed for both Option A and Option B, therefore they are not included in the alternatives analysis.
- Project cost difference to install a 24-inch Lemolo shoreline pipeline instead of a 21-inch pipeline is included.
- Project cost of replacing the existing 16-inch Keyport force main with a new 30-inch force main is included because it would be required solely due to the addition of Suquamish flow.
- Project cost of upgrading the existing PS-67 with larger pumps and electrical components is included because it would be required solely due to the addition of Suquamish flow.

- O&M cost at PS-67 improvement only accounts for the power consumption to pump the additional Suquamish flow.
- Project costs and O&M cost are County costs only based on cost sharing assumptions detailed previously in the description of the alignment and associated required upgrades.

Table 8-14 | Option B Cost Estimate, 20-year Net Present Cost

Items	Project Cost	O&M 20-year Net Present Cost	Total 20-year Net Present Cost
Abandon Existing Plant	$363,000	$0	$363,000
Suquamish Lift Station	$6,102,000	$ 1,933,000	$8,035,000
Suquamish 18-inch Force Main	$29,793,000	$0	$29,793,000
Lemolo Shoreline Pipeline Upsize	$271,000	$0	$271,000
Keyport 30-inch Force Main	$4,057,000	$0	$4,057,000
LS-67 Improvements	$1,201,000	$129,000	$1,330,000
Total	**$41,787,000**	**$2,062,000**	**$43,849,000**

Table 8-15 | Option B Cost Estimate, 40-year Net Present Cost

Items	Project Cost	O&M 40-year Net Present Cost	Total 40-year Net Present Cost
Abandon Existing Plant	$363,000	$0	$363,000
Suquamish Lift Station	$6,102,000	$ 4,954,000	$11,056,000
Suquamish 18-inch Force Main	$29,793,000	$0	$29,793,000
Lemolo Shoreline Pipeline Upsize	$271,000	$0	$271,000
Keyport 30-inch Force Main	$4,057,000	$0	$4,057,000
LS-67 Improvements	$1,201,000	$328,000	$1,529,000
Total	**$41,787,000**	**$5,282,000**	**$47,069,000**

8.5 Recommendations

This section provides a recommendation for Suquamish WWTP based on the performance and cost analysis. **Table 8-16** and **Table 8-17** compare the costs for two options in 20 and 40-year planning horizons. The project costs and O&M costs of Option A, improving existing SBR system, replacing the UV system with the Trojan 3000Plus, replacing the odor control system with an activated carbon system, and completing all the other maintenance, repair, and direct replacement upgrades, are much lower than the costs of Option B for both the 20-year and 40-year analysis. Even if the AquaNereda upgrades in alternative SEC-2 are implemented to meet future nutrient regulations the cost to continue operating the WWTP will be less than Option B. Based on the above evaluation and cost analysis, Option A is recommended.

Table 8-16 | Option A and B Cost Comparison, 20-year Net Present Cost

Options	Project Cost	O&M 20-year Net Present Cost	Total 20-year Net Present Cost
A. Upgrade Existing WWTP with SBR Improvement	$ 5,443,000	$ 10,190,000	$15,633,000
A. Upgrade Existing WWTP to AquaNereda System	$11,777,000	$9,856,000	$21,633,000
B. Transfer Flow to Central Kitsap WWTP	$41,787,000	$2,062,000	$43,849,000

Table 8-17 | Option A and B Cost Comparison, 40-year Net Present Cost

Options	Project Cost	O&M 40-year Net Present Cost	Total 40-year Net Present Cost
A. Upgrade Existing WWTP with SBR Improvement	$ 5,443,000	$ 25,938,000	$31,381,000
A. Upgrade Existing WWTP to AquaNereda System	$11,777,000	$25,088,000	$36,865,000
B. Transfer Flow to Central Kitsap WWTP	$41,787,000	$5,282,000	$47,069,000

Table 8-18 summarizes the recommended alternatives for option A and the reason why they are recommended.

Table 8-18 | Recommended Alternatives for the Suquamish WWTP

Recommended Alternative	Alternative Name	Project Cost	Benefit
SEC-1	SBR Improvement	$3,173,000	➢ Replace aging ASST and effluent EQ basins ➢ Replace failing SBR coatings ➢ Improves redundancy and meet's Ecology design criteria ➢ Improve process control ➢ Allow the plant to meet current TIN permit limit ➢ Able to be upgraded to SEC-2 in the future to meet more stringent TIN permit, if needed
DIS-2	UV Disinfection – Trojan UV3000Plus	$ 693,000	➢ Replace aging equipment ➢ Improve process control and equipment monitoring ➢ Reduce O&M effort
OC-2	Activated Carbon Odor Control	$ 845,000	➢ Replace faulty equipment to restore functionality ➢ Reduce O&M effort ➢ Lower costs and small footprint
Additional Improvements		$1,085,000	

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SECTION 9

Recycled Water

Recycled water provides multiple potential benefits from wastewater management, water supply, and environmental enhancement perspectives. Because of these benefits, the County identified recycled water as a key strategy in its Water as a Resource policy, adopted in 2009 and reaffirmed in 2016, which aims to conserve groundwater resources, restore the natural hydrologic flow in local streams and creeks, and reduce water pollution. In short, implementation of recycled water efforts would be a direct expression of the County's guiding principle to preserve water as a resource rather than treating it as a waste stream. This section summarizes the County's assessment to date of the potential for developing a recycled water program involving the Suquamish WWTP.

9.1 Recycled Water Regulatory Framework

Wastewater that is reused for beneficial purposes in a municipal context must meet certain regulatory and water quality requirements. In Washington, recycled water (also referred to as reclaimed water) is defined in WAC 173-219 as: "water derived in any part from a wastewater with a domestic wastewater component that has been adequately and reliably treated to meet the requirements of WAC 173-219, so that it can be used for beneficial purposes." As such, recycled water is no longer considered a wastewater once it is put to use.

WAC 173-219 defines the requirements and constraints pertaining to the use of recycled water for a wide range of purposes. Recycled water permits are issued by Ecology and the DOH. Ecology is generally the lead permitting agency, with the primary exception being when the source water is generated by an on-site sewage system with a design flow of less than or equal to 100,000 gpd.

There are three classes of recycled water defined in WAC 173-219: Class B, Class A, and Class A+. These are defined by varying degrees of treatment and water quality, and are each applicable for various uses, as summarized below.

- Class B (meets oxidation and disinfection requirements) recycled water can be used for some construction and industrial purposes, and certain irrigation uses where access to the general public is restricted.
- Class A (meets Class B requirements, plus coagulation and filtration, or use of membrane filtration) recycled water can be used for a wide range of commercial uses (such as toilet/urinal flushing and street sweeping) and irrigation of areas that have open access to the public. This can also be used for groundwater recharge, assuming additional requirements are met, such as nitrogen limits.
- Class A+ (meets Class A requirements, plus additional needs to be health protective, as defined on a case-by-case basis) is required for direct potable reuse (i.e., drinking or direct ingestion).

The public access restriction requirements for Class B are typically difficult to meet for a municipal entity like the County, whereas Class A does not require access restriction, so Class A has a wider range of potential uses. Therefore, it is water of this quality that is considered in this Plan when evaluating potential reuse opportunities. While opportunities for use of lower quality water may exist, they are anticipated to

be few in number with very limited benefit being received, based upon the experience of other Puget Sound utilities.

9.2 Benefits and Potential Uses

Recycled water can provide numerous benefits, including those summarized below.

- **Conserve limited groundwater resources**. Water use in the area is sourced from groundwater pumped primarily from the sea-level aquifer. This is a limited resource, with aquifer levels susceptible to decline as local water demand increases. In addition, saltwater intrusion can occur if groundwater levels are withdrawn below certain thresholds. Use of recycled water to replace the use of potable water for nonpotable purposes, especially during peak use times (i.e., summer irrigation season), reduces the stress on area groundwater and supports sustainable management of that limited resource.

- **Reduce marine water discharge**. Recycled water is being increasingly explored around Puget Sound as a means to reduce wastewater discharge (and therefore reduce nitrogen loading) to marine waters and comply with more restrictive wastewater discharge permit requirements, such as those established by the recently enacted PSNGP. Such actions serve to protect and improve marine water quality, which in turn improves fish and shellfish habitat by reducing the overpopulation of phytoplankton and zooplankton and avoiding development of algal blooms.

- **Restore and replenish streams and fish habitats**. Recycled water can be used to directly augment streams and wetlands and can be used to indirectly influence them through recharge of groundwater that supports such features.

Though it recognizes benefits such as the above, the County has not previously identified any cost-effective applications of recycled water if it were to be produced by the Suquamish WWTP. As part of development of this Plan, a cursory review of potential uses of recycled water in the Suquamish area was conducted. A summary of this review is provided below, organized by use type. No other potential uses were researched, since the ones described below are typically the most cost-effective applications and represent the core elements of a recycled water program involving treatment facilities similar in size and locale to that of the Suquamish WWTP.

9.2.1 Irrigation

A common use of recycled water is for irrigation of turf and landscaped areas. The County coordinated with water providers and other potential stakeholders to determine if there were any such opportunities for this type of recycled water use in the vicinity of the Suquamish WWTP. Entities contacted were:

- **Kitsap Public Utility District (KPUD)**. The County discussed recycled water potential uses with KPUD staff in March 2023. KPUD has actively researched recycled water opportunities throughout portions of its service area and has implemented a system in Port Gamble. Key benefits of this resource to KPUD are the potential to relieve stresses on groundwater supplies during peak use periods and provide a tool for water rights mitigation efforts. While KPUD is open to exploring opportunities to realize these benefits, no such opportunities have been identified in the vicinity of the Suquamish WWTP.

- **Kitsap County Parks Department.** A discussion was held with County Parks Department staff in January 2022, regarding the possibility of irrigation of turf/landscaped areas managed by the

County. It was determined that, based on locations of other irrigable areas and their relatively small amount of associated water consumption, there are no sites where recycled water use would be cost-effective.

9.2.2 Aquifer Recharge and Streamflow Augmentation

The general concept of using recycled water for managed aquifer recharge was considered as part of a watershed planning effort facilitated by Ecology for Water Resource Inventory Area (WRIA) 15, as directed by the Streamflow Restoration Act (RCW 90.94). This activity is documented in the *WRIA 15 Watershed Restoration and Enhancement Plan* (March 1, 2022). The evaluation identifies geographic locations that appear promising for both shallow aquifer infiltration and enhancement of stream baseflows, which in turn may provide water to offset to consumptive impacts of new permit-exempt domestic groundwater withdrawals. The lack of such locations in the near vicinity of the Suquamish WWTP, coupled with the small discharge volume of the plant, yielded identification of no proposed recycled water infiltration projects associated with the plant.

9.2.3 Other Uses

The County also considered other potential uses that might exist in close proximity to the WWTP. Attempts were made to discuss potential recycled water use at Suquamish Tribe facilities and properties, such as the industrial park. No successful connections were made by the time this Plan was prepared; therefore, this represents a potential area of additional future research.

9.3 Future Steps

As the County continues future planning associated with recycled water at Suquamish WWTP and its other treatment plants, key implementation considerations that will be taken into account, beyond technical feasibility, costs, and water quantity/quality benefits, include those described briefly below. These items will be explored in greater depth as the County advances in its planning process.

- Regulatory Requirements. One of the more rapidly changing elements that will shape future recycled water programs are water quality requirements related to currently unregulated chemicals. In particular, the water industry's current focus on per- and polyfluoroalkyl substances (PFAS) will likely yield State or federal drinking water limits that are lower than the State Action Levels established for five PFAS compounds in 2021. This may lead to certain additional forms of treatment being required to produce recycled water suitable for purposes such as groundwater recharge or streamflow augmentation.

- Funding. The capital investment to implement reuse can be significant and is greater than what can be realistically recouped through recycled water rates. Most utilities seek low-interest loans or grant money from the State or federal government to support reuse implementation. At the State level, this includes funding through the Centennial Clean Water Fund, while at the federal level this can include funding through the WaterSMART Title XVI program.

- Stakeholder and Public Outreach. The County has had extensive coordination with the Suquamish Tribe during development of a proposed recycled water project at the Kingston Treatment Plant which is also owned and operated by the County. Continued collaboration with the Tribe, along with general public involvement, is critical to the success of recycled water efforts, largely in relation to the above two topics of water quality and funding. The public will want assurance that proposed reuse practices are protective of public and environmental health. In addition, the full

range of benefits must be articulated so that the community can truly assess costs versus benefits and understand how investment in reuse relates or compares to other priorities the County is facing.

- Implementation Policies and Procedures. Recycled water programs require much more than the upfront capital infrastructure. County policies will be needed to establish when, where, and how recycled water can be used and what the applicable rates are for customers who would use the resource. Depending on the extent of infrastructure that would be needed for a recycled water project at the Suquamish WWTP, development standards may be required, including maintenance procedures specific to purple pipe distribution systems, water quality monitoring/reporting, and backflow prevention.

SECTION 10

Operations and Maintenance

10.1 Introduction

The County's Suquamish sewer collection and conveyance system, WWTP O&M program, and review of State and Federal requirements that impact the County's O&M program are summarized in this section. Current department organization and staffing is presented, and future staffing needs are also discussed. Comments, observations, and recommendations to improve the efficiency and effectiveness of the County's O&M program are provided at the end of this section. Key O&M elements that have the potential to impact the CIP are carried forward and further discussed in the following sections.

10.2 Utility Management and Structure

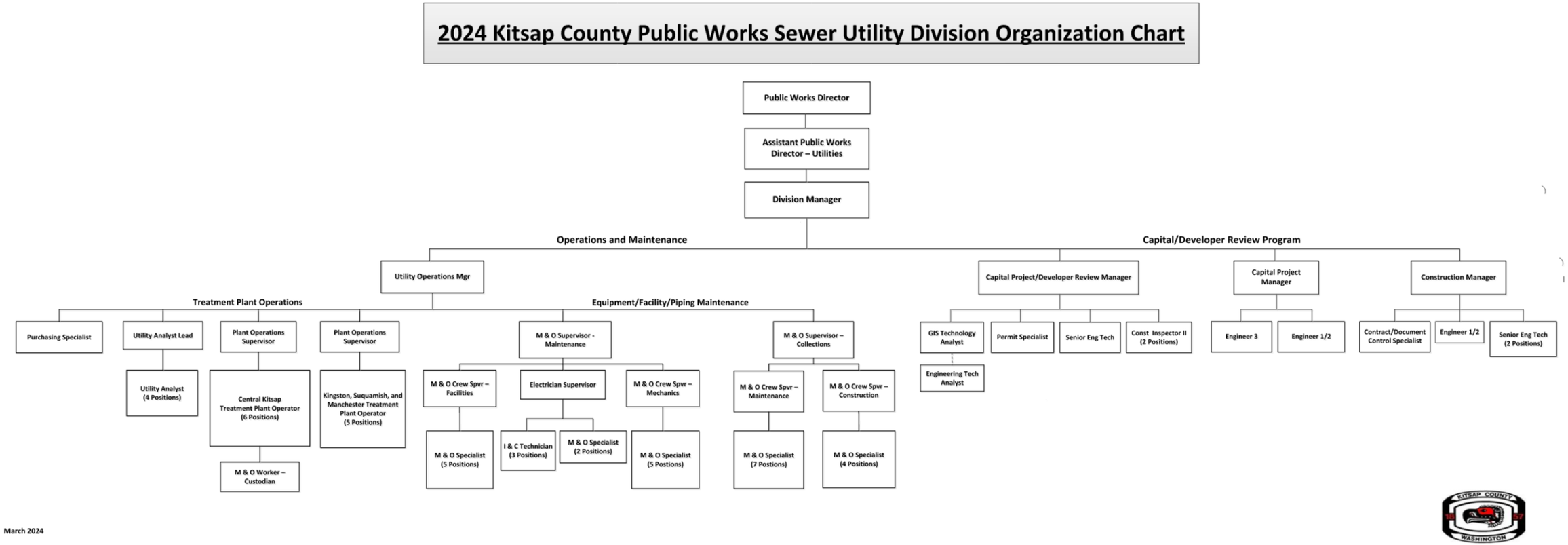
The County is managed by a three-person Board of County Commissioners, who are elected officials that represent one of three geographical districts. The County Department of Public Works is responsible for management of County roads, recycling and solid waste, sewer, and stormwater, with separate Divisions for each. The Sewer Utility Division is responsible for O&M of both the sewer collection system and the County's four WWTPs. The organizational chart for the Sewer Utility Division is shown as Figure 10-1.

The Sewer Utility is led by the Sewer Utility Senior O&M Manager, who reports to the Public Works Assistant Director. A total of 72 staff currently work in the Sewer Utility Division. The Sewer Utility Division consists of four main work groups: Utilities (Plant and Pump Station) O&M, Field (Collection) Operations, Engineering and Administration, and Construction Management.

The Utilities (Plant and Pump Station) O&M is led by the Utilities Operations Manager. The O&M of the plants and pump stations is run by the Sewer Utility O&M Supervisor who oversees two Maintenance Crew Supervisors, each with a five-person crew, and an Electrical Supervisor with a 5-person crew. The four WWTPs are managed by the two Plant Operations Supervisors: Outlying Plant Supervisor and Central Kitsap Treatment Plant Supervisor. The three smaller WWTPs, including Suquamish, each have a lead operator and share two additional operators who work on all plants as needed. Central Kitsap WWTP has six plant operators, and one worker. The County cross-trains operations staff so that they can fill in for other staff during absences or emergencies.

The Field (Collection) Operations is responsible to maintain, repair, replace, clean, and inspect the sewer utilities collection systems. It is managed by the Sewer Collections O&M Supervisor who oversees two O&M Crew Supervisors. Engineering efforts are managed by both the Sewer Utility Engineering and Construction Management Groups. The Construction Management Group manages the delivery of capital work while the Engineering Group manages the design, both groups consult the Facilities and Conveyance operation groups for project specific challenges that will impact day-to-day or future operations. The Administration portion of the Engineering Group manages the GIS database utilized by the Operations groups and provides review efforts for Developer proposed projects.

Figure 10-1 | Kitsap County Public Works Sewer Utility Organizational Chart



10.3 Operations and Maintenance Requirements

10.3.1 Regulatory Compliance

Under the Federal CWA of 1972 and amendments, the EPA has the authority to permit WWTPs on tribal land under the NPDES program, which includes Suquamish WWTP. EPA has issued NPDES Permit WA0023256 to the County for Suquamish WWTP, which includes operator certification and O&M requirements for both the WWTP and the collection system.

10.3.2 Operations and Maintenance Program

As required by the NPDES permit, the County has instituted an O&M program which consists of maintenance records for all major mechanical and electrical components for the WWTP, collection system, pump stations, and any other major facilities. The County uses a computerized maintenance management system (CMMS) to schedule and record all maintenance activities for plants and pump stations. The system identifies the frequency and type of maintenance recommended by the manufacturer and records the frequency and types of maintenance performed. The CMMS is available to all relevant County staff for review, update, and inspection. The County also uses a GIS system to inventory and record all maintenance and inspections of the conveyance pipe systems and is also used to populate downloadable asset layers accessible to the public.

10.3.3 Operations and Maintenance Manual

The Suquamish WWTP O&M Manual provides basic information for the plant in accordance with the NPDES permit, WAC 173-240-080, and Ecology's Orange Book. It describes the treatment process in sufficient detail to familiarize personnel with both the normal operation of the plant as well as the alternate methods of operation that are available. In addition, it provides an overview of all miscellaneous components and management systems in use at the plant. The intent of the manual is to assist operators and other personnel with learning the overall operation of the plant, to serve as a basic reference for operating any of the system's components and provide emergency response and safety guidelines.

Pump station specific O&M information is located on the County's Electronic O&M website. This includes information on critical pieces of equipment such as pumps, electrical, instrumentation, controls equipment, valves, and odor control systems. Newer stations have more complete O&M data than older stations.

10.4 Supervisory Control and Data Acquisition (SCADA)

The County employs a SCADA system to monitor and record the status of the pump stations and treatment plants. The SCADA system uses Aveva (previously known as Wonderware) software. The County recently completed a Sewer Utility SCADA Master Plan that evaluated the existing SCADA system, identified operational needs, determined preferred hardware and software, and presented recommended improvement projects. The Sewer Utility SCADA Master Plan is included as Appendix F. All the County pump stations are connected to the SCADA system, and new pump stations include force main pressure monitoring to provide greater remote insight into operating conditions.

The pump stations and treatment plants have a number of alarms that are linked to the County SCADA system that alert staff if a problem is occurring via either very high frequency (VHF) licensed radio network or 4G cellular network. These alarms include high wet well level alarms, intrusion alarms, pump fail alarms, and others. The alarm functionality at pump stations designated as 'critical' is checked weekly to ensure they are operational.

10.5 Collection System Operations and Maintenance Activities

10.5.1 Collection System Overview

The Suquamish conveyance system provides service primarily to the northern portion of the Suquamish LAMIRD with a small portion of the system served in the southern portion. The Suquamish Clearwater Casino Resort also pumps wastewater flows to Suquamish collection system. Wastewater within the Suquamish basin is ultimately conveyed to the Suquamish WWTP. The Suquamish collection and conveyance system is shown in **Figure 10-2**.

10.5.2 Pump Stations

County crews visit and inspect each pump station regularly to check on equipment, test alarms, and perform maintenance as needed. The inspection and testing frequency is determined by the criticality of the pump station and is completed as shown in **Table 10-1**. Criticality is determined by how many drainage basins (or upstream pump stations) discharge to the pump stations. A schematic of the conveyance system showing the pump station criticality is shown in **Figure 10-3**. Physical location of a pump station in relation to a water body or location that is difficult to access, may drive a higher criticality definition independent of number of contributing basins. Generator load exercise is completed with the pump station load at all critical stations and regional stations with loads greater than 200 kW. Stations with loads less than 200 kW are exercised with mobile load banks. Stations are checked if alarms are indicated.

Table 10-1 | Pump Station Inspection & Testing Frequency

Pump Station Type[1]	Threshold for Designation	Inspection Frequency	Alarm Check Frequency	Generator Load Exercise[2]
Critical	5+ Basins Served, or if specifically identified	1 x per week	bi-weekly	Annually
Regional	3-4 Basins Served	1x per week	bi-weekly	Annually
Relay	2 Basins Served	1 x per week	bi-weekly	Annually
Satellite	1 Basin Served	1x per week	bi-weekly	Annually

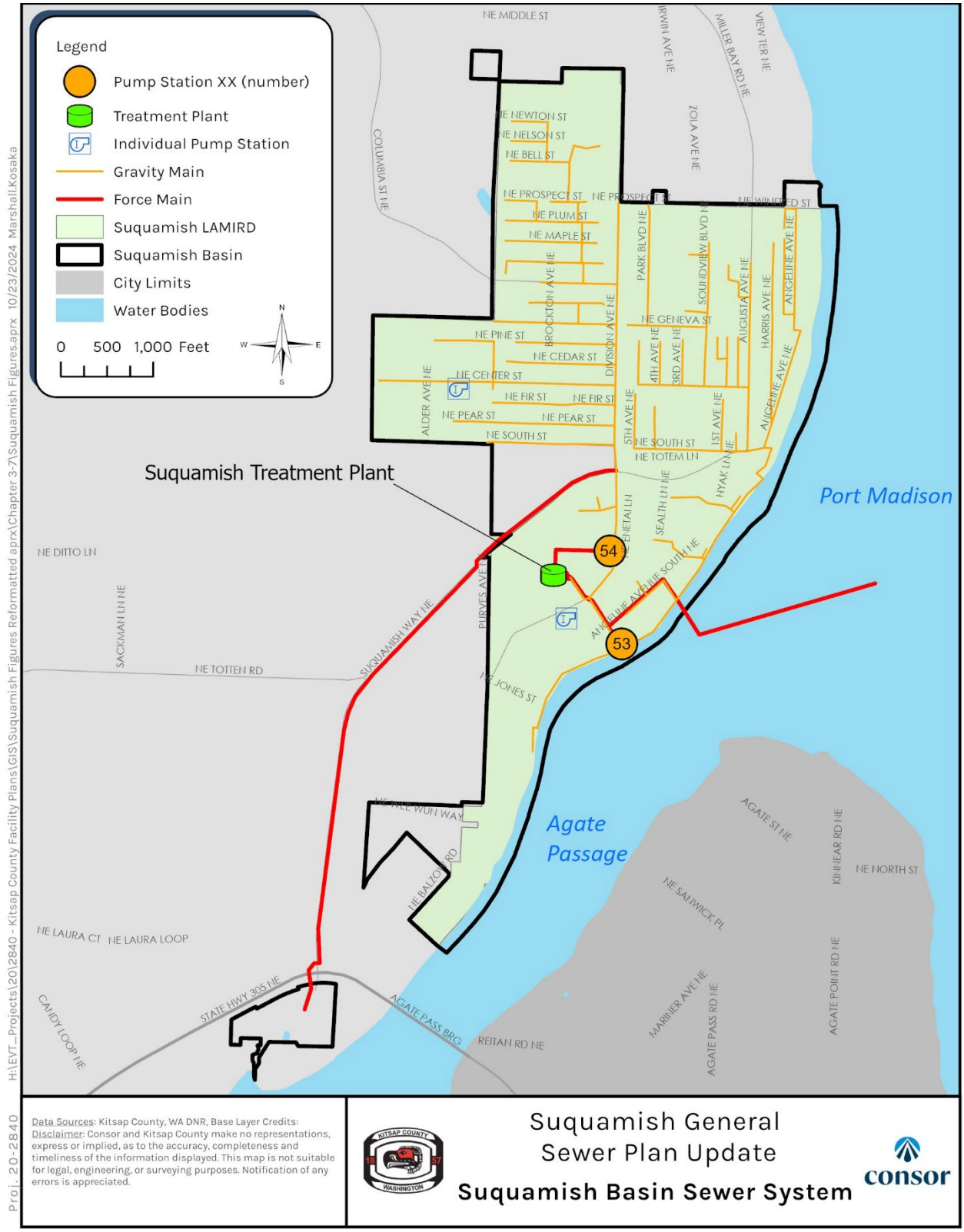
Notes:
1. Certain pump stations may serve fewer basins, yet the selection of type is driven by location.
2. Generators are run monthly, however load tested annually.

10.5.3 Sanitary Sewers

Gravity sanitary sewer pipes and manholes are regularly cleaned to clear them of debris, settled solids, and grease buildup and inspected with video equipment to evaluate pipe condition and identify any condition issues. Sewer cleaning and inspection are vital to maintaining a well working sewer collection system. Over time, deterioration, solids build-up, and blockages, can cause collapse and other pre-mature failures. Proactive maintenance through cleaning and inspection keeps the sewer collection system working efficiently and avoids many serious service disruptions from occurring.

The County performs pipe cleaning/jetting and CCTV inspection in-house. Reasons for inspection include routinely scheduled inspections, warranty inspections, new construction inspections and other special project inspection. The system is jetted prior to inspections to improve visibility by removing grease, roots by foaming, sand, grit, and debris, helping reduce blockages and odor issues.

Figure 10-2 | Suquamish Basin Sewer System



Data Sources: Kitsap County, WA DNR, Base Layer Credits:
Disclaimer: Consor and Kitsap County make no representations, express or implied, as to the accuracy, completeness and timeliness of the information displayed. This map is not suitable for legal, engineering, or surveying purposes. Notification of any errors is appreciated.

Suquamish General Sewer Plan Update
Suquamish Basin Sewer System

consor

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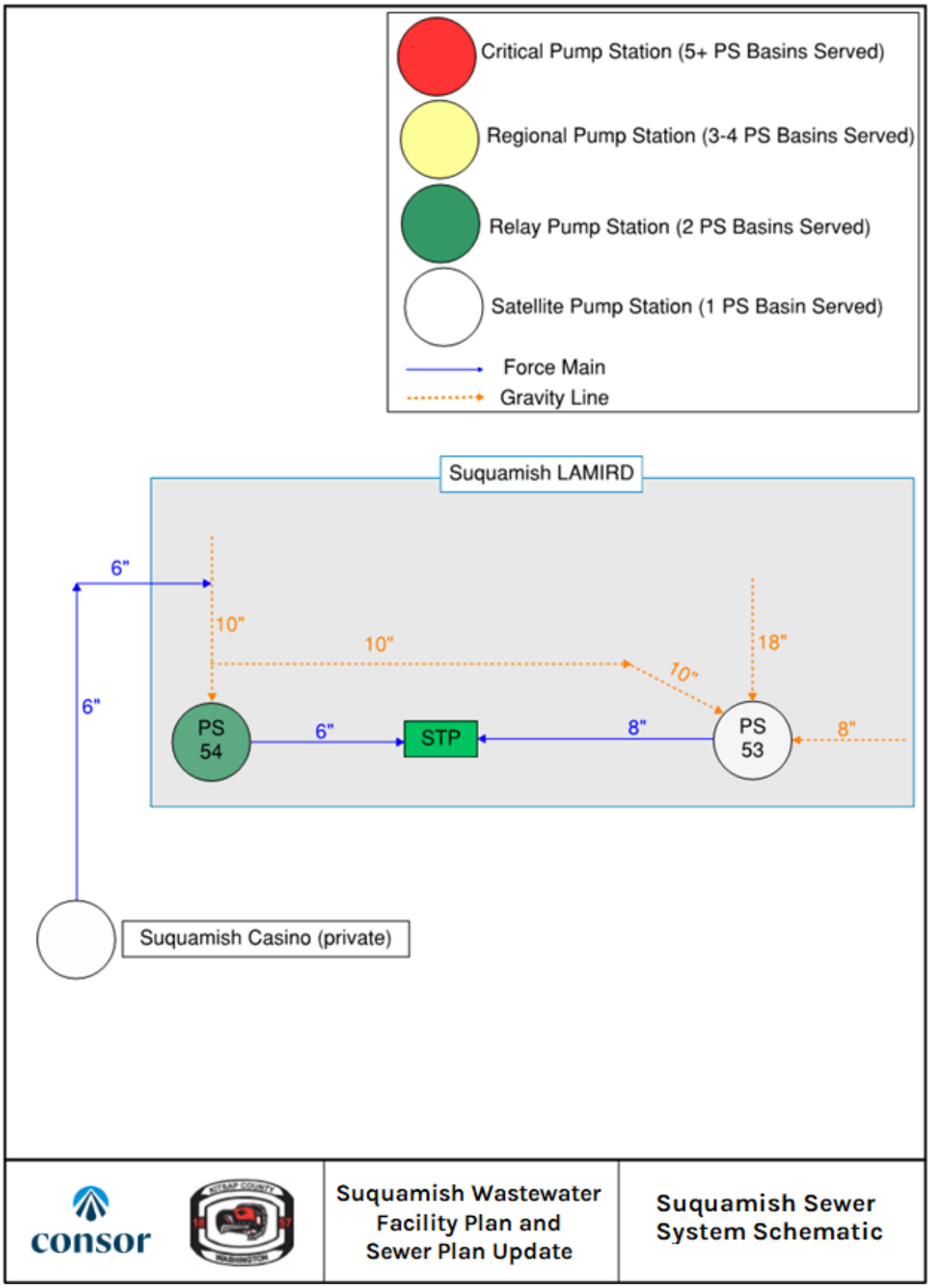
Figure 10-3 | Suquamish Sewer System Schematic



The County process consists of inspecting pipe via CCTV, storing the video in a database, reviewing the video, and assigning an OCI score based on the observations. Pipe condition is evaluated based on operator experience and flagged for further investigation if needed. The County does not currently use a condition rating system such as the National Association of Sewer Service Companies (NASSCO) standards to evaluate and record observed conditions. It is recommended that the County consider having CCTV operators trained and certified in NASCCO assessment to improve the consistency of sewer inspecting rating.

The results of these assessments have been stored in their asset management database software Cartegraph since 2017. The County has a target metric to complete inspection of all pipes in the system on a five-year cycle (approximately 20 percent of the pipes inspected each year). According to Standard Operating Procedure (SOP), in addition to CCTV every five years, flushing is performed annually unless identified as a hot spot. Frequency of flushing of identified hot spots then location dependent. At the time of this writing, all of the pipes have been inspected and an evaluation has been stored in Cartegraph.

The force mains and siphons are cleaned when needed. The County's force mains are designed to achieve scouring velocities that self-clean under normal system operation. If pipe conditions allow, pigging is performed annually. Destructive testing is only performed when lines are suspected of failure.

The Suquamish WWTP outfall is inspected by divers following the procedures required by the NPDES permit.

10.5.4 Pretreatment Program

The County is required by the NPDES permit to enact a pretreatment program to ensure all commercial and industrial customers comply with the pretreatment regulations in 40 CFP Part 403 through 471. The program is required to take continuous and routine measures to identify all existing, new, and proposed SIUs. The draft NPDES permit includes a requirement to develop and maintain a master list of the industrial users. The list shall be submitted within two years following the effective date of the NPDES permit. The County is aware that the flow from the Suquamish Clearwater Casino Resort is high enough to be considered as a potential SIU.

10.5.5 Odor and Corrosion Control Program

The County has several calcium nitrate (Bioxide™) solution dosing systems in the collection system to remove and prevent formation of hydrogen sulfide. The systems are located upstream of areas where odor complaints are common. These systems are set to dose automatically and are not connected to SCADA. Operators visit each system regularly to check on operation and refill on-site solution containers.

The County also utilizes hypochlorite dosing, charcoal filters, and organic biofilters at specific stations. Uses are prescribed based upon individual pump station characteristics.

10.5.6 Fats, Oils, and Grease Program

County Code 13.12.160 prohibits discharge of pollutants that will cause obstructions in the County sewer system. Businesses producing fats, oils, and grease (FOG) are required to have and maintain a grease removal system. Depending on the type and size of business, this may be a small grease trap maintained by employees or a large oil/water interceptor that is pumped out regularly by a permitted waste hauler. The County accepts hauled FOG waste at the Central Kitsap WWTP and is currently designing a dedicated FOG receiving station to improve ease of disposal for FOG haulers.

The County is considering implementing code through the use of inspection, enforcement, or other financial penalties to ensure FOG compliance.

10.6 WWTP Operations and Maintenance Activities

10.6.1 Preventative Maintenance

The County maintains the Suquamish WWTP to keep critical components in good operating condition. This includes inspecting machinery, cleaning tanks, and maintaining equipment. Maintenance is performed in accordance with the manufacturer's recommendations during the warranty period for equipment and maintenance intervals are adjusted based on operator experience after the warranty period expires. Spare parts for all equipment are tracked in the CMMS with critical spare parts identified. Key parts are kept on hand in instances where the part cannot be readily obtained from local suppliers.

It is recommended that the County develop a valve exercise program to minimize issues with infrequently used valves seizing as they age, and also review spare parts inventories and assess the need for additional spare parts due to supply chain challenges.

10.6.2 Laboratory Operation and Accreditation

The County maintains an accredited laboratory at the Central Kitsap WWTP (W660-21A) to provide analysis of a broad range of water quality parameters including those for reporting or permit monitoring data. The laboratory at the Suquamish WWTP is not certified, so samples required for reporting purposes are analyzed at the Central Kitsap WWTP lab. The County must maintain accreditation in accordance with WAC 173-50. Ecology's *Procedural Manual for the Environmental Laboratory Accreditation Program* provides details on requirements, fees, recommended practices, proficiency testing, and audit procedures.

In addition to completing water quality testing, the laboratory is responsible for recalibrating and maintaining process probes and mobile testing instruments.

10.7 Sewer Collection System Staffing Needs

The County operates and maintains all four of their sewer basins as a single utility, and all sewer collection staff work in all the basins. A comparison of County sewer collection operations staff with similar utilities in the area is shown in **Table 10-2**. The County numbers reflect all County owned sewer collection and conveyance facilities from all County basins. The County has slightly more staff per mile of pipe, but fewer staff per pump station than the average of the other utilities.

Table 10-2 | Sewer System Staffing Comparison

Agency	Personnel (FTE)	Miles of Pipe	Personnel per Mile of Pipe	No. of Pump Stations	Personnel per Pump Station
Kitsap County	18	215[1]	0.09	64[2]	0.3
City of Bellevue	25	520	0.05	36	0.7
City of Enumclaw	4	142	0.03	7	0.6
City of Kent	13	211	0.06	7	1.8
City of Kirkland	24	123	0.19	6	4.0
City of Lacey	14	236	0.06	48	0.3
City of Port Orchard	6.5	75	0.09	21	0.3

Agency	Personnel (FTE)	Miles of Pipe	Personnel per Mile of Pipe	No. of Pump Stations	Personnel per Pump Station
Silver Lake Water and Sewer District	33	207	0.16	22	1.5
West Sound Utility District	15	45	0.33	12	1.3
Alderwood Water and Wastewater District	11	440	0.03	12	0.9
Average			**0.11**		**1.25**

Notes:
1. Total miles of gravity sewer pipe and force main pipe in Central Kitsap, Kingston, Manchester, Suquamish, and Navy Yard City, provided by the County's sewer asset count in 2024.
2. Number of pump stations in Central Kitsap, Kingston, Manchester, Suquamish, and Navy Yard City.

10.8 WWTP Staffing Needs

The NPDES permit for the Suquamish WWTP does not require operator certification. If Ecology had jurisdiction, the plant would be classified per WAC 173-230-330 as a Class II plant, which would require the operator in charge to hold a Class II operator certification. Ensuring the operator has at least a Class II certification is recommended even in the absence of a permit requirement. Suquamish WWTP shares the operators with the other three WWTPs. Operator certification of all four WWTPs is shown in **Table 10-3**. In addition to the plant operators, there are 5 laboratory staff who are required to obtain an operator certification within two years of being hired.

Table 10-3 | Operator Certifications

Operations Certification	Number of Staff
Operator in Training	0
Group I	4
Group II	5
Group III	3
Group IV	4
TOTAL	**16**

Current staffing at Suquamish WWTP facility consists of one Lead Plant Operator specifically assigned to Suquamish and one Plant Operations Supervisor and two Rover Plant Operators who oversee operations at Suquamish WWTP, Manchester WWTP and Kingston WWTP. Thus, the total full-time equivalent (FTE) for Suquamish is approximately 2.0, with 1.0 FTE by the Lead Plant Operator and 1/3 FTE each by the Plant Operations Supervisor and Rover Plant Operators. During off hours, critical SCADA alarms from the plant are configured to ring through to an on-call operator. Maintenance at Suquamish WWTP is conducted by the Sewer Utility O&M group which is shared across all of the County's WWTPs and collection and conveyance systems.

As flows and loads increase at the facility and as improvements are undertaken, staffing levels may change. **Table 10-4** identifies potential staffing needs at existing and future planning horizon based on *Estimating Staffing for Municipal Wastewater Treatment Facilities* (EPA, 1973) and *The Northeast Guide for Estimating Staffing at Publicly and Privately-Owned Wastewater Treatment Plants* (New England Interstate Water Pollution Control Commission, Nov 2008). These estimates include supervisory, administrative, clerical, laboratory, yard work, site maintenance, and unit process O&M. All methods assume 1,500 working hours per employee after holidays, time off, training, etc. These estimates are intended to be guidelines only;

specific staffing levels must be determined by the County and reviewed regularly to adequately operate and maintain the facility.

Table 10-4 | Suquamish WWTP Staffing Comparison and Projection

Condition	AAF (MGD)	Current Staffing	EPA Method Staffing[1]	Northeast Guide Method Staffing
Staff at 2020 *(additional staff needed)*	0.23	2.00	1.26 *(0)*	2.18 *(0.2)*
Staff at 2042[2] *(additional staff needed)*	0.26	-	0.83 *(0)*	1.86 *(0)*

Notes:

1. The minimum plant capacity covered in the EPA Method is 0.5 MGD, therefore a flow of 0.5 MGD was used as the basis for staffing determinations.
2. Staff required in 2042 is lower for both methods due to the replacement of aging equipment and improved automation and controls as recommended in the CIP.

Based on both the EPA and Northeast Guide methods, the County's current approach of having one dedicated staff person for Suquamish with one additional FTE of shared support staff appears to be appropriate and adequate for current operations. There is a slight deficiency in staff using the Northeast Guide method. It is expected that if some additional effort is required it can be covered with assistance from other operating staff on an as-needed basis. There is little expected increase in flows and improvements at the plant are expected to improve staff efficiency, so no additional staff is expected to be required though the 20-year planning period. It is recommended that the County continue executing the Sewer Utility Plant Operator Qualification Program and additional external classroom training to accelerate employees into Operator Certification Group III and prepare for anticipated Puget Sound Nutrient Reduction Goals and facility upgrades.

10.9 Conclusions and Recommendations

Conclusions and recommendations based on a review of the County O&M practices are:

- Consider having CCTV operators trained and certified in NASCCO assessment to improve the consistency of sewer inspecting rating.
- Consider reviewing spare parts inventories and assessing the need for additional spare parts due to supply chain challenges.
- Institute and annual valve exercise and maintenance program.
- Consider developing additional classroom training to accelerate employees into Operator Certification Group III and prepare for anticipated Puget Sound Nutrient Reduction Goals and facility upgrades.
- Institute an Arc Flash Analysis and Protection program to identify deficiencies that can be mitigated through coordinated CIP projects.

SECTION 11

Capital Improvement Plan

11.1 Introduction

This section identifies CIP projects and O&M projects for the Suquamish collection system and WWTP. These improvements are required to remedy deficiencies identified in Section 5, Section 7, Section 8, and the Condition Assessment Red Flag Findings and Mitigation Recommendations technical memorandum (Appendix E).

11.2 Capital Improvement Plan Criteria

CIPs are presented on a 6-year basis from 2023 to 2028 for immediate needs; and, for the 20-year planning horizon (from 2029 to 2042) for improvements that are anticipated but not pressing. A planning level cost opinion and a preliminary timeline of CIP project implementation is provided. It is assumed that minor projects will be completed with O&M budget and are listed separately. The methodologies for funding the CIP projects will be discussed in Section 12.

The Asset Health Scores discussed in Section 5 and Section 6 were used to identify the most critical projects across the County's system based on asset condition and the CoF. The CIP projects were prioritized based on the Asset Health Scores and factors including the extent and type of deficiency, customers impacted, environmental impacts, and capital and O&M costs.

In conjunction with the facility planning effort, the County has been working on a series of SCADA Master Plan TMs which include project identification, estimates, and capital improvement planning in Technical Memorandum No. 5. SCADA system improvements are not incorporated into this CIP because they are generally implemented across the entire sewer division, and not specifically to process improvements at the Suquamish WWTP. SCADA improvements were also included in a separate CIP.

Drivers of improvements are considered for five categories:

1. Capacity: An asset no longer has sufficient capacity when it cannot or is modeled in the future to not be able to meet the equipment, hydraulic, or process capacity requirements, as detailed in Section 6 for the WWTP and Section 7 for the collection and conveyance system. The proposed firm capacity is determined through H/H model simulations considering increased population for the 2042 planning horizon and a 25-year storm event. Capacity driven improvements are assigned the maximum asset health score of 25 as these projects are considered the most critical. Capacities are defined as follows:

    a. A gravity sewer pipe no longer has sufficient capacity when the flow in the pipe is greater than or equal to 80 percent of pipe flowing full ($d/D \geq 0.8$).

    b. A force main no longer has sufficient capacity when the velocity in the pipe is greater than 7 fps.

    c. A lift station is over capacity if the largest pump is out of service and the remaining pump(s) is (are) unable keep up with the inflow.

d. An equipment/treatment process no longer meets the equipment, hydraulic, or process capacity requirements, discussed in detail in Section 6.

2. O&M: County staff indicate the asset requires excessive maintenance, using valuable time and money. O&M issues are primarily driven by condition. The project goal will be to improve reliability and reduce maintenance call outs.

3. Obsolescence: The asset is reaching the end of its service life. Life expectancy of piping, structures, and mechanical/electrical equipment varies depending on the treatment processes and is discussed in Section 6. For the collection system, life expectancy of pipes are 100 years, structures are 50 years, and mechanical/electrical equipment is 25 years.

4. Developer: A new development in the County necessitates new or upgraded infrastructure that would not be needed by the existing customers and would be funded and constructed by a developer.

5. Regulatory: Regulatory projects will address facilities that are currently out of compliance or expected to become incompliant with existing, pending, or anticipated regulations set by the State and Federal agencies, such as Ecology or the EPA.

Projects for the County's sewer systems are identified with a code that identifies the basin, system, driver of improvements, and a project number using the following identifiers (note that basin identifiers are used as General Sewer Plan Updates for the three other service areas are being completed concurrent to this Plan):

- Project Category:
  - Capital Improvement Plan = CIP
  - Operations and Maintenance = O&M
- Basin Abbreviations:
  - Central = CK
  - Kingston = K
  - Suquamish = S
  - Manchester = M
- System:
  - Collection and Conveyance = CC
  - Wastewater Treatment Plant = WWTP
- Driver:
  - Capacity = CAP
  - Op and Maintenance = OM
  - Obsolescence = OB
  - Developer = DEV
  - Regulatory = REG

AACE International Class 5 opinions of probable project costs with an anticipated accuracy range of -50 percent to +100 percent were developed using RSMeans Heavy Construction Cost Data, recent County

project bid tabs, County input, industry experience, and local contractor and supplier costs. The total project costs include construction costs for work and materials plus markups for mobilization, general contractor markups, overhead and profit, taxes, and a construction contingency of 50 percent plus an additional markup of 50 percent for engineering, legal, administration costs, and construction management associated with project delivery. The OPPCs were developed in 2023 dollars.

There is a five-year moratorium on pavement excavation and trenching following the completion of a new road or road overlay. This requirement restricts all road trenching except in the event of an emergency repair or if all trenching is outside of the paved area. Projects should be coordinated with road paving projects to avoid this moratorium and reduce paving costs.

11.3 Suquamish Collection and Conveyance System Improvements

The collection and conveyance system includes pump stations, force mains, and gravity sewers. Proposed CIP projects address identified deficiencies for these assets. Projects are frequently combined for efficient project delivery. The projects components are broken down into pump stations, which include force mains, and pipeline projects, which include gravity sewers.

11.3.1 Recently Completed and Ongoing Suquamish Collection and Conveyance CIP

There are no known current on-going capital projects in the Suquamish collection and conveyance system at the time of this writing.

11.3.2 6-Year Collection and Conveyance CIP (2023 to 2028)

There are no projects in the Suquamish collection and conveyance system for the 6-year CIP. If funding becomes available, projects identified for potential near term implementation in previous Plan sections should be considered in the 6-year CIP.

11.3.3 20-Year Suquamish Collection and Conveyance CIP (2029 to 2042)

Each of the projects identified for the Suquamish collection and conveyance system 20-year CIP are summarized in **Table 11-1** and described in greater detail below. These projects are related to system expansion to new development or septic conversion. It is assumed that developer projects will be significantly funded by the developer and will be excluded from the financial analysis. The conveyance sizes and pump station firm capacities were sized considering increased population for the 2042 planning horizon and a 25-year storm event. The location of the 20-year CIPs are shown in Figure 11-1. See OPPCs for individual projects in **Appendix J** for more detail.

11.3.3.1 CIP-S-CC-CAP-1 – Replace PS-54 and Forcemain

This project will replace the existing PS-54 and forcemain that connects the Suquamish WWTP. It Is projected that wet weather flows to this station will exceed the exiting firm capacity for a 25-year storm event within the near-term planning horizon. The existing station is accessed by the WWTP access road near the intersection of Division Avenue NE and NE Kaleetan Lane. The station was originally constructed in 1998. The proposed firm capacity is determined through H/H model simulations for the 2042 planning horizon and a 25-year storm event assuming population growth occurs within the area served by the

existing collection and conveyance system (e.g., no system expansion). It is recommended that the County confirm station sizing prior to implementing this CIP.

*If funding becomes available, this project should be considered in the 6-year CIP.

11.3.3.2 CIP-S-CC-CAP-2 – Replace PS-53 and Forcemain

This project will replace the existing PS-53 and forcemain that connects the Suquamish WWTP. It Is projected that wet weather flows to this station will exceed the existing firm capacity for a 25-year storm event within the near-term planning horizon. The existing station is near the shoreline at the south end of a drive in Old Man House Park (the park is adjacent to the intersection of NE McKinistry Street and Angeline Avenue NE). The station was originally constructed in 1977 and is nearing the end of its useful life. The proposed firm capacity is determined through H/H model simulations for the 2042 planning horizon and a 25-year storm event assuming population growth occurs within the area served by the existing collection and conveyance system (e.g., no system expansion). It is recommended that the County confirm station sizing prior to implementing this CIP.

*If funding becomes available, this project should be considered in the 6-year CIP.

11.3.3.3 CIP-S-CC-DEV-4 – Extend Gravity Sewers Flowing to PS-53 from the South

This project would include installing additional gravity sewers tributary to PS-53. Development in this area or potential septic conversion would trigger the need for this project. The proposed gravity main sizing is determined through H/H model simulations for the 2042 planning horizon and a 25-year storm event assuming development of the entire LAMIRD. It is assumed that this project would be significantly funded by development. See **Table 11-1** for project details.

11.3.3.4 CIP-S-CC-DEV-5 – Extend Gravity Sewers Flowing to PS-54

This project would include installing additional gravity sewers tributary to PS-54. Development in this area or potential septic conversion would trigger the need for this project. The proposed gravity main sizing is determined through H/H model simulations for the 2042 planning horizon and a 25-year storm event assuming development of the entire LAMIRD. It is assumed that this project would be significantly funded by development. See **Table 11-1** for project details.

11.3.3.5 CIP-S-CC-DEV-6 – Extend Gravity Sewers Flowing to PS-53 from the Northeast

This project would include installing additional gravity sewers tributary to PS-53. Development in this area or potential septic conversion would trigger the need for this project. The proposed gravity main sizing is determined through H/H model simulations for the 2042 planning horizon and a 25-year storm event assuming development of the entire LAMIRD. It is assumed that this project would be significantly funded by development. See **Table 11-1** for project details.

11.3.3.6 CIP-K-CC-OM-7 – Annual Pipe Replacement.

This project will be an annual program that the County will develop to provide ongoing funding to replace aging and deficient pipes not identified in other capital improvement projects. These pipes may include deficiencies related to root intrusion, high rates of I&I, deflected joints, cracked pipes, insufficient slopes, and high rates of O&M call outs. It assumes that one percent of the pipe in the Suquamish basin would be replaced each year. See **Table 11-1** for project details.

Table 11-1 | 20-Year Suquamish Collection and Conveyance Capital Improvement Projects

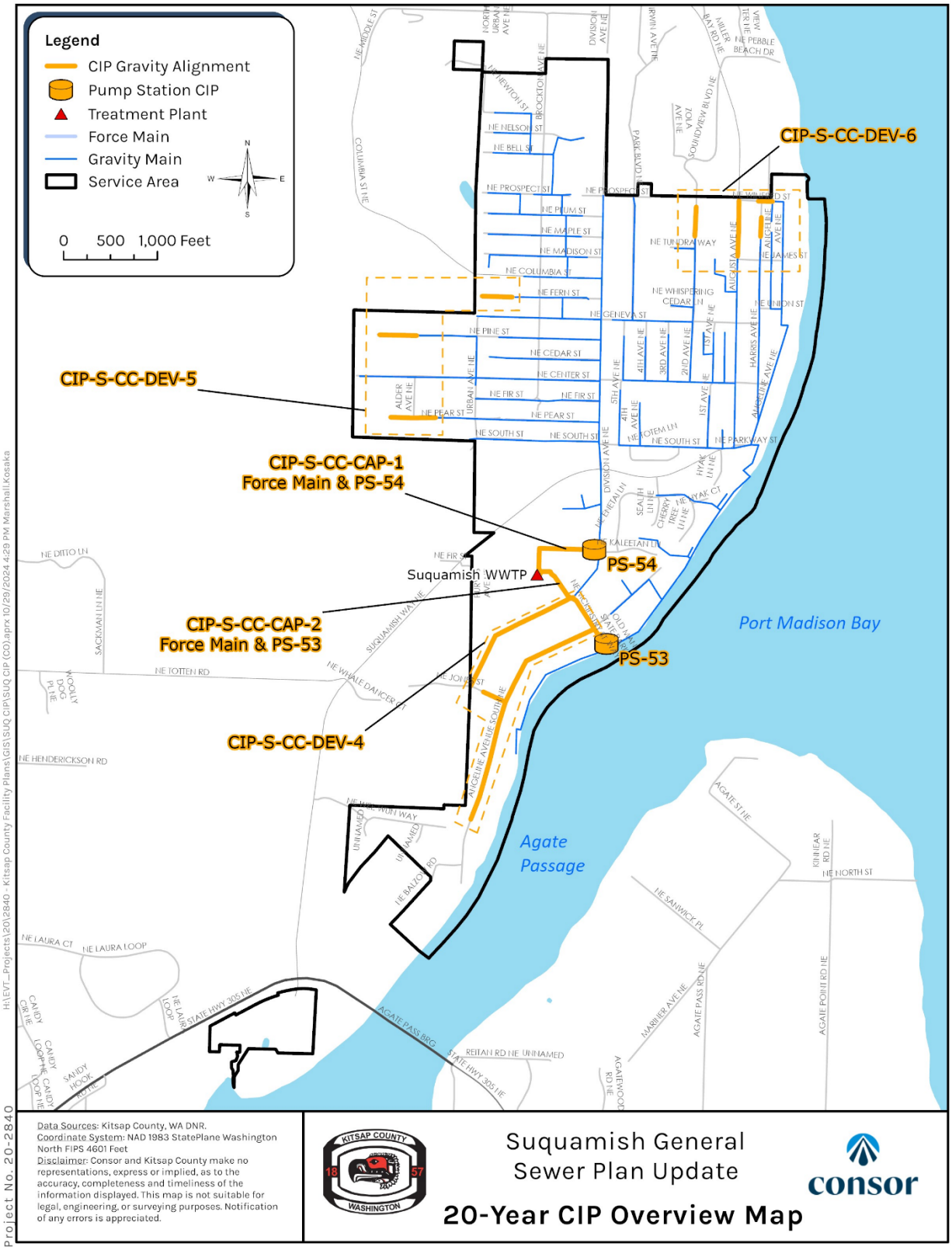
CIP No	Asset Health Score	Item	Replacement[1]	Upgrade[2]	Expansion[3]	Total Project Cost	Project Description
CIP-S-CC-CAP-1 [6]	25[4]	Replace PS-54 and Forcemain	X			$7,000,000	➢ Replace the pump station to increase firm capacity to approximately 1,200 gpm ➢ Construct new wet well ➢ Construct new valve vault ➢ Construct new electrical, instrumentation, and controls equipment under a new canopy ➢ Construct new diesel generator set with Level 2 sound attenuating enclosure ➢ Replace 900 LF forcemain with 10-inch diameter
CIP-S-CC-CAP-2 [6]	25[4]	Replace PS-53 and Forcemain	X			$7,200,000	➢ Replace the pump station to increase firm capacity to approximately 1,200 gpm and replace forcemain with 8-inch diameter. ➢ Construct new wet well ➢ Construct new valve vault ➢ Construct new electrical, instrumentation, and controls equipment under a new canopy ➢ Construct new diesel generator set with Level 2 sound attenuating enclosure ➢ Replace 1,100 LF forcemain with 10-inch diameter ➢ While this is a capacity driven project, this station was constructed in 1977 so it nearing the end of its useful life.
CIP-S-CC-DEV-4	n/a[4]	Extend Gravity Sewers Flowing to PS-53 from the South			X	$0	➢ Construct approximately 50 LF of 10-inch diameter gravity sewer ➢ Construct approximately 4,300 LF of 8-inch diameter gravity sewer ➢ Project would expand the area served by PS-53 ➢ Project expected to be paid for by developers. Estimated project cost is $7,700,000
CIP-S-CC-DEV-5	n/a[4]	Extend Gravity Sewers Flowing to PS-54			X	$0	➢ Install approximately 1,200 LF of 8-inch diameter gravity sewer ➢ Project would expand the area served by PS-54 ➢ Project expected to be paid for by developers. Estimated project cost is $2,400,000

CIP No	Asset Health Score	Item	Replacement[1]	Upgrade[2]	Expansion[3]	Total Project Cost	Project Description
CIP-S-CC-DEV-6	n/a[4]	Extend Gravity Sewers Flowing to PS-53 from the Northeast			X	$ 0	➢ Install approximately 1,300 LF of 8-inch gravity sewer ➢ Project would expand the area served by PS-53 ➢ Project expected to be paid for by developers. Estimated project cost is $2,800,000
CIP-S-CC-OM-7	20[5]	Annual Pipe Replacement		X		$4,340,000	➢ Replace deteriorated and aging pipe. ➢ Project costs assume $310,000 per year totaled over 14 years (CIP years 7-20). ➢ Replacement assumes 0.5 percent of total system (250 LF) is replaced per year.
					Total	$18,540,000	

Notes:

1. Replacement projects will construct a new facility.
2. Upgrade projects will replace components of the facility.
3. Capacity Increase projects will increase hydraulic capacity.
4. Asset health score is not applicable for these projects that are development driven and do not exist.
5. An asset health score of 20 was selected to prioritize projects on an annual basis.
6. If funding becomes available, this project should be considered in the 6-year CIP.

Figure 11-1 | 20-year Collection and Conveyance CIP (2029-2042)



11.4 Suquamish WWTP Improvements

As summarized in **Section 6** and **Section 8**, Suquamish WWTP has two SBRs that work well and can continue to provide treatment through the 20-year planning period. Much of the plant was installed or upgraded in 1997, so additional repairs, replacements, and improvements will be required for continuing operation. Additionally, implementation of the PSGNP and Ecology's 401 Certification Letter have added additional TIN removal optimization requirements, which will require some upgrades to the secondary treatment process.

11.4.1 Suquamish WWTP Alternatives Analysis

The alternatives analysis in **Section 8** evaluated different treatment technologies for key processes and recommended secondary treatment optimization, UV disinfection system upgrades, and a new activated carbon odor control system. In addition, several minor maintenance, repairs, and direct replacements are identified in **Section 6** and will be required to keep the WWTP operating reliably over the next 20 years. The urgency of each of these projects has been assessed to develop a project list of short-term CIP projects that should be addressed in the next 6-years and a long-term project list for those CIP projects that are not urgent but will need to be executed later in the 20-year planning period. The remaining projects that can be completed by the plant staff are categorized as O&M projects. These project lists, project descriptions, and costs are presented in the sections that follow.

11.4.2 Recently Completed and Ongoing Suquamish WWTP CIP

There are no known current capital projects at the Suquamish WWTP at the time of this writing.

11.4.3 6-Year Suquamish WWTP CIP (2023 to 2028)

Each of the projects identified for the Suquamish WWTP 6-year CIP are described below and summarized in **Table 11-2**. See OPPCs for individual projects in **Appendix J** for more detail.

11.4.3.1 CIP-S-WWTP-CAP-1: New Influent Equalization Basin:

The WWTP was constructed as a two-basin system with no influent equalization, which does not allow the basins to be isolated for maintenance. This project was discussed in **Section 8** and will construct an influent equalization basin to improve redundancy and allow for one basin to be taken offline for maintenance.

11.4.3.2 CIP-S-WWTP-OB-2: Replace Headworks:

The rotary screen is reaching the end of its expected lifespan and is in poor condition with some visible exterior corrosion. The existing fine screen channel has the manual bar screen in series after the rotary screen, which does not allow the screen to be maintained or replaced without a separate bypass as required by Ecology. This project was discussed in **Section 6** and will replace the headworks with a design that improves redundancy and meets Ecology design requirements to improve the plant operation reliability.

11.4.3.3 CIP-S-WWTP-OB-3: Replace Odor Control System:

The odor control system is only partially operational. Various alternatives for replacement were analyzed in **Section 6** and an activated carbon system was selected as the preferred alternative. A new activated carbon system will be installed to provide odor control for the headworks and ASST at low cost and low O&M requirement. The existing odor control system will be rehabilitated to provide odor control for the process room.

11.4.3.4 CIP-S-WWTP-OM-4: Replace Process Piping:

The existing SBR recirculation piping is in poor condition and has failed several times in recent years. The custom welded steel fittings make it difficult to repair and impossible to replace with standard fittings. Additionally, the motorized control valves are obsolete and some are not functional. This project was discussed in **Section 6** and will replace the piping with a more appropriate material to reduce the rate of failure and make replacement of piping components possible. The valves will be replaced to ensure operability and reliability.

11.4.3.5 CIP-S-WWTP-OM-6: Replace Drain Piping:

The drain piping in the process building has corroded and is leaking in some areas. This project will replace exposed portions of the drain piping to eliminate leaks and rust staining to reduce the maintenance that the drain system requires.

11.4.3.6 CIP-S-WWTP-REG-8: NFPA 820 Upgrades:

The process building does not meet NFPA 820 code requirements for ventilation, combustible gas detection, fire alarms, fire hydrant protection, and fire truck access. This project will replace or upgrade these items to meet code requirements.

Table 11-2 | 6-Year Suquamish WWTP Capital Improvement Projects

CIP No	Asset Health Score	Item	Replacement[1]	Upgrade[2]	Capacity[3]	Total Project Cost	Project Description
CIP-S-WWTP-CAP-1	14.5	New Influent Equalization Basin		X		$ 2,850,000	➢ Construct new influent equalization basin
CIP-S-WWTP-OB-2	8.1	Replace Headworks	X			$ 2,090,000	➢ Construct new headworks structure ➢ Relace fine screen and manual screen ➢ Replace grit removal tank
CIP-S-WWTP-OB-3[4]	3.9	Replace Odor Control System	X			$ 510,000	➢ Install new odor control system for headworks and sludge storage tank ➢ Rehabilitate process room odor control system
CIP-S-WWTP-OM-4	14.5	Replace Process Piping	X			$ 2,170,000	➢ Replace SBR recirculation piping ➢ Replace pump room sludge piping
CIP-S-WWTP-OM-6[4]	3.9	Replace Drain Piping	X			$ 190,000	➢ Replace the drain piping in the pump/blower room
CIP-S-WWTP-REG-8[4]	3.9	NFPA 820 Upgrades	X	X		$ 2,300,000	➢ Replace the fire alarm and combustible gas detection systems ➢ Extend the water main and install fire hydrant ➢ Upgrade site access to meet fire code
					Total	$ 10,110,000	

Notes:
1. Replacement projects will construct a new facility.
2. Upgrade projects will replace components of the facility.
3. Capacity Increase projects will increase hydraulic capacity.

4. Asset health scores for the WWTP are grouped by process. This project has a low asset health score because of adequate health of other parts of the process, but the specific equipment addressed by the project is in need of improvement so it in included on the 6-year CIP.

11.4.4 20-Year Suquamish WWTP CIP (2029 to 2042)

Each of the projects for the 20-year CIP are described below and are summarized in **Table 11-3**. See OPPCs for individual projects in **Appendix J** for more detail.

11.4.4.1 CIP-S-WWTP-OB-5: SBR Improvements:

The coating in the SBR basins is beginning to fail and the basins currently do not have automatic probes for monitoring the process. This project was discussed in **Section 8** and will replace the coatings to extend the lifespan of the structure and add on-line DO and ammonia-nitrate probes to improve treatment monitoring and performance.

*If funding becomes available, this project should be considered in the 6-year CIP.

11.4.4.2 CIP-S-WWTP-OB-7: Effluent Equalization and Sludge Storage Tank Rehabilitation:

The effluent equalization basin and sludge storage tank structure is in poor condition due to corrosion of the walls and settlement of the access stairway. This project was discussed in **Section 8** and will remove the existing coating, repair the metal walls as needed, replace the access stairs, and recoat the structure to extend the life. A ladder into the effluent equalization basin and davit crane mounts for both the effluent equalization basin and the ASST will also be installed to improve ease of access and safety.

*If funding becomes available, this project should be considered in the 6-year CIP.

11.4.4.3 CIP-S-WWTP-OB-9: Replace UV System:

The existing UV system is approaching the end of its expected lifespan. Various alternatives for replacement were analyzed in **Section 6** and replacement with the Trojan UV3000Plus was selected as the preferred alternative. Replacing the UV system with this upgraded model will provide a system with advanced monitoring and control functionality which will reduce operating costs and O&M requirements.

*If funding becomes available, this project should be considered in the 6-year CIP.

11.4.4.4 CIP-S-WWTP-REG-10: Convert to AGS System:

The existing SBR system is not expected to be capable of reducing effluent TIN to below 10 mg/L by the end of the 20-year planning horizon. The plant can meet the TIN limits in the current PSNGP, but the permit expires December 31, 2026 and future limits may be lower. It is assumed that effluent TIN restrictions to values below 10 mg/L will not be implemented until 2031 at the earliest. If effluent nitrogen limits become more restrictive, as discussed in **Section 8**, this project will be implemented to change the process to AGS and improve nitrogen removal to approximately 3 mg/L TIN. In order to convert to an AGS process the aeration system and process piping will be replaced, the effluent storage basin will be replaced, the ASST will be modified, and the process controls will be replaced.

11.4.4.5 CIP- S-WWTP-OB-11: Replace Thickened Sludge Pump:

The thickened sludge pump shows significant corrosion and cannot pump when the TWAS concentration gets over 5 percent. This project was discussed in **Section 6** and will replace the current thickened sludge pump with a larger pump to handle higher solids concentration.

Table 11-3 | 20-Year Suquamish WWTP Capital Improvement Projects

CIP No	Asset Health Score	Item	Replacement[1]	Upgrade[2]	Capacity[3]	Total Project Cost	Project Description
CIP-S-WWTP-OB-5[6]	14.5	SBR Improvements		X		$ 720,000	➢ Recoat the SBR basins ➢ Add DO and nitrogen probes to improve process control ➢ Project will improve TIN monitoring and control to ensure effluent TIN can be reduced to near or below 10 mg/L
CIP-S-WWTP-OB-7[6]	8.7	Effluent Equalization and Sludge Storage Tank Rehabilitation		X		$ 860,000	➢ Rehabilitate the effluent equalization basin and sludge storage tank
CIP-S-WWTP-OB-9[6]	8.7	Replace UV System	X			$ 760,000	➢ Replace obsolete UV system
CIP-S-WWTP-REG-10[4,5]	14.5	Convert to AGS System		X		$8,120,000	➢ Convert SBR basins to AGS process ➢ Install fine bubble diffuser system and replace blowers ➢ Replace recirculation pumps with new transfer pumps ➢ Replace PLC, sensors, and controls ➢ Replace Effluent Equalization Basin ➢ Retrofit ASST ➢ Replace Sludge Storage Blower ➢ Project will be implemented if needed to further reduce effluent TIN to approximately 3 mg/L.
CIP-S-WWTP-OB-11	6.0	Replace Thickened Sludge Pump	X			$50,000	➢ Replace thickened sludge pump
					Total	$10,510,000	

Notes:
1. Replacement projects will construct a new facility.
2. Upgrade projects will replace components of the facility.
3. Capacity Increase projects will increase hydraulic capacity.
4. Asset health scores for the WWTP are grouped by process. This project has a high asset health score because of other health deficiencies in the process, but the specific equipment addressed by the project is not in urgent need of improvement.
5. Future nutrient requirements and timing are unknown. Based on the current permit cycle for the PSNGP, it is assumed that effluent TIN restrictions to values below 10 mg/L will not be implemented until 2031 at the earliest.
6. If funding becomes available, this project should be considered in the 6-year CIP.

11.4.5 Suquamish WWTP O&M Projects

Each of the O&M projects discussed in **Section 6** are summarized in **Table 11-4**. Costs and drivers of improvements are not included for O&M projects since these are relatively minor projects implemented by County staff and not included in the CIP budget.

Table 11-4 | WWTP O&M Projects

O&M Project No	Asset Health Score	Item	Project Description
O&M-S-WWTP-1	6.0	Flocculation Tank Corrosion Monitoring	➢ Monitor corrosion of the flocculation tank for the RDT
O&M-S-WWTP-2	3.9	Reclaimed Water Pump Supports	➢ Add supports to the reclaimed water pump volute and piping
O&M-S-WWTP-3	3.9	Control Panel Housekeeping and PLC Backup	➢ Verify if backup copies of all PLC and OIT programs exist and, if not, create backups ➢ Obtain spare parts for the PLC system ➢ Clean CP-13
O&M-S-WWTP-4	3.9	Replace Plant Sump Pumps	➢ Replace the plant drain sump pumps
O&M-S-WWTP-5	8.7	Replace Recirculation/WAS Pumps	➢ Replace the recirculation/was pumps when they reach the end of their useful lifespan (approx. 2035) ➢ This project is not needed if CIP-S-WWTP-REG-11 is implemented
O&M-S-WWTP-6	9.5	Complete WWTP Arc-Flash Study	➢ Complete arc-flash study and install signage as needed ➢ May be combined with similar projects at other WWTPs

11.5 Wastewater System 20-Year CIP

[**NOTE TO COUNTY REVIEWER:** The following paragraph and table will change when the plan goes final and will describe the prioritization process with final prioritization schedule provided in the table.]

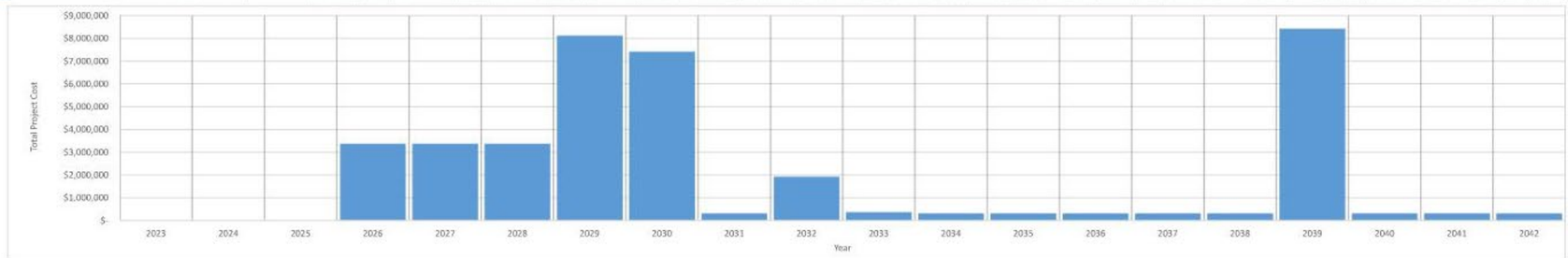
The 20-Year CIP is summarized in **Table 11-5** along with the consultant proposed spend plan over the 20-year planning horizon.

Table 11-5 | Recommended Capital Improvement Program Summary

Suquamish Basin CIP Plan

consor

6 or 20 Year CIP	CIP No.	Asset Health Score	Project Name	Total Project Cost	6-Year CIP 2023	2024	2025	2026	2027	2028	20-Year CIP 2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042
6	CIP-S-WWTP-CAP-1	14.5	Influent Equalization Basin	$ 2,850,000				$ 950,000	$ 950,000	$ 950,000														
6	CIP-S-WWTP-OB-2	8.1	Replace Headworks	$ 2,090,000				$ 696,667	$ 696,667	$ 696,667														
6	CIP-S-WWTP-OB-3	3.9	Replace Odor Control System	$ 510,000				$ 170,000	$ 170,000	$ 170,000														
6	CIP-S-WWTP-OM-4	14.5	Replace Process Piping	$ 2,170,000				$ 723,333	$ 723,333	$ 723,333														
6	CIP-S-WWTP-OM-6	3.9	Replace Drain Piping	$ 190,000				$ 63,333	$ 63,333	$ 63,333														
6	CIP-S-WWTP-REG-8	3.9	NFPA 820 Upgrades	$ 2,300,000				$ 766,667	$ 766,667	$ 766,667														
20	CIP-S-CC-OM-7	20	Annual Pipe Replacement	$ 4,340,000							$ 310,000	$ 310,000	$ 310,000	$ 310,000	$ 310,000	$ 310,000	$ 310,000	$ 310,000	$ 310,000	$ 310,000	$ 310,000	$ 310,000	$ 310,000	$ 310,000
20	CIP-S-WWTP-OB-5	14.5	SBR Improvements*	$ 720,000							$ 720,000													
20	CIP-S-CC-CAP-1	25	Replace PS-54 and Forcemain*	$ 7,000,000							$ 3,500,000	$ 3,500,000												
20	CIP-S-CC-CAP-2	25	Replace PS-53 and Forcemain*	$ 7,200,000							$ 3,600,000	$ 3,600,000												
20	CIP-S-WWTP-OB-7	8.7	Effluent Equalization and Sludge Storage Tank Rehabilitation*	$ 860,000										$ 860,000										
20	CIP-S-WWTP-OB-9	8.7	Replace UV System*	$ 760,000										$ 760,000										
20	CIP-S-WWTP-OB-11	6	Replace Thickened Sludge Pump	$ 50,000											$ 50,000									
20	CIP-S-WWTP-REG-10	15.4	Convert to AGS System	$ 8,120,000																	$ 8,120,000			
			Total Project Cost (2023)	$ 39,160,000	$ -	$ -	$ -	$ 3,370,000	$ 3,370,000	$ 3,370,000	$ 8,130,000	$ 7,410,000	$ 310,000	$ 1,930,000	$ 360,000	$ 310,000	$ 310,000	$ 310,000	$ 310,000	$ 310,000	$ 8,430,000	$ 310,000	$ 310,000	$ 310,000
			Assumed Inflation Rate			12%	8%	8%	5%	5%	5%	5%	5%	5%	5%	5%	5%	5%	5%	5%	5%	5%	5%	5%
			Inflation Multiplier		1	1.12	1.21	1.31	1.37	1.44	1.51	1.59	1.67	1.75	1.84	1.93	2.03	2.13	2.23	2.35	2.46	2.59	2.72	2.85
			Future Value Cost		$ -	$ -	$ -	$ 4,402,460	$ 4,622,583	$ 4,853,712	$ 12,294,871	$ 11,766,328	$ 516,861	$ 3,378,770	$ 661,749	$ 598,331	$ 628,248	$ 659,660	$ 692,643	$ 727,275	$ 20,766,055	$ 801,821	$ 841,912	$ 884,008



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SECTION 12

Financial Strategy

12.1 Introduction

This chapter documents the Sewer Financial Plan, which shows how the investments in the CIP can be funded by the County sewer utility.

This Sewer Financial Plan was written by FCS, a Bowman company, under subcontract with Consor, the County's consulting engineers who have prepared the other required elements of this Plan.

12.1.1 Four Basins, One Financial Entity

The County sewer system has four basins, each with a treatment plant and a corresponding collection system: Central Kitsap, Manchester, Suquamish, and Kingston. The capital planning has been performed separately for each basin. However, the County does not separate its sewer utility financial information by basin, so all information shown in this Sewer Financial Plan document—unless explicitly stated otherwise—refers to the County sewer utility as a whole.

This sewer financial plan document has been written so it can be included with each of the Wastewater Facilities and Sewer Plan documents: Central Kitsap, Manchester, Suquamish, and Kingston. At the end of this chapter, a table showing the allocation of costs and revenues across the four basins is included, so that the Plan documents will each contain the required elements needed for submission to Ecology.

12.1.2 Sequence of Topics

After reviewing the historical performance of the sewer utility, we describe the methodology and key assumptions underlying the financial forecast. The key assumptions address the assumed fiscal policies, economic assumptions, and data sources. This section also summarizes the CIP, expressing total project costs in both constant 2023 dollars and future inflated dollars.

After the key assumptions and data sources, this chapter then shows the results of the revenue requirement forecast. This is a two-step process. First, the capital funding strategy describes how the capital costs can be financed over time, using both debt and non-debt sources. The debt issues lead to annual debt service costs. The second step is the annual forecast, which incorporates the debt service and other annual costs into a forecast that is balanced against projected revenues. The forecast is tested assuming existing rates. If either the projected cash balances are insufficient or the required bonded debt service coverage is not achieved, then rates are adjusted until the forecast is balanced. In this forecast, the forecast can be balanced with overall rate increases of 6.31% in 2025 (already adopted by the County) and 6% per year from 2026 through 2042.

This document then shows the implications of these rate increases on several metrics and policy targets: reserve fund balances, rate-funded capital investment, bonded debt service coverage, outstanding debt as a percentage of total assets, annual debt service as a percentage of total revenue ("debt service load"), and the average single-family bill as a percentage of median household income.

The next section of this document allocates the forecast results to the four basins. Finally, Appendix K contains a list of loan and grant programs administered by State agencies.

12.2 Financial History

This section is a summary of historical financial performance as reported on the County sewer utility income statements.

Table 12-1 shows comparative financial statements for the six-year period 2018 through 2023. These statements summarize the revenues, expenses, and ending reserves for each year.

Table 12-1 | Sewer Utility Income Statement Summary

Kitsap County Sanitary Sewer Statement of Revenue, Expenses, and Changes in Fund Net Position	2018	2019	2020	2021	2022	2023
Operating Revenues						
Charges For services	$ 29,148,750	$ 22,655,426	$ 22,463,052	$ 29,309,413	$ 29,874,573	$ 33,131,359
Miscellaneous	8,186	1	1,830	(952)	29,607	26,281
Total Operating Revenue	29,156,936	22,655,427	22,464,882	29,308,461	29,904,180	33,157,640
Operating Expenses						
Personnel services	6,300,329	6,279,287	5,685,451	4,687,211	7,096,959	7,204,619
Contractual services	2,457,856	1,139,373	2,005,189	3,274,795	1,526,763	1,677,788
Utilities	1,730,524	1,572,611	1,629,789	1,658,245	1,829,897	2,031,543
Repair and maintenance	363,500	206,538	124,609	276,907	67,014	383,963
Other supplies and expenses	822,068	2,411,869	2,904,338	24,091	3,522,734	3,624,846
Insurance claims and other benefits	23,206	41,016	48,593	36,905	55,869	71,221
Depreciation	8,067,911	8,229,732	7,938,653	7,936,876	7,798,372	7,564,530
Amortization	-	-	-	-	18,185	43,554
Total Operating Expense	19,765,394	19,880,426	20,336,622	17,895,030	21,915,793	22,602,064
Operating Income (loss)	9,391,542	2,775,001	2,128,260	11,413,431	7,988,387	10,555,576
Nonoperating Revenues (Expense)						
Interest and investment revenue	557,566	992,414	501,061	(108,225)	(514,379)	1,599,427
Grant Revenue	-	-	-	-	12,077,611	1,617,967
Miscellaneous revenue	7,995,466	974,624	-	-	-	11,521
Interest expense	(2,332,621)	(2,574,476)	(1,774,693)	(1,663,145)	(1,534,251)	(1,592,572)
Miscellaneous expense	(2,362)	-	-	-	-	-
Total Nonoperating Revenue (Expense)	6,218,049	(607,438)	(1,273,632)	(1,771,370)	10,028,981	1,636,343
Income (loss) Before Contributions & Transfers	15,609,591	2,167,563	854,628	9,642,061	18,017,368	12,191,919
Capital contributions	1,746,374	1,079,087	3,304,592	358,850	8,815	3,378,392
Transfers in	133,903	2,116,097	-	-	-	-
Transfer out	(167,214)	(364,731)	(139,181)	(47,868)	(47,940)	(78,250)
Transfer to Fiscal Agent	-	(2,066,310)	-	-	-	-
Change in Net Position	17,322,654	2,931,706	4,020,039	9,953,043	17,978,243	15,492,061
Net Position - Beginning	92,589,114	109,914,129	104,363,824	108,683,150	118,636,193	136,614,438
Prior period adjustment	-	(8,482,011)	299,286	-	-	-
Net Position - Ending	109,911,768	104,363,824	108,683,149	118,636,193	136,614,436	152,106,499

Following are some observations about the sewer utility's historical financial performance:

- "Charges for services" revenue varies from year to year, with the total ranging from $22.4 million to $33.1 million over the past six years. While population growth and retail rate increases account

for a general upward trend over time, the "up and down" variability from year to year is largely driven by changes in capital cost sharing from contract customers.

The three primary contract customers are the City of Poulsbo, U.S. Navy Keyport, and Bangor. All three contract customers pay for ongoing service at the commercial rate. Poulsbo and U.S. Navy Keyport have separate cost-sharing agreements for capital costs. In the County's accounting system, capital cost-sharing is included in the "charges for services" revenue category.

- In 2018, the County received $7,995,466 in miscellaneous revenue, with a smaller amount ($974,625) received the following year. The County's annual report showed this revenue in the "operating grants and contributions" category. While we did not determine the source, it is clearly a non-recurring revenue.
- Total operating expenses have increased over time, with an average increase of 2.3% per year. There was a temporary decrease from 2020 to 2021 followed by a rebound in 2022. This pattern may have been influenced by the COVID-19 pandemic.
- The County received approximately $13.7 million in grants over the last two years with the majority ($12.1 million) being accounted for in 2022.
- The financial statements suggest that the County utility has been drawing down its balance of outstanding debt through the six-year period, since interest expense decreased from $2.3 million in 2018 to $1.6 million in 2023.
- In the annual report, the term "net position" refers to the utility's total assets minus total liabilities. (It is analogous to "owner's equity" in private sector financial statements.) The Kitsap County sewer utility's net position has increased by $59.5 million (64%) from the beginning of 2018 to the end of 2023. This equates to an average increase of 8.6% per year during the period.

12.3 Methodology and Assumptions

12.3.1 Revenue Requirement Forecast Methodology

The revenue requirement forecast identifies the total revenue needed to fully fund the utility on a stand-alone basis considering current and future financial obligations. For this analysis, the resulting rate increases are assumed to be applied "across-the-board" to all customer classes; no rate design changes are proposed in this financial plan.

Table 12-2 shows that the forecast is a two-step process. The first step is the capital funding strategy, shown in the left column. We begin with the total capital program provided by Consor as part of the General Sewer Plan Updates for each of the County's four wastewater basins. We then subtract all of the non-debt funding sources. The remainder is the amount of borrowing needed. The number at the bottom of the first column—the debt needed to fund the remainder of the capital program—determines the amount of new debt service, which is an annual cost.

The second step is the annual forecast, shown in the column to the right. The fiscal policy targets include the minimum reserve balances that must be maintained in the forecast. To that number we add each year's projected operating costs, existing and new debt service, and the amount of current rate funding used for capital expenditures. After deducting non-retail revenue, we now know how much money is needed each year from rates.

Table 12-2 | Revenue Requirement Overview

	Capital Funding Strategy
	Total Capital Projects
-	Grants
-	Wholesale Contributions
-	Newcomer Fees
-	Rate-Funded Capital
-	Cash Reserves
=	Debt Funding (Loans or Bonds)

	Annual Forecast
	Fiscal Policy Targets
+	Operating Costs
+	Existing & New Debt Service
+	Rate-Funded Capital
=	Revenue Requirement
-	Offset Revenues
=	Revenue Required from Retail Rates

The rate revenue requirement is next compared with the revenue projected to be generated by current rates. In addition, we test the current rates against required "debt service coverage," which is an important fiscal policy explained below. If the current rates are insufficient—either because they do not generate enough cash or because the debt service coverage target is not met—then the forecast rates are adjusted to the degree necessary to balance the cash flow requirements and ensure that the coverage target is achieved.

12.3.2 Fiscal Policies

The fiscal policies that affect a rate forecast include the target operating reserve, minimum capital reserve, minimum operating and capital cash, debt service coverage, rate-funded capital reinvestment. Each type of policy is discussed below.

12.3.2.1 Target Operating Reserve

"Reserves" are another word for fund balance. An operating reserve is a liquidity cushion; it protects the utility from the risk of short-term variation in the timing of revenues or expenses.

For operating reserves, we often characterize the target with both a minimum and a maximum. For any given year, if the forecast shows an ending fund balance below the minimum, then rates need to be raised higher to replenish the reserve. If the forecast shows the ending balance above the maximum, then the excess cash is re-characterized as a capital reserve.

The most common operating reserve target for sewer utilities is between 45 days and 60 days (12%-16%) of annual operating expenses. However, Kitsap County sewer rates include a volume charge for non-residential and contract customers, which introduces more revenue variability. We therefore suggest a larger cushion—an operating reserve target of 90 days (25%) of annual operating expenses.

Recommended Policy: Achieve a year-end operating fund balance of 90 days (25%) of total annual operating expenses. Results: For 2024, this amount is forecasted to be about $4.1 million; it increases throughout the forecast period as operating costs increase with inflation.

12.3.2.2 Minimum Capital Reserve

The capital fund balance fluctuates naturally because it serves two functions. First, capital reserves are a capital funding tool, the means by which a utility saves up in advance of major capital projects and avoids

overreliance on debt. Utilities tend to go through waves of capital investment, so the reserve balance tends to grow over time and then drop suddenly after a large capital project.

There is also a second function of a capital reserve. It also serves as a risk reserve just like the operating reserve, giving the utility the flexibility to respond to unanticipated needs. Such needs could include a capital cost overrun, or an unexpected failure of a major asset. It could be an unexpected regulatory requirement or simply an opportunity-driven capital improvement. A cash cushion gives the utility flexibility to address unforeseen capital needs in a logical way.

That cash cushion is achieved by having a minimum capital fund balance in the projections. In other words, when we forecast capital spending and the fund balance naturally goes up and down, we only allow it to go down so far—only as far as the target minimum—not all the way to zero.

The target minimum capital fund balance could be defined as a certain percentage of the average CIP, or as the projected replacement cost of specified high-value assets. However, a simple and common way to set a target minimum capital reserve is to define it as 1% of the original cost of fixed assets in the system. This minimum naturally increases over time since future capital investment leads to a growing inventory of assets. That is the approach we recommend in this financial plan.

Recommended Policy: Achieve a year-end minimum capital balance target of 1% of the original cost of plant-in-service. Results: This equates to roughly $2.9 million for year-end 2024 and increases to $9.0 million in 2042 as capital is constructed.

12.3.2.3 Minimum Operating and Capital Cash

In recent years, bond rating agencies have focused on the combined operating and capital cash balance. A favorable indicator is when a utility maintains a combined year-end cash reserve of at least 180 days (50%) of annual operating expenses. That is the policy target we recommend here.

Recommended Policy: Maintain a minimum year-end operating and capital balance of 180 days (50%) of annual operating expenses. Results: This equates to roughly $8.2 million for year-end 2024 and increases thereafter. In this forecast, the 180-day target is achieved in all years.

12.3.2.4 Debt Management

The sewer utility currently has three revenue bonds, two Public Works Trust Fund (PWTF) loans, and four Department of Ecology (DOE) state loans. Additionally, the County is in the process of selling additional revenue bonds and securing another DOE loan. In 2024, debt service is about $5.2 million. With existing debt and the new debt arrangements already underway, debt service will rise above $7 million per year for 2027-2040, dropping off after 2040. In addition, to address the capital needs identified in this plan, additional revenue bonds are forecasted to be issued in future years. Each bond issue is assumed to have a 20-year term, issuance cost of 1%, and an interest rate of 5%.

12.3.2.4.1 Debt Service Coverage

Debt service coverage is a requirement typically associated with revenue bonds and some state loans. It is also a useful benchmark to measure the riskiness of a utility's capital funding plans. Coverage is best understood as a factor applied to annual debt service. A typical requirement in selling revenue bonds is that bonded debt service coverage must be at least 1.25 throughout the life of the bonds. That means the County agrees to collect enough revenue each year to meet operating expenses and not only pay debt service but also an additional 25% above bonded debt service. This cushion makes bondholders more

confident that debt service will be paid on time. The extra revenue can be used for capital expenditures, to build reserves, or for debt service on subordinate debt.

While the County's contractual minimum coverage is 1.25, achieving coverage greater than the minimum is a positive signal that bond rating agencies notice, and it can result in more favorable terms for future borrowing. For that reason, many utilities set a policy target higher than 1.25.

Recommended Policy: Set rates to achieve bonded debt service coverage of at least 1.50. Results: The utility is forecasted to achieve this policy in all years except 2032 and 2034, when coverage decreases to 1.38 and 1.49. That is still safely above the legal minimum of 1.25.

12.3.2.5 Rate-Funded Capital Investment

To avoid overreliance on debt, it is useful to have a target for the amount of capital investment that is funded by rates ("pay-as-you-go"). A common benchmark is to aim for rate-funded capital of at least 100% of original cost depreciation by the end of the forecast period. We recommend that approach.

Recommended Policy: Rate revenue should fund 100% of original cost depreciation expense by the end of the forecast period. Annual depreciation is $7.5 million in 2023, growing to $19.8 million by 2042. Results: In this forecast, rate-funded capital at 100% of depreciation is first achieved in 2039 and continues through the remainder of the forecast.

Table 12-3 provides a summary of the recommended fiscal policies for the sewer utility.

Table 12-3 | Summary of Fiscal Policies

Policy	Recommended Target
Operating Reserve	90 days (25%) of annual O&M expenses (initially, $4.1 million)
Minimum Capital Reserve	1% of original cost of plant-in-service (initially, $2.9 million)
Minimum Operating & Capital Cash	180 days (50%) of annual O&M expenses (initially, $8.2 million).
Debt Service Coverage	A policy target of at least 1.50 for bonded debt, which is higher than the contractual minimum of 1.25
Rate-Funded (Pay-as-You-Go) Capital Reinvestment	Rate-funded capital should equal 100% of original cost depreciation by the end of the study period ($19.8 million per year by 2042)

12.3.3 Key Assumptions and Data Sources

12.3.3.1 Economic & Inflation Factors

The operating expenditure forecast relies primarily on the County's 2024 adopted budget. The line items in the budget are then adjusted each year by one of the following factors:

- General Cost Inflation – After conversations with staff, we assumed 4% in 2024 followed by 3% per year thereafter.
- Construction Cost Inflation – Unless otherwise mentioned, all project costs were given in 2023 dollars, then escalated for construction inflation of 8% in 2024, 4% per year thereafter.
- Labor Cost Inflation – Assumed at 10% for 2025 to reflect the County's compensation study adjustments, followed by 3% per year based on the Employment Cost Indices for wages.

- Benefits Cost Inflation – Assumed at 5% per year, based on the Employment Cost Indices for benefits.
- Taxes – The State excise tax rate is 3.852%, the State Business and Occupation (B&O) tax rate is 1.75%. The State excise tax applies to rate revenue allocated to the collection system. The B&O tax applies to rate revenue allocated to treatment and transmission, as well as to system development charges and other miscellaneous fees.
- Fund Earnings – Assumed to be 4% in 2024 and decreasing one percentage point per year until 2027 and then remaining at 1% for the forecast period. Based on market conditions as well as historical Local Government Investment Pool (LGIP) returns.
- Customer Growth – Conservatively assumed to be 0.5% per year, based on discussion with staff. The assumed growth rate in sewered population varies for each of the County's four service areas, which are projected to be between 0.6%/yr and 4.8%/yr. Therefore, a 0.5%/year customer base growth rate represents a conservative estimate for the purposes of financial planning in the event assumed sewered population growth rates are not realized.
- Operating Budget Execution Factor – 95% in 2024 followed by 90% for all other years, based on discussions with staff and historical data on actual vs. budgeted spending.

12.3.3.2 Fund Balances

The County manages both an operating and capital fund related to the sewer utility. For the purpose of showing funds restricted for debt service repayment, the forecast contains a third category: debt reserves. These funds are assumed to come from the operating fund. **Table 12-4** shows the updated allocated cash balance for 2024 between operating, capital, and debt purposes for the financial modeling. It also shows the projected beginning fund balance for 2024, the beginning of the forecast period.

Table 12-4 | Cash Balances

Description	2024 Beginning Cash Balances
Operating Fund	$11,560,996
Capital Fund	$369,483
Debt Reserves	$6,827,376
Total Fund Balance	**$18,784,376**

While the capital fund reserves are below the initial target of $2.9 million for 2024 beginning balance, the operating fund balance more than covers the difference. In our forecast, any excess operating reserves are re-categorized as available for capital purposes.

12.3.3.3 Existing Debt

As stated previously, current outstanding debt for the sewer utility includes three revenue bonds, two Public Works Trust Fund (PWTF) loans, and four Ecology loans. Annual debt service payments are about $5.2 million in 2024. The County has opted to time the bonded debt service payments to smooth out year-to-year fluctuations in total debt service. The 2015 bond is retired in 2027 while the 2010C QECB loan is retired in 2028. Starting in 2028, the 2010B refunding bond starts to require principal payments. The two outstanding PWTF loans are fully repaid in 2031 and 2041. Two of the DOE loans are fully repaid in 2025 while the others are repaid gradually through 2038.

12.3.3.4 Near-Term Future Debt Obligations

Although not currently making payments on them, the County has begun the process of obtaining two additional debt issues. The first is a 20-year revenue bond which assumes repayment starting in 2025. The bond proceeds (including a bond premium) are assumed to be $32.5 million, requiring annual payments of $2.5 million once principal repayment begins in 2027.

The second loan in process is a $3.78 million DOE loan for the Capital Facility Plans update. Remaining draws on this loan are assumed to occur in 2024. Repayment starts in 2025, with annual payments of about $200,000 per year.

As of the time of writing, the County has also applied for other low-cost loans from State agencies. These additional loans will be described later in this document, under "Capital Funding Strategy."

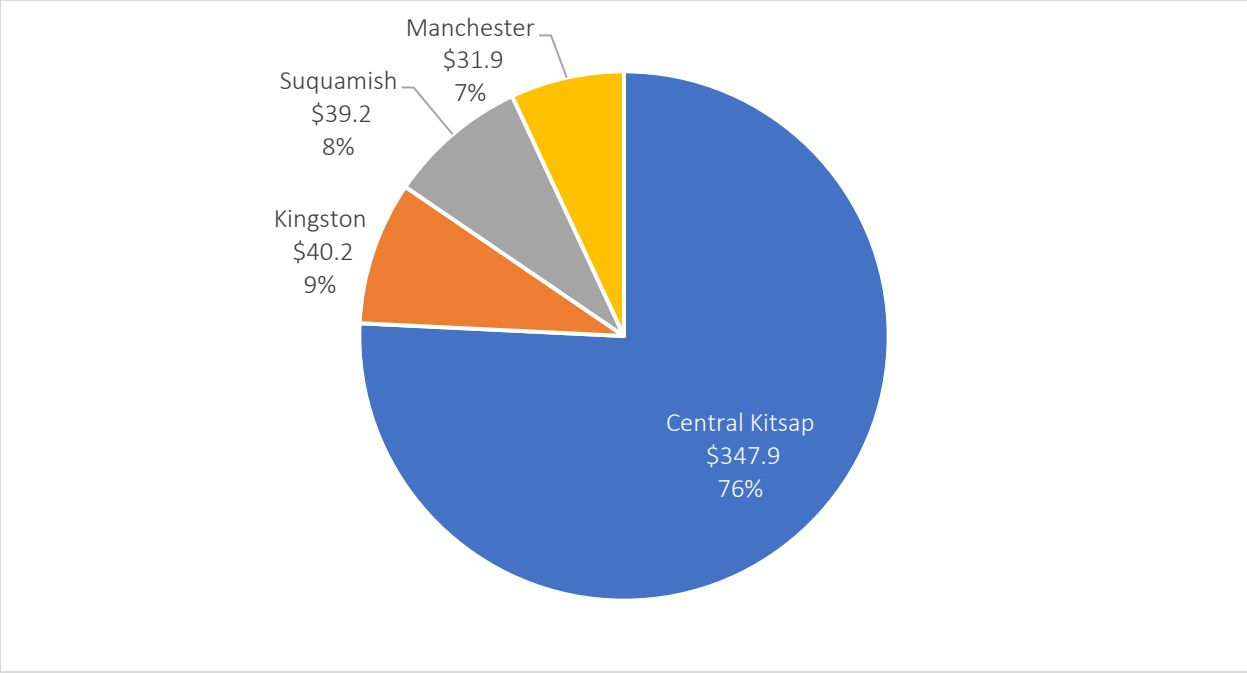
12.3.3.5 Capital Expenditure Forecast

12.3.3.5.1 Capital Projects Before Escalation

Capital project costs and timing were developed by Consor with County staff input. The resulting 2024-2042 capital improvement plan (CIP) shows estimated spending of about $459.2 million in 2023 dollars. Total capital costs in 2023 dollars by basin is shown in **Figure 12-1**. Central Kitsap is the largest treatment plant, and the Kitsap basin has 76% of the capital requirements.

The largest project in the early part of the CIP is the Solids and Liquid Hauled Waste Upgrades at the Central Kitsap treatment plant. Design for this project is currently underway, and its construction schedule is assumed to continue through 2028. (For convenience, it is sometimes referred to as the "digester project," even though it actually includes other elements besides new digesters.) Its total remaining cost (in escalated dollars) is assumed to be $140 million, and it dominates the early years of the forecast—much of the borrowing and resulting rate increases in the next few years are focused on financing the digester project. Because of the size of the project and the fact that its engineering is well advanced, its cost estimate is given in escalated dollars — no further inflation factor is applied to the $140 million cost. For the other projects, however, **Figure 12-1** shows cost estimates in 2023 dollars.

Figure 12-1 | Unescalated Capital Spending (Millions) 2024-2042



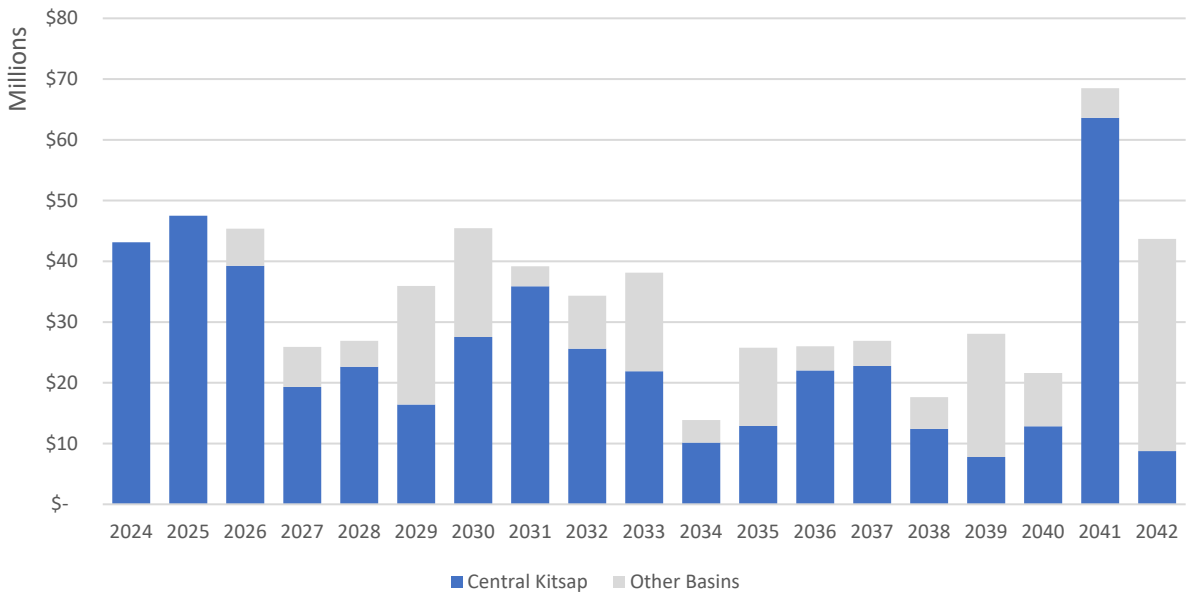
12.3.3.5.2 Projected Capital Expenditures after Cost Escalation

Figure 12-2 shows the year-by-year funding needs after applying the assumed inflation factors.

The digester project has expenditures extending from 2024 through 2028. After 2028, many of the identified capital projects are focused on the collection systems—the pipes and pumps that deliver wastewater to the four treatment plants. The 2029-2040 projects include needed improvements in the Kingston, Suquamish and Manchester basins in addition to the Central Kitsap basin.

In 2041, the CIP shows a major project ($50.3 million, in escalated dollars) to construct Aeration Basins 5 and 6 at the Central Kitsap plant, based on assumed requirements from the State. In 2042, a major upgrade (Class A Reclaimed Water Improvements, costing $29.9 million in escalated dollars) is shown for the Kingston plant. For these 2041 and 2042 projects, the nature of the regulatory requirements from the State are uncertain, but these estimates serve as a placeholder to flag the need for additional major investments in future years.

Figure 12-2 | Capital Expenditure Forecast 2024-2042 (escalated dollars) – Central Kitsap vs All Other Basins



The dark part of each column represents the Central Kitsap basin capital cost needs. The total escalated cost of capital improvements for the Central Kitsap basin is $472.6 million, about 72% of the total $654 million in escalated capital needs for the County.

12.4 County-Wide Revenue Requirement Results

The County currently has an adopted sewer rate increase for 6.31% in 2025. Following the adopted rate increase, the forecast shows that 6.0% annual rate increases would be necessary to continue to cover operations as well as fund the capital plan through a mix of cash funding and debt financing.

12.4.1 Capital Funding Strategy

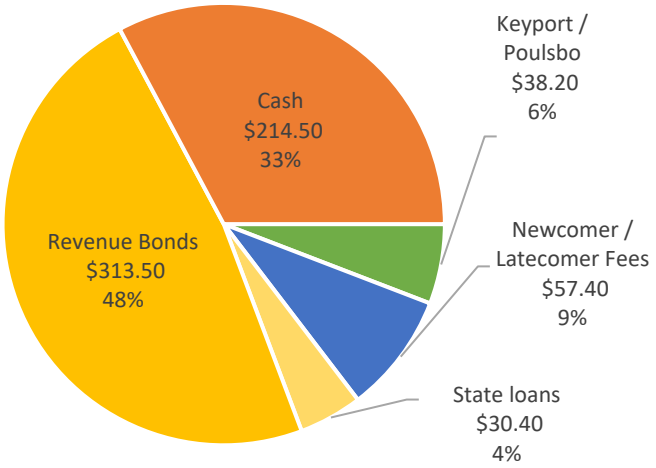
Over the full 19-year period from 2024 through 2042, the capital expenditure forecast (including inflation) contains $654 million of projects. In the capital funding strategy, our task is to identify where that $654 million will come from.

Figure 12-3 shows the forecasted sources of funding for this capital program.

- First is the capital cost sharing from U.S. Navy Keyport and Poulsbo. County staff provided estimates for 2024-2029, totaling $28.1 million for the 6-year period. We assumed that the cost share for 2029 ($778,000) continues in future years, so the total through 2042 is $38.2 million.
- Second, any available Newcomer or Latecomer revenue is applied to the capital program. The forecast assumes about $3,000,000 per year in revenue assuming no changes to the charge, or a total of $57.4 million.
- Next, we assume the low-interest loans that the County is currently pursuing from both Public Works and Department of Ecology. The assumed total is $30.4 million.

- The remaining capital funding need is balanced with a mix of cash vs. revenue bond debt. Each type of funding works to complement the other to fill the remaining funding gap. This includes:
  - Revenue bonds: issued in two-year cycles as needed, to cover capital costs for the year of issuance and the following year. Total debt proceeds are $313.5 million (48% of the total) through 2042. Except for the 2024/25 bond issue, we assumed 20-year bonds at 5% interest.
  - Cash funding: The covers the remaining $214.5 million (33% of the total). It is generated by the rate increases needed to repay revenue bonds and fund the remaining capital needs.

Figure 12-3 | Capital Funding Sources 2024 – 2042



12.4.1.1 Planned Low Interest Loans

The County has applied for low-interest State loans in the short term. The forecast assumes that the County receives the maximum $10 million in both 2025 and 2026 from the Public Works Trust Fund as well as an additional $9.85 million from the Department of Ecology. The total forecasted debt service on these loans is $1.8 million dollars.

12.4.1.2 Planned Revenue Bond Debt Issues

The first bond issue is currently in process as of 2024, but funding may not be available until 2025. After the first revenue bond debt issuance, additional issues are forecasted every two years as needed through 2041. **Table 12-5** shows the timing and magnitude of the bonded debt proceeds assumed in the financial plan, along with the annual debt service associated with each issue.

Table 12-5 | Planned Revenue Bond Issues in the Financial Plan

Year	Net Proceeds	Annual Debt Service
2024/2025	$32.5 million*	$2.5 million*
2026	$22 million	$1.9 million
2028	$42 million	$3.7 million
2030	$70 million	$5.9 million
2032	$58 million	$4.9 million
2034	$19 million	$1.6 million

Year	Net Proceeds	Annual Debt Service
2036	$25 million	$2.1 million
2039	$5 million	$0.4 million
2041	$40 million	$3.4 million
Total	**$313.5 million**	**$26.5 million**

Note:
*2024/2025 issue includes approximately $2.5m premium. Debt service is planned to have two years of interest-only payments in 2025 and 2026

12.4.1.3 Potential Grants and Other Low Cost State Loans

Due to the reliance on revenue bond funding for the capital program, the County should continue to pursue additional low-cost State loans. Grants and state loans provide two benefits. The first is the cost savings compared to the assumed alternative of issuing revenue bonds. In addition, by reducing its reliance on revenue bonds, the County improves its bonded debt service coverage calculation.

The following document is a helpful summary of the funding, eligibility, and contact details for water and sewer infrastructure assistance programs (both grants and low-cost loans) in Washington State: http://www.infrafunding.wa.gov/resources.html. This summary is updated each year by the Department of Commerce. The most recent version (September 17, 2024) is included as **Appendix K** to this report.

12.4.2 Annual Forecast

Figure 12-4 graphically represents the annual forecast through 2042. Total operating revenues are about $31.0 million in 2024 and $90.4 million in 2042. These figures exclude revenue restricted to capital purposes—debt proceeds, capital cost sharing from contract customers, or newcomer charges.

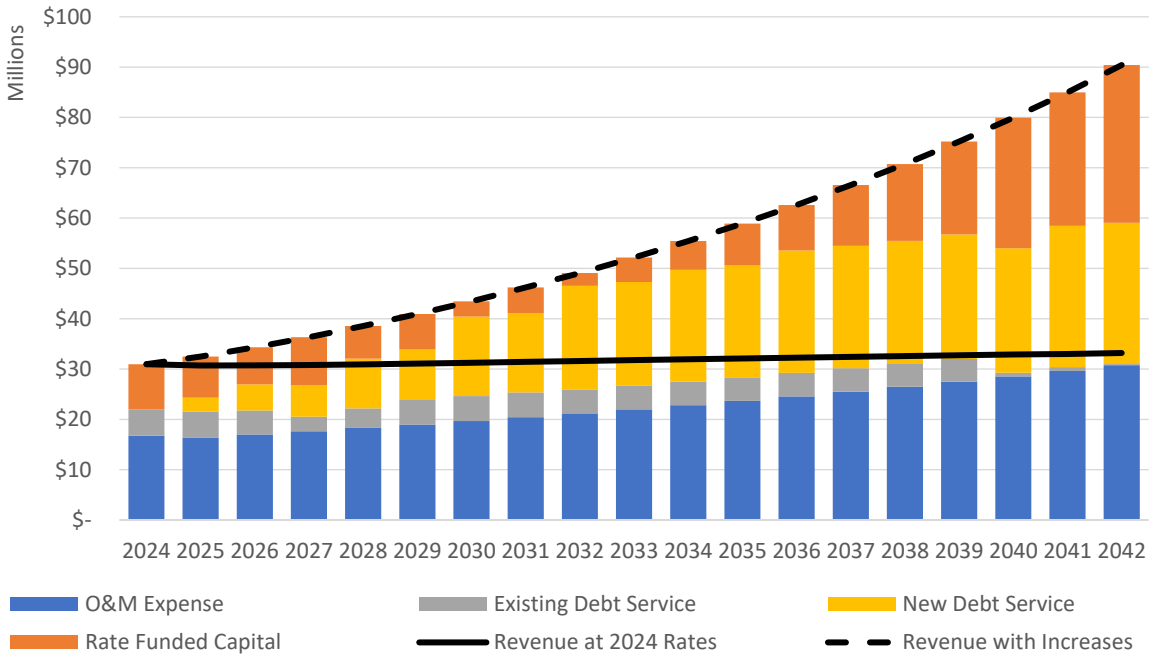
The stacked columns represent the costs of the utility, such as operating expenses, existing debt service, new debt service, and annual cash funding used for capital projects. The solid black line represents revenue at existing rates and the dashed line shows forecasted revenue with rate increases.

Below are further observations about these variables.

- Solid line: Revenue at existing rates.
  - Revenue is projected to increase with customer growth, even without future rate adjustments.
- Dashed line: Revenues with rate increases.
  - After the recommended rate increases, revenue is expected to grow to $90.4 million by 2042.
- Blue bar: Operating expenses.
  - Operating expenses increase with the annual cost escalation assumptions described earlier.
- Grey bar: Existing debt service.
  - Annual payments of about $5.2 million in 2024, declining to $214,000 by 2042.
- Yellow bar: New debt service.
  - New debt service begins in 2025. By 2042, it is about $28.1 million per year.

- Orange bar: Rate revenue available for capital projects.
  - This amount fluctuates year to year as the debt issues impact the difference between revenue collected and total other obligations.

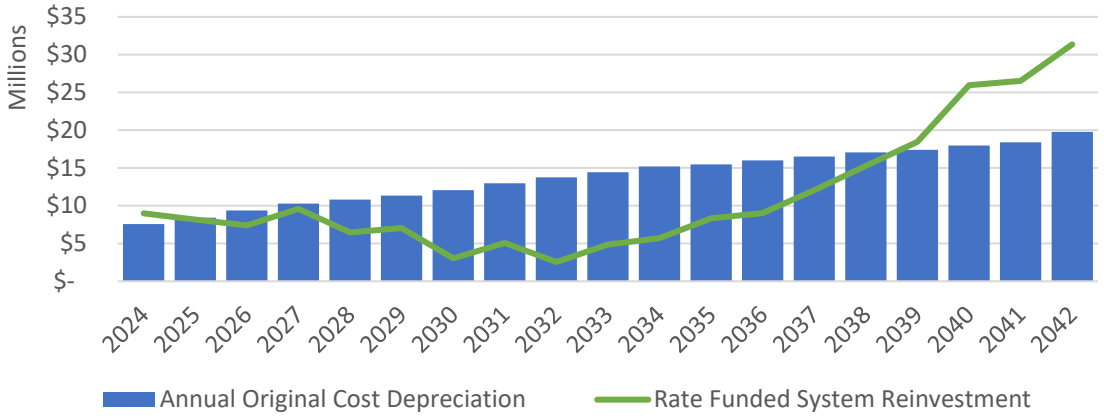
Figure 12-4 | Revenue Requirement Forecast



12.4.2.1 Rate-Funded Capital Investment

The green line in **Figure 12-5** shows the sewer utility's projected annual level of rate-funded capital investment in relation to annual depreciation.

Figure 12-5 | Annual Rate-Funded System Reinvestment



Over the forecast period, annual depreciation cost increases as the County completes capital projects. The blue line represents the same amount as the light green bar in **Figure 12-4**. Over this period, rate-funded

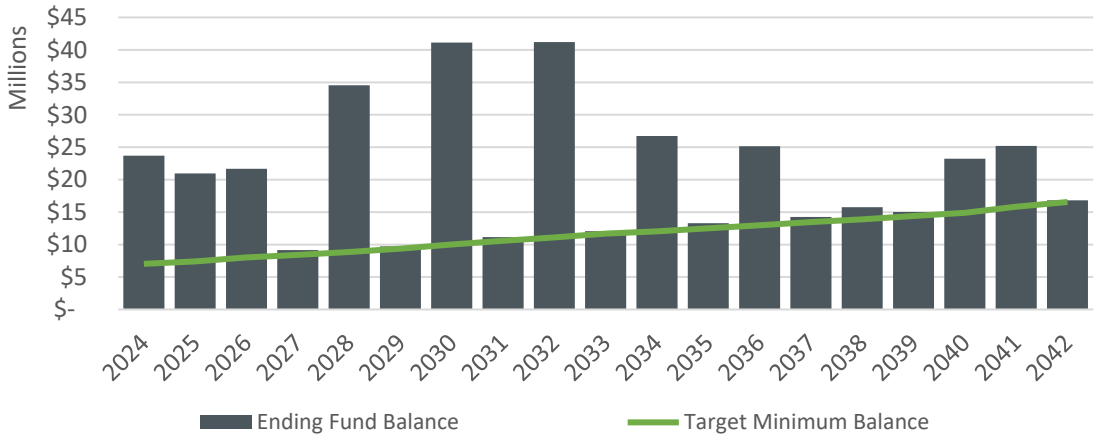
system reinvestment reaches a low of 9% of annual depreciation in 2032. This coincides with the lowest bonded debt coverage (1.38) in the forecast. Beginning in 2039, rate-funded capital is projected to achieve the assumed policy target of at least 100% of annual depreciation cost.

12.4.2.2 Operating and Capital Reserve Level

The recommended minimum operating fund balance is 90 days of total annual operating expenses, and the recommended minimum capital fund balance is 1% of the original cost of assets. The sum of these two targets represents the combined minimum reserve balance—about $7.0 million in 2024. It grows to $16.6 million in 2042 as operating costs increase and the County adds assets to the system.

Figure 12-6 shows projected unrestricted fund balances through 2042 in relation to the reserve target (the green line). The utility is projected to achieve the reserve target each year.

Figure 12-6 | Operating and Capital Reserve Forecast

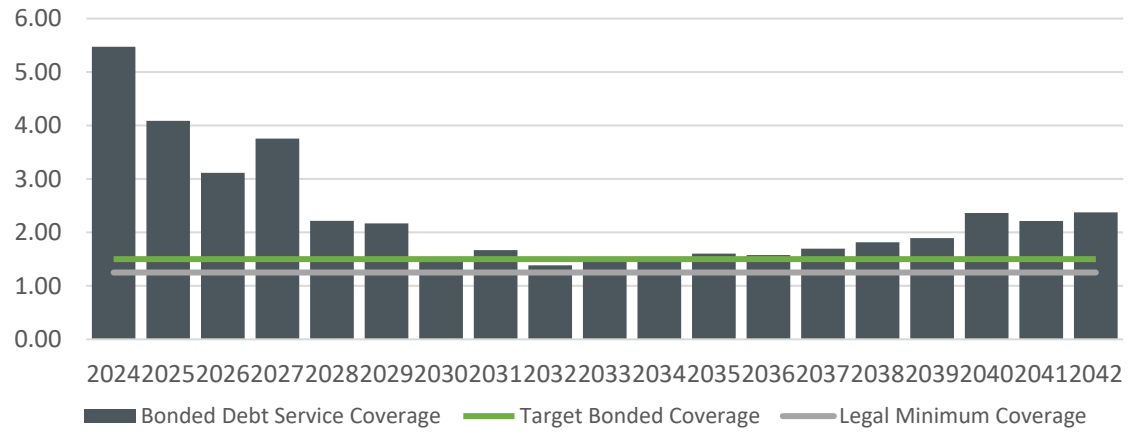


12.4.2.3 Bonded Debt Service Coverage

The legal minimum for revenue bond debt service coverage is 1.25 in each year in which bonds are outstanding. To enhance creditworthiness, many utilities set a policy target that is higher than the legal minimum. In this forecast, assumed a policy goal of at least 1.50 for bonded debt service coverage. However, we allowed exceptions to keep planned rate increases from going above 6% per year.

Figure 12-7 shows projected bonded debt service coverage through 2042 in relation to the assumed policy target of 1.50 and the legal minimum of 1.25. The utility is projected to achieve the policy target each year except for 2032 and 2034, when coverage drops to 1.38 and 1.49. The forecast stays above the legal minimum of 1.25 throughout the forecast period.

Figure 12-7 | Projected Bonded Debt Service Coverage in Relation to Target and Legal Minimum



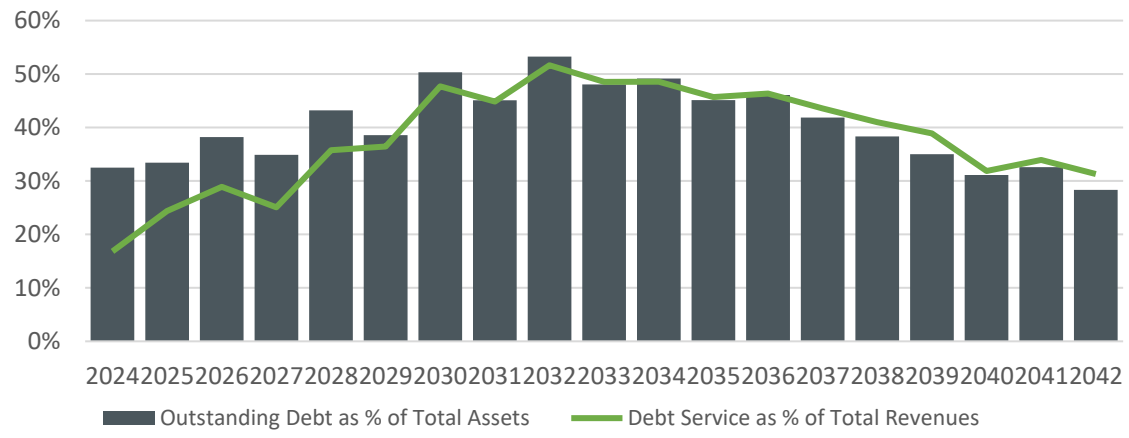
12.4.2.4 Analysis of Outstanding Debt and Debt Service Load

Because the County will need to borrow heavily to fund this CIP, two other debt-related metrics are relevant: the level of outstanding debt in relation to total assets ("debt-to-total assets ratio"), and the projected debt service as a percentage of total revenues ("debt service load"). Debt is a useful component in the capital funding toolbox, but it should not be overused. The cumulative effect of a series of borrowing decisions can be assessed by looking at these two metrics.

Figure 12-8 shows the projected debt-to-total assets ratio and the debt service load throughout the 2024-2042 forecast period. There is not a formal policy target to compare with, but we are aiming to keep both metrics below 50%. In this forecast, both metrics stay at or below 50% except in 2032, when outstanding debt is 53% of total assets and debt service is 52% of total revenue.

Based on these results, we observe that this forecast relies heavily on debt during the next 19 years, and we do not suggest greater borrowing. The significance of this finding comes from the fact that there is a tradeoff between rate increases and the level of borrowing. Higher rate increases allow more "pay-as-you-go" rate-funded capital funding (in lieu of debt), while higher levels of borrowing allow the rate impact to be pushed into future years. In this forecast, the recommended rate increases—6% per year after 2025—should not be ameliorated by more borrowing.

Figure 12-8 | Projected Debt-to-Total Assets Ratio and Debt Service as % of Total Revenue



12.4.2.5 Affordability

Since the inception of the Clean Water Act, the US Environmental Protection Agency (EPA) has provided some guidance on how to measure financial burdens. Called the residential indicator (RI), the EPA measure is the annual residential cost of utility service divided by the median household income (MHI) of the relevant service area. An RI of 2.0% or higher indicates a "high burden" according to the EPA standard for sewer utilities.

The median household income for Kitsap County is estimated to be $103,593 as of 2024. This is based on a survey from the Census Bureau 2023 American Community Survey plus one year of inflation.

Table 12-6 presents an average single-family sewer bill with projected annual rate increases for the forecast period, tested against the affordability threshold. We assumed that median household income increases at the same rate as general inflation, which after 2023 is 3.0% per year. Applying the 2.0% test, Kitsap County's sewer rates are forecasted to remain within the EPA affordability range through 2042. Note that the median income benchmark does not measure the impact on low-income households; the forecasted rates could be a significant burden on households at the lowest income levels.

Table 12-6 | Affordability Table

Year	Inflation	Median HH Income	Projected Monthly Bill	Projected Annual Bill	% of Median HH Income
2023		$99,609	$92.24	$1,107	1.11%
2024	4.00%	$103,593	$98.06	$1,177	1.14%
2025	3.00%	$106,701	$104.25	$1,251	1.17%
2026	3.00%	$109,902	$110.51	$1,326	1.21%
2027	3.00%	$113,199	$117.14	$1,406	1.24%
2028	3.00%	$116,595	$124.17	$1,490	1.28%
2029	3.00%	$120,093	$131.62	$1,579	1.32%
2030	3.00%	$123,696	$139.52	$1,674	1.35%
2031	3.00%	$127,407	$147.89	$1,775	1.39%
2032	3.00%	$131,229	$156.76	$1,881	1.43%
2033	3.00%	$135,166	$166.17	$1,994	1.48%

Year	Inflation	Median HH Income	Projected Monthly Bill	Projected Annual Bill	% of Median HH Income
2034	3.00%	$139,221	$176.14	$2,114	1.52%
2035	3.00%	$143,397	$186.71	$2,241	1.56%
2036	3.00%	$147,699	$197.91	$2,375	1.61%
2037	3.00%	$152,130	$209.78	$2,517	1.65%
2038	3.00%	$156,694	$222.37	$2,668	1.70%
2039	3.00%	$161,395	$235.71	$2,829	1.75%
2040	3.00%	$166,237	$249.85	$2,998	1.80%
2041	3.00%	$171,224	$264.84	$3,178	1.86%
2042	3.00%	$176,361	$280.73	$3,369	1.91%

12.5 Basin-Specific Revenue Requirement Forecasts

While the previous section discussed the overall financial obligations of the County's sewer utility, this section focuses on the obligations as allocated to individual basins. Because the County provides system-wide rates rather than area-specific rates, all customers share the same level of support for funding the Countywide sewer utility. The capital planning is performed for individual basins, but the funding of capital projects—including all debt obligations—and the subsequent rate changes are applied to the County sewer utility as a whole, not for individual basins.

However, this financial plan is one chapter within a set of larger General Sewer Plan Updates documents, and those documents are specific to each basin. In order to meet the Department of Ecology requirements for the planning documents, this section provides information about costs and revenues as they are allocated for each of the four basins: Central Kitsap, Manchester, Suquamish, and Kingston.

12.5.1 Allocating Costs Across Basins

As part of the financial forecast, the County provided an estimated number of Residential Billing Equivalents served by each basin. A Residential Billing Equivalent is used as a metric to estimate the proportion of revenue each basin generates and is based on how much a non-single family residential customer pays compared to a residential customer. For example, based on the County's current billing structure, a multi-family customer bill is approximately 80% of a single-family bill and would be treated as 0.8 Residential Billing Equivalent. Of the approximately 28,000 equivalents, the Central Kitsap area serves the vast majority of customers, representing 89.5% of the revenue. Accordingly, we allocated 89.5% of the overall costs to the Central Kitsap Basin. The same approach is taken to the other basins—the cost of O&M, capital, debt service, and required reserves are allocated in proportion to each basin's share of the system-wide total Residential Billing Equivalents. The Residential Billing Equivalents and resulting allocation percentages are shown in **Table 12-7**.

Table 12-7 | Allocation to Basins

Basin	Residential Billing Equivalents	Percentage
Central Kitsap	25,011	89.46%
Manchester	1,026	3.67%
Suquamish	970	3.47%
Kingston	950	3.40%
Total	**27,957**	**100%**

12.5.2 Results by Basin

The allocation of the revenue requirement to individual basins is shown in **Table 12-8**. For simplicity in presentation, we show the allocated revenue requirement only for the years 2025 and 2030, but the same percentage allocations can be applied to any of the forecast years.

Table 12-8 | Projected Revenue Requirement by Basin – 2025 and 2030

	Total	Central Kitsap	Manchester	Suquamish	Kingston
Allocation Percentage		89.46%	3.67%	3.47%	3.40%
2025					
Revenues					
Rate Revenue after Rate Increases	$30,005,499	$26,843,636	$1,101,178	$1,041,075	$1,019,610
Non-Rate Revenue	2,479,539	2,218,255	90,997	86,030	84,257
Total Revenue	**$32,485,038**	**$29,061,255**	**$1,192,175**	**$1,127,105**	**1,103,866**
Requirements					
Cash Operating Expenses	$16,403,199	$14,674,694	$601,985	$569,128	$557,393
Existing Debt Service	5,114,100	4,575,196	187,683	177,440	173,781
New Debt Service	2,802,218	2,506,931	102,839	97,226	95,221
Rate Revenue Available for Capital	8,165,521	7,305,070	299,668	283,312	277,471
Total Requirements	**$32,485,038**	**$29,061,891**	**$1,192,175**	**$1,127,105**	**$1,103,866**
2030					
Revenues					
Rate Revenue after Rate Increases	$41,168,068	$36,829,937	$1,510,836	$1,428,373	$1,398,922
Non-Rate Revenue	2,291,740	2,050,245	84,105	79,515	77,875
Total Revenue	**$43,459,808**	**$38,880,182**	**$1,594,941**	**$1,507,888**	**$1,476,797**
Requirements					
Cash Operating Expenses	$19,681,630	$17,607,656	$722,300	$682,877	$668,797
Existing Debt Service	4,946,317	4,425,094	181,526	171,618	168,080
New Debt Service	15,786,416	14,122,905	579,349	547,728	536,434
Rate Revenue Available for Capital	3,045,444	2,274,527	111,765	105,665	103,486
Total Requirements	**$43,459,808**	**$38,880,182**	**$1,594,941**	**$1,507,888**	**$1,476,797**

The sewer rate increases needed to support the above revenue requirements are the same for all four basins: 6.31% in 2025 and 6% per year through the remaining forecast period. Similarly, the projected debt service coverage is the same for all basins, as are the assumed policies for cash reserves. While the CIP is differentiated by basin, the debt obligations that are needed to fund the capital projects are all incurred at the countywide level, and all financial obligations apply to the County sewer utility as a whole, not to individual basins.

APPENDIX A
SUQUAMISH WWTP
IMPROVEMENTS DESIGN-TO-DATE
SUMMARY MEMORANDUM,
CONSOR, 2024

consor

Suquamish WWTP Improvements Design-to-date Summary Memorandum

Date: 5/2/2024

Project: Suquamish WWTP Piping Improvements Project

To: Anthony Burgess, PE
Kitsap County Public Works

From: Jefferson Moss, PE
Xinyi Xu, EIT
Consor Engineers

Reviewed By: Erika Schuyler, PE, PMP
Consor Engineers

Re: Suquamish WWTP Piping Improvements Design-to-date Summary

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Project Background and Summary

Purpose of this Memo

This memorandum provides a summary of work completed for the Suquamish Wastewater Treatment Plant (WWTP) Piping Improvements project. The project evolved considerably between the initial scope of work and the initiation of this memorandum as the plant and design alternatives were investigated in detail. The project is being put on hold due to funding constraints. This memorandum will memorialize progress made on the project for future reference.

Summary of Related Project Documents

Several evaluations and reports have been prepared related to Suquamish WWTP within the last few years, which has contributed to the understanding of issues at the plant. These documents are briefly detailed in the sections that follow and can be referenced in the appendices for further details.

General Sewer Plan and Condition Assessment

The County contracted with Consor (then Murraysmith) to conduct condition assessments and develop sewer system plans for each of the County's four wastewater systems, including the Suquamish system, in April 2020. The *Suquamish General Sewer Plan Update* (General Sewer Plan, Consor, forthcoming) is currently in the final stages of development and is referenced herein. The General Sewer Plan presents the existing Suquamish collection and conveyance system and WWTP field evaluation, condition assessment, and capacity analysis (Section 6). It also discusses improvements needed to address the issues identified for the existing system. Capital Improvement Plan (CIP) and operation and maintenance (O&M) projects were developed for strategic planning (Section 11).

Preliminary Design

In July 2022, the County published an RFQ for the Suquamish WWTP Piping Improvements project. The County contracted with Consor in October 2022 to design the project, the original scope of which included the following elements:

- Replacement of recirculation process piping
- Replacement flow control valves and actuators
- Evaluation of influent rotary screen replacement
- Repair of equalization basin and aerated sludge storage tank (ASST) coatings
- Evaluation of a temporary bypass system to provide treatment during construction

During early discussions of the project, the County decided to also include replacement of the process building drain pipe in the project scope.

A draft Preliminary Design Report (Draft PDR, Consor, 2023) was prepared for this project, see Appendix A. The report discussed the existing conditions, regulations, basis of design, bypass options and recommendations, proposed design improvements, and Class 5 opinion of probable construction cost (OPCC).

NFPA 820 Technical Memorandum

The Draft PDR identified the hazardous location classification of each of the spaces where work was planned as defined in the *National Fire Protection Administration (NFPA) 820 Standard for Fire Protection in Wastewater Treatment and Collection Facilities* and identified the need for further investigation of non-compliant items. The County then requested that Consor conduct a study to evaluate NFPA 820 deficiencies and provide recommendations before proceeding with design. The *Suquamish Wastewater Treatment Plant NFPA 820 Review Technical Memorandum* (NFPA 820 Memo, Consor, 2023) was prepared by Consor that identifies and summarizes the NFPA 820 requirements, deficiencies, and proposes additional improvements to the Suquamish WWTP to meet the standard, see Appendix B.

Project Status

Following the delivery of the NFPA 820 Memo, the County and Consor began discussion and reevaluation of the project scope. Some modifications to the design concepts were developed during the re-scoping effort and the *Suquamish WWTP Piping Improvements Design Scope Letter* (Consor, 2024), was written to document these items and is included in Appendix C. Ultimately, it was concluded that the expanded scope of improvements is greater than the project budget is capable of supporting, so the decision was made to stop design work until additional funding can be secured.

Portions of the design work have been developed to different levels of completion. The work identified in initial scope (recirculation piping and valve replacement) has been developed to approximately 30% design level. Preliminary design plans and an engineer's opinion of probable construction cost were provided with the Draft PDR. Although the Draft PDR was delivered to the County for review and comment, it was not finalized due to ongoing discussion of the additional design issues identified. These additional items, including those identified in the NFPA 820 Memo as well as those discussed during the re-scoping effort,

have been developed as conceptual design only and further work will be needed to advance to a 30% design level.

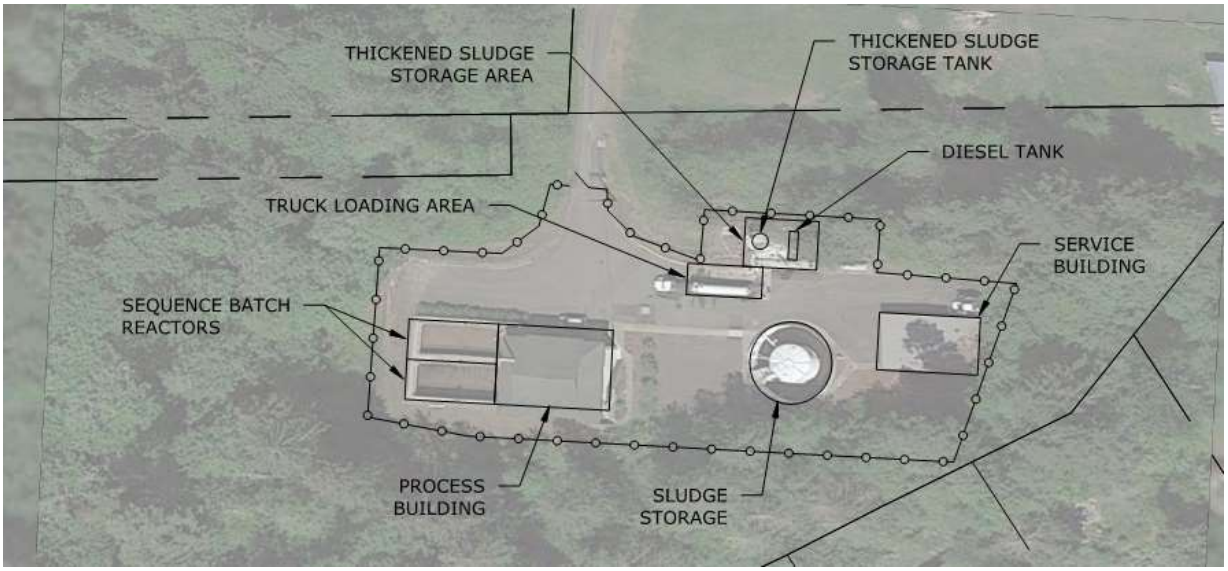
The remaining sections of this memorandum will address the existing conditions and present proposed improvements for the entire plant based on unit process to summarize the current understanding of challenges and recommended improvements. These sections will include references to previous reports for some design elements and also incorporates new design concepts that have been discussed but not previously documented. The intent of this memorandum is to provide a single document that presents a broad view of the deficiencies and recommended improvements to Suquamish WWTP for future reference when design work resumes.

Existing Conditions

This section summarizes the WWTP layout, regulatory requirements, and condition assessments of critical unit processes, based on the information in General Sewer Plan Section 6 and site visits conducted as part of this project.

Suquamish WWTP was originally constructed in 1975 as an activated sludge process with chlorination. The plant was reconstructed in 1997 with a new headworks, two sequencing batch reactors (SBR), an ultraviolet (UV) disinfection system, and solids thickening. The original activated sludge basin was converted to an aerated sludge storage tank and effluent equalization basin. In 2017, a rotary drum thickener (RDT) system, a thickened sludge storage tank, and sludge loadout facility were installed at the plant. The existing Suquamish WWTP site plan and major process structures are shown in **Figure 1**.

Figure 1. Existing Suquamish WWTP Site Plan



Suquamish WWTP has a National Pollutant Discharge Elimination System (NPDES) Permit, #WA0023256, that was renewed June 1, 2008, and expired on May 31, 2013. In September of 2019, the U.S. Environmental Protection Agency (EPA) issued a draft permit, but due to delays at the EPA, the permit has not been finalized. Therefore, the 2008 NPDES has been administratively extended and remains in effect. In 2019, Ecology provided a draft 401 certification letter, which will be incorporated as part of the NPDES permit and sets additional requirements for the permit beyond the EPA requirements. The draft 401

certification letter includes an annual total inorganic nitrogen (TIN) limit of 14,691 lbs (pending renewal of the NPDES permit), and Ecology is continuing to develop limits for discharge of nitrogen into the Puget Sound. As of this writing, it is unknown when nitrogen restrictions will go into effect for Suquamish WWTP and what those limits may be when implemented.

Lift Stations 53 and 54

All of the Suquamish WWTP influent comes from two County lift stations, Lift Stations 53 and 54 (LS-53, LS-54). The two lift stations were evaluated for the General Sewer Plan and are between fair and poor condition as reported in Section 5.3. Current firm capacities are 360 gallons per minute (GPM) and 350 GPM, respectively. The current peak instantaneous flow flowing into the WWTP, with both lift stations in operation, is 710 GPM, or 1.02 million gallons per day (MGD).

Headworks

The headworks is in upper floor the Process Room (on the upper level of the Process Building) and consists of a ¼-inch opening rotary bar screen, a 1-inch opening manual bar screen, grit removal, and influent composite sampling. The influent rotary screen is aging and is estimated that the equipment may have approximately 2 to 10 years of serviceable life remaining. The rotary screen is located in the influent channel with the backup bar screen immediately after it, in the same channel (in series). There is no bypass channel or other screening, so the existing screen cannot be replaced without bypassing the channel and providing temporary screening. This configuration does not meet Ecology design criteria, which requires that the screen channel be configured so that the screen can be isolated and dewatered for maintenance. The manual screen and grit classifier are in good condition, but the grit pumps appear to be in poor condition. The existing screen is rated for a peak flow of 2.0 MGD, and the headworks channel and grit chamber were designed for a maximum hydraulic capacity of 2.0 MGD.

Sequencing Batch Reactors

The Sequencing Batch Reactors (SBR) basins appear to be in good condition. The coating is peeling on the south and west sides of both basins and has been temporarily repaired. Both SBR basins must be in operation to provide adequate treatment. This does not provide sufficient redundancy to allow the process piping to be bypassed and replaced. Additionally, this existing two basin configuration does not meet current Ecology design requirements for SBR systems which requires a minimum of three basins or an influent equalization basin for SBR systems for redundancy reasons.

The General Sewer Plan analyzed the capacity of the plant to meet permit total suspended solids (TSS) limits, biochemical oxygen demand (BOD) limits, the 401 certification annual TIN discharge limit of 14,691 lbs, and possible more stringent nutrient limits of 10 mg/L and 3 mg/L in the future in Section 6.6. The existing SBR system can meet the TSS and BOD limits as well as the 401 certification annual discharge limit through 2042, but is not expected to be capable of reducing effluent total inorganic nitrogen (TIN) to below 10 mg/L by the end of the 20-year planning horizon, and cannot meet 3 mg/L effluent TIN even under current loading conditions.

Process Piping and Pumps

The recirculation piping in the Pump/Blower Room (lower level of the Process Building) is in poor condition and was the primary driver of the project originally. The pipe is unlined steel and has failed in several locations, causing an uncontrolled discharge of mixed liquor and/or waste sludge in the process room. Many sections of the process piping were field welded in place without sleeves or couplings for dismantling,

which makes repairs and replacement very difficult. The process valves have deteriorated, and are experiencing corrosion, coating delamination, and seal failure (leaks). In addition, the actuators are obsolete and it has become difficult to find replacement parts. The recirculation pumps and blowers are in fair condition.

The Suquamish WWTP process piping is not configured to allow for bypass of the process piping while maintaining operation and does not have redundancy to provide treatment with a basin out of service, which makes upgrades challenging. The two SBR basins share one influent pipe, the entire recirculation piping system, and one effluent pipe. Currently, any field repairs to the process piping must be implemented very quickly during brief pauses to the SBR sequencing cycle.

UV Disinfection System

Disinfection of the plant effluent is provided by a Trojan UV-3000B UV system. Although performance is acceptable, UV systems typically have a 20 to 25 year design life, therefore the UV system at Suquamish WWTP has exceeded its typical design life. The UV system has a design capacity of 1.0 MGD when both banks are turned on.

Effluent Equalization Basin and Aerated Sludge Storage Tank

The effluent equalization basin and storage tank is one combined circular coated steel structure to the east of the Process Building. Both the outer and inner walls of the equalization structure are in poor condition and are very corroded. There is a high likelihood of contamination of the effluent with sludge if the inner wall of the structure begins to leak or fails. The concrete stairway to the ASST and equalization basin platform has settled and is cracking. The effluent equalization basin is 69,000 gallons and the ASST is 32,000 gallons, both of which provide adequate capacity.

Rotary Drum Thickener, Thickened Sludge Storage Tank, and Sludge Loadout

The rotary drum thickener and thickened sludge pump are located in upper floor the Process Room, and the thickened sludge storage tank and sludge loadout pump are located across the driveway on the north side of the site. All of these items in good condition and have adequate capacity.

Support Systems

The existing odor control chemical scrubber is in the Process Room and is only partially operational. Other equipment in the Process Room, including the rotary screen, grit classifier, and thickener, are showing surface corrosion, which indicates insufficient ventilation in the room. Site evaluations conducted for the NFPA 820 Memo noted that the HVAC system for the Process Room is improperly balanced.

The plant drainpipes collect water from the Process Building floor drain and pumps it back to the plant influent for treatment. The exposed drainpipe in the lower level of Process Building has corroded, which causes increased maintenance due to condensation dripping onto equipment.

There are numerous items in the Process Building that do not meet NFPA 820 requirements. These items are summarized below, and additional detail can be found in the NFPA 820 TM, see **Appendix B**:

- Fire alarm system is not functional, is obsolete, and replacement parts are hard to obtain or not available.

- The Process Room combustible gas detectors that are connected to the fire alarm are not powered and appear to be non-functional, and with the age of the units are most likely obsolete.
- There are no conduit seal-offs currently used in the Pump/Blower Room, which are needed to adequately separate classified spaces.
- There are various water and drainpipes that do not adequately separate classified spaces.
- The influent sampler appears to be not rated or designed for use in a classified.
- The site does not have fire hydrant protection
- Site access does not meet Kitsap County Fire Code Requirements
- The Pump/Blower Room fans do not provide adequate ventilation and flow detection devices to declassify the space

Other support systems, including the plant water systems, are either in good condition or have no reported operational issues.

Proposed Improvements

This section summarizes the proposed improvements that are recommended for implementation in the near future. These items are needed to improve condition or capacity deficiencies. Many of the suggested improvements are interrelated and may need to be addressed as a single, large project, or carefully developed together as separate projects to ensure consistency between projects.

Lift Stations 53 and 54

LS-53 and LS-54 were evaluated using a hydraulic and hydrologic (H/H) model that was created for the General Sewer Plan and is discussed in Section 7 of the General Sewer Plan. These lift stations pump directly to the WWPT, so they directly affect the sizing of the headworks and equalization basin improvements discussed in the sections that follow. The model was calibrated to flow meter data collected from October 2020 through April 2021. The flow meters used for calibration were installed in the Suquamish collection system upstream of LS-53 and LS-54. The calibrated model simulates dry and wet weather system response in the existing collection system, including at the lift stations. Hydrologic parameters in the model represent how much rainfall is infiltrated into the soil versus how much is surface runoff. These parameters, in turn, determine how rainfall is routed into the sewer system in the form of inflow and infiltration (I/I). One focus of model calibration is tuning hydrologic parameters so that model simulations reasonably match observed data.

Once calibrated, model scenarios were created for the existing conditions and 20-year planning horizon. A 25-year design storm was then applied to each of these scenarios to identify system deficiencies under wet weather conditions. Deficient pipes are identified as those that surcharge. A lift station is considered deficient if the simulated peak hour flow (PHF) into the station exceeds the station's firm capacity. A 25-year storm was chosen to be consistent with on-going analysis of the Central Kitsap collection system analysis.

The modeling analysis performed for the General Sewer Plan in Section 7 indicates that both LS-53 and LS-54 are under capacity for both current (2022) and future (2042) flows. The lift station flows predicted by the model are summarized in Table 1. Currently, the firm capacity of the lift stations is insufficient, which causes sewage to back up into the collection system during high flow events. This was validated with discussions with County staff and via site visits conducted for the General Sewer Plans. As flows increase in the future, this deficiency will continue to get worse.

Table 1 | Lift Station Capacity and Peak Hour Flow Model Results

Lift Station	Existing Firm Capacity, GPM (MGD)	2022 Peak Hour Flow, GPM (MGD)	2042 Peak Hour Flow, GPM (MGD)	2080 Peak Hour Flow, GPM (MGD)
LS-53	360 (0.52)	834 (1.20)	973 (1.40)	1,065 (1.53)
LS-54	350 (0.50)	859 (1.24)	1,094 (1.58)	1,257 (1.81)
Total	**710 (1.02)**	**1,693 (2.44)**	**2,067 (2.98)**	**2,322 (3.34)**

The LS-53 and LS-54 upgrades and force main replacements are included in the General Sewer Plan as part of the 6-year CIP to address the capacity deficiency in Section 11.3. The flows predicted using the H/H model were used to establish the required firm capacity of each pump station. The General Sewer Plan recommends that the firm capacity of LS-53 and LS-54 each be increased to approximately 1,200 GPM (1.7 MGD) to provide enough capacity to eliminate surcharging in the system through 2042. This would result in an instantaneous peak flow of up to 3.4 MGD flowing into the WWTP, which exceeds the design capacity of the screen and the hydraulic capacity of the headworks channel and grit chamber.

It is recommended to further investigate flows in the collection system. The estimated current peak hour flow of 2.44 MGD is over 10 times higher than the average day flow of 0.23 MGD reported in Section 3.4 of the General Sewer Plan. This is a higher than typical peaking factor, which may indicate excessive I/I in the collection system. The County has already completed some work in an effort to reduce I/I but there may be additional opportunities to reduce I/I and thus reduce peak flows at the lift stations.

Additionally, it should be noted that while the General Sewer Plan modeling (Section 7) identified surcharging of pipes in the system under existing conditions, it did not predict any surface sewer overflows, even at 2080 flows. If this condition is acceptable, it may be feasible to reduce the design flow of the lift stations and allow sewage to back up in the collection system during peak flow times.

Conceptual design of the lift station improvements have not been completed and may affect the design flows at the headworks. It would be desirable to coordinate the lift station design with improvements to the headworks to ensure all elements of the system have adequate capacity. It may be feasible to incorporate elements into the design of the lift stations that reduce peak flows to the WWTP. Items to consider during conceptual design include large wet wells, overflow storage, and SCADA communication between pump stations to coordinate pump timing and reduce instantaneous flowrate at the WWTP.

New Headworks and Equalization Basin

The existing rotary screen and bar rack at the WWTP were constructed in series rather than in parallel, therefore, there is no means of bypass to replace the rotary screen and make channel modifications. This limitation was identified prior to design and led to the inclusion of the fine screen replacement evaluation in the original scope of work, since the need to bypass the plant was anticipated for the piping replacement work. The preliminary design investigation determined that the cost of bypass system, which would include the rental bypass system for six months and a Contractor-installed influent connection vault would be high, with a cost of approximately $2.5 million dollars (including markups for escalation, contingency, tax, engineering and administration, in 2023 dollars). This system provides little long-term benefit to the County, as the rental unit will leave the site at the completion of the project. Should the plant need to be bypassed again in the future, the influent connection vault could be used again but another rental plant would be needed. Additionally, replacement of the screen in place would not alleviate this constraint and

would not meet Ecology design requirements, which require that the backup screen be configured in parallel so that the fine screen can be isolated to be repaired or replaced.

Another major challenge identified during preliminary design is that the screen vendors contacted during preliminary design indicated that the maximum capacity of a screen that could be retrofitted in the existing channel would be approximately 2.1 MGD. This is sufficient for existing conditions but does not provide sufficient capacity if LS-53 and LS-54 are upgraded to the design points identified in **Table 1**.

Furthermore, the existing headworks channel and grit tank were designed for a flow of 2.0 MGD. It may be feasible during preliminary design of the lift station upgrades to reduce peak flows slightly, but additional analysis of the modeling indicated that even the 8-hour average peak flow would be approximately 1900 GPM (2.7 MGD), therefore, all elements of the existing headworks are insufficient for future flows. The headworks would be difficult to modify to increase capacity and redundancy since it is integrated into the process building floor slab and located in the constrained process room.

Due to the challenges and limitations of the existing headworks, it is recommended to design an influent equalization basin and a completely new headworks with new parallel screening channels, a new fine screen, and a new grit tank. Implementing the influent equalization as part of the piping replacement project would eliminate the need for the bypass system rental and provide greater long-term value for the County. The construction of an influent equalization basin was already included in the General Sewer Plan as part of the 6-year CIP presented in Section 11 to meet Ecology redundancy requirements and could be implemented sooner to facilitate process piping replacement. Influent equalization is also required for the process to be converted to aerated granular sludge (AGS), which is included as a recommendation in Section 8.3 of the General Sewer Plan to achieve effluent nitrogen concentrations below 10 mg/L.

The influent equalization basin could be located directly to the east of the process building and would likely require pumps to drain the basin. It is recommended to locate the influent equalization basin after the headworks so that grit, rags, and debris are removed before flow enters the basin. This will reduce the amount of maintenance that the basin requires. The future AGS upgrade is expected to need to transfer several hours of influent volume from the influent equalization basin into the reactors within less than an hour which will require high transfer pump flowrates, so screening prior to influent equalization will also allow a smaller screen to be used.

The volume of the influent equalization basin and capacity of the influent equalization pumps have not been determined and should be coordinated with both existing SBR operation and future AGS upgrades to ensure it has sufficient capacity. It may be possible to configure the influent equalization basin so that it is only used when peak flows reach a certain threshold, with flows below the threshold flowing directly to the SBRs. This would reduce the use and size of the influent equalization pumps and the need for maintenance on both the pumps and the basin.

Replacement of the headworks will allow the process to be upgraded to meet Ecology requirements, provide sufficient capacity for current and future flows, and allow Pump Stations 53 and 54 to be upgraded. The capacity of the headworks channels, screens, and grit removal have not been determined, as they are dependent on the lift station upgrades and influent equalization basin.

Process Piping and Valve Replacement

Proposed improvements to the process piping and process valves are consistent with the Draft PDR. It is recommended to replace the existing pipes with ceramic epoxy lined (i.e. Protecto 401) ductile iron of the same diameter. This piping system will provide good durability at moderate cost. All the existing process

pipes and fittings should be replaced with rigid-grooved fittings (also known by the brand name Victaulic). The general layout appears feasible without any custom fittings but should be further investigated to confirm. New cleanouts consisting of a ball valve and a cam-lock fitting are proposed at six locations of the replaced process piping to provide the ability to drain the pipe. Most of the valves and actuators with the process piping located in the lower level of the Process Building should be replaced. The process piping configuration will need to be modified if the plant is converted to the AGS process because the decant and recirculation functions are not needed, so the recommended upgrades should be reconsidered if the timeline for nitrogen removal upgrades becomes more clear.

Effluent Equalization Basin and Aerated Sludge Storage Tank Repairs

Proposed improvements are consistent with the Draft PDR. The effluent equalization basin and ASST should be abrasively blasted to remove the existing coating and corrosion. Then, an inspection should be performed, and additional strengthening of the structure implemented as needed by welding additional reinforcement. The gap between the equalization basin wall and the walkway wall should be filled and the basin, ASST, piping, and associated equipment will be recoated with a high-performance coating system. The concrete stairway to the ASST and effluent equalization basin platform should be replaced with a fiberglass stairway. Steel ladder rungs may be welded to the wall of the existing platform to provide access into the effluent equalization basin. The existing railing on the platform may be modified to include a gate, and a davit crane base can be mounted to further improve access.

If the SBR is upgraded to the AGS process in the future, it is recommended that the effluent equalization basin and ASST structure can be retrofitted to provide effluent equalization only and a new sludge storage basin will be constructed. The proposed retrofit can be accomplished by demolishing the existing steel wall separating the sludge storage from the effluent equalization and repairing the exposed steel. The sizing of both the effluent equalization basin and new sludge storage tank should be confirmed when the AGS process is implemented.

Rotary Drum Thickener, Thickened Sludge Storage Tank, and Sludge Loadout

There are no proposed improvements to the rotary drum thickener, thickened sludge storage tank, or sludge loadout facility because these elements were installed recently and are in good condition.

Support Systems

Odor Control System Improvements

Odor control system replacement is included in Section 11.4 of the General Sewer Plan as part of the 6-year CIP but should be reevaluated and coordinated with other improvements. It is still recommended to provide a new odor control system due to the poor condition and functionality of the existing system. The General Sewer Plan evaluated alternatives to replace the existing odor control system in Section 8.3 and recommends a new activated carbon system to be installed outside the process building, which likely remains a good approach. The odor control system has not been developed beyond this feasibility evaluation level, and since the headworks are now recommended for replacement, the odor control design requirements are expected change. Therefore, the odor control system replacement should be reevaluated once the design of the headworks and changes to the Process Room have been further developed.

NFPA 820 Related Upgrades

Numerous improvements are needed to address NFPA 820 deficiencies. It is proposed that additional ventilation be provided in the Pump/Blower Room to declassify the area, as described in the NFPA 820 Memo. This would allow the current electrical equipment to be used as-is and would not require the addition of conduit seal-offs to meet NEC requirements for hazardous locations. Additionally, if both the headworks and odor control system are moved as recommended, the Process Room will only contain thickening equipment and can also be declassified if sufficient ventilation is provided. The room would no longer require combustible gas detection, so this could be removed without being replaced. Both the Process Room and the Pump/Blower Room Heating, Ventilation, and Air Conditioning (HVAC) systems will require ventilation flow monitoring equipment connected to an alarming system with remote monitoring and local visual and audible indication at the entrances to the spaces to be declassified. The HVAC system in the Process Room is not properly balanced, the fan is in poor condition, and ventilation needs would change if the headworks are moved, so rehabilitation and rebalancing of the system is recommended.

The existing fire alarm system is recommended for replacement in both the Process Room and the Pump/Blower Room, as it will still be needed to meet NFPA 820 after the ventilation upgrades.

The nearest fire hydrant to the plant is located too far from the process building to meet NFPA 820 requirements and the *Kitsap County Building and Fire Code*. A new water main should be extended onto the WWTP site and a fire hydrant added, which is recommended to be located near the existing Thickened Sludge Storage Tank. Kitsap PUD provides water service to the WWTP and has conducted a fire flow analysis at Consor's request to aid in determining the scope of improvements required. Kitsap PUD recommended installing an 8-inch diameter water main extending approximately 960 linear feet from an existing water main located in NE Kaleetan Ln between Division Ave NE and NE Enetai Ln, see Appendix D for more details. Additionally, the existing driveway does not have a 20-foot-wide all-weather driving surface and the load rating is unknown, so it is proposed to replace it with a new access route that meets the County Fire Code width and load requirements. The County has had preliminary discussions with the Fire Marshal, who indicated that a roadway width less than 20-ft wide, with addition of bulb outs for apparatus passing, would be acceptable since the route is clear of obstructions and the existing radius does not introduce sight distance constraints. It will be important to confirm the extent of roadway improvements during preliminary design to determine the extent of stormwater management that may or may not be required. Both the water main extension and road access have been developed as concepts only and need to be confirmed with the relevant agencies during design.

There is discussion of the drain piping replacement in both the NFPA 820 Memo and the Draft PDR. With both the Process Room and Pump/Blower Room declassified as suggested herein, there is no need to separate the spaces with fire-proof materials, so plastic materials may be used for the drain pipe replacement. The other pipe changes that connect between the rooms noted in the NFPA 820 Memo do not need to be altered if the spaces are declassified.

Future Improvements

Following is a discussion on additional improvements that are proposed for implementation but are not urgently needed. These items are included to provide context and additional information for planned upgrades so that they can be coordinated with more immediate improvements as needed.

UV System Replacement

UV system replacement is included in the General Sewer Plan as part of the 6-year CIP presented in Section 11.4. The existing UV system is recommended to be replaced with a new UV system to provide advanced monitoring and control functionality which will reduce operating costs and O&M requirements. The influent equalization basin (if implemented), SBRs, and effluent equalization basin provide significant buffering of influent flows to the UV system and the and the current Peak Day Flow is approximately 0.7 MGD, so the existing UV system capacity of 1.0 MGD is expected to be sufficient to allow the proposed improvements to be implemented. As designs for the proposed improvements, especially the influent equalization basin, are developed, the influent equalization basin operation, SBR cycle timing, and effluent equalization basin operation should be reviewed to confirm that the existing UV system capacity remains adequate.

The UV system replacement could be implemented at the same time as other improvements depending on need, timing of the project, and funding. The new UV banks, when constructed, can be placed in the existing UV channel in the same configuration, with minor modifications to the baffles to adjust the channel width. The system can be configured to treat a higher design flowrate within the same footprint if needed.

Aerated Granular Sludge & Sequencing Batch Reactors Basin Coating Rehabilitation

Converting the SBRs to AGS is included in the General Sewer Plan Section part of the 20-year CIP presented in Section 11.4. If effluent nitrogen limits become more restrictive, this project is recommended to be implemented to improve nitrogen removal to approximately 3 mg/L TIN. In order to convert to an AGS process, the aeration system, process piping, and controls will be replaced, the effluent equalization basin will be modified, and ASST will be rebuilt in a new location. The existing coating is beginning to delaminate and should be rehabilitated as part of the basin retrofit. The improvements suggested in the proposed improvements herein are intended to align with that approach even if the implementation timeline is unknown so that the County can upgrade if/when needed. This recommendation should be reevaluated as permit requirements change.

Alternative Options

Section 8.4 of the General Sewer Plan evaluated the concept of replacing the Suquamish WWTP with a pump station which would send all the Suquamish system flow to Central Kitsap WWTP. This was compared to the expected project and lifecycle costs of upgrading the Suquamish WWTP and found to be nearly 30 million dollars more expensive to construct and more than 20 million dollars more expensive over a 40-year lifecycle. The full extent of required updates discussed in this memo was not fully known at the time of the General Sewer Plan cost estimate and therefore are not included in the estimate, however, the additional cost for the improvements discussed are not expected to exceed more than a few million dollars, so the pump station concept remains more expensive and is not recommended.

Appendices:

A. *Draft Preliminary Design Report*
B. *Suquamish Wastewater Treatment Plant NFPA 820 Review Technical Memorandum*
C. *Suquamish WWTP Piping Improvements Design Scope Letter*
D. *Kitsap PUD #1 Correspondence*

APPENDIX A

DRAFT

Suquamish Wastewater Treatment Plant Piping Improvements

Kitsap County

Preliminary Design Report

April 2023

Prepared By:
Consor
600 University Street, Suite 300
Seattle, WA 98101

I hereby certify that the Engineering Report was prepared by me or under my direct supervision and that I am a duly registered Engineer under the laws of the State of Washington.

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CHAPTER 1

Executive Summary

This Preliminary Design Report (Report) discusses the Suquamish Wastewater Treatment Plant (WWTP) recommendations and design criteria for process piping improvements, equalization basin (EQ basin) and sludge storage tank repairs, and fine screen replacement and options for temporary bypass during construction. This Engineering Report is intended to fulfill the requirements of the Washington Administrative Code (WAC) 173-240-060 (Engineering Reports).

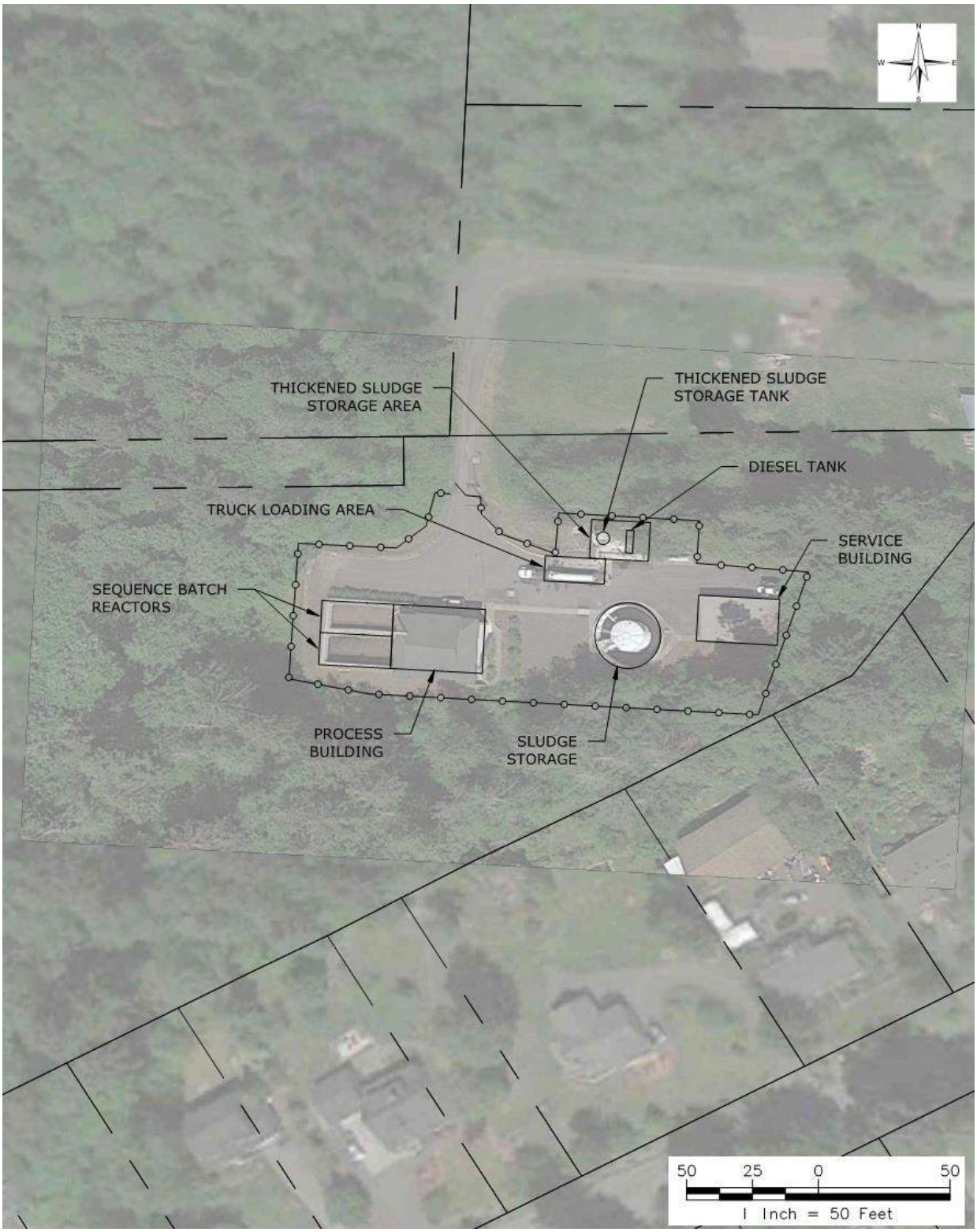
1.1 Project Background and Purpose

Suquamish WWTP was constructed in 1975 as an activated sludge process with chlorination and then reconstructed in 1997 with a new headworks, two sequencing batch reactors (SBR), an ultraviolet (UV) disinfection system, and solids thickening. In 2017, the plant installed a rotary drum thickener (RDT) system and a thickened sludge storage tank (TSST) and loadout facility. The overview of the plant is shown in **Figure 1-1.**

The recirculation process piping for the SBR system is in poor condition, has failed in several locations over the last few years, and requires replacement to ensure reliability of operation. Within the process building, the process drains are also corroded. The EQ basin and sludge storage tank which date back to the original 1975 construction, are corroded and require repair and recoating to extend the useful life of the structure. The influent rotary screen has significant corrosion and is in poor condition. The County is considering replacement or repair of each of these items so that they can continue reliable operation of the WWTP. The report summarizes design criteria and proposed upgrades for each of these elements.

The plant is not able to continue preliminary and secondary treatment while these components are being replaced or repaired, therefore, a temporary bypass system would be required to provide treatment during construction. Bypass of the system is an important consideration for construction, so it is also discussed in this report.

Figure 1-1 | Suquamish WWTP Site Overview



1.2 Process Piping Improvements

The recirculation pipes and fittings for the SBR process in the process building will be replaced with the same size ductile iron with rigid grooved fittings. This will allow use of standard fittings so that the pipes can be repaired or replaced by County staff more easily in the future. The pipes and fittings are proposed to be specified with Protecto 401 lining. The valves and actuators will be replaced with the same size with flanged ends and adapters will be used to connect to the grooved pipe. New drains will be added to drain the process piping so that the County can drain the mixed liquor from the pipe in a controlled manner if/when repairs are needed.

1.3 Equalization Basin and Sludge Storage Tank Repair

The EQ basin and sludge storage tank will be abrasively blasted to remove the existing coating and corrosion. An inspection will be performed and additional strengthening of the structure will be implemented as needed by welding additional reinforcement. The gap between the EQ basin wall and the walkway wall will be filled and the basin, sludge storage tank, piping, and associated equipment will be recoated with a high-performance coating system.

1.4 Influent Rotary Screen Replacement

The existing influent rotary screen will be removed and replaced with a Huber rotary drum screen in the existing screen channel. The County has a Huber screen at the Kingston WWTP that performs well and would like to standardize across their system to simplify operation and maintenance. The grit removal overflow pipe will be rerouted to connect to the head of the screen channel so that any overflow is screened.

1.5 Plant Drainpipe Replacement

The drainpipe withing the SBR process building will be removed and replaced with polyvinyl chloride (PVC) pipe of the same size. Couplings will be used at ceiling, floor, and wall penetrations to connect to existing pipes embedded in concrete.

1.6 Temporary Bypass System

Suquamish WWTP does not currently have the redundancy to provide treatment with the process pipe, influent screen, and equalization basin and sludge storage tank offline or a means to bypass the plant. To allow the plant to be taken off-line for construction, a permanent below-grade concrete bypass vault will be constructed in the yard so that raw sewage can be diverted to a temporary rental plant to provide preliminary and secondary treatment. The secondary effluent will be routed back to the head of the existing UV disinfection system for disinfection. The sludge will likely be pumped to the existing TSST and hauled to the Central Kitsap WWTP for stabilization and disposal. The construction of the proposed repairs and replacements will be completed during the summer since the influent flow is lower during the dry summer months, which will reduce the required capacity and cost of the temporary bypass system.

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CHAPTER 2

Owner Information

Suquamish Wastewater Treatment Plant (WWTP) is owned and operated by Kitsap County (County). The owner's representative is listed below.

Dennis Graham
Maintenance and Operations Supervisor
Kitsap County Department of Public Works Sewer Utility
12351 Brownsville Hwy NE
Poulsbo, WA 98370
DGraham@kitsap.gov
(360) 337-5777

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CHAPTER 3

Existing Conditions

The *Draft Suquamish Wastewater Facility Plan and Sewer Plan Update* (Consor, 2023) is currently in the final stages of development. It describes the existing conditions of Suquamish WWTP and is briefly summarized in this Section. The final version of the *Suquamish Wastewater Facility Plan and Sewer Plan Update* will include problem identification and background information for the process piping, equalization (EQ) basin and sludge storage tank, and influent rotary screen. Due to the importance of the proposed improvements included in this report, the project is progressing in parallel with completion of the final version of the facility plan. The existing environmental conditions within and adjacent to the existing WWTP are briefly discussed in this section.

3.1 WWTP Existing Conditions

Suquamish WWTP is located in Suquamish, Washington on the Port Madison Indian Reservation. It serves the Suquamish Basin, which spans approximately 470 acres and is bounded to the north by NE Prospect Street and NE Winfred Street. The current WWTP is designed for an annual average design flow (AADF) of 0.4 million gallon per day (MGD) and a peak instantaneous design flow (PIDF) of 1.0 MGD, as noted in the 1997 design drawings and reported in the National Pollutant Discharge Elimination System (NPDES) Permit.

The Suquamish Basin had an estimated sewered population of 2,663 in 2020. Influent flow to the Suquamish WWTP is primarily domestic wastewater and a small amount of light commercial and industrial wastewater. Additionally, the WWTP treats wastewater from the Suquamish Clearwater Casino Resort (Casino).

The WWTP parcel is 7.6 acres. The existing and future land use for the parcel is not impacted as a result of this project.

The recirculation process piping for the SBR system is in poor condition, has failed in several locations over the last few years, and requires replacement to ensure reliability of operation. The EQ basin and sludge storage tank which date back to the original 1975 construction, are corroded and require coating and further repair. The influent rotary screen is in poor condition and cannot be bypassed.

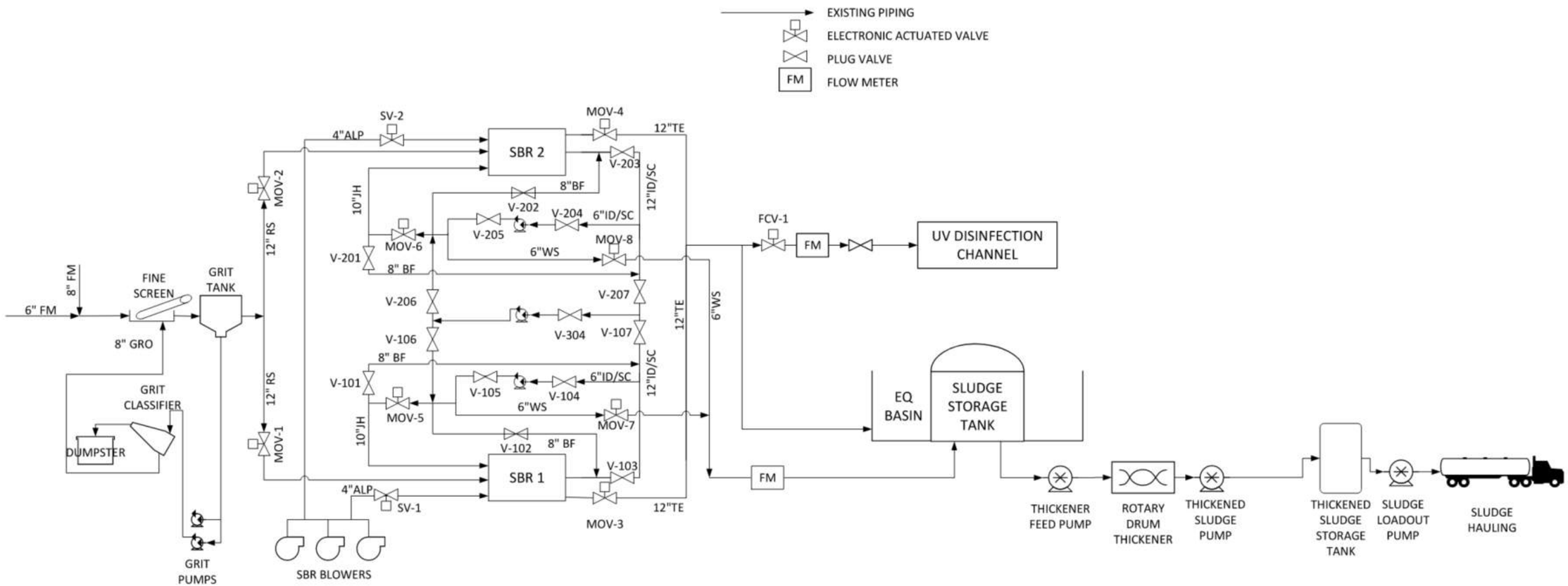
The treatment processes of the Suquamish WWTP will be temporarily affected during the construction but will not be changed from the existing processes after construction.

For information regarding current liquid and solids treatment processes, please refer to the *Draft Suquamish Wastewater Facility Plan and Sewer Plan Update*.

Treated effluent is discharged to the Port Madison of the Puget Sound through the original outfall pipe and diffuser which will not be changed or altered as a result of this project.

Figure 3-1 shows the process flow diagram of the current operation at Suquamish WWTP.

Figure 3-1 | Process Flow Diagram of Current Operation at Suquamish WWTP



3.2 Regulatory Requirements

Suquamish WWTP has an NPDES Permit, #WA0023256, that was renewed June 1, 2008, and expired on May 31, 2013. In September of 2019, the EPA issued a draft permit, but due to delays at EPA the permit has not been finalized. Therefore, the 2008 NPDES has been administratively extended and remains in effect. The existing water quality will not change as a result of this project.

The WWTP is on the Port Madison Indian Reservation, so EPA has primary jurisdiction and issues the plant's NPDES permit, but the Washington Department of Ecology (Ecology) also has the opportunity to add additional permit requirements which are detailed in a Clean Water Act Section 401 certification letter. As part of the ongoing permit renewal process, Ecology has issued a 401 certification letter that includes an annual discharge limit of 14,691 lbs of total inorganic nitrogen (TIN).

Table 3-1 is a summary of waste discharge limitfor the Suquamish WWTP Outfall 001 to the Puget Sound in the 2019 Draft NPDES Permit and Ecology 401 certification.

Table 3-1 | Suquamish WWTP Effluent Limits

Effluent Limits: Outfall 001		
Parameter	**Average Monthly**	**Average Weekly**
BOD_5	30 mg/L	45 mg/L
	100 lbs/day	150 lbs/day
	85% removal of influent BOD_5	
TSS	30 mg/L	45 mg/L
	100 lbs/day	150 lbs/day
	85% removal of influent TSS	
Parameter	**Annual Load Cap**	
TIN	14,691 lbs (pending)	
Parameter	**Daily Minimum**	**Daily Maximum**
pH	6.0	9.0
Parameter	**Monthly Geometric Mean**	**Weekly Geometric Mean**
Fecal Coliform Bacteria	200/100 mL	400/100 mL

Notes:
mg/L = Milligrams per liter
lbs/day = Pounds per day
mL=milliliter

3.3 Process Piping and Valves

Raw sewage is pumped to the site through one 6-inch diameter force main from Pump Station-54 (PS-54) and one 8-inch diameter force main from Pump Station-53 (PS-53). Both force mains combine outside the Process Building into a single 10-inch diameter force main which enters the Process Building in the northeast corner in the basement and then goes up the top floor of the Process Building to the headworks. After screening and grit removal, the raw sewage is then conveyed to the two SBR basins through 12-inch diameter raw sewage piping in the Process Building. The raw sewage (RS) piping is in good condition. There

is only one influent channel and raw sewage pipe, so it is not possible to bypass the processes to complete construction or maintenance.

The SBR system has three recirculation pumps that convey the mixed liquor from the bottom of the SBRs through a jet header. In the 1997 mechanical drawings, the suction side of this recirculation loop is labeled ID/SH (inlet distributor/sludge collector) and the discharge side is JH (jet header). **Figure 3-2** shows the existing process piping inside the Process Building. This piping system is also used to withdraw the settled sludge from the bottom of SBR basins and pump it to the sludge storage tank. This portion of piping is labeled WS (waste sludge) in the 1997 drawings. The recirculation pumps are in fair condition, however, the ID/SC and JH piping is in poor condition. Portions of the WS pipe were replaced as part of the 2017 thickening upgrades project, but the remaining portions date back to 1997 and are also in poor condition. The ID/SC, JH, and old WS pipe is unlined steel and in several locations the pipe has failed, causing an uncontrolled discharge of mixed liquor and/or waste sludge in the process room. Many sections of the process piping were field welded in place without sleeves or couplings for dismantling which makes repairs and replacement very difficult. Furthermore, Suquamish WWTP is not configured to allow for bypass of the process piping and does not have redundancy to provide treatment with a basin out of service. The two SBR basins share one influent pipe, the entire recirculation piping system, and one effluent pipe. Currently, any field repairs must be implemented very quickly during brief pauses to the SBR sequencing cycle.

Figure 3-2 | Existing Process Piping

The process piping valves are primarily plug valves and some of them are motor operated valves (MOVs) that automatically control the sequencing of the SBR influent, SBR effluent, recirculation loop, and waste sludge. The valves are flanged and some of them are showing a sign of corrosion and the coating is peeling off. In addition, the actuators are obsolete and difficult to find replacement parts for. The SBR effluent control valve (FCV) installed in 1997 is currently not functioning so it must be throttled manually. Replacement of poor condition valves and obsolete actuators is required to ensure reliability of operation.

Each SBR has a 12-inch diameter emergency overflow pipe, shown in **Figure 3-3**. The overflow pipe from SBR #2 connects back to the influent pipe just inside the process room. The overflow pipe from SBR #1 connects to the effluent pipe after the flow control valve but before UV disinfection. Thus, if SBR #2 begins to overflow, the mixed liquor will either flow into SBR #1 if its influent control valve is open, or it will

continue to rise and eventually overtop the walls if the SBR #1 influent valves is closed. If SBR #1 begins to overflow it will flow into the effluent pipe regardless of SBR #2 status. Ecology does not have specific criteria for how SBR emergency overflows should be configured, and the influent and overflow pipe is in acceptable condition, so the overflow will not be modified as part of this project.

Figure 3-3 | Overflow Pipe

The effluent from the SBR basins is conveyed to the EQ Basin, then flows to UV channel through the treated effluent piping system in the Process Building. The waste sludge that is stored in the sludge storage is thickened by rotary drum thickener (RDT) and pumped into thickened sludge storage tank (TSST) through thickened sludge piping. The treated effluent (TE) piping and thickened sludge (TS) piping are in good condition and will not be modified as part of this project.

The plant drainage system collects drainage from the Process Building and pumps it back to the plant influent for treatment. The 4-inch drainpipe in the lower level of Process Building has rust and condensation and requires replacement.

3.4 Equalization Basin and Sludge Storage Tank

The effluent equalization basin and storage tank is one circular coated steel structure with a concrete floor to the east of the Process Building. The 69,000-gallon equalization basin is the outer ring of the structure. The 32,000-gallon, covered, circular aerated sludge storage tank (ASST) sits in the center of the structure. The equalization basin is open to the atmosphere. Both the outer and inner walls of the equalization structure are in poor condition and are very corroded. There is a high likelihood of contamination of the

effluent with sludge if the inner wall of the structure begins to leak or fails. The concrete stairway to the ASST and EQ basin platform has settled and is cracking. A detailed structural assessment of the plant was completed and reported by CG Engineering, see Appendix A. A detailed corrosion and coating evaluation for EQ basin and sludge storage tank was completed and reported by Northwest Corrosion Engineering, see Appendix F. Recommendations to the repair of EQ basin and sludge storage tank will be discussed in detail in Section 4.5.

3.5 Influent Rotary Screen

The ¼-inch opening rotary screen with a capacity of 2 MGD was installed in 1997 in the upper level of Process Building and is near the end of its typical expected lifespan. The rotary screen is in poor condition with some visible exterior corrosion and requires replacement. The screening chute and dumpster were installed in 1997 and are both in good condition with no visible corrosion or leaks.

The grit removal overflow (GRO) pipe connects to the downstream of the screen channel and tends to allow particles to get around the screen. Relocation is recommended so that any overflow is returned before the screen instead.

3.6 NFPA 820 Classifications

NFPA 820 provides requirements for ventilation, electrical classification, materials of construction, and fire protection measures for the Liquid Stream Treatment Processes and the Solids Treatment Processes in Table 5.2.2 and Table 6.2.2 respectively (*NFPA 820*, 2020). Table 3-2 summarizes the requirements related to systems and areas affected by this project.

The process piping room contained sludge pumps and can be considered a “Sludge Pumping Dry Well.” The room is ventilated at less than 6 air changes per hour and would be classified as Class I, Group D, Division 2.

The appropriate classification of the headworks and thickening room is not clear. The screen channel, although enclosed, cannot be completely sealed, so it is possible that gases may escape into the room. For this reason, the *Draft Suquamish Wastewater Facility Plan and Sewer Plan Update* recommended that the room be considered as a classified space. The headworks and thickening room has continuous ventilation rate at more than 12 air changes per hour and would be classified as Class I, Group D, Division 2.

The impact of NFPA 820 on work requirements in both areas should be confirmed with building officials at the beginning of final design to ensure that planned replacements will not inadvertently trigger other upgrade requirements.

Table 3-2 | NFPA 820 Screen Facilities and Handling Buildings Requirements

Area	Fire and Explosion Hazard	Ventilation	Extent of Classified	NEC Area Electrical Classification (All Class I, Group D)	Materials of Construction	Fire Protection Measures
Coarse and Fine Screen Facilities	Possible ignition of flammable gases and floating flammable liquids	A	Enclosed – entire space	Division 1	NC	FE, H, CGD
		B	Enclosed – entire space	Division 2	NC, LC, or LFS	FE, H, CGD
		Not enclosed, open to atmosphere	Within a 10 ft envelope around	Division 2	NC, LC, or LFS	FE, H
Coarse and Fine Screenings – Handling Buildings	Not Applicable	No Requirement	Not Applicable	Unclassified	NC, LC, or LFS	H, FE, and FAS
Sludge Thickener	Possible generation of methane from sludge; carryover of floating flammable liquids	A	Enclosed – entire space	Division 1	NC	FE, H, CGD if enclosed
		B	Enclosed – entire space	Division 2	NC, LC, or LFS	FE, H, CGD if enclosed
		C	Enclosed – entire space	Unclassified if preceded by primary treatment with skimming	NC	FE, H
		Not enclosed, open to atmosphere	Within a 10 ft envelope around	Division 2	NC, LC, or LFS	FE, H
Sludge Pumping Station Dry Wells	Buildup of methane gas or flammable vapors	D	Entire dry well when physically separated from a wet well or separate enclosure	Division 2	NC, LC, or LFS	FE, H
		C	Entire dry well when physically separated from a wet well or separate enclosure	Unclassified	NC, LC, or LFS	FE, H

Note the following codes are used in this table:
A: No ventilation or ventilated at less than 12 air changes per hour.
B: Continuously ventilated at 12 air changes per hour.
C: Continuously ventilated at 6 air changes per hour.

CGD: Combustible gas detection system
D: No ventilation or ventilated at less than 6 air changes per hour.
FAS: Fire alarm system.
FE: Fire extinguisher
H: Hydrant protection
LC: Limited combustible material
FLS: Low flame spread material
NC: Noncombustible material

CHAPTER 4

Proposed Design Improvements

This section discusses the bypass options and recommendations, process piping design, equalization basin and sludge storage tank repair, and influent screen replacement.

4.1 General Design Criteria

The flow rates at the WWTP in 2020 were evaluated in the *Draft Suquamish Wastewater Facility Plan and Sewer Plan Update* by using discharge monitoring reports (DMRs) and the future flow rates were projected based on the expected population growth by 2028 and 2042. **Table 4-1** summarizes the current and projected average annual flow (AAF), maximum month wet weather flow (MMWWF), maximum month dry weather flow (MMDWF), peak day flow (PDF), and peak hour flow (PHF).

Table 4-1 | Suquamish WWTP Current and Projected Flow Conditions

Flow Event	2020	2028	2042
AAF (MGD[1])	0.23	0.24	0.26
MMWWF[2] (MGD[1])	0.45	0.47	0.5
MMDWF[3] (MGD[1])	0.30	0.31	0.33
PDF[4] (MGD[1])	0.69	0.72	0.77
PHF[5] (MGD[1])	0.97	1.00	1.07

Notes:
1. MGD = million gallons per day
2. Maximum Month Wet Weather Flow: The largest volume of flow during a continuous 30-day period in wet weather season (November 1 through April 30), expressed as a daily average.
3. Maximum Month Dry Weather Flow: The largest volume of flow during a continuous 30-day period in dry weather season (May 1 through October 31), expressed as a daily average.
4. Peak Day Flow: The largest volume of flow during a one-day period, expressed as a daily average.
5. Peak Hour Flow: The largest flow rate during a one-hour period, over the metered time-period.

4.2 Process Flow Diagram

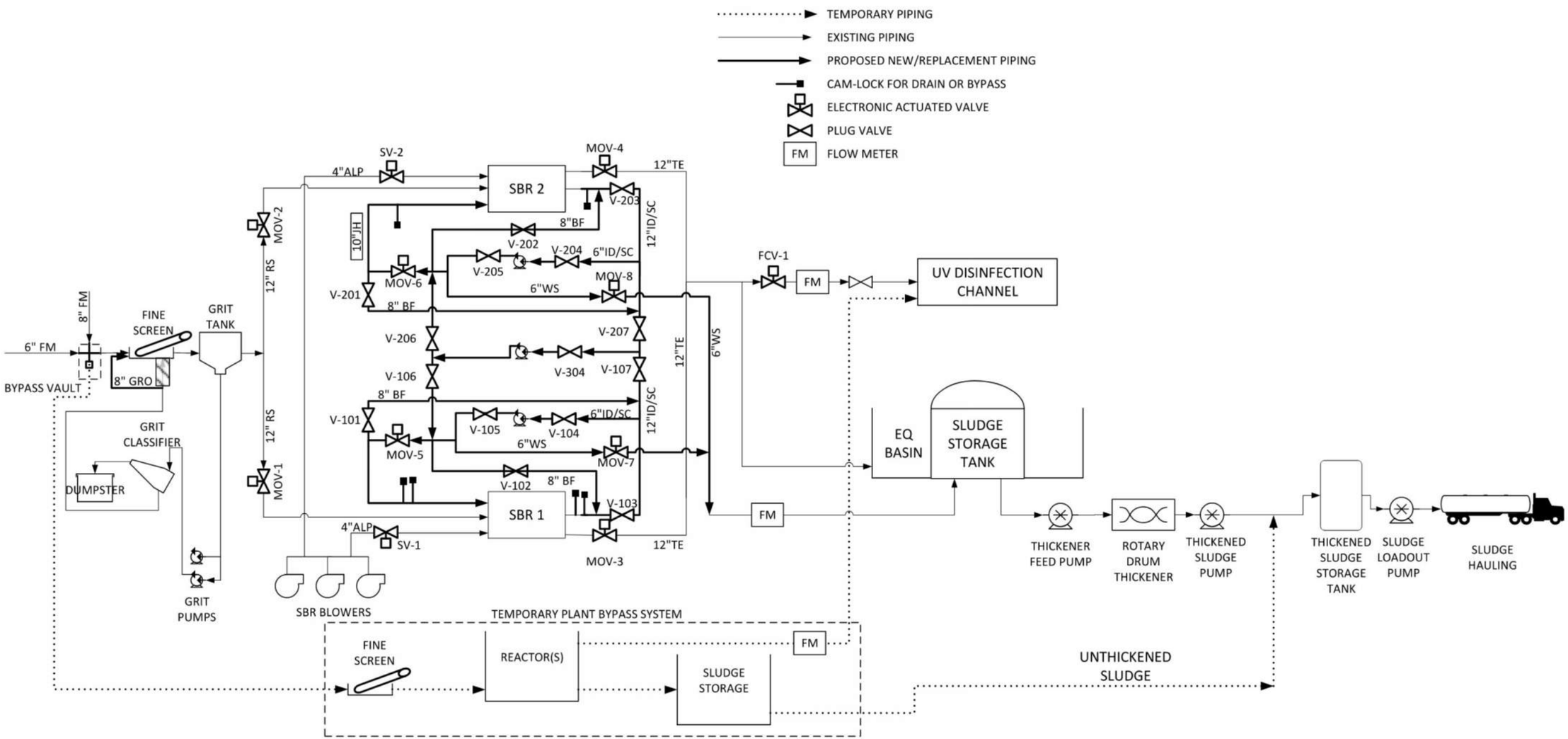
The following components in the Process Building will be replaced or added:

- Process pipes, fittings, and valves will be replaced.
- Six new cleanouts consisting of a ball valve and a cam-lock fitting will be added to the recirculation piping.
- The existing influent rotary screen will be replaced.
- The existing grit removal overflow (GRO) pipe will be replaced.

The plant is not able to continue preliminary and secondary treatment while these components are being replaced or repaired, therefore, a temporary bypass system would be required to provide treatment during construction. A temporary rental plant will be connected to the raw sewage pipe to provide treatment during construction.

Figure 4-1 shows a process flow diagram of the current operation and the temporary bypass operation, as well as the other improvements.

Figure 4-1 | Suquamish WWTP Current and Temporary Operation Process Flow Diagram



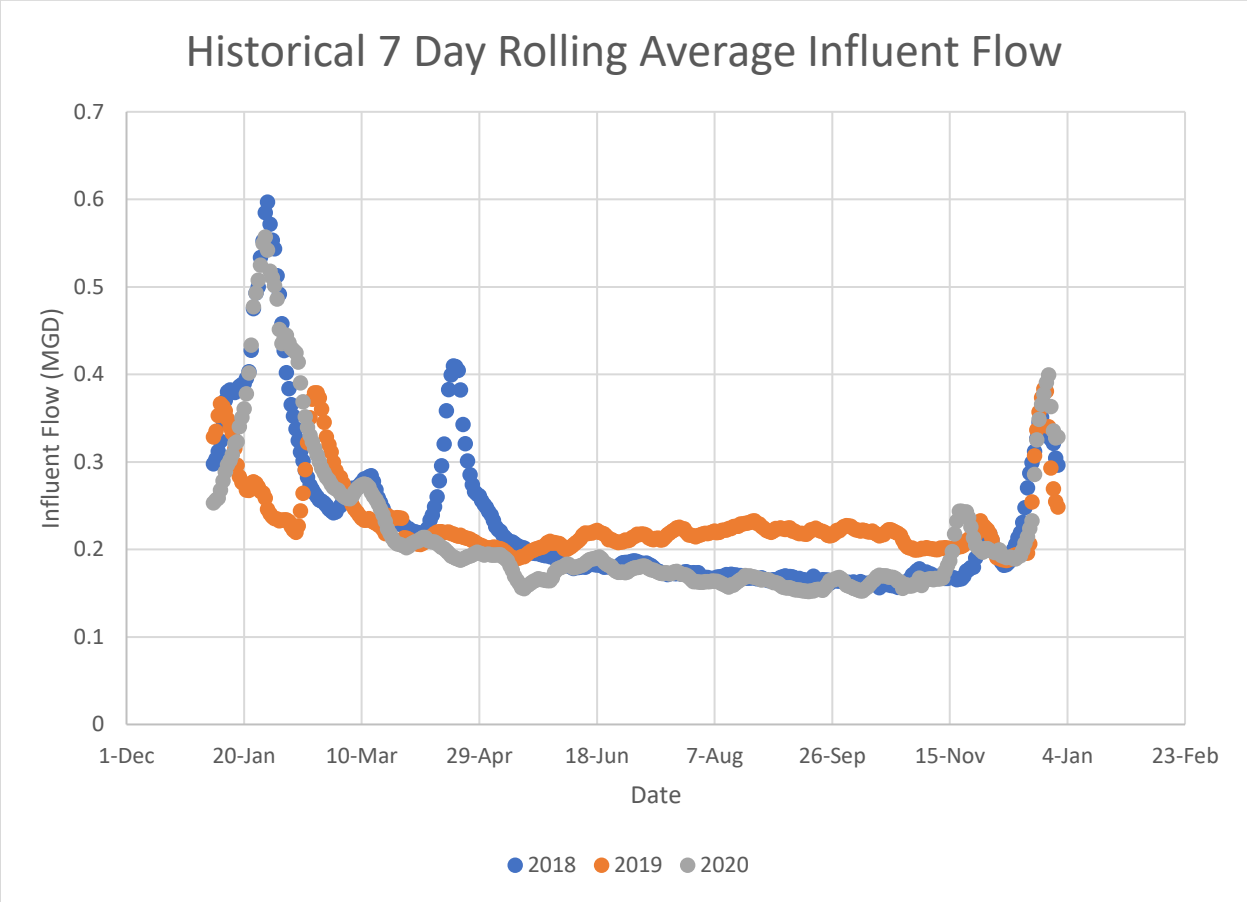
4.3 Bypass Options and Recommendations

Suquamish WWTP is not configured to allow for bypass of the process piping. Two SBR basins share one influent pipe and one effluent pipe. During influent and effluent valve replacement, no pipe will be available to continue the operation of the SBR system. During pipe replacement, the entire recirculation piping will be demolished and replaced, and the recirculation loop will not be functional for an extended period of time. Therefore, during construction, a bypass of the plant must be implemented for all processes prior to UV disinfection.

4.3.1 Bypass Design Criteria

As shown in **Figure 4-2**, the 7-day rolling average influent flow during the dry season from May to October is consistently lower than the winter months. Therefore, to minimize the size and capacity of the bypass system, construction will be limited to May through October. 2019 has a higher average flow, likely due to the lockdown during COVID-19.

Figure 4-2 | Suquamish WWTP Historical Average Influent Flow



The preliminary and secondary treatment processes must be bypassed, but the existing UV disinfection system can still be used during construction because it is not impacted by any proposed improvements.

The bypass system will need to provide sufficient turbidity removal to meet the UV system design criteria if the UV system is used, or alternative disinfection can be used.

During the construction period, the plant will still be required to meet all applicable regulatory criteria. **Table 4-2** summarizes the design criteria of the bypass system determined based on the NPDES Permit, historical plant data from May to October, and UV system requirement.

Table 4-2 | Bypass System Design Criteria

Parameter	Value
Influent	
Average Flow (MGD)	0.23
Peak Instantaneous Flow [1] (MGD)	1.02
BOD (mg/L)	250
TSS (mg/L)	250
TKN (mg/L)	60
Treated Effluent	
BOD (mg/L)	30
TSS (mg/L)	30
TIN (mg/L)	25
UV Transmittance (%)	50

Note:
Raw sewage is pumped from Pump Station-53 (PS-53) and Pump Station-54 (PS-54) in the Suquamish Basin. PS-53 has a pump capacity of 360 GPM and PS-54 has a pump capacity of 350 GPM. A flow rate of 710 GPM (1.02 MGD) will be provided when both pump stations are on.

4.3.2 Bypass Description

4.3.2.1 Bypass Vault

Force mains from two pump stations combine into a single 10-inch raw sewage pipe before entering the Process Building. A below-grade concrete bypass vault will be designed and tied into this raw sewage pipe in the yard. A valve control and cam-lock fitting will be installed for bypass hose to connect to rental plant. The vault will need to be approximately 5.6-ft long, 3.6-ft wide, and 5-ft deep with an HS-20 rated aluminum hatch. It will be kept in place for future use if bypass of the plant is needed. The bypass vault is included in the preliminary design plans shown in **Appendix B**.

4.3.2.2 Rental Treatment Equipment

A package wastewater plant will be rented and temporarily installed at the site to maintain normal operation during the construction. The rental plant includes both screening and treatment system. The treatment system is designed to treat an average flow of 0.23 MGD and a peak day flow of 0.7 MGD and is able to meet the targeted effluent quality of 30 mg/L of BOD, 30 mg/L of TSS, and 25 mg/L TIN. One company that can provide a rental plant that will meet these criteria is WSI, preliminary coordination has been done to ensure the viability of the bypass.

The rental plant is expected to be placed in the yard between the Process Building and EQ Basin. The available footprint of this area is approximately 51-ft long and 48-ft wide. The bypass vault will be connected to the rental plant through above ground piping. The treated effluent from the rental plant will be routed to the head of UV channel through the backdoor of the Process Building. The area available for

the bypass plant and the connection to the UV channel is included in the preliminary design plans shown in Appendix B

There are two options to load and haul the sludge off-site for disposal depending on the sludge concentration. The sludge can either be pumped directly to the thickened sludge storage tank in the yard through the access hatch or it can be connected to the discharge side of the thickener feed pump in the lower level of the Process Building and continue the current thickening operation. In either case, the sludge will be hauled to the Central Kitsap WWTP for further treatment as usual. Per WSI's estimation, the unthickened sludge production from their bypass system will likely be about 1,200 gallon per day (GPD) at 3% solids concentration. The County currently is hauling an average of about 6,000 gallons of thickened sludge weekly, therefore, the hauling schedule during the construction would be about double the current number of trips if the thickener is not used. The hauling schedule could remain the same if the bypass unit sludge is connected to the thickener. However, the RDT was designed to treat thickened sludge at about 1% solids, so would be important to coordinate with the vendor to make sure the RDT is capable of treating the higher solids sludge produced from bypass system. The challenges of trying to modify the RDT operation to treat higher solids sludge may be greater than the benefit of reducing the sludge hauling by about 1.5 truckloads per week given the relatively short timeframe that the bypass system will be in use.

The WSI bypass system lead time is at most 24 weeks after the receipt of the approved submittal, which provides enough time for WSI to fabricate additional rental units if the existing ones are in use. Rental equipment has currently not been scheduled for 2024, but WSI anticipates that they will have rental units available for mobilization in less than 12 weeks and stated that they do not require early contracting ahead of a January 2024 notice to proceed (NTP) for the general contractor. Several other rental system manufacturers were contacted, but none were capable of meeting the required flowrate. The County should consider contracting directly with WSI prior to award of the construction contract to ensure they have rental units reserved for the County when needed. This may also simplify coordination of bypass system and plant operational coordination and switchover between the two systems. The drawings of rental treatment equipment are included in Appendix C. Costs for the rental bypass are approximately $800,000 for the construction period and are included in the cost estimate in section 4.8.

4.4 Process Piping Improvements

4.4.1 Design Criteria

The *Draft Suquamish Wastewater Facility Plan and Sewer Plan Update* concluded that the WWTP has sufficient capacity to continue operating through 2042, so the intent of the piping replacement is to replace the pipe in the existing configuration and maintain the current capacity.

The recirculation pumps have a flow rate of 1,465 GPM and are adequate for continued use without replacement or change in sizing. The recirculation loop has pipe sizes of 8-, 10-, and 12-inch Table 4-3 shows the pipe velocities at different pipe sizes at 1,465 GPM. At pumping capacity, it is recommended to have a minimum pipe velocity of 2 foot per second (FPS) to prevent solids deposition and a maximum pipe velocity of 8 FPS to prevent excessive scouring of the pipe and reduce head losses (*Criteria for Sewage Works Design*, Washington State Department of Ecology, 2008, referred to as the Orange Book herein). The minimum velocity criteria is met for all existing pipe sizes and the maximum criteria is met by the 10- and 12-inch pipes and slightly exceeded for the 8-inch pipes, therefore, no change to pipe size is planned.

Table 4-3 | Suquamish WWTP Process Pipe Velocities

Pipe Size (inch)	Velocity (FPS)
8	9.35
10	5.98
12	4.16

The liquid characteristics affect the pipe material and lining selection. According to the secondary treatment process capacity evaluation developed in The *Draft Suquamish Wastewater Facility Plan and Sewer Plan Update* Section 6, the solids concentration of the mixed liquor varies from 0.2% to 0.4%. According to the RDT operations and maintenance manual, the solids concentration of the waste sludge varies from 0.5% to 1.0%.

The design for drainage piping shall be in accordance with the standards in *2018 Washington State Plumbing Code*. A horizontal drainage pipe from 3- to 6-inch requires a minimum slope of 1/8 inch per foot.

4.4.2 Process Piping Description

4.4.2.1 Pipe Material and Lining

The recirculation piping system is located in the lower level of the Process Building and does not have a significant elevation change or frictional head losses, so the pressure is relatively constant and low. The sludge temperature is relatively constant near room temperature and the pH is expected to be neutral. To select the most suitable material and lining for the replaced pipes, the following items are considered:

- Feasibility: corrosion, abrasion, working pressure, temperature, loading, size, constructability
- Availability: lead time, inventories in factory
- Cost: capital cost, operation and maintenance cost

Options considered for pipe material for replacement include:

- Ductile Iron
- Steel
- Stainless Steel
- High Density Polyethylene (HDPE)

Ductile iron pipe is the most common material for process piping; it is more corrosion resistant and has higher availability and lower cost compared to the other materials. Steel pipe is has low abrasion resistance and is more susceptible to wear and corrosion. Stainless steel has good strength and corrosion resistance but is significantly more expensive. HDPE is less commonly used for process pipe but has excellent corrosion resistance and does not require interior lining. It is very flexible and thermally active, so the existing pipe support system would need to be modified to provide sufficient support while allowing expansion and contraction.

Linings considered for replacement include:

- Cement mortar
- Ceramic epoxy

- Glass

The existing steel pipe is unlined, which is atypical and not recommended for wastewater applications because it leaves the steel unprotected from abrasion wear and corrosion. Therefore, use of unlined steel pipe is not considered as a viable alternative. Cement mortar lining is standard for water pipes and is readily available, but does not provide the same level of durability in sewage applications as the other options. Ceramic epoxy lining provides good corrosion protection and good durability with higher availability and moderate cost. Glass lining provides excellent abrasion resistance but is more expensive and less readily available.

Table 4-4 compares the options for pipe material and lining.

Table 4-4 | Process Pipe Material and Lining Comparison

	Feasibility	Availability	Cost
Pipe Materials			
Ductile Iron	Good corrosion, abrasion, high strength, heavy	Readily Available	Low
Steel	Moderate corrosion resistance, customized, soft	Readily Available	Low
Stainless Steel	Good corrosion resistance, high strength, lightweight	Readily Available	High
High Density Polyethylene	Good corrosion resistant, high strength, customized, lightweight, less common for process applications, flexible	Readily Available	Medium
Linings			
Cement Mortar	Corrosion resistant, moderate durability	Readily Available	Low
Ceramic Epoxy	Corrosion resistant, moderate durability	Readily Available	Medium
Glass Lining	Abrasion resistant, high lasting	Moderately Available	High

It is recommended to replace the existing pipes with ceramic epoxy lined ductile iron. This piping system will provide good durability at moderate cost. The pipe and fitting lead time for the sizes and fittings identified in the 30% plans included in the appendix is 20 to 25 working days after receipt of order.

4.4.2.2 Pipe and Fitting Replacement

All the existing process pipes and fittings will be replaced with rigid grooved fittings (also known by the brand name Victaulic). Grooved fittings allow for easy installation, have a small area that reduces the likelihood of conflict in a tight space, and allows use of standard grooved (Victaulic) fittings that will be easy to replace if needed. Preliminary analysis of the existing pipe system indicates that all of the piping can be replaced in-place with standard grooved fittings. In addition, as shown in the Process Flow Diagram in **Figure 4-1**, new cleanouts consisting of a ball valve and a cam-lock fitting will be added to six locations of the replaced process piping to provide drainage:

- Two cleanouts on the 12-inch ID/SC from SBR 1 to recirculation pumps,
- One cleanout on the 12-inch ID/SC from SBR 2 to recirculation pumps,

- Two cleanouts on the 10-inch JH from recirculation pumps to SBR 1, and
- One cleanout on the 10-inch JH from recirculation pumps to SBR 2.

4.4.2.3 Valve and Actuator Replacement

Most of the valves and actuators with the process piping located in the lower level of the Process Building will be replaced. Several of the MOVs and the FCV will be replaced in their entirety, others will have the actuator only replaced. The valves identified for replacement are detailed below in **Table 4-5** and are identified in the Process Flow Diagram in **Figure 4-1**. The preliminary drawings showing the pipe and valve replacements are included in **Appendix B**. Electrical requirements for the actuators are detailed in **Appendix G**.

The existing actuators are Limitorque, which is a well known and reliable actuator manufacturer. Actuator lead time from Limitorque is 34 weeks after the receipt of the approved submittal. Final design and construction schedules are developed in section 5.2. It is not expected that the Contractor will have sufficient lead time to procure the actuators in time for construction, so the County should plan to pre-purchase the actuated valves and/or evaluate lead times from other manufacturers.

Table 4-5 | Process Piping Valve Replacement

Valve Name	Tag Number	Size	Type	Actuator	Planned Replacement	Connection
SBR 1 Influent Valve	MOV-1	12	PV	Motor	Actuator Only	FLG x FLG
SBR 2 Influent Valve	MOV-2	12	PV	Motor	Valve and Actuator	FLG x FLG
SBR Effluent Flow Control Valve	FCV-1	12	PV	Motor	Valve and Actuator	FLG x FLG
SBR 1 Effluent Valve	MOV-3	12	BFV	Motor	Actuator Only	FLG x FLG
SBR 2 Effluent Valve	MOV-4	12	BFV	Motor	Actuator Only	FLG x FLG
SBR 1 AIR VALVE	SV-1	4	Unknown	Motor	Actuator Only	FLG x FLG
SBR 2 AIR VALVE	SV-2	4	Unknown	Motor	Actuator Only	FLG x FLG
Recirculation Automatic Valve	MOV-5	10	PV	Motor	Valve and Actuator	FLG x FLG
Recirculation Automatic Valve	MOV-6	10	PV	Motor	Valve and Actuator	FLG x FLG
WS Valve	MOV-7	6	PV	Motor	Valve and Actuator	FLG x FLG
WS Valve	MOV-8	6	PV	Motor	Valve and Actuator	FLG x FLG
SBR 1 VAC Flush Valve	V101	8	PV	Handwheel	Valve and Actuator	FLG x FLG
Backflush Manual Valve	V102	8	PV	Chainwheel	Valve and Actuator	FLG x FLG
SBR 1 ID/SC Isolation Valve	V103	12	PV	Handwheel	Valve and Actuator	FLG x FLG
Recirculation Pump 1 Suction	V104	6	PV	Lever	Valve and Actuator	FLG x FLG
Recirculation Pump 1 Discharge	V105	6	PV	Lever	Valve and Actuator	FLG x FLG

Valve Name	Tag Number	Size	Type	Actuator	Planned Replacement	Connection
ID/SC P1-Spare Discharge Valve	V106	6	PV	Handwheel	Valve and Actuator	FLG x FLG
ID/SC P1-Spare Suction Valve	V107	8	PV	Handwheel	Valve and Actuator	FLG x FLG
SBR 2 VAC Flush	V201	8	PV	Handwheel	Valve and Actuator	FLG x FLG
Backflush Manual Valve	V202	8	PV	Chainwheel	Valve and Actuator	FLG x FLG
SBR 2 ID/SC Isolation Valve	V203	12	PV	Handwheel	Valve and Actuator	FLG x FLG
Recirculation Pump 2 Suction	V204	6	PV	Lever	Valve and Actuator	FLG x FLG
Recirculation Pump 2 Discharge	V205	6	PV	Lever	Valve and Actuator	FLG x FLG
ID/SC P2-Spare Discharge Valve	V206	6	PV	Handwheel	Valve and Actuator	FLG x FLG
ID/SC P2-Spare Suction Valve	V207	8	PV	Handwheel	Valve and Actuator	FLG x FLG
Recirculation Spare Pump Suction	V304	6	PV	Lever	Valve and Actuator	FLG x FLG

4.4.2.4 Plant Drainpipe Replacement

The existing 4-inch diameter drainpipe on the ceiling of lower level of the Process Building will be replaced with PVC pipe of the same size in place with minor modifications. Couplings will be used at ceiling, floor, and wall penetrations to connect to existing pipes embedded in concrete. The drawings of drainpipe replacement are included in Appendix B.

4.5 Equalization Basin and Sludge Storage Tank Repair

4.5.1 Description

A detailed structural assessment of the plant and recommendations for improvements was completed and reported by CG Engineering, see Appendix A. A detailed corrosion and coating evaluation for EQ basin and sludge storage tank and recommendations for improvements was completed by Northwest Corrosion Engineering, see Appendix F. The recommendations of these reports are summarized briefly herein. Repair and Coating

The EQ basin and sludge storage tank will be abrasively blasted to remove the existing coating and corrosion. An inspection will be performed and additional strengthening of the structure will be implemented as needed by welding additional reinforcement. The gap between the EQ basin wall and the walkway wall will be filled and the basin, sludge storage tank, piping, and associated equipment will be recoated with a high performance coating system.

4.5.1.1 Access Stairs, Ladder and Davit Crane Mount

The concrete stairway to the ASST and EQ basin platform will be replaced with a fiberglass stairway. Prior to recoating the EQ basin, steel ladder rungs will be welded to the wall of the existing platform to improve access into the basin for cleaning. The ladder rungs will meet standard OSHA spacing requirements. The existing railing on the platform will be modified to include a gate so that the ladder can be accessed, and a davit crane base will be mounted so that the existing davit crane can be used at the new access point. The preliminary design drawings of repairment are included in Appendix B.

4.6 Influent Rotary Screen Replacement

4.6.1 Design Criteria

The existing fine screen is proposed for replacement because of it's poor condition. According to the Orange Book, a screen should be designed to pass all flow conditions and have a minimum of 3/8-inch opening. However, smaller openings are common to reduce solids as much as possible to minimize downstream equipment damange and oeperation and maintenance issues. Adequate explosion-proof equipment and ventilation are required if the screens are placed in a building. Adequate clearance and water for cleaning the equipment should be provided. A local control switch is required to allow the screens to change from automatic mode to manual operation lock out for maintenance. The velocities of screens generally range from 1 to 3 FPS at the average flow rate. When designing a rotary drum fine screen, it is important to consider the headloss and volume of material to be removed, especially the amount of grease.

As discussed in Section 3.5, the upper level of the Process Building is classified as Class I, Group D, Division 2. The materials of construction should be noncombustible (NC), limited combustible (LC), or low flame spread (LFS) index material. Portable fire extinguisher (FE), hydrant protection (H), combustible gas detection system (CGD), and fire alarm system (FAS) should be implemented in accordance with NFPA 820

7.2, 7.3, 7.4, and 7.5. Improvements in this room may trigger additional improvements outside the scope of this project. This should be reviewed with the building official to confirm that additional improvements will not be needed.

4.6.2 Description

4.6.2.1 Equipment

The existing influent rotary screen cannot be bypassed, so the County may opportunistically replace it while the plant is offline for construction. It will be replaced in-place with Huber Rotary Drum Fine Screen ROTAMAT® RPPS (**Figure 4-3**). The County has a Huber screen at the Kingston WWTP that performs well and would like to standardize across their system to simplify operation and maintenance. This model has a perforated plate screen basket and is composed of screening, washing, transport, compaction, and dewatering. The machine is completely made of stainless steel and pickled in an acid bath which eliminates corrosion and thus reduces maintenance. The material of construction meets the requirements for a space that is classified as Class 1 Division 1 or Division 2.

Figure 4-3 | Huber Rotary Drum Fine Screen

The new system is designed for a Peak Daily Flow of 1.07 MGD in 2042 with TSS concentration of 350 mg/L and is able to work under current conditions. The 780-millimeter (mm) diameter drum contains a 3-mm (0.12-inch) basket spacing and allows for a maximum upstream water level of 21.42-inch and maximum downstream water level of 9 inches. The perforated plate basket can be cleaned by stainless steel backed nylon brush with bristles.

The new rotary drum screen requires a 32-inch-wide channel and would be installed directly into the existing 33-inch-wide channel at 35-degree inclination. The bottom of the channel may need to be modified to meet the required invert bottom drop down of 2.75-inch. The length of inclined pipe that conveys the

screenings would be adjusted so that the terminal box is able to connect to the existing screening chute with minor modifications.

The Huber rotary drum fine screen lead time is 20 to 22 weeks after the receipt of the approved submittal. Allowing approximately 4 weeks for submittal review, response, and approval provides a total lead time of up to 26 weeks, or 6 months. If NTP is issued in early January, the screen would be available early July, which may not provide the Contractor sufficient flexibility in scheduling the work sequence. The County should consider pre-purchasing the fine screen to reduce risk of delay and ensure the screen is available for installation when needed. The drawings of screen replacement are included in Appendix B.

4.6.2.2 Grit Removal Overflow Piping Relocation

The existing 8-inch grit removal overflow pipe will be demolished and reconnected to the head of the screen channel so that it must pass back through the fine screen and allows for better separation of particles. This will ensure that any debris in the overflow is routed back in front of the screen to minimize chances of reaching downstream processes.

4.7 Environmental Conditions

Disturbance of the site will be limited to construction of a vault within the paved driveway of the WWTP. Other work will take place within the process building and within the EQ basin and ASST. The planned work is not anticipated to be within any stream/water body and will not impact any existing environment.

4.8 Opinion of Probable Project Cost

The opinion of probable project cost (OPPC) of each improvement was developed in 2023 dollars using RSMeans Heavy Construction Cost Data, similar project bid tabs and OPPCs, engineer experience, current supplier costs, and contractor input. The OPPCs were developed based on the preliminary concepts and layouts of the improvements, and are considered Class 5 opinions, per the Association for the Advancement of Cost Engineering (AACE) International. The Class 5 OPPCs were prepared in accordance with the guidelines for planning-level evaluations with an anticipated accuracy range of -50 percent to +100 percent, based on the *AACE International Recommended Practice No. 18R-97 Cost Estimate Classification System – As Applied in Engineering, Procurement, and Construction for the Process Industries – TCM Framework: 7.3 – Cost Estimating and Budgeting.*

The OPPC includes both construction and project costs. The following markups have been used to account for the construction cost:

- Contractor mobilization of 10%
- General conditions of 8%
- Contractor overhead, and profit of 25%
- Local sales tax of 9.2%
- Contingency of 30%

The following markup has been used to account for the project cost:

- Engineering, legal, and administration of 25%

The OPPCs are summarized in Table 4-6. See Appendix D for the detailed OPPC.

Table 4-6 | Suquamish WWTP Piping Improvement OPPC

Improvement	Construction Cost	Project Cost
Bypass	$2,022,000	$2,528,000
Process Building Improvements	$1,872,000	$2,340,000
Drainpipe Replacement	$67,000	$84,000
EQ Basin and Sludge Storage Tank Repair	$842,000	$1,053,000
Influent Screen Replacement	$658,000	$823,000
Total	**$5,461,000**	**$6,828,000**
Class 5 Estimate Low Range (-20%)	**$4,368,800**	**$5,462,400**
Class 5 Estimate High Range (+50%)	**$8,191,500**	**$10,242,000**

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CHAPTER 5

Project Implementation

5.1 Final Design Schedule

Final plans and specifications for the project will be prepared in a manner suitable for public bidding based on the planning and design criteria identified in this Preliminary Design Report. This work will consist of preparing a project manual which includes the County's standard contract front end documents, standard specifications, and project specific technical specifications. Final design will commence immediately following receipt of comments on this report and finalization of the report and is anticipated to be completed in September 2023.

5.2 Construction Schedule

A preliminary construction schedule was prepared and is included in Appendix E. The schedule is based on the anticipated bidding in November and December of 2023 with award in early January 2024. This will provide the contractor approximately 5 months to procure long lead items before the temporary bypass period begins. The May to October bypass window allows up to 6 months for construction, but it is estimated that construction will only take approximately 3.5 months.

5.3 Anticipated Permits and Approvals

As with any construction project, replacement of the sludge piping and associated project components will require some permit and regulatory reviews. The following list provides a summary of the regulatory submittals necessary to implement this project. Although the WWTP is within the Suquamish Reservation, properties on the reservation that are not trust properties owned by the tribe are subject to Kitsap County regulations.

Local Permits and Reviews:

- SEPA (Kitsap County as lead agency)
- Site Development Permits (Kitsap County)
  - Construction
  - Demolition
  - Mechanical
  - Electrical

State Permits and Reviews:

- Department of Ecology Preliminary Engineering Report Review and Approval

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Appendices

Appendix A: Structural Assessment Report by CG Engineering

Appendix B: Preliminary Design Drawing Set

Appendix C: Temporary Bypass System Drawings

Appendix D: Detailed Cost Estimate

Appendix E: Preliminary Construction Schedule

Appendix F: EQ Basin and Storage Tank Corrosion and Coating Evaluation by NW Corrosion Engineering

APPENDIX A

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civil & structural
engineering & planning

STRUCTURAL ASSESSMENT REPORT

Project: Kitsap County Suquamish WWTP	**Purpose:** Structural Evaluation
Location: 18000 Division Ave NE, Suquamish, WA	**Date:** February 17, 2023
CG Project: 23029.10	**Report:** 1
Client: Consor	**Field Rep:** Joe Galusha, PE, SE, LEED AP

PURPOSE AND SCOPE

A field representative from CG Engineering visited the site on **January 17, 2023,** to meet with the design team and County personnel to discuss the upcoming improvements to the Suquamish wastewater treatment plant (WWTP). While we were at the site, we performed a structural assessment of the existing facility. Our assessment was limited to the structural components that were visible and accessible.

EXISTING STRUCTURES

The original treatment plant was constructed in 1975 and included a 47' diameter aeration basin (outer ring) and sludge settling basin (inner core), three sludge drying beds, and a maintenance and storage building. The sludge drying beds have been decommissioned and demolished, but the 47' diameter aeration basin / sludge settling basin and the maintenance and storage building remains at the site. The aeration basin / sludge settling basin has since been re-purposed into an equalization basin (outer ring) and a sludge storage tank (inner core). In 1997, major improvements were constructed at the site consisting of a two-story process building and two SBR basins. A smaller facility upgrade was constructed in 2017 which included a thickened sludge storage tank and several small site retaining walls.

The equalization basin (EQ basin) and sludge storage tank structure is a partially buried 47' diameter circular tank. The walls, roof, and associated components were constructed with plate steel that was coated. The foundation of the EQ basin / sludge storage tank is a reinforced concrete mat. The process building and SBR basins were constructed primarily of reinforced concrete. The exception is that the upper floor of the process building has CMU walls, and there are steel and other metal components, such as piping, guardrails, and equipment throughout. The maintenance building was constructed with light wood-framed stud walls, a wood-framed roof, and concrete foundations. Lastly, the thickened sludge storage tank was constructed of reinforced concrete.

OBSERVATIONS

1. **EQ Basin / Sludge Storage Tank** – Constructed in 1975, the EQ basin / sludge storage tank was the oldest structure that was observed at the site. The visible portions of the basin appeared to be structurally sound, however, we observed considerable surface corrosion of the painted steel at the tank walls. Several photos at the end of this report show the extent of the corrosion that was observed. In addition to corrosion, the concrete access stairs showed signs of settlement and there was a large crack at the top tread caused by the settlement.
2. **Process Building and SBR Basins** – The 1997 process building and SBR basins, which were constructed primarily of concrete, were observed to be structurally sound. The liner for one of the SBR basins appeared to be compromised on one end and surface corrosion was observed on

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the metal components in several places as seen in the photos at the end of this report. In addition to metal corrosions, efflorescence was observed on the inside face of the CMU walls at the upper floor of the process building.

3. **Maintenance and Storage Building** – The 1975 maintenance and storage building appeared to be structurally sound and was not observed to have any notable deficiencies.
4. **Thickened Sludge Storage Tank** – The 2017 thickened sludge storage tank appeared to be structurally sound and was not observed to have any notable deficiencies.

RECOMMENDATIONS

Based on our visual observations, it is our opinion that the structures at the Suquamish WWTP are structurally sound. As noted, corrosion was the main deficiency that was observed. The following are recommendations relating to the structural elements.

- As discussed, extensive surface corrosion was observed at the 1975 EQ basin. It is our opinion that the corrosion should be addressed within the next 1-3 years. Because there is a corrosion specialist on the design team, we will defer specific recommendations to them, given their expertise in the field. However, we plan to work together on a coordinated repair plan that will likely include the addition of new welded plates in areas where the corrosion has substantially reduced the base material.
- Surface corrosion of metals was similarly observed at the process building and SBR basins. We advise following the recommendations of the corrosion specialist, which may include replacement of corroded plates and bolts. The corrosion specialist also plans to provide recommendations for replacement of the SBR basin liners.
- Due to apparent settlement, we recommend that the access stairs for the 1975 EQ basin be removed and replaced.
- The upcoming facility improvement project will consist of the replacement of much of the existing piping within the process building. Because the process building floors, walls, and roof structure was observed to be in good overall condition, it is our opinion that the building will have adequate strength to support new pipe supports, anchors, and wall penetration that will be associated with the piping replacement project.

02/17/2023

DISCLAIMER
This observation is the professional opinion of CG Engineering PLLC based on the information available during this assessment or evaluation. This report does not warrant or guarantee that all conditions were discovered at the time of the observation. This report was prepared subject to the standard of care applicable to professional services at the time the services were provided.

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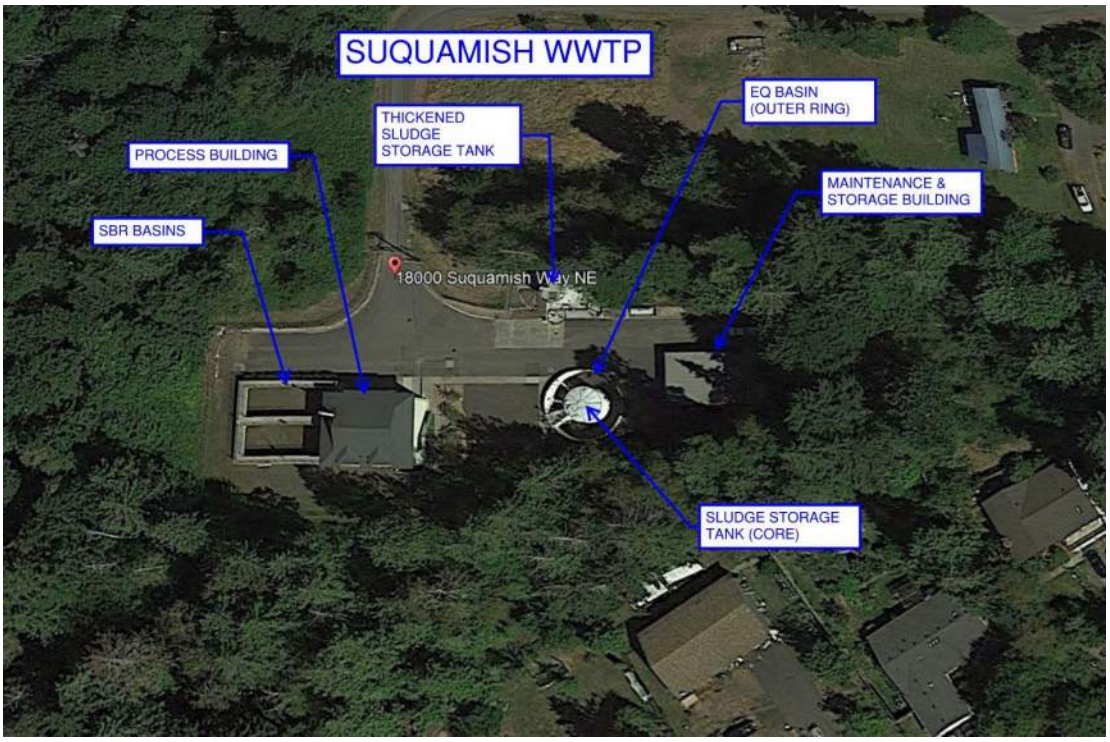

Photo 1 – Aerial Image of Project Site

Photo 2 – Corrosion at the EQ Basin

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Photo 3 – Corrosion of Piping at the EQ Basin

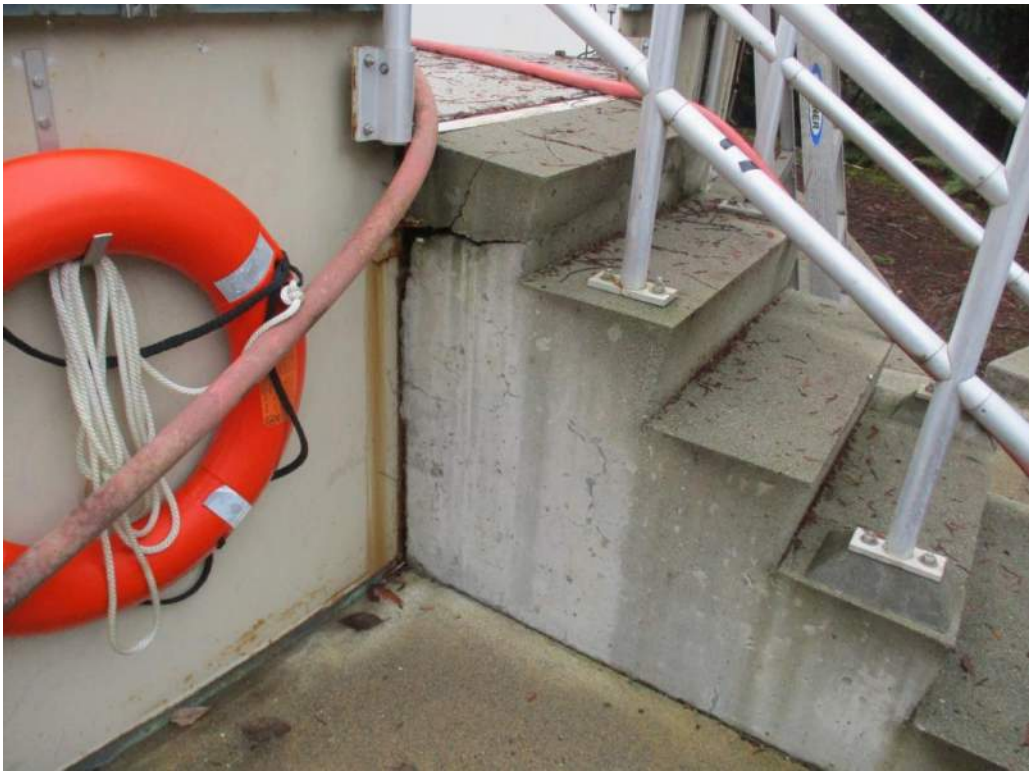

Photo 4 – Stair Cracking Due to Settlement at the EQ Basin

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Photo 5 – Corrosion of Metal Plate at SBR Basins

Photo 6 – Corrosion of Metals at SBR Basins

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Photo 7 – Corrosion of Metal Pipes in Process Building (Upper Floor)

Photo 8 – Corrosion of Metal Component in Process Building (Upper Floor)

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Photo 9 – Bolt Corrosion at Process Building (Upper Floor)

Photo 10 – Efflorescence at Process Building (Upper Floor)

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APPENDIX B

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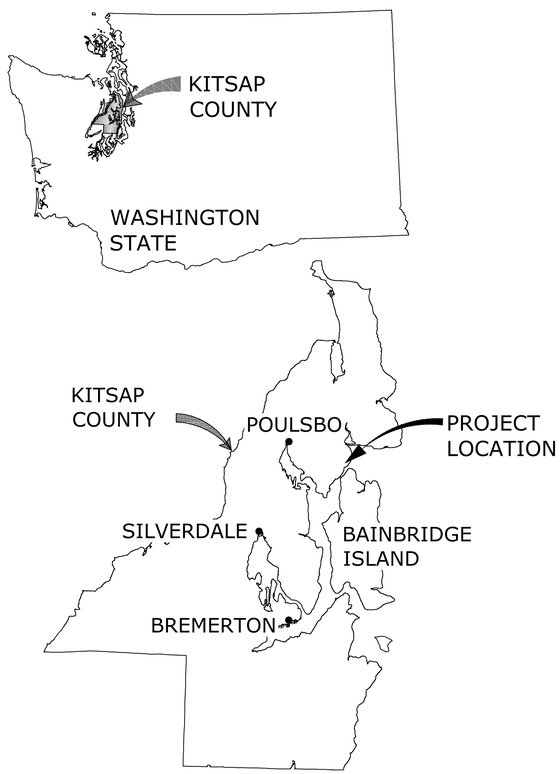
SUQUAMISH WWTP PIPING IMPROVEMENTS

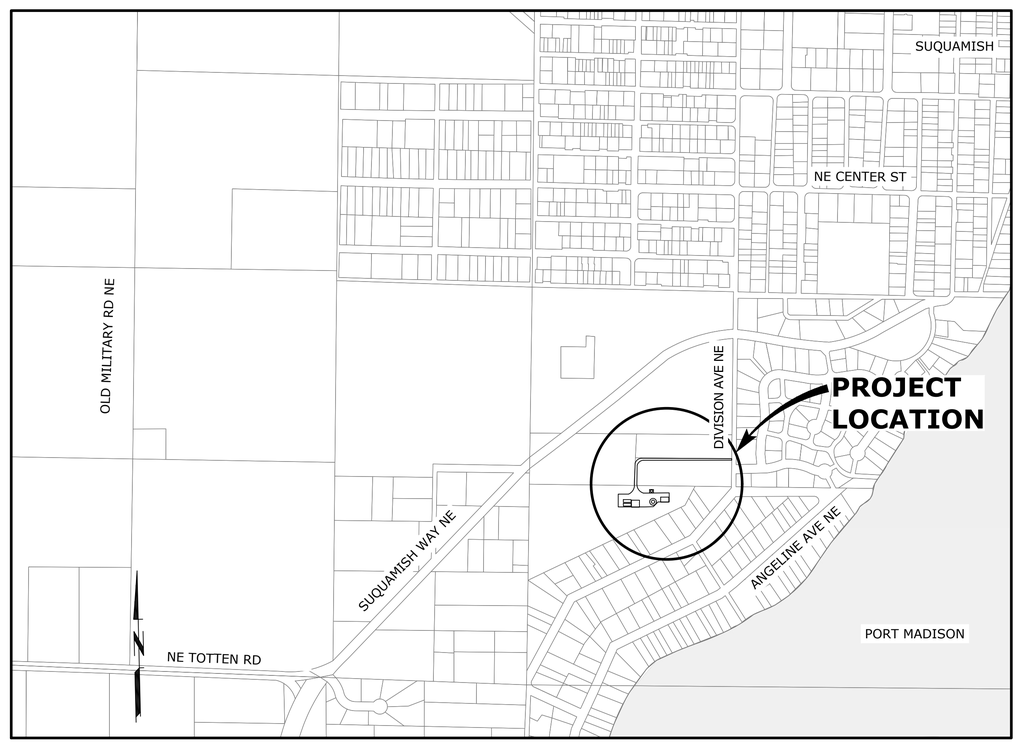
APRIL 2023

30% DRAFT

LOCATION MAPS

NTS





VICINITY MAP

SCALE: 1"=500'

DRAWING INDEX

GENERAL		
1	G001	TITLE SHEET, VICINITY MAP, AND INDEX OF DRAWINGS
2	G002	ABBREVIATIONS, SYMBOLS, LEGEND AND GENERAL NOTES
3	G003	PROCESS FLOW DIAGRAM
CIVIL		
4	C101	SITE PLAN
PROCESS		
5	D001	PROCESS LEGEND
6	D101	PROCESS BUILDING LOWER LEVEL DEMOLITION PLAN
7	D102	PROCESS BUILDING UPPER LEVEL DEMOLITION PLAN
8	D111	PROCESS BUILDING LOWER LEVEL LOWER PIPING PLAN
9	D112	PROCESS BUILDING LOWER LEVEL UPPER PIPING PLAN
10	D113	PROCESS BUILDING UPPER LEVEL PLAN
11	D301	PROCESS BUILDING LOWER LEVEL DEMOLITION SECTIONS
12	D302	PROCESS BUILDING UPPER LEVEL DEMOLITION SECTION
13	D311	PROCESS BUILDING LOWER LEVEL PIPE REPLACEMENT SECTIONS
14	D312	PROCESS BUILDING UPPER LEVEL SECTION
PLUMBING		
15	P101	PROCESS BUILDING DRAIN PIPE DEMOLTION PLAN
16	P102	PROCESS BUILDING DRAIN PIPE PLAN
ELECTRICAL		
17	E001	SYMBOLS, LEGEND & ABBREVIATIONS
18	E002	ONE LINE DIAGRAM AND MCC ELEVATION VIEW
19	E003	PROCESS BUILDING ELECTRICAL PLAN
20	E004	TYPICAL ELECTRICAL DETAILS
21	E005	CP-01 FCV-01 ANALOG & DIGITAL WIRING DIAGRAM
22	E006	CP-05 MOV-01 & MOV-02 DIGITAL WIRING DIAGRAM
23	E007	CP-05 MOV-03, MOV-05 & MOV-06 DIGITAL WIRING DIAGRAM
24	E008	CP-05 MOV-04, MOV-07 & MOV-07 DIGITAL WIRING DIAGRAM
25	E009	CP-05 SV-01 & SV-02 DIGITAL WIRING DIAGRAM

COUNTY COMMISSIONERS

ROBERT GELDER - DISTRICT #1

CHARLOTTE GARRIDO - DISTRICT #2

KATIE WALTERS - DISTRICT #3

APPROVED FOR CONSTRUCTION

DATE

DAVID TUCKER
ASSISTANT DIRECTOR OF PUBLIC WORKS

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ABBREVIATIONS

ABAND	ABANDONED
AL	ALUMINUM
ASSY	ASSEMBLY
ASTM	AMERICAN SOCIETY FOR TESTING AND MATERIALS
ATB	ASPHALT TREATED BASE
AVE	AVENUE
AWWA	AMERICAN WATER WORKS ASSOCIATION
B&B	BALLED AND BURLAP
BF	BLIND FLANGE
BGS	BELOW GRADE SURFACE
BH	BOREHOLE
BLDG	BUILDING
BM	BEAM
BOW	BACK OF WALK
BP	BURIED POWER
BPA	BONNEVILLE POWER ADMINISTRATION
BTM	BOTTOM
BT	BURIED TELEPHONE
BV	BALL VALVE
CB	CATCH BASIN
CDF	CONTROLLED DENSITY FILL
CJP	COMPLETE JOINT PENETRATION
CKTP	CENTRAL KITSAP TREATMENT PLANT
CL	CENTERLINE
CLR	CLEARANCE
CMP	CORRUGATED METAL PIPE
COORD	COORDINATE
CONC	CONCRETE
CPLG	COUPLING
CSBC	CRUSHED SURFACE BASE COURSE
CSTC	CRUSHED SURFACING TOP COURSE
CY	CUBIC YARD
DEMO	DEMOLITION
DET	DETAIL
DI	DUCTILE IRON
DIA	DIAMETER
D/W	DRIVEWAY
DR	DIMENSION RATIO
DS	DIGESTED SLUDGE
DW	DEWATERING WELL
DWG	DRAWING
E.W.	EACH WAY
E	EAST
EA	EACH
EL, ELEV	ELEVATION
EQ	EQUAL
ESC	EROSION AND SEDIMENT CONTROL
ESMT	EASEMENT
EX	EXISTING
EXIST	EXISTING
FH	FIRE HYDRANT
FIN	FINISHED
FLG	FLANGE
FM	FORCE MAIN
FO	FIBER OPTICS
FT	FEET
G	GAS
GALV	GALVANIZED
GC	GROUND COVER
GEN	GENERAL
GPR	GROUND PENETRATING RADAR
GR	GRADE
GV	GATE VALVE
HA	HAND AUGER
HDPE	HIGH DENSITY POLYETHYLENE (PIPE)
HMA	HOT MIX ASPHALT
HORIZ	HORIZONTAL(LY)
HP	HIGH PRESSURE
HW	HANDWHEEL
HWY	HIGHWAY
ID	INSIDE DIAMETER
IE	INVERT ELEVATION
INSTL	INSTALL
INV	INVERT
IPS	INDIVIDUAL PUMP STATION
L	LENGTH
LF	LINEAR FOOT
LS	LONG BODY SLEEVE
LT	LEFT
LTF	LENGTH TO FIT
MAG	MAGNETIC NAILS
MAX	MAXIMUM
MCC	MOTOR CONTROL CENTER
MFR	MANUFACTURER
MH	MANHOLE
MJ	MECHANICAL JOINT
MIN	MINIMUM
ML	MIXED LIQUOR
MW	MONITORING WELL
N	NORTH
NIC	NOT IN CONTRACT
NGVD	NATIONAL GEODETIC VERTICAL DATUM
NOM	NOMINAL
NPT	NATIONAL PIPE THREAD
NTS	NOT TO SCALE
NW	NORTH WEST
OC	ON CENTER
OD	OUTSIDE DIAMETER
OH	OVERHEAD
OHP	OVERHEAD POWER
OHW	OVERHEAD WIRE
PE	PLAIN END
PG	PERFORMANCE GRADE
PH	POTHOLE
PL	PLASTIC
PLT	PLATE
POC	POINT OF CONNECTION
PRV	PRESSURE REDUCING VALVE
PS	PUMP STATION
PV	PLUG VALVE
PVC	POLYVINYL CHLORIDE
PWR	POWER
RESTR	RESTRAIN(ED)
REQ'D	REQUIRED
RD	ROAD
RDCR	REDUCER
RFCA	RESTRAINED FLANGE COUPLING ADAPTER
RJ	RESTRAINED JOINT PIPE
RSGV	RESILIENT SEATED GATE VALVE
RT	RIGHT
R/W, ROW	RIGHT OF WAY
S	SOUTH
SCHD	SCHEDULE
SCM	SCUM
SD	STORM DRAIN
SDMH	STORM MANHOLE
SDR	STANDARD DIMENSION RATIO
SE	SOUTHEAST
SERV	SERVICE
SHT(S)	SHEET(S)
SL	SLOPE
SLV	SLEEVE
SMFO	SINGLE MODE FIBER OPTIC
SP	SPECIAL PROVISIONS
SPEC(S)	SPECIFICATIONS
SPL	SPOOL
SQ	SQUARE
SS	SANITARY SEWER
SSCO	SANITARY SEWER CLEANOUT
SSFM	SANITARY SEWER FORCE MAIN
SSMH	SANITARY SEWER MANHOLE
SST	STAINLESS STEEL
ST	STREET
STA	STATION
STD	STANDARD
STL	STEEL
SV	SOLENOID VALVE
SW	SOUTHWEST
S/W	SIDEWALK
T, TE, TEL	TELEPHONE
TB	THRUST BLOCK
TEMP	TEMPORARY
TESC	TEMPORARY EROSION AND SEDIMENT CONTROL
THS	THICKENED SLUDGE
TN	TOP OF NUT
TRANS	TRANSITION
TYP	TYPICAL
VAR	VARIES
VERT	VERTICAL(LY)
V.I.F.	VERIFY IN FIELD
UGP	UNDERGROUND POWER LINE
UST	UNDERGROUND STORAGE TANK
W	WATER, WEST
WAS	WASTE ACTIVATED SLUDGE
W.M.	WESTERN MERIDIAN
WS	WATER SURFACE
WSDOT	WASHINGTON STATE DEPARTMENT OF TRANSPORTATION
WV	WATER VALVE
WWTP	WASTE WATER TREATMENT PLANT
#S	#-INCH STRAND (FIBER OPTIC)

SYMBOLS & LEGEND

CIVIL

- NATURAL GROUND OR GRADE
- GRANULAR MATERIAL SUCH AS CRUSHED ROCK OR GRAVEL
- EDGE OF ASPHALT PAVEMENT IN PLAN
- ASPHALT PAVEMENT IN SECTION
- GRAVEL SURFACE OR ROADWAY
- ASHPALT SURFACE OR ROADWAY
- CONCRETE SURFACE, SLAB OR BLOCK
- WATER MAIN INSPECTION
- ASPHALT REMOVAL
- DELINEATED WETLAND
- WETLAND MITIGATION AREA
- GENERAL TREE REMOVAL AREA
- FENCE (EXISTING SCREENED)
- 110 — EXISTING GRADE CONTOURS (OR SCREENED)
- 110 — FINISH GRADE CONTOURS
- X 120.0 — EXISTING SPOT ELEVATION (OR SCREENED)
- X 110.50 — FINISH GRADE SPOT ELEVATION
- 112.50 — TOP OF CURB ELEVATION
- 112.00 — GUTTER OR GROUND ELEVATION
- SWALE OR DEPRESSION
- EDGE OF WATER; FLOWLINE WITH DIRECTIONAL ARROW
- 3:1 — SLOPE (3 HOR TO 1 VERT), PLAN
- 3 / 1 — SLOPE (3 HOR TO 1 VERT), SECTION
- 26"CEDAR — TREES (EXISTING SCREENED)
- B9 — SOIL BORING AND DESIGNATION
- FIRE HYDRANT OR FIRE DEPT CONNECTION (W/TRAFFIC BOLLARDS)
- BURIED VALVE (EXISTING SCREENED)
- MANHOLE OR TYPE 2 CATCH BASIN
- BURIED ACCESS VAULT
- TYPE 1 CATCH BASIN OR INLET
- WATER METER OR IRRIG VALVE BOX
- UTILITY POLE/POWER POLE
- HORIZONTAL CONTROL POINT
- SURVEY CONTROL POINT
- COORDINATE POINT
- CLEARING LIMITS / LIMITS OF WORK
- CONCRETE BARRIER BLOCKS (ECOLOGY BLOCKS)
- HIGH VISIBILITY OR TREE PROTECTION FENCE
- STRAW WATTLE OR SILT CONTROL FENCE
- STORM DRAIN INLET PROTECTION
- NEW BURIED PIPE
- NEW ABOVE GRADE / OVERHEAD PIPE

GENERAL NOTES:

1. THIS DRAWING IS GENERAL IN NATURE. SOME SYMBOLS SHOWN HEREON MAY NOT BE USED ON THE CONTRACT DRAWINGS.
2. SEE OTHER DRAWINGS FOR ABBREVIATIONS AND ADDITIONAL SYMBOLS.
3. SYMBOLS ARE ARRANGED ON SPECIFIC DRAWINGS AND IN CATEGORIES FOR CONVENIENCE ONLY; SYMBOLS MAY BE USED ON ANY OF THE CONTRACT DRAWINGS.
4. PROTECTION OF THE ENVIRONMENT: NO CONSTRUCTION RELATED ACTIVITY SHALL CONTRIBUTE TO THE DEGRADATION OF THE ENVIRONMENT, ALLOW MATERIAL TO ENTER SURFACE OR GROUND WATERS, OR ALLOW PARTICULATE EMISSIONS TO THE ATMOSPHERE, WHICH EXCEED STATE OR FEDERAL STANDARDS. ANY ACTIONS THAT POTENTIALLY ALLOW A DISCHARGE TO STATE WATERS MUST HAVE PRIOR APPROVAL OF THE STATE OF WASHINGTON, DEPARTMENT OF ECOLOGY.

SECTION AND DETAIL DESIGNATIONS

SECTION DESIGNATIONS

- A / M-3 — SECTION LETTER DESIGNATION; SHEET WHERE SECTION IS SHOWN *
- SECTION — SCALE: — A / M-2 — SECTION LETTER DESIGNATION; SHEET FROM WHICH SECTION WAS TAKEN *

DETAIL DESIGNATIONS

- 2 / M-3 — DETAIL NUMBER; SHEET WHERE DETAIL IS SHOWN *
- DETAIL — SCALE: — 2 / M-2 — DETAIL NUMBER; SHEET FROM WHICH DETAIL WAS TAKEN *

* NOTE: IF PLAN AND SECTION FOR DETAIL CALL-OUT AND DETAIL ARE SHOWN ON THE SAME DRAWING, DRAWING NUMBER IS REPLACED WITH A DASH.

NO.	DATE	BY	REVISION

NOTICE
0 ½ 1
IF THIS BAR DOES NOT MEASURE 1" THEN DRAWING IS NOT TO SCALE

JJM DESIGNED
JSD DRAWN
EKS CHECKED

PRELIMINARY ONLY — 30% SUBMITTAL

consor

KITSAP COUNTY WASHINGTON 1857

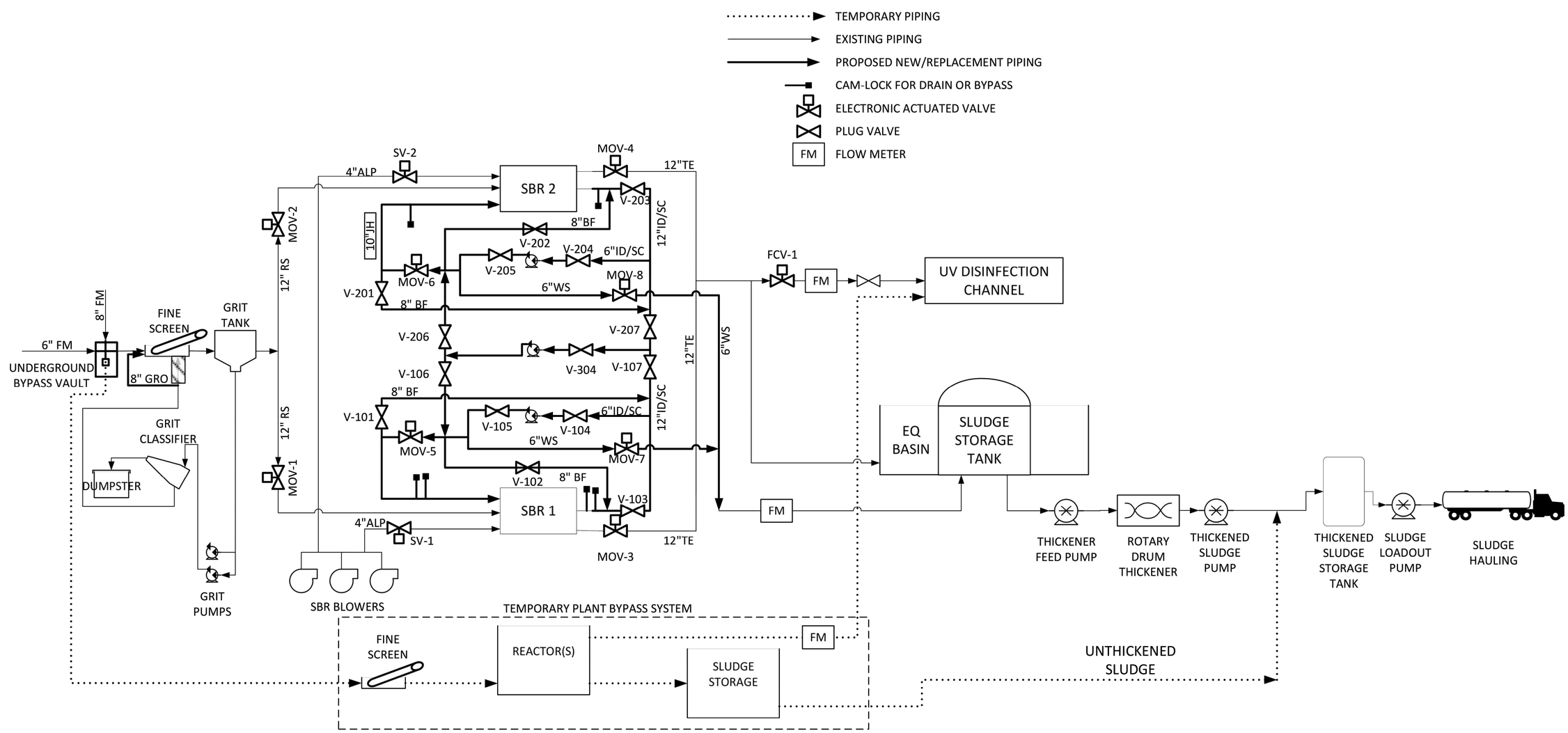
SUQUAMISH WWTP PIPE IMPROVEMENTS

ABBREVIATIONS, SYMBOLS, LEGEND AND GENERAL NOTES

PROJECT NO.:W220895WA.00 | SCALE: AS SHOWN | DATE: APRIL 2023

SHEET G002 X of X

N:\Projects\22\w220895wa.00 - Kitsap Co Suquamish Wwtp Pipe Improvements\CAD\Sheets\220895_G001-003.dwg G002 4/20/2023 1:55 PM JARED.CLOUD 23.0s (LMS Tech)



NO.	DATE	BY	REVISION

NOTICE

0 ½ 1

IF THIS BAR DOES NOT MEASURE 1" THEN DRAWING IS NOT TO SCALE

JJM
DESIGNED

JSD
DRAWN

EKS
CHECKED

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KITSAP COUNTY 1857 WASHINGTON

SUQUAMISH WWTP PIPE IMPROVEMENTS

PROCESS FLOW DIAGRAM

PROJECT NO.:W220895WA.00 | SCALE: AS SHOWN | DATE: APRIL 2023

SHEET

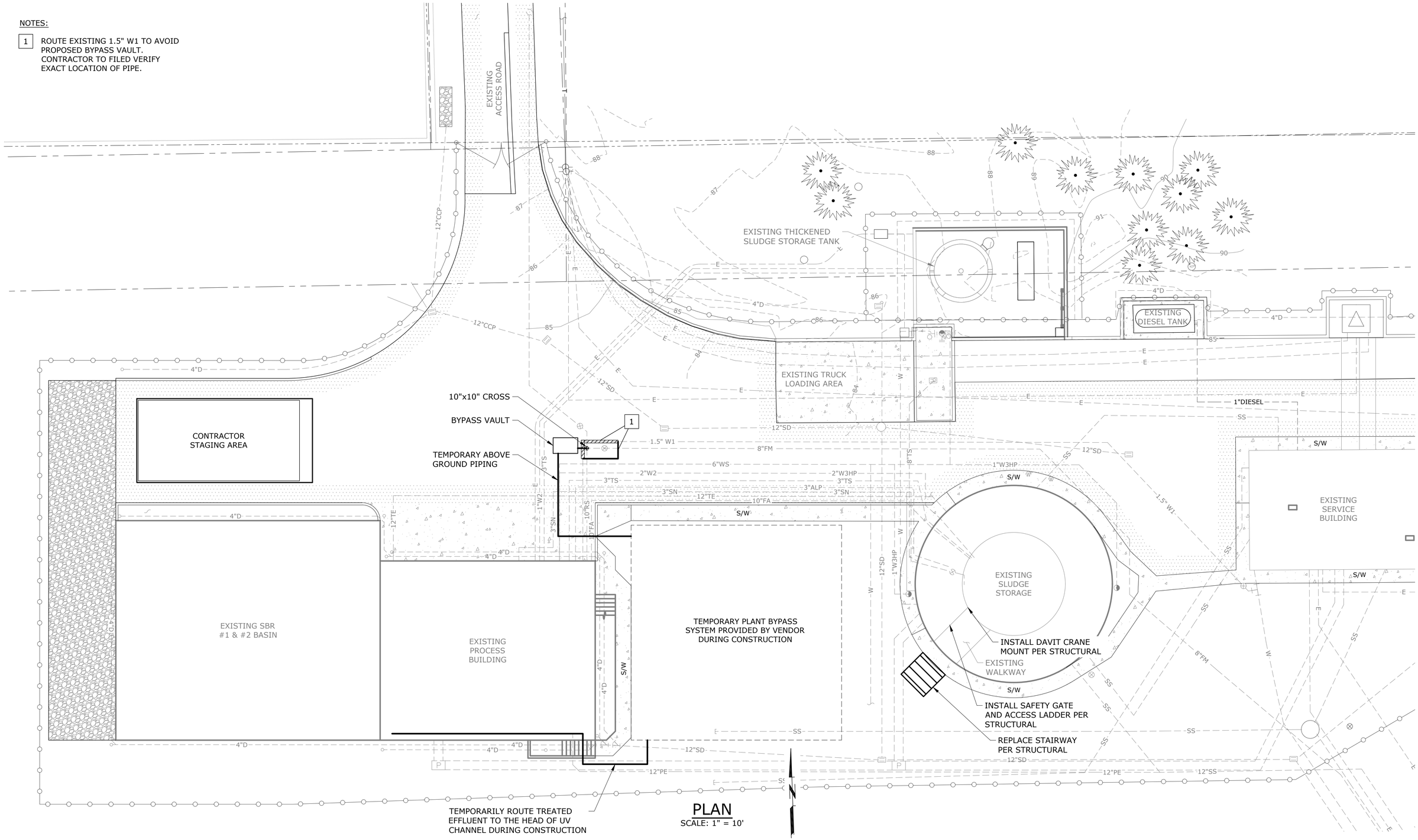
G003

X of X

N:\Projects\22\w220895wa.00 - Kitsap Co Suquamish Wwtp Pipe Improvements\CAD\Sheets\220895_G001-003.dwg G003 4/20/2023 4:11 PM JARED.CLOUD 23.0s (LMS Tech)

NOTES:

1 ROUTE EXISTING 1.5" W1 TO AVOID PROPOSED BYPASS VAULT. CONTRACTOR TO FILED VERIFY EXACT LOCATION OF PIPE.



PLAN

SCALE: 1" = 10'

NO.	DATE	BY	REVISION

NOTICE

0 ½ 1

IF THIS BAR DOES NOT MEASURE 1" THEN DRAWING IS NOT TO SCALE

JJM DESIGNED

JSD DRAWN

EKS CHECKED

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KITSAP COUNTY 18 57 WASHINGTON

SUQUAMISH WWTP PIPE IMPROVEMENTS

SITE PLAN

PROJECT NO.:W220895WA.00 | SCALE: AS SHOWN | DATE: APRIL 2023

SHEET C101

X of X

N:\Projects\22\w220895wa.00 - Kitsap Co Suquamish Wwtp Pipe Improvements\CAD\Sheets\220895_C101.dwg C101 4/20/2023 2:39 PM JARED.CLOUD 23.0s (LMS Tech)

PIPE SYMBOLS

DESCRIPTION	SYMBOL
PROPOSED	
HIDDEN	
BELOW GRADE	
EXISTING	
EXISTING HIDDEN	
DEMOLISH	
FUTURE	
CENTERLINE	℄
PIPE CUT	
PIPE BREAK	
PIPE BREAK (SINGLE LINE)	

PIPE JOINTS

DESCRIPTION	SYMBOL
FLANGED	
MECHANICAL JOINT	
GROOVED	
PVC	
STEEL	
PUSH-ON	
TAP	
SERVICE SADDLE	

GENERAL NOTES:

1. THIS IS A STANDARD LEGEND, NOT ALL OF THE INFORMATION MAY BE USED ON THIS PROJECT.

2. ONLY FLANGED END CONNECTIONS ARE SHOWN HERE. OTHER FITTING PATTERNS ARE SHOWN SIMILARLY ON THE CONSTRUCTION DRAWINGS. ALSO SEE PIPING SPECIFICATIONS.

PIPE FITTINGS

DESCRIPTION	SYMBOL
90° ELBOW	
45° ELBOW	
22.5° ELBOW	
11.25° ELBOW	
BASE ELBOW	
TEE	
CROSS	
LATERAL	
REDUCER (CONCENTRIC)	
REDUCER (ECCENTRIC)	
REDUCING 90° ELBOW	
EXPANSION JOINT (RESTRAINED)	
EXPANSION JOINT (UNRESTRAINED)	
DISMANTLING JOINT	
FLANGE COUPLING ADAPTER (FCA)	
RESTRAINED FLANGE COUPLING ADAPTER (RFCA)	
FLANGED x FLARED	

VALVE SYMBOLS

DESCRIPTION	PLAN	SECTION	SINGLE LINE
BALL VALVE			
BUTTERFLY VALVE			
BUTTERFLY VALVE (WAFER / LUGGED)			
CHECK VALVE (SWING)			
CHECK VALVE (BALL)			
DIAPHRAGM VALVE			
GATE VALVE			
GLOBE VALVE			
KNIFE GATE VALVE			
PINCH VALVE			
PLUG VALVE			

VALVE SYMBOLS

DESCRIPTION	PLAN	SECTION	SINGLE LINE
PRESSURE REDUCING VALVE (STRAIGHT)			
PRESSURE REDUCING VALVE (ANGLED)			
BACK PRESSURE REGULATOR VALVE (STRAIGHT)			
PRESSURE GAUGE			
AIR VALVE (COMBINATION)			
AIR VALVE (AIR RELEASE)			
AIR VALVE (AIR/VACUUM)			
FLOW METER			M

GENERIC PIPING NOTES:

1. LAY PIPE TO UNIFORM GRADE BETWEEN INDICATED ELEVATION POINTS.

2. SIZE OF FITTINGS SHOWN ON DRAWINGS SHALL CORRESPOND TO ADJACENT STRAIGHT RUN OF PIPE, UNLESS OTHERWISE INDICATED. TYPE OF JOINT AND FITTING MATERIAL SHALL BE THE SAME AS SHOWN FOR ADJACENT STRAIGHT RUN OF PIPE.

3. LOCATION AND NUMBER OF PIPE HANGERS AND PIPE SUPPORTS SHOWN IS ONLY APPROXIMATE. CONTRACTOR SHALL DESIGN SUPPORTS AS SPECIFIED.

4. ALL JOINTS SHALL BE WATERTIGHT. WALL PIPES SHALL BE USED WHEREVER PIPING PASSES FROM A STRUCTURE TO A BACKFILL.

5. ALL FLEXIBLE CONNECTORS AND COUPLING ADAPTERS SHALL BE PROVIDED WITH THRUST PROTECTION AS SPECIFIED, UNLESS OTHERWISE NOTED. THRUST PROTECTION SHALL BE ADEQUATE FOR TEST PRESSURES SPECIFIED.

6. SYMBOLS, LEGENDS AND PIPE USE IDENTIFICATIONS SHOWN SHALL BE FOLLOWED THROUGHOUT THE DRAWINGS, WHEREVER APPLICABLE. NOT ALL OF THE VARIOUS COMPONENTS ARE NECESSARILY USED IN THE PROJECT.

7. ALL BURIED PIPING SPECIFIED TO BE PRESSURE TESTED, EXCEPT FLANGED, WELDED OR SCREWED PIPING, SHALL BE PROVIDED WITH THRUST PROTECTION AS SPECIFIED, UNLESS OTHERWISE NOTED.

8. NUMBER AND LOCATION OF UNIONS SHOWN ON DRAWINGS IS ONLY APPROXIMATE. PROVIDE ALL UNIONS NECESSARY TO FACILITATE CONVENIENT REMOVAL OF VALVES AND MECHANICAL EQUIPMENT.

9. WHERE A GROOVED END COUPLING IS SHOWN, IT SHALL BE THE RIGID JOINT TYPE, UNLESS OTHERWISE SPECIFIED. WHERE A FLANGED COUPLING ADAPTER IS SHOWN, A STANDARD FLANGE SHALL BE JOINED TO THE COUPLING ADAPTER.

PIPE PENETRATIONS

WALL SPOOL (FLANGED)	
WALL SPOOL (FLANGED x MJ)	
LINK SEAL	

NO.	DATE	BY	REVISION

NOTICE

0 ½ 1

IF THIS BAR DOES NOT MEASURE 1" THEN DRAWING IS NOT TO SCALE

XX
DESIGNED
JLC
DRAWN
JM
CHECKED

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DO NOT USE FOR CONSTRUCTION
30% SUBMITTAL
JEFFREY A. CROSS
STATE OF WASHINGTON
20100340
CONSOR
PROFESSIONAL ENGINEER

consor

KITSAP COUNTY
18 57
WASHINGTON

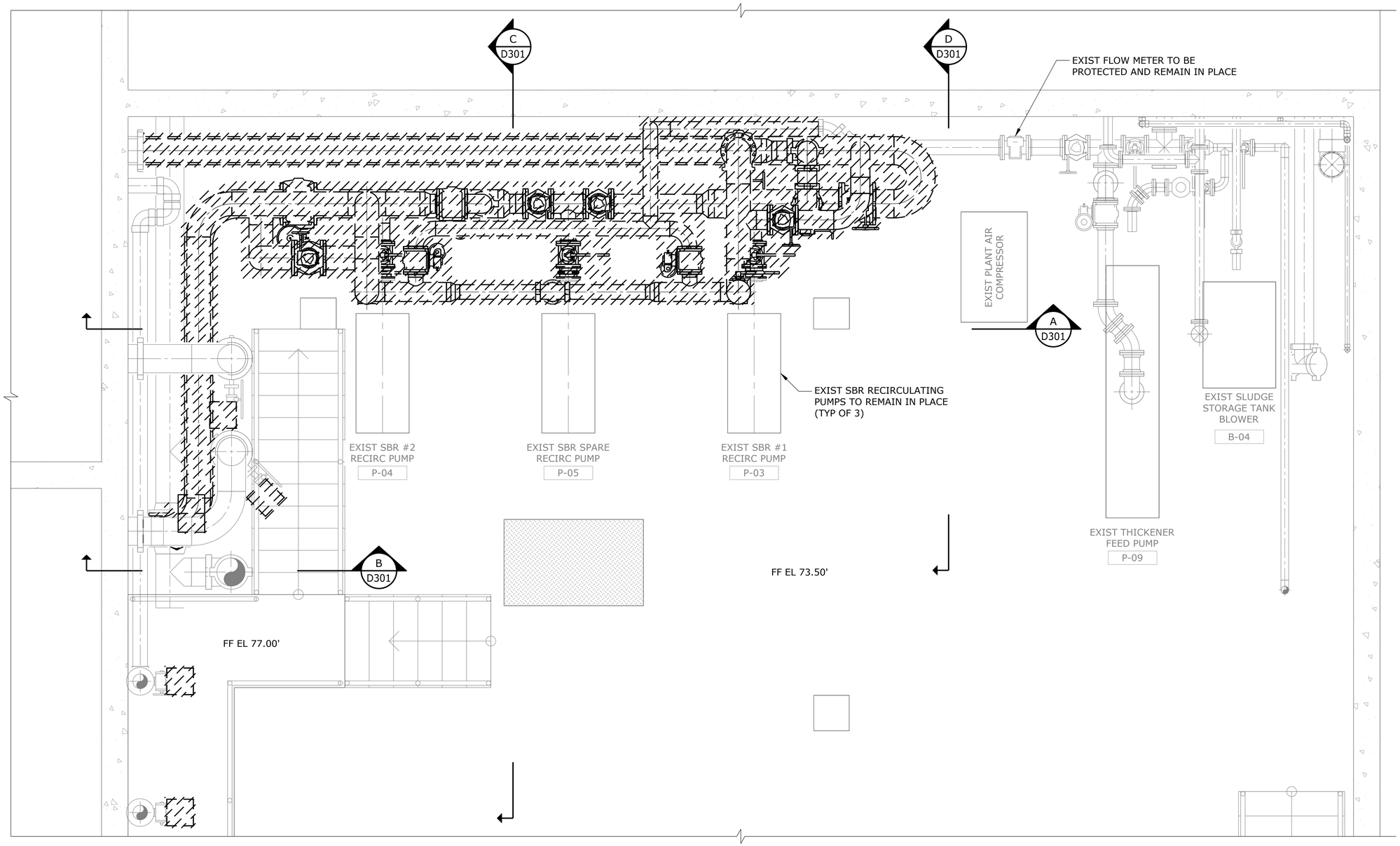
SUQUAMISH WWTP
PIPE IMPROVEMENTS

PROCESS LEGEND

PROJECT NO.:W220895WA.00 | SCALE: AS SHOWN | DATE: APRIL 2023

SHEET
D001
X of X

N:\Projects\22\w220895wa.00 - Kitsap Co Suquamish Wwtp Pipe Improvements\CAD\Sheets\220895_D001.dwg D001 4/14/2023 12:48 PM JARED.CLOUD 23.0s (LMS Tech)



PLAN
SCALE: 1/2" = 1'-0"

N:\Projects\22\w220895wa.00 - Kitsap Co Suquamish Wwtp Pipe Improvements\CAD\Sheets\220895_D101.dwg D101 4/20/2023 3:09 PM JARED.CLOUD 23.0s (LMS Tech)

NO.	DATE	BY	REVISION

NOTICE
0 ½ 1
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20100340
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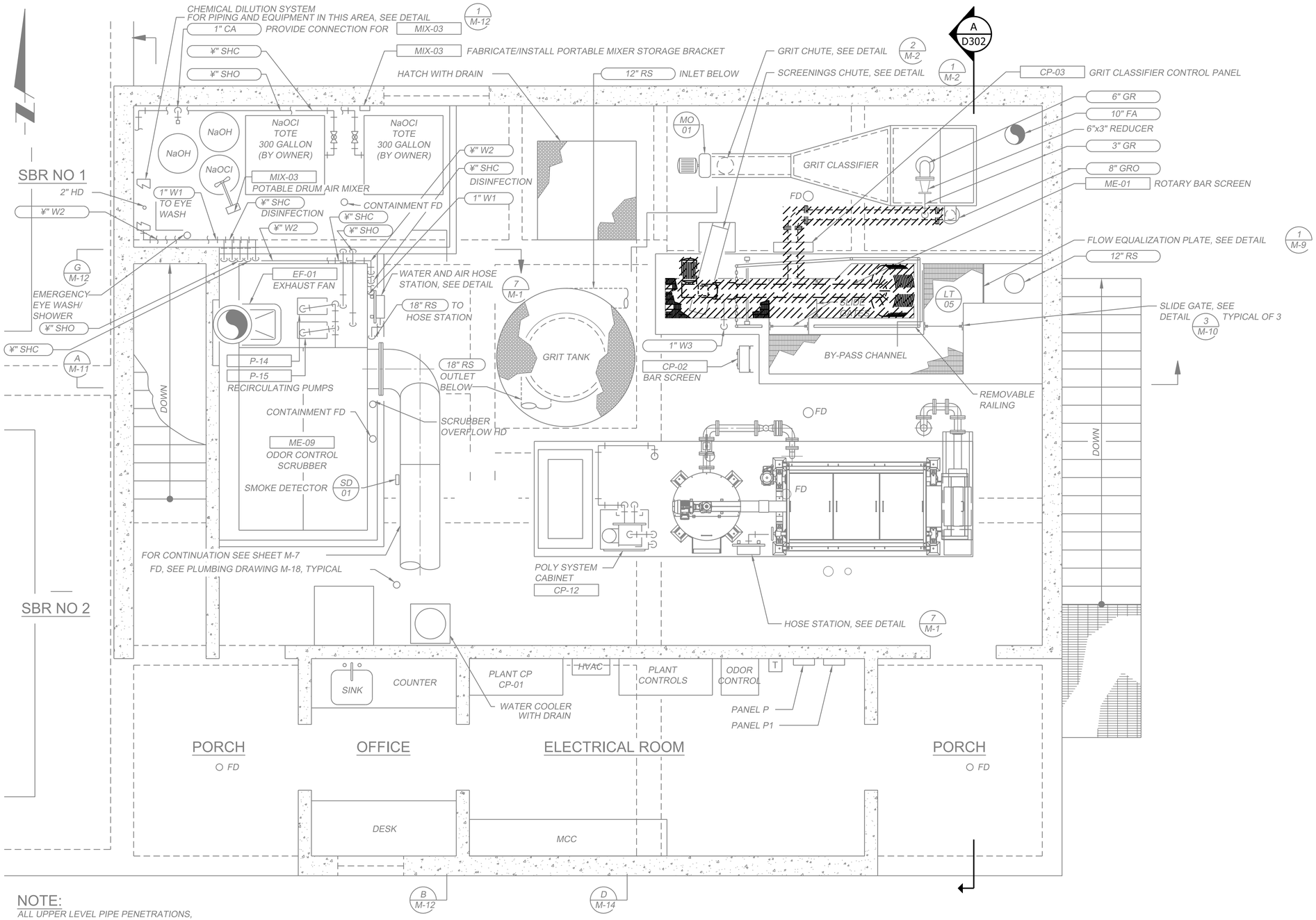
KITSAP COUNTY WASHINGTON 1857

SUQUAMISH WWTP PIPE IMPROVEMENTS

PROCESS BUILDING LOWER LEVEL DEMOLITION PLAN

PROJECT NO.:W220895WA.00 | SCALE: AS SHOWN | DATE: APRIL 2023

SHEET
D101
X of X



NOTE:
ALL UPPER LEVEL PIPE PENETRATIONS, SEE DETAIL 3 M-3 OR 8 M-3

PLAN

SCALE: 3/8" = 1'-0"

CONSTRUCTION NOTES:

1. REMOVE EXIST ROTARY FINE SCREEN AND INFLUENT CHANNEL COVER
2. FIELD VERIFY LOCATIONS AND SIZES OF EXISTING STRUCTURES, EQUIPMENT, PIPES, ETC.

N:\Projects\22\w220895wa.00 - Kitsap Co Suquamish Wwtp Pipe Improvements\CAD\Sheets\220895_D102.dwg D102 4/20/2023 2:40 PM JARED.CLOUD 23.0s (LMS Tech)

NO.	DATE	BY	REVISION

NOTICE
0 ½ 1
IF THIS BAR DOES NOT MEASURE 1" THEN DRAWING IS NOT TO SCALE

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JLC DRAWN
JM CHECKED

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KITSAP COUNTY WASHINGTON 1857

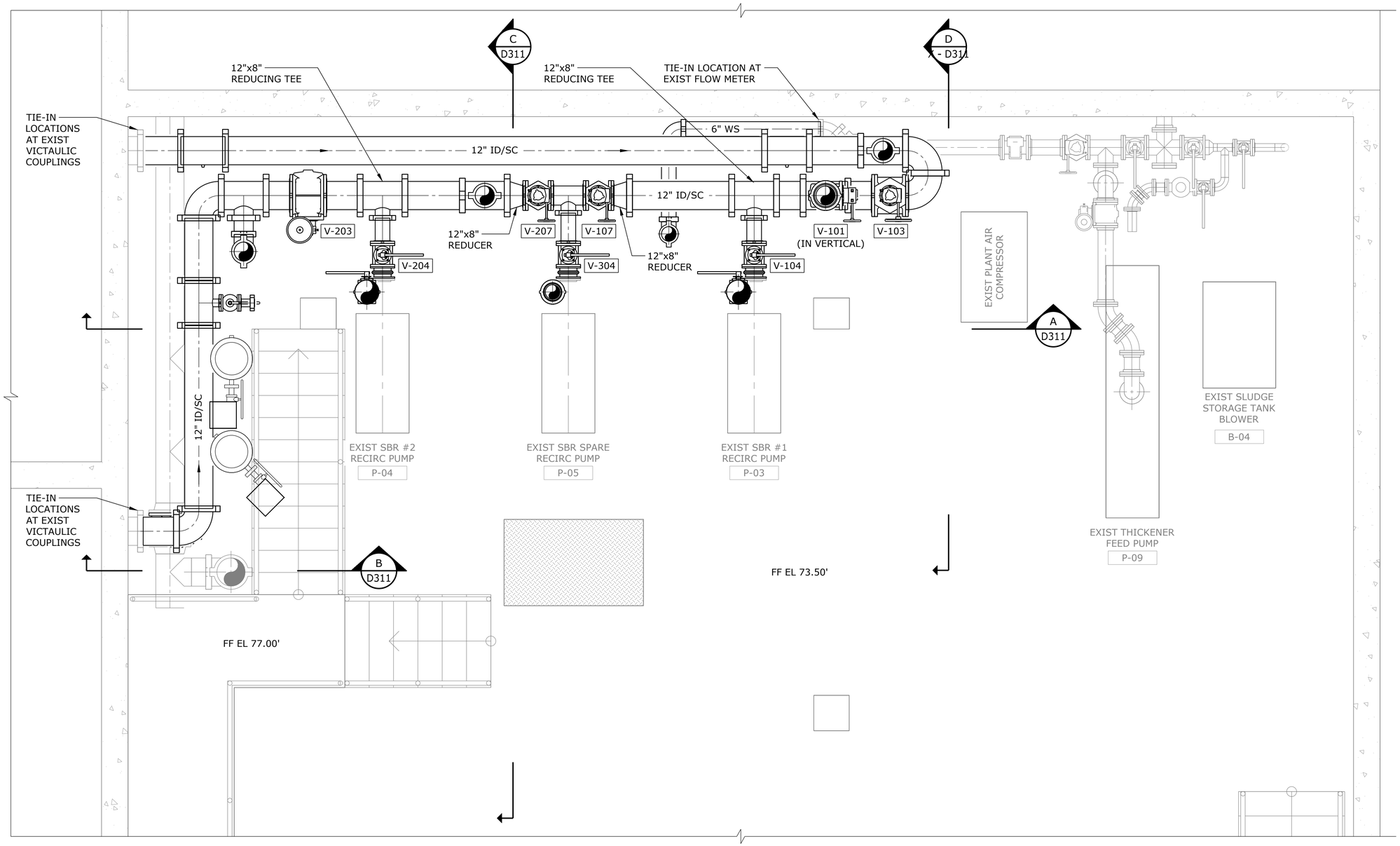
SUQUAMISH WWTP PIPE IMPROVEMENTS

PROCESS BUILDING UPPER LEVEL DEMOLITION PLAN

PROJECT NO.:W220895WA.00 | SCALE: AS SHOWN | DATE: APRIL 2023

SHEET D102

X of X



PLAN
SCALE: 1/2" = 1'-0"

NO.	DATE	BY	REVISION

NOTICE
0 ½ 1
IF THIS BAR DOES NOT MEASURE 1" THEN DRAWING IS NOT TO SCALE

XX
DESIGNED
JLC
DRAWN
JM
CHECKED

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EFFERSON R. MOSSIN
STATE OF WASHINGTON
20100340
PROFESSIONAL ENGINEER

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18 57
WASHINGTON

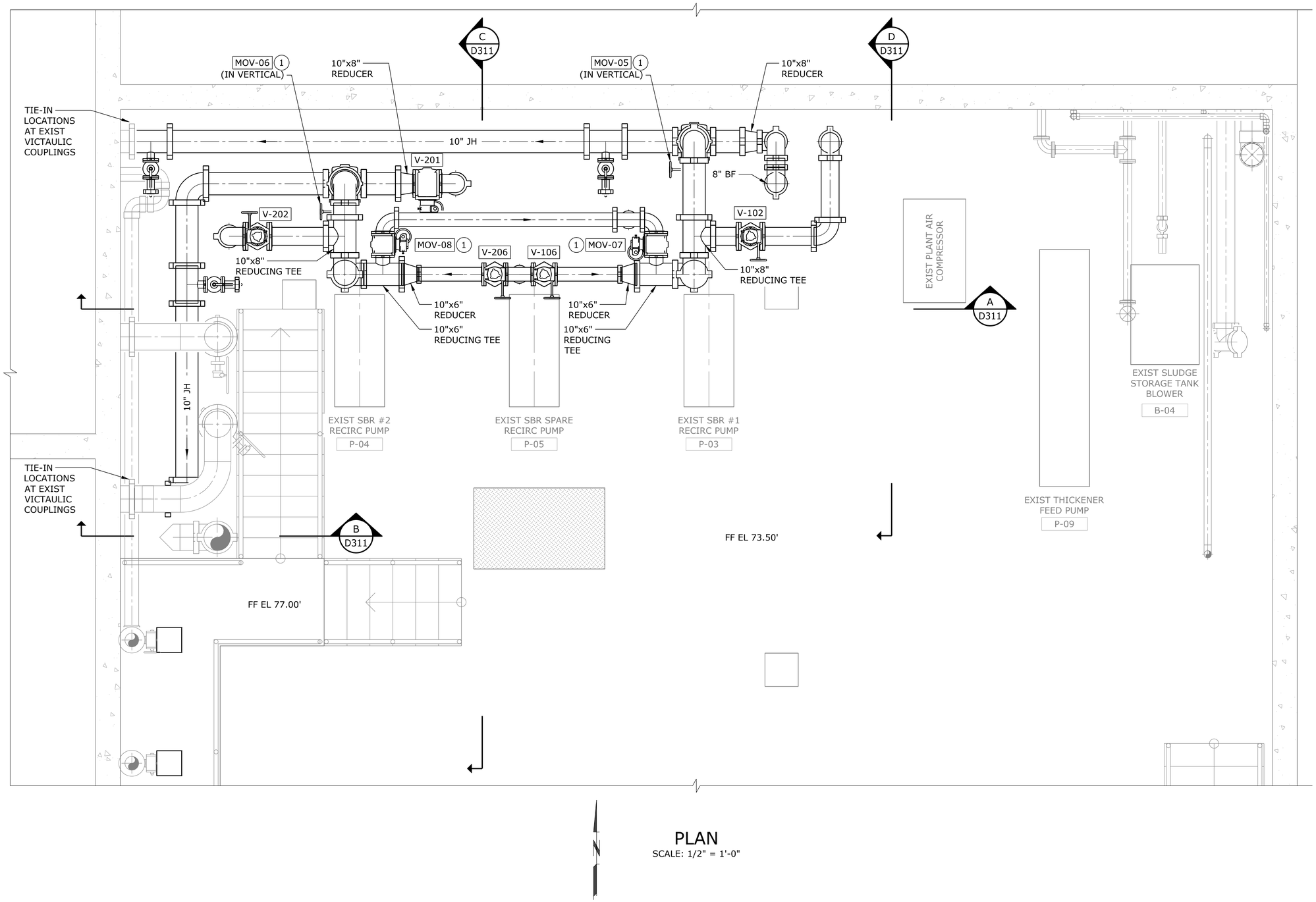
SUQUAMISH WWTP
PIPE IMPROVEMENTS

PROCESS BUILDING
LOWER LEVEL
LOWER PIPING PLAN

PROJECT NO.:W220895WA.00 | SCALE: AS SHOWN | DATE: APRIL 2023

SHEET
D111
X of X

N:\Projects\22\w220895wa.00 - Kitsap Co Suquamish Wwtp Pipe Improvements\CAD\Sheets\220895_D111-112.dwg D111 4/20/2023 2:41 PM JARED.CLOUD 23.0s (LMS Tech)



PLAN
SCALE: 1/2" = 1'-0"

KEY NOTES:

1. REMOVE VALVE AND ACTUATOR AND REPLACE IN-KIND WITH NEW VALVE AND ACTUATOR.

N:\Projects\22\w220895wa.00 - Kitsap Co Suquamish Wwtp Pipe Improvements\CAD\Sheets\220895_D111-112.dwg D112 4/20/2023 2:41 PM JARED.CLOUD 23.0s (LMS Tech)

NO.	DATE	BY	REVISION

NOTICE
0 ½ 1
IF THIS BAR DOES NOT MEASURE 1" THEN DRAWING IS NOT TO SCALE

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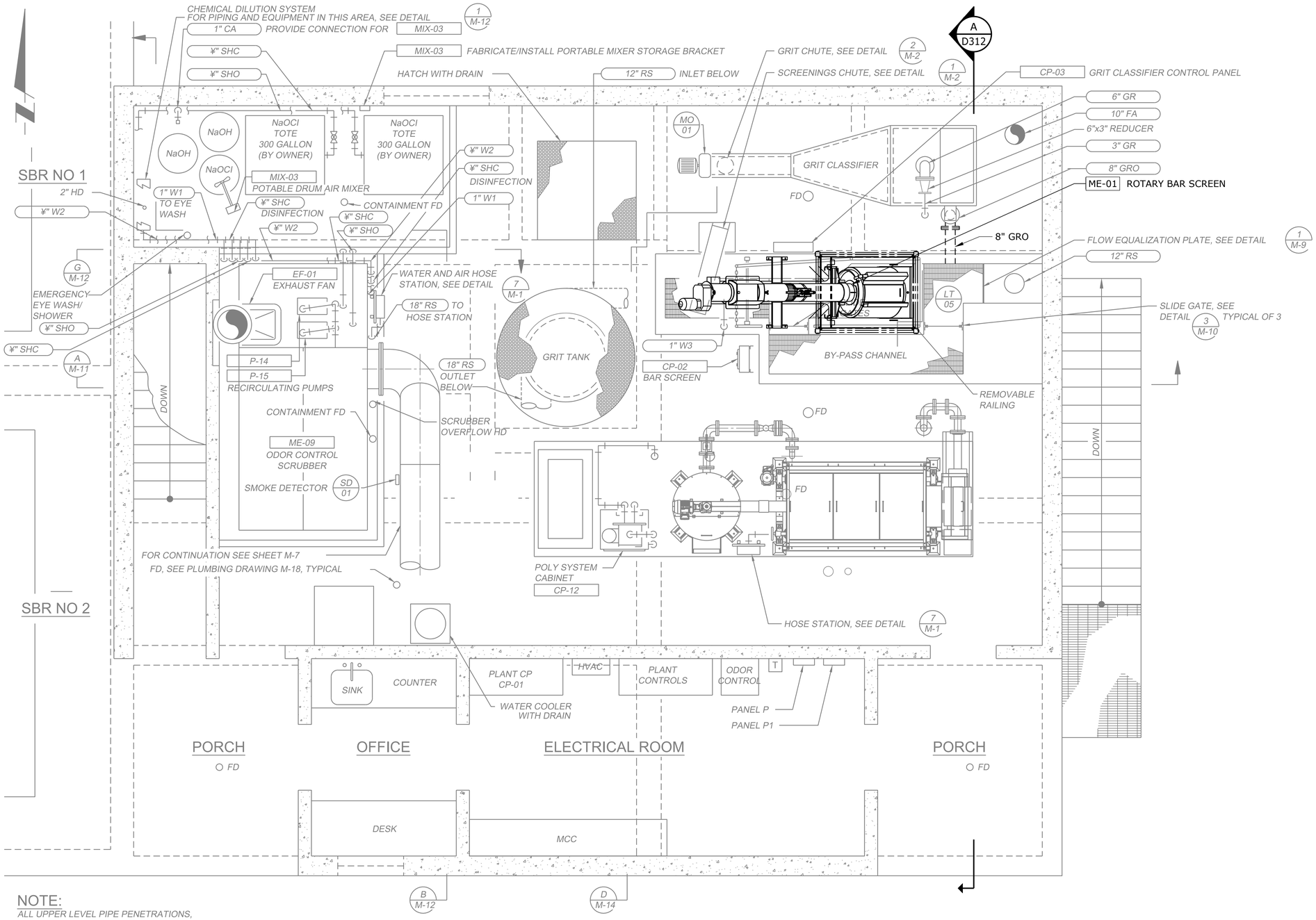
SUQUAMISH WWTP
PIPE IMPROVEMENTS

PROCESS BUILDING
LOWER LEVEL
UPPER PIPING PLAN

PROJECT NO.:W220895WA.00 | SCALE: AS SHOWN | DATE: APRIL 2023

SHEET
D112
X of X



NOTE:
ALL UPPER LEVEL PIPE PENETRATIONS, SEE DETAIL 3 M-3 OR 8 M-3

PLAN
SCALE: 3/8" = 1'-0"

NO.	DATE	BY	REVISION

NOTICE
0 ½ 1
IF THIS BAR DOES NOT MEASURE 1" THEN DRAWING IS NOT TO SCALE

XX DESIGNED
JLC DRAWN
JM CHECKED

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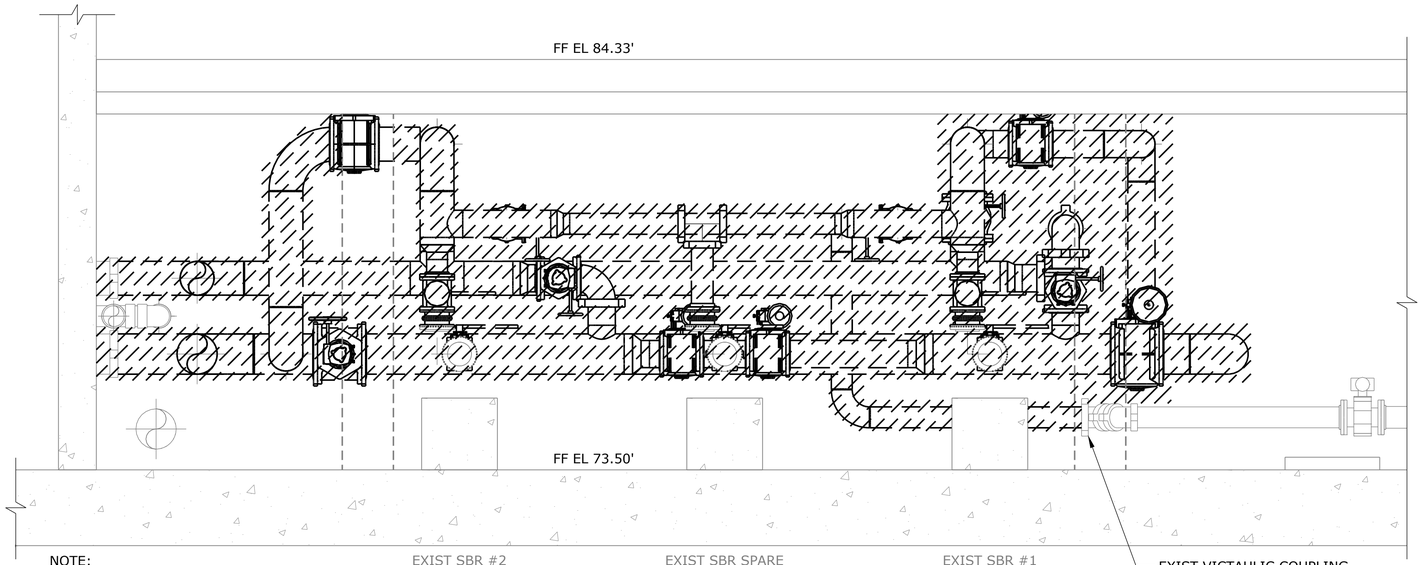
SUQUAMISH WWTP PIPE IMPROVEMENTS

PROCESS BUILDING
UPPER LEVEL
PLAN

PROJECT NO.:W220895WA.00 | SCALE: AS SHOWN | DATE: APRIL 2023

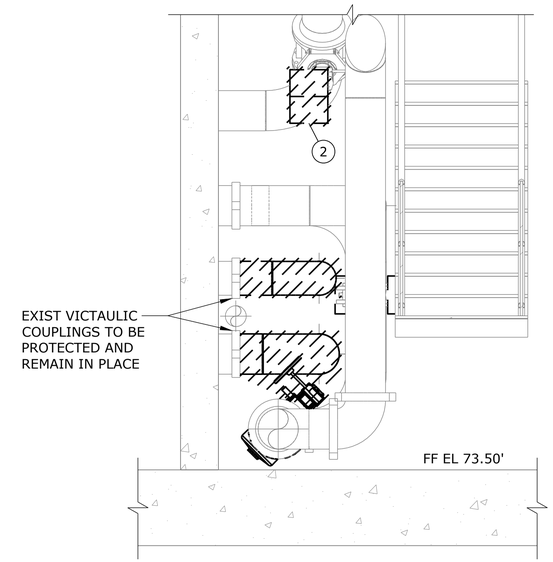
SHEET
D113
X of X

N:\Projects\22\w220895wa.00 - Kitsap Co Suquamish Wwtp Pipe Improvements\CAD\Sheets\220895_D113.dwg D113 4/20/2023 2:42 PM JARED.CLOUD 23.0s (LMS Tech)



NOTE:
COLUMNS IN THIS VIEW
MASKED FOR CLARITY.

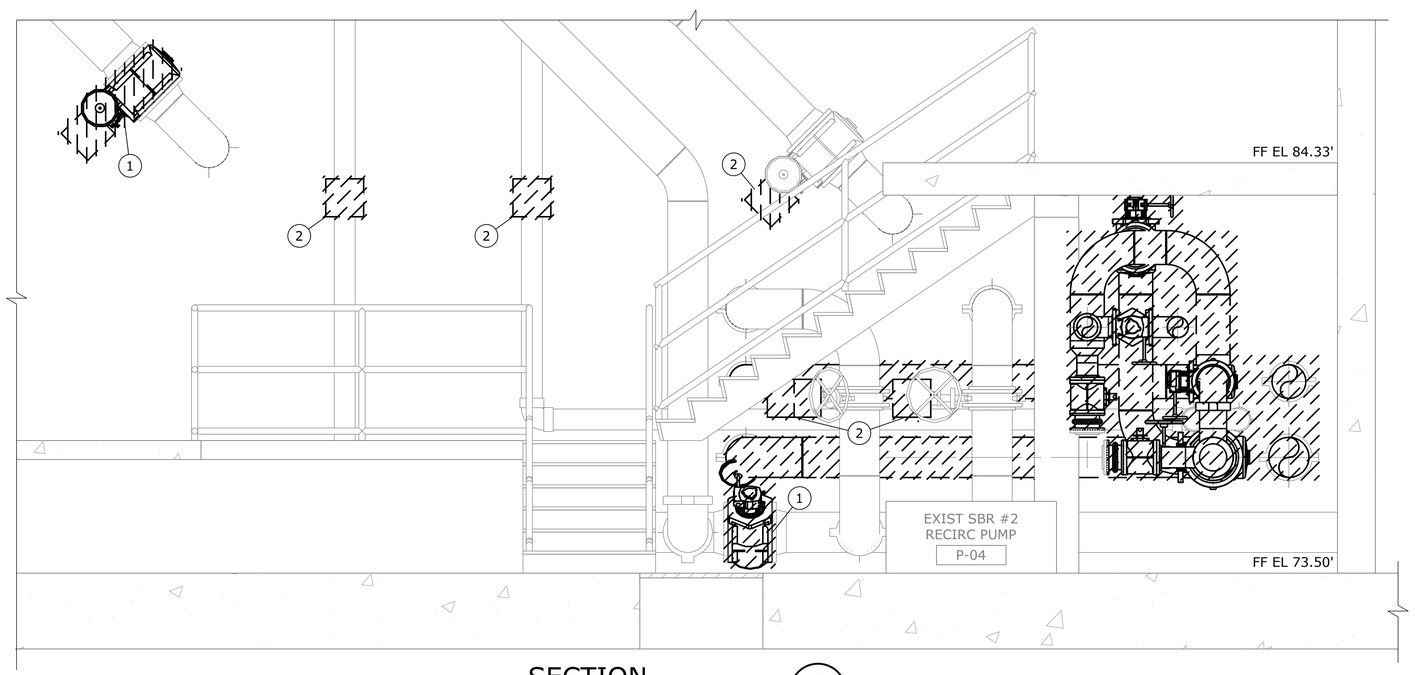
SECTION A D101
SCALE: 1/2" = 1'-0"



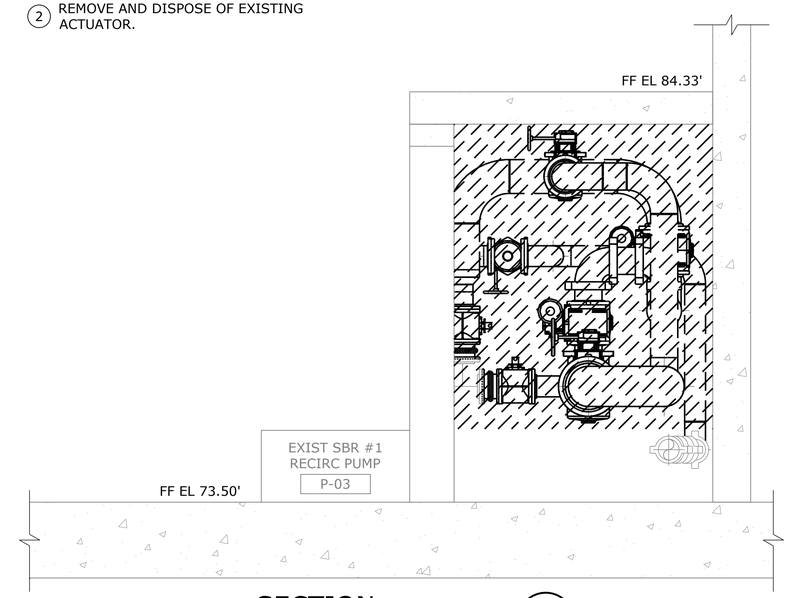
SECTION B D101
SCALE: 1/2" = 1'-0"

KEY NOTES:

1. REMOVE AND DISPOSE OF EXISTING VALVE AND ACTUATOR.
2. REMOVE AND DISPOSE OF EXISTING ACTUATOR.



SECTION C D101
SCALE: 1/2" = 1'-0"



SECTION D D101
SCALE: 1/2" = 1'-0"

NO.	DATE	BY	REVISION

NOTICE
0 ½ 1
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XX DESIGNED
JLC DRAWN
JM CHECKED

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CONSOR

consor

KITSAP COUNTY WASHINGTON 1857

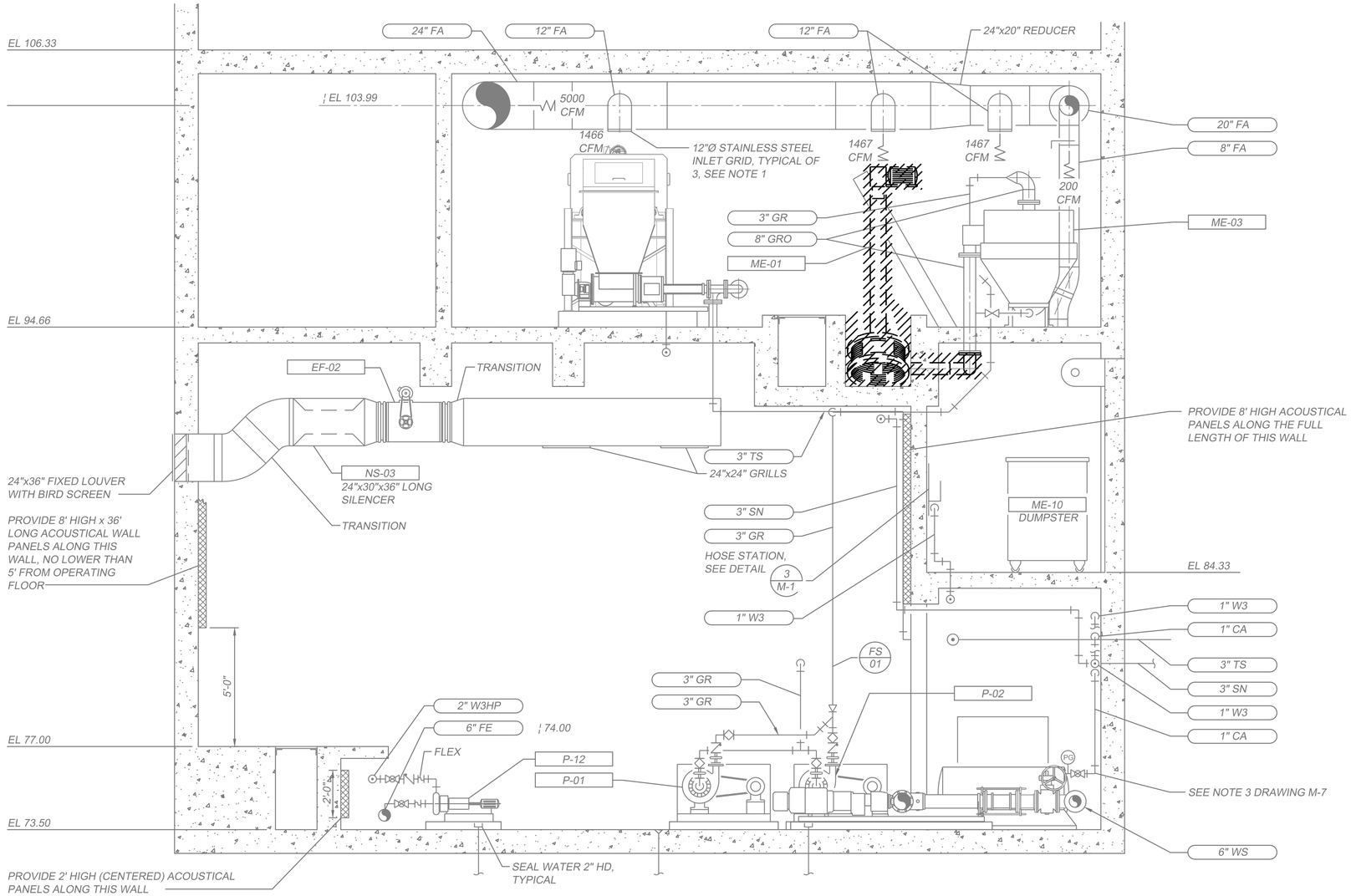
SUQUAMISH WWTP
PIPE IMPROVEMENTS

PROCESS BUILDING
LOWER LEVEL
DEMOLITION SECTIONS

PROJECT NO.:W220895WA.00 | SCALE: AS SHOWN | DATE: APRIL 2023

SHEET
D301
X of X

N:\Projects\22\w220895wa.00 - Kitsap Co Suquamish Wwtp Pipe Improvements\CAD\Sheets\220895_D301.dwg D301 4/20/2023 4:30 PM JARED.CLOUD 23.0s (LMS Tech)



NOTE:

GRIDS TO BE FABRICATED FROM STAINLESS STEEL BIRD SCREEN AND SECURED INTO POSITION WITH STAINLESS STEEL HARDWARE

SECTION A / D102

SCALE: 3/8" = 1'-0"

CONSTRUCTION NOTES:

1. REMOVE EXIST ROTARY FINE SCREEN AND INFLUENT CHANNEL COVER

2. FIELD VERIFY LOCATIONS AND SIZES OF EXISTING STRUCTURES, EQUIPMENT, PIPES, ETC.

NO.	DATE	BY	REVISION

NOTICE

0 ½ 1

IF THIS BAR DOES NOT MEASURE 1" THEN DRAWING IS NOT TO SCALE

XX DESIGNED

JLC DRAWN

JM CHECKED

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KITSAP COUNTY WASHINGTON 1857

SUQUAMISH WWTP PIPE IMPROVEMENTS

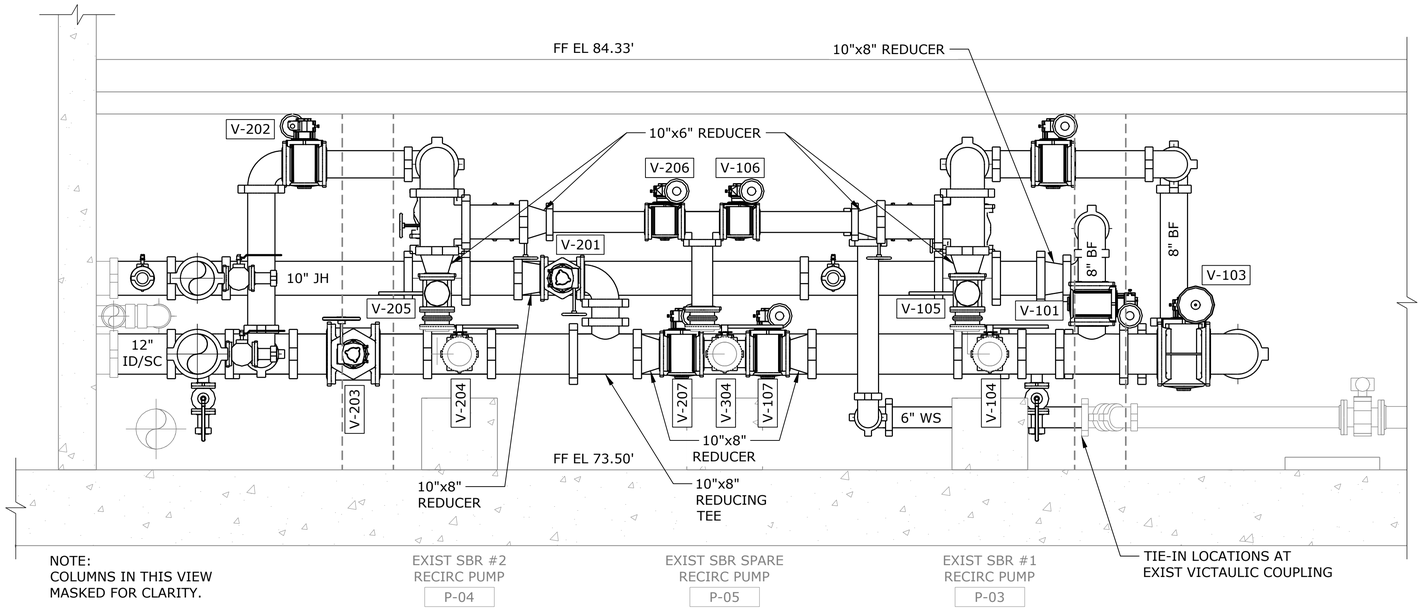
PROCESS BUILDING UPPER LEVEL DEMOLITION SECTION

PROJECT NO.:W220895WA.00 | SCALE: AS SHOWN | DATE: APRIL 2023

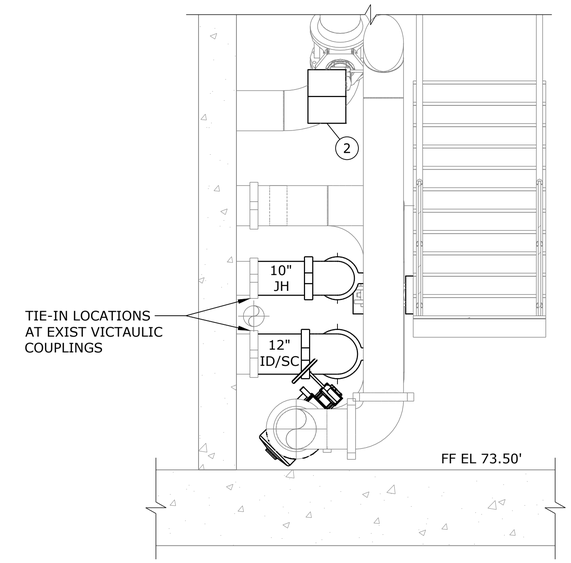
SHEET D302

X of X

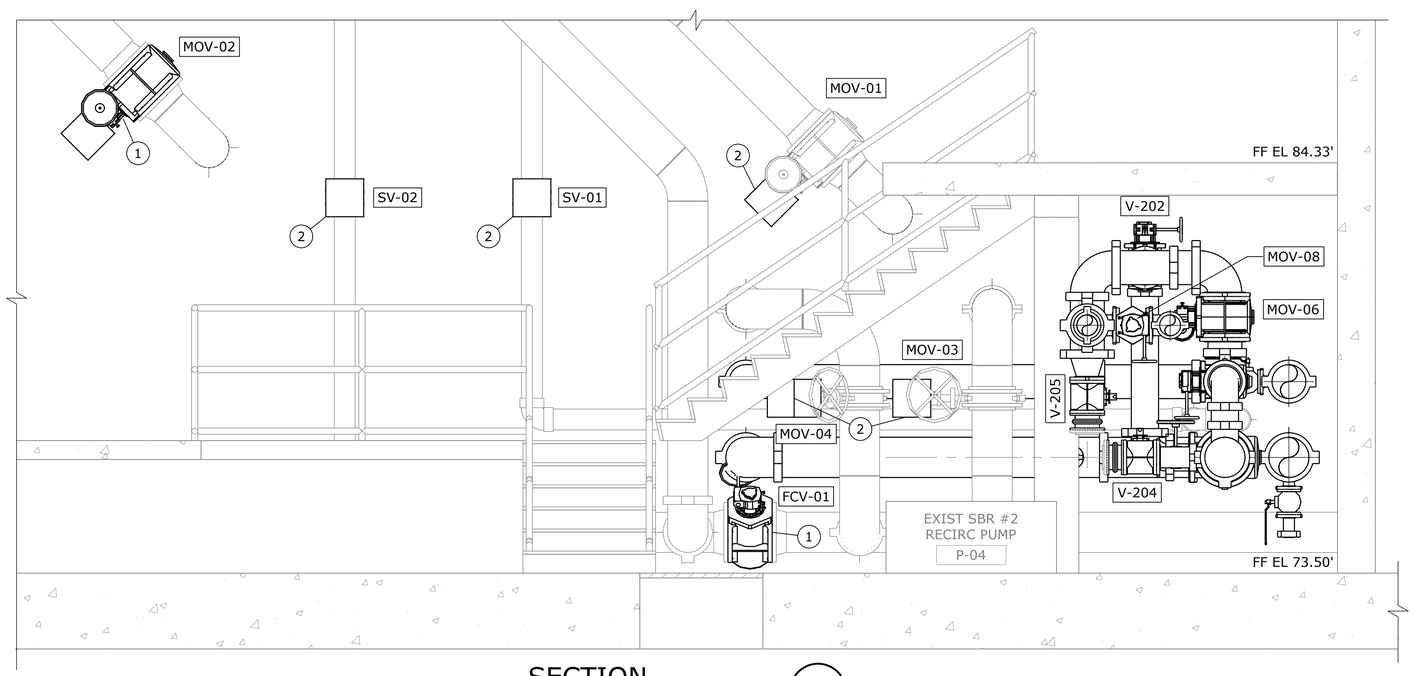
N:\Projects\22\w220895wa.00 - Kitsap Co Suquamish Wwtp Pipe Improvements\CAD\Sheets\220895_D302.dwg D302 4/18/2023 1:36 PM JARED.CLOUD 23.0s (LMS Tech)



SECTION A D111 D112
SCALE: 1/2" = 1'-0"



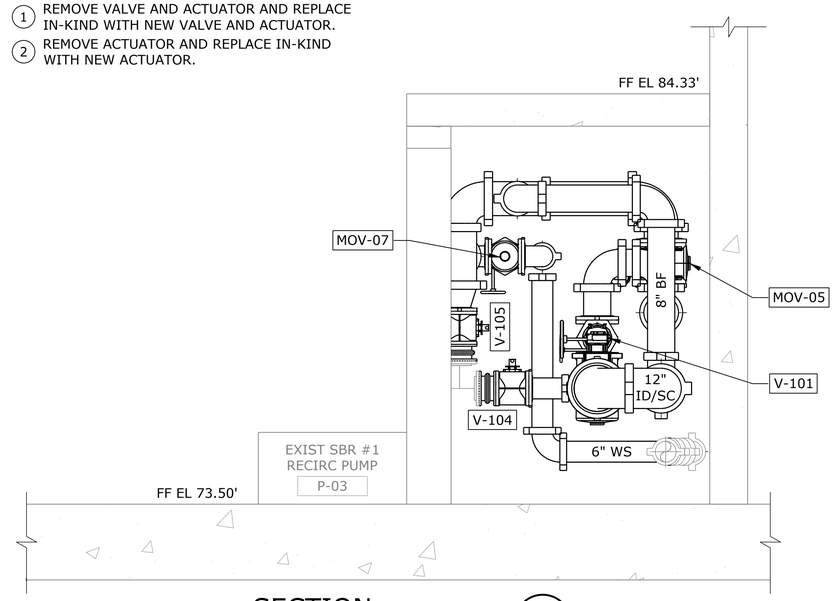
SECTION B D111 D112
SCALE: 1/2" = 1'-0"



SECTION C D111 D112
SCALE: 1/2" = 1'-0"

KEY NOTES:

1. REMOVE VALVE AND ACTUATOR AND REPLACE IN-KIND WITH NEW VALVE AND ACTUATOR.
2. REMOVE ACTUATOR AND REPLACE IN-KIND WITH NEW ACTUATOR.



SECTION D D111 D112
SCALE: 1/2" = 1'-0"

NO.	DATE	BY	REVISION

NOTICE
0 ½ 1
IF THIS BAR DOES NOT MEASURE 1" THEN DRAWING IS NOT TO SCALE

XX DESIGNED
JLC DRAWN
JM CHECKED

PRELIMINARY ONLY
DO NOT USE FOR CONSTRUCTION
30% SUBMITTAL
CONSOR
PROFESSIONAL ENGINEER

consor

KITSAP COUNTY WASHINGTON 1857

SUQUAMISH WWTP PIPE IMPROVEMENTS

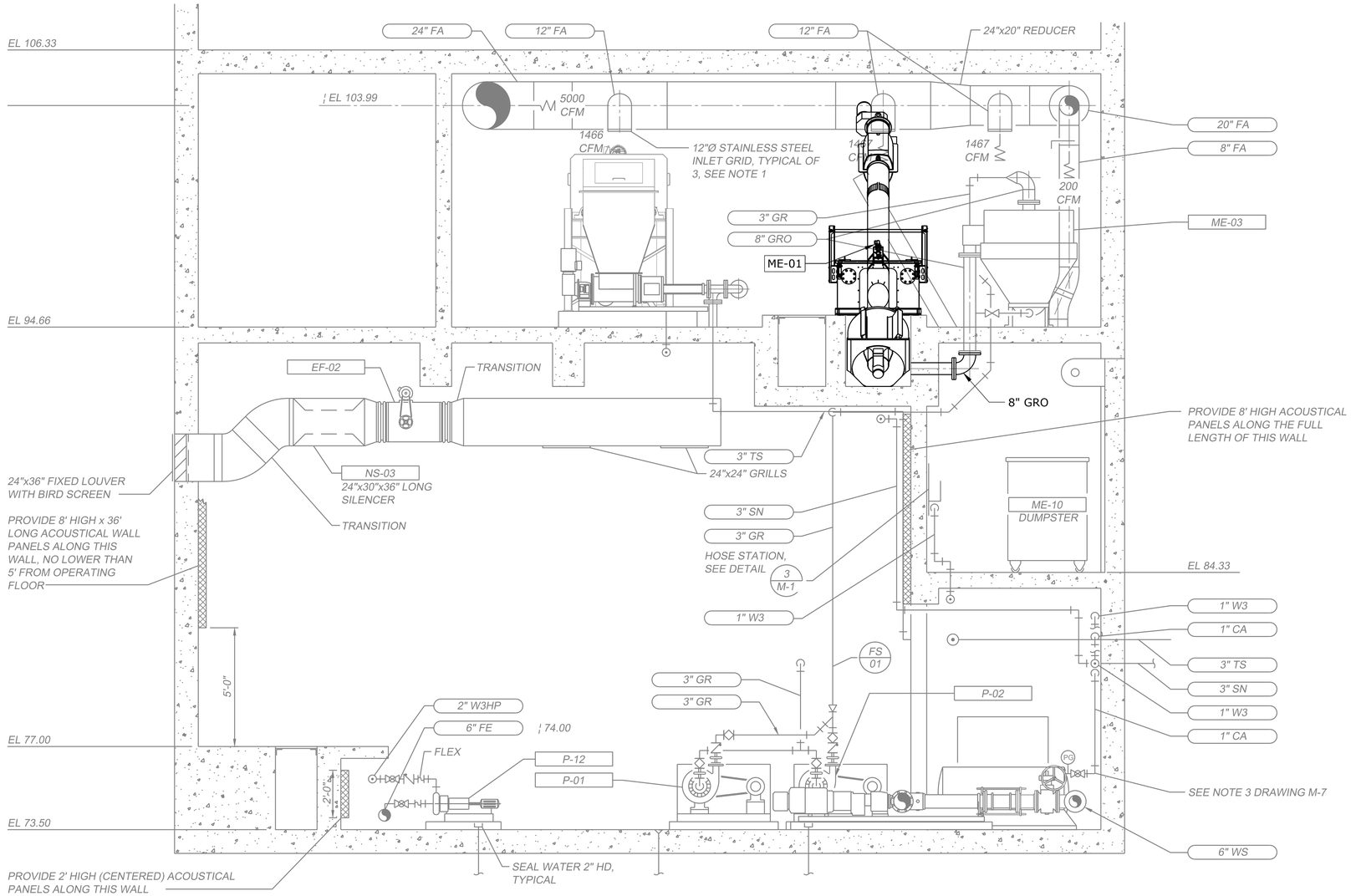
PROCESS BUILDING LOWER LEVEL PIPE REPLACEMENT SECTIONS

PROJECT NO.:W220895WA.00 | SCALE: AS SHOWN | DATE: APRIL 2023

SHEET D311

X of X

N:\Projects\22\w220895wa.00 - Kitsap Co Suquamish Wwtp Pipe Improvements\CAD\Sheets\220895_D311.dwg D311 4/20/2023 2:42 PM JARED.CLOUD 23.0s (LMS Tech)



NOTE:
GRIDS TO BE FABRICATED FROM STAINLESS STEEL BIRD SCREEN AND SECURED INTO POSITION WITH STAINLESS STEEL HARDWARE

SECTION A / D113
SCALE: 3/8" = 1'-0"

NO.	DATE	BY	REVISION

NOTICE
0 ½ 1
IF THIS BAR DOES NOT MEASURE 1" THEN DRAWING IS NOT TO SCALE

XX DESIGNED
JLC DRAWN
JM CHECKED

PRELIMINARY ONLY
30% SUBMITTAL

consor

KITSAP COUNTY 1857 WASHINGTON

SUQUAMISH WWTP PIPE IMPROVEMENTS

PROCESS BUILDING UPPER LEVEL SECTION

PROJECT NO.:W220895WA.00 | SCALE: AS SHOWN | DATE: APRIL 2023

SHEET D312
X of X

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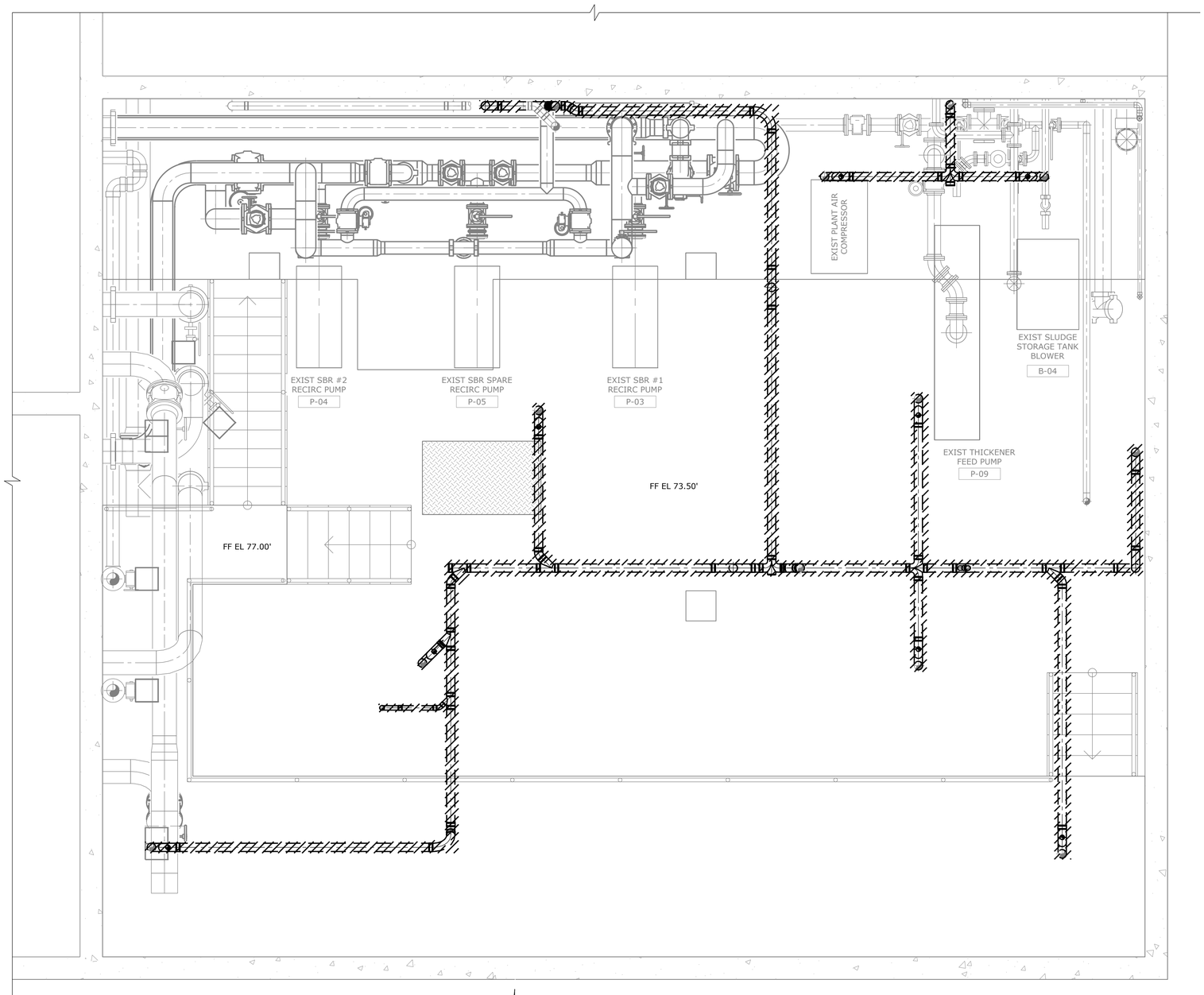

PLAN

SCALE: 3/8" = 1'-0"

NOTES:

1. CONTRACTOR TO REMOVE ALL DRAIN PIPING AS SHOWN.

2. CHEMICAL DRAIN IS TO BE PROTECTED AND REMAIN IN PLACE, CHEMICAL DRAIN IS NOT SHOWN ON PLANS.

3. VENT PIPING IS TO BE PROTECTED AND REMAIN IN PLACE, VENT PIPING IS NOT SHOWN ON PLANS.

NO.	DATE	BY	REVISION

NOTICE

0 ½ 1

IF THIS BAR DOES NOT MEASURE 1" THEN DRAWING IS NOT TO SCALE

XX
DESIGNED
JLC
DRAWN
JM
CHECKED

PRELIMINARY ONLY
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CONSOR

consor

KITSAP COUNTY 18 57 WASHINGTON

SUQUAMISH WWTP
PIPE IMPROVEMENTS

PROCESS BUILDING
DRAIN PIPE
DEMOLITION PLAN

PROJECT NO.:W220895WA.00 | SCALE: AS SHOWN | DATE: APRIL 2023

SHEET
P101
X of X

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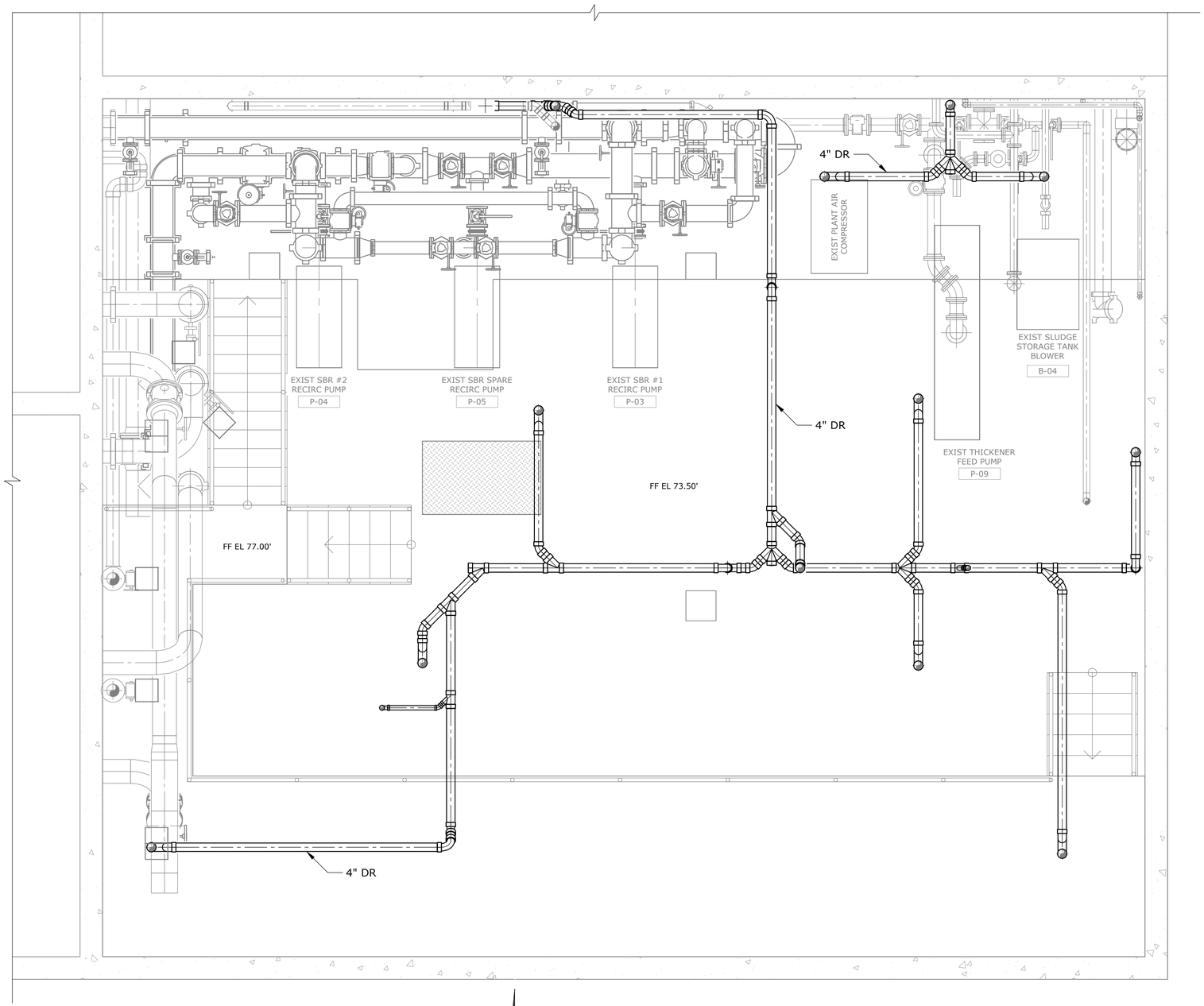


PLAN
SCALE: 3/8" = 1'-0"

NO.	DATE	BY	REVISION

NOTICE
0 ½ 1
IF THIS BAR DOES NOT MEASURE 1" THEN DRAWING IS NOT TO SCALE

XX
DESIGNED
JLC
DRAWN
JM
CHECKED

PRELIMINARY ONLY
DO NOT USE FOR CONSTRUCTION
30% SUBMITTAL
JEFFERSON & KNOSSIN
STATE OF WASHINGTON
20100340
PROFESSIONAL ENGINEER
CONSOR

consor

KITSAP COUNTY WASHINGTON 1857

SUQUAMISH WWTP
PIPE IMPROVEMENTS

PROCESS BUILDING
DRAIN PIPE
PIPING PLAN

PROJECT NO.:W220895WA.00 | SCALE: AS SHOWN | DATE: APRIL 2023

SHEET
P111
X of X

N:\Projects\22\w220895wa.00 - Kitsap Co Suquamish Wwtp Pipe Improvements\CAD\Sheets\220895_P111.dwg P111 4/20/2023 3:12 PM JARED.CLOUD 23.0s (LMS Tech)

DRAFT

APPENDIX C

consor

LEADERS IN WASTEWATER
TECHNOLOGY & EQUIPMENT

M: (720) 468-2783
O: (303) 985-0885
469 West Wesley Ave
Denver, CO 80223

Jeff Moss, P.E.,

Thank you for allowing WSI to quote a 230,000 GPD rental wastewater plant. The rental plant will include three BCR reactors, a DAF System, and a holding sludge tank. The system will be custom designed and fabricated to the site specification and will take approximately 20 weeks to complete.

The treatment system will be designed to target an effluent quality of 30 mg/L of BOD, 30 mg/L of TSS, and 25 mg/L TIN.

The following pages outline the rental system's cost, supplied components, and drawing. We've designed and delivered many of these systems for industry leaders and municipalities. We now look forward to working with the Consor Engineering team and listening to your feedback on this proposal.

Please feel free to call or e-mail me with any additional concerns or comments regarding this proposal's contents. (720) 468-2783 | sfields@wsi-llc.com

Regards,

Sean Fields

Sean Fields
Vice President of Sales

Proposal
Rental 230k GPD WWTP

WSI International

WWW.WSI-LLC.COM

10/20/2022

PROPOSAL

PROPOSAL #:	WSIQ-552-0
DATE:	October 20, 2022
FACILITY:	Suquamish, WA WWTP

Leaders in Wastewater Technology and Equipment

WSI International, LLC
469 W. Wesley Ave.
Denver, CO 80223

Phone: (303) 958-0885
Website: www.wsi-llc.com

Prepared For
Jeff Moss, P.E.
Civil Engineer
Consor Engineering
O: (206) 462-7030
M: (719) 432-9798
jeff.moss@murraysmith.us

Prepared By
Aaron Burke, P.E.
Senior Wastewater Engineer
aburke@wsi-llc.com
D: (303) 985-0885 ext 807
M: (443) 969-129

Lead Time	Payment Terms	Valid Through
24 WEEKS	30/30/30/10	November 5, 2022

Due to supply chain volatility and raw material pricing, the following proposal expires in 30 days.

Line #	Qty	Description	Unit Price	Unit	Ext. Price
1	6	Six month fee wastewater treatment rental system consisting of: 3 ea BCR reactors with carrier media 1 ea DAF solids separation skid 1 ea solids holding tank	$110,000.00	Monthly	$660,000.00
2	0	Monthly rental rate	$150,000.00	Monthly	$0.00
3	0	Lump sum rental deposit	$200,000.00	Lump Sum	$0.00
4	0	Monthly rental insurance (optional)	$600.00	Monthly	$0.00
5	0	Monthly remote access and IT equipment rental (optional)	$200.00	Monthly	$0.00
6	1	Startup and Training T&M per Field Service Rates, estimated	$12,000.00	*estimated*	$12,000.00

SubTotal		$672,000.00
Tax		$0.00
Shipping		$0.00
TOTAL		**$672,000.00**

Notes:

Shipping and handling costs excluded, shall be invoiced at cost + 10%. Currently estimated at $30,000.

Signed rental agreement and deposit required with rental agreement execution.

ATTACHMENT A TO LEASE AGREEMENT

LESSOR RESPONSIBILITIES

1. Training of Lessee staff per Field Service Rates
2. Labor or assistance requested by Lessee to be billed at rates in Field Service Rates

LESSEE RESPONSIBILITIES

1. Set-up and operation of the Unit.
2. Delivery to the Site and return shipping to the WSI Site.
3. Routine service and maintenance of the system components.
4. Replacement of damaged components
5. Obtaining all necessary permits/licenses.
6. Provide all necessary chemicals, wash water, power, disposal of sludge and effluent
7. Meet all safety requirements including spill containment and Hazmat procedures.
8. Return unit clean and in condition received as a minimum. LESSOR shall invoice for replacement of damaged components or cleaning.

FIELD SERVICE RATES

WSI International Service Rates (2022)

Service Rates

In Office Phone/Remote Service/Troubleshooting	$135 per hour
In Office Phone/Remote PLC/HMI/Controls	$180 per hour
Field Service - US Territories	$175 per hour
Instrumentation & Controls Field Service – US Territories	$225 per hour
Field Service - International & Offshore	$225 per hour
WSI Denver Shop	$120 per hour
Overtime (8 – 12 hours per day)	150% of rate
Double Time (over 12 hours per day)	200% of rate

Travel & Expenses

Travel (Time) – Regular Business Days	$100 per hour OR Max $950 per day
Travel (Time) – Weekend or Holiday	$150 per hour OR Max $1,500 per day
Travel (Mileage) – Not Applicable for rental cars	$0.585 per mile
Travel (Passenger Fare, Car Rental)	Cost plus 10%
Lodging	Cost plus 10%
Meals/ Per diem	Cost plus 10%

Equipment & Testing

Equipment Rental	Cost plus 20%
Laboratory Testing	Cost plus 20%
Supplies	Cost plus 20%
Other Equipment & Parts	Cost plus 20%

Freight

Domestic Freight	Cost plus 10%
International Freight, Customs & Fees	Cost plus 20%

Fees

Visa, Work Permit, Taxes, Duties, User Fees, Etc.	Actual Cost
Change Fees	Actual Cost

Cancellation Charges

Prior to Departure – Expenses Incurred	Actual Cost

DRAWINGS

PROCESS DESCRIPTION

BIO-CHIP REACTOR:

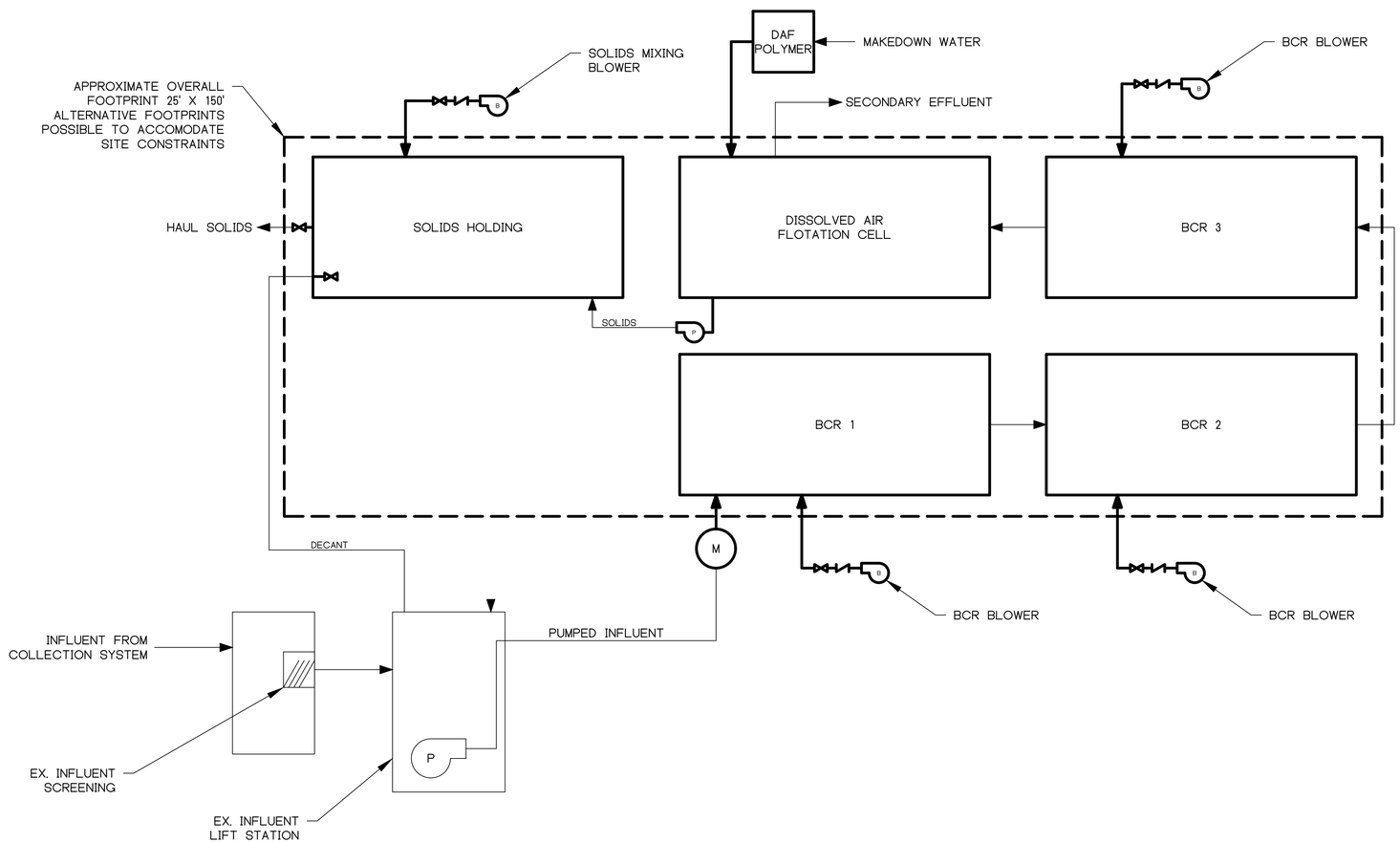
THE BCR IS A MOVING BED BIOFILM REACTOR (MBBR) ATTACHED GROWTH SYSTEM THAT INCLUDES CARRIER MEDIA TO PROVIDE A LARGE SURFACE AREA FOR BIOLOGICAL MICROORGANISMS TO CLING TO WHILE CONSUMING AGGREGATE ORGANIC COMPONENTS IN THE WASTE STREAM. THE CARRIER MEDIA IS SUITABLY MIXED TO KEEP THE "BIOCHIPS" IN SUSPENSION WHILE ALSO FACILITATING SELF-CLEANING COLLISIONS TO PREVENT BIOLOGICAL PLUGGING. A FIXED AERATION GRID IS PROVIDED NEAR THE BOTTOM OF THE TANK TO PROVIDE ATMOSPHERIC AIR (OXYGEN) TO THE MICROORGANISMS AND MIXING ENERGY FOR THE CARRIER MEDIA. RETAINER SCREENS ARE USED TO KEEP MEDIA IN THEIR RESPECTIVE REACTORS.

SECONDARY DISSOLVED AIR FLOTATION CELL:

THE DAF PROVIDES SOLIDS SEPARATION FOR INFLUENT PARTICULATES THAT SLOUGH OFF THE BCR CARRIER MEDIA. THE SYSTEM USES RECYCLED CLARIFIED WATER AND INJECTS HIGH PRESSURE AIR INTO THE RETURN STREAM TO PRODUCE MICROBUBBLES IN THE DAF REACTOR. AT THE SAME TIME, POLYMERIZED WATER IS INTRODUCED TO ASSIST PARTICLE FLOCCULATION TO IMPROVE REMOVE EFFICIENCY. LARGE, HEAVY SOLIDS SETTLE TO THE HOPPER BOTTOM WHERE THEY ARE PUMPED TO THE DIGESTER. SMALL, LIGHT SOLIDS FLOAT TO THE TOP AND ARE SCRAPED FROM THE SURFACE BY A MOVING RAKE BEFORE BEING PUMPED TO THE DIGESTER.

SOLIDS HOLDING:

WASTE SOLIDS ARE PRODUCED FROM THE FLOAT AND SETTLING HOPPERS IN THE SECONDARY DAF UNITS. THESE SOLIDS ARE "WASTED" TO THE DIGESTER TO REMOVE THEM FROM THE PROCESS STREAM. THESE SOLIDS WILL ACCUMULATE OVER TIME, AND REGULAR DECANTING IS USED TO EXTEND THE PUMP AND HAUL FREQUENCY. THESE SOLIDS MAY BE DISPOSED OF AT THE LOCAL MUNICIPAL WASTEWATER TREATMENT PLANT OR MAY BE LAND APPLIED DEPENDING ON LOCAL REGULATIONS.



BY WSI

BY OTHERS

DESIGN PARAMETERS PER ENGINEER OF RECORD

INFLUENT FLOWS:

230,000 gpd DESIGN AVERAGE FLOW
700,000 gpd (490 gpm) PEAK DAY FLOW

INFLUENT LOADS:

250 mg/L BOD_5 :: 480 LB/D BOD_5
250 mg/L TSS :: 480 LB/D TSS
6-9 pH (ASSUMED)
60 degF INFLUENT WATER TEMP. (ASSUMED)

EFFLUENT TARGETS:

30 mg/L BOD_5
30 mg/L TSS
25 mg/L TN

MAIN AIR BLOWER:
130 SCFM @ 4.0 PSI EACH (3 DUTY/0 STANDBY)
SEE PROCESS MODEL

SOLIDS MIXING BLOWER:
120 SCFM @ 4.0 PSI (MIN. 30 SCFM/1,000 FT^3)

PRELIMINARY VESSEL DIMENSIONS

TANK	QTY	LENGTH (FT)[1]	WIDTH (FT)[1]	HEIGHT (FT)[1]	SWD (FT)	VOLUME (FT3:GAL)
BCR 1	1	46	8.5	11	-	2,800 : 21,000
BCR 2	1	46	8.5	11	-	2,800 : 21,000
BCR 3	1	46	8.5	11	-	2,800 : 21,000
DISSOLVED AIR FLOTATION	1	40	8.5	10	-	-
SOLIDS HOLDING	1	46	8.5	11	-	2,800 : 21,000
OVERALL FOOTPRINT		150	25	-	-	-

NOTES:
1: L/W/H DIMENSIONS ARE VESSEL FOOTPRINT SIZES, NOT LIQUID HOLDING DIMENSIONS

PRELIMINARY

WSI International
469 W. WESLEY AVE
DENVER, CO 80223
PHONE: (303) 985-0885

DESCRIPTION: PRELIMINARY BLOCK DIAGRAM
PROJECT NAME: SUQUAMISH, WA WWTP RENTAL SYSTEM
PROJECT NUMBER: 552
CREATION DATE: 2022.10.20
DRAWN BY: AOB
FILE NUMBER: 0372111.DWG

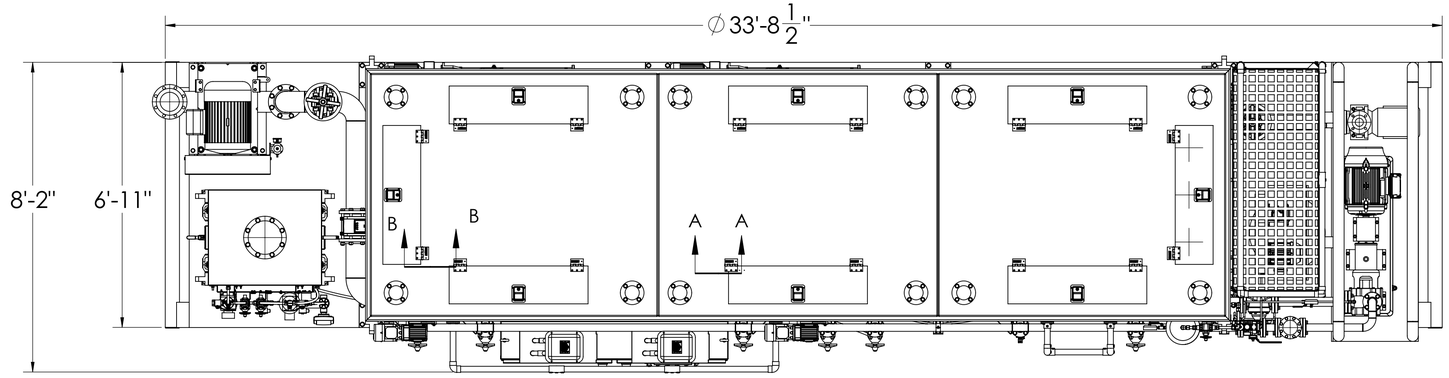
REVISIONS

NO.	DESCRIPTION	DATE

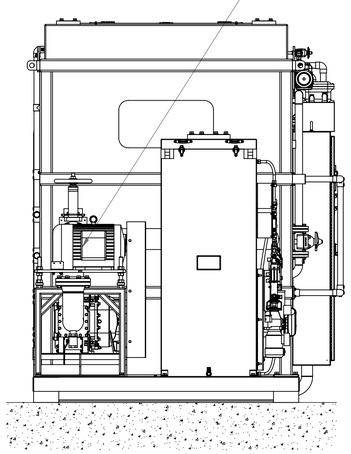
SHEET ##

SIZE ARCH-D

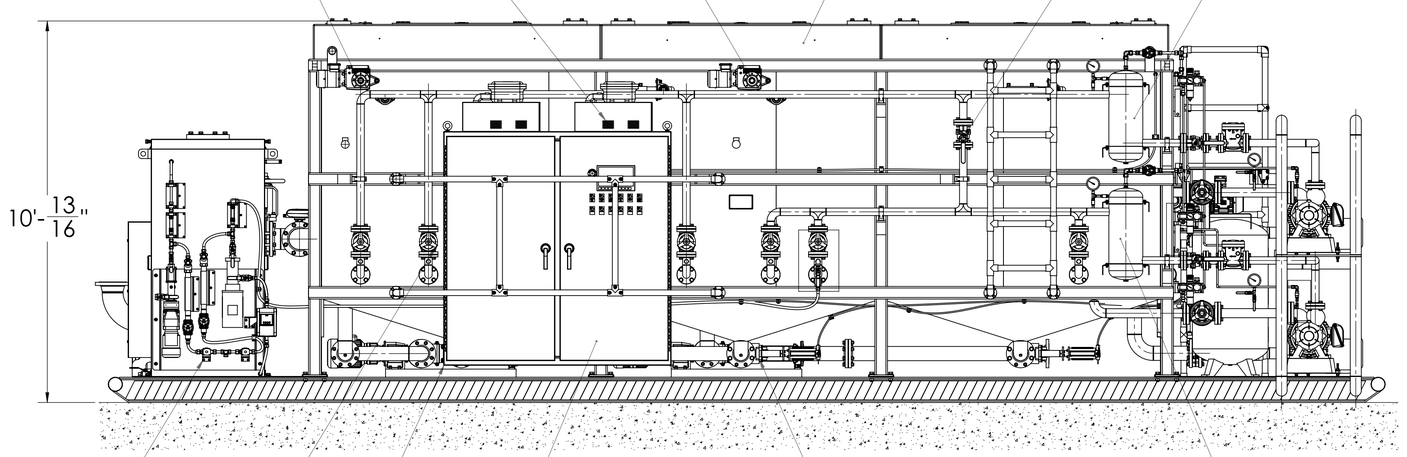
TOP VIEW



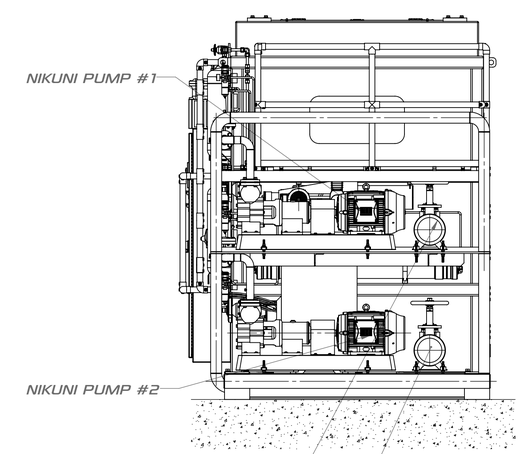
INFLUENT SIDE



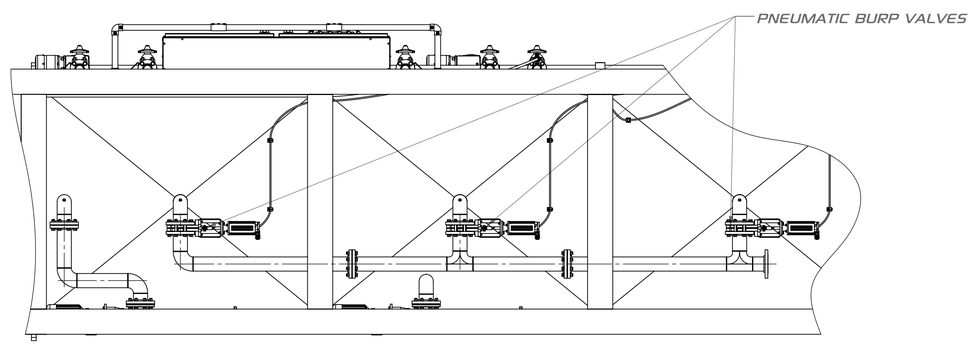
CONTROL SIDE



EFFLUENT SIDE



BOTTOM VIEW

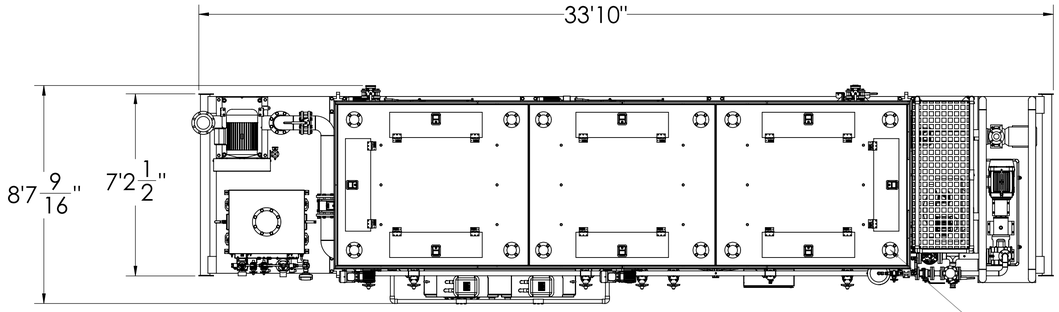


R-75-OG DAF

WSI International	6424 SOUTH QUEBEC ST CENTENNIAL, CO 80111 PHONE: 303-985-0885		DWG. NO. R-75OG-Customer Drawing		
			MATERIAL		
PROJECT R-75 OG	DWN BY AU	APPRV BY -	DATE 04/19/2012	SIZE D	REV A
DESCRIPTION			SCALE 1:24	SHT 1	OF 1

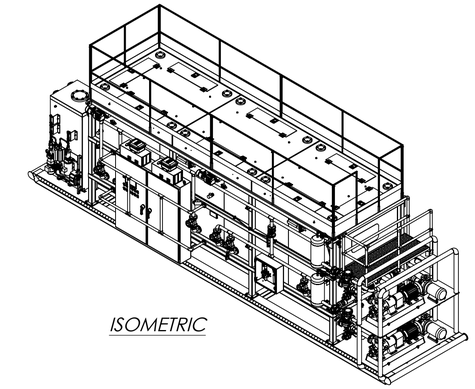
R-75OG-Customer Drawing REV A

10/20/2022



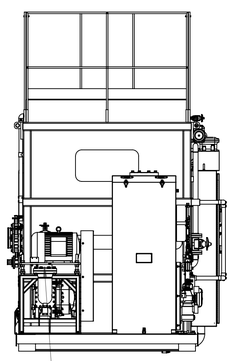
PLAN VIEW

3" - 150# ANSI FLANGE
(VAPOR RECOVERY PORT)
12 LOCATIONS

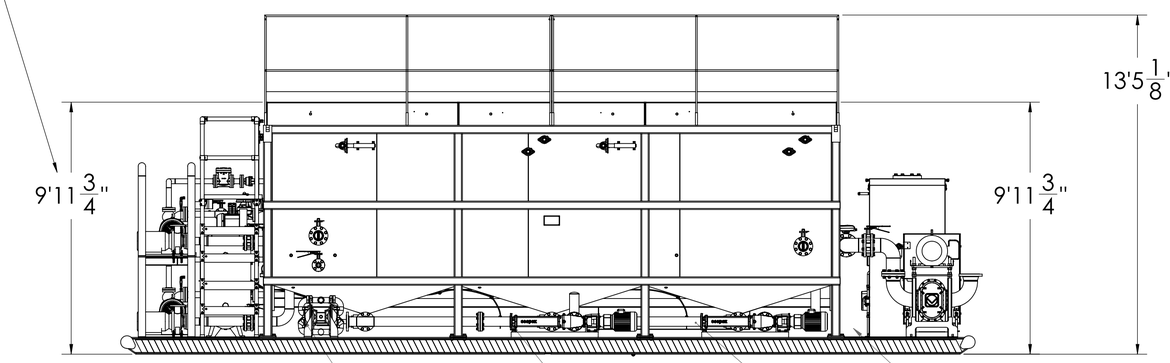


ISOMETRIC

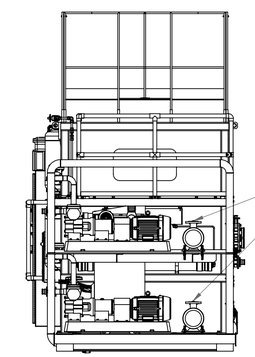
MAXIMUM HEIGHT
FOR SHIPPING



INFLUENT END



SLUDGE SIDE



EFFLUENT END

3" FLANGE
(EFFLUENT DISCHARGE)

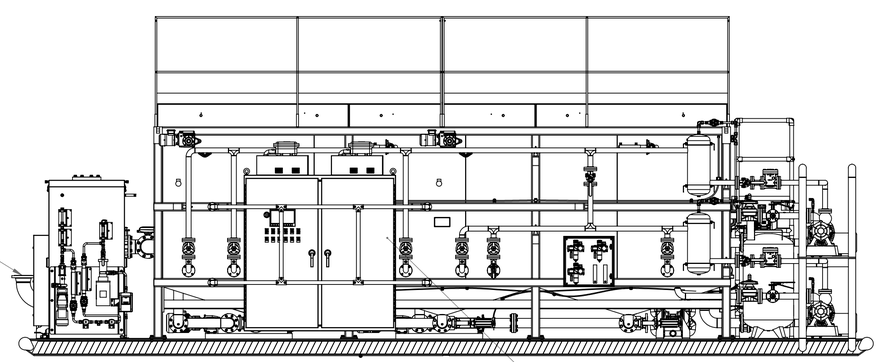
1.5" MALE FLANGE
(SERVICE WATER INLET - 5 GPM)

2" FEMALE NPT
(BOTTOMS DISCHARGE)

3" FLANGE
(FLOAT ZONE #2 DISCHARGE)

3" FLANGE
(FLOAT ZONE #1 DISCHARGE)

6" FLANGE
(INLET)



CONTROL SIDE

200A - 480V/3P POWER REQUIRED
80A RUNNING AMPS
(1/0)/4 SO CABLE W/ APPLETON CONNECTOR

DRY WEIGHT: 28,000 LBS
WET WEIGHT: 64,178 LBS

WSI International	6424 SOUTH QUEBEC ST CENTENNIAL, CO 80111 PHONE: 303-985-0885		DWG. NO. R-75-OG CUSTOMER DWG		
			MATERIAL		
PROJECT EOG - NEW TOWN, ND	DWN BY PT	APPRV BY	DATE 3/6/2013	SIZE D	REV 1
DESCRIPTION R-75-OG POINT OF CONNECTION			SCALE 1:36	SHT 1	OF 1

R-075-OG-Customer Drawing REV

10/20/2022

DRAFT

APPENDIX D

consor

Project: Suquamish WWTP Process Piping Improvements
Client: Kitsap County
Project No.: W220895WA
Date: 4/26/2023

AACE Class 5 Estimate

Items		Construction Cost	Project Cost
Bypass		$2,022,000	$2,528,000
Process Piping Improvements		$1,872,000	$2,340,000
Drainpipe Replacement		$67,000	$84,000
EQ Basin and Storage Tank Repair		$842,000	$1,053,000
Influent Screen Replacement		$658,000	$823,000
Total Cost		$5,461,000	$6,828,000
Class 5 estimate Low Range	-20%	**$4,368,800**	**$5,462,400**
Class 5 estimate High Range	50%	**$8,191,500**	**$10,242,000**

This estimate is in 2023 dollars. This construction cost estimate is an opinion of cost based on information available at the time of the estimate. Final costs will depend on actual field conditions, actual material and labor costs, market conditions for construction, regulatory factors, final project scope, method of implementation, schedule, and other variables. The cost estimate herein is based on our perception of current conditions at the project location. This estimate reflects our professional opinion of accurate costs currently and is subject to change as the project design matures. Consor has no control over variances in the cost of labor, materials, equipment; nor services provided by others, contractor's means, and methods of executing the work or of determining prices, competitive bidding or market conditions, practices, or bidding strategies. Consor cannot and does not warrant or guarantee that proposals, bids, or actual construction costs will not vary from the costs presented as shown.

Project: Suquamish WWTP Process Piping Improvements
Client: Kitsap County
Project No.: W220895WA
Date: 4/26/2023

Class 5 Estimate

Bypass

Item No.	Item	Unit	QTY	Materials & Equipment	Labor	Total
Civil Site Prep/Earthwork						
	Bypass Vault Excavation	CY	8	$135.00		$1,078.00
	Bypass Vault Backfill	CY	1	$240.00		$287.47
	1.5" W1 Buried Piping Demolition	LF	15		$75.00	$1,125.00
	New 1.5" W1 Buried Piping	LF	15	$50.00		$750.00
	Subtotal					**$3,240.47**
Structural						
	Bypass Vault	EA	1	$25,000.00	$5,000.00	$30,000.00
	Subtotal					**$30,000.00**
Mechanical						
	10" Cross	EA	1	$3,000.00	$900.00	$3,900.00
	10" Plug Valve	EA	1	$5,141.00	$1,542.30	$6,683.30
	8" Cam-lock Fitting	EA	1	$600.00	$180.00	$780.00
	Bypass Treatment System	LS	1	$840,000.00	$10,000.00	$850,000.00
	Temporary Above Ground 8" PVC Piping	LF	120	$120.00	$36.00	$18,720.00
	Fittings	LS	1	$10,000.00	$2,000.00	$12,000.00
	Subtotal					**$892,083.30**
Electrical, Instrumentation, and Controls						
	EI&C Allowance	LS	1	$10,000.00		$10,000.00
	Subtotal					**$10,000.00**
Construction Material & Labor Subtotal:						**$935,323.77**

Markups		
Mobilization (10%)	$	93,532.38
General Conditions (8%)	$	74,825.90
Contractor O&P (25%)	$	233,830.94
Subtotal	**$**	**1,337,512.99**
Tax (9.2%)	$	123,051.19
Construction Contingency (30%)	$	401,253.90
Escalate to 2024 (12%)	$	160,501.56
Total Construction Cost	**$**	**2,022,319.64**
Engineering, Legal, and Administration (25%)	$	505,579.91
Total Project Cost	**$**	**2,527,899.54**

Project: Suquamish WWTP Process Piping Improvements
Client: Kitsap County
Project No.: W220895WA
Date: 4/26/2023

Class 5 Estimate

Process Piping

Item No.	Item	Unit	QTY	Materials & Equipment	Labor	Total
Civil Site Prep/Earthwork						
	Subtotal					**$0.00**
Structural						
	Subtotal					**$0.00**
Mechanical						
	Existing Pipes and Fittings Demolition	LS	1		$10,000.00	$10,000.00
	Existing Valves and Actuators Demolition	LS	1		$5,000.00	$5,000.00
	Protecto 401 Lined CL53 Pipe	LS	1	$40,116.00	$20,058.00	$60,174.00
	10"x8" Reducer	EA	2	$2,298.00	$689.40	$5,974.80
	12"x8" Reducer	EA	2	$3,349.50	$1,004.85	$8,708.70
	10"x6" Reducer	EA	4	$2,298.00	$689.40	$11,949.60
	10" Tee	EA	5	$3,532.00	$1,059.60	$22,958.00
	6" Tee	EA	2	$1,211.00	$363.30	$3,148.60
	10"x10"x6" Tee	EA	2	$3,357.50	$1,007.25	$8,729.50
	10"x10"x8" Tee	EA	1	$3,357.50	$1,007.25	$4,364.75
	10"x10"x3" Tee	EA	3	$3,357.50	$1,007.25	$13,094.25
	8"x8"x6" Tee	EA	1	$1,690.00	$507.00	$2,197.00
	12"x12"x8" Tee	EA	3	$4,696.50	$1,408.95	$18,316.35
	12"x12"x6" Tee	EA	2	$4,696.50	$1,408.95	$12,210.90
	12"x12"x10" Tee	EA	1	$4,696.50	$1,408.95	$6,105.45
	12"x12"x3" Tee	EA	3	$4,696.50	$1,408.95	$18,316.35
	6" 90 Bend	EA	4	$938.00	$281.40	$4,877.60
	12" 90 Bend	EA	4	$3,433.00	$1,029.90	$17,851.60
	8" 90 Bend	EA	6	$1,450.50	$435.15	$11,313.90
	10" 90 Bend	EA	8	$2,399.50	$719.85	$24,954.80
	6" Expansion Joint	EA	6	$7,000.00	$2,100.00	$54,600.00
	12" Coupling	EA	17	$1,911.50	$573.45	$42,244.15
	6" Coupling	EA	14	$807.50	$242.25	$14,696.50
	8" Coupling	EA	13	$1,194.00	$358.20	$20,178.60
	10" Coupling	EA	31	$1,442.50	$432.75	$58,132.75
	10"x10" Victaulic 741 Adapter	EA	6	$1,542.00	$462.60	$12,027.60
	6"x6" Victaulic 741 Adapter	EA	14	$835.50	$250.65	$15,206.10
	12"x12" Victaulic 741 Adapter	EA	4	$2,003.00	$600.90	$10,415.60
	8"x8" Victaulic 741 Adapter	EA	8	$1,054.50	$316.35	$10,966.80
	6" Plug Valve	EA	9	$2,450.00	$735.00	$28,665.00
	8" Plug Valve	EA	6	$3,432.00	$1,029.60	$26,769.60
	10" Plug Valve	EA	2	$5,141.00	$1,542.30	$13,366.60
	12" Plug Valve	EA	4	$6,223.00	$1,866.90	$32,359.60
	Motor Actuators	EA	11	$15,000.00	$4,500.00	$214,500.00
	3" Ball Valve	EA	6	$1,500.00	$450.00	$11,700.00
	3" Cam-lock Fitting	EA	6	$500.00	$150.00	$3,900.00
	Subtotal					**$839,975.05**
Electrical, Instrumentation, and Controls						
	EI&C Allowance	LS	1	$20,000.00	$6,000.00	$26,000.00
	Subtotal					**$26,000.00**
Construction Material & Labor Subtotal:						**$865,975.05**

Markups		
Mobilization (10%)	$	86,597.51
General Conditions (8%)	$	69,278.00
Contractor O&P (25%)	$	216,493.76
Subtotal	**$**	**1,238,344.32**
Tax (9.2%)	$	113,927.68
Construction Contingency (30%)	$	371,503.30
Escalate to 2024 (12%)	$	148,601.32
Total Construction Cost	**$**	**1,872,376.61**
Engineering, Legal, and Administration (25%)	$	468,094.15
Total	**$**	**2,340,470.77**

Project: Suquamish WWTP Process Piping Improvements
Client: Kitsap County
Project No.: W220895WA
Date: 4/26/2023

Class 5 Estimate

Drainpipe

Item No.	Item	Unit	QTY	Materials & Equipment	Labor	Total
Civil Site Prep/Earthwork						
	Subtotal					**$0.00**
Structural						
	Subtotal					**$0.00**
Mechanical						
	Scaffolding	LS	1		$10,000.00	$10,000.00
	Existing 4" Drainpipe Demolition	LS	1		$5,000.00	$5,000.00
	New 4" Drainpipe	LF	180	$4.00	$85.00	$16,020.00
	Subtotal					**$31,020.00**
Electrical, Instrumentation, and Controls						
	Subtotal					**$0.00**
Construction Material & Labor Subtotal:						**$31,020.00**

Markups		
Mobilization (10%)	$	3,102.00
General Conditions (8%)	$	2,481.60
Contractor O&P (25%)	$	7,755.00
Subtotal	**$**	**44,358.60**
Tax (9.2%)	$	4,080.99
Construction Contingency (30%)	$	13,307.58
Escalate to 2024 (12%)	$	5,323.03
Total Construction Cost	**$**	**67,070.20**
Engineering, Legal, and Administration (25%)	$	16,767.55
Total	**$**	**83,837.75**

Project: Suquamish WWTP Process Piping Improvements
Client: Kitsap County
Project No.: W220895WA
Date: 4/26/2023

Class 5 Estimate

EQ Basin and Storage Tank Repair

Item No.	Item	Unit	QTY	Materials & Equipment	Labor	Total
Civil Site Prep/Earthwork						
						$0.00
	Subtotal					**$0.00**
Structural						
	New Stair	LS	1	$10,000.00		$10,000.00
	Ladder	LS	1	$10,000.00		$10,000.00
	Davit Crane Mount	LS	1	$1,000.00		$1,000.00
	Subtotal					**$21,000.00**
Coating/Repair						
	Surface Prep and Recoating	SF	7100	$35.00		$248,500.00
	Seal Gap btwn EQ and Sludge Storage	LS	1	$10,000.00		$10,000.00
	Dehumidification	MO	2	$30,000.00		$60,000.00
	Containment	LS	1	$50,000.00		$50,000.00
	Subtotal					**$368,500.00**
Electrical, Instrumentation, and Controls						
						$0.00
	Subtotal					**$0.00**
Construction Material & Labor Subtotal:						**$389,500.00**

Markups		
Mobilization (10%)	$	38,950.00
General Conditions (8%)	$	31,160.00
Contractor O&P (25%)	$	97,375.00
Subtotal	**$**	**556,985.00**
Tax (9.2%)	$	51,242.62
Construction Contingency (30%)	$	167,095.50
Escalate to 2024 (12%)	$	66,838.20
Total Construction Cost	**$**	**842,161.32**
Engineering, Legal, and Administration (25%)	$	210,540.33
Total Project Cost	**$**	**1,052,701.65**

Project: Suquamish WWTP Process Piping Improvements
Client: Kitsap County
Project No.: W220895WA
Date: 4/26/2023

Class 5 Estimate

Screen

Item No.	Item		Unit	QTY	Materials & Equipment	Labor	Total
Civil Site Prep/Earthwork							
		Subtotal					**$0.00**
Structural							
	Screen Channel Modification		LS	1	$0.00	$3,000.00	$3,000.00
	Wall Penetration		LS	1	$0.00	$5,000.00	$5,000.00
		Subtotal					**$8,000.00**
Mechanical							
	Existing Screen Demolition		LS	1	$0.00	$5,000.00	$5,000.00
	Huber ROTAMAT RPPS		LS	1	$192,000.00	$57,600.00	$249,600.00
	Screen Channel Cover		LS	1	$10,000.00	$3,000.00	$13,000.00
	8" Grit Removal Overflow Piping Demolition		LF	20		$40.00	$800.00
	New 8" Grit Removal Overflow Piping	DI	LF	2	$550.00	$165.00	$1,430.00
	8" 90 Bend	DI	EA	1	$2,000.00	$600.00	$2,600.00
		Subtotal					**$272,430.00**
Electrical, Instrumentation, and Controls							
	E&IC Replacement		LS	1	$20,000.00	$4,000.00	$24,000.00
		Subtotal					**$24,000.00**
Construction Material & Labor Subtotal:							**$304,430.00**

Markups		
Mobilization (10%)	$	30,443.00
General Conditions (8%)	$	24,354.40
Contractor O&P (25%)	$	76,107.50
Subtotal	**$**	**435,334.90**
Tax (9.2%)	$	40,050.81
Construction Contingency (30%)	$	130,600.47
Escalate to 2024 (12%)	$	52,240.19
Total Construction Cost	**$**	**658,226.37**
Engineering, Legal, and Administration (25%)	$	164,556.59
Total	**$**	**822,782.96**

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APPENDIX E

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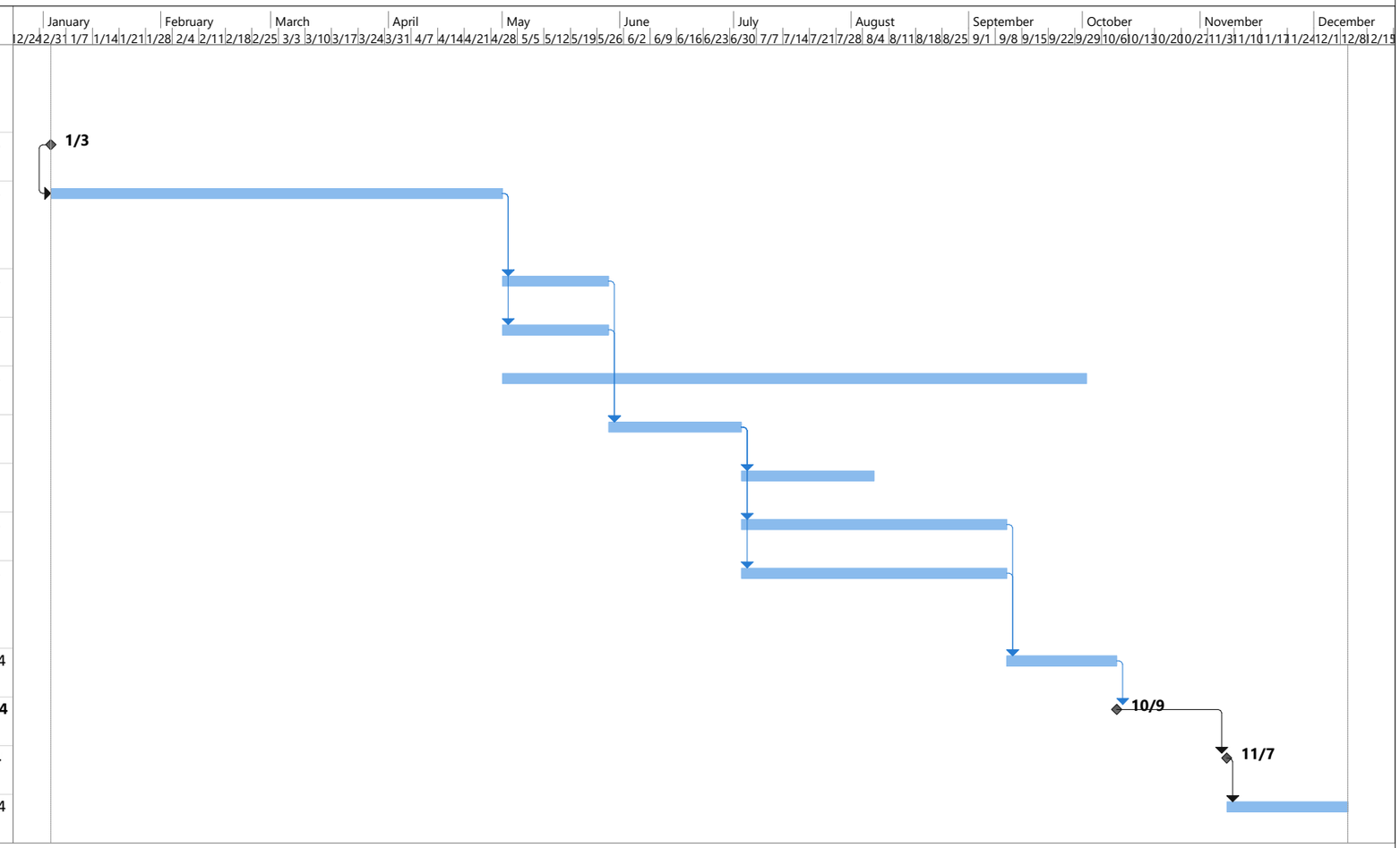
Suquamish WWTP Piping Improvements
Draft Schedule

ID	Task Mode	Task Name	Duration	Start	Finish
1		**Suquasmish WWTP Piping Improvement**			
2		**Notice to Proceed**	**0 days**	**Wed 1/3/24**	**Wed 1/3/24**
3		Submittal Reviews and Equipment Procurement	85 days	Wed 1/3/24	Tue 4/30/24
4		Bypass System Mobilization	20 days	Wed 5/1/24	Tue 5/28/24
5		Bypass Vault	20 days	Wed 5/1/24	Tue 5/28/24
6		Plant Bypass Window	110 days	Wed 5/1/24	Tue 10/1/24
7		Demolition	25 days	Wed 5/29/24	Tue 7/2/24
8		Rotary Screen Replacement	25 days	Wed 7/3/24	Tue 8/6/24
9		Process Piping Replacement	50 days	Wed 7/3/24	Tue 9/10/24
10		Equalization Basin and Sludge Storage Tank Repair	50 days	Wed 7/3/24	Tue 9/10/24
11		Drain Piping Replacement	21 days	Wed 9/11/24	Wed 10/9/24
12		**Substantial Completion**	**0 days**	**Wed 10/9/24**	**Wed 10/9/24**
13		**Final Completion**	**0 days**	**Thu 11/7/24**	**Thu 11/7/24**
14		Record Drawings	22 days	Fri 11/8/24	Mon 12/9/24



Date: Tue 4/25/23

Task		Project Summary		Manual Task		Start-only		Deadline	
Split		Inactive Task		Duration-only		Finish-only		Progress	
Milestone		Inactive Milestone		Manual Summary Rollup		External Tasks		Manual Progress	
Summary		Inactive Summary		Manual Summary		External Milestone			

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APPENDIX F

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Northwest Corrosion Engineering

7403 W. Country Club Drive, Arlington, WA 98223
Phone: (360) 391-1041 Cell: (360) 391-0822

April 17, 2023

Ms. Erika Schuyler, P.E.
Consor Engineers
600 University, Suite 300
Seattle, WA. 98101

SUBJECT: Suquamish Wastewater Treatment Plant Equalization Tank Corrosion and Protective Coatings Evaluation

Ms. Schuyler,

Northwest Corrosion Engineering completed a corrosion and coatings evaluation of the Suquamish Waste Water Treatment Plant Equalization Tank. The tank was originally constructed in 1975 with modifications completed in the mid 1990's. The tank structure consists of an interior sludge storage tank surrounded by an equalization basin. Associated piping, consisting of coated carbon steel, ductile iron, PVC, and stainless steel are incorporated within the structure.

The work of this project included an inspection of the interior and exterior surfaces of the sludge storage tank and interior surface and visible exterior surfaces of the equalization basin and piping. A majority of the equalization basin exterior surface is buried, with approximately 4-feet of the upper wall above grade.

Specific work completed during the inspections included:

1. Assessment of the visible interior and exterior metallic surfaces of the sludge storage tank and equalization basin along with its associated piping,
2. Condition evaluation of the protective coatings including adhesion characteristics and total coating system thickness,
3. Ultrasonic thickness testing of the tank shell courses,
4. Quantification of corrosion and measurement of noted pitting.

Sludge storage tank

Equalization basin

EQUALIZATION BASIN

Exterior Sidewall Coating and Corrosion

The approximate top 4-feet of the equalization basin extend above grade. An estimated 3 – 5% of the exposed coating is experiencing failure to steel along the soil-to-air interface and at isolated locations along weld seams. The exposed steel surfaces in these areas has a layer of general surface corrosion and associated rust staining with no observed pitting. The remainder of the exterior surface has 15 – 20% top coat loss with the underlying coating providing corrosion protection to the steel. The plate weld seams are in good condition.

Coating thickness was measured using a Defelsko PosiTector Model 6000 dry film thickness tester calibrated using the manufacturer's supplied plastic shims. The total dry film thickness of the sidewall coating system ranged from 8.3 to 12.6 mils. The average thickness of the 20 spot measurements was 10.4 mils. A typical coating system in this service is 12 – 20 mils. Using a razor knife, the sound coating could be removed using medium pressure.

Surface rusting at soil-to air interface, no pitting observed

Loss of top coat, no associated rust staining or corrosion

Coating damage at wall penetrations

Above ground / below ground coating transition

Equalization Basin Interior Sidewall Coatings and Corrosion

The interior of the equalization basin is experiencing significant coating losses on all sidewall surfaces, including the metallic chamber that transitions between the basin's outer wall and the interior sludge tank. An estimated 30% of the sidewall coating has failed with associated corrosion product accumulation in the form of tuberculation at a majority of these locations. Removal of a representative sampling of tubercles did not reveal deep pitting, with most losses less than 1/32-in.

The observed coating losses and corrosion are mostly occurring on the lower two of the three shell courses. Multiple locations of removed steel in the form of torching are evident. At these locations, the cut steel was not recoated, and corrosion is visible. However, on these surfaces corrosion is not affecting the integrity of the tank wall.

The floor of the equalization basin was constructed using reinforced concrete. The concrete surface is not coated and there is slight corrosion at locations where the steel sidewall enters the concrete. This corrosion process is due to the large amount of rebar embedded in the concrete which is cathodic to the steel exposed to the basin liquid. This will result in corrosion of the steel at the immediate water/concrete interface and is responsible for much of the coating losses observed at this location.

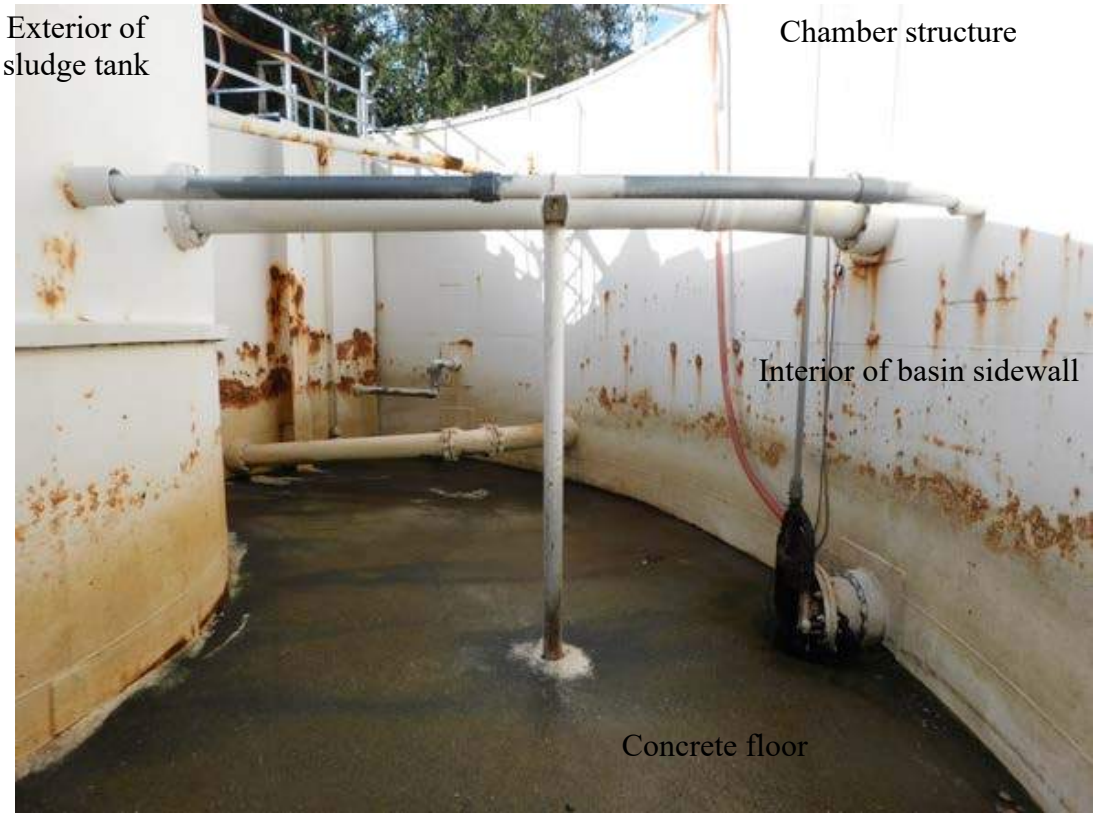
The chamber coating is in much the same condition as the outer wall. Heavy coating losses and surface corrosion extend from its base up approximately 10-feet. There is a gap that ranges from 2 – 4-in. in width between the chamber walls and both the adjacent sludge tank and equalization basin steel walls. This gap was too small to allow for inspection of these areas but it is reasonable to assume that the same coating/corrosion damage noted on the visible wall surfaces is consistent with what would be found in the gap areas. Repairing the coating at these two locations will not be possible. To provide corrosion protection, these gaps will need to be filled with a material such as concrete in order to seal them from the corrosive environment.

The exterior pipe coating is experiencing the same type and magnitude of losses as the steel walls. Any refurbishment of the structure should also include upgrades to the pipe coatings.

Dry film coating thickness measurements at twenty locations ranged from 11.4 to 34.1 mils with an average thickness of 19.5 mils.

A series of ultrasonic thickness (UT) tests were completed on the lower shell courses. Data was collected using a GE Model DM5E ultrasonic thickness gauge. This units employs an echo-echo function that allows for remaining wall thickness to be measured while cancelling out the thickness of the coating, allowing readings to be taken without removing the coating material.

Steel thickness measurements of the equalization basin wall lower shell course were 0.245, 0.248, 0.252, and 0.251 inches. The second course UT measurements were 0.248, 0.247, 0.248, and 0.247 inches. Nominal wall thickness is 0.250-inches indicating that very little soil-side wall loss has occurred.



Gate valve

Ductile iron piping, typical

Coating losses on bottom of piping

Sidewall/chamber transition

Gap between sidewall and chamber transition, inaccessible for inspection and coating upgrades

SLUDGE STORAGE TANK

Exterior Sidewall Coating and Corrosion

The exterior surfaces of the sludge storage tank are in very similar condition as the interior equalization basin sidewall. Coating losses has occurred at weld seams, locations of piping penetrations, upper and lower stiffener channels, and random locations on the sidewall. Overall coatings losses are on the order of 25 – 30% and the exposed steel is experiencing general surface corrosion.

Exterior of sludge tank

Lower surface of sludge tank, corrosion at stiffener channel

Underside of lower stiffener channel

Underside of lower stiffener channel

Underside of upper channel

Tuberculation

Surface corrosion under tuberculation

Sludge Storage Tank Interior Sidewall Coating and Corrosion

The interior of the sludge tank has approximately 15 locations of isolated coating damage on the sidewall surfaces. At these defects, the underlying steel is exposed and general surface corrosion is occurring. Corrosion has also occurred at several locations of weld plate repairs.

The bottom of the tank houses bare stainless steel diffusers which are connected to the coated carbon steel piping. This galvanic couple has not resulted in significant corrosion of the coated carbon steel.

Pit depth measurements were less than 1/32-in. indicating the nominal 0.250-in. wall has not had its structural integrity compromised. The observed corrosion was observed on less than 3% of the wall surface. UT measurements collected at twenty locations showed a remaining wall ranging from 0.245 to 0.250-in.

As with the equalization basin, the bottom of the sludge tank is constructed of uncoated concrete. At the concrete to steel sidewall interface, additional surface corrosion was noted. The most significant corrosion was found at the piping penetrations and, in particular, at the sidewall to roof transition. The stiffener channel located at the upper portion of the sidewall does show extensive corrosion in the form of exfoliation. This form of corrosion can be damaging as it can result in greater section loss. Adjacent to the ladder used to gain access to tank interior, the exfoliation was heavy. A visual inspection of this location around the tank perimeter appeared to be consistent with what was noted at the ladder. The extent of damage will not be known until the corrosion product is removed and a thorough inspection can be completed. The original dimension of this channel appears to have been 3-1/2-in. wide by 1-1/2-in. deep.

The sound sidewall coating is tightly adhered, requiring heavy pressure to remove it using a razor knife. Twenty dry film thickness measurements taken at random locations averaged 12.5 mils with a range of 8.0 to 22.1 mils.

Stainless steel piping

Sludge tank interior sidewall, typical coating, and corrosion condition

Weld patches – coating loss and surface corrosion

Wall penetration, typical at all locations

Corrosion of stiffener channel installed around the inner perimeter of tank, typical

Corrosion of stiffener channel

LEAD TESTS

Field Lead Check Swabs manufactured by 3M were used to test for the presence of lead within both the interior and exterior coatings. Results of the testing did not indicate lead within either the interior or exterior coating materials.

CONCLUSIONS

The following conclusions are based upon the results of our inspection and a review of the collected data:

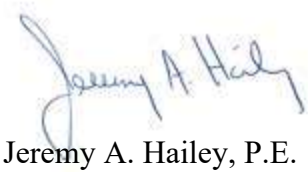
1. The equalization basin exterior sidewall coating is in decent condition for its age. The coating has damage at the soil-to-air interface which has resulted in exposed steel and general surface corrosion with associated rust staining. The remaining coated surfaces has top coat damage on the order of 15 – 20%.
2. There was no observed pitting on the exposed exterior sidewall of the equalization basin.
3. A majority of the interior coating of the equalization basin, chamber, and piping has reached the end of its useful life. Surface corrosion and tuberculation were noted at locations of coating loss, however there was no pitting evident.
4. Coating loss has occurred in several locations on the interior of the sludge storage tank. The amount of coating loss is consistent with what was noted on the exterior wall of the tank.
5. Corrosion on the interior sidewall of the sludge tank was not significant. No pitting deeper than 1/32-in was found.
6. Heavy corrosion in form of exfoliation and crevice corrosion was observed on the upper interior and exterior stiffener channel and at the sidewall/roof transition of the sludge tank. The extent of corrosion damage will not be known until this area is abrasively blasted. However, it appears that up to ½ section loss should be expected.
7. Approximately 25 – 30% of the exterior sidewall coating of the sludge tank has failed.
8. Field Lead Check Swabs did not indicate the presence of lead within the interior and exterior coatings.

RECOMMENDATIONS

1. To extend the useful life of the equalization basin, sludge tank, piping, and associated equipment, all surfaces should be abrasively blasted to remove the existing coating. A new high performance coating system should then be applied. The surface preparation and coating application work should also extend to the available exterior surfaces of the equalization basin.
2. After abrasive blasting operations, a thorough visual inspection of the channel members should be performed. A structural analysis of this equipment may indicate that additional strengthening will be required.
3. The gap between the chamber walls and the basin and sludge tank should be filled. This location is not accessible for surface preparation and coating. Leaving this area as-is will result in continued coating losses and associated corrosion.

We appreciate the opportunity to assist you with this project. If you would like any additional information, please feel free to contact our office.

Sincerely,
Northwest Corrosion Engineering



Jeremy A. Hailey, P.E.
NACE Corrosion Specialist No. 5401

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APPENDIX G

Technical Memorandum

Date: April 2023

Project: Suquamish WWTP Piping Improvements

To: Erika Schuyler, PE
Jeff Moss, PE
Kitsap County PUD

From: Mike Ambert
Industrial Systems

Re: Electrical System Modifications to Support Motor Operated Valve Replacement and Temporary Treatment Plant

PRELIMINARY

Introduction

Consor has been selected by Kitsap County PUD to provide engineering design services for the upgrade or replacement of the Process Building piping at the Suquamish Wastewater Treatment Plant. Piping to be replaced will include all of the 10" JH and 12" ID/SC within the Process Building up to the couplings at the SBR basin wall, and the 6" WS from the recirculation pump discharge to the new 45-bend replaced near flow meter FIT-12 in 2017.

The Process Building piping includes eleven motor operated valves which are approximately 27-years old and will be replaced as a part of this project. Consor has contracted Industrial Systems to team with them to support the electrical and control design work needed for this facet of the project. Our current scope covers a total of nine motor operated valves. The two additional valves SV-01 and SV-02 will be added via a scope amendment.

Additionally, to facilitate the construction of the new piping, this project will require the use of a temporary treatment system while the piping is removed and replaced. The temporary treatment system will require power and control interconnections to the existing plant.

Industrial Systems visited the facility in March of 2023 to document the existing valve configuration to determine electrical design requirements and to assess service capacity for the temporary plant. This report serves as the summary of findings and recommendations for the upgrade.

Motor Operated Valves

Equipment List

LABEL	DESCRIPTION	MCC FEEDER	MANUFACTURER
FCV-01	Plant Effluent to UV Treatment	Process Room North	EIM CONTROLS R7L4-3
MOV-01	SBR No 1 Influent	Process Room West	McMillan LimiTorgue L120-10 (Flowserve)
MOV-02	SBR No 2 Influent	Process Room West	McMillan LimiTorgue L120-10 (Flowserve)
MOV-03	SBR No 1 Treated Effluent	Process Room North	McMillan LimiTorgue L120-10 (Flowserve)
MOV-04	SBR No 2 Treated Effluent	Process Room North	McMillan LimiTorgue L120-10 (Flowserve)
MOV-05	SBR No 1 Decant	Process Room North	McMillan LimiTorgue L120-10 (Flowserve)
MOV-06	SBR No 2 Decant	Process Room North	McMillan LimiTorgue L120-10 (Flowserve)
MOV-07	SBR No 1 Sludge	Process Room West	McMillan LimiTorgue L120-10 (Flowserve)
MOV-08	SBR No 2 Sludge	Process Room West	McMillan LimiTorgue L120-10 (Flowserve)
SV-01	SBR No 1 AIR	Process Room West	McMillan LimiTorgue L120-10 (Flowserve)
SV-02	SBR No 2 AIR	Process Room West	McMillan LimiTorgue L120-10 (Flowserve)

NOTE: MOV-01, MOV-03, and MOV-04 require replacement of the actuator only as the valves are still functional.

Existing Valve Specifications

Every attempt was made to gather information from the existing valve nameplates, however, much of the data is illegible. Attachment A includes a summary of what we were either able to determine directly or have assumed to be likely.

Environmental Considerations

The valves to be replaced all reside in the basement area of the Process Building. This area would ordinarily be defined by the National Electrical Code (NEC) as a Hazardous Location, Class I, Div. 2, Group D. The existing valves have a rating suitable for use in this area, however, the wiring methods installed to the valves do not. The area is ventilated and according to NFPA 820-20, standard wiring methods are allowed if structure ventilation is continuous at six air changes per hour. The ventilation system needs to be evaluated as part of this project. It should be noted that the record drawings show two MCC Feeders in the one-line for Exhaust Fans EF-01 and EF-02, however, there are no units in the MCC lineup labeled as such.

The existing valves are also NEMA 4 rated for protection from water and dust ingress.

PRELIMINARY

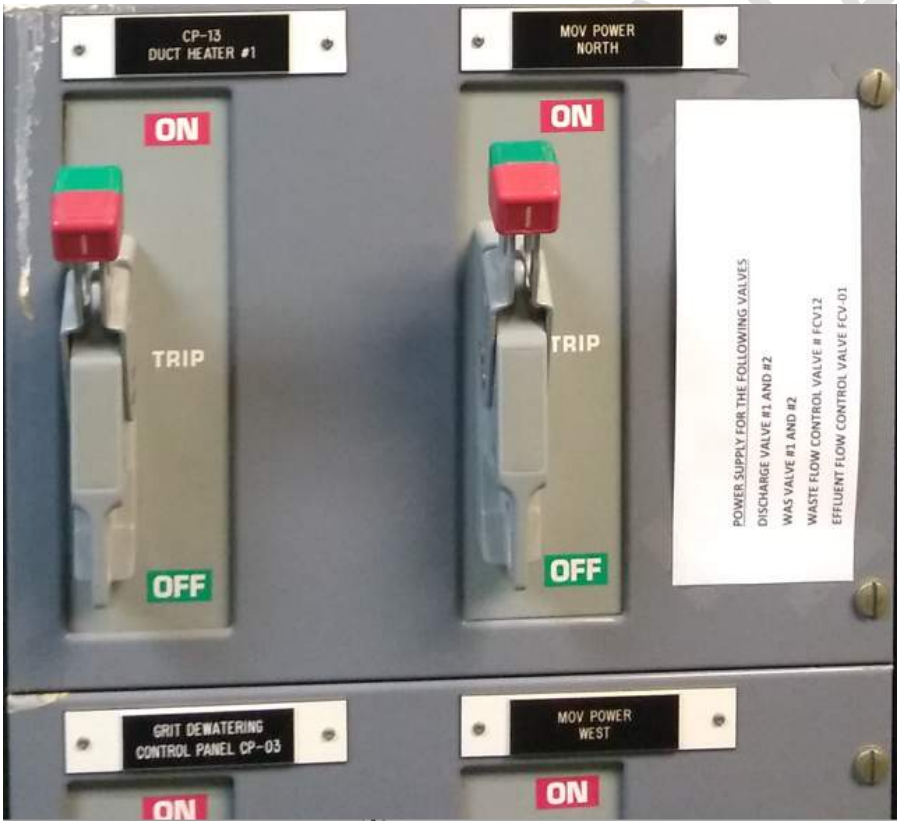
It is recommended that the replacement valves carry the same environmental ratings as the existing.

Electrical Power Requirements

All of the valve motors are 460VAC/3-phase/60Hz rated. The Motor Control Center located in the upstairs electrical room supplies power to the valves. There are two separate 20A circuit breakers; one is labeled as the power supply to the "North" and the other to the "West". There are two junction boxes used for power distribution to the valves. One located on the West side and the other on the North side.

The record drawings we have on file are inaccurate. They only show a single MCC feeder to CP-05 and from there, 460VAC is supplied to all of the MOVs from that panel. Panel CP-05 does not have 460VAC available according to the L2 Systems drawings.

The information listed in the Feeder column of the Equipment List is assumed based on this photo:



We will need to complete further review of the existing installation and show the removal of existing wiring and installation of a new power distribution system for the new valves as part of our design.

Local Disconnect Requirements

Some of the existing valves have local manual motor starter disconnects located on the west side wall. We believe the disconnects have been abandoned but were unable to confirm. It is recommended that these disconnects be removed as a part of this project and that the replacement valves include internal motor rated contactor and embedded motor overload protection.

Electrical Control Requirements

FCV-01, Plant Effluent to UV Treatment, receives the analog 4-20mA open/close command from the Allen Bradley CompactLogix Programmable Logic Controller (PLC) installed in the CP-01 control panel located in the upstairs electrical room. The L2 Systems drawings show that FCV-01 also interfaces to the PLC to provide analog 4-20mA position feedback and digital 110VAC/60Hz alarm status. The alarm status is noted as "No Connection" on the L2 Systems drawings.

All remaining existing valves receive digital 110VAC/60Hz open/close commands from isolation relays controlled by the PLC installed in the CP-05 control panel located in the upstairs electrical room. CP-05 is an expansion PLC remote I/O chassis to the main PLC located in CP-01 control panel. The valves also provide digital 110VAC/60Hz open/close position feedback to the PLC.

No revisions to the PLC programming are required for this project based on our preliminary review.

If structure ventilation is determined to be continuous at six air changes per hour per NFPA 820-20, the replacement valves can repurpose the existing conduits and control signal wiring where feasible.

Local Control Requirements

FCV-01, Plant Effluent to UV Treatment, includes local control provisions for Hand-Off-Auto control selection, open/close pushbuttons, and illuminated position indicators. The remaining valves do not include this provision; manual operation is performed by using a mechanical operator with a mechanical lever to indicate position.

All remaining existing valves do not include these features. They have manual open/close mechanical wheel operators and visual mechanical position indication. It is recommended that all replacement valves include Hand-Off-Auto control selection, open/close pushbuttons, and illuminated position indicators.

PRELIMINARY

Process Area Valve Locations

West Side View:

North Side View:

Temporary Treatment System

Prior to the demolition stage of this project, a skid-mounted treatment plant will be installed on site. The plant will include three Bio-Chip Reactors, a Dissolved Air Flotation System, and a Sludge Holding Tank.

The plant requires a 200-Amp 460VAC/3-phase/60Hz service with an expected normal running load of 80A. Incoming power is to be connected to the plant using (1/0)/4 SOW cable with an Appleton Plug-in connector (Model number TBD). Per NEC, temporary wiring requirements for a Feeder Circuit power supply to the plant is permitted for use during the period of construction.

Depending on the location of the plant, power is available from either the SQ D I-Line panelboard in the Service Building or the Allen Bradley Motor Control Center located in the Process Building. A new 225A circuit breaker circuit will need to be installed in both cases.

Based on our initial assessment there is capacity to supply 80A to the plant but load shedding will likely be required at the main plant to avoid the need for a temporary generator. Further review of the main plant operations is required to assess what loads can be disconnected.

It is to be determined whether the temporary plant includes an autonomous control system or if it will require electrical connections to the main plant for instrumentation. This will be confirmed once the design for the plant has been completed.

PRELIMINARY

Headworks Influent Screen Replacement

While on site Industrial Systems was asked to review the electrical requirements to replace the influent Rotary Bar Screen. There is a dedicated 7-Amp 460VAC/3-phase/60Hz Feeder Circuit Breaker in the Allen Bradley Motor Control Center located in the Process Building. If new equipment requires up to 30A service then the circuit breaker can be easily replaced.

Follow-up Steps

A Preliminary Design Review Workshop will be scheduled to review this report and define requirements for 75% design.

Required attendees are Consor and Industrial Systems' Project Design Staff.

PRELIMINARY

Appendix A

Kitsap County
Suquamish PUD WWTP Piping Improvements
Equipment List

LABEL	DESCRIPTION	MCC FEEDER (1)	MFR ACTUATOR	MFR MOTOR	GB RATIO	HAZ RATING	Pipe DIA	MOTOR LOAD	POWER	FULL LOAD AMPS	CONTROLS (Embedded)	NOTES	Info
FCV-01	Plant effluent to UV Treatment	Process Room North	EIM CONTROLS R7L4-3	91C4603F06	** 49RPM	NEMA 7	12"	1/6 HP	460/3/60	0.55	HOA, O/C PB's and LT's	Similar to Bettis M2CP	https://www.control-associates.com/products/valve-actuation-accessories/electric-
MOV-01	SBR No 1 Influent	Process Room West	McMillan LimiTorgue L120-10 (Flowserve)	F-MB0-V04-03P6	34/1-HB	NEMA 7	12"	.2 HP	460/3/60	1.1	Manual O/C		
MOV-02	SBR No 2 Influent	Process Room West	McMillan LimiTorgue L120-10 (Flowserve)	F-MB0-V04-03P6	34/1-HB	NEMA 7	12"	.2 HP	460/3/60	1.1	Manual O/C		
MOV-03	SBR No 1 Treated Effluent	Process Room North	McMillan LimiTorgue L120-10 (Flowserve)	F-MB0-V04-03P6	34/1-HB	NEMA 7	12"	.2 HP	460/3/60	1	Manual O/C		
MOV-04	SBR No 2 Treated Effluent	Process Room North	McMillan LimiTorgue L120-10 (Flowserve)	F-MB0-V04-03P6	34/1-HB	NEMA 7	12"	.2 HP	460/3/60	1	Manual O/C		
MOV-05	SBR No 1 Decant	Process Room North	McMillan LimiTorgue L120-10 (Flowserve)	F-MB0-V04-03P6	34/1-HB	NEMA 7	12"	0.33 HP	460/3/60	1.5	Manual O/C		
MOV-06	SBR No 2 Decant	Process Room North	McMillan LimiTorgue L120-10 (Flowserve)	F-MB0-V04-03P6	34/1-HB	NEMA 7	12"	0.33 HP	460/3/60	1.5	Manual O/C		
MOV-07	SBR No 1 Sludge	Process Room West	McMillan LimiTorgue L120-10 (Flowserve)	F-MB0-V04-03P6	34/1-HB	NEMA 7	10"	0.33 HP	460/3/60	1.5	Manual O/C		
MOV-08	SBR No 2 Sludge	Process Room West	McMillan LimiTorgue L120-10 (Flowserve)	F-MB0-V04-03P6	34/1-HB	NEMA 7	10"	0.33 HP	460/3/60	1.5	Manual O/C		
SV-01	SBR No 1 AIR	Process Room West	McMillan LimiTorgue L120-10 (Flowserve)	F-MB0-V04-03P6	34/1-HB	NEMA 7	6"??	.2 HP	460/3/60	1.1	Manual O/C	Insulated PVC	
SV-02	SBR No 2 AIR	Process Room West	McMillan LimiTorgue L120-10 (Flowserve)	F-MB0-V04-03P6	34/1-HB	NEMA 7	6"??	.2 HP	460/3/60	1.1	Manual O/C	Insulated PVC	
ME-01	Rotary Bar Screen	CP-02 Rotary Barscreen							460/3/60	Existing 7A MCC Breaker			

Notes:
(1) The information listed on the MCC feeder bucket is assumed based on the photo
It is counter intuitive because some of the valves listed are on the West side.

`

Appendix A

Kitsap County
Suquamish PUD WWTP Piping Improvements
Equipment List

LABEL	DESCRIPTION	MCC FEEDER (1)	MFR ACTUATOR	MFR MOTOR	GB RATIO	HAZ RATING	Pipe DIA	MOTOR LOAD	POWER	FULL LOAD AMPS	CONTROLS (Embedded)	NOTES	Info
FCV-01	Plant effluent to UV Treatment	Process Room North	EIM CONTROLS R7L4-3	91C4603F06	** 49RPM	NEMA 7	12"	1/6 HP	460/3/60	0.55	HOA, O/C PB's and LT's	Similar to Bettis M2CP	https://www.control-associates.com/products/valve-actuation-accessories/electric-
MOV-01	SBR No 1 Influent	Process Room West	McMillan LimiTorgue L120-10 (Flowserve)	F-MB0-V04-03P6	34/1-HB	NEMA 7	12"	.2 HP	460/3/60	1.1	Manual O/C		
MOV-02	SBR No 2 Influent	Process Room West	McMillan LimiTorgue L120-10 (Flowserve)	F-MB0-V04-03P6	34/1-HB	NEMA 7	12"	.2 HP	460/3/60	1.1	Manual O/C		
MOV-03	SBR No 1 Treated Effluent	Process Room North	McMillan LimiTorgue L120-10 (Flowserve)	F-MB0-V04-03P6	34/1-HB	NEMA 7	12"	.2 HP	460/3/60	1	Manual O/C		
MOV-04	SBR No 2 Treated Effluent	Process Room North	McMillan LimiTorgue L120-10 (Flowserve)	F-MB0-V04-03P6	34/1-HB	NEMA 7	12"	.2 HP	460/3/60	1	Manual O/C		
MOV-05	SBR No 1 Decant	Process Room North	McMillan LimiTorgue L120-10 (Flowserve)	F-MB0-V04-03P6	34/1-HB	NEMA 7	12"	0.33 HP	460/3/60	1.5	Manual O/C		
MOV-06	SBR No 2 Decant	Process Room North	McMillan LimiTorgue L120-10 (Flowserve)	F-MB0-V04-03P6	34/1-HB	NEMA 7	12"	0.33 HP	460/3/60	1.5	Manual O/C		
MOV-07	SBR No 1 Sludge	Process Room West	McMillan LimiTorgue L120-10 (Flowserve)	F-MB0-V04-03P6	34/1-HB	NEMA 7	10"	0.33 HP	460/3/60	1.5	Manual O/C		
MOV-08	SBR No 2 Sludge	Process Room West	McMillan LimiTorgue L120-10 (Flowserve)	F-MB0-V04-03P6	34/1-HB	NEMA 7	10"	0.33 HP	460/3/60	1.5	Manual O/C		
SV-01	SBR No 1 AIR	Process Room West	McMillan LimiTorgue L120-10 (Flowserve)	F-MB0-V04-03P6	34/1-HB	NEMA 7	6"??	.2 HP	460/3/60	1.1	Manual O/C	Insulated PVC	
SV-02	SBR No 2 AIR	Process Room West	McMillan LimiTorgue L120-10 (Flowserve)	F-MB0-V04-03P6	34/1-HB	NEMA 7	6"??	.2 HP	460/3/60	1.1	Manual O/C	Insulated PVC	
ME-01	Rotary Bar Screen	CP-02 Rotary Barscreen							460/3/60	Existing 7A MCC Breaker			

Notes:
(1) The information listed on the MCC feeder bucket is assumed based on the photo
It is counter intuitive because some of the valves listed are on the West side.

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APPENDIX B

Technical Memorandum

Date: April 2, 2024

Project: Suquamish Wastewater Treatment Plant Piping Improvements

To: Dennis Graham, Maintenance and Operations Supervisor, Kitsap County
Chris Sheridan, Sewer Utility Operations Manager, Kitsap County

From: Jefferson Moss, PE, Consor
Robert Clements, Senior Electrical Designer, Industrial Systems Inc.
Chris Rensch, PE, Rensch Engineering

Reviewed By: Erika Schuyler, PE, PMP, Consor

Re: Suquamish Wastewater Treatment Plant NFPA 820 Review

Purpose

This memorandum has been prepared to identify and summarize the fire explosion hazards and prevention and control procedures that are proposed to be implemented at Suquamish Wastewater Treatment Plant (WWTP) as part of the Suquamish Wastewater Treatment Plant Piping Improvements project.

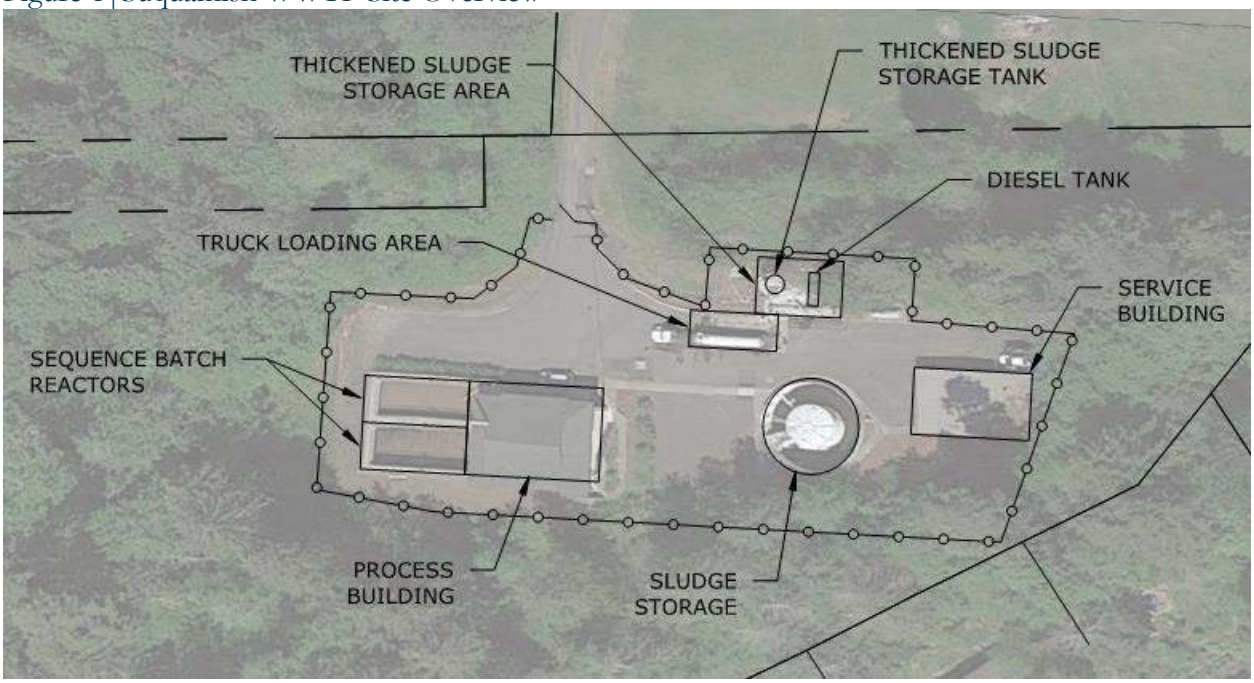
Hazard definitions and control protocol are determined through the application of *NFPA 820, Standard for Fire Protection in Wastewater Treatment and Collection Facilities*, 2024 Edition (NFPA 820). NFPA 820 references several building codes directly or indirectly, including the International Building Code (IBC), National Electrical Code (NEC), and Uniform Plumbing Code (UPC). Each of the areas of the facility with proposed upgrades will be identified and classified as recommended by NFPA 820 and protective measures will be evaluated and identified for inclusion in the Suquamish Wastewater Treatment Plant Piping Improvements project as needed to meet the relevant NFPA and code requirements.

This memo provides documentation for review by the Kitsap County Building Officials and Fire Marshal, for concurrence with the scope of upgrades that will be included in final design.

Background

Suquamish WWTP was originally constructed in 1975 as an activated sludge process treatment plant with chlorination and had a major reconstruction in 1997, including new headworks, an ultraviolet (UV) disinfection system, solids thickening located in a new process building, and two sequencing batch reactors (SBRs) directly adjacent to the process building. The original activated sludge reactor was converted to a sludge holding tank and effluent equalization basin. An overview of the plant is shown in **Figure 1**.

Figure 1 | Suquamish WWTP Site Overview



The recirculation process piping for the SBR system is located in the lower floor of the process building identified on the 1997 plans as the 'Pump/Blower Room.' The process piping was also constructed in 1997. It is now in poor condition, has failed in several locations over the last few years, and requires replacement to ensure reliability of operation.

The influent rotary screen is located in the top floor of the process building identified on the 1997 plans as the 'Process Room.' The screen has significant corrosion and is in poor condition and will be replaced as part of the Suquamish Wastewater Treatment Plant Piping Improvements project.

The effluent Equalization Basin and Sludge Storage Tank, which date back to the original 1975 construction, are corroded and require repair and recoating to extend the useful life of the structures.

The Process Building floor drains and chemical drains, which drain from the Process Room and connect through the floor slab into the Pump/Blower Room are also corroded and will be replaced as part of this project.

Existing Conditions

On June 14th, 2023, members of the design team visited Suquamish WWTP to review existing conditions at the plant relative to fire explosion hazards and prevention and control procedures. The findings of that site visit are summarized herein.

NFPA 820 Classification Determination

NFPA 820, Standard for Fire Protection in Wastewater Treatment and Collection Facilities is an industry standard that provides requirements for protection against fire and explosion hazards specific to wastewater treatment facilities and their associated collection systems. The standard will be used to determine appropriate classification for facilities and identify upgrades that should be included in the project.

Process Room

The Process Room is located in the upper story of the process building. It contains the several major pieces of equipment:

- Influent fine screen (to be replaced)
- Grit classifier
- Grit tank (in floor)
- Rotary drum thickener
- Thickened sludge pump
- Odor control scrubber

The design and construction requirements for spaces containing these unit processes as identified in NFPA 820, Tables 4.2.2(a), 5.2.2(a), and 6.2.2(a) are shown below in **Table 1**. The NEC classification and extent of classified location, required materials of construction, and fire protection measures vary depending on how much ventilation is provided. Thus, is it possible to reduce the classification a space by providing adequate ventilation.

Table 1: Process Room NFPA 820 Design Requirements

Reference Location	Line	Location	Hazard	Ventilation	Extent of Classified Location	NEC Hazardous Location Classification	Materials of Construction	Fire Protection Measures
Table 4.2.2(a)	18 (a)	Odor-control and ventilation systems serving classified locations	Leakage and ignition of flammable gases and vapors	D	Envelope 0.9 m (3 ft) around vents from Division 1 gas	Division 2	NC, LC, or LFS	CGD and FAS
	18 (b)			D	Entire area if enclosed plus 1.5 m (5 ft) beyond vents from Division 1 gas plus envelope 0.9 m (3 ft) around vents from Division 2 gas	Division 2	NC, LC, or LFS	CGD and FAS
	18 (c)			C	Areas within 0.9 m (3 ft) of leakage sources such as vents, fans, dampers, flexible connections, flanges, pressurized unwelded ductwork, and odor-control vessels	Division 2	NC, LC, or LFS	CGD and FAS
	18 (d)			C	Areas beyond 0.9 m (3 ft)	Unclassified	NC, LC, or LFS	CGD and FAS
	18 (e)			Not enclosed, open to the atmosphere	Areas within 0.9 m (3 ft) of leakage sources such as vents, fans, dampers, flexible connections, flanges, pressurized unwelded ductwork, and odor-control vessels plus envelope 0.9 m (3 ft) around vents from Division 2 gas	Division 2	NC, LC, LFS	FE
	18 (f)			Not enclosed, open to the atmosphere	Areas beyond 0.9 m (3 ft)	Unclassified	NC, LC, LFS	FE
Table 5.2.2(a)	2 (a)	Coarse and Fine Screen Facilities	Possible ignition of flammable gases and floating flammable liquids	A	Enclosed – entire space	Division 1	NC	FE, H, CGD
	2 (b)			B	Enclosed – entire space	Division 2	NC, LC, or LFS	FE, H, CGD
	2 (c)			Not enclosed, open to atmosphere	Within a 3 m (10 ft) envelope around equipment and open channel	Division 2	NC, LC, or LFS	FE, H
Table 5.2.2(a)	5 (a)	Grit Removal Tanks	Possible ignition of flammable gases and floating Class I liquids [flash point <37.8 °C (100 °F)]	A	Enclosed – entire space	Division 1	NC	FE, H, CGD if enclosed in a building
	5 (b)			B	Enclosed – entire space	Division 2	NC, LC, or LFS	FE, H, CGD if enclosed in a building
	5 (c)			Not enclosed, open to atmosphere	Within a 3 m (10 ft) envelope around equipment and open channel	Division 2	NC, LC, or LFS	FE, H

Table 6.2.2(a)	2	Grit Handling Building	N/A	NR	N/A	Unclassified	NC, LC, or LFS	H, FE and FAS
Table 6.2.2(a)	9 (a)	Sludge Pumping Station Drywells	Buildup of methane gas or flammable vapors	D	Entire dry well when physically separated from a wet well or separate structures	Division 2	NC, LC, or LFS	H and FE
	9 (b)			C	Entire dry well when physically separated from a wet well or separate structures	Unclassified	NC, LC, or LFS	H and FE
Table 6.2.2(a)	12 (a)	Dewatering Building Containing Centrifuges, Gravity Belt Thickeners, Belt and Vacuum Filters and Filter Presses	Accumulation of methane gas	C	Entire room	Unclassified	NC, LC, or LFS	H, FE and FAS
	12 (b)			D	Entire room	Division 2	NC, LC, or LFS	H, FE and FAS

Note the following codes are used in this table:
A: No ventilation or ventilated at less than 12 air changes per hour.
B: Continuously ventilated at 12 air changes per hour.
C: Continuously ventilated at 6 air changes per hour.
CGD: Combustible gas detection system
D: No ventilation or ventilated at less than 6 air changes per hour.
FAS: Fire alarm system.
FE: Fire extinguisher
H: Hydrant protection
LC: Limited combustible material
LFS: Low flame spread material
NC: Noncombustible material

Currently, the air change rate in the Process Room is estimated at 16 air changes per hour (ACH). Based on the NFPA tables below, the room is a Division 2 space and the following materials of construction and fire protection measures are required:

- Noncombustible, limited combustible, or low flame spread materials
- Combustible gas detection
- Fire alarm system
- Fire extinguishers
- Hydrant protection

The ventilation currently installed provides the reduces the classification of the room to the lowest possible classification. It is not possible to further reduce the classification of the room by providing additional ventilation.

Pump/Blower Room

The Pump/Blower Room is located in the lower story of the process building. It contains the several major pieces of equipment:

- SBR recirculation pumps and piping
- SBR blowers
- Grit pumps
- Thickener feed pump
- Sludge storage tank blower
- Reclaimed water pumps
- Drain pipe sump pumps
- UV disinfection system

The design and construction requirements for spaces containing these unit processes as identified in NFPA 820, Tables 4.2.2(a), 5.2.2(a), and 6.2.2(a) are shown below in **Table 2**. The NEC classification and extent of classified location, required materials of construction, and fire protection measures vary depending on how much ventilation is provided. Thus, is it possible to change the classification of a space by providing adequate ventilation.

Table 2 | Pump/Blower Room NFPA 820 Design Requirements

Reference Location	Line	Location	Hazard	Ventilation	Extent of Classified Location	NEC Hazardous Location Classification	Materials of Construction	Fire Protection Measures
Table 4.2.2(a)	15 (a)	Below grade or Partially Below grade Wastewater Pumping Station Drywell	Buildup of vapors from ignitable (flammable or combustible) liquids	C	Entire space or room	Unclassified	NC, LC, or LFS	FE
	15 (b)			D	Entire space or room plus envelope 0.9 m (3 ft) around vents	Division 2	NC, LC, or LFS	FE
Table 5.2.2(a)	26	Ultraviolet Disinfection Unit	N/A	NR	N/A	Unclassified	NR	H
Table 6.2.2(a)	9 (a)	Sludge Pumping Station Drywells	Buildup of methane gas or flammable vapors	D	Entire dry well when physically separated from a wet well or separate structures	Division 2	NC, LC, or LFS	H and FE
	9 (b)			C	Entire dry well when physically separated from a wet well or separate structures	Unclassified	NC, LC, or LFS	H and FE

Note the following codes are used in this table:
C: Continuously ventilated at 6 air changes per hour.
CGD: Combustible gas detection system
D: No ventilation or ventilated at less than 6 air changes per hour.
FE: Fire extinguisher
H: Hydrant protection
LC: Limited combustible material
LFS: Low flame spread material
NC: Noncombustible material
NR: Not requirement
N/A: Not applicable

Currently, the air change rate in the Pump/Blower Room is estimated at 3 ACH. Based on the NFPA tables below, the room is a Division 2 space and the following materials of construction and fire protection measures are required:

- Noncombustible, limited combustible, or low flame spread materials
- Fire extinguishers
- Hydrant protection

If sufficient additional ventilation is provided, the classification of the space could be changed from Division 2 to Unclassified ('declassified') to decrease the level of protection required.

Site Civil

NFPA 820 requires fire hydrant protection, as referenced in **Table 1** and **Table 2**. Section 7.2.6.2 of NFPA 820 references *NFPA 24 Installation of Private Fire Service Mains and Their Appurtenances* for hydrant requirements. NFPA 24 requires hydrants be as designated by the 'Authority Having Jurisdiction (AHJ).' For Suquamish WWTP, the AHJ for fire projection is Kitsap County and water service at Suquamish WWTP is provided by Kitsap Public Utility District (PUD). Kitsap County *Title 14 Kitsap County Building and Fire Code* establishes building and fire code requirements. The code adopts and amends the International Building Code and the Washington State Building Code. The Kitsap County *Fire Code Requirements for Development* provides a concise summary of the requirements found in these codes.

Suquamish WWTP is located at 1800 Suquamish Way NE, however, it is accessed via an easement with an asphalt driveway at 18017 Division Ave NE. The site is generally flat and has a 'hammerhead' style access that meets the 120-foot length and 35-foot radius requirements for a commercial property per the Kitsap County *Fire Code Requirements for Development*. The design axle load is unknown but plans from the construction of the access route indicate the asphalt is 2-3 inches thick with 4-8 inches of crushed surfacing subgrade. The access driveway width varies but is approximately 12-feet wide. The access route does not have any fire lane marking, signs, or paint.

Fire Code Requirements for Development requires hydrants for commercial flows to be located between 50 and 150 feet from the protected building, and no more than 400 feet from any part of the structure. Currently, the closest fire hydrant is at the corner of McKinstry St. and Division Ave., approximately 550 feet from the process building. Access is through a residential easement and may not be viable for firefighting purposes. The nearest hydrant with unimpeded access is at the corner of Kaleetan Lane and Enetai Lane, approximately 1,100 feet from the process building.

The process building has a total fire area of 4,000 square feet. Appendix C of *Fire Code Requirements for Development* requires commercial buildings of this size to have an available fire flow of 1,500 gallons per minute for 2 hours regardless of building type however, the code does not specifically address industrial buildings or wastewater treatment plants, so fire flow and access requirements should be confirmed with the County Fire Marshall.

Architectural

Water and sewer treatment facilities, including Suquamish WWTP, are classified in the International Building Code as occupancy group Factory Industrial Group F-1 (Moderate-hazard). There are not any chemicals stored in sufficient quantity to require a High-hazard Group H classification, which has additional building requirements due to the higher level of hazard. As detailed in *Fire Code Requirements for*

Development, occupancy type F structures are required to have sprinklers if they exceed 10,000 square feet or are greater than three stories above grade. The Suquamish WWTP does not meet either of these criteria, therefore, an automatic sprinkler system is not required.

The process building is constructed of non-combustible materials, primarily concrete and concrete masonry unit (CMU). The Process Room has a concrete floor and ceiling, with CMU walls. The room is accessed by two personnel doors that open to outdoor landing areas. The room also has a fixed (non-opening) window that looks into the office, and two exterior windows. The interior window has two panes and an air gap between that appears to be a 'clean room' style fixture. There are two hatches in the floor, which open into the grit tank and to the Grit Screening Room below at grade-level where the dumpster is located. The Grit Screening Room has an external roll-up door and an external personnel door.

The Pump/Blower Room is below grade and has a concrete floor, walls, and ceiling, which is also the floor of the Process Room above. The room is accessed by two personnel doors and a roll-up door that all open to the exterior. The room also has an opening in the wall to the Plant Water Room to provide ventilation for that room.

Electrical

The Process Room includes various process equipment as listed above, therefore the most stringent location area for the room is used. Based on current air changes greater than 12 ACH, the Process Room would be classified as a Division 2 area in **Table 1** reference locations lines 18(c) and 2(b). The electrical fire protection measures per NFPA 820 for those locations require a fire alarm system and combustible gas detection, and the equipment and wiring methods shall meet NEC Article 501 requirements.

The Pump/Blower Room also includes various process equipment as listed above. Using the most stringent location area for the room, based on current air changes at less than 6 ACH, would classify it as a Division 2 area in **Table 2** reference locations lines 15(b) and 9(a). There are no electrical fire protection measures per NFPA 820 for those locations, but the equipment and wiring methods shall meet NEC Article 501 requirements.

Both the Process Room and the Pump/Blower Room are currently equipped with a fire alarm system manufactured by Simplex, which includes a main fire alarm control panel, digital alarm communication transmitter, and various sensors. Fire alarm smoke and heat detectors, duct smoke detectors, strobes and switches are currently located within the Process Room, Electrical Room, operator's Office, and the Pump/Blower Room. During the June site visit it was noted that the fire alarm system was not powered and according to operation personnel has not been functional for some time. In further review, it appears that the current fire alarm system is obsolete and replacement parts are hard to obtain or not available.

The Process Room is currently equipped with two (2) combustible gas detectors that are connected to the fire alarm system for monitoring. During the June site visit it was noted that the units were not powered and appear to be non-functional and with the age of the units are most likely obsolete.

Reducing the classification of locations with the use of ventilation requires monitoring and alarm signaling of the ventilation system per NFPA 820 Sections 7.7 and 7.8. Paragraph 7.8.1 states *"All continuous ventilation systems that are used to reduce the classification of a space shall be fitted with flow detection devices that activate the signaling systems to indicate ventilation that does not meet the requirements of either Table 4.2.2., Table 5.2.2, Table 6.2.2(a), or Chapter 9.* Paragraph 7.7.1.1 states "*The flow detection devices shall monitor both the supply and exhaust fans, where a two-fan system is used."* Additionally, paragraph 7.8.1 states "*Occupiable areas shall have distinct visual and audible alarms at the entrance(s) to*

the areas and within the space." No flow detection devices in the ventilation system or visual and audible alarms were observed.

NEC Article 501.15 requires conduit seal-offs from one hazardous classified location space to another or to an unclassified location. The Process Room has conduit seal-offs as required, however there are no conduit seal-offs currently used in the Pump/Blower Room.

In addition to the seal-off requirements, NEC article 501 requires the equipment to be rated for the hazardous location or use mitigating techniques, such as equipment pressurization, to allow non-rated equipment in the location. Most of the electrical equipment located in the Process Room appears to meet these requirements. The one exception would be the influent sampler which does not appear to be rated and/or use a mitigating technique. The electrical equipment currently located in the Pump/Blower Room is not rated for hazardous locations per NEC Article 501, therefore is not compatible with the current room classification as a Division 2 space.

Plumbing

The building waste system utilizes hubless cast iron pipe with band connections. There is obvious corrosion on the exterior of the pipe and at banded connections. County staff indicated during the June site visit that the black tape on the bottom of the traps is due to leaks that have formed. This is typical for cast iron pipe when acidic solutions sit in the trap and corrode the pipe interior. This same acidic solution likely corroded the entire cast iron pipe though maybe not as bad as the traps. County staff indicated the County no longer uses that acidic cleaner and the newer chemical cleaner is not as corrosive.

There are some patchwork waste pipe changes that have been made with plastic pipe serving drains in the Process Room. This may violate code based on changes proposed.

The office sink water heater temperature and pressure (T&P) relief valve pipe discharge routes through the wall and terminates in the classified space with a PVC pipe. This violates code based on changes proposed because it connects a classified space with an unclassified space.

HVAC

Process Room:

The HVAC system for the Process Room is comprised of a fiberglass exhaust fan with associated odor control scrubber and supply fan with an electric duct heater. Air is drawn in through louvers in the attic space and exhaust discharges above the roof. All exhaust ductwork is fiberglass and supply air is stainless steel. The entire system was installed in 1997.

The exhaust system serves the Process Room, Grit Screening Room below, and routes underground to the Sludge Storage Tank (passing though the Plant Water Room and Process Room en route). While the nameplate on the fan says it is rated for 5,000 CFM, the space was under positive pressure (code violation) which can be felt at the exterior door. This means the supply fan is overpowering the exhaust and creating positive pressure when the space is supposed to be negative. This may mean the exhaust fan is not running at peak performance.

County staff said they felt the system was operating satisfactorily and have not had problems with it other than standard maintenance issues.

The air change rate in the Process Room is estimated at 16 air changes per hour (ACH) while the Grit Screenings Room is estimated at 10 ACH based on the original plan design. Air monitoring and a differential pressure gage was not seen on site. A duct smoke detector was seen on the supply fan system though likely old and may not be fully functional.

Pump/Blower Room:

The HVAC system for the Pump/Blower Room is comprised of an inline exhaust fan and an inline supply air fan, both with what appears to be standard metal ductwork distribution. The units could not be accessed since they were near the ceiling, but everything looks original to the 1997 plans. Duct silencers were on the original plans but not clearly evident on site. Both systems pull/discharge air through louvers at the exterior wall. The supply fan has a duct heater which is the only heat for the space.

This ventilation system serves the Pump/Blower Room, including the corner Plant Water Room which has a transfer fan discharging into the Pump/Blower Room. The original plans call for 2,000 CFM of exhaust which equates to about 3.6 ACH. The overall space is under slight negative pressure as can be felt at the entry door, which may indicate that the system is not properly balanced. Air monitoring and a differential pressure gage was not seen on site. A duct smoke detector was seen on the supply fan system though likely old and may not be fully functional.

County staff said they felt the system was operating satisfactorily and have not had problems with it other than standard maintenance issues.

Proposed Improvements

The improvements summarized in **Table 3** are proposed to be included as additional items or modifications to those originally planned in the design of upgrades at the Suquamish WWTP so that the process building meet NFPA 820, IBC, UPC and NEC requirements. Additional description and details are in the sections that follow. Proposed improvements are based on Consor's understanding and interpretation of NFPA 820 and the refenced codes, and should be confirmed with the County Building Official and Fire Marshal.

Table 3| Proposed Improvements

Item	Deficiency	Proposed Improvement
Fire Hydrant	Hydrant is too far from the WWTP buildings	Extend water main as recommended by Kitsap PUD and install a fire hydrant
Fire Access Route	Access route may not meet width and load rating requirements	Reconstruct or expand driveway access
Fire Alarm System	Fire alarm is not functional	Replace fire alarm system
Combustible Gas Detection	Combustible gas detection system is not functional	Replace combustible gas detection system
Influent Sampler	Influent sampler is not rated for use in a classified location	Replace the influent sampler enclosure with a new enclosure that is pressurized

Drain Pipe	Drain piping is planned for replacement due to corrosion	Replace drain pipe with new cast iron pipe with a chemical resistant lining
Plumbing	Hot water temperature and pressure surge pipe is PVC and penetrates the Process Room wall	Replace pipe with copper pipe and sealed wall penetration
Process Room HVAC	HVAC system is not properly balanced and does not have sufficient monitoring and control equipment	Replace exhaust fan, install air monitoring and control, pressure sensors, smoke detectors, and warning system, add fire protection to duct in Pump/Blower Room, then rebalance the system
Pump/Blower Room HVAC	HVAC system does not provide adequate ventilation to declassify the room and many items within the room do not meet requirements for a classified space	Replace the HVAC system with a new system that provides sufficient ventilation to declassify the space

Site Civil

The existing fire hydrant location is too far from the process building to meet NFPA 820 and the *Kitsap County Building and Fire Code*. A new water main needs to be extended onto the WWTP site and a fire hydrant added near the existing Thickened Sludge Storage Tank. This location is approximately 65-feet from the nearest corner of the process building and 165-feet from the furthest corner of the SBR. It is also 135-feet from the nearest corner of the service building and 210-feet from the furthest corner. Therefore, a single hydrant will meet the location code requirements for all buildings on the site.

Kitsap PUD provides water service to Squamish WWTP and has begun a fire flow analysis and will recommend a connection location and pipe size to ensure sufficient fire flow is available. Possible connection points are shown in **Figure 2** and include:

- A developer is currently planning a townhome development near the corner of NE Enetai Ln and NE Kaleetan Ln that will install new 8-inch diameter water main. Approximately 1,100 linear feet of new water main would be installed in the County's existing access easement and in NE Kaleetan Ln to connect to this pipe.
- There is an existing 8-inch diameter water main in Division Ave NE, near Suquamish Way. Approximately 1,300 linear feet of new water main would be installed in the County's existing access easement and in Division Ave NE.
- There are existing 8-inch and 10-inch diameter pipes at the corner of Suquamish Way NE and Purves Ave NE. Approximately 800 linear feet of new water main would be installed on the WWTP property through undeveloped forest. The terrain and vegetation may make this route challenging, but the Kitsap County GIS does not indicate that there are wetlands in the vicinity.

Figure 2 | Possible Water Main Extension Options

The existing driveway does not have a 20-foot-wide all-weather driving surface and the load rating is unknown, so it is proposed to replace it with a new access route that meets the County Fire Code width and load requirements. Depending on the route for the water main connection, this access route may follow the existing driveway or connect directly to Suquamish Way NE. The existing 'hammerhead' geometry meets the Fire Code requirements and will not be modified but may be repaved if needed to provide the required 60,000-pound axle load rating. Fire lane markings will be added to the access route and rapid access padlocks will be added to the gates in accordance with the Fire Code. The County will maintain unobstructed vertical clearance of greater than 13'-6" along the access route.

Architectural

The materials of construction meet the NFPA requirements for classified spaces, therefore there are no recommended architectural improvements.

Electrical

To comply with NFPA 820 requirements, it is proposed to replace in kind the existing fire alarm system and associated equipment, along with the combustible gas detection units. The influent sampler enclosure is also proposed for replacement and a new unit will be provided with a pressurized enclosure allowing for re-use of the sampling equipment.

It is proposed that additional ventilation be provided in the Pump/Blower Room to declassify the area as shown in **Table 2** reference location lines 15(a) and 9(b). This would allow the current electrical equipment to be used as-is and would not require the addition of conduit seal-offs to meet NEC requirements for hazardous locations. If the room is not declassified, much of the equipment would need to be replaced with hazardous location approved equipment and new conduit with seal-offs would need to be installed.

Both the Process Room and the Pump/Blower Room HVAC systems will require ventilation flow monitoring equipment connected to an alarming system with remote monitoring and local visual and audible indication at the entrances to the spaces.

Plumbing

The existing building waste piping within the Pump/Blower Room is proposed to be replaced. While PVC piping would be a likely candidate to mitigate potential chemical corrosion, it is not recommended for use since it can melt in a fire and allow gases to pass between the unclassified and classified spaces. Therefore, the recommended alternative is to utilize cast iron no-hub pipe with a chemical resistant liner. This would hold up in a fire and provide the chemical resistance needed.

The hot water T&P pipe should be replaced with copper pipe and properly sealed at the wall penetration.

HVAC

Process Room HVAC:

Given the age of this entire system, the entire system should be replaced, however, it may be possible to keep portions of the existing system and implement selective upgrades. If selective upgrades are preferred, at minimum, the following improvements are recommended:

1. The HVAC systems need to be rebalanced to ensure a minimum of 12 ACH is maintained to allow the Division 2 classification. The space also must have a minimum differential pressure to ambient of negative 0.1 in water column. It is likely the existing exhaust fan will need to be replaced to ensure performance. Other systems could be reused.

2. There is an existing exhaust duct routing through the Plant Water Room and the corner of the Pump/Blower Room and then out of the building to the Sludge Storage Tank. Once the Plant Water room and Pump/Blower Room become declassified, this fiberglass duct will need to be encased in a rated shaft. It is possible that a listed fire wrap may also be used in lieu of a shaft.

3. The Grit Screenings Room exhaust rate is just slightly below that required to ensure Division 2 classification. The exhaust will need rebalanced to provide more exhaust air to ensure 12 ACH.

4. Air monitor sensors/controls, differential pressure sensors, new duct smoke detectors, gas detection system, and environment alarms warning personnel of an unsafe environment all need to be installed.

Pump/Blower Room HVAC:

Both the exhaust and supply air systems will require replacement to achieve the minimum 6 ACH to declassify this space. The exterior louvers may be salvaged for reuse and a higher airflow drawn through them. The new system will mimic the existing and just be larger for more airflow. Since many of the sewer gases present are heavier than air, better air circulation needs to be provided down near the floor. This

will require a new vertical duct(s) routed down the wall face with grille(s) near the floor to ensure heavier gases are exhausted. This declassified space will need to be pressuriz`ed to 0.1" water column relative to ambient air pressure.

Air monitor sensors/controls, differential pressure sensors, new duct smoke detectors, gas detection system, and environment alarms warning personnel of an unsafe environment all need to be installed.

Project Implementation

The improvements described herein are recommended to be included in the upgrades of Suquamish WWTP so that the Process Building meets current NFPA 820, IBC, UPC and NEC requirements. These improvements will improve operational safety and help prevent or mitigate effects of a fire or explosion. Proposed improvements are based on Consor's understanding and interpretation of NFPA 820 and the refenced codes, and should be confirmed with the County Building Official and Fire Marshal during design.

APPENDIX C

600 University St, Suite 300
Seattle, WA, 98101
206.462.7030

July 03, 2023

Chris Sheridan
Sewer Utility Operations Manager

Kitsap County Public Works

RE: Suquamish WWTP Piping Improvements Design Scope

Dear Chris,

Kitsap County has contracted with Consor to provide design services for the "Suquamish Wastewater Treatment Plant Piping Improvements" project with the primary goal to replace the sequencing batch reactor (SBR) recirculation and sludge withdrawal piping in the process room. While completing the preliminary design work, several challenges have become apparent that have caused re-evaluation of the recommended approach to the piping replacement and scope of work. At the request of the County, this letter provides documentation of the challenges, identifies potential solutions, and recommends an alternative approach for the County to consider.

SBR REDUNDANCY

Suquamish Wastewater Treatment Plant (WWTP) has two SBR basins, both of which must be in operation to provide treatment. This does not provide sufficient redundancy to allow the process piping to be bypassed and replaced. Additionally, this existing two basin configuration does not meet current requirements for SBR systems in the Department of Ecology's *Criteria for Sewage Works Design* (*Orange Book*), which requires a minimum of three reactors or two reactors with an influent equalization basin. The intent of this requirement is to provide a means to bypass so that improvements such as the proposed piping replacement can be made without taking the plant completely off-line. Implementation of influent equalization has been recommended in the forthcoming Facility Plan so that the plant will meet the redundancy criteria, but the timing of this project has not been determined yet.

PLANT BYPASS

A rental bypass system was identified in preliminary design to provide temporary treatment and allow the plant to be taken off-line so the process piping could be replaced, however, the cost of this system (which includes the rental bypass system and a Contractor-installed connection vault) would be high, with a cost of approximately $2.5 million dollars (including markups for escalation, contingency, tax, engineering and administration, in 2023 dollars). This system provides negligible long-term benefit to the County, as the rental unit will leave the site at the completion of the project. Should the plant need to be bypassed again in the future, another rental plant would be needed.

INFLUENT EQUALIZATON

Instead of using a rental bypass plant, the County could construct an influent equalization basin, as recommended in the forthcoming Facility Plan, which would provide the ability to operate the system with only one basin in use. This would allow the process piping to be replaced, would meet the Ecology redundancy criteria, and would allow for the system to be upgraded to an aerated granular sludge (AGS) process in the future as suggested in the Facility Plan. The AGS upgrade will be required to achieve effluent nitrogen concentrations below 10 mg/L, which is expected to be required in a future discharge permit, but the timing is uncertain. The estimated cost of the influent equalization basin is $2.9 million dollars (including markups for escalation, contingency, tax, engineering and administration, in 2023 dollars). While this option is more expensive than a rental bypass system, the influent equalization basin will:

- Become a permanent structure at the Suquamish WWTP

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- Provide the ability to bypass both during process pipe replacement construction and again in the future if needed
- Meets Ecology design criteria
- Allows for future upgrade to an AGS process to improve nitrogen removal.

INFLUENT SCREENING REDUNDANCY

Evaluation of the influent rotary screen was included in the original scope of work for the Suquamish Wastewater Treatment Plant Piping Improvements project because the existing screen is in poor condition and is estimated to have less than five years of useful life remaining. The fine screen is located in the influent channel with the backup screen immediately after it, in the same channel (in series). There is no bypass channel or other screening, therefore, the existing screen cannot be replaced without bypassing the channel and providing temporary screening. This configuration also does not meet *Orange Book* criteria, which requires that the screen channel to be isolated and dewatered for maintenance. The typical design approach to meet this requirement is to provide the redundant screen in parallel rather than in series so that one channel can be isolated if needed while influent flows through the other channel. The original 1997 designs used this approach, but it was modified during construction for unknown reasons. It is uncertain if Ecology would allow the existing screen to be replaced in the current configuration.

Furthermore, Consor has recently found in the Facility Plan collection and conveyance system evaluation that the combined peak instantaneous flow into pump stations 53 and 54 (immediately before the WWTP) may exceed the hydraulic capacity of both the existing influent channel, the screen, and the grit tank. The existing pumps at pump stations 53 and 54 have a combined firm capacity of 1.02 MGD and are believed to cause a bottleneck in the system. As part of the conveyance system evaluation effort, Consor collected flow data that indicated surcharging of some manholes in the system and subsequently conducted a field evaluation that found visual evidence consistent with surcharging. Both pump stations are also in poor condition and have been recommended for replacement in the near future. If the fine screen is replaced as part of the piping project, the capacity of the screen will need to be coordinated with the capacity of the future upgraded pump stations. Screen vendors contacted during preliminary design indicated that the maximum capacity of a screen that could be retrofitted in the existing channel would be approximately 2.1 MGD and the existing grit tank was designed for 2.0 MGD. Significantly higher influent flows may require either widening of the existing channel or construction of a new channel and grit tank. It may be feasible to implement some flow management in the collection system or at the pump stations to reduce the peak flows, but this has not been evaluated in detail.

CODE COMPLIANCE

In the course of preliminary design, it was also noted that Suquamish WWTP does not meet current code requirements found in the National Fire Protection Association Standard 820, *Standard for Fire Protection in Wastewater Treatment and Collection Facilities*, 2024 Edition (*NFPA 820*). Consor is currently working on a technical memorandum to document the existing conditions and detail additional upgrades that will be required to meet the code. The improvements are expected to include:

- Replacement of the fire alarm system
- Replacement of the combustible gas detection system
- Extension of water main to provide fire hydrant protection for the WWTP buildings
- Access improvements to meet Kitsap County Fire Code
- Ventilation upgrades

Consor's technical memorandum will recommend improvements and be provided to the County Fire Marshal to confirm the design requirements. These elements were not included in the previous scope of work and will need to be added to the project.

RECOMMENDATIONS

Consor recommends that the County adds the following components to the Suquamish Wastewater Treatment Plant Piping Improvements project scope, due to the challenges described herein:

- Design of new influent equalization basin and associated pumps, piping, valves, and aeration system. The size and configuration of the equalization storage will be coordinated with Aqua-Nereda, the AGS system supplier, so that it is compatible with future upgrades and potential pump station buffer storage.
- Design of new screening channels, fine screen, and grit tank. These systems will be located before the influent equalization basin so that they are compatible with future AGS system upgrades.
- Pump Station 53 and 54 evaluation, surcharge analysis, and buffer storage feasibility assessment.
- Design of a replacement fire alarm system.
- Design of a replacement combustible gas detection system.
- Design of a water main extension, hydrant protection, and fire access route.
- Design of an upgraded ventilation system.

Planning level project costs have been estimated for each of these items as shown in Table 1, below.

TABLE 1: PLANNING LEVEL COST ESTIMATE

Project Component	Planning Level Total Project Cost[2,3]
Process Piping Replacement[1]	$ 2,340,000
Drain Pipe Replacement[1]	$ 85,000
Effluent Equalization and Sludge Storage Tank Rehab[1]	$ 1,050,000
Fine Screen[1]	$ 820,000
Influent Equalization Basin, Pumps, Valves, and Piping	$ 2,930,000
New Screening Channel and Grit Tank	$ 1,010,000
Fire Alarm System	$ TBD
Combustible Gas Detection System	$ TBD
Water Main Extension, Hydrant, and Fire Access Road	$ 1,770,000
Ventilation System Upgrades	$ 500,000
Total	**$ 10,500,000**

Notes: [1]Item was included in original scope of work
[2]Costs presented are a AACE Class 5 opinion of probable cost, with an anticipated accuracy of -50% to +100%
[3]Costs are developed in 2023 dollars and include markups for escalation, 30% contingency, tax, engineering and administration

SCHEDULE IMPACT

The current schedule is to complete design and bid of the piping improvements project in late 2023 to allow approximately four months of submittal review, approval, and material procurement so that construction can occur in the summer of 2024. Timing the construction for summer (dry season) is necessary to limit the flows that the bypass system would be sized to accommodate.

If the additional design elements recommended herein are incorporated, it will not be possible to complete the additional design on this timeline. We believe it would be feasible to complete design by the fall of 2024, which would allow for construction of the new influent equalization basin and relocated screening and grit removal structure to begin in late 2024 so that these items are ready to be used during the summer of 2025 for single basin operation to allow the process piping to be replaced.

The longer design schedule will increase the length of time that the County is reliant on the existing process piping. The piping has not had a leak or failure in the last few years, but one could occur unexpectedly during the design. Consor can work with the

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County to develop an emergency response plan, similar to the plan that was developed during the Central Kitsap anaerobic digester rehabilitation, to proactively manage this risk.

CONCLUSION

Although these upgrades will increase the cost of design and construction in the short term, they will allow the County to avoid spending money on a rental bypass system, meet current Ecology and NFPA 820 requirements, and reduce the changes required for a future upgrade to AGS operation.

Sincerely,

Jefferson Moss, PE, *Project Engineer*
jeff.moss@consoreng.com

APPENDIX D

Jeff Moss

From: Mike Flaherty <mflaherty@kpud.org>
Sent: Wednesday, August 16, 2023 8:34 AM
To: Jeff Moss
Cc: Bill Whiteley
Subject: 18000 Division Ave; Fire flow and map
Attachments: 18000 Division Ave; Fire flow map.pdf

Follow Up Flag: Follow up
Flag Status: Completed

Hi Jeff,

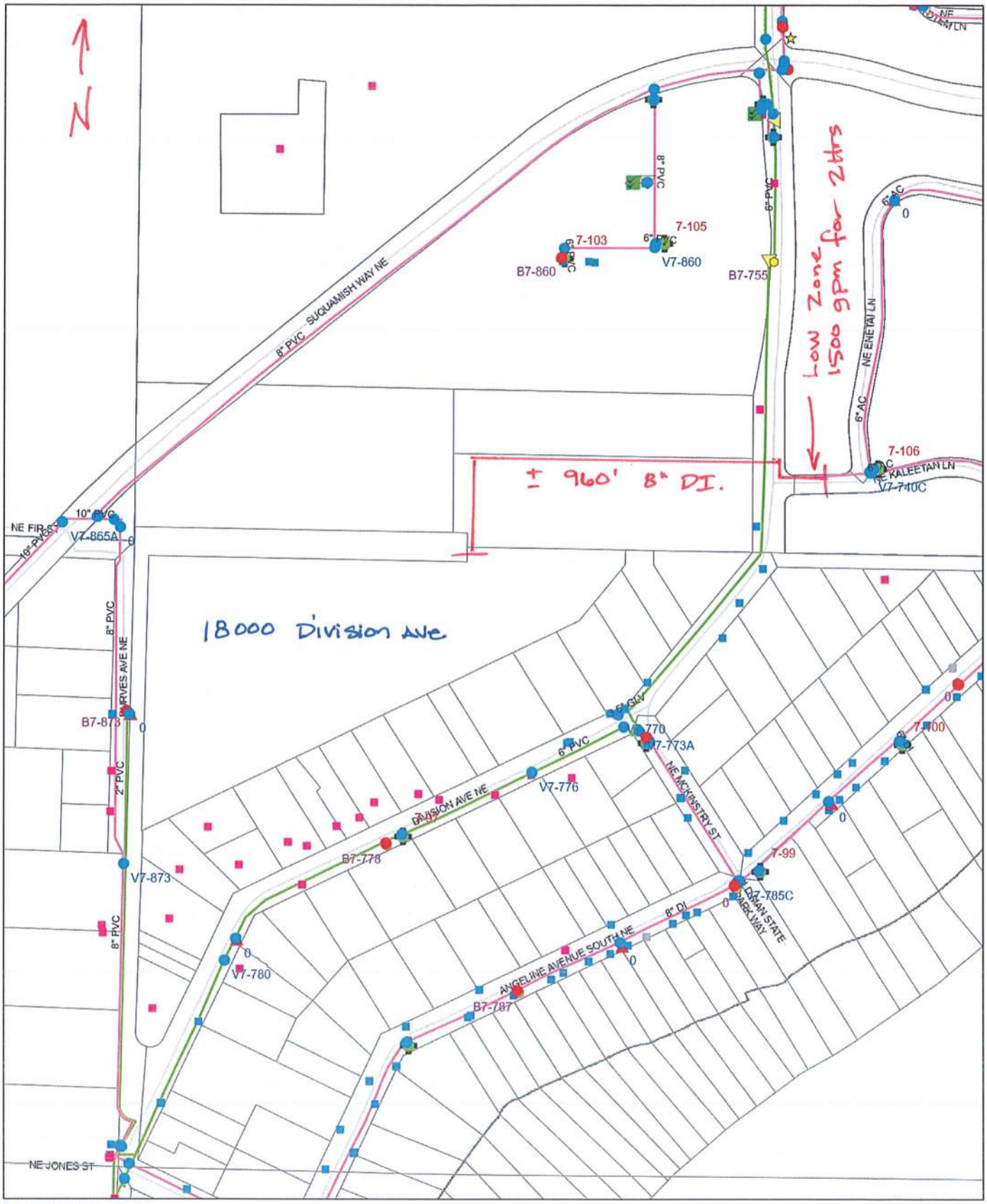
Nice to talk with you yesterday.

Here is a map that shows KPUD water mains in the area for the Wastewater treatment plant in Suquamish. Based on KPUD flow model, the available fire flow off the low zone would be 1500 GPM for 2 hrs. It would require an 8-inch water main be extended approximately 960' and install a fire hydrant on property. If you have any questions, please do not hesitate to contact me.

Thank you,

Mike Flaherty
360 626-7725
mflaherty@kpud.org
www.kpud.org

ArcGIS Web Map



18000 Division AVE Fire Flow off low Zone 1500 gpm / 2hrs.

8/16/2023, 7:15:24 AM

- Reducer
- More Information (C.R.D.)

Water Valves
- Air Release Valve Closed
- Double Check Valve
- Gate Valve
- Gate Valve Closed
- Post Indicator Valve

Meters
- Yes
- No
- Meter Box

Hydrants
- Yes
- Blowoff

Water System Pressure Zones
- Zone 1
- Zone 2
- Abandoned Water Mains
- Tax Parcels

1:2,271

0 0.03 0.05 0.1 mi

0 0.04 0.08 0.16 km

Kitsap GIS, Kitsap PUD GIS

ArcGIS Web AppBuilder

ArcGIS Web Map

8/16/2023, 7:18:30 AM

- Reducer
- More Information (C.R.D.)

Water Valves

- Air Release Valve Closed
- Double Check Valve
- Gate Valve
- Gate Valve Closed
- Post Indicator Valve

Meters

- Yes
- No
- Meter Box

Hydrants

- Yes
- Blowoff

Water System Pressure Zones

- Zone 1
- Zone 2
- Abandoned Water Mains
- Tax Parcels

1:2,271

0 0.03 0.05 0.1 mi

0 0.04 0.08 0.16 km

Kitsap GIS, KPUD GIS

ArcGIS Web AppBuilder

APPENDIX B

PUMP STATION

CONDITION ASSESSMENT

consor

Kitsap County Facilities Plan
Pump Station Condition Assessment

Condition Rating	Definition
1	Very Good, well maintained, expected to remain reliable for more than 90% of the expected life.
2	Good, some degradation but performance and reliability are not significantly affected. Performance and reliability expected to remain satisfactory for 50-90% of the expected life.
3	Fair, performance and reliability are still acceptable, but some rehabilitation or replacement will be needed in the 50% +/- of the expected life.
4	Poor, performance and/or reliability has significantly decreased, maintenance rehabilitation or replacement needed to restore performance or reliability to acceptable levels. Failure (no longer functions) is likely in 10-50% of the expected life if not rehabilitated or replaced.
5	Very poor, performance and/or reliability has significantly decreased, and failure is probable within 10% of the expected life if rehabilitation or replacement is not performed.

Consequence of Failure Rating	Definition
1	Not Managed. Failure would not affect the pump station operation.
2	Not Critical. Could marginally reduce the pump station capacity or performance.
3	Important (critical but redundant). The pump station performance is significantly impacted without a currently installed redundant component.
4	Critical. The pump station performance is significantly impacted upon failure.
5	Highly Critical. Failure will cause an immediate loss of hydraulic throughput.

Kitsap County Facilities Plan
Pump Station Condition Assessment

Pump Station:	53								
Basin:	Suquamish								
Assessment By:	Peter Cunningham, Andrew Henson, Tom Hubert								
Access provided by:	Jim Foley								
Date of Visit:	9/14/2020								
Condition	1	good	5	bad	Criticality	1	not critical	5	critical

General Site Conditions/Access	
Access	Single lane paved driveway; Very steep as pump station is located on waterfront at the base of hill
Parking	Room for approx. 1 commercial vehicle and 2 pickup trucks
Notes	

Site Security and Safety					
Facility Fenced	Yes	No	Privacy Fence	Yes	No
Fence Material/type			Fence Height		
Notes					

Wet Well			Age	43 years	
Pump Station Configuration		Submersible	Dry Pit	Suction Lift	
Condition (1-5)	3.5		Criticality (1-5)	3	
Wet Well Material	Concrete		Dimensions	6' inside diameter	
Coating Material	N/A		Access Hatch Fall Protection	Yes	No
Hatch Lock	Yes	No	Intrusion Alarm	Yes	No

Dry Well			Age	43 years	
Condition (1-5)	4.5		Criticality (1-5)	3	
Dry Well Material	Steel		Dimensions	8' diameter pump can	
Coating Material	Latex paint		Access Hatch Fall Protection	Yes	No
Hatch Lock	Yes	No	Intrusion Alarm	Yes	No

HVAC (Dry Well)			Age	43 years	
Condition (1-5)	4		Criticality (1-5)	1	
Continuous Supply	Yes	No	Supply Fan	Yes	No
Exhaust Fan	Yes	No	Heat	Yes	No
Notes	*Dry can has been observed to leak, allowing water into pump can. Desc				

Control Building	N/A				
Building	Shed		Roof	Age	
Condition (1-5)			Criticality (1-5)		
Description					
Material			Dimensions		
Intrusion Alarm					
Notes					

Kitsap County Facilities Plan
Pump Station Condition Assessment

Pump Station:	53							
Basin:	Suquamish							
Assessment By:	Peter Cunningham, Andrew Henson, Tom Hubert							
Access provided by:	Jim Foley							
Date of Visit:	9/14/2020							
Condition	1	good	5	bad	Criticality	1	not critical	5 critical

HVAC (Control Buildin	N/A		Age		
Condition (1-5)			Criticality (1-5)		
Continuous Supply	Yes	No	Supply Fan	Yes	No
Exhaust Fan	Yes	No	Heat	Yes	No
Notes					

Piping, Valves, and Gauges	No vault; Piping and va		Age	43 years	
Vault Condition (1-5)	N/A		Vault Criticality (1-5)		
Material	N/A		Dimensions	N/A	
Coating Material	N/A		Access Hatch Fall Protection	Yes	No
Hatch Lock	Yes	No	Intrusion Alarm	Yes	No
Isolation Valve Condition (1-5)	3		Isolation Valve Criticality (1-5)	2	
Isolation Valve Type	Gate	Plug			
Piping Condition (1-5)	3		Piping Criticality (1-5)	3	
Check Valve Condition (1-5)	3		Check Valve Criticality (1-5)	3	
Air/Vac Valve Condition (1-5)	N/A		Air/Vac Valve Criticality (1-5)	N/A	
Pressure Gauge Condition (1-5)	N/A		Presssure Gauge Criticality (1-5)	N/A	
Flow Meter Condition (1-5)	N/A		Flow Meter Criticality (1-5)	N/A	
Notes					

Pumps							
Make/Model	Ecodyne; 4C3			Quantity	2	Age	43 years
Design Point	360	gpm	116	tdh	Capacity Checked	Yes	No
Condition (1-5)	3.5			Criticality (1-5)	3		
Notes							

Miscellaneous					
Washdown Water	Yes	No	Backflow Assembly	Yes	No
Bypass Piping Condition (1-5)			Bypass Piping Criticality (1-5)		
Bypass Piping Condition (1-5)			Bypass Piping Criticality (1-5)		
SCADA	Yes	No			

- Smith and Loveless dry can
- Old, still works
- Occasional ragging, infrequent
- High tide above beach rim
- Beach line comes into station
- High II from uplands and downspouts
- Corrosion in dry can from saltwater
    - It's sprung leaks before, county has welded patches on
- Johns preference is replace with submersible

Kitsap County Facilities Plan
Pump Station Condition Assessment

Pump Station:	53
Basin:	Suquamish
Assessment By:	Peter Cunningham, Andrew Henson, Tom H
Access provided by:	Jim Foley
Date of Visit:	9/14/2020

Category	Condition	CoF	Condition*CoF
Overall	3.5	2.0	13.0
Civil	4.0	2.0	8.0
Structural	4.0	5.0	20.0
Pumping Systems	3.2	5.0	15.8
Motors (greater than 25 hp only)	3.0	3.0	9.0
Piping Systems	3.0	5.0	15.0
Valve Systems or Assemblies	3.0	2.0	6.0
Support Systems	3.0	1.0	3.0
Instrumentation	3.0	5	15.0
Electrical and Power Distribution	5.0	5	25.0
Notes: A lower score indicates better condition or lower criticality			

Kitsap County Facilities Plan
Pump Station Condition Assessment

Pump Station:	54								
Basin:	Suquamish								
Assessment By:	Peter Cunningham, Andrew Henson, Tom Hubert								
Access provided by:	Jim Foley								
Date of Visit:	9/14/2020								
Condition	1	good	5	bad	Criticality	1	not critical	5	critical

General Site Conditions/Access	
Access	Single lane road from Division Ave. to Suquamish Treatment Plant
Parking	Limited parking due to narrow road; Space for approx. 2 pickup trucks
Notes	

Site Security and Safety						
Facility Fenced	Yes	No	Privacy Fence	Yes	No	
Fence Material/type	Chain link		Fence Height	Approx. 8 feet		
Notes						

Wet Well			Age	22 years		
Pump Station Configuration		Submersible	Dry Pit		Suction Lift	
Condition (1-5)		3	Criticality (1-5)		3	
Wet Well Material	Concrete		Dimensions		7' inside diameter	
Coating Material	N/A		Access Hatch Fall Protection		Yes	No
Hatch Lock	Yes	No	Intrusion Alarm		Yes	No

Dry Well	N/A		Age			
Condition (1-5)			Criticality (1-5)			
Dry Well Material			Dimensions			
Coating Material			Access Hatch Fall Protection		Yes	No
Hatch Lock	Yes	No	Intrusion Alarm		Yes	No

HVAC (Dry Well)	N/A		Age		
Condition (1-5)			Criticality (1-5)		
Continuous Supply	Yes	No	Supply Fan	Yes	No
Exhaust Fan	Yes	No	Heat	Yes	No
Notes					

Control Building	N/A			
Building	Shed	Roof	Age	
Condition (1-5)		Criticality (1-5)		
Description				
Material		Dimensions		
Intrusion Alarm				
Notes				

Kitsap County Facilities Plan
Pump Station Condition Assessment

Pump Station:	54							
Basin:	Suquamish							
Assessment By:	Peter Cunningham, Andrew Henson, Tom Hubert							
Access provided by:	Jim Foley							
Date of Visit:	9/14/2020							
Condition	1	good	5	bad	Criticality	1	not critical	5 critical

HVAC (Control Buildin	N/A		Age		
Condition (1-5)			Criticality (1-5)		
Continuous Supply	Yes	No	Supply Fan	Yes	No
Exhaust Fan	Yes	No	Heat	Yes	No
Notes					

Piping, Valves, and Gauges			Age	22 years	
Vault Condition (1-5)	3		Vault Criticality (1-5)	2	
Material	Concrete		Dimensions		
Coating Material	N/A		Access Hatch Fall Protection	Yes	No
Hatch Lock	Yes	No	Intrusion Alarm	Yes	No
Isolation Valve Condition (1-5)	4		Isolation Valve Criticality (1-5)	2	
Isolation Valve Type	Gate	Plug			
Piping Condition (1-5)	4		Piping Criticality (1-5)	3	
Check Valve Condition (1-5)	4		Check Valve Criticality (1-5)	3	
Air/Vac Valve Condition (1-5)	N/A		Air/Vac Valve Criticality (1-5)	N/A	
Pressure Gauge Condition (1-5)	N/A		Presssure Gauge Criticality (1-5)	N/A	
Flow Meter Condition (1-5)	N/A		Flow Meter Criticality (1-5)	N/A	
Notes					

Pumps							
Make/Model	ABS; AFP1042EX-M70/4-22			Quantity	1	Age	
Design Point	350	gpm	40	tdh	Capacity Checked	Yes	No
Condition (1-5)	3.5			Criticality (1-5)	3		
Notes	*1 Flygt pump installed in replacement of ABS submersible per County M&O comments; No info from vendor O&M						

Miscellaneous					
Washdown Water	Yes	No	Backflow Assembly	Yes	No
Bypass Piping Condition (1-5)			Bypass Piping Criticality (1-5)		
Bypass Piping Condition (1-5)			Bypass Piping Criticality (1-5)		
SCADA	Yes	No			

Kitsap County Facilities Plan
Pump Station Condition Assessment

Pump Station:	54
Basin:	Suquamish
Assessment By:	Peter Cunningham, Andrew Henson, Tom Hubert
Access provided by:	Jim Foley
Date of Visit:	9/14/2020

Category	Condition	CoF	Condition*CoF
Overall	3.6	2.0	12.8
Civil	4.0	2.0	8.0
Structural	3.0	5.0	15.0
Pumping Systems	3.8	3.0	11.5
Motors (greater than 25 hp only)	3.8	3.0	11.5
Piping Systems	4.0	5.0	20.0
Valve Systems or Assemblies	3.0	2.0	6.0
Support Systems	3.0	1.0	3.0
Instrumentation	3.0	5	15.0
Electrical and Power Distribution	5.0	5	25.0
Notes: A lower score indicates better condition or lower criticality			

APPENDIX C
KITSAP COUNTY PIPELINE OCI

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
H17-3017-H17-3016	606436	6/11/2019	Roots	80.00	Light	ROOTS AI 164 FT
J17-4036-H17-3085	606417	6/5/2019	Roots	80.00	Light	ROOTS IN MANHOLE H17=3085 DOWNSTREAM SIDE IN THE SAND COLLAR
H16-2014-H16-2013	606483	6/20/2019	Inflow and Infiltration	60.00	Running or Trickling	
M15-1006-M15-1005	607751	10/21/2020	Roots	80.00	Light	ROOTS IN THE SAND COLLAR OF M/H M15-1005
L17-1023-L17-1022	607903	1/12/2021	Roots	80.00	Light	ROOTS IN THE SAND COLLAR OF L17-1023
L17-1023-L17-1022	607903	1/12/2021	Inflow and Infiltration	60.00	Running or Trickling	
L17-1023-L17-1022	607903	1/12/2021	Cracks or Fractures	40.00	Severe Cracking	
L17-1023-L17-1022	607903	1/12/2021	Break or Failure	0.00	Collapse	
L17-1023-L17-1022	607903	1/12/2021	Lining or Repair Failure	80.00	Minor	
H16-2059-H16-2111	606521	6/27/2019	Roots	50.00	Medium	ROOTS IN THE MANHOLE H16-2111
G16-3015-G16-3014	606236	1/16/2019	Roots	80.00	Light	ROOTS IN THE SAND COLLAR IN MH 3014
G16-3015-G16-3014	606236	1/16/2019	Worn Surface	60.00	Moderate	
B28-4043-B28-4041	607312	7/2/2020	Roots	50.00	Medium	ENTIRE MANHOLE IS COVERED IN ROOTS
H15-2046-H15-2042	606888	12/10/2019	Belly or Sag	80.00	Minor (<10%)	
B28-4039-B28-4038	607335	7/8/2020	Roots	30.00	Heavy	ROOTS IN THE SIDE SERVICE AT 43 AND 84 FEET
H17-3065-H17-3064	606406	6/5/2019	Cracks or Fractures	80.00	Minor Cracking	
L17-1053-L17-1052	606603	7/22/2019	Inflow and Infiltration	60.00	Running or Trickling	
L17-1053-L17-1052	606603	7/22/2019	Roots	80.00	Light	Wall of L17-1052
L17-1053-L17-1052	606603	7/22/2019	Worn Surface	80.00	Minor	
L17-1053-L17-1052	606603	7/22/2019	Belly or Sag	40.00	Severe (>30%)	
L17-1053-L17-1052	606603	7/22/2019	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
D23-2123-D23-2122	604815	8/23/2017	Inflow and Infiltration	90.00	Stain, Possible I&I	
D23-2123-D23-2122	604815	8/23/2017	Obstruction or Intrusion	80.00	Minor	
D23-2123-D23-2122	604815	8/23/2017	Cracks or Fractures	80.00	Minor Cracking	
J20-3057-J20-3056	607728	10/19/2020	Roots	80.00	Light	ROOTS IN THE JOINT AT 116.8

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
H17-3019-H17-3018	606390	5/30/2019	Roots	50.00	Medium	ROOTS AT 216 AND 375 FT FROM UPPER M/H
H17-3019-H17-3018	606390	5/30/2019	Cracks or Fractures	80.00	Minor Cracking	
G15-3019-G15-3040	606015	1/8/2019	Belly or Sag	60.00	Moderate (10 to 30%)	
G16-4101-G16-4100	606796	10/1/2019	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
G16-2002-G16-2001	606553	7/8/2019	Belly or Sag	60.00	Moderate (10 to 30%)	
L17-1034-L17-1033	607898	1/12/2021	Inflow and Infiltration	40.00	Gushing or Spurting	
M18-4026-M18-4025	607869	1/4/2021	Roots	30.00	Heavy	HEAVY ROOTS IN MANHOLE M18-4027
L17-1047-L17-1043	606607	7/22/2019	Inflow and Infiltration	60.00	Running or Trickling	
L17-1047-L17-1043	606607	7/22/2019	Worn Surface	80.00	Minor	
L17-1047-L17-1043	606607	7/22/2019	Belly or Sag	40.00	Severe (>30%)	
L17-1047-L17-1043	606607	7/22/2019	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
J20-3060-J20-3059	607725	10/19/2020	Roots	80.00	Light	ROOTS IN MANHOLE J20-3060
A28-3015-A28-3014	607381	7/16/2020	Roots	30.00	Heavy	ROOTS IN THE UPPER MANHOLE COVERING THE BOTTOM
G16-2030-G16-2029	606306	1/16/2019	Roots	80.00	Light	246" VERY SMALL
G16-4059-G16-4057	606737	9/11/2019	Belly or Sag	60.00	Moderate (10 to 30%)	
H16-2061-H16-2058	606515	6/26/2019	Belly or Sag	40.00	Severe (>30%)	
H15-4034-H15-4003	606120	2/7/2019	Roots	80.00	Light	Roots in the sand collar
J17-2009-J17-2008	607516	8/19/2020	Belly or Sag	80.00	Minor (<10%)	
L17-1049-L17-1047	606606	7/22/2019	Inflow and Infiltration	60.00	Running or Trickling	
L17-1049-L17-1047	606606	7/22/2019	Worn Surface	80.00	Minor	
L17-1049-L17-1047	606606	7/22/2019	Belly or Sag	40.00	Severe (>30%)	
L17-1049-L17-1047	606606	7/22/2019	Cracks or Fractures	80.00	Minor Cracking	
L17-1049-L17-1047	606606	7/22/2019	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
G16-4003-G16-4005	606802	10/2/2019	Belly or Sag	80.00	Minor (<10%)	
H17-3038-H17-3037	606463	6/13/2019	Break or Failure	15.00	Hole Void Visible	
J16-1007-J16-1006	607041	2/10/2020	Belly or Sag	60.00	Moderate (10 to 30%)	
G16-1014-G16-1013	605822	8/29/2018	Belly or Sag	80.00	Minor (<10%)	
G16-1014-G16-1013	605822	8/29/2018	Break or Failure	0.00	Collapse	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
G16-3084-G16-3078	606276	1/16/2019	Roots	30.00	Heavy	ROOTS IN THE MANHOLE EVERYWHERE ALL 3 SAND COLLARS AND STRETCHING DOWN THE PIE
G16-4088-G16-4084	606771	9/17/2019	Belly or Sag	60.00	Moderate (10 to 30%)	
B28-4018-B28-4017	607334	7/8/2020	Inflow and Infiltration	90.00	Stain, Possible I&I	
B28-4046-B28-4039	607300	6/24/2020	Belly or Sag	60.00	Moderate (10 to 30%)	
J19-2012-J19-2011	607941	2/2/2021	Belly or Sag	80.00	Minor (<10%)	
M16-1034-M16-1033	605599	7/2/2018	Inflow and Infiltration	60.00	Running or Trickling	
H16-4046-H16-4016	606381	1/16/2019	Inflow and Infiltration	90.00	Stain, Possible I&I	
J16-1094-J16-1095	607036	2/10/2020	Belly or Sag	80.00	Minor (<10%)	
L17-1064-L17-1063	607962	2/4/2021	Inflow and Infiltration	80.00	Weeping or Dripping	
L17-1050-L17-1049	606605	7/23/2019	Inflow and Infiltration	60.00	Running or Trickling	
L17-1050-L17-1049	606605	7/23/2019	Worn Surface	80.00	Minor	
L17-1050-L17-1049	606605	7/23/2019	Belly or Sag	40.00	Severe (>30%)	
L17-1050-L17-1049	606605	7/23/2019	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
M18-4009-M18-4008	607845	12/21/2020	Belly or Sag	80.00	Minor (<10%)	
B28-1006-B28-1005	607262	6/1/2020	Inflow and Infiltration	40.00	Gushing or Spurting	
J16-2005-J16-2003	605897	9/25/2018	Belly or Sag	60.00	Moderate (10 to 30%)	
B28-4054-B28-4053	607247	5/28/2020	Roots	50.00	Medium	ROOTS IN MANHOLE B28-4054 ALL OVER AND IN THE SAND COLLAR
L17-1024-L17-1023	607901	1/12/2021	Roots	80.00	Light	ROOTBALL IN THE BOTTOM OF MANHOLE L17-1023
J11-3040-J11-3039	605985	12/20/2018	Inflow and Infiltration	80.00	Weeping or Dripping	
J11-3040-J11-3039	605985	12/20/2018	Break or Failure	30.00	Hole Soil Visible	
J11-3040-J11-3039	605985	12/20/2018	Cracks or Fractures	80.00	Minor Cracking	
H16-2053-H16-2052	606505	6/25/2019	Obstruction or Intrusion	0.00	Severe or Impassable	
L18-3051-L18-3050	607783	10/27/2020	Belly or Sag	80.00	Minor (<10%)	
J16-1014-J16-1013	607024	2/6/2020	Belly or Sag	40.00	Severe (>30%)	
J16-1071-J16-1070	607048	2/11/2020	Obstruction or Intrusion	0.00	Severe or Impassable	
G21-2007-G21-2006	605428	6/18/2018	Belly or Sag	80.00	Minor (<10%)	
G16-2024-G16-2020	606293	1/16/2019	Roots	80.00	Light	ROOTS IN THE LOWER MANHOLE IN THE SANDCOLLAR G16-2020

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
L17-1041-L17-1092	607919	1/21/2021	Roots	50.00	Medium	ROOTS IN THE JOINTS AND SAND COLLARS LINE IS ONLY 10 FEET LONG
G16-3036-G16-3035	606180	2/26/2019	Worn Surface	40.00	Severe	
L16-2003-L16-2002	605511	7/2/2018	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
H16-3034-H16-3033	606923	1/3/2020	Belly or Sag	60.00	Moderate (10 to 30%)	
J16-3006-J16-3002	605878	10/19/2018	Belly or Sag	80.00	Minor (<10%)	
A28-2032-A28-2031	607161	3/5/2020	Roots	80.00	Light	ROOTS IN THE MANHOLE A28-2031
L17-1065-L17-1064	607961	2/4/2021	Roots	0.00	Blockage	SIDE SERVICE BLOCKED AT 334.4 FROM THE GROCERY STORE
L17-1065-L17-1064	607961	2/4/2021	Inflow and Infiltration	80.00	Weeping or Dripping	
L17-1065-L17-1064	607961	2/4/2021	Obstruction or Intrusion	0.00	Severe or Impassable	
B28-4024-B28-4021	607239	5/21/2020	Belly or Sag	80.00	Minor (<10%)	
L18-4011-L18-4010	606232	4/3/2019	Roots	80.00	Light	First 4 ft the at 230 ft
L18-4011-L18-4010	606232	4/3/2019	Worn Surface	80.00	Minor	
L18-4011-L18-4010	606232	4/3/2019	Belly or Sag	60.00	Moderate (10 to 30%)	
L18-4011-L18-4010	606232	4/3/2019	Cracks or Fractures	80.00	Minor Cracking	
L18-4011-L18-4010	606232	4/3/2019	Break or Failure	15.00	Hole Void Visible	
L18-4011-L18-4010	606232	4/3/2019	Lining or Repair Failure	80.00	Minor	
L18-4011-L18-4010	606232	4/3/2019	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
J16-1002-J16-1001	607053	2/11/2020	Roots	50.00	Medium	ROOTS IN MANHOLE J16-1001
G16-2047C-G16-2004	606323	1/16/2019	Roots	50.00	Medium	ROOTS AT THE CLEANOUT CONNECTION
D23-2108-D23-2107	606129	2/14/2019	Inflow and Infiltration	80.00	Weeping or Dripping	
H16-3040-H16-3038	606916	1/3/2020	Belly or Sag	80.00	Minor (<10%)	
G16-4084-G16-4083	606774	9/17/2019	Belly or Sag	60.00	Moderate (10 to 30%)	
L17-1096-L17-1054	606601	7/22/2019	Inflow and Infiltration	60.00	Running or Trickling	
L17-1096-L17-1054	606601	7/22/2019	Worn Surface	80.00	Minor	
L17-1096-L17-1054	606601	7/22/2019	Belly or Sag	40.00	Severe (>30%)	
L17-1096-L17-1054	606601	7/22/2019	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
J17-2018-J17-2009	607509	8/19/2020	Obstruction or Intrusion	80.00	Minor	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
J17-2018-J17-2009	607509	8/19/2020	Belly or Sag	80.00	Minor (<10%)	
J16-1012-J16-1094	607027	2/6/2020	Belly or Sag	60.00	Moderate (10 to 30%)	
G16-3024-G16-3023	606200	2/28/2019	Roots	50.00	Medium	Roots in the side service connection about 97 ft
J19-3110-J19-3109	607995	3/1/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
H16-3009-H15-2004	604860	8/21/2017	Maintenance Condition	70.00	Heavy	
G16-4038-G16-4037	606744	9/11/2019	Inflow and Infiltration	90.00	Stain, Possible I&I	
G16-3021C-G16-3020	606382	1/16/2019	Roots	0.00	Blockage	ROOTS IN LATERAL AND MAIN AT 100 FT BLOCKAGE END CLEAOUT IS FULL OF ROOTS ALSO
L17-1027-L17-1026	607912	1/21/2021	Inflow and Infiltration	80.00	Weeping or Dripping	
L17-1027-L17-1026	607912	1/21/2021	Obstruction or Intrusion	0.00	Severe or Impassable	
L17-1027-L17-1026	607912	1/21/2021	Break or Failure	15.00	Hole Void Visible	
L17-1027-L17-1026	607912	1/21/2021	Lining or Repair Failure	80.00	Minor	
H16-1054-H16-1017	606363	1/16/2019	Roots	80.00	Light	ROOTS IN THE MANHOLE AND HANGING INTO THE SEWER MAIN
G16-3020-G16-3019	606226	1/16/2019	Roots	30.00	Heavy	ROOTS FROM 65 TO 109 FEET ALMOST BLOCKING NEEDS CUT AND TREATMENT VERY SOON
G16-3020-G16-3019	606226	1/16/2019	Cracks or Fractures	60.00	Moderate Cracking	
L17-1038-L17-1003	606609	7/23/2019	Inflow and Infiltration	60.00	Running or Trickling	
L17-1038-L17-1003	606609	7/23/2019	Worn Surface	80.00	Minor	
L17-1038-L17-1003	606609	7/23/2019	Belly or Sag	40.00	Severe (>30%)	
L17-1038-L17-1003	606609	7/23/2019	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
G16-4077-G16-4076	606672	8/7/2019	Belly or Sag	80.00	Minor (<10%)	
G15-3013-G15-3012	606062	1/24/2019	Roots	30.00	Heavy	Roots in drop m/h G15-3012
G21-2029-G21-2028	605371	5/10/2018	Inflow and Infiltration	80.00	Weeping or Dripping	
L18-3011-L18-3010	607764	10/22/2020	Roots	50.00	Medium	ROOTS IN THE MANHOLE L18-3010
H16-2016-H16-2015	606494	6/24/2019	Break or Failure	15.00	Hole Void Visible	
H16-4050-H16-4049	606217	3/28/2019	Cracks or Fractures	40.00	Severe Cracking	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
G16-3010-G16-3073	606279	1/16/2019	Roots	50.00	Medium	ROOTS IN THE SHELF OF MANHOLE G16-3073
H16-4002-H16-4001	606287	1/16/2019	Belly or Sag	60.00	Moderate (10 to 30%)	
L17-1003-L17-1002	606610	7/23/2019	Inflow and Infiltration	60.00	Running or Trickling	
L17-1003-L17-1002	606610	7/23/2019	Worn Surface	80.00	Minor	
L17-1003-L17-1002	606610	7/23/2019	Belly or Sag	40.00	Severe (>30%)	
L17-1003-L17-1002	606610	7/23/2019	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
J16-2006-J16-2005	605898	9/25/2018	Belly or Sag	80.00	Minor (<10%)	
H16-2088-H16-2087	607113	2/24/2020	Roots	80.00	Light	ROOTS IN MANHOLE H16-2087
J16-1047-J16-1046	606617	7/29/2019	Roots	80.00	Light	ONE LARGE ROOT AT 22.5 FT
H16-3011-H16-3010	606944	1/7/2020	Obstruction or Intrusion	0.00	Severe or Impassable	
H16-3011-H16-3010	606944	1/7/2020	Belly or Sag	80.00	Minor (<10%)	
H16-3011-H16-3010	606944	1/7/2020	Lining or Repair Failure	60.00	Moderate	
H16-3011-H16-3010	606944	1/7/2020	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
L18-4038-L18-4036	607956	2/3/2021	Belly or Sag	80.00	Minor (<10%)	
H15-2002-H15-2001	607107	2/20/2020	Roots	50.00	Medium	Roots in the manhole needs treatment manhole 2001
A28-3029-A28-3018	607331	7/8/2020	Roots	80.00	Light	71FT FROM TOP MANHOLE
H16-2003-H16-2004	606424	6/10/2019	Belly or Sag	60.00	Moderate (10 to 30%)	
H16-2003-H16-2004	606424	6/10/2019	Cracks or Fractures	80.00	Minor Cracking	
G16-3030-G16-3029	606195	2/28/2019	Roots	80.00	Light	Roots all along the pipe treat whole line
G16-3030-G16-3029	606195	2/28/2019	Cracks or Fractures	80.00	Minor Cracking	
H17-4046-H17-4045	606820	10/9/2019	Inflow and Infiltration	90.00	Stain, Possible I&I	
H17-4046-H17-4045	606820	10/9/2019	Obstruction or Intrusion	60.00	Moderate	
H16-1033-H16-1026	606137	2/20/2019	Roots	80.00	Light	
H16-1033-H16-1026	606137	2/20/2019	Cracks or Fractures	80.00	Minor Cracking	
B28-4019-B28-4018	607333	7/8/2020	Inflow and Infiltration	90.00	Stain, Possible I&I	
B28-4019-B28-4018	607333	7/8/2020	Obstruction or Intrusion	60.00	Moderate	
B28-4019-B28-4018	607333	7/8/2020	Cracks or Fractures	60.00	Moderate Cracking	
B28-4019-B28-4018	607333	7/8/2020	Lining or Repair Failure	80.00	Minor	
B28-4019-B28-4018	607333	7/8/2020	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
B28-4013-B28-4012	607360	7/15/2020	Lining or Repair Failure	60.00	Moderate	
L17-1069-L17-1068	607773	10/26/2020	Roots	50.00	Medium	ROOTS 5 FT FROM THE TOP OF THE RUN JUST INSIDE THE M/H ROOTS IN THE SIDE SERVICE AT THE LATERAL 88FT
G16-3073-G16-3078	606280	1/16/2019	Roots	50.00	Medium	ROOTS IN MANHOLE G16-3078
L15-2010-L15-2009	607698	10/12/2020	Belly or Sag	60.00	Moderate (10 to 30%)	
G15-3012-G15-3050	606070	1/30/2019	Roots	30.00	Heavy	Roots in both M/Hs upper and lower
H17-3078-H17-3077	606403	6/5/2019	Cracks or Fractures	80.00	Minor Cracking	
G15-2026-G15-2025	606259	4/17/2019	Belly or Sag	80.00	Minor (<10%)	
G15-3010-G15-3009	606073	1/30/2019	Belly or Sag	80.00	Minor (<10%)	
G16-4006-G16-4005	606786	9/30/2019	Belly or Sag	80.00	Minor (<10%)	
G16-4006-G16-4005	606786	9/30/2019	Break or Failure	15.00	Hole Void Visible	
H16-1015-H16-1044	606374	1/16/2019	Roots	80.00	Light	ROOTS IN M/H H16-1044
H15-2023-H15-2032	606964	1/8/2020	Inflow and Infiltration	60.00	Running or Trickling	
H15-2023-H15-2032	606964	1/8/2020	Cracks or Fractures	80.00	Minor Cracking	
L18-4036-L18-4037	607958	2/3/2021	Inflow and Infiltration	60.00	Running or Trickling	
M18-4012-M18-4011	607844	12/21/2020	Belly or Sag	60.00	Moderate (10 to 30%)	
H17-3085-H17-3012	606419	6/6/2019	Roots	80.00	Light	ROOT IN MANHOLE H17-3-85 ON THE SHELF
G16-4074-G16-4075	606725	8/19/2019	Belly or Sag	80.00	Minor (<10%)	
H17-3039-H17-3037	606469	6/13/2019	Cracks or Fractures	60.00	Moderate Cracking	
H17-3039-H17-3037	606469	6/13/2019	Break or Failure	15.00	Hole Void Visible	
J16-4021-J16-4022	607130	2/26/2020	Inflow and Infiltration	80.00	Weeping or Dripping	
J16-4021-J16-4022	607130	2/26/2020	Obstruction or Intrusion	60.00	Moderate	
J16-4021-J16-4022	607130	2/26/2020	Worn Surface	60.00	Moderate	
J16-4021-J16-4022	607130	2/26/2020	Lining or Repair Failure	60.00	Moderate	
H16-1038-H16-1037	606379	1/16/2019	Belly or Sag	80.00	Minor (<10%)	
G16-3075-G16-3074	606272	1/16/2019	Worn Surface	60.00	Moderate	
G16-3075-G16-3074	606272	1/16/2019	Cracks or Fractures	60.00	Moderate Cracking	
G16-3075-G16-3074	606272	1/16/2019	Break or Failure	15.00	Hole Void Visible	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
G16-3013-G16-3012	606237	1/16/2019	Roots	80.00	Light	ROOTS AT 200 FT AND IN LOWER MH 3012
G16-3013-G16-3012	606237	1/16/2019	Worn Surface	60.00	Moderate	
G16-4069-G16-4066	606674	8/7/2019	Belly or Sag	80.00	Minor (<10%)	
L18-3031-L18-3029	607810	12/10/2020	Belly or Sag	80.00	Minor (<10%)	
J11-3061-J11-3060	607467	8/11/2020	Worn Surface	60.00	Moderate	
J11-3061-J11-3060	607467	8/11/2020	Cracks or Fractures	60.00	Moderate Cracking	
J11-3061-J11-3060	607467	8/11/2020	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
A28-3004-A28-3002	607168	3/9/2020	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
J16-4012-J16-4011	606625	7/29/2019	Roots	50.00	Medium	ROOTS RIGHT OUTSIDE THE MANHOLE
G15-3003-G15-3002	606056	1/24/2019	Roots	0.00	Blockage	Roots in sand collar
G16-2027-G16-2011	606304	1/16/2019	Roots	50.00	Medium	ROOTS AT 197
H15-2001-LS-34	607108	2/20/2020	Roots	50.00	Medium	Roots in manhole 2001
H17-3040-H17-3039	606468	6/13/2019	Cracks or Fractures	80.00	Minor Cracking	
H16-2073-H16-2115	606500	6/25/2019	Belly or Sag	60.00	Moderate (10 to 30%)	
J16-4033-J16-4032	606970	1/9/2020	Inflow and Infiltration	60.00	Running or Trickling	
G16-3042-G16-3041	606224	1/16/2019	Roots	50.00	Medium	ROOTS IN THE SIDE SERVICE CONNECTION AT 17 FEET FROM UPPER MANHOLE
K18-3108-L18-4036	607957	2/3/2021	Belly or Sag	80.00	Minor (<10%)	
L14-3014-L14-3001	607705	10/13/2020	Roots	50.00	Medium	ROOTS IN MANHOLE L14-3001
J20-3063C-J20-3061	607723	10/19/2020	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
M17-4007-M17-4006	605453	6/26/2018	Belly or Sag	80.00	Minor (<10%)	
J16-4018-J16-4017	606622	7/29/2019	Roots	80.00	Light	ROOTS IN LATERAL AT REPAIR 260.7 FT
J11-4017-J11-4010	606979	1/10/2020	Roots	50.00	Medium	ROOTS AT 159 IN A SIDE SERVICE CONNECTION NOT BLOCKING
J11-4017-J11-4010	606979	1/10/2020	Worn Surface	40.00	Severe	
J11-4017-J11-4010	606979	1/10/2020	Break or Failure	15.00	Hole Void Visible	
J11-4017-J11-4010	606979	1/10/2020	Lining or Repair Failure	40.00	Severe	
G21-2014-G21-2002	605379	5/10/2018	Belly or Sag	80.00	Minor (<10%)	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
D23-2085-D23-2083	606418	6/6/2019	Belly or Sag	60.00	Moderate (10 to 30%)	
J16-2007-J16-2006	605899	9/25/2018	Belly or Sag	60.00	Moderate (10 to 30%)	
G21-2028-G21-2026	605373	5/10/2018	Belly or Sag	80.00	Minor (<10%)	
G21-2028-G21-2026	605373	5/10/2018	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
H16-1030-H16-1029	606136	2/19/2019	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
H16-4049-H16-4047	606218	3/28/2019	Roots	50.00	Medium	H16-4047 Roots at section joint/ wall.
H16-2110-H16-2071	606531	6/27/2019	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
J11-3049-J11-3108	604831	8/24/2017	Maintenance Condition	90.00	Light	
J11-3049-J11-3108	604831	8/24/2017	Inflow and Infiltration	80.00	Weeping or Dripping	
J11-3049-J11-3108	604831	8/24/2017	Worn Surface	80.00	Minor	
J11-3049-J11-3108	604831	8/24/2017	Cracks or Fractures	80.00	Minor Cracking	
J11-3049-J11-3108	604831	8/24/2017	Lining or Repair Failure	80.00	Minor	
H16-3033-H16-3032	606924	1/3/2020	Belly or Sag	60.00	Moderate (10 to 30%)	
H17-3031-H17-3030	606475	6/20/2019	Cracks or Fractures	80.00	Minor Cracking	
H17-3031-H17-3030	606475	6/20/2019	Break or Failure	30.00	Hole Soil Visible	
H16-3078-H16-3063	607005	1/21/2020	Worn Surface	40.00	Severe	
H16-3078-H16-3063	607005	1/21/2020	Cracks or Fractures	40.00	Severe Cracking	
H16-3078-H16-3063	607005	1/21/2020	Break or Failure	0.00	Collapse	
L18-4051-L18-4050	607967	2/5/2021	Inflow and Infiltration	60.00	Running or Trickling	
L18-4051-L18-4050	607967	2/5/2021	Cracks or Fractures	80.00	Minor Cracking	
L14-3005-LS-14	607924	1/27/2021	Lining or Repair Failure	40.00	Severe	
L14-3005-LS-14	607924	1/27/2021	Joint Separation or Offset	40.00	Severe (> 1.5 Pipe Thickness)	
J16-1077-J16-1033	606907	12/26/2019	Belly or Sag	80.00	Minor (<10%)	
G16-2021-G16-2020	606297	1/16/2019	Roots	50.00	Medium	ROOTS IN MANHOLE 2021 SAND COLLAR
M16-1033-M16-1032	605598	7/2/2018	Inflow and Infiltration	60.00	Running or Trickling	
G16-1057-G16-1013	606249	4/17/2019	Roots	50.00	Medium	At sand collar of G16-1013. Root cut this date.
H17-1026-H17-1021	607555	8/28/2020	Roots	50.00	Medium	ROOTBALL IN M/H H17-1027
G15-3014-G15-3051	606048	1/23/2019	Inflow and Infiltration	80.00	Weeping or Dripping	
J18-2010-J18-2009	606593	5/13/2019	Roots	50.00	Medium	J18-2009 SAND COLLAR, SHELF & WALL

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
L17-1092-L17-1076	607918	1/21/2021	Roots	80.00	Light	ROOTS IN THE SAND COLLAR OF L1`7-1092
J16-1072-J16-1071	607044	2/11/2020	Roots	50.00	Medium	ROOTS AT 136 FT IN A JOINT
M18-4051-M18-4040	607854	12/22/2020	Belly or Sag	80.00	Minor (<10%)	
L18-4023-L18-4022	607768	10/22/2020	Belly or Sag	80.00	Minor (<10%)	
G16-3014-G16-3013	606238	1/16/2019	Roots	80.00	Light	ROOTS IN THE LOWER SAND COLLAR
G16-3014-G16-3013	606238	1/16/2019	Worn Surface	60.00	Moderate	
L14-CAP-L14-3015	607703	10/13/2020	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
J16-1025-J16-1022	607016	1/24/2020	Roots	50.00	Medium	ROOTS IN SAND COLLAR OF M'H J16-1022
H17-1007-H17-1006	607437	7/30/2020	Roots	80.00	Light	ROOTS AT SAND COLLAR @ IN FLOW H17-1007
H16-1062-H16-1033	606134	2/19/2019	Roots	50.00	Medium	Roots at 49 and 73 ft from the upper manhole
H16-1062-H16-1033	606134	2/19/2019	Cracks or Fractures	80.00	Minor Cracking	
G21-2016-G21-2014	605426	5/10/2018	Inflow and Infiltration	80.00	Weeping or Dripping	
G21-2016-G21-2014	605426	5/10/2018	Worn Surface	80.00	Minor	
G21-2016-G21-2014	605426	5/10/2018	Belly or Sag	60.00	Moderate (10 to 30%)	
G21-2016-G21-2014	605426	5/10/2018	Cracks or Fractures	80.00	Minor Cracking	
G16-4106-G16-4105	606675	8/8/2019	Worn Surface	60.00	Moderate	
G16-4106-G16-4105	606675	8/8/2019	Belly or Sag	80.00	Minor (<10%)	
G16-4027-G16-4026	606781	9/30/2019	Break or Failure	15.00	Hole Void Visible	
G16-2007-G16-2006	606318	1/16/2019	Belly or Sag	80.00	Minor (<10%)	
L17-1036-L17-1035	607890	1/11/2021	Break or Failure	30.00	Hole Soil Visible	
H15-4040-H15-4037	606115	2/7/2019	Belly or Sag	80.00	Minor (<10%)	
H16-2048-H16-2047	606543	6/28/2019	Roots	30.00	Heavy	ROOTS IN BOTH SAND COLLARS OF H16-2048
L18-3016-L18-3015	607814	12/10/2020	Roots	50.00	Medium	ROOTS IN THE LATERAL AND ALSO THE JOINT AT 110.2 FT
J11-3108-J11-3048	604832	8/24/2017	Maintenance Condition	90.00	Light	
J11-3108-J11-3048	604832	8/24/2017	Inflow and Infiltration	80.00	Weeping or Dripping	
J11-3108-J11-3048	604832	8/24/2017	Worn Surface	80.00	Minor	
J11-3108-J11-3048	604832	8/24/2017	Cracks or Fractures	80.00	Minor Cracking	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
J20-3061-J20-3060	607724	10/19/2020	Roots	80.00	Light	ROOTS IN THE SAND COLLAR OF J20-3060
G16-1050-G16-1046	605800	9/13/2018	Belly or Sag	80.00	Minor (<10%)	
H16-2049-H16-2048	606542	6/28/2019	Roots	30.00	Heavy	ROOTS IN MANHOLE H16-2048 BOTH SAND COLLARS
H16-4012-H16-4011	606855	11/13/2019	Roots	50.00	Medium	ROOTS IN MANHOLE OR POSSIBLY SANDCOLLAR IN MH H16-4011
J19-3112-J19-3111	607993	3/1/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
L18-3017-L18-3016	607813	12/10/2020	Roots	80.00	Light	ROOTS IN THE SAND COLLAR OF L18-3016
F16-2021-F16-2020	605729	8/21/2018	Obstruction or Intrusion	60.00	Moderate	
F16-2021-F16-2020	605729	8/21/2018	Joint Separation or Offset	40.00	Severe (> 1.5 Pipe Thickness)	
L18-4048-L18-4047	607972	2/5/2021	Roots	50.00	Medium	ROOTS IN MANHOLE L18-4047
H15-4041-H15-4040	606114	2/7/2019	Belly or Sag	80.00	Minor (<10%)	
H17-2011-H17-2010	606588	7/10/2019	Obstruction or Intrusion	60.00	Moderate	
G15-3009-G15-3008	606074	1/30/2019	Belly or Sag	60.00	Moderate (10 to 30%)	
B28-1026-B28-1025	607149	3/4/2020	Inflow and Infiltration	90.00	Stain, Possible I&I	
D23-2091-D23-2090	604828	8/24/2017	Worn Surface	80.00	Minor	
D23-2091-D23-2090	604828	8/24/2017	Belly or Sag	80.00	Minor (<10%)	
D23-2091-D23-2090	604828	8/24/2017	Lining or Repair Failure	80.00	Minor	
H17-4042-LS-35	606836	10/21/2019	Inflow and Infiltration	60.00	Running or Trickling	
H16-2081-H16-2080	606547	6/28/2019	Inflow and Infiltration	80.00	Weeping or Dripping	
H16-2007-H16-2008	606537	6/28/2019	Roots	50.00	Medium	ROOTS AT 106 AND 227 ALSO AT M/H 22008 IN THE CLEAN OUT
H16-2007-H16-2008	606537	6/28/2019	Cracks or Fractures	80.00	Minor Cracking	
H17-1016-H17-1014	607384	7/22/2020	Belly or Sag	60.00	Moderate (10 to 30%)	
B28-4027-B28-4024	607238	5/21/2020	Belly or Sag	80.00	Minor (<10%)	
L18-3010-L18-3009	607763	10/22/2020	Roots	50.00	Medium	ROOTS IN THE MANHOLE L18-3009

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
M15-1001-L15-2007	607693	10/12/2020	Roots	50.00	Medium	ROOTS IN THE JOINTS CONNECTIONS AT 128 AND 153 ALSO ROOTS IN THE LATERS AT 83 AND 36
M15-1001-L15-2007	607693	10/12/2020	Cracks or Fractures	60.00	Moderate Cracking	
M15-1001-L15-2007	607693	10/12/2020	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
H16-2093C-H16-2017	606533	6/27/2019	Inflow and Infiltration	80.00	Weeping or Dripping	
H16-2093C-H16-2017	606533	6/27/2019	Break or Failure	15.00	Hole Void Visible	
M15-1010-M15-1006	607750	10/21/2020	Roots	50.00	Medium	ROOTS IN JOINT AT 143
G16-1034-G16-1033	605806	9/17/2018	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
J17-2031-J17-2030	607530	8/24/2020	Break or Failure	30.00	Hole Soil Visible	
B28-4060-B28-4090	607228	5/20/2020	Roots	80.00	Light	ROOTS IN THE SAND COLLAR OF B28-4060
B28-4035-B28-4034	607298	6/24/2020	Roots	50.00	Medium	AT 195 FT CARRIES ON FOR 13 FEET
B28-4035-B28-4034	607298	6/24/2020	Cracks or Fractures	60.00	Moderate Cracking	
B28-4035-B28-4034	607298	6/24/2020	Lining or Repair Failure	60.00	Moderate	
G16-4026-G16-4018	606752	9/12/2019	Cracks or Fractures	80.00	Minor Cracking	
G16-4026-G16-4018	606752	9/12/2019	Break or Failure	30.00	Hole Soil Visible	
M17-1015-M17-1014	607824	12/14/2020	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
G21-2019-G21-2018	605376	5/10/2018	Inflow and Infiltration	90.00	Stain, Possible I&I	
G21-2019-G21-2018	605376	5/10/2018	Belly or Sag	80.00	Minor (<10%)	
J16-2008-J16-2011	606050	1/24/2019	Roots	50.00	Medium	
L18-4045-L18-4038	607955	2/3/2021	Belly or Sag	80.00	Minor (<10%)	
H16-4004-H16-4003	606216	3/27/2019	Inflow and Infiltration	80.00	Weeping or Dripping	
A28-3041-A28-3040	607315	7/2/2020	Roots	30.00	Heavy	ROOTS IN SIDE SERVICE ABOUT 30 FT FROM THE MAIN. CONTACTED HOME OWNER AT 1183 PENNSYLVANIA AND RECOMMENDED HE GET A PLUMBER CLEAN OUTS ARE NOT EASILY ACCESSED
J19-2083-J19-2082	607945	2/2/2021	Roots	50.00	Medium	
H16-3010-H16-3009	606949	1/8/2020	Inflow and Infiltration	90.00	Stain, Possible I&I	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
H16-3010-H16-3009	606949	1/8/2020	Worn Surface	80.00	Minor	
H16-3010-H16-3009	606949	1/8/2020	Lining or Repair Failure	80.00	Minor	
G21-2033-G21-2007	605427	6/18/2018	Belly or Sag	80.00	Minor (<10%)	
G16-4009-G16-4007	606783	9/30/2019	Inflow and Infiltration	90.00	Stain, Possible I&I	
J16-1062-J16-1059	606583	7/9/2019	Roots	80.00	Light	ROOTS IN LATERAL JOINT 52.5FT
J16-1062-J16-1059	606583	7/9/2019	Break or Failure	15.00	Hole Void Visible	
L18-3014-L18-3021	607819	12/14/2020	Roots	80.00	Light	ROOTS IN THE CONNECTION 105'
G16-3076-G16-3075	606271	1/16/2019	Roots	80.00	Light	ROOTS STARTING TO APPEAR IN THE SAND COLLAR G16-3075
K10-1074-K10-1007	605411	6/4/2018	Obstruction or Intrusion	60.00	Moderate	
K10-1074-K10-1007	605411	6/4/2018	Lining or Repair Failure	60.00	Moderate	
K10-1074-K10-1007	605411	6/4/2018	Joint Separation or Offset	40.00	Severe (> 1.5 Pipe Thickness)	
L17-1062-L17-1058	607966	2/4/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
L17-1062-L17-1058	607966	2/4/2021	Belly or Sag	80.00	Minor (<10%)	
J11-3084-J11-3083	606281	4/22/2019	Worn Surface	60.00	Moderate	
J11-3084-J11-3083	606281	4/22/2019	Cracks or Fractures	60.00	Moderate Cracking	
J11-3084-J11-3083	606281	4/22/2019	Break or Failure	30.00	Hole Soil Visible	
J11-3084-J11-3083	606281	4/22/2019	Lining or Repair Failure	60.00	Moderate	
G21-2026-G21-2018	605374	5/10/2018	Obstruction or Intrusion	0.00	Severe or Impassable	
G21-2026-G21-2018	605374	5/10/2018	Belly or Sag	80.00	Minor (<10%)	
H16-1040-H16-1002	606570	7/8/2019	Belly or Sag	60.00	Moderate (10 to 30%)	
H17-4054-H17-1043	607343	7/9/2020	Belly or Sag	60.00	Moderate (10 to 30%)	
L18-4018-L17-1069	607793	10/30/2020	Roots	30.00	Heavy	HEAVY ROOTS BETWEEN 267 AND 318 WITH ROOTS IN THE DROP
H15-1068C-H15-1042	605851	10/4/2018	Obstruction or Intrusion	80.00	Minor	
H15-1040-H15-1037	605856	10/5/2018	Belly or Sag	60.00	Moderate (10 to 30%)	
G16-3029-G16-3028	606196	2/28/2019	Belly or Sag	40.00	Severe (>30%)	
G21-2021-G21-2020	605431	6/18/2018	Obstruction or Intrusion	60.00	Moderate	
H16-2084-H16-2083	607088	2/18/2020	Roots	80.00	Light	ROOTS AT 48FT FROM THE TOP END MANHOLE
H16-3017-H16-3016	606938	1/6/2020	Belly or Sag	60.00	Moderate (10 to 30%)	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
H16-3017-H16-3016	606938	1/6/2020	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
B28-4020-B28-4011	607294	6/11/2020	Belly or Sag	80.00	Minor (<10%)	
G16-1010-G16-1072	606107	2/6/2019	Roots	80.00	Light	Roots in sand collar G16=1010
H16-1006-H16-1005	606045	1/22/2019	Obstruction or Intrusion	0.00	Severe or Impassable	
D23-2113-D23-2112	604818	8/23/2017	Inflow and Infiltration	90.00	Stain, Possible I&I	
D23-2113-D23-2112	604818	8/23/2017	Cracks or Fractures	80.00	Minor Cracking	
H16-1036-H16-1035	606138	2/20/2019	Roots	30.00	Heavy	Roots at 9' 182,227,238,294 from upper m/h
H16-1036-H16-1035	606138	2/20/2019	Cracks or Fractures	80.00	Minor Cracking	
H15-4004-H15-4003	606128	2/8/2019	Roots	50.00	Medium	Roots just inside at 7 feet
M18-4036-M18-4035	607872	1/6/2021	Belly or Sag	60.00	Moderate (10 to 30%)	
K10-1023-K10-1020	606201	3/4/2019	Roots	30.00	Heavy	Roots at 10ft,21ft,45ft,48ft,50ft,105ft, 106ft, 130ft, 147ft
K10-1023-K10-1020	606201	3/4/2019	Cracks or Fractures	60.00	Moderate Cracking	
K10-1023-K10-1020	606201	3/4/2019	Break or Failure	15.00	Hole Void Visible	
H17-3003-H17-3002	606471	6/19/2019	Roots	50.00	Medium	ROOTS AT 105FT TO 110 FT
L17-1035-L17-4004	607892	1/11/2021	Inflow and Infiltration	80.00	Weeping or Dripping	
J19-3114-J19-3107	608000	3/2/2021	Obstruction or Intrusion	0.00	Severe or Impassable	
H17-1009-H17-1008	607433	7/30/2020	Belly or Sag	60.00	Moderate (10 to 30%)	
L17-1056-L17-1055	606599	7/23/2019	Inflow and Infiltration	60.00	Running or Trickling	
L17-1056-L17-1055	606599	7/23/2019	Belly or Sag	60.00	Moderate (10 to 30%)	
L17-1056-L17-1055	606599	7/23/2019	Worn Surface	80.00	Minor	
L17-1056-L17-1055	606599	7/23/2019	Cracks or Fractures	80.00	Minor Cracking	
L17-1056-L17-1055	606599	7/23/2019	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
G16-2029-G16-2011	606305	1/16/2019	Roots	30.00	Heavy	HEAVY ROOTS AT 230.5
H15-4017-H15-4016	604858	9/5/2017	Belly or Sag	80.00	Minor (<10%)	
H16-2020-H16-2018	606480	6/20/2019	Cracks or Fractures	80.00	Minor Cracking	
H16-2020-H16-2018	606480	6/20/2019	Break or Failure	15.00	Hole Void Visible	
H16-2017-H16-2016	606495	6/24/2019	Break or Failure	15.00	Hole Void Visible	
H16-2057-H16-2056	606502	6/25/2019	Roots	80.00	Light	ROOTS IN MANHOLE H16-2056
J19-2082-J19-2041	607944	2/2/2021	Roots	50.00	Medium	ROOTS IN MANHOLE J19-2082

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
M18-4002-M18-4001	607881	1/6/2021	Inflow and Infiltration	40.00	Gushing or Spurting	
G21-2039-G21-2001	605432	6/18/2018	Obstruction or Intrusion	0.00	Severe or Impassable	
L17-1068-L17-1067	607796	11/2/2020	Roots	30.00	Heavy	HEAVY ROOTS FROM 27FT TO 317FT
M15-1011-M15-1010	607748	10/21/2020	Roots	30.00	Heavy	ROOTS IN LATERAL AT 145FT
G16-3037-G16-3034	606192	2/28/2019	Roots	0.00	Blockage	Roots in side service 95 feet from m/h
G21-2024-G21-2023	605404	5/17/2018	Inflow and Infiltration	80.00	Weeping or Dripping	
J19-2079-J19-2012	607939	2/1/2021	Break or Failure	30.00	Hole Soil Visible	
J16-4013-J16-4012	606624	7/29/2019	Roots	50.00	Medium	ROOTS RIGHT OUTSIDE THE MANHOLE
G16-4055-G16-4054	606758	9/16/2019	Roots	50.00	Medium	ROOTS IN THE M/H G16-4053
G16-4055-G16-4054	606758	9/16/2019	Belly or Sag	80.00	Minor (<10%)	
G16-4021-G16-4019	606755	9/12/2019	Inflow and Infiltration	90.00	Stain, Possible I&I	
G16-4021-G16-4019	606755	9/12/2019	Cracks or Fractures	80.00	Minor Cracking	
L18-4011-L18-4012	606233	4/3/2019	Roots	80.00	Light	ROOTS AT 106 IN THE JOINT
L18-4011-L18-4012	606233	4/3/2019	Belly or Sag	80.00	Minor (<10%)	
G21-2034C-G21-2029	605372	5/10/2018	Inflow and Infiltration	80.00	Weeping or Dripping	
G21-2034C-G21-2029	605372	5/10/2018	Cracks or Fractures	80.00	Minor Cracking	
H16-2008-H16-2009	606486	6/20/2019	Inflow and Infiltration	60.00	Running or Trickling	
H16-2008-H16-2009	606486	6/20/2019	Cracks or Fractures	80.00	Minor Cracking	
G16-2006-G16-2005	606319	1/16/2019	Roots	50.00	Medium	ROOTS IN MANHOLE 2006 ON THE SHELF
J20-3004-J20-3003	607607	9/25/2020	Roots	50.00	Medium	ROOTS IN LATERAL CONNECTIONS AT 14FT, 108FT, 111FT
L16-2027-L16-2026	605524	7/2/2018	Obstruction or Intrusion	80.00	Minor	
G16-4037-G16-4036	606765	9/16/2019	Belly or Sag	80.00	Minor (<10%)	
M18-1006-M18-4057	607738	10/20/2020	Belly or Sag	80.00	Minor (<10%)	
J16-4024-J16-4038	607070	2/18/2020	Worn Surface	80.00	Minor	
J16-4024-J16-4038	607070	2/18/2020	Lining or Repair Failure	80.00	Minor	
G16-4065-G16-4060	606732	9/10/2019	Belly or Sag	60.00	Moderate (10 to 30%)	
G16-3016-G16-3015	606231	1/16/2019	Roots	50.00	Medium	ROOTS IN VARIOUS PLACES WHERE PIPE HAS ERODED
G16-3016-G16-3015	606231	1/16/2019	Inflow and Infiltration	40.00	Gushing or Spurting	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
G16-3016-G16-3015	606231	1/16/2019	Worn Surface	40.00	Severe	
G16-3016-G16-3015	606231	1/16/2019	Cracks or Fractures	60.00	Moderate Cracking	
G16-3016-G16-3015	606231	1/16/2019	Break or Failure	15.00	Hole Void Visible	
G16-3016-G16-3015	606231	1/16/2019	Lining or Repair Failure	40.00	Severe	
H16-2070-H16-2069	606510	6/26/2019	Roots	0.00	Blockage	HEAVY ROOTS IN M/H H16-2070
H16-1002-H16-1019	606380	1/16/2019	Obstruction or Intrusion	0.00	Severe or Impassable	
G16-4029-G16-4028	606750	9/12/2019	Roots	80.00	Light	VERY SMALL BIT OF ROOTS AND THE END OF THE RUN81 FT FROM THE TOP END
G16-4029-G16-4028	606750	9/12/2019	Belly or Sag	80.00	Minor (<10%)	
H16-3064-H16-3063	606992	1/16/2020	Worn Surface	60.00	Moderate	
H16-3064-H16-3063	606992	1/16/2020	Obstruction or Intrusion	60.00	Moderate	
H16-3064-H16-3063	606992	1/16/2020	Cracks or Fractures	60.00	Moderate Cracking	
H16-3064-H16-3063	606992	1/16/2020	Break or Failure	0.00	Collapse	
G16-2023C-G16-2021	606295	1/16/2019	Roots	50.00	Medium	ROOTS IN THE CLEAN OUT 2023C
J17-2035-J17-2032	607480	8/17/2020	Roots	50.00	Medium	
H16-2071-H16-2070	606532	6/27/2019	Roots	30.00	Heavy	ROOTS IN THE MANHOLE H16-2070 HEAVY ROOTS
M15-1003-M15-1002	607754	10/21/2020	Roots	50.00	Medium	ROOTS IN THE SAND COLLAR OF M/HOLE M15-1002
G21-2027-G21-2026	605375	5/10/2018	Inflow and Infiltration	80.00	Weeping or Dripping	
J11-3038-J11-3037	606698	8/13/2019	Roots	30.00	Heavy	HEAVY ROOTS THROUGHOUT THE WHOLE MAIN, MOST LATERALS HAVE ROOTS IN THEM ALSO
J11-3038-J11-3037	606698	8/13/2019	Obstruction or Intrusion	60.00	Moderate	
J11-3038-J11-3037	606698	8/13/2019	Belly or Sag	80.00	Minor (<10%)	
J11-3038-J11-3037	606698	8/13/2019	Cracks or Fractures	80.00	Minor Cracking	
J11-3038-J11-3037	606698	8/13/2019	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
M15-1005-M15-1004	607752	10/21/2020	Roots	80.00	Light	ROOTS 1 FOOT FROM THE TOP OF THE PIPE

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
B28-1037-B28-1036	607272	6/2/2020	Roots	50.00	Medium	ROOTS IN MANHOLE B28-1036
J16-4001-LS-11	606637	7/31/2019	Worn Surface	80.00	Minor	
J16-4001-LS-11	606637	7/31/2019	Lining or Repair Failure	80.00	Minor	
H17-2013-H17-2012	606560	7/8/2019	Roots	50.00	Medium	ROOTS IN THE SAND COLLAR H17-2012
G16-4058-G16-4057	606764	9/16/2019	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
H16-2118C-H16-2117	606876	11/27/2019	Roots	50.00	Medium	ROOTS IN MH G16-2118C
J16-4036-J16-4035	606966	1/9/2020	Inflow and Infiltration	60.00	Running or Trickling	
H17-3033-H17-3032	606474	6/19/2019	Cracks or Fractures	60.00	Moderate Cracking	
H17-3033-H17-3032	606474	6/19/2019	Break or Failure	15.00	Hole Void Visible	
H17-3033-H17-3032	606474	6/19/2019	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
H17-2012-H17-2011	606561	7/8/2019	Roots	50.00	Medium	ROOTS IN THE SIDE SERVICE 223FT
G16-3039-G16-3038	606222	1/16/2019	Belly or Sag	80.00	Minor (<10%)	
M18-4021-M18-4014	607864	1/4/2021	Belly or Sag	80.00	Minor (<10%)	
J19-2046-J19-2010	607937	2/1/2021	Roots	80.00	Light	ROOTS IN THE SAND COLLAR OF J19-2010
G16-2032-G16-2031	606303	1/16/2019	Roots	50.00	Medium	ROOTS AT 123 AND 136
G21-2009-G21-2008	605415	6/5/2018	Belly or Sag	80.00	Minor (<10%)	
G16-2018-G16-2017	606110	2/6/2019	Belly or Sag	60.00	Moderate (10 to 30%)	
L18-4009-L18-4008	604848	8/28/2017	Inflow and Infiltration	90.00	Stain, Possible I&I	
L18-4009-L18-4008	604848	8/28/2017	Belly or Sag	60.00	Moderate (10 to 30%)	
L18-4009-L18-4008	604848	8/28/2017	Cracks or Fractures	40.00	Severe Cracking	
L18-4009-L18-4008	604848	8/28/2017	Lining or Repair Failure	80.00	Minor	
L18-4009-L18-4008	604848	8/28/2017	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
H16-3041-H16-3040	606915	1/3/2020	Belly or Sag	60.00	Moderate (10 to 30%)	
J17-4030-J17-4029	607462	8/11/2020	Roots	80.00	Light	NECK, SECTION JOINT AND SAND COLLAR J17-4030.
G21-2023-G21-2020	605430	5/10/2018	Belly or Sag	80.00	Minor (<10%)	
J16-1081-H16-2110	606529	6/27/2019	Belly or Sag	40.00	Severe (>30%)	
G21-2020-G21-2019	605377	5/10/2018	Obstruction or Intrusion	0.00	Severe or Impassable	
G21-2020-G21-2019	605377	5/10/2018	Belly or Sag	80.00	Minor (<10%)	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
G21-2017-G21-2016	605425	5/10/2018	Inflow and Infiltration	90.00	Stain, Possible I&I	
G21-2017-G21-2016	605425	5/10/2018	Obstruction or Intrusion	80.00	Minor	
G21-2017-G21-2016	605425	5/10/2018	Worn Surface	80.00	Minor	
G21-2017-G21-2016	605425	5/10/2018	Belly or Sag	60.00	Moderate (10 to 30%)	
G21-2017-G21-2016	605425	5/10/2018	Cracks or Fractures	80.00	Minor Cracking	
G21-2017-G21-2016	605425	5/10/2018	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
G15-3050-G15-3011	606071	1/30/2019	Roots	0.00	Blockage	Roots at 80 ft from the upper m/h
H16-2022-H16-2021	606489	6/24/2019	Obstruction or Intrusion	60.00	Moderate	
H16-2022-H16-2021	606489	6/24/2019	Break or Failure	15.00	Hole Void Visible	
H16-2022-H16-2021	606489	6/24/2019	Cracks or Fractures	80.00	Minor Cracking	
J16-1036-J16-1035	606909	12/26/2019	Lining or Repair Failure	80.00	Minor	
J16-1036-J16-1035	606909	12/26/2019	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
L17-1088C-L17-1087	607886	1/8/2021	Roots	50.00	Medium	
L17-1088C-L17-1087	607886	1/8/2021	Inflow and Infiltration	60.00	Running or Trickling	
L17-1088C-L17-1087	607886	1/8/2021	Cracks or Fractures	80.00	Minor Cracking	
L17-1043-L17-1038	606608	7/23/2019	Inflow and Infiltration	60.00	Running or Trickling	
L17-1043-L17-1038	606608	7/23/2019	Worn Surface	80.00	Minor	
L17-1043-L17-1038	606608	7/23/2019	Belly or Sag	40.00	Severe (>30%)	
L17-1043-L17-1038	606608	7/23/2019	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
H15-4037-H15-4036	606116	2/7/2019	Belly or Sag	80.00	Minor (<10%)	
G16-3061-G16-3062	606345	1/16/2019	Obstruction or Intrusion	80.00	Minor	
M15-1007-M15-1006	607749	10/21/2020	Roots	30.00	Heavy	ROOTS AT VARIOUS POINTS TREAT WHOLE LINE
M15-1007-M15-1006	607749	10/21/2020	Belly or Sag	60.00	Moderate (10 to 30%)	
M15-1007-M15-1006	607749	10/21/2020	Cracks or Fractures	80.00	Minor Cracking	
L18-3041-L18-3040	607801	11/2/2020	Roots	80.00	Light	ROOTS AT LATERAL 144.6
B28-4026-B28-4025	607243	5/26/2020	Roots	0.00	Blockage	HEAVY ROOTS IN LATERAL AT 95.5 FEET T3
H21-4005-H21-4004	605395	5/16/2018	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
M15-1033-M15-1012	607746	10/21/2020	Roots	80.00	Light	ROOTS ON THE SHELF OF M/H M15-1012
J17-4006-J17-4005	607475	8/12/2020	Belly or Sag	60.00	Moderate (10 to 30%)	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
J20-3076-J20-3075	607619	9/29/2020	Roots	50.00	Medium	ROOTS IN THE SAND COLLAR OF J20-3075
G21-2003-G21-2002	605424	6/6/2018	Inflow and Infiltration	80.00	Weeping or Dripping	
G21-2003-G21-2002	605424	6/6/2018	Worn Surface	80.00	Minor	
G16-3070-G16-3062	606325	1/16/2019	Belly or Sag	60.00	Moderate (10 to 30%)	
L15-2012-L15-2011	607691	10/9/2020	Roots	50.00	Medium	ROOTS IN THE SANDCOLLAR AND SHELF OF 15-2011
H16-2111-H16-2058	606520	6/27/2019	Roots	50.00	Medium	ROOTS IN MANHOLE H16-2111
G16-4112-G16-4111	606789	9/30/2019	Roots	50.00	Medium	ROOTS AT 220 AND 240 FROM LOWER M/H
G16-4112-G16-4111	606789	9/30/2019	Inflow and Infiltration	90.00	Stain, Possible I&I	
G16-4112-G16-4111	606789	9/30/2019	Cracks or Fractures	80.00	Minor Cracking	
G16-4112-G16-4111	606789	9/30/2019	Lining or Repair Failure	60.00	Moderate	
G15-2023-G15-2015	606261	4/17/2019	Worn Surface	60.00	Moderate	
G16-4090-G16-4089	606670	8/7/2019	Belly or Sag	80.00	Minor (<10%)	
H15-4007-LS-33	606034	1/16/2019	Roots	0.00	Blockage	Rootball just inside the sand collar down stream
H15-4003-H15-4002	606119	2/7/2019	Roots	80.00	Light	Roots in the sand collar
H16-3063-H16-3062	607006	1/21/2020	Belly or Sag	80.00	Minor (<10%)	
L14-3001-L14-3002	607707	10/13/2020	Roots	50.00	Medium	ROOTS IN MANHOLE L14-3001
J17-4031-J17-4021	607471	8/12/2020	Inflow and Infiltration	90.00	Stain, Possible I&I	
L17-1026-L17-1022	607902	1/12/2021	Inflow and Infiltration	40.00	Gushing or Spurting	
M17-4008-M17-4007	605452	6/26/2018	Belly or Sag	60.00	Moderate (10 to 30%)	
H16-2092C-H16-2022	606488	6/24/2019	Roots	50.00	Medium	ROOTS AT 92.5 AND 142
H16-2092C-H16-2022	606488	6/24/2019	Cracks or Fractures	60.00	Moderate Cracking	
H16-2092C-H16-2022	606488	6/24/2019	Break or Failure	15.00	Hole Void Visible	
M18-4023-M18-4022	607861	12/23/2020	Belly or Sag	80.00	Minor (<10%)	
L17-1016-L17-1015	607908	1/14/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
L17-1016-L17-1015	607908	1/14/2021	Cracks or Fractures	80.00	Minor Cracking	
A28-3036-A28-3035	607309	6/30/2020	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
J16-1004-J16-1001	607051	2/11/2020	Roots	50.00	Medium	ROOTS IN THE SAND COLLAR J16-1001

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
G16-2033-G16-2032	606301	1/16/2019	Roots	30.00	Heavy	ROOTS IN A LATERAL AT 135 TREAT LINE FROM UPPER MANHOLE AT 115 TO 140
G16-3026-G16-3025	606197	2/28/2019	Roots	0.00	Blockage	Blockage in side service did a dye test and talked to the owner blockage at 200 ft
M15-1002-M15-1001	607755	10/21/2020	Roots	50.00	Medium	ROOTS IN THE DROP
J16-1058-J16-1056	606574	7/8/2019	Belly or Sag	60.00	Moderate (10 to 30%)	
M18-4013-M18-4012	607843	12/21/2020	Belly or Sag	60.00	Moderate (10 to 30%)	
H21-1004-H21-1003	605405	5/17/2018	Inflow and Infiltration	90.00	Stain, Possible I&I	
G16-2028-G16-2027	606312	1/16/2019	Roots	30.00	Heavy	ROOTS IN MANHOLE 2028
L17-1042C-L17-1041	607920	1/21/2021	Roots	50.00	Medium	ROOTS IN THE FIRST 50 FEET
L17-1042C-L17-1041	607920	1/21/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
L17-1042C-L17-1041	607920	1/21/2021	Cracks or Fractures	80.00	Minor Cracking	
L15-2016-L15-2015	607689	10/9/2020	Roots	50.00	Medium	ROOTS IN THE SHELF OF L15-2015
G16-2031-G16-2029	606300	1/16/2019	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
H15-4035-H15-4034	606118	2/7/2019	Roots	80.00	Light	Roots in sand collars
H16-3028-H16-3027	606903	12/11/2019	Belly or Sag	80.00	Minor (<10%)	
L17-1092-L17-1038	606302	4/30/2019	Roots	50.00	Medium	ROOTS IN SEVERAL JOINTS 124 AND 329
L17-1092-L17-1038	606302	4/30/2019	Inflow and Infiltration	90.00	Stain, Possible I&I	
L17-1086-L17-1017	607889	1/11/2021	Roots	50.00	Medium	ROOTS IN JOINTS AND CRACKS MULTIPLE AREAS 82FT 98 FT AND 103 FT
L17-1086-L17-1017	607889	1/11/2021	Belly or Sag	80.00	Minor (<10%)	
L17-1086-L17-1017	607889	1/11/2021	Cracks or Fractures	80.00	Minor Cracking	
L17-1086-L17-1017	607889	1/11/2021	Lining or Repair Failure	80.00	Minor	
L17-1086-L17-1017	607889	1/11/2021	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
H15-2035-H15-2034	606901	12/11/2019	Belly or Sag	80.00	Minor (<10%)	
H16-2018-H16-2014	606482	6/20/2019	Lining or Repair Failure	60.00	Moderate	
K18-3014-LS-1-N	605948	12/3/2018	Belly or Sag	40.00	Severe (>30%)	
M18-4043-M18-4042	607850	12/22/2020	Belly or Sag	80.00	Minor (<10%)	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
G16-3043-G16-3042	606223	1/16/2019	Roots	80.00	Light	ROOTS IN THE FIRST 3 FEET OF THE RUN FROM THE TOP MANHOLE
G16-3043-G16-3042	606223	1/16/2019	Cracks or Fractures	80.00	Minor Cracking	
H17-4057-H17-4056	607338	7/9/2020	Belly or Sag	80.00	Minor (<10%)	
G16-2035-G16-2019	606294	1/16/2019	Belly or Sag	60.00	Moderate (10 to 30%)	
H17-4044-H17-4043	606822	10/9/2019	Inflow and Infiltration	80.00	Weeping or Dripping	
J16-4008-J16-4007	606631	7/30/2019	Roots	50.00	Medium	ROOTS AT 237
J16-4008-J16-4007	606631	7/30/2019	Cracks or Fractures	80.00	Minor Cracking	
G16-4057-G16-4055	606759	9/16/2019	Belly or Sag	60.00	Moderate (10 to 30%)	
G16-4057-G16-4055	606759	9/16/2019	Cracks or Fractures	80.00	Minor Cracking	
H17-3036-H17-3034	606478	6/20/2019	Cracks or Fractures	60.00	Moderate Cracking	
H17-3036-H17-3034	606478	6/20/2019	Break or Failure	30.00	Hole Soil Visible	
M15-1004-M15-1003	607753	10/21/2020	Roots	50.00	Medium	ROOTS IN THE JOINT AT 114
G16-4098-G16-4002	606800	10/2/2019	Belly or Sag	80.00	Minor (<10%)	
G16-4012-G16-4011	606784	9/30/2019	Roots	80.00	Light	ROOTS IN MANHOLE G16-4012 COMING IN FROM THE RING AND ALSO IN THE SAND COLLAR
H17-1024-H17-1023	607438	7/30/2020	Inflow and Infiltration	90.00	Stain, Possible I&I	
L17-1087-L17-1086	607887	1/8/2021	Inflow and Infiltration	80.00	Weeping or Dripping	
L17-1087-L17-1086	607887	1/8/2021	Belly or Sag	80.00	Minor (<10%)	
L17-1057-L17-1063	607963	2/4/2021	Roots	80.00	Light	LIGHT ROOTS IN THE TOP OF THE PIPE AT 125 FT
L17-1057-L17-1063	607963	2/4/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
L17-1057-L17-1063	607963	2/4/2021	Belly or Sag	80.00	Minor (<10%)	
G16-4089-G16-4088	606671	8/7/2019	Belly or Sag	80.00	Minor (<10%)	
G16-4107-G16-4106	606792	10/1/2019	Obstruction or Intrusion	60.00	Moderate	
J16-1017-J16-1016	607018	1/24/2020	Roots	50.00	Medium	ROOTS IN THE SAND COLLARS
G16-4102-G16-4100	606770	9/16/2019	Obstruction or Intrusion	0.00	Severe or Impassable	
G16-4102-G16-4100	606770	9/16/2019	Belly or Sag	80.00	Minor (<10%)	
G16-4102-G16-4100	606770	9/16/2019	Joint Separation or Offset	40.00	Severe (> 1.5 Pipe Thickness)	
J16-1085-J16-1012	607026	2/6/2020	Belly or Sag	40.00	Severe (>30%)	
G15-3015-G15-3016	605996	12/26/2018	Belly or Sag	80.00	Minor (<10%)	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
J17-1015-J17-2048	607528	8/24/2020	Break or Failure	30.00	Hole Soil Visible	
G16-3017-G16-3016	606230	1/16/2019	Inflow and Infiltration	40.00	Gushing or Spurting	
K18-Cap-K18-3055	604836	8/28/2017	Inflow and Infiltration	90.00	Stain, Possible I&I	
G15-3016-G15-3017	605997	11/13/2018	Belly or Sag	80.00	Minor (<10%)	
L17-1089C-L17-1086	607888	1/11/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
K18-3033-L18-4045	607954	2/3/2021	Belly or Sag	60.00	Moderate (10 to 30%)	
H15-4038-H15-4037	606125	2/8/2019	Roots	80.00	Light	Roots in side service connections at 7 feet from upper m/h
G16-4017-G16-4009	606782	9/30/2019	Inflow and Infiltration	90.00	Stain, Possible I&I	
H17-1023-H17-1022	607440	7/30/2020	Roots	80.00	Light	ROOTS SAND COLLAR H17-1022
G21-2025-G21-2024	605402	5/17/2018	Inflow and Infiltration	90.00	Stain, Possible I&I	
G21-2025-G21-2024	605402	5/17/2018	Cracks or Fractures	80.00	Minor Cracking	
L17-1017-L17-1016	607907	1/13/2021	Inflow and Infiltration	60.00	Running or Trickling	
J16-4002-J16-4001	606636	7/31/2019	Roots	80.00	Light	ROOTS AT 283 DOWN STREAM
L14-3015-L14-3014	607704	10/13/2020	Roots	50.00	Medium	ROOTS IN THE SAND COLLAR OF MANHOLE L14-3014
L18-4037-L18-4071	607959	2/3/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
L18-4037-L18-4071	607959	2/3/2021	Belly or Sag	80.00	Minor (<10%)	
K18-3016-K18-3106	606202	3/4/2019	Belly or Sag	60.00	Moderate (10 to 30%)	
K18-3016-K18-3106	606202	3/4/2019	Lining or Repair Failure	80.00	Minor	
K18-3016-K18-3106	606202	3/4/2019	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
H16-2032-H16-2033	606871	11/19/2019	Belly or Sag	80.00	Minor (<10%)	
L17-1007-L17-1006	607922	1/22/2021	Belly or Sag	80.00	Minor (<10%)	
A28-2014-A28-2013	607193	3/17/2020	Roots	0.00	Blockage	ROOTS IN THE LATERAL WITH A BLOCKAGE AT 149FT. ALSO IN THE MANHOLE A28-2013
G16-3048-G16-3047	606678	8/12/2019	Obstruction or Intrusion	80.00	Minor	
G16-3048-G16-3047	606678	8/12/2019	Cracks or Fractures	80.00	Minor Cracking	
J16-2004-J16-2003	605900	9/25/2018	Belly or Sag	80.00	Minor (<10%)	
H17-1017-H17-1013	607389	7/22/2020	Inflow and Infiltration	90.00	Stain, Possible I&I	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
G16-4086-G16-4084	606748	9/12/2019	Belly or Sag	80.00	Minor (<10%)	
H16-2094C-H16-2012	606493	6/24/2019	Roots	80.00	Light	ROOTS IN LATERAL CONNECTION
H16-2094C-H16-2012	606493	6/24/2019	Cracks or Fractures	80.00	Minor Cracking	
A28-2026-A28-2010	607148	3/3/2020	Roots	50.00	Medium	ROOTS IN ALMOST EVERY JOINT, AT THE T3 AT 96 FT THERE IS A LARGE ROOT BALL BLOCKING THE CONNECTION
A28-2026-A28-2010	607148	3/3/2020	Cracks or Fractures	80.00	Minor Cracking	
H15-4036-H15-4035	606117	2/7/2019	Roots	80.00	Light	Roots in both sand collars
H16-2009-H16-2010	606485	6/20/2019	Inflow and Infiltration	60.00	Running or Trickling	
H16-2009-H16-2010	606485	6/20/2019	Cracks or Fractures	80.00	Minor Cracking	
H16-2086-H16-2083	607114	2/24/2020	Inflow and Infiltration	80.00	Weeping or Dripping	
H17-1008-H17-1007	607434	7/30/2020	Roots	80.00	Light	ROOTS AT SAND COLLAR IN FLOW H17--1007
H17-1008-H17-1007	607434	7/30/2020	Inflow and Infiltration	90.00	Stain, Possible I&I	
H17-1008-H17-1007	607434	7/30/2020	Belly or Sag	60.00	Moderate (10 to 30%)	
H17-1003-H17-1002	607577	8/31/2020	Belly or Sag	60.00	Moderate (10 to 30%)	
H17-4004-H17-4003	606808	10/3/2019	Roots	50.00	Medium	ROOTS IN M/H H17-4004 AT THE SAND COLLAR
H17-3037-H17-3030	606457	6/13/2019	Obstruction or Intrusion	0.00	Severe or Impassable	
G21-2012-H21-1003	605406	5/17/2018	Inflow and Infiltration	90.00	Stain, Possible I&I	
G21-2012-H21-1003	605406	5/17/2018	Obstruction or Intrusion	80.00	Minor	
G21-2012-H21-1003	605406	5/17/2018	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
L15-2008-L15-2009	607695	10/12/2020	Roots	80.00	Light	ROOTS AT THE LATERAL NOT BLOCKING
M18-4027-M18-4026	607870	1/4/2021	Roots	30.00	Heavy	HEAVY ROOTS IN MANHOLE M18-4027
B28-4022-B28-4021	607241	5/26/2020	Lining or Repair Failure	80.00	Minor	
J16-4022-J16-4023	607131	2/26/2020	Inflow and Infiltration	80.00	Weeping or Dripping	
J16-4022-J16-4023	607131	2/26/2020	Worn Surface	60.00	Moderate	
J16-4022-J16-4023	607131	2/26/2020	Lining or Repair Failure	60.00	Moderate	
L17-1098-L17-1065	607960	2/4/2021	Inflow and Infiltration	80.00	Weeping or Dripping	
H16-3025-H16-3023	606930	1/6/2020	Belly or Sag	60.00	Moderate (10 to 30%)	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
G16-4031-G16-4029	606749	9/12/2019	Belly or Sag	80.00	Minor (<10%)	
H16-3023-H16-3016	606935	1/6/2020	Inflow and Infiltration	90.00	Stain, Possible I&I	
H16-3023-H16-3016	606935	1/6/2020	Belly or Sag	80.00	Minor (<10%)	
J19-3109-J19-3108	607997	3/1/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
H16-2072-H16-2070	606509	6/26/2019	Roots	0.00	Blockage	ROOTS IN H16-2070 BLOCKING ENTANCE AND EXIT
J17-4021-J17-4020	607473	8/12/2020	Inflow and Infiltration	80.00	Weeping or Dripping	
J17-2025-J17-2024	607493	8/17/2020	Roots	80.00	Light	J17-2024 WALL
J16-1009-J16-1007	607040	2/10/2020	Belly or Sag	60.00	Moderate (10 to 30%)	
H17-1013-H17-1012	607390	7/22/2020	Belly or Sag	80.00	Minor (<10%)	
H16-1021-H16-1020	606568	7/8/2019	Belly or Sag	40.00	Severe (>30%)	
H17-2008-H17-2009	606559	7/8/2019	Belly or Sag	60.00	Moderate (10 to 30%)	
H17-2009-LS-37	606563	7/8/2019	Belly or Sag	60.00	Moderate (10 to 30%)	
H17-1018-H17-1017	607386	7/22/2020	Cracks or Fractures	80.00	Minor Cracking	
L17-1055-L17-1096	606600	7/22/2019	Inflow and Infiltration	60.00	Running or Trickling	
L17-1055-L17-1096	606600	7/22/2019	Worn Surface	80.00	Minor	
L17-1055-L17-1096	606600	7/22/2019	Belly or Sag	60.00	Moderate (10 to 30%)	
L17-1055-L17-1096	606600	7/22/2019	Cracks or Fractures	80.00	Minor Cracking	
L17-1055-L17-1096	606600	7/22/2019	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
J17-2024-J17-2023	607483	8/17/2020	Inflow and Infiltration	90.00	Stain, Possible I&I	
L17-1052-L17-1050	606604	7/23/2019	Inflow and Infiltration	60.00	Running or Trickling	
L17-1052-L17-1050	606604	7/23/2019	Worn Surface	80.00	Minor	
L17-1052-L17-1050	606604	7/23/2019	Belly or Sag	40.00	Severe (>30%)	
L17-1052-L17-1050	606604	7/23/2019	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
G21-2015-G21-2014	605495	7/2/2018	Inflow and Infiltration	80.00	Weeping or Dripping	
J16-4007-J16-4027	606653	8/5/2019	Roots	30.00	Heavy	RE TV AFTER ROOT CUT STILL NEEDS MORE CUTTING
G15-2011-G15-2010	606084	2/1/2019	Obstruction or Intrusion	80.00	Minor	
G15-3036-G15-3012	606069	1/30/2019	Roots	0.00	Blockage	Roots in M/H and sand collar
J16-1019-J16-1016	607014	1/24/2020	Roots	50.00	Medium	ROOTS IN THE SAND COLLAR OF M/H J16-1016
H16-2004-H16-2005	606421	6/6/2019	Roots	30.00	Heavy	ROOTS THROUGH OUT THE LINE

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
H16-2004-H16-2005	606421	6/6/2019	Belly or Sag	80.00	Minor (<10%)	
M18-4004-M18-4003	607871	1/5/2021	Belly or Sag	60.00	Moderate (10 to 30%)	
G16-3069-G16-3068	606235	1/16/2019	Roots	30.00	Heavy	ROOTS AT EVERY SIDE SERVICE TREAT WHOLE PIPE
G16-3069-G16-3068	606235	1/16/2019	Inflow and Infiltration	90.00	Stain, Possible I&I	
G16-3069-G16-3068	606235	1/16/2019	Cracks or Fractures	80.00	Minor Cracking	
G16-3068-G16-3012	606234	1/16/2019	Roots	50.00	Medium	ROOTS IN UPPER AND LOWER MANHOLE
G16-3068-G16-3012	606234	1/16/2019	Inflow and Infiltration	90.00	Stain, Possible I&I	
G16-4100-G16-4099	606797	10/1/2019	Roots	50.00	Medium	ROOTS IN THE MANHOLE SECTION JOINTS OF G16-4099
H16-2098-H16-2078	607121	2/25/2020	Roots	50.00	Medium	ROOTS IN BOTH MANHOLE H16-2098 AND 2078
H16-2098-H16-2078	607121	2/25/2020	Belly or Sag	60.00	Moderate (10 to 30%)	
L17-4018C-L17-4004	607893	1/11/2021	Belly or Sag	80.00	Minor (<10%)	
L17-4018C-L17-4004	607893	1/11/2021	Joint Separation or Offset	40.00	Severe (> 1.5 Pipe Thickness)	
J16-4027-J16-4006	606654	8/5/2019	Roots	30.00	Heavy	ROOTS 34 FEET FROM THE TOP WILL CUT SIDE SERVICE 8/6/19
H17-2010-LS-37	606562	7/8/2019	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
G15-3008-G15-3007	606256	4/17/2019	Worn Surface	80.00	Minor	
L18-3049-L18-3003	607786	10/27/2020	Belly or Sag	80.00	Minor (<10%)	
J16-4005-J16-4004	606629	7/30/2019	Roots	50.00	Medium	ROOTS AT 35, 273, 275 AND 283 AND 289
J16-4005-J16-4004	606629	7/30/2019	Cracks or Fractures	80.00	Minor Cracking	
J16-4005-J16-4004	606629	7/30/2019	Break or Failure	15.00	Hole Void Visible	
L17-1033-L17-1032	607899	1/12/2021	Roots	80.00	Light	ROOTS JUST INSIDE THE SAND COLLAR OF MANHOLE L17-1032
G15-2020-G15-2019	606257	4/17/2019	Roots	80.00	Light	From top end, 100’
H16-2087-H16-2086	607115	2/24/2020	Inflow and Infiltration	80.00	Weeping or Dripping	
H17-3076-H16-2017	606534	6/27/2019	Inflow and Infiltration	80.00	Weeping or Dripping	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
H17-3076-H16-2017	606534	6/27/2019	Break or Failure	15.00	Hole Void Visible	
G16-2034-G16-2009	606309	1/16/2019	Roots	50.00	Medium	ROOTS IN THE MANHOLE SAND COLLAR AT G16-2034
H15-2003-H15-2032	607110	2/21/2020	Inflow and Infiltration	60.00	Running or Trickling	
H16-2012-H16-2011	606491	6/24/2019	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
L17-1078-L17-1077	607916	1/21/2021	Belly or Sag	60.00	Moderate (10 to 30%)	
L17-1054-L17-1053	606602	7/22/2019	Inflow and Infiltration	60.00	Running or Trickling	
L17-1054-L17-1053	606602	7/22/2019	Worn Surface	80.00	Minor	
L17-1054-L17-1053	606602	7/22/2019	Belly or Sag	40.00	Severe (>30%)	
L17-1054-L17-1053	606602	7/22/2019	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
J16-1041-J16-1044	606612	7/29/2019	Roots	30.00	Heavy	ROOTS AT 1 FT 16 FT AND 73 FT
J16-1041-J16-1044	606612	7/29/2019	Cracks or Fractures	80.00	Minor Cracking	
J11-3039-J11-3037	605984	12/20/2018	Inflow and Infiltration	80.00	Weeping or Dripping	
J11-3039-J11-3037	605984	12/20/2018	Cracks or Fractures	80.00	Minor Cracking	
J20-3075-J20-3074	607620	9/29/2020	Roots	50.00	Medium	M/H J20-3074 IN THE SAND COLLAR
J16-1073C-J16-1072	607043	2/11/2020	Cracks or Fractures	80.00	Minor Cracking	
H17-1033-H17-1032	607399	7/27/2020	Belly or Sag	80.00	Minor (<10%)	
G15-3011-G15-3010	606072	1/30/2019	Roots	50.00	Medium	Roots the wall at G15-3011
J16-1055-J16-1054	606576	7/8/2019	Belly or Sag	80.00	Minor (<10%)	
L17-1015-L17-1081	607909	1/14/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
H17-1048-H17-1011	607393	7/23/2020	Inflow and Infiltration	90.00	Stain, Possible I&I	
H17-1048-H17-1011	607393	7/23/2020	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
H17-1012-H17-1011	607392	7/23/2020	Break or Failure	30.00	Hole Soil Visible	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
K18-4053-K18-4007	609006	2/3/2022	Roots	50.00	Medium	ROOTS IN STRUCTURE K18-4007
G21-2027-G21-2026	609874	11/8/2022	Cracks or Fractures	80.00	Minor Cracking	
G21-2027-G21-2026	609874	11/8/2022	Inflow and Infiltration	90.00	Stain, Possible I&I	
J20-2002-J20-2001	608801	11/15/2021	Roots	80.00	Light	IN STRUCTURE 2002 AROUND OUTFLOW PIPE
D10-2001-D10-1027	609741	10/4/2022	Belly or Sag	60.00	Moderate (10 to 30%)	
L17-1017-L17-1016	607907	1/13/2021	Inflow and Infiltration	60.00	Running or Trickling	
D23-2046-D23-2042	608186	5/3/2021	Cracks or Fractures	80.00	Minor Cracking	
D23-2057-D23-2056	608134	4/12/2021	Belly or Sag	80.00	Minor (<10%)	
L18-4071-L17-1058	609532	7/17/2022	Inflow and Infiltration	80.00	Weeping or Dripping	
D10-2057-D10-2056	609510	7/6/2022	Cracks or Fractures	80.00	Minor Cracking	
G16-4102-G16-4100	610145	1/18/2023	Obstruction or Intrusion	60.00	Moderate	
H15-4010-H15-4009	610595	8/3/2023	Break or Failure	15.00	Hole Void Visible	
L17-1026-L17-1022	607902	1/12/2021	Inflow and Infiltration	40.00	Gushing or Spurting	
D23-3049-D23-3032	608201	5/4/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
M18-4021-M18-4014	607864	1/4/2021	Belly or Sag	80.00	Minor (<10%)	
L17-1015-L17-1081	607909	1/14/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
J11-2026-J11-3032	608321	5/20/2021	Roots	50.00	Medium	ROOTS AT 15, 27, 29, 36, 45, 55
H16-4003-H16-4002	610359	4/4/2023	Belly or Sag	80.00	Minor (<10%)	
H17-3060-H17-3059	611089	12/28/2023	Roots	80.00	Light	H17-3059
J11-3099-J11-3051	608388	6/10/2021	Obstruction or Intrusion	80.00	Minor	
J11-3099-J11-3051	608388	6/10/2021	Cracks or Fractures	80.00	Minor Cracking	
D10-2054-D10-2053	609507	7/6/2022	Roots	80.00	Light	D10-2053
D10-2054-D10-2053	609507	7/6/2022	Inflow and Infiltration	60.00	Running or Trickling	
J11-3106-J11-3072	608426	7/1/2021	Obstruction or Intrusion	80.00	Minor	
J11-3106-J11-3072	608426	7/1/2021	Cracks or Fractures	80.00	Minor Cracking	
G15-3036-G15-3012	610466	5/8/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	
G16-4015-G16-4013	610128	1/17/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	
G16-2047C-G16-2004	610448	5/3/2023	Roots	50.00	Medium	
K18-3017-K18-3016	609323	4/27/2022	Belly or Sag	60.00	Moderate (10 to 30%)	
L19-4009-L19-4008	610228	2/6/2023	Inflow and Infiltration	80.00	Weeping or Dripping	
L17-1035-L17-4004	607892	1/11/2021	Inflow and Infiltration	80.00	Weeping or Dripping	
G15-3014-G15-3051	610256	3/8/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
J19-3109-J19-3108	607997	3/1/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
G16-4058-G16-4057	610146	1/19/2023	Obstruction or Intrusion	80.00	Minor	
G16-4058-G16-4057	610146	1/19/2023	Cracks or Fractures	60.00	Moderate Cracking	
G15-2019-G15-2018	610393	4/12/2023	Inflow and Infiltration	60.00	Running or Trickling	
D10-2053-D10-2052	609501	6/30/2022	Inflow and Infiltration	80.00	Weeping or Dripping	
D10-2053-D10-2052	609501	6/30/2022	Belly or Sag	80.00	Minor (<10%)	
J18-3040-J18-3038	608205	5/5/2021	Roots	50.00	Medium	ROOTS IN STRUCTURE 3038
L17-1010C-L17-1009	608758	10/22/2021	Cracks or Fractures	80.00	Minor Cracking	
D23-2078-D23-2077	608082	3/24/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
J11-3078-J11-3107	608403	6/22/2021	Cracks or Fractures	80.00	Minor Cracking	
J11-3078-J11-3107	608403	6/22/2021	Roots	50.00	Medium	VARIOUS JOINTS THROUGHOUT MAINLINE.
J11-3078-J11-3107	608403	6/22/2021	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
J11-3078-J11-3107	608403	6/22/2021	Belly or Sag	80.00	Minor (<10%)	
J11-3056-J11-3055	608457	7/13/2021	Roots	80.00	Light	
J11-3068-J11-3067	608405	6/22/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
J11-3068-J11-3067	608405	6/22/2021	Break or Failure	30.00	Hole Soil Visible	
J11-3068-J11-3067	608405	6/22/2021	Worn Surface	80.00	Minor	
K18-3069-K18-3002	609352	5/4/2022	Obstruction or Intrusion	80.00	Minor	
F16-3018-F16-3041	610038	12/6/2022	Belly or Sag	60.00	Moderate (10 to 30%)	
H17-3057-H17-3056	611072	12/27/2023	Cracks or Fractures	80.00	Minor Cracking	
H17-3057-H17-3056	611072	12/27/2023	Roots	80.00	Light	
H17-3057-H17-3056	611072	12/27/2023	Worn Surface	80.00	Minor	
H16-1062-H16-1033	610457	5/5/2023	Roots	50.00	Medium	ROOTS AT LATERALS
H16-1062-H16-1033	610457	5/5/2023	Cracks or Fractures	80.00	Minor Cracking	
D23-3032-D23-3031	608223	5/6/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
K19-1064-K19-1063	609243	4/13/2022	Roots	50.00	Medium	IN DOWNSTREAM STRUCTURE K19-1063
G16-3057-LS-31	610559	7/20/2023	Belly or Sag	80.00	Minor (<10%)	
G21-2024-G21-2023	609877	11/8/2022	Cracks or Fractures	80.00	Minor Cracking	
D11-4024-D11-4023	609696	9/12/2022	Belly or Sag	80.00	Minor (<10%)	
D11-4024-D11-4023	609696	9/12/2022	Roots	80.00	Light	D11-4024 ROOTS IN MH

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
E23-1006-E23-1005	608087	3/29/2021	Roots	50.00	Medium	SAND COLLAR AND WALL 0F E23-1005
K18-2011-K18-2008	609569	7/20/2022	Inflow and Infiltration	60.00	Running or Trickling	
L17-1078-L17-1077	607916	1/21/2021	Belly or Sag	60.00	Moderate (10 to 30%)	
J11-3063-J11-3058	608525	8/3/2021	Roots	80.00	Light	ON ROOTS LIST
D23-1019-D23-1003	608166	4/27/2021	Roots	80.00	Light	
D23-1019-D23-1003	608166	4/27/2021	Belly or Sag	60.00	Moderate (10 to 30%)	
J11-3071-J11-3070	608425	7/1/2021	Roots	80.00	Light	ROOTS AT JOINTS 120'-150', 172'-190', 201', 218'-222' JOINTS
J11-3071-J11-3070	608425	7/1/2021	Break or Failure	30.00	Hole Soil Visible	
J11-3071-J11-3070	608425	7/1/2021	Worn Surface	80.00	Minor	
H15-4036-H15-4035	610513	6/29/2023	Belly or Sag	80.00	Minor (<10%)	
J11-3050-J11-3048	608485	7/20/2021	Roots	80.00	Light	
D11-4061-D11-4060	609618	8/9/2022	Inflow and Infiltration	90.00	Stain, Possible I&I	
D23-1020-D23-1019	608156	4/20/2021	Roots	80.00	Light	
J16-4027-J16-4006	610933	12/1/2023	Cracks or Fractures	60.00	Moderate Cracking	
J16-4027-J16-4006	610933	12/1/2023	Roots	80.00	Light	ROOTS IN LATERAL AND JOINTS
J16-4027-J16-4006	610933	12/1/2023	Inflow and Infiltration	80.00	Weeping or Dripping	
J19-2012-J19-2011	607941	2/2/2021	Belly or Sag	80.00	Minor (<10%)	
H17-3052-H17-3051	611060	12/20/2023	Break or Failure	30.00	Hole Soil Visible	
H16-3110-H16-3109	610777	9/13/2023	Belly or Sag	80.00	Minor (<10%)	
K18-2027-K18-2025	608890	12/23/2021	Inflow and Infiltration	60.00	Running or Trickling	
D23-2018-D23-2017	608127	4/8/2021	Roots	50.00	Medium	ROOTS AT 23FT ,34 FT, 201FT, 220FT, 257FT 264FT
L17-1006-L17-1005	608725	10/18/2021	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
L17-1006-L17-1005	608725	10/18/2021	Belly or Sag	80.00	Minor (<10%)	
H16-2004-H16-2005	611006	12/13/2023	Roots	50.00	Medium	ROOTS IN A COUPLE JOINTS AND LATERAL CONNECTIONS
D23-2093-D23-2090	608061	3/18/2021	Inflow and Infiltration	80.00	Weeping or Dripping	
J11-4023-J11-4026	608465	7/19/2021	Belly or Sag	80.00	Minor (<10%)	
K18-2005-K18-2004	609354	5/4/2022	Roots	80.00	Light	K18-2004 ROOTS STARTING TO GROW IN MH

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
F16-3029-F16-3027	610018	12/1/2022	Inflow and Infiltration	90.00	Stain, Possible I&I	
K18-3058-K18-3057	608731	10/19/2021	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
G15-3013-G15-3012	610258	3/8/2023	Roots	30.00	Heavy	DONWSTEAM MAN STRUCTURE
G21-2012-H21-1003	609880	11/8/2022	Joint Separation or Offset	40.00	Severe (> 1.5 Pipe Thickness)	
L17-1059-L17-1058	609433	6/13/2022	Inflow and Infiltration	40.00	Gushing or Spurting	
G16-1017-G16-1016	610435	4/27/2023	Roots	30.00	Heavy	
L18-4037-L18-4071	607959	2/3/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
L18-4037-L18-4071	607959	2/3/2021	Belly or Sag	80.00	Minor (<10%)	
H16-2021-H16-2010	611005	12/13/2023	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
H16-2021-H16-2010	611005	12/13/2023	Obstruction or Intrusion	80.00	Minor	
H16-2021-H16-2010	611005	12/13/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	
H16-2021-H16-2010	611005	12/13/2023	Cracks or Fractures	40.00	Severe Cracking	
K20-4021-K19-1045	609376	5/24/2022	Roots	80.00	Light	K20-4016 ROOTS AT INFLOW SAND COLLAR
K19-1029-K19-1028	609062	2/15/2022	Roots	80.00	Light	
G16-4016-G16-4015	610117	1/11/2023	Inflow and Infiltration	60.00	Running or Trickling	
G16-4016-G16-4015	610117	1/11/2023	Break or Failure	30.00	Hole Soil Visible	
H17-3021-H17-3018	611067	12/26/2023	Roots	80.00	Light	
J11-3042-J11-3096	608446	7/8/2021	Inflow and Infiltration	80.00	Weeping or Dripping	
J11-3042-J11-3096	608446	7/8/2021	Belly or Sag	60.00	Moderate (10 to 30%)	
J11-3042-J11-3096	608446	7/8/2021	Roots	80.00	Light	
J11-3042-J11-3096	608446	7/8/2021	Cracks or Fractures	80.00	Minor Cracking	
J19-2009-J19-2008	609516	7/12/2022	Roots	80.00	Light	J19-2009-J19-2008 IN STRUCTURE....REQUIRE ROOTX
J20-2007-J20-2006	608792	11/15/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
J11-3073-J11-3106	608427	7/1/2021	Cracks or Fractures	80.00	Minor Cracking	
J11-3073-J11-3106	608427	7/1/2021	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
D10-2047-D10-2043	609505	7/6/2022	Roots	80.00	Light	D10-2047
G16-4112-G16-4111	610152	1/19/2023	Inflow and Infiltration	60.00	Running or Trickling	
G16-4112-G16-4111	610152	1/19/2023	Roots	50.00	Medium	roots sticking through patch
G16-4112-G16-4111	610152	1/19/2023	Lining or Repair Failure	60.00	Moderate	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
G16-4112-G16-4111	610152	1/19/2023	Cracks or Fractures	40.00	Severe Cracking	
M18-4027-M18-4026	607870	1/4/2021	Roots	30.00	Heavy	HEAVY ROOTS IN MANHOLE M18-4027
K18-2029-K18-2028	608867	12/20/2021	Belly or Sag	80.00	Minor (<10%)	
J19-2080C-J19-2056	608816	11/30/2021	Lining or Repair Failure	80.00	Minor	
K10-1075-K10-1030	608258	5/11/2021	Roots	80.00	Light	
H15-4001-H15-1016	610519	7/6/2023	Roots	30.00	Heavy	HEAVY ROOTS IN UPSTREAM STRUCTURE H15-4001
H15-4001-H15-1016	610519	7/6/2023	Belly or Sag	80.00	Minor (<10%)	
G21-2039-G21-2001	609904	11/14/2022	Obstruction or Intrusion	0.00	Severe or Impassable	
D23-2013-D23-2012	608179	5/3/2021	Roots	80.00	Light	LIGHT ROOTS AT 80' LAT...RECOMMENDING ROOT TREATMENT
D23-1017-D23-1016	608152	4/15/2021	Roots	50.00	Medium	ROOTS AT 27 FT FROM UPPER M/H
D11-1008-D11-1007	609675	9/1/2022	Roots	80.00	Light	@126" AT LATERAL CONNECTION, RECOMMEND FOAM....ADDED TO ROOT TREATMENT LIST 9-1-22
K10-1033-K10-1032	608253	5/11/2021	Cracks or Fractures	80.00	Minor Cracking	
D10-1034-D10-1033	609628	8/15/2022	Inflow and Infiltration	80.00	Weeping or Dripping	
D11-4022-D11-4021	609698	9/12/2022	Obstruction or Intrusion	80.00	Minor	
G16-1050-G16-1046	610201	1/27/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	
J18-3054-J18-3053	609367	5/23/2022	Roots	30.00	Heavy	J18-3053: ROOTS IN STRUCTURE JOINT
G16-3010-G16-3073	610275	3/13/2023	Roots	50.00	Medium	
D10-2002-D10-2001	609629	8/15/2022	Worn Surface	40.00	Severe	
L17-1087-L17-1086	607887	1/8/2021	Inflow and Infiltration	80.00	Weeping or Dripping	
L17-1087-L17-1086	607887	1/8/2021	Belly or Sag	80.00	Minor (<10%)	
G16-4022-G16-4125	610110	1/9/2023	Cracks or Fractures	60.00	Moderate Cracking	
G16-4022-G16-4125	610110	1/9/2023	Inflow and Infiltration	60.00	Running or Trickling	
J11-4021-J11-4022	608467	7/19/2021	Belly or Sag	80.00	Minor (<10%)	
K19-4013-K19-4012	609038	2/9/2022	Roots	50.00	Medium	K19-4013- ROOTS IN SAND COLLAR JOINT
H16-3022-H16-3016	610839	9/28/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
H16-1034C-H16-1062	610455	5/5/2023	Roots	0.00	Blockage	
H16-1034C-H16-1062	610455	5/5/2023	Obstruction or Intrusion	0.00	Severe or Impassable	
H16-1034C-H16-1062	610455	5/5/2023	Inflow and Infiltration	80.00	Weeping or Dripping	
K18-4027-K18-4026	609319	4/27/2022	Break or Failure	15.00	Hole Void Visible	
J16-4007-J16-4027	610932	12/1/2023	Cracks or Fractures	80.00	Minor Cracking	
J11-3024-J11-3023	608332	5/26/2021	Roots	50.00	Medium	ROOTS IN LATERAL AT 22.6FT IN THE RIGHT OF WAY
J16-1040-J16-1041	610919	11/29/2023	Roots	80.00	Light	J16-1041 ROOTS IN MANHOLE
G21-2022-G21-2021	609893	11/10/2022	Roots	50.00	Medium	
J18-2080-J18-2087	609251	4/14/2022	Roots	30.00	Heavy	SEVERE ROOTS IN LATERAL AT 26 FEET UPSTREAM
L17-3009-L17-3008	609106	3/2/2022	Belly or Sag	80.00	Minor (<10%)	
L17-3009-L17-3008	609106	3/2/2022	Roots	80.00	Light	IN LATERAL JOINT
K18-3024-K18-3014	609360	5/6/2022	Cracks or Fractures	80.00	Minor Cracking	
K18-3024-K18-3014	609360	5/6/2022	Roots	80.00	Light	K18-3024 ROOTS THROUGH OUT. ROOTS GROWING THROUGH INFLOW SAND COLLAR
K18-4040-K18-4002	608906	1/4/2022	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
H16-1006-H16-1005	610282	3/16/2023	Obstruction or Intrusion	60.00	Moderate	
D23-2019-D23-2018	608126	4/8/2021	Roots	50.00	Medium	ROOTS AT 15 AND 51 FT FROM LOWER M/H
C11-2006-C11-2004	609604	8/2/2022	Belly or Sag	80.00	Minor (<10%)	
K19-1061-K19-1060	609247	4/13/2022	Belly or Sag	80.00	Minor (<10%)	
K18-4074-K18-4073	609351	5/4/2022	Cracks or Fractures	80.00	Minor Cracking	
J16-1017-J16-1016	610629	8/9/2023	Roots	80.00	Light	ROOTS IN DOWN STREAM MANHOLE J16-1016 AROUND THE END OF THE PIPE
J19-2083-J19-2082	607945	2/2/2021	Roots	50.00	Medium	
H17-3022-H17-3021	611068	12/26/2023	Belly or Sag	80.00	Minor (<10%)	
H17-3022-H17-3021	611068	12/26/2023	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
K19-1006-K19-1005	609121	3/9/2022	Roots	50.00	Medium	ROOTS IN UPSTREAM STRUCTURE K19-1006

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
G15-3038-G15-3037	610260	3/9/2023	Roots	80.00	Light	G15-3038- ROOTS IN STRUCTURE JOINT
J18-2047-J18-2046	608972	1/28/2022	Roots	80.00	Light	IN UPSTREAM STRUCTURE J18-2047
D23-2058-D23-2057	608133	4/12/2021	Inflow and Infiltration	60.00	Running or Trickling	
D23-2058-D23-2057	608133	4/12/2021	Roots	80.00	Light	
D23-2058-D23-2057	608133	4/12/2021	Cracks or Fractures	80.00	Minor Cracking	
M18-2014-M18-2013	610236	3/2/2023	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
M18-2014-M18-2013	610236	3/2/2023	Belly or Sag	80.00	Minor (<10%)	
H16-3023-H16-3016	610830	9/27/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	
J11-3047C-J11-3045	608439	7/6/2021	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
J11-3047C-J11-3045	608439	7/6/2021	Belly or Sag	80.00	Minor (<10%)	
J11-3047C-J11-3045	608439	7/6/2021	Cracks or Fractures	80.00	Minor Cracking	
J19-3003-J19-3002	608551	8/16/2021	Roots	80.00	Light	WALL AND SAND COLLAR J19-3002
K18-4003-K18-3094	609542	7/18/2022	Inflow and Infiltration	80.00	Weeping or Dripping	
M18-4004-M18-4003	607871	1/5/2021	Belly or Sag	60.00	Moderate (10 to 30%)	
G16-3093-G16-3027	610426	4/26/2023	Cracks or Fractures	60.00	Moderate Cracking	
C11-3012-LS-47	609821	10/19/2022	Joint Separation or Offset	40.00	Severe (> 1.5 Pipe Thickness)	
C11-3012-LS-47	609821	10/19/2022	Belly or Sag	60.00	Moderate (10 to 30%)	
H15-4008-H15-4007	610594	8/3/2023	Roots	50.00	Medium	H15-4007 ROOTS
C11-2014-C11-2013	609738	10/4/2022	Worn Surface	80.00	Minor	
C11-2014-C11-2013	609738	10/4/2022	Obstruction or Intrusion	80.00	Minor	
C11-2014-C11-2013	609738	10/4/2022	Belly or Sag	80.00	Minor (<10%)	
K10-1006-K10-1005	608340	5/27/2021	Belly or Sag	80.00	Minor (<10%)	
K10-1006-K10-1005	608340	5/27/2021	Inflow and Infiltration	60.00	Running or Trickling	
H16-2008-H16-2009	611010	12/13/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	
G16-1022-G16-1021	610489	5/30/2023	Belly or Sag	60.00	Moderate (10 to 30%)	
K18-2016-K18-2015	609342	5/3/2022	Inflow and Infiltration	60.00	Running or Trickling	
K18-3011-K18-3010	609537	7/18/2022	Obstruction or Intrusion	80.00	Minor	
K19-1026-K19-1025	609060	2/15/2022	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
J19-3040-J19-3039	608538	8/10/2021	Break or Failure	15.00	Hole Void Visible	
J19-3040-J19-3039	608538	8/10/2021	Obstruction or Intrusion	60.00	Moderate	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
K18-4059-K18-4058	609300	4/25/2022	Cracks or Fractures	80.00	Minor Cracking	
G18-4001-LS-9	608163	4/22/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
G18-4001-LS-9	608163	4/22/2021	Belly or Sag	80.00	Minor (<10%)	
K18-2037-K18-2036	609341	5/3/2022	Roots	80.00	Light	K18-2036 MINOR ROOT INTRUSION IN STRUCTURE NEAR TOP
H16-2017-H16-2016	611030	12/18/2023	Cracks or Fractures	80.00	Minor Cracking	
H16-2017-H16-2016	611030	12/18/2023	Break or Failure	30.00	Hole Soil Visible	
J11-2022-J11-2040	608533	8/5/2021	Cracks or Fractures	80.00	Minor Cracking	
H15-4011-H15-4010	610596	8/3/2023	Obstruction or Intrusion	0.00	Severe or Impassable	
J11-3062-J11-3103	608420	6/28/2021	Roots	50.00	Medium	ROOT CUT WHOLE LINE
J11-3053-J11-3051	608484	7/20/2021	Belly or Sag	80.00	Minor (<10%)	
J11-3082-J11-3105	608381	6/10/2021	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
L17-1100-L17-1079	608759	10/22/2021	Inflow and Infiltration	60.00	Running or Trickling	
K18-4068-K18-4009	609349	5/4/2022	Cracks or Fractures	80.00	Minor Cracking	
D10-1026-D10-1025	609631	8/25/2022	Roots	80.00	Light	IN STRUCTURE D10-1025
H17-3076-H16-2017	611029	12/18/2023	Break or Failure	30.00	Hole Soil Visible	
H17-3076-H16-2017	611029	12/18/2023	Cracks or Fractures	60.00	Moderate Cracking	
H17-3076-H16-2017	611029	12/18/2023	Lining or Repair Failure	80.00	Minor	
K18-4090-K18-4010	608450	7/12/2021	Obstruction or Intrusion	80.00	Minor	
G16-3035-G16-3034	610414	4/21/2023	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
L17-1007-L17-1006	607922	1/22/2021	Belly or Sag	80.00	Minor (<10%)	
G16-3026-G16-3025	610418	4/24/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	
J19-3051-J19-3050	609003	2/3/2022	Roots	80.00	Light	J19-3051 ROOTS IN STRUCTURE
J19-2046-J19-2010	607937	2/1/2021	Roots	80.00	Light	ROOTS IN THE SAND COLLAR OF J19-2010
K18-4041-K18-4082	608904	1/4/2022	Inflow and Infiltration	80.00	Weeping or Dripping	
L17-1092-L17-1076	607918	1/21/2021	Roots	80.00	Light	ROOTS IN THE SAND COLLAR OF L1`7-1092
D23-1018-D23-1017	608151	4/15/2021	Roots	50.00	Medium	ROOTS IN JOINT 107 FROM LOWER M/H
K18-3033-L18-4045	607954	2/3/2021	Belly or Sag	60.00	Moderate (10 to 30%)	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
J20-3027-J20-3024	608840	12/9/2021	Roots	50.00	Medium	ROOTS IN DOWNSTREAM MANHOLE STRUCTURE
G21-2023-G21-2020	608051	3/16/2021	Worn Surface	80.00	Minor	
J20-2004-J20-2003	608800	11/15/2021	Belly or Sag	80.00	Minor (<10%)	
H16-2016-H16-2015	611027	12/14/2023	Cracks or Fractures	80.00	Minor Cracking	
H16-2016-H16-2015	611027	12/14/2023	Break or Failure	30.00	Hole Soil Visible	
D23-2107-D23-2156	608031	3/10/2021	Inflow and Infiltration	60.00	Running or Trickling	
H16-2089-H16-2088	611023	12/14/2023	Roots	80.00	Light	H16-2088
C11-2013-C11-2008	609739	10/4/2022	Inflow and Infiltration	80.00	Weeping or Dripping	
C11-2013-C11-2008	609739	10/4/2022	Cracks or Fractures	80.00	Minor Cracking	
K19-4008-K19-4007	609043	2/10/2022	Inflow and Infiltration	60.00	Running or Trickling	
L18-4008-L18-4007	609293	4/22/2022	Cracks or Fractures	80.00	Minor Cracking	
D23-2054-D23-2053	608139	4/12/2021	Obstruction or Intrusion	60.00	Moderate	
D23-2054-D23-2053	608139	4/12/2021	Roots	30.00	Heavy	CANNOT PROCEDE THROUGH ROOTS
J11-2028-J11-2027	608460	7/14/2021	Belly or Sag	40.00	Severe (>30%)	
K10-1016-K10-1006	608339	5/27/2021	Belly or Sag	80.00	Minor (<10%)	
K19-1056-K19-1055	608959	1/24/2022	Inflow and Infiltration	60.00	Running or Trickling	
J11-3084-J11-3083	608377	6/9/2021	Cracks or Fractures	80.00	Minor Cracking	
J11-3084-J11-3083	608377	6/9/2021	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
J11-3094-J11-3014	608399	6/22/2021	Roots	80.00	Light	@ LATERAL PIPE 5'.
K18-3004-K18-3003	609357	5/5/2022	Inflow and Infiltration	80.00	Weeping or Dripping	
L17-1064-L17-1063	607962	2/4/2021	Inflow and Infiltration	80.00	Weeping or Dripping	
D10-2052-D10-2051	609482	6/22/2022	Inflow and Infiltration	60.00	Running or Trickling	
L17-1034-L17-1033	607898	1/12/2021	Inflow and Infiltration	40.00	Gushing or Spurting	
B26-2028-B26-2027	610889	11/20/2023	Roots	80.00	Light	ROOTS IN BOTH MANHOLES
B26-2028-B26-2027	610889	11/20/2023	Obstruction or Intrusion	60.00	Moderate	
D10-1001-D11-4055	609614	8/8/2022	Belly or Sag	60.00	Moderate (10 to 30%)	
G16-2033-G16-2032	610394	4/12/2023	Roots	50.00	Medium	
G15-2008-G15-2002	610685	8/17/2023	Belly or Sag	80.00	Minor (<10%)	
J11-2024-J11-2023	608379	6/9/2021	Cracks or Fractures	80.00	Minor Cracking	
D23-2020-D23-2019	608116	4/6/2021	Roots	80.00	Light	ROOTS IN SIDE SERVEVICE AT 45.9 FEET
K19-1072-K19-1071	609417	6/7/2022	Belly or Sag	80.00	Minor (<10%)	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
K19-1072-K19-1071	609417	6/7/2022	Inflow and Infiltration	90.00	Stain, Possible I&I	
B26-2034-B26-2033	610883	11/20/2023	Obstruction or Intrusion	80.00	Minor	
J18-3058-J18-3054	609368	5/23/2022	Roots	30.00	Heavy	J18-3054: ROOTS IN STRUCTURE
H15-4002-H15-4001	610518	7/6/2023	Roots	30.00	Heavy	ROOTS IN DOWNSTREAM STRUCTURE H15-4001
K10-1024-K10-1023	608272	5/13/2021	Roots	80.00	Light	AT LATERAL CONNECTIONS...109', 252.6'
K10-1024-K10-1023	608272	5/13/2021	Cracks or Fractures	80.00	Minor Cracking	
K10-1024-K10-1023	608272	5/13/2021	Break or Failure	30.00	Hole Soil Visible	
J11-3064-J11-3063	608384	6/10/2021	Worn Surface	80.00	Minor	
J11-3064-J11-3063	608384	6/10/2021	Cracks or Fractures	80.00	Minor Cracking	
J11-2011-J11-2026	608320	5/20/2021	Roots	50.00	Medium	roots throughout the whole pipe
J11-3107-J11-3077	608477	7/20/2021	Roots	80.00	Light	SEE ROOTS LIST
J16-4028-H16-3042	610850	10/3/2023	Belly or Sag	80.00	Minor (<10%)	
K10-1053-K10-1005	608304	5/18/2021	Inflow and Infiltration	60.00	Running or Trickling	
K10-1053-K10-1005	608304	5/18/2021	Cracks or Fractures	80.00	Minor Cracking	
J16-4016C-J16-4015	610922	11/29/2023	Roots	80.00	Light	
J16-4016C-J16-4015	610922	11/29/2023	Cracks or Fractures	60.00	Moderate Cracking	
D23-2038-D23-2036	608189	5/4/2021	Cracks or Fractures	80.00	Minor Cracking	
D23-3038-D23-3037	608360	6/7/2021	Roots	50.00	Medium	D23-3038-D23-3037 ROOTS IN JOINT AT
K10-1041-J10-2005	608316	5/20/2021	Roots	50.00	Medium	ROOTS IN MANHOLE AND AT 12 FT
J11-3043-J11-3041	608437	7/6/2021	Cracks or Fractures	80.00	Minor Cracking	
J11-3043-J11-3041	608437	7/6/2021	Obstruction or Intrusion	80.00	Minor	
G16-4036-G16-4033	610143	1/18/2023	Roots	50.00	Medium	
K18-3003-K18-3002	609356	5/5/2022	Inflow and Infiltration	80.00	Weeping or Dripping	
K18-3003-K18-3002	609356	5/5/2022	Obstruction or Intrusion	80.00	Minor	
H16-2007-H16-2008	611009	12/13/2023	Roots	50.00	Medium	PRETTY HEAVY ROOTS IN THE DROP AT THE END OF THIS PIPE
H16-2007-H16-2008	611009	12/13/2023	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
D11-4057-D11-4056	609621	8/15/2022	Inflow and Infiltration	90.00	Stain, Possible I&I	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
D11-4009-D11-4008	609728	9/29/2022	Break or Failure	30.00	Hole Soil Visible	
D11-4009-D11-4008	609728	9/29/2022	Inflow and Infiltration	80.00	Weeping or Dripping	
D11-4009-D11-4008	609728	9/29/2022	Cracks or Fractures	60.00	Moderate Cracking	
K18-2012-K18-2011	609572	7/20/2022	Inflow and Infiltration	60.00	Running or Trickling	
L17-1058-L17-1056	609533	7/18/2022	Inflow and Infiltration	80.00	Weeping or Dripping	
L17-1058-L17-1056	609533	7/18/2022	Belly or Sag	80.00	Minor (<10%)	
J16-4013-J16-4012	610921	11/29/2023	Cracks or Fractures	60.00	Moderate Cracking	
J16-4013-J16-4012	610921	11/29/2023	Roots	50.00	Medium	
H17-3072C-H17-3038	609059	2/14/2022	Obstruction or Intrusion	0.00	Severe or Impassable	
K18-1008-K18-1007	609593	7/27/2022	Inflow and Infiltration	90.00	Stain, Possible I&I	
G16-4054-G16-4053	610150	1/19/2023	Roots	30.00	Heavy	G16-4053 HEAVY ROOTS IN MH
H16-3113-H16-3112	610760	9/11/2023	Belly or Sag	80.00	Minor (<10%)	
K18-3071-K18-3066	609099	3/1/2022	Obstruction or Intrusion	80.00	Minor	
H15-4016-H15-4013	610599	8/7/2023	Roots	50.00	Medium	IN STRUCTURE 4016, NEEDS ROOTX
G21-2014-G21-2002	609898	11/10/2022	Obstruction or Intrusion	60.00	Moderate	
G21-2014-G21-2002	609898	11/10/2022	Belly or Sag	60.00	Moderate (10 to 30%)	
K19-4034C-K19-4030	609032	2/7/2022	Roots	80.00	Light	MINOR ROOT INTRUSION AT K19-4034C
G15-3042-G15-3014	610255	3/8/2023	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
J16-1033-J16-1032	610618	8/8/2023	Roots	80.00	Light	ROOTS IN STRUCTURE/MANHOLE
K18-3016-K18-3106	609325	4/28/2022	Cracks or Fractures	60.00	Moderate Cracking	
K18-3016-K18-3106	609325	4/28/2022	Break or Failure	15.00	Hole Void Visible	
K18-3016-K18-3106	609325	4/28/2022	Belly or Sag	40.00	Severe (>30%)	
K18-3016-K18-3106	609325	4/28/2022	Worn Surface	60.00	Moderate	
K19-1008-K19-1007	609473	6/17/2022	Roots	30.00	Heavy	K19-1008 HEAVY ROOTS K19-1007 MEDIUM ROOTS
D10-1013-D10-1012	609699	9/13/2022	Belly or Sag	80.00	Minor (<10%)	
D10-1013-D10-1012	609699	9/13/2022	Inflow and Infiltration	60.00	Running or Trickling	
D23-2036-D23-2001	608190	5/4/2021	Cracks or Fractures	80.00	Minor Cracking	
H17-3037-H17-3030	611040	12/19/2023	Obstruction or Intrusion	0.00	Severe or Impassable	
H17-3037-H17-3030	611040	12/19/2023	Break or Failure	15.00	Hole Void Visible	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
H17-3037-H17-3030	611040	12/19/2023	Cracks or Fractures	60.00	Moderate Cracking	
H16-2023-H16-2021	611004	12/13/2023	Cracks or Fractures	60.00	Moderate Cracking	
H16-2023-H16-2021	611004	12/13/2023	Inflow and Infiltration	80.00	Weeping or Dripping	
CAP-K18-3094	609544	7/18/2022	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
L18-4060-L18-4001	608888	12/21/2021	Belly or Sag	80.00	Minor (<10%)	
J11-3045-J11-3043	608438	7/6/2021	Belly or Sag	80.00	Minor (<10%)	
J18-2015-K18-1020	609445	6/14/2022	Roots	50.00	Medium	K18-1020: ROOTS IN MH
J11-2017-J11-2014	608322	5/21/2021	Belly or Sag	60.00	Moderate (10 to 30%)	
K18-4088-K18-4087	609301	4/25/2022	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
K18-4088-K18-4087	609301	4/25/2022	Belly or Sag	80.00	Minor (<10%)	
G21-2028-G21-2026	609872	11/7/2022	Belly or Sag	80.00	Minor (<10%)	
K20-4019-K20-4003	609374	5/24/2022	Roots	80.00	Light	K20-4019 ROOTS IN STRUCTURE
K19-1059-K19-1058	609244	4/13/2022	Roots	50.00	Medium	ROOTS IN UPSTREAM STRUCTURE K19-1059
K10-1021-K10-1019	608277	5/13/2021	Break or Failure	30.00	Hole Soil Visible	
K10-1021-K10-1019	608277	5/13/2021	Cracks or Fractures	60.00	Moderate Cracking	
G16-4111-G16-4107	610153	1/19/2023	Cracks or Fractures	80.00	Minor Cracking	
G16-3079-G16-3084	610308	3/23/2023	Roots	50.00	Medium	SIGNIFICANT ROOTS IN DOWNSTREAM STRUCTURE G16-3084
D10-2043-D10-2042	609506	7/6/2022	Belly or Sag	80.00	Minor (<10%)	
K18-1016-K18-1015	609450	6/15/2022	Belly or Sag	60.00	Moderate (10 to 30%)	
L19-4012-L19-4011	609209	4/7/2022	Obstruction or Intrusion	60.00	Moderate	
E23-1007-E23-1006	608086	3/29/2021	Belly or Sag	80.00	Minor (<10%)	
E23-1007-E23-1006	608086	3/29/2021	Obstruction or Intrusion	60.00	Moderate	
J11-3016-J11-3015	608456	7/13/2021	Obstruction or Intrusion	80.00	Minor	
H16-2015-H16-2014	611026	12/14/2023	Cracks or Fractures	80.00	Minor Cracking	
H16-2015-H16-2014	611026	12/14/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	
H16-2015-H16-2014	611026	12/14/2023	Roots	80.00	Light	H16-2014
K18-3012-K18-3011	609536	7/18/2022	Belly or Sag	40.00	Severe (>30%)	
J16-4009C-J16-4008	610929	12/1/2023	Cracks or Fractures	60.00	Moderate Cracking	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
J16-4009C-J16-4008	610929	12/1/2023	Roots	80.00	Light	IN JOINT AT MATERIAL CHANGE
K18-3057-K18-3056	608732	10/19/2021	Belly or Sag	80.00	Minor (<10%)	
K18-2003-K18-2002	609355	5/4/2022	Inflow and Infiltration	60.00	Running or Trickling	
K18-2003-K18-2002	609355	5/4/2022	Cracks or Fractures	80.00	Minor Cracking	
D11-4004-D11-4003	609737	10/4/2022	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
K18-3001-LS-1	609359	5/5/2022	Obstruction or Intrusion	0.00	Severe or Impassable	
K18-3001-LS-1	609359	5/5/2022	Inflow and Infiltration	60.00	Running or Trickling	
K18-3001-LS-1	609359	5/5/2022	Joint Separation or Offset	40.00	Severe (> 1.5 Pipe Thickness)	
J18-2088-J18-2008	608617	9/9/2021	Roots	50.00	Medium	J1802008 SECTION JOINT
J19-2068-K20-4012	608829	12/8/2021	Roots	50.00	Medium	ROOTS IN BOTH MANHOLE STRUCTURES
J18-2010-J18-2009	608615	9/9/2021	Roots	50.00	Medium	WALL AND SAND COLLAR OF J18-2009
J11-3072-J11-3069	608415	6/23/2021	Break or Failure	15.00	Hole Void Visible	
J11-3072-J11-3069	608415	6/23/2021	Cracks or Fractures	80.00	Minor Cracking	
J11-3072-J11-3069	608415	6/23/2021	Belly or Sag	40.00	Severe (>30%)	
K18-3106-K18-3021	609396	6/6/2022	Inflow and Infiltration	80.00	Weeping or Dripping	
K18-3106-K18-3021	609396	6/6/2022	Cracks or Fractures	40.00	Severe Cracking	
K18-3106-K18-3021	609396	6/6/2022	Worn Surface	60.00	Moderate	
K18-3106-K18-3021	609396	6/6/2022	Break or Failure	30.00	Hole Soil Visible	
K18-3106-K18-3021	609396	6/6/2022	Belly or Sag	40.00	Severe (>30%)	
K18-1012-K18-1011	609454	6/15/2022	Roots	80.00	Light	ROOTS IN STRUCTURE 1011
K10-1027-K10-1026	608270	5/12/2021	Cracks or Fractures	80.00	Minor Cracking	
K10-1027-K10-1026	608270	5/12/2021	Break or Failure	15.00	Hole Void Visible	
J20-2005-J20-2004	608799	11/15/2021	Belly or Sag	60.00	Moderate (10 to 30%)	
H16-1036-H16-1035	610458	5/5/2023	Inflow and Infiltration	80.00	Weeping or Dripping	
H16-1036-H16-1035	610458	5/5/2023	Cracks or Fractures	40.00	Severe Cracking	
H16-1036-H16-1035	610458	5/5/2023	Roots	50.00	Medium	SOME ROOTS IN PIPE, SOME GROWING IN FROM LATERALS.
H16-1036-H16-1035	610458	5/5/2023	Break or Failure	15.00	Hole Void Visible	
G21-2029-G21-2028	609870	11/7/2022	Cracks or Fractures	80.00	Minor Cracking	
M18-4036-M18-4035	607872	1/6/2021	Belly or Sag	60.00	Moderate (10 to 30%)	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
D23-2040-D23-2039	608180	5/3/2021	Belly or Sag	60.00	Moderate (10 to 30%)	
D23-2040-D23-2039	608180	5/3/2021	Roots	80.00	Light	LIGHT ROOTS AT VARIOUS SPOTS @ LATS...RECOMMENDING ROOT TREATMENT
K10-1032-K10-1026	608254	5/11/2021	Cracks or Fractures	80.00	Minor Cracking	
L18-1050-L18-1049	610862	5/18/2022	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
L18-1050-L18-1049	610862	5/18/2022	Belly or Sag	60.00	Moderate (10 to 30%)	
H16-2025-H16-2024	610996	12/12/2023	Inflow and Infiltration	40.00	Gushing or Spurting	
D24-3011-D24-3010	608013	3/5/2021	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
J11-4016-J11-4015	608401	6/22/2021	Cracks or Fractures	80.00	Minor Cracking	
J11-4016-J11-4015	610745	9/7/2023	Roots	80.00	Light	
H16-4047-H16-4046	610313	3/23/2023	Roots	50.00	Medium	ROOTS IN UPSTREAM STRUCTURE H16-4047
F16-2021-F16-2020	610011	11/29/2022	Belly or Sag	80.00	Minor (<10%)	
L17-1029-L17-1028	608767	10/22/2021	Roots	30.00	Heavy	185.0
L17-1029-L17-1028	608767	10/22/2021	Cracks or Fractures	40.00	Severe Cracking	
D23-2072-D23-2071	608073	3/22/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
D23-2072-D23-2071	608073	3/22/2021	Lining or Repair Failure	80.00	Minor	
D10-2022-D10-2021	609588	7/26/2022	Roots	80.00	Light	light in structure D10-2021 ROOTX
J18-2004-J18-2003	608573	8/24/2021	Roots	50.00	Medium	J18-2004 ON WALLS
J18-2004-J18-2003	608573	8/24/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
G16-4099-G16-4098	610154	1/25/2023	Roots	50.00	Medium	G16-4099
D23-2092-D23-2091	608058	3/18/2021	Obstruction or Intrusion	80.00	Minor	
K18-3070-K18-3023	609327	4/28/2022	Roots	80.00	Light	25' UP STREAM
K18-3070-K18-3023	609327	4/28/2022	Cracks or Fractures	60.00	Moderate Cracking	
K18-3018-K18-3017	609322	4/27/2022	Break or Failure	15.00	Hole Void Visible	
J11-2004-J11-2003	608495	7/21/2021	Worn Surface	60.00	Moderate	
J11-2004-J11-2003	608495	7/21/2021	Belly or Sag	60.00	Moderate (10 to 30%)	
J11-2004-J11-2003	608495	7/21/2021	Lining or Repair Failure	80.00	Minor	
J18-2140-J18-2139	608582	8/25/2021	Roots	80.00	Light	WALL OF J18-2139
J11-4028-J11-4027T	608390	6/14/2021	Belly or Sag	60.00	Moderate (10 to 30%)	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
J11-4028-J11-4027T	608390	6/14/2021	Obstruction or Intrusion	60.00	Moderate	
K18-4005-K18-4003	609266	4/18/2022	Inflow and Infiltration	60.00	Running or Trickling	
J11-2013C-J11-2012	608443	7/7/2021	Roots	80.00	Light	
J11-2013C-J11-2012	608443	7/7/2021	Cracks or Fractures	80.00	Minor Cracking	
K19-1004-K19-1087	608927	1/10/2022	Roots	80.00	Light	IN BOTH STRUCTURES
K18-2039-K18-2038	609335	5/2/2022	Cracks or Fractures	80.00	Minor Cracking	
J18-2016-J18-2087	609253	4/14/2022	Roots	80.00	Light	
H16-3033-H16-3032	610824	9/26/2023	Inflow and Infiltration	80.00	Weeping or Dripping	
J16-1047-J16-1046	610914	11/29/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	
G16-3038-G16-3037	610316	3/27/2023	Cracks or Fractures	80.00	Minor Cracking	
G15-2020-G15-2019	610392	4/12/2023	Roots	80.00	Light	
H15-2010-H15-2009	610853	10/3/2023	Roots	80.00	Light	H15-2009
G15-2013-G15-2012	610540	7/12/2023	Obstruction or Intrusion	0.00	Severe or Impassable	
H16-3034-H16-3033	610823	9/26/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	
J18-2040-J18-2039	608595	8/26/2021	Roots	80.00	Light	J18-2040 FROM LIFTING HOLE OF CONE
J19-2087-J19-2034	609075	2/16/2022	Roots	50.00	Medium	J19-2034 IN STRUCTURE
G16-3039-G16-3038	610315	3/27/2023	Cracks or Fractures	80.00	Minor Cracking	
J20-3024-J20-3023	609047	2/10/2022	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
J20-3024-J20-3023	609047	2/10/2022	Roots	50.00	Medium	J20-3024- ROOTS THROUGHOUT BOTTOM OF STRUCTURE
J16-1045-J16-4013	610918	11/29/2023	Roots	50.00	Medium	ROOTS IN PIPE CRACK ROOTS IN MYSTERY MANHOLE
J16-1045-J16-4013	610918	11/29/2023	Cracks or Fractures	60.00	Moderate Cracking	
J11-3096-J11-3041	608445	7/8/2021	Roots	80.00	Light	
J11-3096-J11-3041	608445	7/8/2021	Belly or Sag	80.00	Minor (<10%)	
J11-3018-J11-3014	608398	6/22/2021	Worn Surface	80.00	Minor	
J11-3018-J11-3014	608398	6/22/2021	Roots	80.00	Light	LIGHT ROOTS IN VARIOUS JOINTS...LOGGED IN ROOTS LIST FOR TREATMENT
J11-3018-J11-3014	608398	6/22/2021	Break or Failure	15.00	Hole Void Visible	
H17-3077-H17-3061	611083	12/27/2023	Roots	80.00	Light	H17-3061
J11-3037-J11-3036	608434	7/6/2021	Cracks or Fractures	80.00	Minor Cracking	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
J11-3037-J11-3036	608434	7/6/2021	Roots	50.00	Medium	AT VARIOUS JOINTS THROUGHOUT MAIN RUN....TRANSFERRED TO ROOTS LIST
J11-3037-J11-3036	608434	7/6/2021	Break or Failure	30.00	Hole Soil Visible	
D11-4001-D11-1002	609707	9/26/2022	Inflow and Infiltration	80.00	Weeping or Dripping	
G16-3036-G16-3035	610413	4/21/2023	Break or Failure	30.00	Hole Soil Visible	
G16-3036-G16-3035	610413	4/21/2023	Cracks or Fractures	80.00	Minor Cracking	
G16-4109-G16-4108	610186	1/26/2023	Belly or Sag	80.00	Minor (<10%)	
J20-3035C-J20-3034	608831	12/8/2021	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
H16-STUB-H16-1046	610481	5/15/2023	Belly or Sag	60.00	Moderate (10 to 30%)	
J11-3067-J11-3104	608430	7/1/2021	Belly or Sag	40.00	Severe (>30%)	
J20-3036-K20-4007	608813	11/22/2021	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
J19-2018-J19-2017	608918	1/6/2022	Roots	80.00	Light	IN J19-2017 STRUCTURE
G21-2036-G21-2028	609869	11/7/2022	Belly or Sag	80.00	Minor (<10%)	
D11-4058-D11-4057	609622	8/15/2022	Inflow and Infiltration	90.00	Stain, Possible I&I	
D11-4058-D11-4057	609622	8/15/2022	Roots	80.00	Light	D11-4058
J19-3050-J19-3049	609004	2/3/2022	Roots	80.00	Light	J19-3050 ROOTS IN STRUCTURE
K10-1030-K10-1029	608266	5/12/2021	Cracks or Fractures	80.00	Minor Cracking	
K10-1030-K10-1029	608266	5/12/2021	Break or Failure	15.00	Hole Void Visible	
K18-4054-K18-4053	609007	2/3/2022	Roots	80.00	Light	ROOTS IN STRUCTURE K18-4054
H17-3032-H17-3031	611050	12/19/2023	Break or Failure	15.00	Hole Void Visible	
H17-3032-H17-3031	611050	12/19/2023	Cracks or Fractures	60.00	Moderate Cracking	
K19-1055-K19-1002	608960	1/24/2022	Inflow and Infiltration	90.00	Stain, Possible I&I	
H17-3070-H17-3049	611054	12/19/2023	Cracks or Fractures	80.00	Minor Cracking	
G16-3071-G16-3070	610310	3/23/2023	Belly or Sag	80.00	Minor (<10%)	
G16-4088-G16-4084	610106	1/3/2023	Belly or Sag	60.00	Moderate (10 to 30%)	
J11-3111-J11-3110	608471	7/19/2021	Belly or Sag	80.00	Minor (<10%)	
K18-2009-K18-2008	609347	5/3/2022	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
H17-3028-H17-3027	611061	12/26/2023	Cracks or Fractures	80.00	Minor Cracking	
H15-1054-H15-1053	610574	8/1/2023	Cracks or Fractures	80.00	Minor Cracking	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
J11-2012-J11-2011	608319	5/20/2021	Roots	50.00	Medium	ROOTS IN ALMOST EVERY JOINT TREAT WHOLE LINE
J11-2012-J11-2011	608319	5/20/2021	Belly or Sag	80.00	Minor (<10%)	
J11-4015-J11-3078	608402	6/22/2021	Roots	80.00	Light	
J11-4015-J11-3078	608402	6/22/2021	Break or Failure	15.00	Hole Void Visible	
J11-4015-J11-3078	608402	6/22/2021	Worn Surface	80.00	Minor	
J11-4015-J11-3078	608402	6/22/2021	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
J11-4015-J11-3078	608402	6/22/2021	Belly or Sag	80.00	Minor (<10%)	
J11-4015-J11-3078	610744	9/7/2023	Roots	80.00	Light	
K19-1010-K19-1009	609471	6/17/2022	Break or Failure	15.00	Hole Void Visible	
K19-1010-K19-1009	609471	6/17/2022	Roots	80.00	Light	K19-1010 ROOTS IN MH
D11-1043-D11-4066	609667	9/1/2022	Inflow and Infiltration	80.00	Weeping or Dripping	
J18-2048-J18-2047	608971	1/28/2022	Roots	50.00	Medium	IN DOWNSTREAM STRUCTURE J18-2047
B26-2029-B26-2028	610888	11/20/2023	Roots	80.00	Light	ROOTS IN INFLOW AND OUTFLOW OF BOTH MANHOLES
B26-2029-B26-2028	610888	11/20/2023	Inflow and Infiltration	60.00	Running or Trickling	
B26-2029-B26-2028	610888	11/20/2023	Obstruction or Intrusion	80.00	Minor	
C11-3003C-C11-3002	609825	10/19/2022	Cracks or Fractures	60.00	Moderate Cracking	
G16-1021-G16-1020	610452	5/3/2023	Roots	50.00	Medium	MAHOLE FULL OF ROOTS STARTING TO COME DOWN INTO CHANNLE
H17-3019-H17-3018	611070	12/26/2023	Roots	30.00	Heavy	IMPASSABLE BEFORE FLUSHING
H17-3031-H17-3030	611043	12/19/2023	Cracks or Fractures	60.00	Moderate Cracking	
H17-3031-H17-3030	611043	12/19/2023	Break or Failure	15.00	Hole Void Visible	
H17-3069-H17-3050	611052	12/19/2023	Cracks or Fractures	60.00	Moderate Cracking	
H17-3069-H17-3050	611052	12/19/2023	Break or Failure	30.00	Hole Soil Visible	
J11-4008-J11-4007	608375	6/8/2021	Cracks or Fractures	80.00	Minor Cracking	
J11-4008-J11-4007	608375	6/8/2021	Roots	50.00	Medium	ROOTS IN ALMOST EVERY JOINT
J18-2023-J18-2022	609465	6/16/2022	Roots	80.00	Light	ROOTS IN LATERAL
G21-2016-G21-2014	609895	11/10/2022	Belly or Sag	80.00	Minor (<10%)	
G21-2016-G21-2014	609895	11/10/2022	Roots	80.00	Light	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
H21-4015-H21-4014	609921	11/16/2022	Lining or Repair Failure	80.00	Minor	
L17-1036-L17-1035	607890	1/11/2021	Break or Failure	30.00	Hole Soil Visible	
K19-1019-K19-1018	608922	1/10/2022	Roots	50.00	Medium	IN K19-1019 STRUCTURE
K19-1046-K19-1082	609400	6/6/2022	Lining or Repair Failure	80.00	Minor	
J16-4005-J16-4004	610936	12/1/2023	Cracks or Fractures	60.00	Moderate Cracking	
J16-4005-J16-4004	610936	12/1/2023	Roots	50.00	Medium	ROOTS THROUGHOUT
J16-4005-J16-4004	610936	12/1/2023	Break or Failure	15.00	Hole Void Visible	
L17-1027-L17-1026	607912	1/21/2021	Obstruction or Intrusion	0.00	Severe or Impassable	
L17-1027-L17-1026	607912	1/21/2021	Inflow and Infiltration	80.00	Weeping or Dripping	
L17-1027-L17-1026	607912	1/21/2021	Break or Failure	15.00	Hole Void Visible	
L17-1027-L17-1026	607912	1/21/2021	Lining or Repair Failure	80.00	Minor	
D23-2070-D23-2069	608091	3/30/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
M18-3010-M18-2015	610238	3/2/2023	Belly or Sag	80.00	Minor (<10%)	
J20-2008-J20-2005	608798	11/15/2021	Belly or Sag	60.00	Moderate (10 to 30%)	
J18-3107C-J18-3103	608659	9/27/2021	Obstruction or Intrusion	60.00	Moderate	
D23-2077-D23-2076	608083	3/24/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
J20-3025-J20-3024	608837	12/9/2021	Roots	50.00	Medium	ROOTS IN DOWNSTREAM MANHOLE STRUCTURE
G21-2019-G21-2018	609884	11/8/2022	Belly or Sag	80.00	Minor (<10%)	
K18-4031-K18-4030	609308	4/25/2022	Inflow and Infiltration	90.00	Stain, Possible I&I	
H15-1024-H15-1023	610353	4/3/2023	Roots	80.00	Light	H15-1023
J11-3075-J11-3074	608480	7/20/2021	Cracks or Fractures	80.00	Minor Cracking	
H16-1023-H16-1021	610473	5/11/2023	Inflow and Infiltration	80.00	Weeping or Dripping	
H16-1023-H16-1021	610473	5/11/2023	Belly or Sag	80.00	Minor (<10%)	
H16-1023-H16-1021	610473	5/11/2023	Obstruction or Intrusion	80.00	Minor	
D23-2082-D23-2081	608070	3/22/2021	Roots	80.00	Light	FOAMING SUGESTED @ 8'-15' FROM D23-2082
H16-1033-H16-1028	610369	4/5/2023	Cracks or Fractures	60.00	Moderate Cracking	
H16-1033-H16-1028	610369	4/5/2023	Roots	30.00	Heavy	BLOCKAGE CLEARED, STILL HEAVY ROOTS IN PIPE. HEAVY ROOTS IN SOME LATERALS
G16-1028-G16-1027	610488	5/30/2023	Belly or Sag	80.00	Minor (<10%)	
G15-3039-G15-3037	610261	3/9/2023	Roots	80.00	Light	G15-3039: ROOTS STARTING IN OUTFLOW SAND COLLAR

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
H16-2012-H16-2011	611002	12/13/2023	Obstruction or Intrusion	0.00	Severe or Impassable	
H16-2012-H16-2011	611002	12/13/2023	Joint Separation or Offset	40.00	Severe (> 1.5 Pipe Thickness)	
G16-1046-G16-1043	610202	1/27/2023	Belly or Sag	80.00	Minor (<10%)	
K18-3088-K18-3022	609330	4/28/2022	Cracks or Fractures	80.00	Minor Cracking	
K18-3027-K18-3026	609566	7/20/2022	Inflow and Infiltration	90.00	Stain, Possible I&I	
J11-3034-J11-3028	608380	6/9/2021	Worn Surface	60.00	Moderate	
J11-3034-J11-3028	608380	6/9/2021	Cracks or Fractures	80.00	Minor Cracking	
K19-4007-K19-4006	609044	2/10/2022	Inflow and Infiltration	90.00	Stain, Possible I&I	
K18-3002-K18-3001	609358	5/5/2022	Inflow and Infiltration	80.00	Weeping or Dripping	
G16-4029-G16-4028	610116	1/11/2023	Roots	50.00	Medium	LATERAL JOINT NEAR DOWNSTREAM MH
G16-4029-G16-4028	610116	1/11/2023	Belly or Sag	80.00	Minor (<10%)	
J16-4002-J16-4001	610939	12/1/2023	Cracks or Fractures	60.00	Moderate Cracking	
J16-4002-J16-4001	610939	12/1/2023	Break or Failure	30.00	Hole Soil Visible	
J16-4002-J16-4001	610939	12/1/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	
D23-2069-D23-2068	608092	3/30/2021	Cracks or Fractures	80.00	Minor Cracking	
J19-3110-J19-3109	607995	3/1/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
L17-1098-L17-1065	607960	2/4/2021	Inflow and Infiltration	80.00	Weeping or Dripping	
H16-2042-H16-2041	610944	12/4/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	
J11-2010-J11-2009	608489	7/21/2021	Break or Failure	15.00	Hole Void Visible	
J11-2010-J11-2009	608489	7/21/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
H17-3036-H17-3034	611042	12/19/2023	Break or Failure	15.00	Hole Void Visible	
H17-3036-H17-3034	611042	12/19/2023	Cracks or Fractures	60.00	Moderate Cracking	
L18-4038-L18-4036	607956	2/3/2021	Belly or Sag	80.00	Minor (<10%)	
J16-4001-LS-11	610941	12/4/2023	Cracks or Fractures	60.00	Moderate Cracking	
J16-4001-LS-11	610941	12/4/2023	Roots	80.00	Light	ROOTS INSIDE THE WETWELL
J16-4001-LS-11	610941	12/4/2023	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
J11-4007-J11-4019	608376	6/8/2021	Break or Failure	15.00	Hole Void Visible	
J11-4007-J11-4019	608376	6/8/2021	Cracks or Fractures	80.00	Minor Cracking	
J19-3043-J19-3006	609023	2/7/2022	Belly or Sag	80.00	Minor (<10%)	
D11-4059-D11-4058	609620	8/15/2022	Roots	80.00	Light	D11-4058
D11-4059-D11-4058	609620	8/15/2022	Inflow and Infiltration	90.00	Stain, Possible I&I	
J11-3098-J11-3019	608393	6/17/2021	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
D11-4003-D11-4002	610288	3/21/2023	Obstruction or Intrusion	80.00	Minor	
J11-3038-J11-3037	608433	7/6/2021	Cracks or Fractures	80.00	Minor Cracking	
J11-3038-J11-3037	608433	7/6/2021	Worn Surface	80.00	Minor	
J11-4025-J11-4024	608468	7/19/2021	Belly or Sag	80.00	Minor (<10%)	
J18-3017-J18-3016	608676	9/28/2021	Roots	50.00	Medium	ROOTS AT LATERAL CONNECTION POINT IN MAIN @81' NO BLOCKAGES
J11-4013-J11-4012	608408	6/23/2021	Roots	80.00	Light	
J11-4013-J11-4012	608408	6/23/2021	Cracks or Fractures	80.00	Minor Cracking	
J11-4020-J11-4021	608475	7/20/2021	Belly or Sag	80.00	Minor (<10%)	
J18-3152C-J18-3150	608624	9/14/2021	Obstruction or Intrusion	60.00	Moderate	
D23-2071-D23-2049	608128	4/8/2021	Roots	50.00	Medium	D23-2071 ROOTS IN THE PIPE AT 233 FROM UPPER M/H
K20-4013-K20-4002	609373	5/24/2022	Roots	50.00	Medium	ROOTS IN BOTH MANHOLES
J19-2034-J19-2029	609077	2/17/2022	Roots	50.00	Medium	ROOTS IN UPSTREAM STRUCTURE J19-2034
K19-1005-K19-1004	609120	3/9/2022	Roots	80.00	Light	ROOTS IN DOWNSTREAM STRUCTURE K19-1004
K19-4002-K19-4001	609114	3/3/2022	Belly or Sag	80.00	Minor (<10%)	
K19-1021-K19-1020	609071	2/16/2022	Roots	80.00	Light	K19-1020- ROOTS IN STRUCTURE
J11-2029-J11-2028	608459	7/14/2021	Belly or Sag	60.00	Moderate (10 to 30%)	
D23-2085-D23-2083	608067	3/22/2021	Inflow and Infiltration	60.00	Running or Trickling	
D23-2085-D23-2083	608067	3/22/2021	Belly or Sag	60.00	Moderate (10 to 30%)	
K18-3042-K18-3035	608880	12/21/2021	Belly or Sag	80.00	Minor (<10%)	
K10-1008-K10-1074	608315	5/19/2021	Roots	30.00	Heavy	K10-1008-K10-1074 ROOTS THE THE TOP OF THE PIPE 3 FT IN, ROOTS AT 29FT, ROOTS AT 48 FT, 75 FT, 79 FT, 84 FT
D23-3041-D23-3040	608194	5/4/2021	Belly or Sag	60.00	Moderate (10 to 30%)	
D10-1030-D10-1029	609625	8/15/2022	Inflow and Infiltration	90.00	Stain, Possible I&I	
D10-2048-D10-2047	609504	7/6/2022	Roots	80.00	Light	D10-2048 D10-2047
K10-1020-K10-1019	608274	5/13/2021	Break or Failure	15.00	Hole Void Visible	
K10-1020-K10-1019	608274	5/13/2021	Roots	50.00	Medium	AT 45'

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
G16-4053-G16-4036	610139	1/18/2023	Roots	30.00	Heavy	HEAVY ROOTS IN UPSTREAM MH G16-4053 NEAR BLOCKAGE IN CHANEL
D11-1028-C11-2002	609790	10/12/2022	Joint Separation or Offset	40.00	Severe (> 1.5 Pipe Thickness)	
D11-1028-C11-2002	609790	10/12/2022	Worn Surface	60.00	Moderate	
D11-1028-C11-2002	609790	10/12/2022	Belly or Sag	60.00	Moderate (10 to 30%)	
H15-4037-H15-4036	610512	6/29/2023	Belly or Sag	60.00	Moderate (10 to 30%)	
H16-1031-H16-1030	610389	4/10/2023	Joint Separation or Offset	40.00	Severe (> 1.5 Pipe Thickness)	
J11-3095-J11-3036	608455	7/13/2021	Roots	50.00	Medium	MANY MANY JOINTS
J19-2004-J19-2003	608610	8/30/2021	Worn Surface	80.00	Minor	
J11-3104-J11-3066	608440	7/6/2021	Belly or Sag	60.00	Moderate (10 to 30%)	
L17-1086-L17-1017	607889	1/11/2021	Lining or Repair Failure	80.00	Minor	
L17-1086-L17-1017	607889	1/11/2021	Roots	50.00	Medium	ROOTS IN JOINTS AND CRACKS MULTIPLE AREAS 82FT 98 FT AND 103 FT
L17-1086-L17-1017	607889	1/11/2021	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
L17-1086-L17-1017	607889	1/11/2021	Cracks or Fractures	80.00	Minor Cracking	
L17-1086-L17-1017	607889	1/11/2021	Belly or Sag	80.00	Minor (<10%)	
J19-3004-J19-3003	608545	8/12/2021	Roots	80.00	Light	D9 @ 210 SIDESEWER
K18-4086-K18-4039	609303	4/25/2022	Roots	80.00	Light	K18-4039 ROOTS IN STRUCTURE
K18-4086-K18-4039	609303	4/25/2022	Cracks or Fractures	60.00	Moderate Cracking	
K19-4021-K19-1010	609474	6/17/2022	Obstruction or Intrusion	0.00	Severe or Impassable	
E23-1012-E23-1011	608098	3/31/2021	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
G16-3012-G16-3011	610279	3/13/2023	Roots	30.00	Heavy	STRUCTURE
J11-3CAP-J11-3071	608424	7/1/2021	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
H15-4034-H15-4003	610515	6/29/2023	Belly or Sag	80.00	Minor (<10%)	
B26-2030-B26-2029	610887	11/20/2023	Roots	80.00	Light	B26-2029- ROOTS ABOVE INFLOW
B26-2030-B26-2029	610887	11/20/2023	Obstruction or Intrusion	80.00	Minor	
J16-4014-J16-4013	610920	11/29/2023	Break or Failure	30.00	Hole Soil Visible	
J16-4014-J16-4013	610920	11/29/2023	Cracks or Fractures	60.00	Moderate Cracking	
K19-1062-K19-1061	609246	4/13/2022	Roots	80.00	Light	IN UPSTREAM STRUCTURE K19-1062

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
L18-4004-K18-3032	609292	4/22/2022	Belly or Sag	80.00	Minor (<10%)	
L18-4004-K18-3032	609292	4/22/2022	Inflow and Infiltration	60.00	Running or Trickling	
L18-4004-K18-3032	609292	4/22/2022	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
G21-2015-G21-2014	609897	11/10/2022	Obstruction or Intrusion	60.00	Moderate	
G21-2015-G21-2014	609897	11/10/2022	Belly or Sag	60.00	Moderate (10 to 30%)	
K18-4056-K18-4054	609094	3/1/2022	Roots	80.00	Light	IN K18-4054 STRUCTURE
J16-1011-J16-1010	610705	8/22/2023	Belly or Sag	80.00	Minor (<10%)	
G15-3012-G15-3050	610465	3/8/2023	Roots	30.00	Heavy	ROOTS IN BOTH MANHOLES, SEVERE IN G15-3012.
K18-3094-K18-3005	609545	7/18/2022	Break or Failure	15.00	Hole Void Visible	
K18-3094-K18-3005	609545	7/18/2022	Inflow and Infiltration	90.00	Stain, Possible I&I	
K20-4006-K20-4005	608807	11/17/2021	Roots	80.00	Light	ROOTS IN DOWNSTREAM MANHOLE STRUCTURE
L17-1011-L17-1009	608729	10/18/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
L17-1011-L17-1009	608729	10/18/2021	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
D10-2049-D10-2048	609481	6/22/2022	Roots	80.00	Light	D10-2048
D10-2049-D10-2048	609481	6/22/2022	Belly or Sag	80.00	Minor (<10%)	
K18-3108-L18-4036	607957	2/3/2021	Belly or Sag	80.00	Minor (<10%)	
F16-4002-F16-4006	609987	11/28/2022	Roots	80.00	Light	IN UPSTREAM SAND COLLAR
G16-4026-G16-4018	610120	1/11/2023	Cracks or Fractures	60.00	Moderate Cracking	
G16-4026-G16-4018	610120	1/11/2023	Roots	80.00	Light	ROOTS IN LATERAL
D23-2034-D23-2033	608117	4/7/2021	Roots	50.00	Medium	ROOTS AT 133FT FROM BOTTOM M/H
J11-3049-J11-3108	608391	6/17/2021	Roots	80.00	Light	ROOTS IN JOINTS 130'-140'
J11-3049-J11-3108	608391	6/17/2021	Cracks or Fractures	80.00	Minor Cracking	
G21-2009-G21-2008	609889	11/9/2022	Belly or Sag	80.00	Minor (<10%)	
G16-4063-G16-4061	610094	12/28/2022	Obstruction or Intrusion	80.00	Minor	
L17-1042C-L17-1041	607920	1/21/2021	Cracks or Fractures	80.00	Minor Cracking	
L17-1042C-L17-1041	607920	1/21/2021	Roots	50.00	Medium	ROOTS IN THE FIRST 50 FEET
L17-1042C-L17-1041	607920	1/21/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
L18-4006-L18-4005	608892	12/23/2021	Belly or Sag	80.00	Minor (<10%)	
L17-1060-L17-1059	609432	6/13/2022	Inflow and Infiltration	80.00	Weeping or Dripping	
H16-2093C-H16-2017	611028	12/18/2023	Lining or Repair Failure	80.00	Minor	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
H16-2093C-H16-2017	611028	12/18/2023	Cracks or Fractures	60.00	Moderate Cracking	
H16-2093C-H16-2017	611028	12/18/2023	Break or Failure	15.00	Hole Void Visible	
D23-2068-D23-2067	608093	3/30/2021	Belly or Sag	60.00	Moderate (10 to 30%)	
H16-3104-H16-3094	610792	9/18/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	
J18-3057-J18-3056	609362	5/6/2022	Roots	50.00	Medium	J18-3057 ROOTS IN MANHOLE
G16-4005-LS-8	609053	2/11/2022	Roots	50.00	Medium	ROOTS IN JOINT AT 62 FEET
G16-4005-LS-8	610157	1/25/2023	Roots	80.00	Light	
G16-4005-LS-8	610157	1/25/2023	Obstruction or Intrusion	60.00	Moderate	
K18-1032-K18-1025	609273	4/19/2022	Obstruction or Intrusion	60.00	Moderate	
K18-1032-K18-1025	609273	4/19/2022	Cracks or Fractures	40.00	Severe Cracking	
K18-1032-K18-1025	609273	4/19/2022	Break or Failure	30.00	Hole Soil Visible	
K18-2013-K18-2012	609573	7/20/2022	Inflow and Infiltration	60.00	Running or Trickling	
K18-3048-K18-3049	609529	7/17/2022	Inflow and Infiltration	40.00	Gushing or Spurting	
D23-3034-D23-3033	608222	5/6/2021	Inflow and Infiltration	60.00	Running or Trickling	
H16-2009-H16-2010	611011	12/13/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	
D23-2090-D23-2085	608066	3/22/2021	Obstruction or Intrusion	80.00	Minor	
D23-2090-D23-2085	608066	3/22/2021	Inflow and Infiltration	80.00	Weeping or Dripping	
L17-1004-L17-1003	608726	10/18/2021	Inflow and Infiltration	80.00	Weeping or Dripping	
G16-4003-G16-4005	609052	2/11/2022	Roots	80.00	Light	ROOTS BEGINNING TO FORM IN 2 LATERALS
K10-1023-K10-1020	608273	5/13/2021	Roots	80.00	Light	LIGHT ROOTS @112.3'
K10-1023-K10-1020	608273	5/13/2021	Cracks or Fractures	60.00	Moderate Cracking	
K18-2007-K18-2006	609571	7/20/2022	Inflow and Infiltration	60.00	Running or Trickling	
K18-3089-K18-3026	609105	3/1/2022	Roots	80.00	Light	IN K18-3089 SAND COLLAR JOINT
K18-3089-K18-3026	609105	3/1/2022	Inflow and Infiltration	80.00	Weeping or Dripping	
J11-3103-J11-3061	608419	6/28/2021	Roots	50.00	Medium	
J16-1032-J16-1031	610615	8/8/2023	Roots	80.00	Light	ROOTS IN STRUCTURE/MANHOLE J16-1032
L17-1009-L17-1005	608727	10/18/2021	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
L17-1009-L17-1005	608727	10/18/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
H16-4004-H16-4003	610347	3/29/2023	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
L18-4036-L18-4037	607958	2/3/2021	Inflow and Infiltration	60.00	Running or Trickling	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
B26-2035-B26-2034	610882	11/20/2023	Obstruction or Intrusion	80.00	Minor	
H16-2022-H16-2021	610994	12/12/2023	Inflow and Infiltration	60.00	Running or Trickling	
H16-2022-H16-2021	610994	12/12/2023	Cracks or Fractures	40.00	Severe Cracking	
H16-2022-H16-2021	610994	12/12/2023	Break or Failure	15.00	Hole Void Visible	
K19-1013-K19-1004	608926	1/10/2022	Roots	80.00	Light	IN K19-1004 STRUCTURE
J11-3040-J11-3039	608431	7/1/2021	Cracks or Fractures	80.00	Minor Cracking	
D11-1009-D11-1008	609734	10/4/2022	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
D11-1009-D11-1008	609734	10/4/2022	Belly or Sag	80.00	Minor (<10%)	
J16-1058-J16-1056	610902	11/28/2023	Belly or Sag	80.00	Minor (<10%)	
J11-3052-J11-3099	608387	6/10/2021	Roots	80.00	Light	
G15-2010-G15-2009	610546	7/12/2023	Obstruction or Intrusion	0.00	Severe or Impassable	
J11-4017-J11-4010	608412	6/23/2021	Cracks or Fractures	80.00	Minor Cracking	
G15-3056-G15-3003	610522	7/10/2023	Obstruction or Intrusion	60.00	Moderate	
D23-2118-D23-2117	608077	3/24/2021	Roots	80.00	Light	FINE ROOTS AT JOINT
D23-2001-D23-1002	608191	5/4/2021	Cracks or Fractures	80.00	Minor Cracking	
J18-3037-J18-3030	608265	5/12/2021	Roots	80.00	Light	ROOTS IN STRUCTURE J18-3037,
D11-4040-D11-4039	609518	7/14/2022	Belly or Sag	60.00	Moderate (10 to 30%)	
H17-3042-H17-3041	611058	12/20/2023	Cracks or Fractures	80.00	Minor Cracking	
G15-3050-G15-3011	610263	3/8/2023	Roots	80.00	Light	ROOTS IN PIPE JOINT, NEEDS FOAMED
B26-2033-B26-2032	610884	11/20/2023	Obstruction or Intrusion	80.00	Minor	
L17-1024-L17-1023	607901	1/12/2021	Roots	80.00	Light	ROOTBALL IN THE BOTTOM OF MANHOLE L17-1023
D11-4023-D11-4022	609697	9/12/2022	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
L16-2024-L16-2022	609793	10/13/2022	Belly or Sag	80.00	Minor (<10%)	
J11-3088C-J11-3084	608444	7/7/2021	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
J11-3088C-J11-3084	608444	7/7/2021	Cracks or Fractures	80.00	Minor Cracking	
J11-3088C-J11-3084	608444	7/7/2021	Obstruction or Intrusion	80.00	Minor	
J16-1025-J16-1022	610624	8/9/2023	Roots	80.00	Light	ROOTS IN STRUCTURE/MANHOLE 1022
L14-3005-LS-14	607924	1/27/2021	Joint Separation or Offset	40.00	Severe (> 1.5 Pipe Thickness)	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
L14-3005-LS-14	607924	1/27/2021	Lining or Repair Failure	40.00	Severe	
D10-1014-D10-1013	609700	9/13/2022	Obstruction or Intrusion	80.00	Minor	
D10-1014-D10-1013	609700	9/13/2022	Inflow and Infiltration	60.00	Running or Trickling	
J18-3014-J18-3013	608692	9/30/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
H15-4017-H15-4016	610601	8/7/2023	Roots	50.00	Medium	IN STRUCTURE 4016
D23-2044-D23-2043	608174	4/28/2021	Cracks or Fractures	80.00	Minor Cracking	
D23-2044-D23-2043	608174	4/28/2021	Roots	80.00	Light	REFER TO ROOTS LIST FOR FOOTAGES...LIGHT ROOTS AT VARIOUS SPOTS THROUGHOUT PIPE
D23-3040-D23-3038	608195	5/4/2021	Belly or Sag	80.00	Minor (<10%)	
H16-3016-H16-3013	610840	9/28/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	
K10-1019-K10-1044	608275	5/13/2021	Cracks or Fractures	80.00	Minor Cracking	
K18-4006-K18-4005	609265	4/18/2022	Inflow and Infiltration	60.00	Running or Trickling	
E23-1005-E23-1004	608088	3/29/2021	Roots	50.00	Medium	E23-1004 @ SAND COLLAR
G16-4027-G16-4026	610119	1/11/2023	Cracks or Fractures	60.00	Moderate Cracking	
G16-4027-G16-4026	610119	1/11/2023	Roots	50.00	Medium	MINOR ROOTS THROUGHOUT
G16-4027-G16-4026	610119	1/11/2023	Obstruction or Intrusion	80.00	Minor	
D11-4035-D11-4034	609808	10/18/2022	Belly or Sag	60.00	Moderate (10 to 30%)	
J11-3069-J11-3067	608429	7/1/2021	Belly or Sag	40.00	Severe (>30%)	
J11-3069-J11-3067	610185	1/26/2023	Break or Failure	30.00	Hole Soil Visible	
J11-3069-J11-3067	610185	1/26/2023	Belly or Sag	80.00	Minor (<10%)	
J11-3069-J11-3067	610185	1/26/2023	Inflow and Infiltration	60.00	Running or Trickling	
G21-2031-G21-2007	609887	11/9/2022	Belly or Sag	80.00	Minor (<10%)	
M17-1011-M18-4061	608974	1/28/2022	Inflow and Infiltration	60.00	Running or Trickling	
L17-1041-L17-1092	607919	1/21/2021	Roots	50.00	Medium	ROOTS IN THE JOINTS AND SAND COLLARS LINE IS ONLY 10 FEET LONG
H16-2118-H16-2117	610957	12/5/2023	Roots	80.00	Light	ROOTS IN UPSTREAM MH H16-2118C
K18-3023-K18-3086	609328	4/28/2022	Cracks or Fractures	60.00	Moderate Cracking	
K18-3023-K18-3086	609328	4/28/2022	Roots	50.00	Medium	
J20-2003-J20-2002	609050	2/10/2022	Obstruction or Intrusion	0.00	Severe or Impassable	
J20-2003-J20-2002	609050	2/10/2022	Cracks or Fractures	40.00	Severe Cracking	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
H16-2024-H16-2023	610997	12/12/2023	Worn Surface	80.00	Minor	
D23-2064-D23-2063	608096	3/30/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
J11-2005-J11-2004	608494	7/21/2021	Belly or Sag	60.00	Moderate (10 to 30%)	
L16-2016-L16-2015	609801	10/13/2022	Roots	50.00	Medium	ROOTS IN UPSTREAM MH L16-2016
K19-1040-K19-1039	609409	6/7/2022	Roots	80.00	Light	K19-1039 ROOTS IN MANHOLE
D23-1022-D23-1021	608148	4/14/2021	Roots	0.00	Blockage	109 FROM UPPER MANHOLE CANNOT CONTINUE TOOTS TO HEAVY TO GET PAST
J11-2040-J11-2004	608534	8/5/2021	Cracks or Fractures	80.00	Minor Cracking	
K18-4075C-K18-4074	609350	5/4/2022	Roots	80.00	Light	ROOT INTRUSION STARTING IN CLEANOUT
K18-2040-K18-2036	609337	5/2/2022	Cracks or Fractures	80.00	Minor Cracking	
J18-2065-J18-2064	608648	9/23/2021	Roots	50.00	Medium	IN STRUCTURE J18-2064
J18-2065-J18-2064	608648	9/23/2021	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
K19-1043-K19-1039	609406	6/6/2022	Roots	80.00	Light	IN STRUCTURE K19-1039
J11-3055-J11-3054	608422	6/28/2021	Roots	50.00	Medium	ROOTS THROUGH OUT LINE
L17-1005-L17-1004	608724	10/18/2021	Belly or Sag	80.00	Minor (<10%)	
L17-1005-L17-1004	608724	10/18/2021	Inflow and Infiltration	60.00	Running or Trickling	
K18-4039-K18-4038	609305	4/25/2022	Roots	80.00	Light	K18-4039: ROOTS IN STRUCTURE
K19-1009-K19-1008	609472	6/17/2022	Obstruction or Intrusion	80.00	Minor	
K19-1009-K19-1008	609472	6/17/2022	Roots	30.00	Heavy	K19-1008
H17-3061-H17-3060	611084	12/27/2023	Roots	80.00	Light	H17-3060
G16-1072-G16-1007	610632	8/10/2023	Belly or Sag	80.00	Minor (<10%)	
D23-2056-D23-2055	608142	4/12/2021	Belly or Sag	80.00	Minor (<10%)	
D23-2056-D23-2055	608142	4/12/2021	Inflow and Infiltration	80.00	Weeping or Dripping	
L17-1089C-L17-1086	607888	1/11/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
J18-3055-J18-3054	609364	5/6/2022	Roots	50.00	Medium	J18-3054 ROOTS IN STRUCTURE
D23-1012-D23-1011	608149	4/15/2021	Roots	50.00	Medium	D23-1012-D23-1011 283 FROM LOWER M/H ROOTS IN THE JOINT
D11-4068-D11-4067	609716	9/27/2022	Inflow and Infiltration	90.00	Stain, Possible I&I	
K10-1028-K10-1027	608269	5/12/2021	Roots	80.00	Light	IN MAIN/LATERAL 60'-75'

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
K10-1028-K10-1027	608269	5/12/2021	Cracks or Fractures	80.00	Minor Cracking	
K18-2113-K18-2108	609232	4/11/2022	Belly or Sag	60.00	Moderate (10 to 30%)	
K18-2113-K18-2108	609232	4/11/2022	Inflow and Infiltration	90.00	Stain, Possible I&I	
H15-1034-LS-69	610592	8/3/2023	Roots	80.00	Light	IN INSERT A TEE JOINT
G16-3009-G16-3008	610278	3/13/2023	Lining or Repair Failure	80.00	Minor	
M18-4026-M18-4025	607869	1/4/2021	Roots	30.00	Heavy	HEAVY ROOTS IN MANHOLE M18-4027
G16-3095-G16-3001	609868	11/7/2022	Belly or Sag	80.00	Minor (<10%)	
J19-2082-J19-2041	607944	2/2/2021	Roots	50.00	Medium	ROOTS IN MANHOLE J19-2082
J20-3021-K20-4007	609366	5/16/2022	Roots	30.00	Heavy	J20-3021: ROOTS IN STRUCTURE
K10-1052C-K10-1051	608282	5/17/2021	Roots	80.00	Light	SMALL ROOT IN THE LATERA CONNECTION AT 45 FT
H17-3074C-H17-3033	611048	12/19/2023	Cracks or Fractures	80.00	Minor Cracking	
G16-1039-G16-1038	610397	4/19/2023	Belly or Sag	80.00	Minor (<10%)	
E23-1008-E23-1003	608069	3/22/2021	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
D23-1009-D23-1008	608158	4/21/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
G21-2033-G21-2007	609886	11/9/2022	Roots	30.00	Heavy	HEAVY ROOTS IN THE LATERAL AT THE TOP END OF PIPE
G16-3084-G16-3078	610409	4/20/2023	Roots	50.00	Medium	ROOTS IN UPSTREAM MH G16-3084
J16-1014-J16-1013	610692	8/21/2023	Belly or Sag	40.00	Severe (>30%)	
J19-3052-J19-3051	609001	2/2/2022	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
H16-1066-H16-1065	610463	5/8/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	
H17-3033-H17-3032	611049	12/19/2023	Cracks or Fractures	80.00	Minor Cracking	
J18-3038-J18-3037	608207	5/5/2021	Roots	80.00	Light	IN STRUCTURE J18-3038 AND 3037 ROOT X
D23-2123-D23-2122	608025	3/9/2021	Inflow and Infiltration	80.00	Weeping or Dripping	
J11-3032-J11-3031	608442	7/6/2021	Roots	80.00	Light	ON ROOTS LIST
K18-2020-K18-3041	608851	12/15/2021	Belly or Sag	80.00	Minor (<10%)	
G16-4006-G16-4005	610871	5/17/2022	Cracks or Fractures	60.00	Moderate Cracking	
G16-4006-G16-4005	610135	1/17/2023	Cracks or Fractures	60.00	Moderate Cracking	
M18-4002-M18-4001	607881	1/6/2021	Inflow and Infiltration	40.00	Gushing or Spurting	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
H15-4009-H15-4008	610593	8/3/2023	Cracks or Fractures	80.00	Minor Cracking	
D10-2027-D10-2016	609521	7/14/2022	Cracks or Fractures	80.00	Minor Cracking	
D10-2027-D10-2016	609521	7/14/2022	Belly or Sag	80.00	Minor (<10%)	
K19-1027-K19-1026	608901	12/23/2021	Roots	80.00	Light	IN UPSTREAM MH
L17-1061-L17-1060	609431	6/13/2022	Inflow and Infiltration	80.00	Weeping or Dripping	
J19-2007-J19-2006	609477	6/17/2022	Roots	80.00	Light	J19-2007
J19-2007-J19-2006	609477	6/17/2022	Belly or Sag	80.00	Minor (<10%)	
H15-4012-H15-4007	610604	8/7/2023	Roots	50.00	Medium	IN STRUCTURE 4007
K19-1007-K19-1006	609122	3/9/2022	Roots	50.00	Medium	ROOTS IN DOWNSTREAM STRUCTURE K19-1006
D23-1002-D23-1001	608192	5/4/2021	Cracks or Fractures	80.00	Minor Cracking	
J18-2118-J18-2117	608567	8/18/2021	Roots	80.00	Light	WALL OF J18-2117
G16-4011-G16-4010	610131	1/17/2023	Roots	30.00	Heavy	G16-4011: ROOTS IN STRUCTURE CAUSING I&I
G16-4011-G16-4010	610131	1/17/2023	Inflow and Infiltration	80.00	Weeping or Dripping	
H16-1005-H16-1004	610283	3/16/2023	Inflow and Infiltration	60.00	Running or Trickling	
G15-3051-G15-3013	610257	3/8/2023	Roots	80.00	Light	COMING FROM BEHIND LADDER
D11-1011-D11-1008	609733	10/3/2022	Roots	80.00	Light	ROOTS IN LAST 15-20 FEET OF PIPE DOWNSTREAM
G16-1038-G16-1037	610398	4/19/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	
G16-1038-G16-1037	610398	4/19/2023	Belly or Sag	80.00	Minor (<10%)	
J19-2017-J19-2015	608847	12/9/2021	Roots	80.00	Light	IN STRUCTURE
J16-1076-J16-1075	610865	10/24/2023	Worn Surface	80.00	Minor	
J19-2079-J19-2012	607939	2/1/2021	Break or Failure	30.00	Hole Soil Visible	
K10-1022-K10-1020	608276	5/13/2021	Roots	50.00	Medium	@49.8' @170.9'
K10-1022-K10-1020	608276	5/13/2021	Cracks or Fractures	80.00	Minor Cracking	
J18-2035C-J18-2034	608593	8/26/2021	Belly or Sag	60.00	Moderate (10 to 30%)	
H16-3011-H16-3010	610838	9/28/2023	Belly or Sag	40.00	Severe (>30%)	
H16-3011-H16-3010	610838	9/28/2023	Joint Separation or Offset	40.00	Severe (> 1.5 Pipe Thickness)	
K18-2046-K18-2045	609345	5/3/2022	Roots	80.00	Light	K18-2045: ROOTS IN STRUCTURE
D23-2119-D23-2118	608023	3/9/2021	Cracks or Fractures	40.00	Severe Cracking	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
D23-2119-D23-2118	608023	3/9/2021	Break or Failure	0.00	Collapse	
H17-3034-H17-3030	611041	12/19/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	
H17-3034-H17-3030	611041	12/19/2023	Cracks or Fractures	80.00	Minor Cracking	
H17-3034-H17-3030	611041	12/19/2023	Break or Failure	30.00	Hole Soil Visible	
J11-2018-J11-2017	608463	7/14/2021	Belly or Sag	60.00	Moderate (10 to 30%)	
J18-3039-J18-3038	608206	5/5/2021	Belly or Sag	80.00	Minor (<10%)	
J18-3099-J18-3098	608705	9/30/2021	Break or Failure	15.00	Hole Void Visible	
J18-3099-J18-3098	608705	9/30/2021	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
D11-4029-D11-4028	609641	8/29/2022	Cracks or Fractures	80.00	Minor Cracking	
D11-4029-D11-4028	609641	8/29/2022	Inflow and Infiltration	80.00	Weeping or Dripping	
J11-3017-J11-3015	608532	8/5/2021	Obstruction or Intrusion	80.00	Minor	
J11-3017-J11-3015	608532	8/5/2021	Cracks or Fractures	80.00	Minor Cracking	
K10-1070-K10-1022	608318	5/20/2021	Roots	80.00	Light	ROOTS AT 80.4 IN LATERAL
E23-1004-D23-2071	608089	3/30/2021	Worn Surface	60.00	Moderate	
E23-1004-D23-2071	608089	3/30/2021	Cracks or Fractures	60.00	Moderate Cracking	
J16-1075-J16-1074	610868	10/25/2023	Roots	80.00	Light	J16-1075 ROOTS STARTING IN STRUCTURE WALL
L16-2022-L16-2021	609795	10/13/2022	Belly or Sag	80.00	Minor (<10%)	
K19-1014-K19-1013	608925	1/10/2022	Roots	80.00	Light	IN K19-1013 STRUCTURE
G16-4055-G16-4054	610149	1/19/2023	Roots	80.00	Light	G16-4054: ROOTS IN MH
D11-1014-D11-1013	609776	10/11/2022	Roots	50.00	Medium	ROOTS IN UPSTREAM STRUCTURE D11-1014 AND LATERAL THAT TIES IN
D10-2042-LS-49	609597	7/14/2022	Belly or Sag	80.00	Minor (<10%)	
G16-3018-G16-3017	610528	7/11/2023	Worn Surface	80.00	Minor	
G16-3073-G16-3078	610276	3/13/2023	Inflow and Infiltration	80.00	Weeping or Dripping	
D23-2091-D23-2090	608059	3/18/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
K18-4022-K18-4021	609313	4/26/2022	Cracks or Fractures	80.00	Minor Cracking	
K19-1022-K19-1018	608921	1/10/2022	Roots	50.00	Medium	IN K19-1022 STRUCTURE AND ENTERING PIPE
D11-4034-D11-4024	609809	10/18/2022	Belly or Sag	60.00	Moderate (10 to 30%)	
G21-2004-G21-2002	609894	11/10/2022	Belly or Sag	80.00	Minor (<10%)	
G21-2004-G21-2002	609894	11/10/2022	Cracks or Fractures	80.00	Minor Cracking	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
J18-2012-J18-2011	608556	8/16/2021	Roots	80.00	Light	J18-2011 WALL AND SAND COLLAR
D23-2076-D23-2075	608084	3/24/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
J11-4022-J11-4023	608466	7/19/2021	Belly or Sag	80.00	Minor (<10%)	
G16-4072-G16-4071	610060	12/8/2022	Inflow and Infiltration	60.00	Running or Trickling	
G16-4062-G16-4061	610092	12/28/2022	Cracks or Fractures	80.00	Minor Cracking	
G21-2026-G21-2018	609873	11/7/2022	Belly or Sag	60.00	Moderate (10 to 30%)	
K18-3036-K18-3035	608881	12/21/2021	Belly or Sag	80.00	Minor (<10%)	
D23-2015-D23-2013	608159	4/21/2021	Cracks or Fractures	80.00	Minor Cracking	
D23-2118-D23-2152	608037	3/11/2021	Cracks or Fractures	80.00	Minor Cracking	
D23-2118-D23-2152	608037	3/11/2021	Roots	80.00	Light	LIGHT ROOTS AT LATERAL
K10-1035-K10-1034	608249	5/11/2021	Belly or Sag	80.00	Minor (<10%)	
J18-3030-J18-3029	608241	5/10/2021	Roots	80.00	Light	AT OUT FLOW OF J18-3030
J16-1004-J16-1001	610852	10/3/2023	Roots	50.00	Medium	ROOTS IN J16-1001
H16-2092C-H16-2022	610993	12/12/2023	Roots	80.00	Light	
H16-2092C-H16-2022	610993	12/12/2023	Break or Failure	30.00	Hole Soil Visible	
H16-2092C-H16-2022	610993	12/12/2023	Cracks or Fractures	60.00	Moderate Cracking	
J19-2008-J19-2004	608611	8/30/2021	Worn Surface	80.00	Minor	
J16-4003-J16-4002	610938	12/1/2023	Cracks or Fractures	80.00	Minor Cracking	
J16-4003-J16-4002	610938	12/1/2023	Roots	80.00	Light	
K19-1057-K19-1056	608958	1/24/2022	Inflow and Infiltration	60.00	Running or Trickling	
J11-4014-J11-4018	608407	6/23/2021	Cracks or Fractures	80.00	Minor Cracking	
K18-2035-K18-2011	609338	5/2/2022	Inflow and Infiltration	40.00	Gushing or Spurting	
H17-3038-H17-3037	611039	12/18/2023	Break or Failure	30.00	Hole Soil Visible	
H17-3038-H17-3037	611039	12/18/2023	Cracks or Fractures	60.00	Moderate Cracking	
J11-3015-J11-3094	608400	6/22/2021	Cracks or Fractures	80.00	Minor Cracking	
J11-3015-J11-3094	608400	6/22/2021	Break or Failure	30.00	Hole Soil Visible	
B26-2048-B26-2047	610880	11/16/2023	Break or Failure	0.00	Collapse	
K18-3030-K18-3028	609564	7/19/2022	Inflow and Infiltration	60.00	Running or Trickling	
D23-2010-D23-2009	608218	5/6/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
J11-4009-J11-4008	608389	6/14/2021	Roots	50.00	Medium	ROOTS MAINLY TO 60 FT IN
J11-3059-J11-3101	608385	6/10/2021	Roots	80.00	Light	@ JOINTS @ 41', 55', 65'
G16-1047-G16-1046	610200	1/27/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
D23-2047-D23-2046	608177	4/28/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
D23-2047-D23-2046	608177	4/28/2021	Cracks or Fractures	80.00	Minor Cracking	
G21-2020-G21-2019	608052	3/16/2021	Belly or Sag	60.00	Moderate (10 to 30%)	
G21-2020-G21-2019	609883	11/8/2022	Belly or Sag	80.00	Minor (<10%)	
G16-2035-G16-2019	610500	5/31/2023	Belly or Sag	60.00	Moderate (10 to 30%)	
K10-1039-K10-1033	608251	5/11/2021	Roots	50.00	Medium	
K10-1039-K10-1033	608251	5/11/2021	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
K10-1039-K10-1033	608251	5/11/2021	Cracks or Fractures	80.00	Minor Cracking	
K10-1039-K10-1033	608251	5/11/2021	Break or Failure	15.00	Hole Void Visible	
J18-2063-J18-2004	608650	9/23/2021	Obstruction or Intrusion	80.00	Minor	
J18-2063-J18-2004	608650	9/23/2021	Roots	50.00	Medium	J18-2004 IN STRUCTURE
J11-3100-J11-3053	608423	6/28/2021	Cracks or Fractures	80.00	Minor Cracking	
J16-4012-J16-4011	610934	12/1/2023	Cracks or Fractures	80.00	Minor Cracking	
K18-3067-K18-3008	608948	1/18/2022	Belly or Sag	80.00	Minor (<10%)	
G16-2031-G16-2029	610380	4/6/2023	Roots	80.00	Light	
K18-4017-K18-4016	608236	5/10/2021	Belly or Sag	80.00	Minor (<10%)	
L18-4045-L18-4038	607955	2/3/2021	Belly or Sag	80.00	Minor (<10%)	
G21-2034C-G21-2029	609871	11/7/2022	Roots	30.00	Heavy	HEAVY ROOTS AT END OF PIPE
G21-2034C-G21-2029	609871	11/7/2022	Inflow and Infiltration	90.00	Stain, Possible I&I	
H17-3040-H17-3039	611036	12/18/2023	Break or Failure	30.00	Hole Soil Visible	
H17-3040-H17-3039	611036	12/18/2023	Cracks or Fractures	80.00	Minor Cracking	
K18-3006-K18-3005	609096	3/1/2022	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
K18-2022-K18-2021	608849	12/15/2021	Belly or Sag	80.00	Minor (<10%)	
D23-2114-D23-2113	608026	3/10/2021	Inflow and Infiltration	80.00	Weeping or Dripping	
L17-1013-L17-1012	608730	10/18/2021	Obstruction or Intrusion	60.00	Moderate	
K18-4048-K18-4047	608791	11/9/2021	Obstruction or Intrusion	60.00	Moderate	
H16-4001-H16-1018	610322	3/28/2023	Inflow and Infiltration	60.00	Running or Trickling	
J11-2016-J11-2015	608324	5/21/2021	Belly or Sag	60.00	Moderate (10 to 30%)	
L18-4057-L18-4028	609197	3/30/2022	Worn Surface	80.00	Minor	
L18-4057-L18-4028	609197	3/30/2022	Inflow and Infiltration	90.00	Stain, Possible I&I	
K18-2044-K18-2043	609239	4/11/2022	Inflow and Infiltration	80.00	Weeping or Dripping	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
K18-1015-K18-1014	609451	6/15/2022	Roots	80.00	Light	K18-1014 ROOTS IN STRUCTURE
J11-3019-J11-3018	608394	6/17/2021	Roots	80.00	Light	ROOTS IN JOINTS FROM 35' TO 55'
J11-3019-J11-3018	608394	6/17/2021	Obstruction or Intrusion	60.00	Moderate	
J11-3019-J11-3018	608394	6/17/2021	Worn Surface	80.00	Minor	
J20-2001-J20-3055	608802	11/15/2021	Roots	80.00	Light	IN STRUCTURE 3055
G16-3015-G16-3014	610273	3/13/2023	Cracks or Fractures	40.00	Severe Cracking	
G16-3015-G16-3014	610273	3/13/2023	Roots	50.00	Medium	
L17-1033-L17-1032	607899	1/12/2021	Roots	80.00	Light	ROOTS JUST INSIDE THE SAND COLLAR OF MANHOLE L17-1032
L17-4018C-L17-4004	607893	1/11/2021	Belly or Sag	80.00	Minor (<10%)	
L17-4018C-L17-4004	607893	1/11/2021	Joint Separation or Offset	40.00	Severe (> 1.5 Pipe Thickness)	
L17-1065-L17-1064	607961	2/4/2021	Obstruction or Intrusion	0.00	Severe or Impassable	
L17-1065-L17-1064	607961	2/4/2021	Roots	0.00	Blockage	SIDE SERVICE BLOCKED AT 334.4 FROM THE GROCERY STORE
L17-1065-L17-1064	607961	2/4/2021	Inflow and Infiltration	80.00	Weeping or Dripping	
L16-2017-L16-2016	609800	10/13/2022	Roots	30.00	Heavy	ROOTS IN DOWNSTREAM MH -L16-2016
J19-3114-J19-3107	608000	3/2/2021	Obstruction or Intrusion	0.00	Severe or Impassable	
J18-2019-J18-2018	609515	7/12/2022	Roots	80.00	Light	J18-2018 IN STRUCTURE....REQUEST ROOT X TREATMENT
D23-2051-D23-2050	608141	4/12/2021	Belly or Sag	80.00	Minor (<10%)	
L17-1016-L17-1015	607908	1/14/2021	Cracks or Fractures	80.00	Minor Cracking	
L17-1016-L17-1015	607908	1/14/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
L17-1057-L17-1063	607963	2/4/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
L17-1057-L17-1063	607963	2/4/2021	Roots	80.00	Light	LIGHT ROOTS IN THE TOP OF THE PIPE AT 125 FT
L17-1057-L17-1063	607963	2/4/2021	Belly or Sag	80.00	Minor (<10%)	
K20-4007-K20-4006	609365	5/16/2022	Roots	50.00	Medium	K20-4007: roots in structure
K10-1010-K10-1007	608346	5/27/2021	Belly or Sag	60.00	Moderate (10 to 30%)	
K10-1010-K10-1007	608346	5/27/2021	Roots	80.00	Light	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
H16-3106-H16-3105	610790	9/18/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	
J16-4011-J16-4006	610935	12/1/2023	Cracks or Fractures	60.00	Moderate Cracking	
D23-2012-D23-2009	608216	5/6/2021	Cracks or Fractures	80.00	Minor Cracking	
J11-3081-J11-3066	608523	8/3/2021	Roots	80.00	Light	REFER ROOTS LIST
D23-2108-D23-2107	608030	3/10/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
D10-1032-D10-1031	609623	8/15/2022	Cracks or Fractures	80.00	Minor Cracking	
D11-4002-D11-4001	610302	3/22/2023	Obstruction or Intrusion	80.00	Minor	
J19-2006-J19-2005	609478	6/17/2022	Belly or Sag	60.00	Moderate (10 to 30%)	
J11-4011-J11-4010	608409	6/23/2021	Cracks or Fractures	80.00	Minor Cracking	
J11-4011-J11-4010	608409	6/23/2021	Belly or Sag	80.00	Minor (<10%)	
J11-4011-J11-4010	608409	6/23/2021	Break or Failure	30.00	Hole Soil Visible	
J11-4011-J11-4010	608409	6/23/2021	Worn Surface	80.00	Minor	
H16-3038-H16-3034	610822	9/26/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	
K18-3049-LS-2	608753	10/20/2021	Inflow and Infiltration	40.00	Gushing or Spurting	
D23-3050-D23-3049	608200	5/4/2021	Belly or Sag	80.00	Minor (<10%)	
D23-3050-D23-3049	608200	5/4/2021	Obstruction or Intrusion	60.00	Moderate	
F16-4009-F16-4002	609986	11/28/2022	Roots	80.00	Light	IN DOWNSTREAM SAND COLLAR MH F16-4002
L17-1023-L17-1022	607903	1/12/2021	Break or Failure	0.00	Collapse	
L17-1023-L17-1022	607903	1/12/2021	Inflow and Infiltration	60.00	Running or Trickling	
L17-1023-L17-1022	607903	1/12/2021	Roots	80.00	Light	ROOTS IN THE SAND COLLAR OF L17-1023
L17-1023-L17-1022	607903	1/12/2021	Cracks or Fractures	40.00	Severe Cracking	
L17-1023-L17-1022	607903	1/12/2021	Lining or Repair Failure	80.00	Minor	
L18-4067-L18-4066	608896	12/23/2021	Joint Separation or Offset	40.00	Severe (> 1.5 Pipe Thickness)	
L18-4067-L18-4066	608896	12/23/2021	Obstruction or Intrusion	80.00	Minor	
K18-3028-K18-3027	609565	7/19/2022	Inflow and Infiltration	60.00	Running or Trickling	
K18-2025-K18-2024	608891	12/23/2021	Inflow and Infiltration	60.00	Running or Trickling	
G16-1013-G16-1019	610493	5/30/2023	Roots	80.00	Light	
J19-3112-J19-3111	607993	3/1/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
J11-2030-J11-2029	608458	7/14/2021	Belly or Sag	60.00	Moderate (10 to 30%)	
K18-4047-K18-4046	608790	11/9/2021	Belly or Sag	80.00	Minor (<10%)	
G16-4101-G16-4100	610156	1/25/2023	Joint Separation or Offset	40.00	Severe (> 1.5 Pipe Thickness)	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
D23-2087-D23-2086	608064	3/18/2021	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
K18-3099C-K18-3052	609320	4/27/2022	Joint Separation or Offset	60.00	Moderate (1 to 1.5 Pipe Thickness)	
K18-3099C-K18-3052	609320	4/27/2022	Belly or Sag	40.00	Severe (>30%)	
K18-3099C-K18-3052	609320	4/27/2022	Obstruction or Intrusion	0.00	Severe or Impassable	
J11-3044-J11-3043	608436	7/6/2021	Obstruction or Intrusion	80.00	Minor	
J11-3044-J11-3043	608436	7/6/2021	Break or Failure	15.00	Hole Void Visible	
J11-3044-J11-3043	608436	7/6/2021	Cracks or Fractures	80.00	Minor Cracking	
D23-1003-D23-1002	608172	4/27/2021	Roots	80.00	Light	
K10-1009-K10-1008	608313	5/19/2021	Roots	80.00	Light	K10-1009-K10-1008 ROOTS IN THE LATERAL 29 FT FROM THE UPPER M/H, 58 FT FROM UPPER M/H, 137 FROM UPPER M/H
K10-1009-K10-1008	609008	2/4/2022	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
K10-1009-K10-1008	609008	2/4/2022	Roots	50.00	Medium	SIDE SERVICE BLOCKED BY ROOTS AND POSSIBLY COLLAPSED
K19-4014-K19-4013	609029	2/7/2022	Roots	50.00	Medium	ROOT BUILD UP IN K19-4013
B26-2031-B26-2030	610886	11/20/2023	Obstruction or Intrusion	80.00	Minor	
H17-3050-H17-3049	611053	12/19/2023	Cracks or Fractures	60.00	Moderate Cracking	
H17-3050-H17-3049	611053	12/19/2023	Break or Failure	30.00	Hole Soil Visible	
D11-4026-D11-4025	609689	9/6/2022	Belly or Sag	60.00	Moderate (10 to 30%)	
D11-4047-D11-4045	609684	9/6/2022	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
G21-2017-G21-2016	609891	11/9/2022	Belly or Sag	60.00	Moderate (10 to 30%)	
K17-2011-LS-39	608742	10/19/2021	Worn Surface	80.00	Minor	
G21-2025-G21-2024	609876	11/8/2022	Cracks or Fractures	80.00	Minor Cracking	
K18-3035-K18-3031	608882	12/21/2021	Belly or Sag	80.00	Minor (<10%)	
L18-4080-L18-4079	609278	4/20/2022	Obstruction or Intrusion	80.00	Minor	
D10-1002-D10-1001	609613	8/8/2022	Belly or Sag	40.00	Severe (>30%)	
G21-2003-G21-2002	609903	11/14/2022	Belly or Sag	60.00	Moderate (10 to 30%)	
G21-2003-G21-2002	609903	11/14/2022	Cracks or Fractures	80.00	Minor Cracking	
K18-2006-K18-2005	609353	5/4/2022	Inflow and Infiltration	60.00	Running or Trickling	
L18-4051-L18-4050	607967	2/5/2021	Inflow and Infiltration	60.00	Running or Trickling	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
L18-4051-L18-4050	607967	2/5/2021	Cracks or Fractures	80.00	Minor Cracking	
K10-1054-K10-1053	608303	5/18/2021	Cracks or Fractures	80.00	Minor Cracking	
K10-1054-K10-1053	608303	5/18/2021	Inflow and Infiltration	60.00	Running or Trickling	
G16-3070-G16-3062	610311	3/23/2023	Belly or Sag	80.00	Minor (<10%)	
G15-3037-G15-3036	610262	3/9/2023	Belly or Sag	80.00	Minor (<10%)	
D23-2011-D23-2010	608219	5/6/2021	Inflow and Infiltration	80.00	Weeping or Dripping	
K19-1020-K19-1019	609072	2/16/2022	Roots	80.00	Light	K19-1019- ROOTS IN STRUCTURE
K18-4001-K18-3003	609270	4/19/2022	Belly or Sag	60.00	Moderate (10 to 30%)	
K19-1038-K19-1037	609410	6/7/2022	Roots	80.00	Light	ROOTS IN LATERAL 49' DOWNSTREAM
J16-4015-J16-4014	610923	11/29/2023	Cracks or Fractures	80.00	Minor Cracking	
G16-4031-G16-4029	610115	1/11/2023	Belly or Sag	80.00	Minor (<10%)	
J11-3065-J11-3064	608383	6/10/2021	Worn Surface	80.00	Minor	
G16-1051-G16-1050	610197	1/27/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	
G16-1051-G16-1050	610197	1/27/2023	Obstruction or Intrusion	80.00	Minor	
J19-2086-J19-2008	608612	8/30/2021	Roots	80.00	Light	
K19-1037-K19-1036	609411	6/7/2022	Roots	80.00	Light	K19-1036 ROOTS ON LADDER RUNGS
G16-2037-G16-2018	610634	8/10/2023	Belly or Sag	80.00	Minor (<10%)	
J11-4012-J11-4011	608410	6/23/2021	Worn Surface	80.00	Minor	
J11-4012-J11-4011	608410	6/23/2021	Break or Failure	30.00	Hole Soil Visible	
J11-4012-J11-4011	608410	6/23/2021	Cracks or Fractures	80.00	Minor Cracking	
K18-2057-K18-2031	609257	4/18/2022	Belly or Sag	80.00	Minor (<10%)	
H16-2094C-H16-2012	611003	12/13/2023	Break or Failure	30.00	Hole Soil Visible	
H16-2094C-H16-2012	611003	12/13/2023	Roots	50.00	Medium	
H16-2094C-H16-2012	611003	12/13/2023	Cracks or Fractures	60.00	Moderate Cracking	
H17-3054-H17-3053	611075	12/27/2023	Break or Failure	30.00	Hole Soil Visible	
K18-4026-K18-4025	609312	4/26/2022	Cracks or Fractures	80.00	Minor Cracking	
J18-2006-J18-2005	608639	9/16/2021	Roots	80.00	Light	ROOTS IN J18-2005 APPLYING ROOT TREATMENT
K18-1018-K18-1017	609448	6/15/2022	Roots	80.00	Light	K18-1017 ROOTS IN STRUCTURE
J19-2019-J19-2018	608919	1/10/2022	Roots	80.00	Light	IN J19-2019 STRUCTURE

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
G16-4012-G16-4011	610132	1/17/2023	Roots	50.00	Medium	G16-4012 ROOTS IN MH CAUSING I&I
G16-4012-G16-4011	610132	1/17/2023	Inflow and Infiltration	60.00	Running or Trickling	
K10-1037-K10-1036	608245	5/11/2021	Joint Separation or Offset	80.00	Minor (< Pipe Wall Thickness)	
K10-1037-K10-1036	608245	5/11/2021	Belly or Sag	80.00	Minor (<10%)	
L17-1088C-L17-1087	607886	1/8/2021	Roots	50.00	Medium	
L17-1088C-L17-1087	607886	1/8/2021	Inflow and Infiltration	60.00	Running or Trickling	
L17-1088C-L17-1087	607886	1/8/2021	Cracks or Fractures	80.00	Minor Cracking	
L17-1088C-L17-1087	610746	9/7/2023	Break or Failure	30.00	Hole Soil Visible	
L17-1088C-L17-1087	610746	9/7/2023	Roots	0.00	Blockage	
K18-1009-K18-1008	609592	7/27/2022	Inflow and Infiltration	90.00	Stain, Possible I&I	
K18-4044-K18-4024	609309	4/25/2022	Obstruction or Intrusion	0.00	Severe or Impassable	
K18-4044-K18-4024	609309	4/25/2022	Cracks or Fractures	80.00	Minor Cracking	
J16-1027-J16-1025	610622	8/8/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	
D23-2066-D23-2065	608094	3/30/2021	Roots	80.00	Light	ROOTS IN LATERAL @60.4
C11-3010-C11-3008	609711	9/27/2022	Belly or Sag	80.00	Minor (<10%)	
J11-3102-J11-3058	608416	6/28/2021	Belly or Sag	80.00	Minor (<10%)	
H15-1023-H15-1001	610356	4/3/2023	Cracks or Fractures	60.00	Moderate Cracking	
H16-1030-H16-1029	610390	4/10/2023	Joint Separation or Offset	40.00	Severe (> 1.5 Pipe Thickness)	
K18-4058-K18-4036	609295	4/22/2022	Cracks or Fractures	60.00	Moderate Cracking	
D23-2045-D23-2044	608173	4/27/2021	Roots	80.00	Light	IN D23-2045
L18-4048-L18-4047	607972	2/5/2021	Roots	50.00	Medium	ROOTS IN MANHOLE L18-4047
H16-4048-H16-4047	610312	3/23/2023	Roots	50.00	Medium	ROOTS IN DOWNSTREAM STRUCTURE H16-4047
H15-1001-G15-2011	610544	7/12/2023	Break or Failure	15.00	Hole Void Visible	
K18-2041-K18-2040	609339	5/2/2022	Roots	80.00	Light	K-18-2040: ROOT NEAR TOP OF STRUCTURE
J11-3089-J11-3095	608454	7/13/2021	Roots	80.00	Light	ON ROOTS LIST
L17-1062-L17-1058	607966	2/4/2021	Inflow and Infiltration	90.00	Stain, Possible I&I	
L17-1062-L17-1058	607966	2/4/2021	Belly or Sag	80.00	Minor (<10%)	
K19-1060-K19-1059	609248	4/13/2022	Roots	50.00	Medium	BOTH STRUCTURES K19-1060-K19-1059
H16-3041-H16-3040	610820	9/26/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	
H16-3041-H16-3040	610820	9/26/2023	Belly or Sag	80.00	Minor (<10%)	

Pipe ID	Inspection ID	Inspection Date	Condition_Category	Index	Measured Value	Notes
J16-4008-J16-4007	610931	12/1/2023	Cracks or Fractures	80.00	Minor Cracking	
G16-3078-G16-3009	610277	3/13/2023	Inflow and Infiltration	60.00	Running or Trickling	
J19-2067-J19-2068	608828	12/8/2021	Roots	50.00	Medium	ROOTS IN DOWNSTREAM MANHOLE STRUCTURE
K18-3031-K18-3030	609563	7/19/2022	Inflow and Infiltration	60.00	Running or Trickling	
J11-4018-J11-4013	608406	6/23/2021	Roots	80.00	Light	
J11-3046-J11-3045	608435	7/6/2021	Roots	80.00	Light	ON ROOTS LIST
J11-3046-J11-3045	608435	7/6/2021	Cracks or Fractures	80.00	Minor Cracking	
J11-3046-J11-3045	608435	7/6/2021	Worn Surface	80.00	Minor	
J11-3046-J11-3045	608435	7/6/2021	Obstruction or Intrusion	80.00	Minor	
G16-4089-G16-4088	610086	12/15/2022	Belly or Sag	80.00	Minor (<10%)	
D23-2143-D23-2142	608367	6/7/2021	Belly or Sag	60.00	Moderate (10 to 30%)	
D23-2062-D23-2061	608193	5/4/2021	Worn Surface	80.00	Minor	
J11-3051-J11-3048	608528	8/3/2021	Worn Surface	80.00	Minor	
H16-4002-H16-4001	610360	4/4/2023	Belly or Sag	60.00	Moderate (10 to 30%)	
J18-3044-J18-3043	608204	5/5/2021	Roots	80.00	Light	J18-3043 STRUCTURE HAS LIGH ROOTS...RECOMMEND ROOT X TREATMENT
K18-3008-K18-3007	609426	6/8/2022	Cracks or Fractures	80.00	Minor Cracking	
K18-4067-K18-4066	608784	11/9/2021	Belly or Sag	80.00	Minor (<10%)	
K19-4022-K19-4025	609475	6/17/2022	Roots	80.00	Light	K19-4022
L17-1039-L17-1038	610348	3/30/2023	Belly or Sag	80.00	Minor (<10%)	
L17-1039-L17-1038	610348	3/30/2023	Obstruction or Intrusion	60.00	Moderate	
L17-1039-L17-1038	610348	3/30/2023	Lining or Repair Failure	40.00	Severe	
J16-4004-J16-4003	610937	12/1/2023	Roots	80.00	Light	
J16-4004-J16-4003	610937	12/1/2023	Break or Failure	15.00	Hole Void Visible	
G16-4087-G16-4086	610108	1/3/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	
G16-4013-G16-4010	610129	1/17/2023	Inflow and Infiltration	90.00	Stain, Possible I&I	
G16-2024-G16-2020	610383	4/7/2023	Belly or Sag	60.00	Moderate (10 to 30%)	

consor

APPENDIX D
WWTP CONDITION ASSESSMENT

Kitsap County
Facilities Plan
Suquamish WWTP Process Condition and Criticality Ranking

Process	Condition (1-5)	CoF (1-5)	Serviceability (1-4)	Condition* CoF	Overall Condition Score	Weighted CoF	Asset Health Score	Ranking
Civil	2.0	1.0	2.0	2.0	2.0	1	2.0	7
Preliminary Treatment	2.6	3.3	1.6	8.5	2.7	3	8.1	4
Equipment	3.0	2.5	2.4	7.5				
Instrumentation	2.0	2.0	1.0	4.0				
Structural	2.0	4.0	2.0	8.0				
Piping	3.5	4.5	1.0	15.8				
Biological Treatment	2.8	3.5	2.5	9.6	2.9	5.0	14.5	1
Equipment	2.0	3.0	2.0	6.0				
Instrumentation	3.0	2.0	2.0	6.0				
Structural	2.0	4.0	2.0	8.0				
Piping	4.0	5.0	4.0	20.0				
Effluent and UV	2.8	4.1	2.8	11.4	2.9	3	8.7	3
Equipment	2.3	3.3	2.3	7.8				
Instrumentation	2.0	4.0	2.0	8.0				
Structural	N/A	N/A	N/A	N/A				
Piping	4.0	5.0	4.0	20.0				
Solids Treatment	2.0	3.2	1.5	6.2	2.0	3	6.0	5
Equipment	2.4	2.9	2.1	6.9				
Instrumentation	1.0	2.1	1.0	2.1				
Structural	2.5	4.5	1.5	11.3				
Piping	1.5	3.0	2.0	4.5				
Power Distribution	1.9	3.0	1.5	5.9	1.9	5	9.5	2
Equipment	1.3	3.1	1.1	4.2				
Instrumentation	N/A	N/A	N/A	N/A				
Structure	1.5	3.0	1.5	4.5				
Piping	3.0	3.0	2.0	9.0				
Support Systems	2.1	1.9	1.2	4.0	1.3	3	3.9	6
Equipment	2.6	2.1	1.6	5.5				
Instrumentation	N/A	1.0	N/A	N/A				
Structural	N/A	2.0	1.0	N/A				
Piping	1.7	2.4	1.2	4.0				

Suquamish Wastewater Treatment Plant

Facility Name: 100 Preliminary Treatment

Location: Process Building

Unit Process: 100 – Preliminary Treatment

Description: The preliminary treatment processes at Suquamish include a rotary bar screen with an inline manual bar screen. There is a bypass channel to bypass both screens. Grit removal equipment includes two grit pumps, a grit tank and grit classifier. The preliminary treatment equipment is located on the top floor of the process building, which was constructed in 1997.

EQUIPMENT

Equipment Name	Equipment Tag	Condition (1-5)	Criticality/CoF (1-5)	Serviceability (1-4)	Install Year	Location	Type	Manufacturer	Model	Motor HP	Capacity
Mechanical fine screen	ME-01	4	2	3	1997	Process Building upper level	Rotary bar screen	Lakeside	Rotamat	2	2.0 MGD
Grit Tank	ME-02	2	2	2	1997	Process Building grade level		H.I.L. TECHNOLOGY INC	Grit King 7' Cylindrical		2.0 MGD
Grit Dewatering Classifier	ME-03	2	2	2	1997	Process Building upper level	Inclined Screw	Spirac	SA250/304SS	1	200 GPM
Grit Pump 1	P-01	4	2	2	1997	Process Building lower level	Recessed Impeller Centrifugal	Morris Pumps	3X3-16	5	100 GPM
Grit Pump 2	P-02	4	2	2	1997	Process Building lower level	Recessed Impeller Centrifugal	Morris Pumps	3X3-16	5	100 GPM
Influent Sampler	SAM-01	2	4	2	1997	Process Building upper level	Automatic composite	Sirco	BVS-CM2RC9-CDF		
Plant Drain Sump Pump 1	P-10	Not obs	3	3	1997	Process Building lower level	Submersible	ABS PUMPS	SJSI 20D	2	280 GPM
Plant Drain Sump Pump 2	P-11	Not obs	3	3	1997	Process Building lower level	Submersible	ABS PUMPS	EJ 20D	2	300 GPM

INSTRUMENTATION

Influent Flowmeter	FE-01	2	2	1	1997		Magmeter	ABB Kent-Taylor	MO6361815081303		

STRUCTURAL/FACILITIES

Process Building		2	4	2	1997	Process Building					

PIPING

Influent Piping		4	5	1	1997	Process Building					
Grit Tank Piping		3	4	1	1997	Process Building					

*Condition (1= very good, 5 = very poor). Criticality (1=Not critical, 5 = highly critical). Serviceability (1= very good, 4= very poor)

Suquamish Wastewater Treatment Plant

Facility Name: 100 Preliminary Treatment

Location: Process Building

Unit Process: 100 – Preliminary Treatment

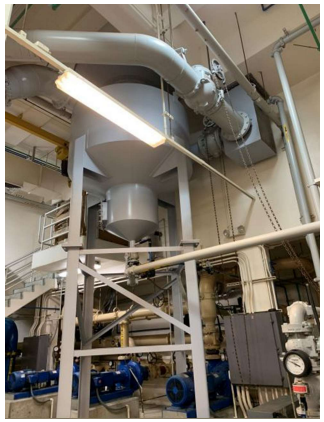
Photos:

Rotary and manual screens

Rotary screen corrosion

Rotary screen corrosion

Grit Tank



Grit Pumps

Grit pump corrosion

Grit classifier

Notes:

Influent piping traps rocks, which travel up and down the pipe as the influent pump stations turn on and off.

The rotary is not functioning properly and is showing significant corrosion

Both grit pumps have significant corrosion at coupling/joint

Suquamish Wastewater Treatment Plant

Facility Name: 200 Secondary Treatment

Location: Adjacent to Process Building

Unit Process: 200 – Secondary Treatment

Description: Two parallel SBR basins are located directly adjacent to the process building. Three recirculation pumps, three blowers, and associated pipework are located in the basement of the process building.

EQUIPMENT

Equipment Name	Equipment Tag	Condition (1-5)	Criticality/CoF (1-5)	Serviceability (1-4)	Install Year	Location	Type	Manufacturer	Model	Motor HP	Capacity
SBR Recirc Pump 1	P-03	2	3	2	1997	Process Building lower level	Horizontal centrifugal	Fairbanks-Morse	B5423	15	1465 GPM
SBR Recirc Pump 2	P-04	2	3	2	1997	Process Building lower level	Horizontal centrifugal	Fairbanks-Morse	B5425	15	1456 GPM
SBR Recirc Pump 3	P-05	2	3	2	1997	Process Building lower level	Horizontal centrifugal	Fairbanks-Morse	B5423	15	1465 GPM
SBR Blower 1	B-01	2	3	2	1997	Process Building lower level	Positive displacement	Sutorbilt	GAEMDPA	25	264 SCFM
SBR Blower 2	B-02	2	3	2	1997	Process Building lower level	Positive displacement	Sutorbilt	GAEMDPA	25	264 SCFM
SBR Blower 3	B-03	2	3	2	1997	Process Building lower level	Positive displacement	Sutorbilt	GAEMDPA	25	264 SCFM
Jet system											

INSTRUMENTATION

Basin 1 Level Transmitter	LT-1	3	2	2	1997	SBR Basins					
Basin 2 Level Transmitter	LT-2	3	2	2	1997	SBR Basins					

STRUCTURAL/FACILITIES

SBR Basin 1	N/A	2	4	2	1997	SBR Basins	CUSTOM			N/A	0.39 MGD
SBR Basin 2	N/A	2	4	2	1997	SBR Basins	CUSTOM			N/A	0.39 MGD

PIPING

SBR Influent Pipes		4	5	4	1997	Process Building					
SBR Effluent and Recirc Pipes		4	5	4	1997	Process Building					

*Condition (1= very good, 5 = very poor). Criticality (1=Not critical, 5 = highly critical). Serviceability (1= very good, 4= very poor)

Suquamish Wastewater Treatment Plant

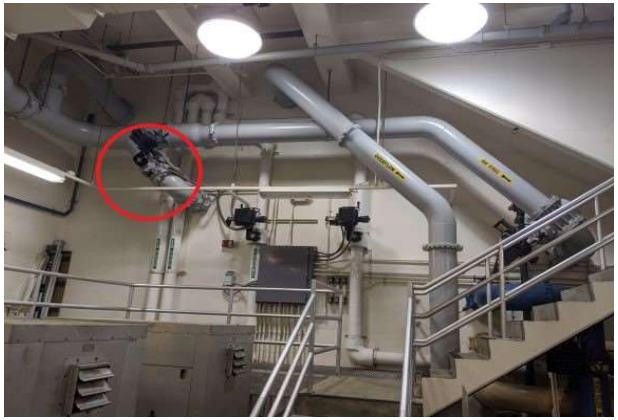
Facility Name: 200 Secondary Treatment

Location: Adjacent to Process Building

Unit Process: 200 – Secondary Treatment

Photos:

Leaking raw sewage valve MO-02 to SBR



Sequencing Batch Reactor Basins

SBR coating peeling

SBR basin cracking

SBR Blowers

SBR Recirculation Pumps

Suquamish Wastewater Treatment Plant

Facility Name: 200 Secondary Treatment

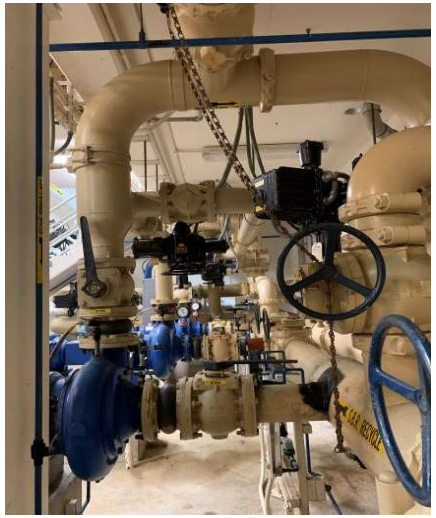
Location: Adjacent to Process Building

Unit Process: 200 – Secondary Treatment

Photos:

Leaky SBR recirc piping

Welded SBR piping



Notes:

The SBR basin coating is peeling on southwestern exposure of both basins, there are some visible cracks

One of the SBR isolation valves is broken, others are leaking

Major problems with SBR recirculation pipeing and valves. Welded in place makes pipe difficult to repair. Believe pipe is unlined. Generally poor condition.

Suquamish Wastewater Treatment Plant

Facility Name: 300 UV Disinfection and Reclaimed Water

Location: Process Building

Unit Process: 300 - UV Disinfection and Reclaimed Water

Description: One UV channel with two light banks and room for a third, located along south wall of process building basement. Two reclaimed water pumps and the effluent sampler draw disinfected water from the final effluent trough.

EQUIPMENT

Equipment Name	Equipment Tag	Condition (1-5)	Criticality/CoF (1-5)	Serviceability (1-4)	Install Year	Location	Type	Manufacturer	Model	Motor HP	Capacity
UV Bank 1	ME-04	3	3	3	1997	Process Building lower level	UV open channel horizontal lamps	Trojan	UV 3000B		0.5 MGD
UV Bank 2	ME-05	3	3	3	1997	Process Building lower level	UV open channel horizontal lamps	Trojan	UV 3000B		0.5 MGD
Effluent Sampler	SAM-02	1	4	1	?	Process Building lower level	Automatic composite	Campbell Scientific	BVS4300C		

INSTRUMENTATION

Effluent Flowmeter	FM-02	2	4	2	1997	Process Building lower level	Magmeter	ABB Kent-Taylor	MO6361815081303		

STRUCTURAL/FACILITIES

N/A											

PIPING

UV Influent Pipe		4	5	4	1997	Process Building					

*Condition (1= very good, 5 = very poor). Criticality (1=Not critical, 5 = highly critical). Serviceability (1= very good, 4= very poor)

Suquamish Wastewater Treatment Plant

Facility Name: 300 UV Disinfection and Reclaimed Water

Location: Process Building

Unit Process: 300 - UV Disinfection and Reclaimed Water

Photos:

Effluent control valve - not functioning

Effluent manual control valve

Effluent manual valve settings and corrosion

Equalization basin corrosion

Equalization basin piping and corrosion

Suquamish Wastewater Treatment Plant

Facility Name: 300 UV Disinfection and Reclaimed Water

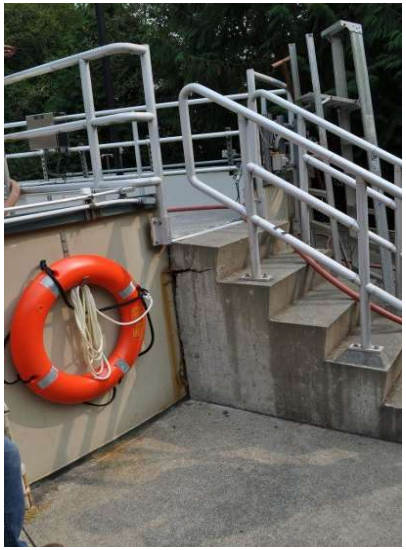
Location: Process Building

Unit Process: 300 - UV Disinfection and Reclaimed Water

Photos:

Equalization basin and aerated sludge storage tank exterior

Structural settling



Notes:

Effluent control valve is not working - flow controlled with manual valve

Reclaimed water pumps and piping should be better supported

Look at water tanks next time on site

Suquamish Wastewater Treatment Plant

Facility Name: 400 Sludge Processing

Location: Process Building

Unit Process: 400- Sludge Processing

Description: Sludge is thickened with a rotary drum thickener located in the process building, then stored in the thickened sludge storage tank untill it is hauled away by truck. Both the RDT and TSST were constructed in 2017. Additionally, unthickened sludge can be stored in the old (1997) aerated sludge storage tank until it is hauled by truck. The new TTST has a carbon canister for odor control.

EQUIPMENT

Equipment Name	Equipment Tag	Condition (1-5)	Criticality/CoF (1-5)	Serviceability (1-4)	Install Year	Location	Type	Manufacturer	Model	Motor HP	Capacity
Rotary Drum Thickener	RDT-07	2	4	1	2017	Process Building upper level	Rotary drum thickener	FKC	RST S630X2000L	1	125 GPM
RDT Flocculation Tank	T-07	2	2	1	2017	Process Building upper level		FKC			235 GAL
Flocculation Tank Mixer	MXR-07	4	2	2	2017	Process Building upper level		SEW-Eurodrive	SAF47 AM143	1	
Polymer Dilution & Feed System	ME-08	2	2	2	1997	Process Building upper level	Liquid polymer mix/activation	Polyblend	PB600-1AA		8 GHP polymer, 600 GPH total
Thickener Feed Pump	P-09	1	4	2	2017	Process Building lower level	Progressive cavity	Moyno	Z28BC11RMB/E8JF	15	130 GPM
Thickened Sludge Pump	P-08	3	4	4	2017	Process Building upper level	Progressive cavity	Moyno	W14BC10RMA/E70V1	3	12 GPM
Truck Loadout Pump	P-21	1	4	2	2017	Thickened Sludge Storage area	Progressive cavity	Moyno	Z2ABC11RMB/E8JF	30	225 GPM
Sludge Truck Loading Pump	P-06	5	3	3	1997	Vault outside of Sludge Storae Tank					
Decant Sump Pump	P-07	3	2	3	1997	EQ basin sump		ABS	SJSI 20 D	5	
Sludge Storage Blower	B-04	2	3	2	1997	Process Building lower level	Rotary PD	Sutorbilt	GACMCPA	15	200 ACFM
Air Compressor	ME-12	1	2	1	2017	Process Building lower level		Quincy	QR-370		

*Condition (1= very good, 5 = very poor). Criticality (1=Not critical, 5 = highly critical). Serviceability (1= very good, 4= very poor)

Suquamish Wastewater Treatment Plant

Facility Name: 400 Sludge Processing

Location: Process Building

Unit Process: 400- Sludge Processing

INSTRUMENTATION

Equipment Name	Equipment Tag	Condition (1-5)	Criticality (1-5)	Serviceability (1-4)	Install Year	Location	Type	Manufacturer	Model	Motor HP	Capacity
Thickened Sludge Flowmeter	FE-08	1	2	1	2017						
Waste sludge to RDT Flowmeter	FE-09	1	2	1	2017						
Common Waste Sludge Flowmeter	FIT-12	1	2	1	2017						
Truck Loadout Flowmeter	FE-21	1	2	1	2017	Thickened Sludge Storage area					
ASHT Level Transmitter	LT-03		3		1997						
Equalization Storage Level Transmitter	LT-04	1	2	1	Newer						
Thickened Sludge Storage Tank Level Indicator	LE-20		4	1	2017	Thickened Sludge Storage area					

STRUCTURAL/FACILITIES

Aerated Sludge Holding Tank and Equalization Tank		4	4	2	1975						
Thickened Sludge Storage Tank	T-20	1	5	1	2017	Thickened Sludge Storage area		CUSTOM			

PIPING

Sludge Storage Tank Piping		2	3	2	1997	Yard (buried)					
Thickened Sludge Storage Tank Piping		1	3	2	2017	Yard (buried)					

*Condition (1= very good, 5 = very poor). Criticality (1=Not critical, 5 = highly critical). Serviceability (1= very good, 4= very poor)

Suquamish Wastewater Treatment Plant

Facility Name: 400 Sludge Processing

Location: Process Building

Unit Process: 400- Sludge Processing

Photos:

RDT Feed Pump

Rotary Drum Thickener

RDT Flocculation tank corrosion

Suquamish Wastewater Treatment Plant

Facility Name: 400 Sludge Processing

Location: Process Building

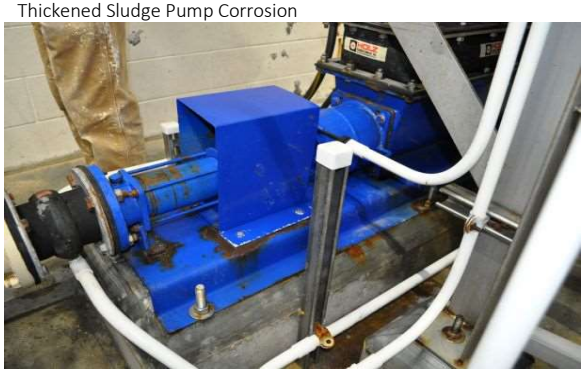
Unit Process: 400- Sludge Processing

Photos:

Polymer System

Thickened Sludge Pump

Thickened Sludge Pump Corrosion



Thickened Sludge Discharge piping

Thickened Sludge Holding Tank

Truck Loadout Pump

Suquamish Wastewater Treatment Plant

Facility Name: 400 Sludge Processing

Location: Process Building

Unit Process: 400- Sludge Processing

Photos:

Aerated sludge holding tank

Aerated sludge tank interior and diffuser

Aerated sludge storage tank blower

Notes:

The chemical handling system and polymer mixer are no longer in use and have been partially dismanteled. HOCl manually added to odor control.
The old (1997) unthickened sludge loadout pump is not operational but repair has been scheduled
The decant sump pump is not frequently used
Thickened sludge pump is undersized and does not work well. Limits sludge thickening to 4%
No air monitor in headworks room with open channel
RDT Floc tank mixer is corroded

Suquamish Wastewater Treatment Plant

Facility Name: Odor Control

Location: Process Building

Unit Process: Odor Control

Description: Air from the headworks and solids thcikening room is removed from the room with an exhaust fan and scrubber to reduce odors. The new TTST has a carbon canister for odor control.

EQUIPMENT

Equipment Name	Equipment Tag	Condition (1-5)	Criticality/CoF (1-5)	Serviceability (1-4)	Install Year	Location	Type	Manufacturer	Model	Motor HP	Capacity
Odor Control Scrubber	ME-09	3	1	2	1997	Process Building upper level		ACS	AH 44-6M		5000 CFM
Odor Control Exhaust Fan	EF-01	4	4	2	1997	Process Building upper level	Centrifugal	Harzell	413-22-FBN3	10	5000 CFM
Scrubber Recirc Pump 1	P-14	4	1	2	1997	Process Building upper level		Serfilco	EH1-1/2-3.9SC-E5.0	0.5	
Scrubber Recirc Pump 2	P-15	4	1	2	1997	Process Building upper level		Serfilco	EH1-1/2-3.9SC-E5.0	0.5	
Thickened Sludge Storage Tank Carbon Cannister	ME-20	1	1	1	2017	Thickened Sludge Storage area					

*Condition (1= very good, 5 = very poor). Criticality (1=Not critical, 5 = highly critical). Serviceability (1= very good, 4= very poor)

INSTRUMENTATION

Odor Control ORP	ORP-01		1		1997	Process Building upper level					
Odor Control pH	PH-01		1		1997	Process Building upper level					

STRUCTURAL/FACILITIES

PIPING

Odor Scrubber Chemical Piping		2	1	1							

*Condition (1= very good, 5 = very poor). Criticality (1=Not critical, 5 = highly critical). Serviceability (1= very good, 4= very poor)

Suquamish Wastewater Treatment Plant

Facility Name: Odor Control

Location: Process Building

Unit Process: Odor Control

Photos:

Odor control scrubber and recirculation pumps

Odor control exhaust scrubber and blower

Notes:

Odor control exhaust blower is noisy and requires lots of maintenance.

Suquamish Wastewater Treatment Plant

Facility Name: Reclaimed Water

Location: Process Building

Unit Process: Reclaimed Water

Description: Two reclaimed water pumps draw disinfected water from the final effluent trough and pump to the reclaimed water tank. A non-potable water gravity tank, non-potable water pump, and pressure bladder tank supply the plant non-potable water system.

EQUIPMENT

Equipment Name	Equipment Tag	Condition (1-5)	Criticality/CoF (1-5)	Serviceability (1-4)	Install Year	Location	Type	Manufacturer	Model	Motor HP	Capacity
Reclaimed Water Pump 1	P-12	1	3	1	2017	Process Building lower level	Horizontal end suction	Cornell Pumps	1WC-7.5-2	7.5	40 GPM
Reclaimed Water Pump 2	P-13	1	3	1	2017	Process Building lower level	Horizontal end suction	Cornell Pumps	1WC-7.5-2	7.5	40 GPM
Non-potable Water Pump	P-20	Not obs	3		2017	Process Building grade level	Horizontal end suction	Cornell Pumps	1WC	5	40 GPM

INSTRUMENTATION

STRUCTURAL/FACILITIES

Reclaimed Water Tank	ME-06	Not obs	2	1	1997	Process Building grade level					
Gravity Tank	ME-13	Not obs	2	1	1997	Process Building grade level					
Non-potable Pressure Bladder Tank	ME-14	Not obs	2	1	1997	Process Building grade level					

PIPING

Process Water Piping (W3)		3	2	2	1997	Process building					
Non-potable Water Piping (W2)		3	2	2	1997	Process building					

*Condition (1= very good, 5 = very poor). Criticality (1=Not critical, 5 = highly critical). Serviceability (1= very good, 4= very poor)

Suquamish Wastewater Treatment Plant

Facility Name: Reclaimed Water

Location: Process Building

Unit Process: Reclaimed Water

Photos:

Reclaimed Water Pumps

Reclaimed Water Pumps

Notes:

Look at water tanks next time on site

Suquamish Wastewater Treatment Plant

Facility Name: Power Distribution

Location: Site

Unit Process: Power Distribution

Description: The service building houses the backup generator, laboratory space, and a restroom. A diesel tank for the backup generator is located outside the service building. The process building houses the control panels for the operations of the treatment processes.

EQUIPMENT

Equipment Name	Equipment Tag	Condition (1-5)	Criticality/CoF (1-5)	Serviceability (1-4)	Install Year	Location	Type	Manufacturer	Model	Motor HP	Capacity
Diesel Tank		2	5	2	1997	Thickened Sludge area		ACE Tank	AE 20432		1100 Gal
Generator		1	3	1	1997	Service Building		Cummins	450DFEC		450 kW
Service Entrance Equipment		2	3	1	Estimated 1997	Service Building		Square D	Breaker - MPH36600 & Switchboard - 346WS		
Automatic/Manual Transfer Switch		1	4	1	1997	Service Building		Cummins	OT-800		
Transformer	Panel 'S' XFMR	1	3	1	1997	Service Building		Siemens	75T3HCU47DB		75 KVA
Transformer	Panel 'P' XFMR	1	4	1	1997	Process Building		Siemens	75T3HCU47DB		75 KVA
Lighting - Exterior		1	1	1		Process Areas					
Lighting - Interior		1	1	1		Bldg Interiors					
Switchboard/Panelboard	MDP	2	4	1	Estimated 1997	Service Building		Square D	QED Power Style Switchboard		
Switchboard/Panelboard	Panel 'S'	1	3	1	1997	Service Building		Square D	NQOD442M225CU		
Switchboard/Panelboard	Panel 'P'	1	4	1	1997	Process Building		Square D	NQOD442M225CU		
Switchboard/Panelboard	Panel 'P1'	1	4	1	1997	Process Building		Square D	NQOD442M225CU		
Control Panel	CP-01-Plant Main PLC Pnl	1	4	1	Estimate 1997	Process Building Elect Room		Elcon	PLC Brand/Model: Allen-Bradley CopactLogix L33ER		
Control Panel	CP-02-Rotary Screen Pnl	2	4	3	1998	Process Building Headworks Area		Elemech Inc.			
Control Panel	CP-03 Grit Dewatering Pnl	2	2	1	1998	Process Building Headworks Area		JDV Equipment			
Control Panel	CP-04 Grit Tank Pnl	1	3	1	1996	Process Building Lower Area		GMEC-II			

Suquamish Wastewater Treatment Plant

Facility Name: Power Distribution

Location: Site

Unit Process: Power Distribution

Control Panel	CP-05 SBR Remote I/O Panel	1	4	1	Estimate 1997	Process Building Elect Room		Integrated Controls, Inc.	PLC Brand/Model: Allen-Bradley CopactLogix 1769 I/O		
Control Panel	CP-07 Odor Cntrol Pnl	2	1	1	Estimate 1997	Process Building Elect Room		Air Chem Systems, Inc.			
Control Panel	CP-13 Duct Heater No.1	2	1	1	Estimate 1997	Process Building Elect Room		Chromalox	4532-30530		
Control Panel	CP-15 Rotary Drum Thickener Pnl	1	4	1	Estimate 2016	Process Building Headworks Area		Technical Systems Inc. (TSI)			
Control Panel	CP-21 Sludge Truck Load Pnl	1	2	1	2016	Sludge Loading Area		L2 Systems. LLC			
Control Panel	CP-22 Waste Thickening VFD Pnl	1	4	1	2016	Process Building Elect Room		Industrial Systems Group (ISG)			
Control Panel	CP-06 UV System Panel	2	4	1	Estimate 1997	Process Building Lower Area		Trojan Technologies Inc.			

INSTRUMENTATION

STRUCTURAL/FACILITIES

Service Building		2	2	2	1975	Service Building					
MCC - Process Bldg		1	4	1	1997	Proces Building					

PIPING

Diesel Tank Piping		3	3	2	1997						

*Condition (1= very good, 5 = very poor). Criticality (1=Not critical, 5 = highly critical). Serviceability (1= very good, 4= very poor)

Suquamish Wastewater Treatment Plant

Facility Name: Power Distribution

Location: Site

Unit Process: Power Distribution

Photos:

Service Building

Generator

Diesel Tank

Notes:

APPENDIX E
CONDITION ASSESSMENT RED FLAG FINDINGS AND MITIGATION RECOMMENDATIONS, MURRAYSMITH, OCTOBER 2020

consor

Technical Memorandum

Date: October 20, 2020

Project: Facility Plan and Sewer Plan Update

To: Barbara Zaroff, PE, PMP
Christopher Sheridan
Kitsap County, WA

From: Miaomiao Zhang, PE, PMP (Murraysmith)
John Koch, PE (HDR)
Tom Perry, PE (Murraysmith)
Peter Cunningham, PE (Murraysmith)
Erika Schuyler, PE, PMP (Murraysmith)

Re: Condition Assessment Red Flag Findings and Mitigation Recommendations

Introduction

The Murraysmith and HDR team conducted a 4-day condition assessment field visit at Kitsap County's (County) four wastewater treatment plants and over forty selected pump stations from 9/14/2020 to 9/17/2020. This memorandum documents the "red flag" issues observed during the visits and provides the Engineer's opinion on the consequence of failure and potential solutions. The "red flag" issues are ones that pose health and safety risks or could result in imminent failure. The red flag issues were identified through discussions with plant staff and field verification. Although this list of "red flag" issues is intended to be as complete as possible, there is always a risk that other unknown issues exist due to the nature of wastewater treatment plants and pump stations. A detailed engineering analysis has not been performed and some of the solutions may warrant further study prior to implementation.

Central Kitsap Treatment Plant (CKTP)

Red Flag 1 – Digester 2 Seal Failure

Issue: Approximately two linear feet of annular seal on the east side of Digester 2 has failed (Figure 1). The top sealant is missing. At least one foot deep of the fill material under the sealant is also missing resulting in a void space. The exposed digester cover skirt does not appear to be coated and is severely corroded.

Consequence of failure: Biogas and sludge may leak through the space, resulting in the loss of the digester. If failure occurs, the plant will have to meet solids retention time requirements from EPA Part 503 with only one digester online. Leaking biogas poses health and safety risks due to its toxicity and explosive potential, and are also corrosive to the concrete and metal components of the digester structure.

Potential solution: The temporary solution is to repair the seal per the cover manufacturer's standard and the Detail E/G4 of 1991 digester cover replacement drawings. Routine inspection of the digester seals is recommended. Long term solution for a reliable digestion operation will be evaluated as part of the Facility Plan update.

Figure 1 – CKTP Digester 2 Seal Failure

Red Flag 2 – Leaking Digester PRVs

Issue: The pressure relief valves (PRVs) on both digesters are leaking. Strong biogas odor and the sound of biogas leaking from the PRVs were observed at both digester PRVs. The PRV on Digester 2 appears to have more significant leakage than Digester 1.

Consequence of failure: Leaking digester PRVs reduce biogas storage and pose health and safety risk due to biogas toxicity and explosive potential. The leaking digester PRVs also contribute to the corrosion of digester structure and odors at the plant.

Potential solution: Contact Varec field service staff to service and repair the PRVs. The isolation valves and flame arrestors should also be inspected and serviced, as needed.

Red Flag 3 – Aged In-Plant Pump Station

Issue: The in-plant pump station is in poor condition, with one of the pumps failed, coating on the concrete inside of the wetwell falling off, and the pipes severely corroded (Figure 2). There is no bypass route to allow the pump station to be taken offline for maintenance. Currently a mobile diesel pump is used as a backup.

Consequence of failure: If the in-plant pump station is down, there are limited options to get the plant sanitary sewage and the recycle streams back to the process.

Potential solution: The short-term solution is to maintain the diesel pump and replace the broken pump with a larger unit. The long-term solution may be to replace the in-plant pump station with sufficient capacity to handle the in-plant flows, provide odor control and overflow to other process basins for redundancy.

Figure 2 – CKTP In-Plant Pump Station

Red Flag 4 – Failing Aeration Diffusers

Issue: The Aerostrip diffusers in multiple zones have failed in the last couple of years. The diffusers have long lead times and are difficult to procure in emergency situations.

Consequence of failure: Broken diffusers significantly reduce the oxygen transfer efficiency, making it impossible to control the aeration air. Large quantity of failed diffusers will result in the loss of the aeration basin.

Potential solution: The short-term solution is to repair and replace the diffusers to the best ability of the plant staff and have a significant number of spare diffusers on hand. A long-term solution may be to replace the diffusers with an industry proven type acceptable to plant staff.

Red Flag 5 – Leaking Roof Penetrations over Boilers

Issue: It appears the roof penetrations over the two boiler stacks are leaking. The ducting, piping, valves, and panels under the boilers show significant signs of corrosion (Figure 3).

Consequence of failure: The boilers were installed in 1977 and may be nearing the end of their useful life. Corrosion and water getting into the conduit or panels could result in the failure of the boilers.

Potential solution: Repair the leaking roof. Clean or replace the components.

Figure 3 – Rusty Boiler Components due to the Leaking Roof Penetrations

Red Flag 6 – Insufficient Ventilation in Headworks Electrical Room

Issue: Ventilation in the headworks electrical room can't keep the room temperature down in summer; during the site visit, it was 77 degrees F when the thermostat was set at 72 degrees F. Strong hydrogen sulfide smells and some corrosion near the conduit grounding were noticed.

Consequence of failure: Excessive heat and a corrosive environment will cause eventual failure of the controls and VFDs.

Potential solution: Inspect the ventilation currently provided to the room. Add additional cooling, if needed. Install a Purafil positive pressurization unit to keep the room pressurized with air free of corrosive gas.

Red Flag 7 – Insufficient Ventilation and Heating in the Lab and Admin Building

Issue: The ventilation system in the lab and administration building is from the original construction in 1977. Issues observed include:

- The east lab has a positive pressure. The west lab, which was converted from the training and lunchroom approximately 15 years ago, has a negative pressure when the fume hood exhaust is on. Fugitive gas has been noted in the administration room during lab analyses. Based on a review of 1977 design drawings, no ventilation was provided to the training and lunchroom (now the west lab) or the administration room. The east lab was designed to have approximately 1,000 cfm of exhaust air and higher supply airflow, resulting in positive pressure. Lack of ventilation in the west lab and positive pressure in the east lab do not meet the laboratory standards, while lack of ventilation in the administration room exposes the staff to the risk of hazardous gases from the lab.
- The air handling fan for the entire building (installed in 1977) is missing approximately half of its blades, resulting in reduced capacity.
- The heating provided by the heat water loop from the boiler cannot keep up with the heating demand in the space. The lab must use the wall mounted air conditioner to supplement the heating.

Consequence of failure: Lack of ventilation in all lab spaces and positive pressure in the east lab will violate the NFPA 45 Standard on Fire Protection for Laboratories using Chemicals, posing the potential health and safety risk to the staff working in the lab or near the lab.

Potential solution: Contract a HVAC testing and balancing company to inspect and balance the existing HVAC system, and replace the equipment as needed. Install the ventilation system in the west lab and the administration room.

Other Treatment Plants

Red Flag 1 – Operator Safety in Hypochlorite Room at Manchester Treatment Plant (MTP)

Issue: Strong and pungent chlorine odor was noticed inside the hypochlorite room. Although there is a supply fan and exhaust fan in the room, it is not certain if they work. There is no emergency shower/eyewash in the room (Figure 4).

Consequence of failure: High concentration of chlorine fumes will pose a health risk to the operator with exposure. No shower/eyewash in the room and keeping the door always closed violates building code and OSHA requirements.

Potential solution: Clean up chemical residual that causes chlorine fumes, especially from the secondary containment sump. Check and ensure sufficient ventilation. Install a shower or eyewash and a gas chlorine sensor in the room.

Figure 4 – MTP Sodium Hypochlorite Storage Room

Red Flag 2 – Operator Safety and Classification of Headworks Room at Suquamish Treatment Plant (STP)

Issue: The screening channel, the odor control scrubber, and the WAS rotary drum thickener are all in the same room (Figure 5). The screening channel cover plates were open. Strong hydrogen sulfide odor was observed during the visit. The room is Class 1 Division 1 or Class 1 Division 2 depending on ventilation provided. The room does not currently meet all the NFPA 820 requirements, i.e. combustible gas (LEL) detection is missing, explosion proof panels have bolts missing, and most motors are not explosion proof.

Consequence of failure: Flammable gas migrating from headworks channel could cause fire or explosion if ventilation is insufficient or shut down.

Potential solution: Install LEL alarm. Tighten and replace the missing bolts at the enclosures. Keep the screening channel cover plate on and make sure the airspace under the cover is kept under negative pressure so that no foul air escape into the room. Inspect the odor control fan to make sure the room is always ventilated at 12 air changes per hour.

Figure 5 – STP Headworks Room

Pump Stations

Red Flag 1 – Broken Conduits at PS-30

Issue: Broken conduits to the panel are within the classified area of the wet well hatch.

Consequence of failure: Gas intrusion to the classified area pose health and safety risk due to explosive potential.

Potential solution: Fix the conduits and move the panel further away from the wet well hatch.

Red Flag 2 – Broken Pump Shaft at PS-24

Issue: One pump shaft was broken.

Consequence of failure: Loss of pump could result in pump station not being able to convey influent flows that could possibly result in a spill.

Potential solution: The County O&M staff are aware of the issue and working on fixing it.

APPENDIX F

SEWER UTILITY SCADA MASTER PLAN TECHNICAL MEMORANDUM

consor

TM-1: Existing System Overview

FINAL

Sewer Utility SCADA Master Plan

Kitsap County Public Works
Sewer Utility Division

November 2, 2020

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Kitsap County Public Works, Sewer Utility Division
Sewer Utility SCADA Master Plan

TM-1: Existing System Overview

November 2, 2020

Prepared by:

John M. Thomas, P.E.
HDR Engineering, Inc.
(425) 450-6240

I hereby certify that the technical memorandum was prepared under my direct supervision and that I am a duly registered Engineer under the laws of the State of Washington.

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Appendices

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Abbreviations

µm	micron(s)
AAA	authentication, authorization, and accounting
AES	Advanced Encryption Standard
ANSI	American National Standards Institute
AOI	Add-on Instruction
BNR	biological nutrient removal
Branom	Branom Instrument Co.
CIA	Confidentiality, Integrity, and Availability
CIP	capital improvement program
CKTP	Central Kitsap Treatment Plant
CMMS	computerized maintenance management system
County	Kitsap County
CTU	central telemetry unit
DHS	U.S. Department of Homeland Security
DO	dissolved oxygen
EMS	energy management system
eO&M	electronic operation and maintenance
FCC	Federal Communications Commission
ft^3	cubic foot/feet
FVNR	full-voltage non-reversing
GbE	gigabit(s) Ethernet
GBT	gravity belt thickener
GE	General Electric
GHz	gigahertz
gpm	gallon(s) per minute
H_2S	hydrogen sulfide
HDR	HDR Engineering, Inc.
HIP	Host Identity Protocol
HMI	human-machine interface
HOA	Hand-Off-Auto
hp	horsepower
HVAC	heating, ventilation, and air conditioning
Hz	hertz
I&C	instrumentation and controls
ICS	industrial control system
IEEE	Institute of Electrical and Electronics Engineers
IGMP	Internet Group Management Protocol
in	inch(es)
I/O	input/output
IP	Internet Protocol
IR	infrared
ISA	International Society of Automation
IT	Information Technology
kB	kilobyte(s)
kbps	kilobit(s) per second
kHz	kilohertz
KPI	key performance indicator
KPUD	Kitsap Public Utility District
kW	kilowatt(s)
KWWTP	Kingston Wastewater Treatment Plant
LAN	local area network
LEL	lower explosive limit

LIMS	laboratory information management system
LTE	Long-Term Evolution
M2M	machine-to-machine
mA	milliampere(s)
MB	megabyte(s)
Mbps	megabit(s) per second
MCC	motor control center
MFA	multi-factor authentication
mgd	million gallons per day
MHz	megahertz
MTU	master telemetry unit
MWWTP	Manchester Wastewater Treatment Plant
N/A	not applicable
NAT	Network Address Translation
NEC	National Electrical Code
NIC	network interface card
NEMA	National Electrical Manufacturers Association
NFPA	National Fire Protection Association
NIST	National Institute of Standards and Technology
OIT	operator interface terminal
O&M	operation and maintenance
OM1	Optical Multi-mode 1
OM3	Optical Multi-mode 3
OOP	object-oriented programming
OS2	Optical Single-mode 2
OSI	Open Systems Interconnection
OT	Operational Technology
PC	personal computer
P&ID	piping and instrumentation diagram
PID	proportional-integral-derivative
PLC	programmable logic controller
PNL	panel
PS	pump station
PSTN	public switched telephone network
QCC	Quality Controls Corporation
QoS	Quality of Service
RACS	Raptor Acceptance Control System
RAS	return activated sludge
RDT	rotary-drum thickener
RFB	Remote Frame Buffer
RIO	remote input/output
RS	Recommended Standard
RTU	remote telemetry unit
RVSS	reduced-voltage soft starter
SBR	sequencing batch reactor
SCADA	supervisory control and data acquisition
Sewer Utility	Public Works Sewer Utility Division
SMS	Short Message Service
SNMP	Simple Network Management Protocol
SOP	standard operating procedure
SP1	Service Pack 1
SPB	solids processing building
SSID	Service Set Identifier
ST	straight-tip
SWGR	switchgear

SWWTP	Suquamish Wastewater Treatment Plant
TCC	total calculated capacity
TCP	Transmission Control Protocol
THD	total harmonic distortion
TM	technical memorandum
UDT	User-defined Data Type
UPS	uninterruptible power supply
USB	Universal Serial Bus
UTP	unshielded twisted pair
UV	ultraviolet
V	volt(s)
VAC	volt(s) alternating current
VDC	volt(s) direct current
VFD	variable-frequency drive
VHF	very high frequency
VLAN	virtual local area network
VM	virtual machine
VNC	Virtual Network Computing
VPN	virtual private network
W3	service water
WAN	wide-area network
WAS	waste activated sludge
WIMS	Water Information Management Solution
WWTP	wastewater treatment plant

1 Introduction

This Existing System Overview Technical Memorandum (TM)-1 describes the current condition, arrangement, life-cycle state, and identified areas of risk for the Kitsap County (County) Public Works Sewer Utility Division (Sewer Utility) supervisory control and data acquisition (SCADA) system components and associated wastewater treatment plant (WWTP) and pump station (PS) systems. The content of TM-1 is based on information that HDR Engineering, Inc. (HDR) obtained from the Sewer Utility and field data collected by HDR during various site assessment visits conducted in August 2020.

1.1 Technical Memorandum Organization

TM-1 is organized into nine sections and four appendices, as described below. In any subsection where a risk or deficiency is identified, a summary risk or deficiency description is presented at the end of that subsection, as shown below, so that these risks and deficiencies are easily visible and can be quickly located. Risks and deficiencies are compiled in Section 8 in Table 8-2.

> ✷ Identified risks and deficiencies are shown in condensed highlighted form like this throughout the report.

Section 1: Introduction summarizes TM organization, briefly describes each Sewer Utility wastewater facility included in the TM, and details the site assessment work performed in preparation of TM-1.

Section 2: Network Architecture describes the existing Operational Technology (OT) network architecture at the Sewer Utility WWTPs and pump stations. It includes an overview of the current network topologies and segmentation practices, major hardware and software elements, network management and system backup procedures, and cybersecurity measures currently implemented at the facilities.

Section 3: Industrial Control System Hardware describes the current industrial control system (ICS) hardware at Sewer Utility WWTPs and wastewater pump stations. It includes a description of the major hardware elements and a summary of the WWTP control room equipment.

Section 4: Industrial Control System Software describes the Sewer Utility's current ICS software, including an overview of the programmable logic controller (PLC) programming, human-machine interface (HMI), historian, and alarm notification software packages in use at the WWTPs and wastewater pump stations. It also describes the SCADA system functionality that has been implemented with this software.

Section 5: Industrial Control System Documentation summarizes documentation associated with the Sewer Utility's wastewater ICS. It describes the type of documents that the Sewer Utility has available along with a general description of how they are organized and maintained.

Section 6: Other Software Packages provides an overview of the non-ICS software packages at the Sewer Utility's WWTPs that bear a relationship to the Sewer Utility

SCADA system and the assets with which it interacts. It includes a description of the software tools and provides a general summary of their current uses at Sewer Utility facilities.

Section 7: Organizational Improvement Categories presents five organizational improvement categories that apply to utility control systems and how they will be applied within the Sewer Utility SCADA Master Plan to relate risks, deficiencies, and proposed improvements to facets of the Sewer Utility's organizational health.

Section 8: Risk and Deficiency Summary compiles the risks and deficiencies associated with the Sewer Utility's OT networks, SCADA system components, and associated infrastructure that were identified in previous sections of TM-1, correlating each of them to one or more of the organizational improvement categories.

Section 9: References lists the supporting source materials cited in TM-1.

Appendix A: Site Maps includes an overall site map showing the general locations of the Sewer Utility's WWTPs and pump stations. The appendix also includes a site map for each of the WWTPs, labeled with major buildings and process areas.

Appendix B: Network Architecture Diagrams includes various network architecture diagrams that are referenced throughout TM-1.

Appendix C: QCC Network Design Diagrams includes various network diagrams that Quality Controls Corporation (QCC) has developed to document implementation of telemetry and wide-area network (WAN) upgrades it is contracted to perform for the Sewer Utility. At the time of this writing, QCC's work is ongoing and the network documentation included in Appendix C may not reflect as-built conditions once QCC's work is complete.

Appendix D: WWTP PLC I/O Summary and PLC and Remote I/O Module Summary includes a summary of input/output (I/O) quantities and types by PLC and a summary of the installed modules at the various PLC and remote input/output (RIO) racks throughout each WWTP.

1.2 Site Descriptions

The following site descriptions provide a general summary of the Sewer Utility's 4 WWTPs and 12 pump stations included in HDR's site assessments. The Sewer Utility has a total of 62 pump stations that are currently in service with remote alarm monitoring. An overall site map showing the general locations of the Sewer Utility's WWTP and pump station facilities can be found in Appendix A.

1.2.1 Central Kitsap Treatment Plant

The Central Kitsap Treatment Plant (CKTP), located at 12351 Brownsville Highway NE in Poulsbo, Washington, is a regional facility serving the central area of Kitsap County. The facility, which was put into service in 1979, uses a conventional activated sludge secondary treatment process, ultraviolet (UV) disinfection, and sand filtration for tertiary treatment and reclaimed water. CKTP has a design flow of 6.0 million gallons per day (mgd) of average dry weather flow and has attended operations 17 hours per day, 7 days

per week, with significantly reduced staff during evening operations. Appendix A provides a site plan with major buildings and process areas indicated.

1.2.2 Kingston Wastewater Treatment Plant

The Kingston Wastewater Treatment Plant (KWWTP), located at the end of a gravel road near 23055 S Kingston Road NE in Kingston, Washington, is an oxidation ditch type activated sludge facility with a mechanical fine screen and aerated grit chamber for preliminary treatment. Following the oxidation ditches, the liquid stream flows through secondary clarifiers for solids settling and then to UV disinfection before reaching the KWWTP outfall. Sludge removed from the secondary clarifiers is thickened by a gravity belt thickener (GBT) and stored for transport to CKTP for further treatment and disposal. KWWTP has a design flow of 0.292 mgd for the average day within the maximum month flow. The facility, which was first put into service in 2005, is currently manned 8 hours per day, 5 days per week. Appendix A provides a site plan with major buildings and process areas indicated.

1.2.3 Manchester Wastewater Treatment Plant

The Manchester Wastewater Treatment Plant (MWWTP), located at 8020 E Caraway Road in Port Orchard, Washington, is an activated sludge facility with a rotary screen and aerated grit chamber for preliminary treatment and aeration basins for biological treatment. Following the aeration basins, the liquid stream flows through secondary clarifiers for solids settling and then to UV disinfection before reaching the plant outfall. Sludge removed from the secondary clarifiers is thickened by a GBT and stored for transport to CKTP for further treatment and disposal. MWWTP has a design flow of 0.460 mgd for the average day within the maximum month flow. The original facility, which consisted of primary treatment only, was first put into service in 1969. The final phase of secondary treatment improvements was completed in 1998. MWWTP is currently manned 8 hours per day, 5 days per week. Appendix A provides a site plan with major buildings and process areas indicated.

1.2.4 Suquamish Wastewater Treatment Plant

The Suquamish Wastewater Treatment Plant (SWWTP), located on land belonging to the Suquamish Tribe at 18019 Division Avenue NE in Suquamish, Washington, is a sequencing batch reactor (SBR)-type activated sludge facility with a rotary bar screen and aerated grit chamber for preliminary treatment. Supernatant from the SBRs is decanted to an equalization tank and then flows to UV disinfection before reaching the plant outfall. Sludge removed from the SBRs is thickened by a rotary-drum thickener (RDT) and stored for transport to CKTP for further treatment and disposal. SWWTP has an average design flow of 0.4 mgd. The facility, which was first put into service in the 1970s, was upgraded in 1998 to accommodate increased flows and to convert SWWTP to an SBR-type activated sludge facility. SWWTP is currently manned 8 hours per day, 5 days per week. Appendix A provides a site plan with major buildings and process areas indicated.

1.2.5 Pump Stations

The Sewer Utility selected the wastewater pump stations listed in Table 1-1 for inclusion based on criticality; they serve as a representative sample for all of the Sewer Utility's wastewater conveyance system pump stations. The table presents the pump station numbers and descriptions along with their site address, number and type of pump, pump horsepower (hp), and type of pump motor controller (e.g., variable-frequency drive [VFD], reduced-voltage soft starter [RVSS], or full-voltage non-reversing [FVNR] starter). The pump station wet well total calculated capacities (TCCs) listed in Table 1-1 were obtained from Sewer Utility–provided documentation and were not verified by HDR. The County's Utilities group handles day-to-day operation and maintenance (O&M) of the pump stations. The Utilities staff visit the pump stations on a weekly basis to test pump station alarms and perform maintenance as needed.

Table 1-1. Sewer Utility pump station summary

Station	Pump station description	Site address	Pump qty.	Pump type	hp	Motor controller	TCC (ft^3)
PS-01	Levin Road	10015 Levin Rd. NW Silverdale, Washington	3	Submersible	160	VFD	3,334
PS-04	Pump station 4	9606 Frederickson Rd. NW Bremerton, Washington	3	Vertical non-clog centrifugal	75	VFD	5,636
PS-06	Parkwood East	457 NE Conifer Dr. Bremerton, Washington	3	Submersible	60	VFD	2,837
PS-07	Fairgrounds	1300 NE Fairgrounds Rd. Bremerton, Washington	3	Submersible	150	VFD	1,948
PS-12	Newberry Hill	8160 Chico Way NW Silverdale, Washington	2	Vertical non-clog centrifugal	10	FVNR	673
PS-17	Bangor	14690 Clear Creek Rd. NW Silverdale, Washington	3	Vertical non-clog centrifugal	40	VFD	1,920
PS-24	Brownsville Highway	14501 Brownsville Hwy. NE Poulsbo, Washington	3	Vertical non-clog centrifugal	250	VFD	4,111
PS-32	Riddell Road	1552 NE Riddell Rd. Bremerton, Washington	2	Vertical non-clog centrifugal	10	FVNR	874
PS-34	Central Valley	6240 Central Valley Rd. NE Bremerton, Washington	2	Submersible	60	FVNR	1,884
PS-41	Kingston waterfront	10809 NE West Kingston Rd. Kingston, Washington	2	Vertical non-clog centrifugal	15	FVNR	558
PS-67	Keyport	15378 Washington Ave. NE Keyport, Washington	3	Submersible	70	VFD	6,030
PS-71	Kingston (old plant)	26198 Dulay Rd. NE Kingston, Washington	2	Vertical non-clog centrifugal	75	RVSS w/ FVNR bypass	942

1.3 Site Assessment Protocol

The current Sewer Utility SCADA Master Plan effort (for which TM-1 is a deliverable) is part of a larger effort the Sewer Utility is currently undertaking to update its sewer and wastewater treatment facility plans. The site assessment work conducted under this first

phase of the Sewer Utility SCADA Master Plan was focused on identifying the current condition, arrangement, life-cycle state, and areas of risk for the major SCADA infrastructure components and associated systems.

1.3.1 Existing Documentation

To the extent possible, existing documentation provided by the Sewer Utility was used in conjunction with fieldwork assessments to identify SCADA and associated system components and determine their arrangement, configuration, and potential risks and deficiencies. This documentation includes the following:

- Contract and record drawings
- Internet Protocol (IP) address lists
- O&M manuals
- Monthly lab reports
- Pump station holding time data

1.3.2 Field Surveys

Fieldwork for the site assessments consisted of site visits to all WWTP facilities and 12 pump stations, occurring over two rounds of site visits totaling 7 days in August 2020. HDR instrumentation and controls (I&C) engineer John Thomas and HDR I&C engineer-in-training Maddi Hutson performed the fieldwork. As part of the fieldwork, HDR obtained the following additional documentation to include in its assessment:

- Photo documentation of existing Sewer Utility infrastructure
- Screenshots of various software packages
- Wonderware Historian and General Electric (GE) EnerVista Viewpoint database exports
- PLC program files

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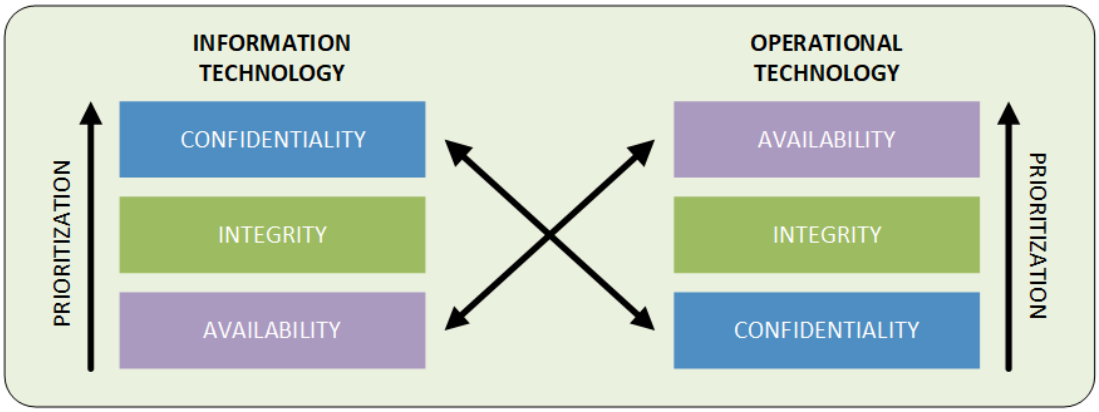
2 Network Architecture

This section describes the existing OT network architecture at the Sewer Utility WWTPs and pump stations. It includes an overview of the current network topologies and segmentation practices, major hardware and software elements, network management and system backup procedures, and cybersecurity measures currently implemented at the facilities.

2.1 Operational Technology versus Information Technology

Before discussing the Sewer Utility's OT networks, it is important that some of the differences between Information Technology (IT) and OT networks are understood. To facilitate the comparison, Figure 2-1 introduces an information security industry model known as the Confidentiality, Integrity, and Availability (CIA) Triad. The CIA Triad consists of three core components for the security of any communication network, and the figure depicts how these security components are prioritized in IT and OT networks.

Figure 2-1. CIA Triad for IT and OT networks



Many readers may be more familiar with IT networks because these are the standard home and office network environments. In IT networks, confidentiality, or the securing of sensitive and/or private information, is typically the highest priority. Preventing unauthorized access to trade secrets, employee/customer personally identifiable information, or credit card information is mission critical. Data integrity is also very important, and typically involves taking steps to back up critical files and databases to avoid loss of information and preventing unauthorized access that could lead to data corruption and/or manipulation. While availability is also important in IT networks, it is the lowest priority of the three security components. Outages to services, file systems, and databases typically result only in lost revenue or efficiency and planned outages for updates and maintenance can often be scheduled around business hours.

In OT networks, availability is the highest priority. OT networks involve equipment and processes that interact with the physical world. Disruption of OT network communication can jeopardize the safety of an organization's personnel and infrastructure, as well as the

natural environment. Data integrity is equally important to both IT and OT networks, as they both rely on these data for day-to-day operation. Confidentiality, on the other hand, is much less of a priority in OT networks. Though organizations may prefer to keep SCADA and other OT network data private, their chief concerns are with maintaining the availability of the OT network resources and ensuring that the data being generated are of sufficient quality to provide insight and inform decisions.

Because IT and OT networks have different priorities, they require different approaches to security and architecture. The discussions and observations provided in Section 2 are based on the OT network priorities described above and tailored to the specific requirements of wastewater facilities as critical infrastructure.

2.2 WWTP Network Architecture Overview

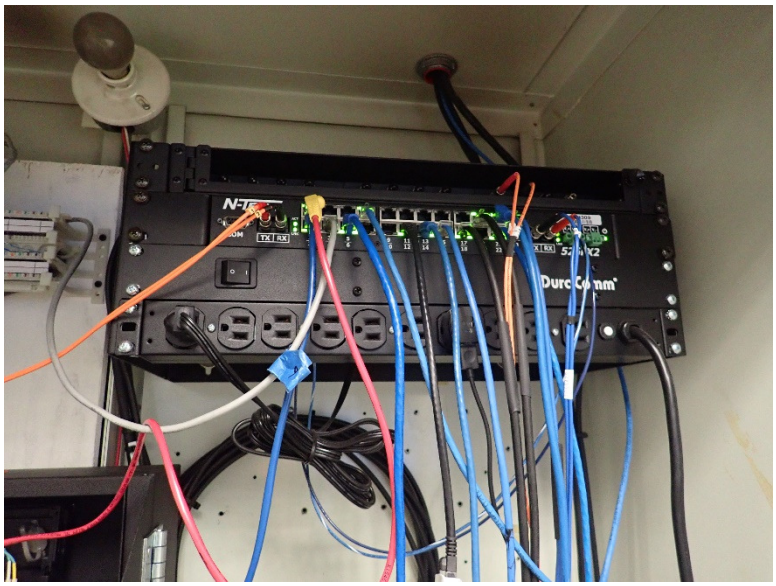
This subsection provides an overview of the network at each of the Sewer Utility WWTPs.

2.2.1 Central Kitsap Treatment Plant

The CKTP OT network is configured in an extended-star topology, as shown in the Central Kitsap Treatment Plant Physical Network Diagram in Appendix B, Figure B1. The network has no core or distribution switches and consists only of managed and unmanaged industrial access switches installed within control panels in the various buildings and process areas. These switches provide access to the CKTP OT network for the various IP-connected devices (IP nodes) near their respective locations.

The most critical switch within the OT network is an unmanaged access switch located within a network cabinet in the solids process building (SPB) control room (see Figure 2-2). This switch handles traffic between the CKTP SCADA nodes, historian server, and all CKTP PLCs. All data exchange that will eventually occur between CKTP and the other Sewer Utility WWTPs would also traverse this switch, given the current network topology. This switch is a single point of failure for the CKTP OT network.

Figure 2-2. Unmanaged switch (N-Tron 526FX2) in SPB control room network cabinet



Being unmanaged, this switch introduces additional risks to the OT network. Among other shortcomings, unmanaged switches provide no means of filtering broadcast and multicast packets and will propagate these packets to all connected nodes, creating the potential for flooding events that can take down the network. The Microsoft Windows operating system, which is running on all personal computers (PCs) connected to this switch, is notorious for generating a high volume of needless broadcast and multicast packets because of the large number of processes that are set to run by default within the operating system. Having managed switches handle network traffic to and from PCs and servers would, among other benefits, allow the Sewer Utility to filter undesirable packets and preserve OT network bandwidth for its intended use.

Though much of the CKTP OT network topology is typical of industrial networks that evolve organically throughout multiple capital improvement program (CIP) projects, the network arrangement in panel (PNL) 8580A within the SPB control room deserves attention. Several of the CKTP building access switches for the OT network are connected to one of two modular access switches located in PNL 8580A (see Figure 2-3). These modular switches are networked via a fiber-optic patch cable, but only one of these switches has a connection to a network switch that provides connectivity to the CKTP SCADA nodes, which are the endpoints for most of the traffic traversing these switches from the various PLCs throughout CKTP. This arrangement effectively forces traffic from one of the modular switches to traverse the other modular switch. All traffic from both modular switches is then consolidated onto one fiber-optic pair between one of the modular switches and the unmanaged switch (discussed above) that serves as the access switch for the SCADA PCs, historian server, and other ICS IP nodes within the SPB. This arrangement creates multiple single points of failure (e.g., the fiber patch cord, the switch ports at either end, the modular switch processor, etc.) for communications between the plant SCADA PCs and most of the PLCs at CKTP.

Figure 2-3. Modular access switches in PNL 8580A

2.2.2 Kingston Wastewater Treatment Plant

The KWWTP OT network is configured in an extended-star topology, as shown in the Kingston WWTP Physical Network Diagram in Appendix B, Figure B2. This relatively small network consists of industrial access switches installed within control panels in the operations building, process building, and headworks area. These switches provide access to the KWWTP OT network for the various IP nodes within these buildings and process areas.

2.2.3 Manchester Wastewater Treatment Plant

The MWWTP OT network is configured in an extended-star topology, as shown in the Manchester WWTP Physical Network Diagram in Appendix B, Figure B3. This relatively small network consists of industrial access switches installed within control panels in the operations building, blower building, and headworks building. These switches provide access to the MWWTP OT network for the few IP nodes within these buildings.

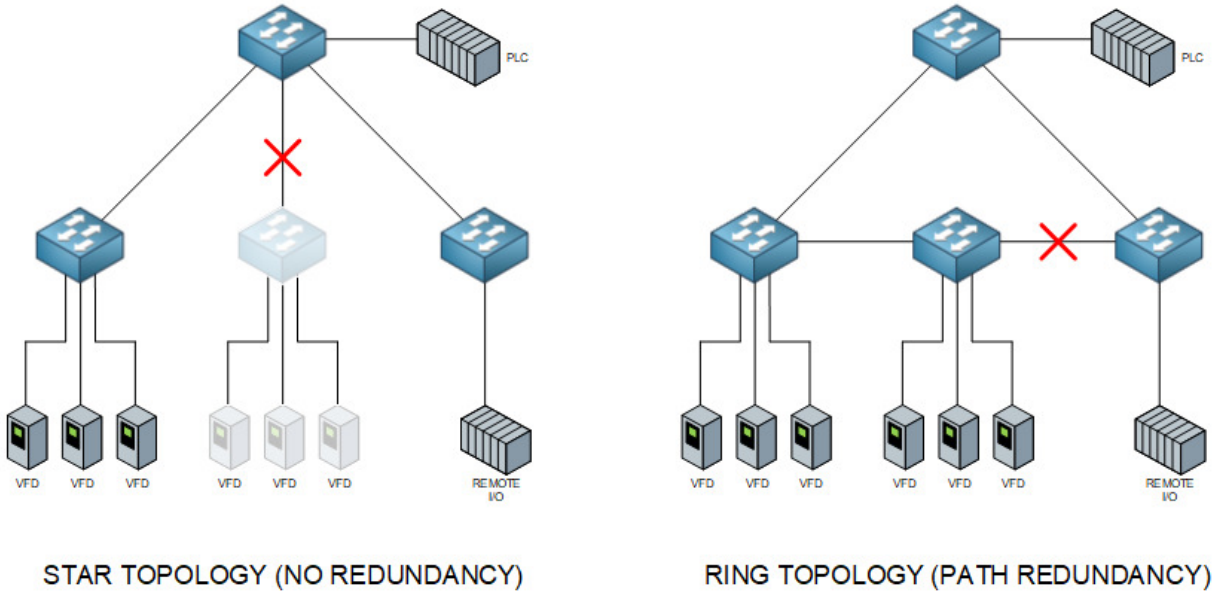
2.2.4 Suquamish Wastewater Treatment Plant

The SWWTP OT network is configured in an extended-star topology, as shown in the Suquamish WWTP Physical Network Diagram in Appendix B, Figure B4. This relatively small network consists of industrial access switches installed within control panels in the process building. These switches provide access to the SWWTP OT network for the few IP nodes within the building.

2.2.5 Resilience Considerations

As shown in the WWTP physical network diagrams in Appendix B, the Sewer Utility's WWTP OT networks have no N+1 redundancy. Without switch-level and/or cable path redundancy for connected devices, failure of an access switch would result in loss of communications for all connected IP nodes. Similarly, with all connections between access switches consisting of single copper and/or fiber-optic cable segments, the WWTP OT networks have no resilience against damage or disconnection of one of these cables or failure of one of the switch ports to which the cable connects on either side. Figure 2-4 illustrates how a single cable or switch port failure would impact devices on a non-redundant network topology versus a network topology with path redundancy. The screened back devices shown in the star topology portion of the figure are the devices that would lose communication under the depicted failure scenario. The ring topology, on the other hand, is tolerant of single path failures and preserves communications for all devices shown in the figure.

Figure 2-4. Consequences of cable path or switch port failure in star versus ring topology



Though non-resilient network topologies like the ones deployed at the Sewer Utility's WWTPs are common within the water/wastewater industry, a general best practice is for the OT network segments and components to adopt the same level of redundancy inherent in the plant processes that they serve, at a minimum. This practice prevents the OT network from inadvertently reducing or eliminating the actual redundancy of plant processes in the event of a single network component and/or cable failure.

Central Kitsap Treatment Plant

At CKTP, many of the plant processes consist of parallel trains and equipment systems designed to provide some degree of redundancy. The plant electrical distribution system has also been designed with redundancy in mind. Electrical loads for parallel and/or redundant processes have been split between "A" bus and "B" bus throughout the CKTP

electrical distribution system so that loss of either the “A” or “B” bus may reduce process capacity but will not result in a total loss of the process. By configuring main-tie-main breakers, the Sewer Utility can also quickly re-establish utility power to CKTP loads in the event of a feeder fault or circuit breaker failure.

Given the inherent redundancy of the process design and the electrical distribution system serving the process electrical loads, there are instances where the resilience of the CKTP OT network could be improved so that the redundancy of the process is not undermined by a singular network component or cable failure. Even where the approach taken at CKTP to distribute process control among PLCs local to the processes themselves has significantly reduced the number of potential network failures that could impact a PLC’s ability to govern the process(es) it controls, improved OT network resilience could preserve Sewer Utility staff’s ability to monitor and control the various plant processes from SCADA and prevent gaps in historical data in the event of singular network component or cable failures.

Kingston, Manchester, and Suquamish Wastewater Treatment Plants

In the case of KWWTP, MWWTP, and SWWTP, many of the process trains have no redundancy. These WWTPs are also much smaller than CKTP and are more manageable for Sewer Utility operations staff to run manually in the event of an OT network outage. However, if OT network redundancy were to reflect process redundancy, the liquid stream at KWWTP branches into two parallel trains for the oxidation ditches and secondary clarifiers. The network components and cable segments that establish communications between the KWWTP PLC and RIO racks in the process building, where I/O associated with these processes are received, could be candidates for redundancy considerations. The liquid stream at MWWTP also splits into two parallel trains, but the plant has only one RIO rack dedicated to the liquid stream processes. An investment in OT network resilience at MWWTP without a more redundant control system design would not fully complement the redundancy of the process.

- Given the current network arrangement, the most critical network switch in the CKTP OT network is a single point of failure for the network.
- The access switch serving the CKTP SCADA PCs and historian server is an unmanaged switch, which propagates undesirable broadcast and multicast packets generated by the operating systems on those machines throughout the network.
- CKTP OT network arrangement in PNL 8580A has created multiple single points of failure for communication between plant SCADA nodes and all of the plant PLCs.
- CKTP OT network has no resilience because of a lack of access switch and cable path redundancy, and there are instances where lack of OT network redundancy may undermine process redundancy.

- Improving CKTP OT network resilience could prevent loss of SCADA monitoring and control functionality and continue logging of historical SCADA data in the event of singular network component or cable failure.
- KWWTP OT network has no resilience because of a lack of access switch and cable path redundancy, and this lack of OT network redundancy may undermine liquid stream process redundancy.

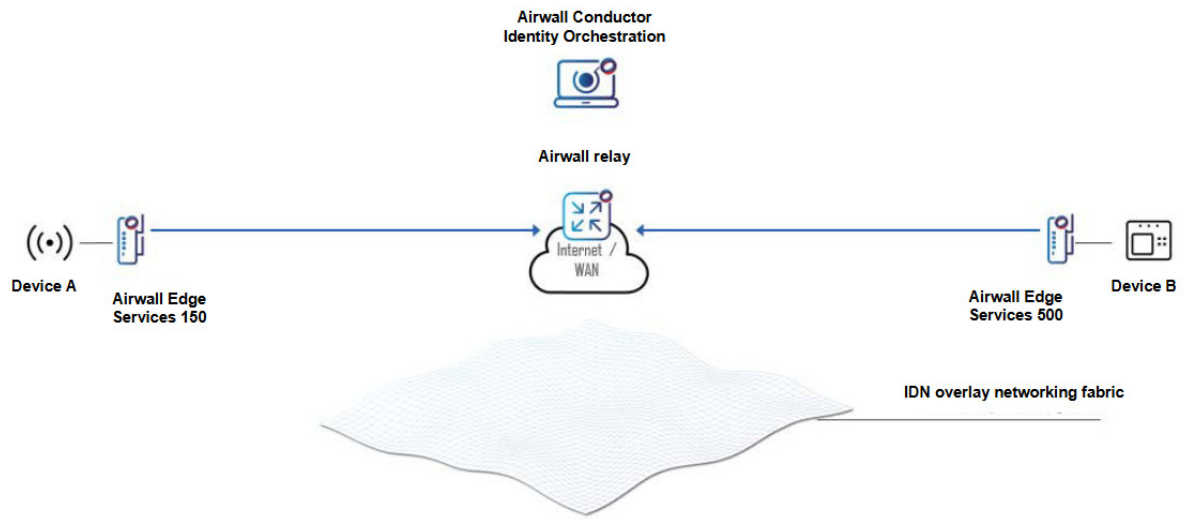
2.3 Wide-area Network Architecture Overview

This subsection provides an overview of the WANs that maintain communications between the WWTPs and pump stations.

2.3.1 WWTP WAN

In 2019 the Sewer Utility hired QCC to establish network connectivity between the OT networks at the remote WWTPs and the CKTP OT network. QCC implemented a solution from Tempered Networks that is founded on Host Identity Protocol (HIP) and proprietary software. The Tempered Networks Airwall system implemented for the Sewer Utility consists of hardware security appliances called HIPswitches that are installed at each WWTP, software agents installed on County laptops and tablets, a virtual security appliance called a HIPrelay that is hosted in a Microsoft Azure cloud instance, and the Tempered Networks Conductor software, which is also cloud-hosted. Figure 2-5 depicts a general overview of the core Tempered Networks Airwall system components. A high-level network diagram of the Tempered Networks Airwall system implemented for the Sewer Utility is depicted on QCC drawing N-00 in Appendix C.

Figure 2-5. Tempered Networks Airwall system general overview diagram



Source: Tempered Networks.

The Tempered Networks Airwall system is configured to deny all communications by default. Through the use of HIP and proprietary software, the technology is designed to

"cloak" network devices behind Airwall edge services (e.g., HIPswitches, software agents, and server agents) so that they are not discoverable by untrusted external devices using network scans, ping requests, and other traditional enumeration methods. The technology also functions as an overlay to existing network switch and router hardware infrastructure and can effectively bypass active configurations at these hardware instances that might otherwise prevent communication between remote devices. This feature can simplify management of the WAN, greatly reduce commissioning efforts when implementing within existing networks, and allow for micro-segmentation (i.e., the practice of logically dividing the network into several small segments based on workload or intended communication groups) that would otherwise require a significant network configuration and management effort to establish and maintain.

The Tempered Networks Conductor provides a web-based user interface for network managers to add trusted devices to user-defined groups, each of which can have specific security policies and permissions defined. Once security policies and permissions are in place, devices belonging to a group may communicate over an encrypted data plane that spans between Airwall edge services. Because the data plane spans the public Internet and typically involves two devices belonging to separate private networks, the HIPrelay is required to overcome this double Network Address Translation (NAT) scenario and to provide secure routing between the Airwall edge services. The HIPrelay does not decrypt the packets sent over the data plane, so the encryption remains intact between endpoints. The Airwall edge services are responsible for enforcing the security policies defined in the Conductor using an authenticated key exchange. They also manage encryption and decryption of outgoing and incoming packets, respectively.

At the time of this writing, the WWTP WAN is used by QCC only to provide remote programming and configuration services and by County staff to provide periodic remote monitoring of CKTP SCADA alarm screens. Data exchange between the SCADA systems at remote WWTPs and CKTP has yet to be implemented. Currently, Sewer Utility staff do not have a central location where all WWTP SCADA systems can be monitored and controlled. Sewer Utility staff must call the on-duty operator at the remote WWTPs to obtain plant process operation status and near real-time process values.

2.3.2 Pump Station VHF Licensed Radio WAN

This subsection describes the existing configuration, historical performance, and planned modifications of the Sewer Utility's very high frequency (VHF) licensed radio WAN for the wastewater pump stations.

Existing Configuration

Most of the Sewer Utility's pump stations within the wastewater conveyance system communicate with a master telemetry unit (MTU) at CKTP via VHF licensed radio. The MTU polls the pump station in a set round-robin sequence where each station is polled one at a time until the last station in the sequence is polled, then the sequence starts over from the beginning of the sequence. High-level network diagrams depicting the VHF licensed radio WAN and the repeaters involved in some of the radio paths are shown in QCC drawings N-02, N-03, N-04, and N-05 in Appendix C. These QCC drawings also depict some of the planned work between the Sewer Utility and QCC to move additional

pump stations onto the cellular network and to modify the radio paths of the Manchester area pump stations to communicate with MWWTP instead of CKTP.

The Sewer Utility has standardized on CalAmp Viper SC 100 (depicted in Figure 2-6) and SC+ 100 radios for the pump station VHF licensed radio WAN. The radios have been configured to communicate using a frequency of 173.3125 megahertz (MHz) and a 6.25-kilohertz (kHz) channel bandwidth. The County has an active license with the Federal Communications Commission (FCC) for this frequency, which is set to expire in July 2024.

Figure 2-6. CalAmp Viper SC 100 VHF radio

Source: CalAmp.

Some of the benefits of VHF include longer range and better penetration of trees and other foliage when compared to higher frequency ranges. Given that FCC restrictions on antenna mounting heights likely rule out line-of-sight radio paths for most, if not all, of the pump stations, VHF is likely to be more tolerant of the non-ideal radio paths within the Sewer Utility's licensed radio WAN than higher-frequency range alternatives. In theory, the licensed frequency should also eliminate noise resulting from competing signals produced by other entities operating within the same frequency range.

One of the significant limitations of VHF and lower frequency ranges, in general, is lower bandwidth. This means that the VHF radio paths within the Sewer Utility's licensed radio WAN take considerably longer than higher frequency alternatives to communicate the same amount of data. While the current volume of data exchange occurring over the Sewer Utility's licensed radio WAN is limited, the lower bandwidth contributes to longer polling cycle times (i.e., the time it takes for the MTU to complete one round of transmitting and receiving data to and from each pump station). Sewer Utility staff have indicated that it can take the MTU roughly 8 minutes to complete a polling cycle, which means that the CKTP SCADA system is receiving updates for pump station statuses and alarms only every 8 minutes or so, assuming that all communication attempts are successful. If communication attempts are unsuccessful, then updates for a given pump station may occur at intervals greater than 16 minutes. These delays in communication of pump station statuses and alarms have presented challenges to County staff in providing timely responses to critical pump station alarms and accurate calculations of accumulated equipment runtimes.

The Sewer Utility has expressed a desire to move toward more real-time monitoring and alarming for the pump stations. Furthermore, the recommendations that are anticipated

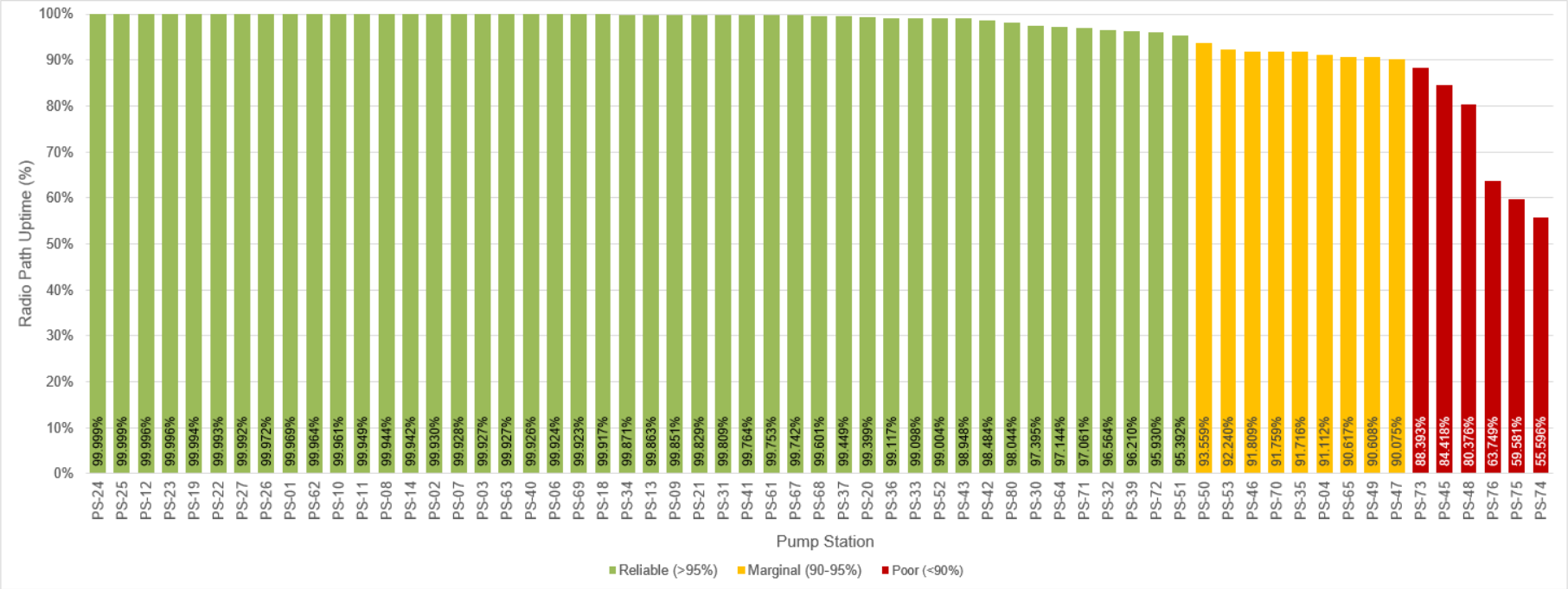
to come from the ongoing Sewer Utility SCADA Master Plan will likely include increasing the amount of data exchanged between the pump stations and the CKTP SCADA system. Decreasing polling cycle times while supporting increased data exchange over the Sewer Utility's pump station WAN will likely not be achievable using VHF-based telemetry.

The Sewer Utility has also indicated that some pump stations experience poor communications on the VHF licensed radio WAN. The County considers improving the communications for these sites a high priority so that status and alarms are communicated more frequently and communication loss alarms have significance and are not a nuisance for staff.

Historical Performance

To better quantify the performance of the pump station VHF licensed radio WAN, HDR obtained 2 years' worth of communication data from the CKTP historian for the period between August 24, 2018, and August 24, 2020. During this period, the median polling cycle time was 8 minutes and 41 seconds, which aligns with information obtained from Sewer Utility staff. Uptime percentages were calculated for each pump station radio path based on the ratio of successful versus attempted data exchanges between the MTU and pump station PLCs. The radio path uptime percentages for each station are presented in Figure 2-7.

Figure 2-7. Pump station VHF licensed radio WAN radio path uptime percentages



Notes:

a. Radio path uptime calculations are based on historical data obtained between 8/24/2018 and 8/24/2020.

b. PS-17 has been on the cellular WAN for more than half of this period and is excluded from the figure.

As depicted in Figure 2-7, six of the pump stations were found to have poor communications. Two of these pump stations (PS-75 and PS-76) have already been added to the pump station cellular WAN described in the following subsection. PS-04 has also been added to the pump station cellular WAN. Based on discussions with Sewer Utility staff, the upgrade to cellular communications has greatly improved the reliability of communications with these pump stations.

The PLC that serves as the MTU for the VHF licensed radio WAN is programmed to generate a new value for a “watchdog” parameter for each pump station on every polling cycle. These “watchdog” parameter values, which are logged in the CKTP historian, were used to determine the timing of the polling cycles for Figure 2-7. The MTU PLC is also programmed to update a communication efficiency parameter for each pump station based on the outcome of the data exchange between the MTU PLC and the PLC at the pump station during each polling cycle. If the data exchange is successful, 0.1 is added to the communication efficiency parameter value (with the value restricted to an upper bound of 100.0), while 0.1 is subtracted from the communication efficiency parameter value when the data exchange fails. The pump station communication efficiency parameter values are displayed at the CKTP SCADA HMI and logged in the CKTP historian.

While these values are helpful for locating failed communication attempts when reviewing historical data, the values themselves do not accurately represent “communication efficiency” and may be misrepresenting the performance of the various radio paths to Sewer Utility staff. Consider a scenario where there are 20 successful and 20 unsuccessful data exchange attempts within a given period. At the end of this period, the communication efficiency parameter value may have returned to the same value it had at the beginning of the period. If that value was 75.0, for example, staff may be led to believe that 75.0 percent of data exchange attempts have been successful.

Planned Modifications

Historically, communications for Manchester area pump stations have been poor because of the surrounding terrain and dependence on multiple repeaters along the communication paths. Currently, these stations communicate with the CKTP MTU radio. QCC has installed an industrial VHF radio within the MWWTP operations building electrical room and an omnidirectional antenna near the southwest corner of the building. The radio was not connected to the MWWTP OT network during HDR’s site visit. The new radio and antenna are in preparation for modifying the VHF radio paths of the Manchester area pump stations to communicate with this new radio at MWWTP. QCC and the Sewer Utility are planning to have the MWWTP PLC handle data exchange for the Manchester area pump stations and to relay that data exchange to CKTP over the Tempered Networks WWTP WAN.

2.3.3 Pump Station Cellular WAN

The Sewer Utility has subscribed to Verizon Wireless’s Private Network service and contracted with QCC to implement a 4G Long-Term Evolution (LTE) cellular WAN for the Sewer Utility’s wastewater pump stations. A high-level network diagram depicting the cellular WAN is presented in QCC drawing N-01 in Appendix C. As shown in QCC’s

network diagram, QCC has cut over four of the Sewer Utility's pump stations to use the new cellular WAN as a primary communications path and there are plans to cut over seven additional pump stations in the near future. The Sewer Utility is leaving the VHF licensed radio equipment in place at the pump stations that are added to the cellular WAN so that the pump stations can fail over to the VHF licensed radio WAN in the event of a prolonged cellular communications outage.

The Sewer Utility has standardized on Cradlepoint IBR600C Series cellular routers for the pump station cellular WAN (see Figure 2-8). These routers are equipped with a 1-gigabit Ethernet (GbE) local area network (LAN) port, support virtual private network (VPN) tunnels, and have 75-megabit per second (Mbps) throughput capability. The routers also have a rugged enclosure and an extended operating temperature range, making them suitable for installation within the industrial control panel environments found at the Sewer Utility's pump stations.

Figure 2-8. Cradlepoint IBR600C Series cellular router

Source: Cradlepoint.

The Sewer Utility's cellular WAN has a dedicated MTU PLC that manages data exchange between the pump stations and the CKTP SCADA system. A cursory review of the PLC's programming suggests that QCC and the Sewer Utility are implementing a report-by-exception telemetry scheme for the pump stations on the cellular WAN. Under this scheme, the pump stations initiate data exchange based on a change in status or process values with the MTU PLC programmed to poll any pump station that has not initiated data exchange within a set period. The report-by-exception scheme can significantly reduce the volume of data traversing the WAN, which also reduces the data usage charges on the Sewer Utility's monthly bill(s) from Verizon Wireless. The scheme can also reduce CKTP historian workload by filtering out static status and process values at the WAN periphery.

Unlike the VHF licensed radio WAN, the CKTP SCADA system does not appear to be accurately recording communication status data for the pump stations on the cellular WAN. Historical SCADA data reviewed by HDR showed static values for communication efficiency and "watchdog" parameters at the four pump stations communicating via the cellular WAN. Tracking parameters related to the quality of communications for pump

stations on the cellular WAN is recommended so that the County has historical reference for communications at all sites.

Given the data throughput capabilities of the Sewer Utility's cellular routers, and 4G LTE cellular technology in general, the Sewer Utility's pump station cellular WAN provides a means of tightening the data gaps and eliminating the long polling cycle times that hinder the Sewer Utility's VHF licensed radio WAN. The cellular WAN should also be capable of supporting the increased data exchange anticipated from recommendations to come in subsequent phases of the Sewer Utility SCADA Master Plan. It should be noted that cellular reception may not be sufficient at every pump station to make the pump station's inclusion in the cellular WAN viable. In general, cellular signal strength surveys should be performed at pump stations to gauge the feasibility of cellular communications prior to implementation.

- Currently, Sewer Utility staff do not have a central location where all WWTP SCADA systems can be monitored and controlled.
- Pump stations on the VHF licensed radio WAN experience long delays in communication of pump station statuses and alarms, which have presented challenges to County staff in providing timely responses to critical pump station alarms and accurate calculations of accumulated equipment runtimes.
- The lower bandwidth inherent in VHF-based telemetry is ill-suited for increased data exchange between the pump stations and the CKTP SCADA system and would constrain the Sewer Utility's objective of near real-time monitoring and alarming for wastewater pump stations.
- Four of the six pump stations with historically poor VHF communications remain on the VHF licensed radio WAN. Planned modifications for the Manchester area pump stations may improve communications for those pump stations.
- The pump station communication efficiency parameter values displayed at the CKTP SCADA HMI and logged in the CKTP historian may be misrepresenting actual VHF licensed radio WAN radio path performance because of the calculations used in the MTU PLC programming.
- The CKTP SCADA system does not appear to be accurately recording communication status data for the pump stations on the cellular WAN.

2.4 Network Cabling

This subsection describes the network cabling installed at the Sewer Utility's WWTPs and wastewater pump stations.

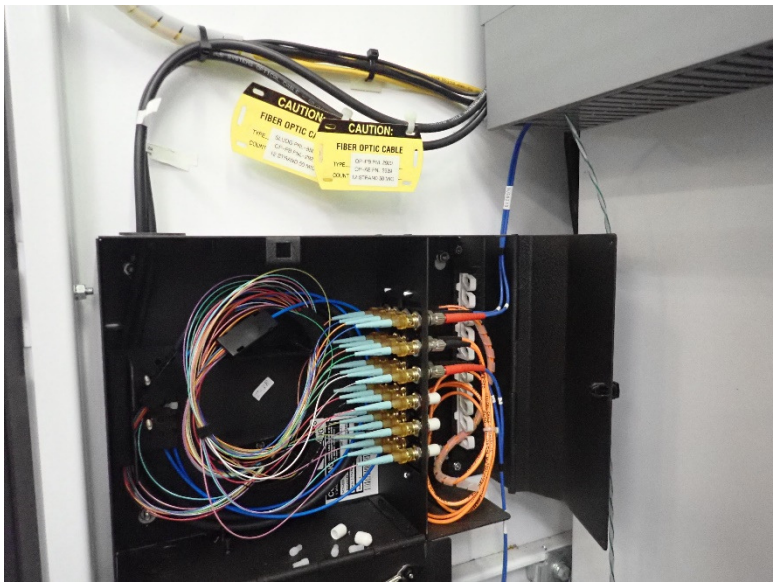
2.4.1 Central Kitsap Treatment Plant

Ethernet cabling within the CKTP OT network consists of multi-mode fiber-optic cables and a variety of copper Category cables. Among the fiber-optic cables, a mix of 62.5/125-micron (µm) (Optical Multi-mode 1 [OM1]) multi-mode fiber and laser-optimized, 50/125 µm (Optical Multi-mode 3 [OM3]) multi-mode fiber is installed at CKTP and the Sewer Utility has standardized on straight-tip (ST) connectors for fiber-optic cable terminations at fiber-optic patch panels. OM1 and OM3 fiber have a distance limitation of 275 meters and 550 meters, respectively, for 1 GbE throughput. GbE has replaced fast Ethernet (with a theoretical throughput of 100 Mbps) as the default base speed provided for modern PC and server network interface cards (NICs). Industrial automation manufacturers are following suit, and GbE network interfaces are becoming more common throughout the automation industry. As data volumes increase because of the proliferation of IP-based communications in industrial networks, it will become critical that fiber-optic networks can support GbE throughput, at a minimum, in the coming years.

Fortunately, the distances of the multi-mode fiber-optic cables observed at CKTP appear to be well below the GbE distance limitation thresholds. Assuming that the fiber-optic strands within these cables have not been damaged, the existing cables should support near-term modifications and upgrades to the OT network that affect their respective endpoints. However, it should be noted that OM1 fiber-optic cable has a distance limitation of 33 meters for 10 GbE throughput (the next higher Institute of Electrical and Electronics Engineers [IEEE] standard for Ethernet speed), so the existing OM1 cables will not support future 10 GbE network connections, if and when the CKTP OT network requires them.

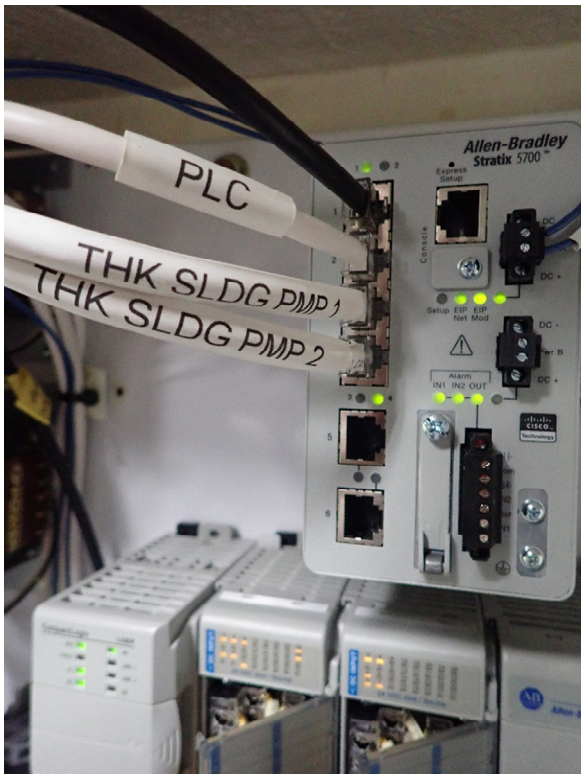
During its site visits, HDR noticed that an OM1 patch cord (the orange patch cord shown in Figure 2-9) was used to connect two OM3 cables at the fiber-optic patch panel within PNL 2920 in the power/blower building. Mixing OM1 and OM3 fiber-optic cables can result in severe losses at the connection points because of mismatches in the core sizes of the two fiber strands (50 µm versus 62.5 µm). This OM1 patch cable should be replaced with a suitable OM3 patch cable.

Figure 2-9. OM1 patch cord used to patch OM3 cables in PNL 2920



Most of the copper Ethernet cabling at CKTP is unshielded twisted pair (UTP) Category cable. There are instances where shielded, 600-volt (V)-rated Category 6 cable is used to connect IP nodes installed within motor control centers (MCCs) or other 480-volt alternating current (VAC)-rated equipment enclosures, but this best practice has not been adhered to in all cases. Figure 2-10 presents an example from PNL 6000 in the digester control building, where the control panel's network switch receives two UTP Category cables from VFDs located within an adjacent electrical enclosure. These cables are most likely rated for 300 V and installing them within an enclosure that houses electrical equipment powered from a higher voltage than the cables' insulation rating without proper separation is a National Electrical Code (NEC) violation. Shielding of copper Ethernet cables is important, when run in parallel with power cables or within power equipment enclosures, to mitigate outside interference (particularly from VFDs) that may impact data integrity and to prevent induced voltage on the cable's conductors that could damage sensitive electronics and create personnel and fire safety issues.

Figure 2-10. UTP cable received from 480 VAC VFD enclosure



2.4.2 Kingston Wastewater Treatment Plant

Ethernet cabling within KWWTP is exclusively copper cable. Shielded Category 6 cable is used for network connections between buildings and to connect IP nodes installed within MCCs. The remainder of the Ethernet cabling is UTP Category cable. Aside from the incoming fiber-optic Internet service from Kitsap Public Utility District (KPUD), described in Section 2.8 below, no fiber-optic cable is installed at KWWTP.

2.4.3 Manchester Wastewater Treatment Plant

Ethernet cabling within MWWTP is exclusively copper, UTP Category cable. Aside from the incoming fiber-optic Internet service from KPUD, described in Section 2.8 below, no fiber-optic cable is installed at MWWTP.

2.4.4 Suquamish Wastewater Treatment Plant

Ethernet cabling within SWWTP is exclusively copper cable. Shielded Category 5e cable is used for network connections between the three sludge pump VFDs and the network switch in CP-01. HDR did not confirm the insulation rating of these cables. Aside from the incoming fiber-optic Internet service from KPUD, described in Section 2.8 below, no fiber-optic cable is installed at SWWTP.

2.4.5 Pump Stations

Ethernet cabling at the pump stations is limited and, where found, appears to be exclusively copper, UTP Category cable. HDR observed UTP Category cable connecting

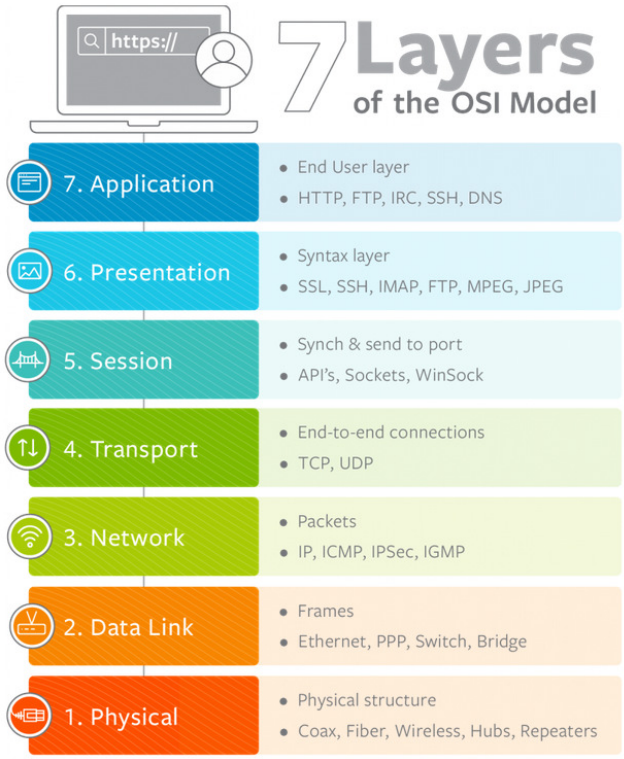
the VFDs for PS-67 pumps to the network switch in the station's control panel. HDR did not confirm the insulation rating of these cables. As previously mentioned, copper Ethernet cables routed near power cables and/or connecting IP nodes within 480 VAC equipment enclosures should be shielded and have a 600 V insulation rating. No fiber-optic cable appears to be installed at the pump stations visited by HDR.

- An OM1 fiber-optic patch cable has been used to patch two OM3 fiber-optic cables at the fiber-optic patch panel within PNL 2920 in the CKTP power/blower building. This patch cable should be replaced with a suitable OM3 patch cable.
- There are instances of UTP Category cables with insufficient voltage insulation ratings connecting IP nodes within 480 VAC equipment enclosures at CKTP and PS-67.

2.5 Network Switches

A variety of managed (Layer 2) and unmanaged network switches exist throughout the Sewer Utility OT networks. For reference, Layer 2 refers to a specific layer within the Open Systems Interconnection (OSI) Model (see Figure 2-11), which was developed to help establish order through the use of standard protocols in a wildly diverse technological marketplace. Unlike Layer 3 or multilayer switches, Layer 2 switches deal only with the Data Link and Physical layers and do not recognize IP addressing or other packet headers within the frames they traffic. In basic terms, this means that they are incapable of routing. However, their Layer 2 management functionality provides several benefits when compared to unmanaged switches, as discussed in the following paragraphs.

Figure 2-11. OSI Model summary



Source: BMC Software, Inc.

Most of the unmanaged switches are installed in vendor control panels, which is a fairly common practice because vendors often default to unmanaged switches to reduce costs and simplify integration of their systems with existing industrial networks. However, there are a few instances where unmanaged switches have been installed at more critical locations within the OT networks—an example of this being the unmanaged switch serving the CKTP SCADA PCs discussed in Section 2.2 above.

In addition to the filtering of broadcast and multicast packets mentioned previously, managed switches provide several other benefits, including the following:

- Means of segmenting the network to avoid exposing devices to traffic from other devices they were never intended to communicate with
- Monitoring of network traffic to help troubleshoot network upsets
- Implementation of more resilient network architectures like ring and redundant star topologies
- Prioritization of specific traffic over other network traffic when bandwidth capacity is reached
- The ability to disable unused ports
- Mitigation of several common network security risks

A list of unmanaged switches that are recommended for replacement with managed switches is included in Table 2-1.

Table 2-1. Unmanaged switches recommended for replacement

Facility	Location	Panel	Manufacturer	Model
CKTP	Administration and lab building network closet	N/A	N-Tron	112FX4
CKTP	SPB control room	Master station CTU	N-Tron	108TX
CKTP	SPB control room	Network cabinet	N-Tron	526FX2
CKTP	Trailer 103 I&C technician office	N/A	Netgear	ProSAFE GS105E
CKTP	Headworks electrical room	PNL 1050	N-Tron	526FX2

For most network switches within its OT networks, the Sewer Utility appears to have standardized on N-Tron (acquired by Red Lion in 2010) industrial DIN-rail-mountable switches. N-Tron 700 Series switches appear to be the most prevalent product line of the manufacturer's offerings found at Sewer Utility facilities, though there does not appear to be standardization on a specific model within that product line. An example of one of the switches within the 700 Series product line found at Sewer Utility facilities is depicted in Figure 2-12.

Figure 2-12. N-Tron 716TX industrial managed Ethernet switch

Source: Red Lion.

The N-Tron 700 Series switches are managed (Layer 2) switches that have rugged enclosures and support a broader operating temperature range than more conventional network switches designed for office, server room, or communications closet environments. Among the management features available with these switches are Quality of Service (QoS), Internet Group Management Protocol (IGMP) snooping (a critical feature for filtering undesirable multicast traffic, as discussed previously), per-port virtual local area network (VLAN) configuration, and support for Simple Network Management Protocol (SNMP) management and monitoring. All ports on these switches are 10/100BaseTX or 100BaseFX ports, so the existing IP nodes at Sewer Utility facilities with GbE NICs have their potential throughput effectively capped at the theoretical 100 Mbps limit inherent in the 700 Series switch ports. As data volumes increase with the anticipated proliferation of IP nodes within the Sewer Utility's OT networks in the coming years, the port speeds supported by these switches may become a limiting factor.

Another notable network switch product within the CKTP OT network is the N-Tron 7900 Series switches installed within PNL 8580A in the SPB control room (see Figure 2-13). Like the 700 Series switches, these network switches are managed (Layer 2), DIN-rail-mountable, have rugged enclosures, and support a relatively broad operating temperature range. The switches also benefit from the same management features included with 700 Series switches. Where the 7900 Series switches differ is in their modular design, which allows for customizable fiber-optic or copper switch port arrangements. The 7900 Series switches also feature two 1 GbE fiber-optic ports on the processor module.

Figure 2-13. N-Tron 7900 Series modular, industrial, managed Ethernet switch

Source: Red Lion.

As part of its condition assessment site work, HDR was able to obtain access to the web-browser-based management interface for several of these Ethernet switches using the manufacturer's default username and password. Because default usernames and passwords are easily discoverable on the Internet, information security industry standard practice for hardening network devices includes changing device login credentials to disable access via default username and password combinations. HDR recommends establishing new login credentials for theses switches and disabling access via the manufacturer's default username and password.

- Several unmanaged switches at CKTP are recommended for replacement with managed switches to mitigate risks to network stability and security.
- The Sewer Utility has not standardized on a specific managed switch, which can lead to stocking of additional spare switches to facilitate rapid switch replacement in the event of switch failure.
- All ports on most switches throughout the Sewer Utility OT networks are capping connected devices at the theoretical 100 Mbps limit inherent in the switch ports. As data volumes increase within the Sewer Utility's OT networks in the coming years, the port speeds supported by these switches may become a limiting factor.

✸ Several managed switches on Sewer Utility OT networks are accessible via manufacturer default username and password.

2.6 On-Premises Wireless Access to OT Networks

At CKTP, the Sewer Utility has implemented a wireless extension of the OT network using a 5-gigahertz (GHz) Wi-Fi base station and access points from Ubiquiti. The base station installed within the SPB control room (see Figure 2-14) has been configured for point to multi-point communications with two access points installed at trailer 103 and the operations facilities building at the north end of CKTP. This wireless application appears to be solely for the purpose of providing OT network connectivity for three SCADA PCs located in trailer 103 and the operations facilities building. HDR does not believe that the Sewer Utility is currently using the installed access points to provide Wi-Fi access to Sewer Utility staff mobile devices. The Ubiquiti base station and access points also do not appear to be broadcasting Service Set Identifiers (SSIDs), which increases the network's security by not advertising its existence to nearby Wi-Fi cable devices.

Figure 2-14. Ubiquiti Rocket Prism 5AC Gen 2 5 GHz access point

Source: Ubiquiti Networks.

Without OT network access via mobile devices while on-site, operators can access CKTP OT network IP nodes only via SCADA PCs and available ports at OT network access switches. Operators can also access SCADA HMI screens via HMI thick client panel PCs installed in the enclosure doors of control panels in the headworks building, power/blower building, aeration basin electrical building, reclaimed-water building, and waste activated sludge (WAS) thickening building. Though not implementing wireless

access to the OT networks for mobile devices eliminates some common potential attack vectors that can be exploited by malicious actors, it also eliminates one method of implementing tablet-based workflows for Sewer Utility staff, which can improve workforce efficiency and increase staff engagement with ICS software.

Wireless access to the OT networks via Wi-Fi technology has not been implemented at KWWTP, MWWTP, or SWWTP. At these WWTPs, Sewer Utility staff must use the SCADA PC in the plant control room or physically connect to an available port at one of the OT network access switches to interact with IP nodes on the plant OT network.

> ✸ The Sewer Utility has not implemented on-site tablet-based workflows for Sewer Utility staff, which can improve workforce efficiency and increase staff engagement with ICS software.

2.7 Network Segmentation and Segregation

This subsection describes the network segmentation and segregation practices within the Sewer Utility OT networks.

2.7.1 Segmentation

This subsection describes the network segmentation practices within the Sewer Utility OT networks.

Central Kitsap Treatment Plant

The CKTP OT network is configured as a single /24 subnet allocated from the County's public IP address range. No further segmentation of the network was observed. Though the IP nodes within the CKTP OT network should not be directly reachable from the public Internet, having IP addresses that are routable from the public Internet is a significant security risk. Misconfiguration of a switch or security appliance or inadvertent connection of the OT network to an Internet-facing network like the CKTP business LAN could potentially expose devices on the OT network to the public Internet, making them reachable by anyone in the world with an Internet connection. Standard practice for securing ICS networks includes assigning ICS IP nodes private IP addresses, which are not routable from the public Internet.

The size of the CKTP OT subnet presents another concern in terms of future growth and development of the network. As a /24 subnet, the CKTP OT network is restricted to 254 usable IP addresses, which limits the number of IP-capable devices communicating on the network to 254. Though the Sewer Utility has yet to reach this number of connected devices, the number of devices on the CKTP OT network is expected to grow considerably in the coming years. The industrial automation industry has embraced IP-based communications, and demand for more robust data exchange between ICS devices and software platforms is driving a proliferation of IP devices in ICS networks. The Sewer Utility will require a larger pool of IP addresses to support this industry trend and benefit from the data that newer IP-based technologies can provide.

Suquamish Wastewater Treatment Plant

The SWWTP OT network is also configured as a single /24 subnet allocated from the County's public IP address range. No further segmentation of the network was observed. Though the IP nodes within the SWWTP OT network should not be directly reachable from the public Internet, the same security risk introduced by assigning public IP addresses to ICS devices that was discussed for the CKTP OT network also applies to the SWWTP OT network.

Because of the small size of SWWTP, the connected device limitation of a /24 subnet is not likely to constrain near-term potential growth of the plant's OT network. Because the current network is small in scale and all IP nodes on the network are part of the ICS, further segmentation of the OT network is not recommended at this time. Segmenting an already small network of closely related devices would introduce complexity and maintenance requirements that would likely outweigh any security or performance enhancements that could be achieved from separating the IP nodes into different broadcast domains.

Kingston and Manchester Wastewater Treatment Plants

The KWWTP and MWWTP OT networks are configured as single Class C networks using a private IP address range. No further segmentation of the networks was observed. The assignment of private IP addresses to devices within these OT networks adds a layer of security and is consistent with standard practice for securing ICS networks.

Because of the small size of KWWTP and MWWTP, the connected device limitation of a /24 subnet is not likely to constrain near-term potential growth of the plants' OT networks. Because the current networks are small in scale and all IP nodes on the networks are part of the ICS, further segmentation of the OT networks is not recommended at this time. Segmenting an already small network of closely related devices would introduce complexity and maintenance requirements that would likely outweigh any security or performance enhancements that could be achieved from separating the IP nodes into different broadcast domains.

Pump Station VHF Licensed Radio Network

Each pump station has been allocated a single /24 subnet using a private IP address range. At CKTP, a separate /24 subnet also using private IP addresses has been assigned for the devices involved in the pump station telemetry. This CKTP subnet is distinct from the subnet used for the remainder of the CKTP OT network. Finally, a separate /24 subnet has been assigned to the VHF licensed radio network, also using a private IP address range. All of these subnets share the same first two octets in their IP addresses, which was most likely done to simplify the subnet scheme and its documentation.

Under this subnet scheme, IP devices within the pump stations are assigned IP addresses from the station's subnet, while the external-facing interface on the VHF radios is assigned an IP address from the radio network subnet. Similarly, at CKTP, the MTU PLCs and dedicated interfaces at the SCADA PCs have been assigned IP addresses from CKTP's pump station telemetry subnet, while the external-facing

interface on the CKTP VHF radio is assigned an IP address from the radio network subnet. The VHF radios have been configured to handle routing between the various subnets via entries made within the radio routing tables. In this way, the Sewer Utility can restrict communication between devices in different subnets to the devices that need to communicate only. Based on the few VHF radio configurations reviewed during HDR's site visits, HDR believes that the VHF radio routing tables have been configured to limit communication over the VHF licensed radio network to communication between the VHF radio MTU PLC at CKTP and each pump station remote telemetry unit (RTU). Communication between devices at different pump stations, for example, does not appear to be permitted given current routing table configurations.

Pump Station Cellular Network

The LAN interfaces of the cellular routers installed at Sewer Utility pump stations and CKTP are assigned IP addresses belonging to the same subnets used for the pump station VHF licensed radio network. The MTU PLC responsible for the cellular telemetry at CKTP has also been assigned an IP address within the CKTP pump station telemetry subnet. The actual cellular communications between the cellular routers occur over the Sewer Utility's cellular provider's network. The cellular carrier's management of this communication is discussed in more detail under Section 2.7.3 below.

Tempered Networks WWTP WAN

The LAN interfaces of the Tempered Networks HIPswitches installed at Sewer Utility WWTPs are assigned IP addresses belonging to the same subnets used for the WWTP OT networks. The external-facing interfaces on the HIPswitches are assigned public IP addresses. All trusted devices situated behind the HIPswitches at the Sewer Utility WWTPs are part of the OT network for that WWTP and have been assigned IP addresses from the WWTP OT network subnets. As discussed in Section 2.3 above, the Sewer Utility's HIPrelay handles routing between devices within the various subnets.

2.7.2 Unused Access Ports

During its site visits, HDR performed a cursory review of the configurations for a selection of the managed network switches found within the Sewer Utility's WWTPs. All managed Ethernet switch ports reviewed are currently enabled and assigned to default VLAN 1. As an example, the port configuration screen for the managed switch in the MWWTP influent pump station control panel is shown in Figure 2-15. Under the Admin Status column (boxed in red), all ports are shown as enabled though only ports 1 and 8 are in use, as indicated by the adjacent Link Status column. Information security industry standard practice and National Institute of Standards and Technology (NIST) recommendations for ICSs include disabling unused ports as part of recommended network device hardening measures (NIST 2015). Though disabling unused ports is the primary means of securing unused switch ports, assigning unused switch ports to an unused VLAN (i.e., black hole VLAN) can provide an additional layer of security from inadvertent connection errors and unauthorized network access.

Figure 2-15. Example managed switch port configuration screen

Port Configuration View

Port No	Port Name	Admin Status	Link Status	Auto Nego	Port Speed	Duplex Mode	Cross Over	Flow Control	Port State	PVID	Usage Alarm Low [%]	Usage Alarm High [%]
01	TX1	Enabled	Up	Enabled	100	Full	Auto	Disabled	Forwarding	1	0	100
02	TX2	Enabled	Down	Enabled	Auto	Auto	Auto	Disabled	Disabled	1	0	100
03	TX3	Enabled	Down	Enabled	Auto	Auto	Auto	Disabled	Disabled	1	0	100
04	TX4	Enabled	Down	Enabled	Auto	Auto	Auto	Disabled	Disabled	1	0	100
05	TX5	Enabled	Down	Enabled	Auto	Auto	Auto	Disabled	Disabled	1	0	100
06	TX6	Enabled	Down	Enabled	Auto	Auto	Auto	Disabled	Disabled	1	0	100
07	TX7	Enabled	Down	Enabled	Auto	Auto	Auto	Disabled	Disabled	1	0	100
08	TX8	Enabled	Up	Enabled	100	Full	Auto	Disabled	Forwarding	1	0	100

Refresh

2.7.3 Segregation

This subsection describes the network segregation practices within the Sewer Utility OT networks.

Central Kitsap Treatment Plant

During its site visits, HDR observed that the unmanaged access switch serving the SPB SCADA PCs, CKTP historian, and other OT network devices is connected to a managed switch used by the CKTP business LAN. Both switches are located in the SPB control room network cabinet. Depending on how the business LAN switch is configured, the CKTP OT network may be exposed to PCs and other devices on the business LAN that have Internet access and can present a security risk to the OT network if given direct access. HDR did not review the configuration of this managed switch, but considers a direct connection between the business LAN and OT network a significant security risk for the OT network that should be remedied.

HDR also observed a cellular router connected to the same OT network unmanaged access switch in the SPB control room network cabinet (see Figure 2-16). Based on discussions with Sewer Utility I&C technicians, the purpose of this cellular router is unknown and the router is believed to have been left behind by an equipment vendor or past systems integrator. Sewer Utility staff do not recall having granted permission for the router to be installed on the OT network. The cellular router presents a significant risk to the CKTP OT network as it can serve as a backdoor into the network, bypassing security measures implemented by the CKTP HIPswitch and other security appliances that may be in place within KPUD's Carrier Ethernet network. The Sewer Utility also has no control over the security of the device or devices that may be connecting to the CKTP OT network via this cellular router, so any vulnerabilities inherent with those devices or any malware present on the devices could easily be shared with the Sewer Utility's network. After a discussion of the potential security risks presented by the cellular router, Sewer Utility staff powered down the device and disconnected it from the network.

Figure 2-16. TP-Link MR3040 cellular router connected to OT network unmanaged switch

Suquamish Wastewater Treatment Plant

During its site visits, HDR observed that the secure gateway used to provide Internet connectivity to a wireless access point on the SWWTP business LAN is also connected to a managed switch on the SWWTP OT network. This managed switch, located in CP-01, is “behind” the Tempered Networks HIPswitch in the SWWTP OT network architecture. HDR did not review the configuration of the secure gateway to determine the level of segregation between the two networks provided by the gateway’s firewall functionality. However, allowing connection from the public Internet to the OT network through the secure gateway would effectively bypass any security controls implemented via the Tempered Networks WAN. Eliminating an unnecessary external access method to the SWWTP OT network would reduce the network’s attack surface by eliminating a potential entry point, allowing the Sewer Utility and its contractors to focus on maintaining the security of a single data conduit between the SWWTP OT network and external permissioned devices.

Kingston and Manchester Wastewater Treatment Plants

HDR did not observe instances of the OT networks and business LANs sharing physical network devices at KWWTP or MWWTP, nor were multi-homed PCs observed. The KWWTP and MWWTP OT networks appear to be physically and logically separated from the plant business LANs, which is consistent with information security industry recommended practices for ICSs.

Pump Station Cellular Network

The Sewer Utility's cellular provider is Verizon Wireless and the Sewer Utility has subscribed to the Verizon Wireless Private Network service, which has been deployed as a zero-tunnel configuration for machine-to-machine (M2M) applications. This service provides the Sewer Utility with a private cellular WAN for devices within the Sewer Utility's IP pool. The cellular WAN is segregated from the public Internet and the rest of the cellular carrier's network. Though this approach effectively outsources much of the WAN security to Verizon Wireless and requires trust in the cellular carrier's ability to maintain the segregation it advertises, it does provide a low-maintenance, economical means of establishing communication between CKTP and the remote pump stations with significantly higher data throughput than the VHF licensed radio network can offer.

- Public IP addresses are assigned to IP nodes within the CKTP and SWWTP OT networks.
- The subnet assigned to the CKTP OT network effectively limits the network to 254 connected devices. The Sewer Utility will require a larger pool of IP addresses to support additional devices in the future and adapt to the proliferation of IP devices that is becoming the norm in the industrial automation industry.
- Unused network switch ports are enabled and assigned to active VLANs throughout the Sewer Utility's OT networks.
- There is a direct connection between CKTP business LAN and OT network switches in the SPB control room network cabinet. This direct connection between the business LAN and OT network presents a significant security risk for the OT network.
- A cellular router was found connected to the unmanaged OT network switch in the SPB control room network cabinet. The device could provide a backdoor into the CKTP OT network for external devices that the Sewer Utility has no control over, bypassing security measures in place for the network. Sewer Utility staff have since disconnected the cellular router from the network.
- There appear to be parallel entry points to the SWWTP OT network from external networks: one via the plant's Tempered Networks HIPswitch and one via a secure gateway used for the plant business LAN wireless access point.

2.8 Internet Service

This subsection describes the Internet service for the Sewer Utility's wastewater facilities.

2.8.1 Central Kitsap Treatment Plant

CKTP receives Internet service from KPUD via a fiber-optic connection to KPUD's Carrier Ethernet network. This connection consists of a single strand of single-mode (Optical Single-mode 2 [OS2]) fiber. To facilitate the Sewer Utility's connection to its network, KPUD has installed a fiber-optic patch panel and a Carrier Ethernet access switch within the administration and lab building communications room. The patch panel receives the incoming fiber-optic cable from KPUD's network, which is patched to KPUD's Cisco ME 3400E Series Carrier Ethernet access switch that serves as the point of demarcation between the KPUD and Sewer Utility networks. The KPUD Internet service connection serves ingress and egress traffic from both the CKTP business LAN and OT network.

2.8.2 Kingston Wastewater Treatment Plant

To establish network connectivity between the KWWTP OT network and the CKTP OT network, the Sewer Utility contracted with KPUD for the installation of fiber-optic cable to KWWTP. KWWTP now receives Internet service from KPUD over this fiber-optic connection, which consists of a single strand of single-mode (OS2) fiber. To facilitate the Sewer Utility's connection to its network, KPUD has installed a fiber-optic patch panel and a Carrier Ethernet access switch within the operations building electrical room (see Figure 2-17). The patch panel receives the incoming fiber-optic cable from KPUD's network, which is patched to KPUD's Cisco ME 3400E Series Carrier Ethernet access switch that serves as the point of demarcation between KPUD and Sewer Utility networks.

Figure 2-17. KWWTP operations building electrical room communications backboard

The Sewer Utility has implemented a separate Internet service for the KWWTP business LAN, which consists primarily of a PC located in the operations building control room. Internet access for the business LAN is achieved via a Peplink PEPWAVE MAX BR1 mini-cellular router. HDR did not review configuration or security settings for this device.

2.8.3 Manchester Wastewater Treatment Plant

To establish network connectivity between the MWWTP OT network and the CKTP OT network, the Sewer Utility contracted with KPUD for the installation of fiber-optic cable to MWWTP. MWWTP now receives Internet service from KPUD over this fiber-optic connection, which consists of a single strand of single-mode (OS2) fiber. To facilitate the Sewer Utility's connection to its network, KPUD has installed a fiber-optic patch panel and a Carrier Ethernet access switch within the operations building electrical room (see Figure 2-18). The patch panel receives the incoming fiber-optic cable from KPUD's network, which is patched to KPUD's Cisco ME 3400E Series Carrier Ethernet access switch that serves as the point of demarcation between KPUD and Sewer Utility networks.

Figure 2-18. MWWTP operations building electrical room communications backboard

The Sewer Utility has implemented a separate Internet service for the MWWTP business LAN, which consists primarily of a wireless access point and a laptop located in the operations building control room. Internet access for the business LAN is achieved via a Motorola SB5120 cable modem. HDR did not review configuration or security settings for this device.

2.8.4 Suquamish Wastewater Treatment Plant

SWWTP receives Internet service from KPUD via a fiber-optic connection to KPUD's Carrier Ethernet network. This connection consists of a single strand of single-mode (OS2) fiber. To facilitate the Sewer Utility's connection to its network, KPUD has installed a fiber-optic patch panel and a Carrier Ethernet access switch within the process building electrical room (see Figure 2-19). The patch panel receives the incoming fiber-optic

cable from KPUD's network, which is patched to KPUD's ADVA FSP 150CC-GE114 Carrier Ethernet access switch that serves as the point of demarcation between KPUD and Sewer Utility networks. The KPUD Internet service connection serves ingress and egress traffic from both the SWWTP business LAN and OT network.

Figure 2-19. SWWTP process building electrical room communications backboard

2.9 Remote Access

This subsection describes the remote access methods in place for the Sewer Utility's OT networks.

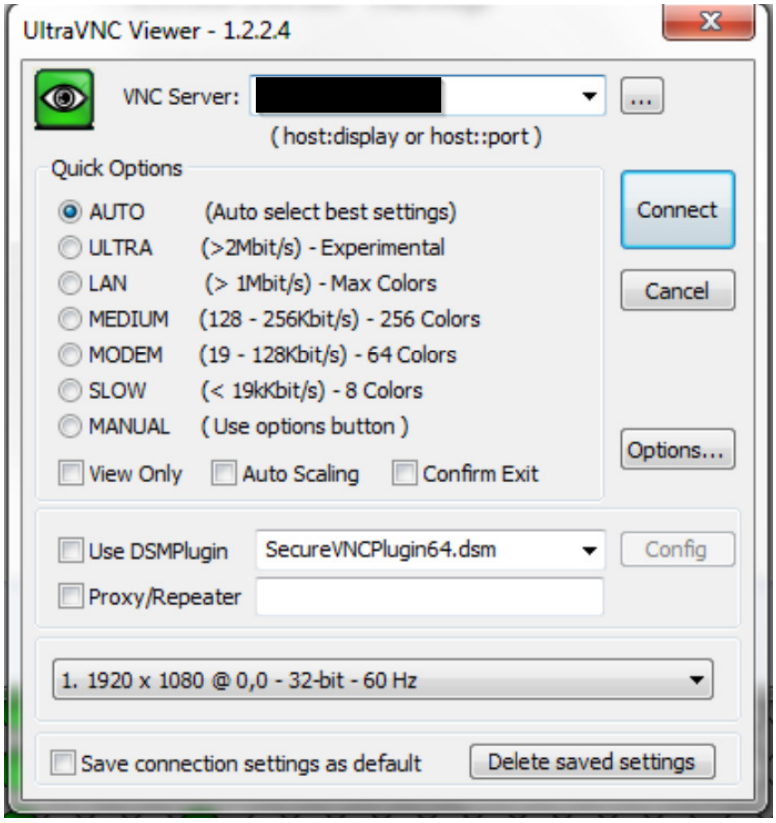
2.9.1 Central Kitsap Treatment Plant

The Sewer Utility has implemented remote access to the CKTP OT network for QCC, County Utilities group personnel, Sewer Utility I&C technicians, on-call operators, and the on-call supervisor. Currently, County Utilities group personnel and Sewer Utility on-call staff use County-issued tablets to access CKTP SCADA system alarm screens for review and acknowledgment of active alarms, the Utilities group personnel focusing on alarms pertaining to the pump stations. Sewer Utility I&C technicians use a County-issued laptop to access CKTP SCADA system screens for remote monitoring of the plant and to support troubleshooting efforts. QCC uses one of its programming laptops to access the CKTP OT network for online PLC programming modification, modifications to Wonderware screens and historian configuration, and other device configuration and maintenance services.

All remote access to the CKTP OT network occurs over the Tempered Networks WWTP WAN from trusted devices that have been added to the appropriate Airwall overlay

network. Users on a trusted device initiate the remote access sessions by opening a Virtual Network Computing (VNC) application called UltraVNC Viewer on the trusted device and selecting the desired VNC Server over which to assume control (see screenshot in Figure 2-20). Typically, users select from one of the three SCADA PCs located in trailer 103 and the operations facilities building, but UltraVNC Server is installed on all SCADA PCs at CKTP so no measures are in place to prevent users from also taking control of those machines. After the user has selected a VNC Server, the user is then prompted for a common password shared by all users before remote control of the SCADA PC is granted. Once the VNC session is established, users must log onto Wonderware with their unique username and password to obtain the control and alarm acknowledgment permissions that have been established for them.

Figure 2-20. UltraVNC Viewer screenshot



VNC is founded on the Remote Frame Buffer (RFB) protocol, which is not a secure protocol. In the absence of encrypted tunnels, passwords exchanged over an unsecure network can be easily cracked by malicious actors. UltraVNC has an encryption plugin that strengthens the security of the application by providing encryption for the VNC sessions. HDR observed that this plugin has not been enabled for the UltraVNC Servers within the CKTP OT network (see the unchecked Use DSMPlugin box in Figure 2-20). Though the VNC sessions occurring over the Sewer Utility's Tempered Networks WWTP WAN benefit from the encryption inherent in the Tempered Networks Airwall system, enabling encryption of the VNC session itself within the UltraVNC application would provide another layer of security for the CKTP OT network.

However, the security risks inherent with VNC-based applications are rarely worth the benefit of the simplified approach to remote access that they offer. HDR recommends transitioning away from VNC sessions for remote access to the Sewer Utility's OT networks.

The practice of having one common password for all users to establish remote access sessions presents a security risk for the CKTP OT network. Common username and password scenarios do not allow for user authentication, authorization, or accounting (AAA). This means that the Sewer Utility has no means of positively identifying who is assuming remote control of a PC on the CKTP OT network. When users are not required to identify themselves (i.e., authentication), there is no means of limiting their permissions and access to network resources (i.e., authorization) or keeping track of their activity while on the network (i.e., accounting). Though the Sewer Utility requires user authentication for the CKTP Wonderware platform, remote users have full access to several other network resources once given control over a CKTP SCADA PC.

Though requiring unique username and password entry to establish remote access to the CKTP OT network would provide a significant boost to network security, this measure, alone, still leaves the CKTP OT network vulnerable to some common security risks like the loss or theft of tablets and laptops that are designated as trusted devices. Information security industry best practice is to require multi-factor authentication (MFA) prior to establishing a remote connection to ICS networks. For remote access applications, MFA requires the user to authenticate using two or more of the following:

- Something the user knows (e.g., a password)
- Something the user has (e.g., a mobile phone)
- Something the user is (e.g., retinal scan)

A common and effective MFA approach is the one taken by County Information Services for VPN connections to the County SharePoint site, which requires users to enter a unique username and password and then successfully enter a code they receive on their mobile phone via text message (i.e., something the user knows and something the user has).

2.9.2 Kingston, Manchester, and Suquamish Wastewater Treatment Plants

Sewer Utility staff do not currently access the KWWTP, MWWTP, and SWWTP OT networks remotely. However, the Tempered Networks Airwall system provides the necessary infrastructure for remote access to occur, as described previously for CKTP. Based on review of the Tempered Networks Conductor configuration, HDR believes that County and contractor tablets and laptops already have access to specific devices within the KWWTP, MWWTP, and SWWTP OT networks. The same security risks identified for remote access sessions to the CKTP OT networks also apply to the other WWTP OT networks.

2.9.3 Pump Stations

Aside from the remote ICS monitoring occurring via the VHF licensed radio and cellular WANs, Sewer Utility staff do not currently access the pump station OT networks remotely.

- UltraVNC encryption plugin is not enabled. Security of VNC sessions used to establish remote access to WWTP OT networks could be increased by enabling encryption at the VNC application layer.
- Because of inherent security risks with VNC-based applications, HDR recommends transitioning away from VNC sessions for remote access to the Sewer Utility's OT networks.
- Users accessing the WWTP OT networks remotely share a common password, which means that no AAA measures are in place for remote access to the WWTP OT networks.
- MFA for remote access sessions to the WWTP OT networks would provide additional security for the network in conjunction with the adoption of AAA measures.

2.10 Network Security Hardware and Software

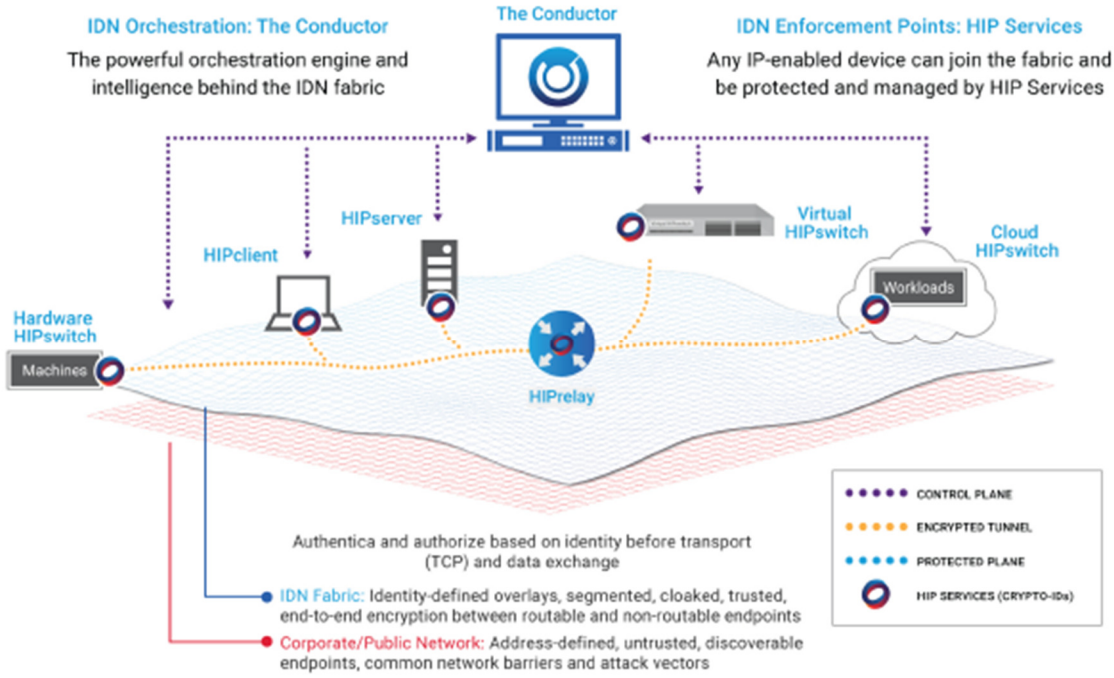
This subsection describes the network security hardware currently enforcing security controls for Sewer Utility OT network ingress and egress traffic.

2.10.1 Tempered Networks Conductor

The Tempered Networks Conductor is a cloud-hosted, web-based user interface for network managers to add trusted devices to user-defined groups, called overlay networks, within their Tempered Networks Airwall system deployment. Security policies and permissions for each overlay network can be defined so that any trusted device added to the overlay network inherits those policies and permissions. Security settings can also be configured at the device level, and permissions for specific devices can be enabled and disabled manually or via timed or scheduled sessions.

Modifications to security policies and settings are pushed out from the Conductor to the Airwall edge services over the Tempered Networks control plane, which is distinct from the encrypted data plane over which the overlay network data exchange occurs. Once modifications to security policies and settings are registered by the Airwall edge services, they will be retained by the HIPswitches, HIPrelays, and software and server agents within the Airwall system. In this way, the Airwall edge services are not reliant on the Conductor to implement security and the system can remain online, enforcing the most recently registered security policies and settings, even if the Conductor is taken offline. Figure 2-21 depicts the Conductor's role within the Airwall system and the separation of the control and data planes.

Figure 2-21. Tempered Networks Conductor diagram



Source: Tempered Networks.

Though the Tempered Networks Airwall system has many benefits, its simplicity and convenience come with some tradeoffs. The benefit of having one “pane of glass,” the Conductor, to establish and manage communication between devices also presents a potential vulnerability in that the security of the communication links is consolidated into a single software platform. Inadvertent modifications to settings or inclusion of a device in the wrong overlay network could potentially expose the Sewer Utility’s OT networks to considerable risk.

Because any user given access to the Sewer Utility’s Conductor instance essentially holds the “keys to the kingdom,” in terms of Sewer Utility OT network cybersecurity, it is essential that access to the Conductor be restricted to a minimum number of trained and trusted individuals. Authentication of these individuals should also be required to improve security and allow for meaningful accounting of which modifications are made by whom. Currently, the only two user accounts that are active for the Conductor are QCC and Local Administrator. In addition, no MFA measures are in place, so users are required to enter only one of these usernames and the corresponding password. Creating unique user accounts that are each attributable to a single individual and implementing MFA for access to the Conductor would significantly improve the security of the Sewer Utility’s Conductor instance.

Currently, QCC and the Sewer Utility have established three overlay networks involving various devices on the Sewer Utility’s OT networks. The Remote Support overlay network appears to be a work in progress and has no trusted devices or Airwall edge services assigned to it. The Kitsap Telemetry overlay network consists of all County-issued tablets and laptops, a QCC laptop, SCADA PCs and HIPswitches at all four of the Sewer Utility WWTPs, the PLCs at the remote WWTPs, the MTU PLC at CKTP, and various operator interface terminals (OITs) and HMIs at the four WWTPs.

A principle in the information security industry, referred to as Least Privilege, dictates that permissions for the various user groups on an ICS network should be tightly restricted to the access needs and monitoring and control functionality use cases required by the users to perform their work. While HDR did not review the security controls implemented at the Conductor for each trusted device in the Sewer Utility's overlay networks, it appears that Sewer Utility on-call staff may have access to some of the Sewer Utility WWTP PLCs, OITs, and HMIs from their tablets. There are not likely to be any desirable use cases for Sewer Utility on-call staff to access these devices from their tablets. Though on-call staff may be denied access via device settings made within the Conductor, a more secure approach would be to establish a separate overlay network for on-call staff that includes only the tablets and the limited number of SCADA PCs they are anticipated to interact with.

Similarly, a separate overlay network (e.g., the Remote Support overlay network) should be established for QCC so that third-party access to the Sewer Utility's OT network can be more tightly managed. This would allow the Sewer Utility to easily enable and disable QCC's access, add and remove Sewer Utility resources from the overlay network that QCC has access to on an as-needed basis, and maintain a clearer view of the Sewer Utility resources accessible to QCC at any given moment.

The third overlay network is called Kitsap IC. This overlay network consists of the County-issued I&C technician laptop, SCADA PCs at all four Sewer Utility WWTPs, the KWWTP PLC, the Wonderware thick-client HMI at the reclaimed-water building control panel, and the HIPswitches at all four Sewer Utility WWTPs. HDR believes that this overlay network was established to provide the Sewer Utility's I&C technicians with mobile and remote access to the Sewer Utility WWTP SCADA systems via VNC sessions. Unless there is a current need for Sewer Utility I&C technicians to access the KWWTP PLC or the Wonderware thick-client HMI at the reclaimed-water building remotely, to better adhere to the principle of Least Privilege, HDR recommends eliminating these devices from the Kitsap IC overlay network to reduce the scope of the overlay network to the I&C technician laptop and SCADA PCs only.

The current approach of allowing remote access to all SCADA PCs at CKTP may be convenient for QCC and County staff, but this approach also spreads the risks inherent in remote access to all of the SCADA PCs. As part of the Sewer Utility SCADA Master Plan effort, HDR recommends defining the specific use cases for remote access for each type of user so that appropriate security controls can be identified and implemented. For example, if Sewer Utility on-call staff require access only to Wonderware alarm screens, allowing them to assume remote control over a SCADA PC on the CKTP OT network provides them with many more permissions and a higher level of access than that use case would require. Limiting the number of OT network resources that are accessible remotely and segmenting these resources from the rest of the OT network would also improve the security of the Sewer Utility's OT networks.

While performing a cursory review of the Sewer Utility's Conductor configuration, HDR observed that all Airwall edge services have one of a variety of non-current firmware versions installed. Technology providers use firmware updates to fix bugs and patch vulnerabilities in their software and hardware offerings. Establishing routine patch management procedures to maintain current firmware versions for its Airwall edge

services would help the Sewer Utility reduce the number of known vulnerabilities to which its OT networks are exposed.

2.10.2 Firewalls

At all four of the Sewer Utility's WWTPs, the Tempered Networks HIPswitch is deployed as the sole Sewer Utility–controlled security appliance at the OT network periphery. Though the HIPswitches do have internal stateful firewalls, they provide only a single layer of defense for critical Sewer Utility OT networks. And while Tempered Networks Airwall technology has yet to achieve widespread adoption in the marketplace and may benefit from a degree of "security by obscurity," as the technology gains market penetration it will likely receive more attention from threat actors.

Because no device or technology is immune to cybersecurity vulnerabilities, the U.S. Department of Homeland Security (DHS) and several other information security organizations recommend a Defense-in-Depth strategy for securing ICS networks (DHS 2016). This approach is based on implementing layers of security controls so that the security of the ICS does not depend on a single component or security control. For example, installing a Sewer Utility–managed firewall between the KPUD Internet service demarcation appliance and the Tempered Networks HIPswitch at each WWTP would add another layer of security for the Sewer Utility OT networks. This measure would reduce the Sewer Utility's exposure to zero-day and other vulnerabilities that may exist in the Tempered Networks Airwall system or the Sewer Utility's implementation of the Airwall technology.

2.10.3 Central Kitsap Treatment Plant

At CKTP, a Tempered Networks HIPswitch 100g (see Figure 2-22) is installed between the plant OT network and the point of demarcation with KPUD's network, through which CKTP receives access to the Internet as described in Section 2.8 above. The HIPswitch is an industrial edge gateway that monitors inbound and outbound network traffic and provides local enforcement of security policies and permissions that are configured via the Sewer Utility's cloud-hosted Tempered Networks Conductor software service. Tempered Networks indicates that this HIPswitch model is limited to 10 Mbps of data throughput. Given the intended application for SCADA-related data exchange between CKTP and the other WWTPs, this amount of throughput will likely be inadequate for the Sewer Utility's near-term needs.

Figure 2-22. Tempered Networks HIPswitch 100g

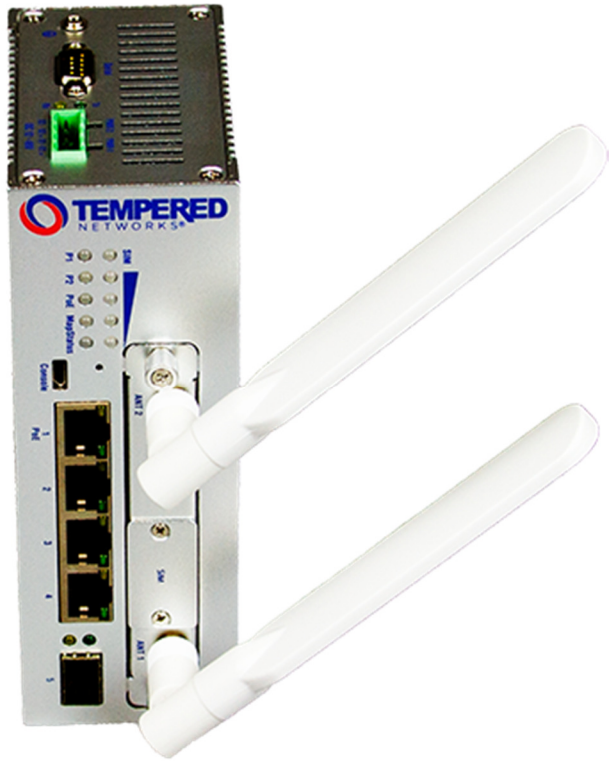
Source: Tempered Networks.

Figure 2-22 depicts a HIPswitch 100g with a cellular antennas used to provide failover to a secondary cellular network in the event of failure of the wired network. The HIPswitch at CKTP has no cellular antennas installed and the Sewer Utility has not configured the HIPswitch for failover to a secondary cellular network. While a non-redundant communication link between these WWTPs and CKTP is not a critical issue for remote monitoring purposes, if these communication links will be used for communication of plant alarms or remote control of the plants, establishing a secondary communication link would be worth considering. Provided that cellular reception is adequate at CKTP, the secondary cellular communications capability of the HIPswitch would be a suitable means of implementing this secondary communication link.

2.10.4 Kingston, Manchester, and Suquamish Wastewater Treatment Plants

At KWWTP, MWWTP, and SWWTP, a Tempered Networks HIPswitch 150e (see Figure 2-23) is installed between the plant OT network and the point of demarcation with KPUD's network, through which the WWTPs receive access to the Internet as described in Section 2.8 above. The HIPswitch is an industrial edge gateway that monitors inbound and outbound network traffic and provides local enforcement of security policies and permissions that are configured via the Sewer Utility's cloud-hosted Tempered Networks Conductor software service. The HIPswitch is capable of 75 Mbps of data throughput. Given the intended application for SCADA-related data exchange between KWWTP and CKTP, this amount of throughput is likely adequate for the Sewer Utility's near-term needs.

Figure 2-23. Tempered Networks HIPswitch 150e



Source: Tempered Networks.

Figure 2-23 depicts a HIPswitch 150e with an optional cellular expansion module that provides failover to a secondary cellular network in the event of failure of the wired network. This feature is not included in the HIPswitches deployed at KWWTP, MWWTP, and SWWTP. While a non-redundant communication link between these WWTPs and CKTP is not a critical issue for remote monitoring purposes, if these communication links are to be used for communication of plant alarms or remote control of the plants, establishing a secondary communication link would be worth considering. Provided that cellular reception is adequate at KWWTP, MWWTP, and SWWTP, the optional cellular expansion module for the HIPswitch would be a suitable means of implementing this secondary communication link.

2.10.5 Pump Stations

Because the Sewer Utility's wastewater pump stations have no Internet service, the exposure to cyber threats at the stations is greatly reduced. With no Internet access and limited IP infrastructure, the Sewer Utility has not deployed network security appliances at the pump stations. As discussed in Section 2.7 above, the security of the pump station cellular WAN is largely dependent on Verizon Wireless. HDR did not review the configuration of the pump station cellular routers, but hardening of the cellular routers could provide an additional layer of security.

The only means of securing the VHF licensed radio communications at the pump stations is via configuration of the radios themselves. HDR's review of the configurations for a selection of the VHF radios showed that Advanced Encryption Standard (AES) encryption has not been enabled. Encryption of the data streams between the pump

stations and the MTU at CKTP is highly recommended to prevent eavesdropping and to mitigate potential security risks from malicious actors intruding on the radio network to modify radio configuration or otherwise disrupt communications. Enabling the VHF radios' inherent 128-bit AES encryption feature would provide a significant layer of security for a relatively minor configuration effort.

- The Sewer Utility's Tempered Networks Conductor instance has generic user accounts that do not allow for adequate user authentication or attributing of any security modifications made to a specific individual.
- No MFA measures are in place to secure access to the Sewer Utility's Tempered Networks Conductor instance.
- On-call staff, QCC, and I&C technicians all share access to the Tempered Networks Kitsap Telemetry overlay network. This may be allowing access to PLCs and other OT network resources that on-call staff do not require access to and complicates management of third-party access to the Sewer Utility's OT network.
- Devices are included in the Tempered Networks Kitsap IC overlay network that County staff may not need to access remotely. If remote access is not required for these devices, they should be removed from the overlay network as a security precaution.
- Multiple user types are allowed to assume remote control over SCADA PCs on the Sewer Utility's OT networks, which may be providing some users with more permissions and access to OT network resources than they require. Sewer Utility OT network remote access use cases need to be defined so that appropriate security controls can be identified and implemented.
- The Sewer Utility's Airwall edge services do not have current firmware versions installed.
- HIPswitches are providing a single layer of defense at the periphery of the Sewer Utility's OT networks, which does not adhere to Defense-in-Depth strategies recommended by DHS and other information security organizations.
- The HIPswitch 100g installed at CKTP appears to be limited to 5 Mbps of data throughput. Given the intended application for SCADA-related data exchange between CKTP and the other WWTPs, this amount of throughput will likely be inadequate for the Sewer Utility's near-term needs.
- Communication links between KWWTP, MWWTP, and SWWTP and CKTP have no redundancy.

✸ Pump station and CKTP MTU VHF radios have AES encryption disabled, which exposes the pump station VHF licensed radio WAN to eavesdropping and security risks.

2.11 Servers and Personal Computers

This subsection describes the servers and PCs deployed within the WWTP OT networks.

2.11.1 Central Kitsap Treatment Plant

CKTP has a variety of PCs and one tower server in the OT network inventory. A summary of the manufacturer, model, operating system, and release date for these machines is found in Table 2-2. Microsoft discontinued support for the Windows 7 operating system in January 2020, which means that security patches are no longer provided for the operating system on three of the CKTP SCADA PCs and the PC dedicated to the GE EnerVista Viewpoint power monitoring software platform. Windows 10 is the most current version of the Windows operating system for PCs and is currently supported by Microsoft. Microsoft has announced an extension of its support for Windows Server 2012 R2 through October 10, 2023.

Given the release dates for the various PCs, some of the PCs have most likely been in service for 5 to 7 years. Depending on the warranty period for the PCs, a general best practice is to replace business-grade PCs and servers, like the Dell PCs and server in the CKTP OT network inventory, every 3 to 5 years. Because the Sewer Utility plans to upgrade the Wonderware implementation at CKTP, HDR recommends that the replacement of the older PCs and server be aligned with the Wonderware upgrade to ensure that PCs and servers are selected to meet Wonderware's recommended hardware specifications. The replacement of these PCs would also resolve the lack of manufacturer support for the operating system running on these older PCs.

Table 2-2. CKTP OT network PC and server summary

PC name	Location	Manufacturer	Model	Operating system	PC release date
CKTPHISTORIAN	SPB control room	Dell	PowerEdge T130	Windows Server 2012 R2 Standard	2015
SCADA1	SPB ground floor	Dell	Precision T1700	Windows 7 Pro SP1	2013
SCADA2	SPB control room	Dell	Precision T1700	Windows 7 Pro SP1	2013
SCADA3	Administration and lab building office	Dell	Precision T1700	Windows 7 Pro SP1	2013
VIEWPOINTKITSAP	SPB control room	Dell	Inspiron 3647	Windows 7 Pro SP1	2014
N/A	Operations facilities building	Dell	Inspiron 3670	Windows 10 Pro	2019
N/A	I&C tech office	Dell	Inspiron 3670	Windows 10 Pro	2019

Table 2-2. CKTP OT network PC and server summary

PC name	Location	Manufacturer	Model	Operating system	PC release date
N/A	M&O supervisor office	Dell	Inspiron 3670	Windows 10 Pro	2019

The CKTP OT network has been set up as a workgroup. This implementation establishes all PCs and servers on the network as peers and requires that they remain in the same subnet to maintain the ability to share resources. It also requires that any user accounts that the Sewer Utility wishes to create for the PCs and servers be established on every PC and server in the workgroup, which can quickly become a burden for those maintaining the network as the number of PCs, servers, and users increases. Implementing a domain for the OT network, on the other hand, would allow the Sewer Utility to manage all user accounts and permissions on a single server and enable segmentation of the OT network to increase security and optimize network performance.

In terms of user access, the PCs that HDR observed have been configured to maintain the operating system user login sessions and do not automatically log out the user based on inactivity. Unlike the PCs, the historian server does log the user out on inactivity. For the PCs that HDR observed, a generic Operator username is used for the maintained login sessions on the PCs. While the practice of leaving the login sessions active is much more convenient for operators needing to occasionally glance at real-time process values or review and acknowledge alarms than if they were required to continually log in throughout their shift, it does prevent the Sewer Utility from implementing accounting measures that could attribute actions and events occurring on the network to specific individuals.

When it comes to managing user login sessions, there is a tradeoff between network security and workforce efficiency. Making the process of accessing ICS software too cumbersome can reduce operator engagement with the software, while leaving the machines running the software open to anyone can expose the organization to additional risks from unauthorized users and internal malicious actors. Whether to prioritize network security or user experience and efficiency is something each organization must decide for itself.

2.11.2 Kingston, Manchester, and Suquamish Wastewater Treatment Plants

The KWWTP and MWWTP SCADA PCs are Dell Optiplex 5050s running the Windows 10 Professional operating system. The SWWTP SCADA PC is a Dell XPS 8910 also running the Windows 10 Professional operating system. Windows 10 is the most current version of the Windows operating system and is currently supported by Microsoft. Given the 2017 release date for the KWWTP and MWWTP PCs, the machines have most likely been in service for less than 3 years. The SWWTP PC has a release date in 2016. Depending on the warranty period for the PCs, a general best practice is to replace business-grade PCs, like the Dell Optiplex 5050, every 3 to 5 years. Because the Sewer Utility plans to upgrade the Wonderware implementation at KWWTP, MWWTP, and

SWWTP, HDR recommends that the replacement of these PCs be aligned with the Wonderware upgrade to ensure that a PC is selected to meet Wonderware's recommended hardware specifications.

The username and password credentials used to log into the operating system on the SCADA PCs at these WWTPs are the same as those used for the CKTP SCADA PCs. The operating system login sessions are also persistent and the user is not logged out on inactivity. Because there is ordinarily only one operator at these WWTPs, attributing network activity to a specific individual becomes much easier and it is less likely for an unauthorized user to gain access to the PCs unnoticed.

No other servers, workstations, PCs, or tablets in use at KWWTP, MWWTP, and SWWTP are associated with the OT network.

- Some of the PCs on the CKTP OT network have likely been in service for 5 to 7 years and should be replaced as part of the Sewer Utility's planned Wonderware upgrade at CKTP.
- CKTP OT network has been set up as a workgroup. Implementing a domain for the OT network would allow the Sewer Utility to manage all user accounts and permissions on a single server and enable segmentation of the OT network to increase security and optimize network performance.
- Operating system login sessions are maintained on CKTP OT network PCs and a common username and password is shared by all users.
- KWWTP, MWWTP, and SWWTP SCADA have likely been in service for 3 to 4 years and should be replaced as part of the Sewer Utility's planned Wonderware upgrade at the WWTPs.

2.12 Network Infrastructure Physical Security, Environmental Conditions, and Power Supply

This subsection describes the physical security, environmental conditions, and power supply where the Sewer Utility OT network infrastructure is installed.

2.12.1 Physical Security

This subsection describes the physical security where the Sewer Utility OT network infrastructure is installed.

Central Kitsap Treatment Plant

CKTP is at least partially surrounded by a chain-link fence. HDR did not walk the CKTP perimeter to confirm that the fencing is continuous. The two gated entrances for vehicle entry are secured with padlocks. CKTP buildings are secured with keyed locks on man doors but, with the exception of the administration and lab building, the doors are not monitored with intrusion switches. Based on discussions with Sewer Utility staff, HDR

believes that the administration and lab building doors are monitored by a third-party alarm system. HDR did not observe motion detectors or security cameras installed at CKTP.

Kingston Wastewater Treatment Plant

KWWTP is surrounded by a chain-link fence with three-line barbed wire. The one gated entrance for vehicle entry is secured with a padlock. KWWTP buildings are secured with keyed locks on man doors and intrusion switches on the operation building and process building doors generate an alarm via the SCADA system during hours when KWWTP is not attended. The operations building also has a motion detector that generates an alarm via the SCADA system after hours. No security cameras are installed at KWWTP.

Manchester Wastewater Treatment Plant

MWWTP is surrounded by a chain-link fence with three-line barbed wire. The two gated entrances for vehicle entry are secured with padlocks. MWWTP buildings are secured with keyed locks on man doors but the doors are not monitored with intrusion switches. A motion detector installed in the operations building control room generates an alarm via the SCADA system during hours when MWWTP is not attended. No security cameras are installed at MWWTP.

Suquamish Wastewater Treatment Plant

SWWTP is surrounded by a chain-link fence with three-line barbed wire. The one gated entrance for vehicle entry is secured with a padlock. SWWTP buildings are secured with keyed locks on man doors but the doors are not monitored with intrusion switches. No motion detectors or security cameras are installed at SWWTP.

WWTP Network Equipment Panels

The only enclosed network equipment racks, panels, or cabinets dedicated to OT network components found within the Sewer Utility's facilities are the network cabinet and network panel (PNL 8580A) in the SPB control room. Both of these panels are left unlocked and are, therefore, dependent on the security of the building itself to prevent unauthorized access. Because Sewer Utility staff are not anticipated to require frequent access to these enclosures, establishing the practice of keeping the enclosures locked at all hours would help protect the OT network components from unauthorized access and inadvertent disruptions caused by untrained staff.

2.12.2 Environmental Conditions

Network components are installed at all four WWTPs outside of enclosures on communications backboards and/or open communication racks in electrical rooms. At CKTP, exposed plumbing passes next to OT network components (see Figure 2-24) in the administration and lab building electrical room. In addition to exposed water and air piping, the small room is shared by an air compressor and other mechanical equipment. Ideally, sensitive network components are kept away from mechanical equipment and plumbing, especially when those components are not housed within a protective

enclosure. Rupture of a pipe or failure of the mechanical equipment in this electrical room could easily destroy the OT network and business LAN components therein.

Figure 2-24. Exposed plumbing next to network components in CKTP administration and lab building electrical room

At KWWTP, the KPUD Carrier Ethernet switch is installed low to the ground on a communications backboard (see Figure 2-17). The ongoing construction activities at KWWTP have generated a significant amount of dust, which can be seen collected on the floor in the figure. It appears that staff have covered the building entrance terminals for the plant telephone system in a plastic bag to protect the equipment from dust. However, the KPUD Carrier Ethernet access switch that serves as KWWTP's Internet service demarcation appliance has been left exposed to the dust. Significant and/or prolonged exposure to dust can cause unprotected network components without rugged enclosures to fail prematurely.

Most of the remaining network components at the Sewer Utility's facilities are installed within industrial control panels. Environmental conditions for the Sewer Utility's industrial control panels are discussed in Section 3.

2.12.3 Network Infrastructure Battery Backup Power

The SCADA PCs, CKTP historian server, and CKTP control room network cabinet have been provided with uninterruptible power supply (UPS) battery backup power to ride through brownouts and keep components powered until the plant or pump station transitions to standby generator power. These UPSs are line-interactive type, which provide an intermediate level of surge protection and noise filtering compared to other UPS technologies. The installed UPSs are not monitored by the facility SCADA system,

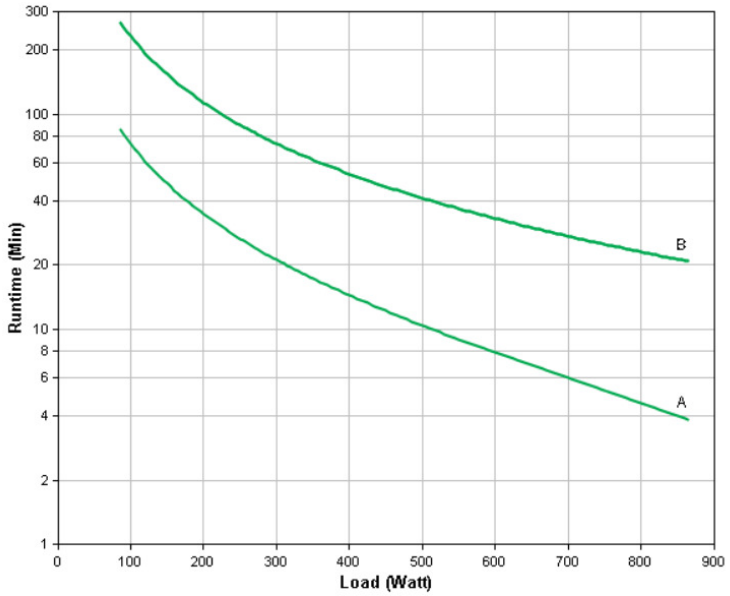
so Sewer Utility staff have no indication of whether the SCADA PCs and servers and network equipment are on utility or battery power and do not receive notification of UPS low battery or fault conditions. Furthermore, the installed line-interactive UPSs have no remote monitoring capability in the form of relay contacts or Ethernet communications. Monitoring UPS health and status points at SCADA can alert Sewer Utility staff to issues that UPSs might be experiencing prior to a power outage event, which can avoid discovering these issues when the Sewer Utility is dependent on the UPSs to provide power to critical loads during emergency scenarios.

HDR observed that the KPUD-owned Carrier Ethernet access switches at KWWTP, MWWTP, and SWWTP are plugged into standard wall receptacles and are not receiving UPS power. Any brownouts experienced at these WWTPs have the potential to suspend communications occurring through these switches while the switches recover from the brownout, power up, and go through their boot cycle. Loss of power to these WWTPs also results in loss of communications until the WWTPs transition to generator power and the switches complete their boot cycle. Providing these switches with UPS power would eliminate unnecessary power-related communication losses and avoid delaying the communication of KWWTP, MWWTP, and SWWTP power-related alarms to CKTP.

A typical battery life for UPSs of the type found at Sewer Utility facilities is between 3 and 5 years, while the useful service life for the UPS itself typically ranges between 6 and 8 years. HDR did not review the Sewer Utility's battery replacement practices or obtain installation dates for the various UPSs in the Sewer Utility's inventory.

HDR also did not review or perform electrical load calculations for the Sewer Utility's UPS inventory. The UPS size along with the total electrical load that a UPS will need to power during loss of utility power determine how long the UPS batteries can support the connected electrical loads. Figure 2-25 shows the battery runtime graph for the APC Back-UPS 1500 UPS, which the Sewer Utility has provided for its SCADA PCs and CKTP historian server and installed in several of its industrial control panels. As indicated in the figure, UPSs of this size are not intended to support loads for extended periods and are typically provided as a buffer to carry the loads through brownouts or until standby generators come online for blackout scenarios.

Figure 2-25. Battery runtime graph for APC Back-UPS 1500



Source: APC (Schneider Electric 2020).

Sewer Utility staff indicated that during a recent power outage in August 2020, the standby generator feeding the low-voltage switchgear (SWGR) in the SPB failed to come online because of improper controller settings at the switchgear. This resulted in loss of the Sewer Utility's SCADA PCs and historian shortly thereafter, which could be an indicator of an improperly sized or faulty UPS. If the Sewer Utility wishes to maintain power for OT network servers, PCs, and other critical loads during emergency scenarios where the standby generator(s) fail to come online in a matter of minutes after utility power is lost, a more robust UPS strategy will be required.

2.12.4 Power Supply Redundancy

HDR observed that, in general, the network switches within the Sewer Utility's OT networks accept a single power input. Where switches accept two power supply inputs, like the unmanaged switch in the CKTP SPB control room network cabinet, only one power supply input has been wired. There are also several network switches that are powered with 24 volts direct current (VDC) in enclosures that have no 24 VDC power supply redundancy. Specific enclosures with a lack of 24 VDC power supply redundancy are discussed in Section 3.3. Providing power supply redundancy for critical network switches would help prevent OT network outages because of single power supply failures.

- Physical security at the Sewer Utility WWTPs could be improved by introducing camera systems and providing monitoring and alarming of more of the building entrances during hours when the WWTPs are unattended.
- Network cabinet and network panel PNL-8580A are routinely left unlocked.

- Unprotected OT network components share space with exposed plumbing and mechanical equipment in the CTKP administration and lab building electrical room.
- Construction activity at KWWTP is generating a significant amount of dust in the space occupied by KWWTP's Internet service demarcation appliance.
- Status and alarms are not monitored for UPSs that provide power to SCADA PCs and servers and OT network equipment. The installed UPSs also have no remote monitoring capability.
- KPUD-owned Carrier Ethernet access switches that provide communication between KWWTP, MWWTP, and SWWTP and CKTP are not on UPS power.
- The Sewer Utility's current strategy of allocating small, dedicated UPSs for OT network PCs, servers, and other critical loads provides very limited battery backup times for this equipment, leaving the Sewer Utility reliant on the proper functioning of the standby generators to keep the equipment online during power outages.
- In general, the network switches within the Sewer Utility's OT network have no onboard power supply or external 24 VDC power supply redundancy.

2.13 Backup Procedures and Disaster Recovery

This subsection describes the Sewer Utility's current backup procedures and general disaster recovery preparedness for its OT network resources.

2.13.1 Backup Procedures

At CKTP, ICS software programming and configuration files for the Sewer Utility PLCs, HMIs, and OITs appear to be manually backed up on the CKTP historian server. The folder containing the CKTP PLC programming files that HDR observed contained several versions for many of the PLCs, making it difficult to ascertain which version was the most current in some cases. In terms of historical SCADA data, HDR does not believe that the Sewer Utility has procedures for backing up the CKTP historian data. Unless QCC or another contracted systems integrator obtains periodic backups of the historian data, failure of the CKTP historian server could result in loss of CKTP's historical SCADA data.

At KWWTP, MWWTP, and SWWTP, the WWTP's Wonderware configuration files are stored on an external hard drive resting on top of the SCADA PC (see Figure 2-26). The LGH files containing the WWTPs' historical SCADA data are also automatically saved on this external hard drive. HDR did not find copies of these LGH files at CKTP, and if there are copies they would have had to have been obtained manually. Given that the SCADA PCs and external hard drives reside in the same physical location, a catastrophic event

at the location of the SCADA PC would likely result in loss of all available historical SCADA data for that WWTP. External hard drives also have a typical useful service life of 3 to 5 years, but are often overlooked in asset management programs and left in service until someone observes that data have been corrupted. Any off-site backups of the SCADA PC, ICS software configuration and programming files, and historical SCADA data that exist are likely to be held by the systems integrator(s) that last upgraded or worked on the KWWTP, MWWTP, and SWWTP ICS.

Figure 2-26. KWWTP SCADA PC with connected external hard drive

Other than what contracted systems integrators may have stored on their networks, HDR does not believe that the Sewer Utility has placed backups of ICS programming and configuration files or historical data in off-site or cloud storage. HDR also believes that backing up the OT network PCs and servers themselves is not a current Sewer Utility practice.

2.13.2 Disaster Recovery

All SCADA PCs and servers observed within the Sewer Utility OT networks are also running ICS software installed on the host operating system. Aside from one instance of Rockwell's Studio 5000 running on a virtual machine (VM) hosted on the SWWTP SCADA PC, HDR did not observe any ICS software running within a virtualized environment. There are several advantages to virtualization when compared with installing services directly on host operating systems. The greatest advantage, given the relatively small scale of the Sewer Utility's OT networks, is the ability to quickly recover from loss of the physical host machine. With hypervisor software, purpose-built VMs running SCADA system services like the HMI software and historian can be easily cloned

and transferred to other physical machines. As long as regularly scheduled backups occur, virtualization would allow the Sewer Utility to quickly recover from disaster or server equipment failure and avoid having to manually reinstall and configure software, which would likely require contracting a systems integrator for support. Other advantages of virtualization include the following:

- Easier backup procedures
- Ability to dedicate VMs to specific services so that an issue with one service does not result in a single point of failure for the rest of the services
- Ability to test patches and software upgrades in a controlled environment
- Potentially some cost savings in server hardware and energy consumption due to fewer physical servers

- Backups of PLC programming project files could be better organized to improve version control.
- No automated or manual backup procedures appear to be in place for the historical SCADA data contained on the CKTP historian. Failure of the CKTP historian server could result in loss of CKTP's historical SCADA data.
- No automated or manual procedures are in place for establishing off-site backups of Sewer Utility WWTP SCADA data or ICS configuration and programming files.
- Historical SCADA data for KWWTP, MWWTP, and SWWTP may exist only on external hard drives connected to the SCADA PCs at the WWTPs. Failure of the external hard drive or a catastrophic event that impacts the SCADA PC and external hard drive may result in loss of the WWTP's historical SCADA data.
- No automated or manual backup procedures appear to be in place for backing up the Sewer Utility OT network PCs and servers.
- The Sewer Utility is not leveraging virtualization for the PCs and servers in its OT networks. Recovering from loss of one of these physical machines or a disaster would require significantly more time and effort than a scenario where the Sewer Utility's ICS software is installed in a virtualized environment.

2.14 Network Management

This subsection describes the Sewer Utility's network management practices for the WWTP OT networks.

2.14.1 Central Kitsap Treatment Plant

Aside from the Tempered Networks Conductor described previously, HDR does not believe that the Sewer Utility is currently using other software to monitor and manage the performance of the CKTP OT network. Many of the managed switches have web-based interfaces where basic switch configuration and status information may be obtained and firmware may be upgraded, but the Sewer Utility has no other means of observing the network. The Sewer Utility also does not have a syslog server or other central repository for collecting device logs and network event data. With no logging practices in place and no software tools to provide visibility into current and historical network status and performance, abnormal events within the CKTP OT network likely go undetected until they begin disrupting communications between devices. Without a baseline against which to compare current network activity, and with no software tools, it is also likely that Sewer Utility staff face significant challenges when attempting to troubleshoot network disruptions.

Aside from simplifying network maintenance and troubleshooting, monitoring and logging of network events and activity could also improve the Sewer Utility's ability to respond to a cybersecurity event. Early detection of unauthorized access to the CKTP OT network could allow the Sewer Utility to contain the threat before significant harm is done. Good logging practices can be helpful in determining how malicious actors gained access to the network so that exploited vulnerabilities can be mitigated. The information contained in network logs can also be crucial to helping federal authorities prosecute malicious actors.

Current configuration files for the Sewer Utility's VHF radios appear to be stored on the CKTP historian server. HDR was unable to locate configuration file backups for the managed switches and cellular routers within the Sewer Utility's OT networks. It is likely that QCC has current configuration files for some of these devices, but having more immediate access to the files would enable Sewer Utility staff to recover more quickly from a failure of one of these devices. Maintaining backup configuration files for the managed switches and cellular routers within the OT networks is recommended, if not already included in the Sewer Utility's network management practices.

2.14.2 Kingston, Manchester, and Suquamish Wastewater Treatment Plants

Because of the small scale of the KWWTP, MWWTP, and SWWTP OT networks, the Sewer Utility does not use software tools to manage and monitor the networks. Because the OT networks are isolated from the public Internet, Windows and other potentially disruptive software updates and hotfixes are prevented from happening automatically and must be performed manually. HDR does not believe that the Sewer Utility maintains backups of managed switch configuration files. Backups of these configuration files, if they exist, are most likely held by the system integrator that last worked on these devices.

✷ The Sewer Utility does not have software tools to monitor the CKTP OT network and manage its performance.

- The Sewer Utility does not have a syslog server or other central repository for collecting CKTP OT network device logs and network event data.
- The Sewer Utility does not maintain an organized system of easily accessible network device configuration file backups for managed switches and cellular routers within its OT networks.

2.15 Network Documentation and Tagging

This subsection describes the network documentation and tagging practices observed at Sewer Utility WWTPs and pump stations along with their level of completeness.

2.15.1 Network Architecture Diagrams

The Sewer Utility does not have a complete and accurate set of network architecture diagrams for the WWTPs. Several partial ICS network diagrams from a variety of past construction projects along with high-level block diagrams show general physical connections between ICS components available on the County's electronic operation and maintenance (eO&M) SharePoint site. Some of the network diagrams available are no longer current or do not provide a complete representation of the current network implementation in the areas or buildings covered by the diagrams.

2.15.2 Fiber-Optic Patch Panels and Fiber-Optic Cabling

The Sewer Utility has high-level block diagrams that document the fiber-optic cable runs between various buildings, but these diagrams do not indicate fiber count or the uses of the various fiber runs (e.g., whether the fiber is used for the business LAN or the OT network). Fiber-optic patch panels at CKTP do not have printed schedules noting destination of fiber pairs and Sewer Utility staff do not maintain detailed fiber-optic patch cable schedules that identify fiber connections between buildings along with individual fiber pair connections to end devices.

A fiber-optic cable and fiber-optic patch panel tagging system does not appear to be in practice at CKTP. Many of the fiber-optic patch panels observed and several of the fiber-optic cables entering fiber-optic patch panels at the various buildings and process areas are not labeled. Those cables that are labeled indicate the equipment tags of the control panels or equipment enclosures in which terminations are made at both ends of the cable. Without additional documentation, someone unfamiliar with CKTP must follow fiber patch cables and as-build the connections to identify end devices for each fiber pair.

2.15.3 Copper Ethernet Cabling

Documentation for IP network connections occurring via copper Ethernet cables consists of what was described in Section 2.15.1. Where Category cables connect PCs or other network hardware to network switches, there are very few cases where the cables are labeled at either end. Within control panel enclosures, there are some instances where cables are labeled at either end, but there are several cases where labels have not been applied or have fallen off. This lack of cable labeling makes documenting the installed

network very difficult and can present challenges for network maintenance and troubleshooting efforts.

- Sewer Utility has high-level network block diagrams for the WWTPs, but does not maintain comprehensive network architecture diagrams.
- Sewer Utility does not maintain detailed fiber-optic patch panel schedules or have a consistently applied tagging system for fiber-optic patch panels and cables.
- Sewer Utility practices for tagging copper Ethernet cables at both ends could be improved.

2.16 Cybersecurity Incident Response Program

Though the County Information Services department may have protocols in place for the County, in general, the Sewer Utility does not have a formal cybersecurity incident response program for the OT networks it manages. These programs establish procedures to prepare for cybersecurity threats, identify when cybersecurity incidents occur, how to respond to the incidents, which individuals and agencies to contact, and how to adequately document any cybersecurity incidents and resolutions. Having a cybersecurity incident response program in place that is practiced and updated at regular intervals can greatly improve an organization's ability to respond effectively if and when an incident occurs. Effective responses can minimize the impact and duration of attacks and allow staff to collect valuable information that can help federal agencies identify and prosecute attackers.

- The Sewer Utility does not have a formal cybersecurity incident response program for the OT networks it manages.

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3 Industrial Control System Hardware

This section describes the current ICS hardware at Sewer Utility WWTPs and pump stations. It includes a description of the major hardware elements, along with their power supply and environmental conditions. The section also includes a summary of the WWTP control room equipment.

3.1 Programmable Logic Controllers

This subsection describes the major PLC hardware elements at Sewer Utility WWTPs and pump stations.

3.1.1 Controller Hardware

The Sewer Utility has standardized on Allen-Bradley PLCs throughout its wastewater infrastructure. Table 3-1 provides a list of PLCs installed at the WWTPs and pump stations visited by HDR during its site assessments. In addition to model and catalog number information, the table lists the manufacturer life-cycle status and installation year for each PLC.

Table 3-1. WWTP and pump station PLC summary

Facility	Panel tag	Panel description	Manufacturer	Model	Catalog number	Life-cycle status	Year installed
CKTP	PNL 1021	Influent screen 1 main control panel	Allen-Bradley	SLC 5/05	1747-L552	Active mature	2010
CKTP	PNL 1023	Influent screen 3 main control panel	Allen-Bradley	SLC 5/05	1747-L552	Active mature	2010
CKTP	PNL 1026	Screwpactor main control panel	Allen-Bradley	SLC 5/05	1747-L552	Active mature	2010
CKTP	PNL 1050	Headworks control panel	Allen-Bradley	SLC 5/05	1747-L552	Active mature	2010
CKTP	PNL 1111	Grit washer 1 control panel	Allen-Bradley	SLC 5/05	1747-L551	Active mature	2010
CKTP	PNL 1112	Grit washer 2 control panel	Allen-Bradley	SLC 5/05	1747-L551	Active mature	2010
CKTP	PNL 2920	Power/blower building control panel	Allen-Bradley	CompactLogix 5370	1769-L33ER/A	Active	2014
CKTP	PNL 2939	Aeration basins electrical building control panel	Allen-Bradley	CompactLogix 5370	1769-L33ER/A	Active	2014
CKTP	PNL 2990	Power/blower building I/O panel	Allen-Bradley	CompactLogix 5370	1769-L33ER/A	Active	2014
CKTP	SCC 3100	UV system control center	Allen-Bradley	CompactLogix 5370	1769-L33ER/A	Active	2018
CKTP	PNL 4012	RDT control panel	Allen-Bradley	CompactLogix 5370	1769-L30ER/A	Active	2014
CKTP	PNL 4050	Polymer blending system control panel	Allen-Bradley	CompactLogix L3x	1769-L32E	End of life	2014
CKTP	PNL 4080	Polymer feed system control panel	Allen-Bradley	CompactLogix L3x	1769-L32E	End of life	2014
CKTP	PNL 4905	WAS thickening building control panel	Allen-Bradley	CompactLogix 5370	1769-L33ER/A	Active	2014
CKTP	N/A	RACS operator interface control panel	Allen-Bradley	MicroLogix 1100	1763-L16BWA	Active mature	2010
CKTP	PNL 5010	Raptor septage acceptance plant control panel	Allen-Bradley	MicroLogix 1100	1763-L16AWA	Active mature	2010
CKTP	PNL 6000	Digester building control panel	Allen-Bradley	CompactLogix 5370	1769-L33ER/A	Active	2014
CKTP	PNL 7105	PLC 7105 I/O rack	Allen-Bradley	CompactLogix 5370	1769-L33ER/A	Active	2014
CKTP	PNL 7110	Centrifuge 1 control panel	Allen-Bradley	CompactLogix 5370	1769-L33ER/A	Active	2019
CKTP	PNL 7120	Centrifuge 2 control panel	Allen-Bradley	CompactLogix 5370	1769-L33ER/A	Active	2019

Table 3-1. WWTP and pump station PLC summary

Facility	Panel tag	Panel description	Manufacturer	Model	Catalog number	Life-cycle status	Year installed
CKTP	PNL 7225	Dewatering polymer panel	Allen-Bradley	CompactLogix 5370	1769-L33ER/A	Active	2019
CKTP	PNL 8200	Filter system control panel	Allen-Bradley	CompactLogix L3x	1769-L32E	End of life	2014
CKTP	PNL 8905	Reclaimed-water control panel	Allen-Bradley	CompactLogix 5370	1769-L33ER/A	Active	2014
CKTP	PNL 9201	Digester gas treatment control panel	Allen-Bradley	CompactLogix L3x	1769-L32E	End of life	2014
CKTP	N/A	Master station CTU (radio)	Allen-Bradley	CompactLogix L3x	1769-L35E	End of life	2017
CKTP	N/A	Master station CTU (cell)	Allen-Bradley	CompactLogix 5370	1769-L33ER/A	Active	2019
KWWTP	CP-200	Operations building control panel	Allen-Bradley	CompactLogix 5370	1769-L33ER/A	Active	2020
KWWTP	FCP-201	Mechanical fine screen control panel	Allen-Bradley	MicroLogix 1400	1766-L32AWA	Active	2020
MWWTP	PCP	Plant control panel	Allen-Bradley	CompactLogix 5370	1769-L33ER/A	Active	2018
PS-1	N/A	Main control panel	Allen-Bradley	CompactLogix 5370	1769-L33ER/A	Active	2016
PS-1	N/A	Telemetry control panel	Allen-Bradley	MicroLogix 1400	1766-L32BXBA	Active	2016
PS-4	N/A	Main control panel	Allen-Bradley	MicroLogix 1500	1764-24BWA	Discontinued	2004
PS-4	N/A	Telemetry control panel	Allen-Bradley	MicroLogix 1400	1766-L32BXBA	Active	2017
PS-6	N/A	Main control panel	Allen-Bradley	CompactLogix 5370	1769-L33ER/A	Active	2016
PS-6	N/A	Telemetry control panel	Allen-Bradley	MicroLogix 1400	1766-L32BXBA	Active	2016
PS-7	N/A	Main control panel	Allen-Bradley	MicroLogix 1500	1764-24AWA	Discontinued	2007
PS-7	N/A	Telemetry control panel	Allen-Bradley	MicroLogix 1400	1766-L32BXBA	Active	2017
PS-12	N/A	Telemetry control panel	Allen-Bradley	MicroLogix 1400	1766-L32BXBA	Active	2017
PS-17	N/A	Main control panel	Allen-Bradley	MicroLogix 1500	1764-24BWA	Discontinued	2004

Table 3-1. WWTP and pump station PLC summary

Facility	Panel tag	Panel description	Manufacturer	Model	Catalog number	Life-cycle status	Year installed
PS-17	N/A	Telemetry control panel	Allen-Bradley	MicroLogix 1400	1766-L32BXBA	Active	2017
PS-24	N/A	Main control panel	Allen-Bradley	SLC 5/03	1747-L532	Active mature	2000
PS-24	N/A	Telemetry control panel	Allen-Bradley	MicroLogix 1400	1766-L32BXBA	Active	2017
PS-32	N/A	Telemetry control panel	Allen-Bradley	MicroLogix 1400	1766-L32BXBA	Active	2017
PS-34	N/A	Telemetry control panel	Allen-Bradley	MicroLogix 1400	1766-L32BXBA	Active	2017
PS-41	N/A	Telemetry control panel	Allen-Bradley	MicroLogix 1400	1766-L32BXBA	Active	2017
PS-67	N/A	Main control panel	Allen-Bradley	CompactLogix 5370	1769-L33ER/A	Active	2016
PS-67	N/A	Telemetry control panel	Allen-Bradley	MicroLogix 1400	1766-L32BXBA	Active	2017
PS-71	N/A	Main control panel	Allen-Bradley	SLC 5/05	1747-L552	Active mature	2004
PS-71	N/A	Telemetry control panel	Allen-Bradley	MicroLogix 1400	1766-L32BXBA	Active	2016
SWWTP	CP-01	Main control panel	Allen-Bradley	CompactLogix 5370	1769-L33ER/A	Active	2016
SWWTP	CP-15	RDT control panel	Allen-Bradley	CompactLogix 5370	1769-L30ER/A	Active	2016

Current PLC Standard for Process Control Applications

Though a variety of PLC models are installed throughout the WWTPs and pump stations, in recent years, the Sewer Utility has standardized on Allen-Bradley 1769-L33ER CompactLogix 5370 L3 controllers and Bulletin 1769 Compact I/O modules (see Figure 3-1) for WWTP and pump station industrial control panels. These controllers have 2 megabytes (MB) of user memory and two 10/100 Mbps EtherNet/IP communication ports that support ring network topologies. They also support up to 16 connected I/O modules and are capable of integrating up to 32 EtherNet/IP nodes via installed PLC programming logic. Given that the Sewer Utility has installed these PLCs to handle controls for pump stations, small WWTPs, and dedicated processes at the larger CKTP, HDR believes that the CompactLogix PLC is well-suited and right-sized for its current applications within the Sewer Utility's wastewater infrastructure. The next processor tier above the CompactLogix series in the Allen-Bradley product line is the ControlLogix series, which is better suited for larger and/or more centralized control applications or where process criticality demands a hot-standby redundancy solution.

Figure 3-1. Allen-Bradley CompactLogix PLC with 1769-L33ER controller and Bulletin 1769 Compact I/O modules

Source: Rockwell Automation.

Rockwell has released a newer generation of the CompactLogix controller line (CompactLogix 5380), which has options for greater controller user memory and supports 1 GbE EtherNet/IP communication and an increased number of EtherNet/IP nodes. However, the CompactLogix 5370 PLCs and the Bulletin 1769 Compact I/O modules are still in the active phase of the manufacturer's life cycle, which indicates that they are considered a current product offering and are fully supported by the manufacturer.

Current PLC Standard for Telemetry Applications

For the pump station RTU control panels, the Sewer Utility has standardized on Allen-Bradley 1766-L32BXBA MicroLogix 1400 controllers (see Figure 3-2). These compact controllers have 10 kilobytes (kB) of user memory, 32 onboard hardwired I/O points, one serial port that can be configured for a variety of serial-based protocols, and one 10/100 Mbps EtherNet/IP communication port for EtherNet/IP peer-to-peer messaging. These

PLCs are well-suited and right-sized for managing the telemetry controls for the Sewer Utility's wastewater pump stations.

Figure 3-2. Allen-Bradley 1766-L32BXBA MicroLogix 1400 PLC

Source: Rockwell Automation.

Discontinued PLCs

As shown in Table 3-1, the Sewer Utility has some PLCs in its inventory that have been discontinued by the manufacturer. According to information available on the Allen-Bradley website, MicroLogix 1500 PLCs are no longer manufactured or available for sale and the manufacturer is encouraging migration to MicroLogix 1400 or CompactLogix 5370 PLC platforms (Rockwell Automation 2020a). Replacement parts for these PLCs are anticipated to become increasingly difficult to procure in the coming years. The MicroLogix 1500 PLCs in the Sewer Utility's inventory have also been in service for roughly 13 to 16 years. Depending on the environmental conditions to which PLCs are subjected throughout their service life, the typical useful service life for PLCs is roughly 15 years. These discontinued PLCs are nearing the end of their useful service life and will soon be operating in their wear-out period.

End-of-Life Announcements and Active Mature Products

Table 3-1 also indicates that the Sewer Utility has five Allen-Bradley CompactLogix L3x PLCs in its inventory. The manufacturer has made an end-of-life announcement for these PLCs, warning that the components will no longer be manufactured or available for sale as of December 2020 (Rockwell Automation 2020b). Allen-Bradley is encouraging migration of these PLCs to the CompactLogix 5380 platform. In the meantime, a small window remains for the Sewer Utility to make last-time purchases of spare components for these PLCs, if there is interest in doing so.

The Sewer Utility also has several Allen-Bradley SLC 500 Series and MicroLogix 1100 PLCs installed throughout its WWTPs and pump stations. Both of these PLC platforms are in the active mature phase of the manufacturer's life cycle, which indicates that the products are still fully supported by the manufacturer but that migration to a newer PLC platform is encouraged (Rockwell Automation 2020c). Though an end-of-life

announcement has yet to be released for these PLCs, the Sewer Utility may wish to consider near-term upgrades of the PS-24 and PS-71 PLCs because they have been in service for roughly 20 years and 16 years, respectively, and are nearing the end of their useful service life.

Miscellaneous Observations

During its site visits, HDR observed that the PLC controller battery alarm light was illuminated at the bar screen 1023 main control panel in the CKTP headworks electrical room (see Figure 3-3). This could indicate that the battery voltage has fallen below a threshold level, or the battery is missing or not connected. Because the PLC memory where the programming is stored is backed up by the PLC's internal battery, loss of power to this PLC could result in loss of the programming and a prolonged equipment outage to enable Sewer Utility staff to re-download programming to the controller.

Figure 3-3. CKTP bar screen 1023 main control panel PLC controller battery alarm light illuminated

Another observation is that the RIO control panel in the MWWTP blower building is installed above the old SBR control panel and is not readily accessible. Figure 3-4 shows this panel with its door open above the SBR control panel. Sewer Utility staff would need a ladder to perform modifications to the panel or troubleshoot its wiring.

Figure 3-4. MWWTP blower building RIO control panel installation

3.1.2 DeviceNet Networks

At CKTP, several of the MCCs have been furnished with a DeviceNet network connecting the various overload relays and VFDs within the MCC to a DeviceNet scanner module in the PLC rack within the industrial control panel that provides control for the building or process area. Figure 3-5 shows the DeviceNet scanners dedicated to MCC 2935 and MCC 2936 in the aeration basins 3 and 4 electrical building. These and most other DeviceNet MCCs at CKTP were commissioned in 2014 as part of the CKTP Resource Recovery project. The DeviceNet MCCs in the headworks building were commissioned in 2010 as part of the Headworks Upgrade project.

Figure 3-5. DeviceNet scanners in PNL 2939 PLC rack

DeviceNet technology, originally developed by Allen-Bradley, features a bus topology consisting of a common trunk line to which devices are connected via taps and dedicated drop lines. Device power and communication occur over the same physical cables used in this topology and terminating resistors are required at either end of the bus. The DeviceNet network data rate is configurable and selection of an appropriate data rate needs to take into consideration the overall trunk and drop line cable lengths and cable type used. With a maximum data rate of 500 kilobits per second (kbps), DeviceNet has become a dated technology that falls well below the bandwidths achievable with today's Ethernet-based technologies. Furthermore, with several design and implementation considerations and more components involved, the physical layer of DeviceNet networks is also relatively complex when compared to Ethernet networks. This complexity can often lead to maintenance and troubleshooting challenges for the end user. Sewer Utility staff have reported experiencing difficulties working with DeviceNet technology at CKTP. The challenges Sewer Utility staff are having with the maintenance and troubleshooting of the DeviceNet networks have the potential to increase downtime for equipment connected to the DeviceNet networks.

Like Ethernet, DeviceNet allows for an increased volume of data exchange between the ICS and networked devices that would not be possible via hardwired I/O alone. Currently, data derived from DeviceNet-connected devices represents a significant portion of the overall unique I/O points received from and sent to field devices by the CKTP ICS.

3.1.3 Hardwired Input/Output

When it comes to data exchange between the Sewer Utility's PLCs and process equipment and instrumentation, much of this control and monitoring is hardwired. For analog signals, the Sewer Utility has standardized on 4–20-milliampere (mA) current-based I/O. The Sewer Utility facilities have a mix of isolated and non-isolated analog I/O modules at the PLCs and RIO racks. Hardwired discrete I/O was observed to be a mix of 120 VAC and 24 VDC I/O, depending on the connected equipment. A summary of the

I/O modules types and quantities installed in the various PLC and RIO racks throughout the WWTPs is provided in Appendix D.

Though the Sewer Utility has succeeded in standardizing on one manufacturer for all PLCs in its inventory, there is some diversity when it comes to the I/O modules that systems integrators and/or consulting engineers have selected for Sewer Utility industrial control panels over the years. The Sewer Utility may be able to reduce its spare-parts inventory and enforce its preferences by standardizing on specific I/O modules for future projects. For example, for most analog signal applications, an industry best practice is to select isolated analog I/O modules to mitigate noise issues on analog signals and to prevent faults on one signal from impacting other inputs or outputs on the same I/O module. If the Sewer Utility wished to establish a preference for isolated analog I/O modules, this requirement could be introduced to Sewer Utility standards documentation and used to guide consulting engineers and systems integrators in the design and fabrication of future industrial control panels.

3.1.4 IP Network Input/Output

CKTP, KWWTP, and SWWTP all have a few Allen-Bradley VFDs that communicate with plant PLCs via EtherNet/IP. The overload relays for the new oxidation ditch mixers at KWWTP also communicate with the plant PLC via EtherNet/IP. At CKTP, power monitors installed within several of the MCCs and switchgear lineups communicate with GE controllers in the SWGR 2961 control stack via Modbus Transmission Control Protocol (TCP)/IP as part of the CKTP energy management system (EMS) described in Section 6 below. Aside from these cases, HDR observed relatively little IP network–based data exchange occurring between Sewer Utility PLCs and field equipment and instrumentation.

- The Allen-Bradley MicroLogix 1500 PLCs installed at PS-4, PS-7, and PS-17 have been discontinued by the manufacturer and are nearing the end of their useful service life.
- Allen-Bradley has made an end-of-life announcement for the CompactLogix L3x PLCs installed in various panels at CKTP. These PLCs will be discontinued by the manufacturer as of December 2020.
- The Allen-Bradley SLC 500 PLCs installed at PS-24 and PS-71 are in the active mature phase of the manufacturer's product life cycle and are nearing the end of their useful service life.
- HDR observed that the PLC controller battery alarm light was illuminated at the bar screen 1023 main control panel in the CKTP headworks building electrical room.
- The MWWTP blower building RIO control panel is installed above another control panel in a location that is not easily accessible by Sewer Utility staff.

- Sewer Utility staff have difficulty maintaining MCC DeviceNet networks at CKTP, which has the potential to increase downtime for equipment connected to the DeviceNet networks.
- The Sewer Utility does not appear to have standardized on PLC platform I/O module types. I/O module standardization could help the Sewer Utility reduce spare-parts inventory and enforce its preferences.

3.2 Human-Machine Interfaces

This subsection describes the HMI hardware by which Sewer Utility staff interact with the ICS at the various Sewer Utility facilities.

3.2.1 Wonderware Thick Clients

The Sewer Utility has standardized on Wonderware InTouch 2014 R2 for the SCADA HMIs at its WWTPs. The software and its configuration and implementation are discussed in Section 4. In terms of HMI hardware, the Sewer Utility has installed a Wonderware InTouch runtime license on each control room operator SCADA PC for KWWTP, MWWTP, and SWWTP. Throughout CKTP, the Sewer Utility has installed several Wonderware InTouch thick clients. These thick clients consist of several SCADA PCs and industrial panel PCs (see Figure 3-6) installed in various buildings throughout CKTP, as depicted in the Central Kitsap Treatment Plant Physical Network Diagram included in Appendix B (Figure B1).

Figure 3-6. Headworks building electrical room Wonderware InTouch thick client

The Sewer Utility has standardized on National Electrical Manufacturers Association (NEMA) 4X, touchscreen hardware for its industrial panel PCs at CKTP. Table 3-2 provides a summary of manufacturer, model, size, and year of manufacture information for the industrial panel PCs installed throughout CKTP. Depending on the environmental conditions to which industrial panel PCs are subjected throughout their service life, the typical useful service life for industrial panel PCs is roughly 5 to 7 years. Based on this information, the CKTP industrial panel PCs are expected to have most of their useful service life remaining.

Table 3-2. CKTP industrial panel PC summary

Panel tag	Panel description	Manufacturer	Model	Size (in)	Year manufactured
PNL 1050	Headworks control panel	Arista	ARP-1715AP-108	15.0	2017
PNL 2920	Power/blower building control panel	Arista	ADM-1821AP	21.5	2019
PNL 2939	Aeration basin control panel	Arista	ADM-1821AP	21.5	2020
PNL 4905	WAS thickening building control panel	Arista	ADM-1821AP	21.5	2019
PNL 8905	Reclaimed-water control panel	Arista	ADM-1821AP	21.5	2019

The SCADA PCs used for the Wonderware InTouch thick clients at the Sewer Utility WWTPs are described in Section 2.

3.2.2 Control Panel Operator Interface Terminals

In addition to the WWTP Wonderware InTouch thick clients, several OITs are installed throughout the Sewer Utility's WWTPs and pump stations. These OITs are dedicated to the PLC within their respective industrial control panels and do not provide visibility into other systems within the Sewer Utility's ICS. Table 3-3 provides a summary of manufacturer, model, size, and year of manufacture information for the OITs installed throughout the Sewer Utility WWTPs and pump stations. The table also lists the current manufacturer life-cycle status for each of the OITs, where life-cycle status information is readily available from the manufacturer.

Table 3-3. WWTP and pump station OIT summary

Facility	Panel tag	Panel description	Manufacturer	Model	Size (in)	Life-cycle status	Year manufactured
CKTP	PNL 4012	RDT control panel	Maple Systems	HMI5070TH	7.0	Legacy	2013
CKTP	PNL 4050	Polymer blending control panel	Allen-Bradley	PanelView Plus 600	5.7	End of life	2013
CKTP	PNL 4080	Polymer feed control panel	Allen-Bradley	PanelView Plus 600	5.7	End of life	2013
CKTP	PNL 7110	Centrifuge 1 control panel	Allen-Bradley	PanelView Plus 7	15.0	Active	2018
CKTP	PNL 7120	Centrifuge 2 control panel	Allen-Bradley	PanelView Plus 7	15.0	Active	2018
CKTP	PNL 7225	Dewatering polymer panel	Allen-Bradley	PanelView Plus 700	6.5	End of life	2018
CKTP	PNL 8200	Filter system control panel	Siemens	SIMATIC MP 277	8.0	Phase out	2013
CKTP	PNL 9201	Digester gas treatment control panel	Pro-face	GP-4601T	12.1	Unknown	2013
CKTP	SCC 3100	UV system control panel	Allen-Bradley	PanelView Plus 7	15.0	Active	2018
CKTP	N/A	Master station CTU	Allen-Bradley	PanelView Plus 1000	10.4	End of life	2012
CKTP	N/A	RACS operator interface control panel	Maple Systems	HMI6060T	6.0	Legacy	2010
CKTP	N/A	SWGR 2961	VarTech Systems	VTPC150P	15.0	Unknown	2013
CKTP	N/A	SWGR 2961 control stack	VarTech Systems	VTPC150P	15.0	Unknown	2013
KWWTP	CP-300	Process building control panel	Allen-Bradley	PanelView 600	5.7	Discontinued	2004
KWWTP	N/A	Mechanical fine screen control panel	Allen-Bradley	PanelView 800	7.0	Active	2020
PS-01	N/A	Main control panel	Allen-Bradley	PanelView Plus 700	7.0	End of life	2016
PS-04	N/A	Main control panel	Allen-Bradley	PanelView Plus 700	7.0	Discontinued	2004
PS-06	N/A	Main control panel	Allen-Bradley	PanelView Plus 700	7.0	End of life	2016
PS-07	N/A	Main control panel	Allen-Bradley	PanelView Plus 1000	10.4	End of life	2014
PS-17	N/A	Main control panel	Allen-Bradley	PanelView Plus 700	7.0	Discontinued	2004
PS-24	N/A	Main control panel	Allen-Bradley	PanelView Plus 600	5.7	Discontinued	2000

Table 3-3. WWTP and pump station OIT summary

Facility	Panel tag	Panel description	Manufacturer	Model	Size (in)	Life-cycle status	Year manufactured
PS-67	N/A	Main control panel	Allen-Bradley	PanelView Plus 700	7.0	End of life	2015
PS-71	CP-100	Main control panel	Allen-Bradley	PanelView Plus 600	5.7	Discontinued	2004
SWWTP	CP-15	RDT control panel	Maple Systems	HMI5097XL	9.7	Active	2016

Unlike industrial panel PCs where SCADA software is installed on a base operating system, OITs run proprietary software developed by the OIT manufacturer that is distinct from the Sewer Utility's Wonderware InTouch software. The distinct software platforms require additional configuration and development effort to implement and maintain graphical content and functionality for these OITs.

Depending on the environmental conditions to which OITs are subjected throughout their service life, the typical useful service life for OITs is roughly 7 to 10 years. However, it is not uncommon for OITs that receive infrequent use to remain in service for significantly longer than this. As Table 3-3 suggests, a few OITs in the Sewer Utility's inventory are likely nearing the end of their useful service life, particularly at some of the Sewer Utility's pump stations and CP-300 at KWWTP.

During its site visit at KWWTP, HDR observed that a communication error was displayed at the CP-300 OIT, indicating it could not communicate with a specific IP address. This issue may be due to the ongoing construction effort at KWWTP and will likely be resolved as the ICS upgrade implementation at KWWTP is finalized. HDR also observed that the OIT at the master station central telemetry unit (CTU) control panel in the SPB control room at CKTP has been disconnected from the network switch in that panel and appeared to be powered down. This OIT may be permanently out of service. However, given its proximity to a SCADA PC with Wonderware InTouch screens dedicated to the various pump stations, replacement of this OIT may not provide much value to Sewer Utility staff.

- The OITs installed at PS-4, PS-17, PS-24, PS-71, and CP-300 at KWWTP are nearing the end of their useful service life.
- The CP-300 OIT at KWWTP was experiencing a communication error during HDR's site visit.
- The OIT at the master station CTU control panel in the SPB control room at CKTP appears to be out of service.

3.3 Power Supply and Environmental Conditions

This subsection describes the power supply measures provided for the industrial control panels containing ICS components, control panel National Fire Protection Association (NFPA) 70E considerations, and the environmental conditions to which these control panels are subjected.

3.3.1 ICS Battery Backup Power

Several of the industrial control panels containing OT network and ICS components within the Sewer Utility WWTPs and pump stations have a dedicated UPS installed within the panel enclosure that provides the control system, instrumentation, and network components with battery backup power to ride through brownouts and keep components powered until the WWTP or pump station transitions to standby generator power. In general, the UPSs installed at Sewer Utility facilities are line-interactive type. However, in most cases, the UPSs are not monitored by the facility SCADA system, so Sewer Utility

staff have no indication of whether the control panels are on utility or battery power and do not receive notification of UPS low battery or fault conditions. Furthermore, many of the installed line-interactive UPSs have no remote monitoring capability in the form of relay contacts or Ethernet communications. Monitoring UPS health and status points at SCADA can alert Sewer Utility staff to issues that UPSs might be experiencing prior to a power outage event, which can avoid discovering these issues when the Sewer Utility is dependent on the UPSs to provide power to critical loads during emergency scenarios.

Industrial control panels containing OT network and ICS components without UPS or other form of battery backup power are listed in Table 3-4. The control system, instrumentation, and OT network components housed within or powered from these panels immediately lose power during loss of utility power and may drop offline during voltage dips and power fluctuations experienced at the plant. The components without UPS battery backup power also do not benefit from the surge protection and noise filtering that line-interactive or online, double-conversion UPSs provide. Note, PNL 1050, included in Table 3-4 below, does have a line-interactive UPS installed within its enclosure, but the UPS was found unplugged during HDR's site visit. Note, also, that Table 3-4 is limited to Sewer Utility industrial control panels containing OT network components and/or major ICS components, like PLCs, and does not apply to all industrial control panels within the Sewer Utility's infrastructure.

Table 3-4. Industrial control panels containing OT network and ICS components with no battery backup power

Facility	Location	Panel	Panel description
CKTP	Digester control building	PNL 6000	Digester control building control panel
CKTP	Headworks building	PNL 1026	Screwpactor main control panel
CKTP	Headworks building	PNL 1027	Grit washer 1 control panel
CKTP	Headworks building	PNL 1028	Grit washer 2 control panel
CKTP	Headworks building	PNL 1050	Headworks control panel
CKTP	Power/blower building	PNL 2920	Power/blower building control panel
CKTP	Power/blower building	PNL 2990	Power/blower building I/O panel
CKTP	SPB	PNL 7105	PLC 7105 I/O rack
CKTP	WAS thickening building	PNL 4050	Polymer blending control panel
CKTP	WAS thickening building	PNL 4080	Polymer feed control panel
KWWTP	Headworks area	N/A	Mechanical fine screen control panel
MWWTP	Blower building	SBR-CP	Blower building control panel
MWWTP	Headworks building	LP-225	Influent pump station control panel
MWWTP	Operations building	PCP	Plant control panel
PS-07	Pump station 7	N/A	PS-07 control panel
PS-17	Pump station 17	N/A	PS-17 control panel
PS-34	Pump station 34	N/A	PS-34 control panel

3.3.2 24 VDC Power Supplies

Providing UPS battery backup power is a means of establishing a degree of power source redundancy and fault tolerance for critical ICS and OT network components. However, many of these ICS and OT network components are powered from 24 VDC power supplies that are typically downstream from utility and UPS power sources within the industrial control panel electrical distribution. If there is no redundancy in the 24 VDC power supply, as well, the power supply redundancy and fault tolerance measures introduced by the UPS do not carry all the way through to the critical components.

During its site visits, HDR observed that several Sewer Utility industrial control panels containing OT network and ICS components do not have 24 VDC power supply redundancy. Industrial control panels containing OT network and ICS components without 24 VDC power supply redundancy are listed in Table 3-5. The 24 VDC control system, instrumentation, and OT network components housed within or powered from these panels immediately lose power upon failure of the control panel's 24 VDC power supply. Control panels that have 24 VDC UPS systems or 24 VDC battery power, like the telemetry control panels, are not included in the table. Failure of the single 24 VDC power supply in these control panels would still leave the OT network and ICS components with a buffer of backup battery power and would not result in an immediate loss of power for the 24 VDC–powered components.

Table 3-5. Industrial control panels containing OT network and ICS components without 24 VDC power supply redundancy

Facility	Location	Panel	Panel description
CKTP	Digester control building	PNL 6000	Digester control building control panel
CKTP	Digester gas conditioning facility	PNL 9201	Digester gas treatment control panel
CKTP	Headworks building	PNL 1021	Influent screen 1 west channel
CKTP	Headworks building	PNL 1023	Influent screen 3 east channel
CKTP	Headworks building	PNL 1026	Screwpactor main control panel
CKTP	Headworks building	PNL 1027	Grit washer 1 control panel
CKTP	Headworks building	PNL 1028	Grit washer 2 control panel
CKTP	Headworks building	PNL 1050	Headworks control panel
CKTP	Power/blower building	PNL 2990	Power/blower building I/O panel
CKTP	Reclaimed-water building	PNL 8200	Filter system control panel
CKTP	Septage receiving	N/A	RACS operator interface control panel
CKTP	Septage receiving	PNL 5010	Raptor septage acceptance plant control panel
CKTP	SPB	N/A	Master station CTU
CKTP	SPB	MCC 2984	MCC 2984 control section
CKTP	WAS thickening building	PNL 4012	RDT control panel
CKTP	WAS thickening building	PNL 4050	Polymer blending control panel
CKTP	WAS thickening building	PNL 4080	Polymer feed control panel

Table 3-5. Industrial control panels containing OT network and ICS components without 24 VDC power supply redundancy

Facility	Location	Panel	Panel description
KWWTP	Headworks area	N/A	Mechanical fine screen control panel
MWWTP	Blower building	SBR-CP	Blower building control panel
MWWTP	Headworks building	LP-225	Influent pump station control panel
MWWTP	Operations building	PCP	Plant control panel
PS-04	Pump station 4	N/A	PS-04 control panel
PS-07	Pump station 7	N/A	PS-07 control panel
PS-17	Pump station 17	N/A	PS-17 control panel
PS-24	Pump station 24	N/A	PS-24 control panel
PS-67	Pump station 67	N/A	PS-67 control panel
PS-71	Pump station 71	N/A	PS-71 control panel
SWWTP	Process building	CP-01	Main control panel
SWWTP	Process building	CP-15	RDT control panel

3.3.3 NFPA 70E Considerations

As discussed in Section 3.1, HDR observed a mix of 120 VAC and 24 VDC controls in the various Sewer Utility industrial control panels. In many cases, the power and control voltages were not readily apparent and required closer inspection of the components to identify. According to NFPA 70E: Standard for Electrical Safety in the Workplace, all voltages 50 V and greater are considered to present a shock hazard under most circumstances (NFPA 2021). To reduce or eliminate shock hazards for personnel, a common practice is to standardize on 24 VDC controls and power distribution, to the extent possible, within industrial control panels and for field instrumentation. Where 120 VAC power or controls are required to enter control panel enclosures (e.g., incoming 120 VAC power supply from a nearby panelboard), these circuits can be consolidated within a designated region of the control panel. The use of color-coded, covered wireways can also help alert staff to the presence of different voltages within control panel enclosures.

Though converting existing 120 VAC control system wiring to 24 VDC would be infeasible, the Sewer Utility may wish to consider standardizing on 24 VDC power and controls for industrial control panels introduced by future CIP projects.

3.3.4 Environmental Conditions

Several of the industrial control panels observed during HDR's site visits are installed in indoor, temperature-controlled environments with enclosures that prevent dust ingress. The control panels housing network and ICS components located in process areas or outdoors generally have NEMA 4X enclosures. Given the rugged design and extended operating temperature ranges of the industrial network and ICS components installed in these control panels, HDR did not observe severe environmental conditions that would significantly jeopardize the functionality of these components.

One notable exception to this observation is the CKTP digester control building control panel (PNL 6000), which is subjected to significant levels of hydrogen sulfide (H_2S) and high ambient temperatures. Evidence of this H_2S exposure can be seen in the blackening of the control panel's copper ground bar shown in Figure 3-7. H_2S is a corrosive gas, particularly to copper and silver, which are prevalent in network components, ICS hardware, and other sensitive electronics. Prolonged exposure to H_2S and high ambient temperatures can lead to premature failure of these components. County electricians have reported that H_2S corrosion has been a significant maintenance issue with control wiring at the MCC installed near this control panel in the digester control building. During HDR's site visit, the ambient temperature in the ground floor of the digester control building was easily above 90 degrees Fahrenheit. The digester control building also has a hazardous-area classification for which the PNL 6000 enclosure and many of its internal components are not rated, which is a NEC violation.

Figure 3-7. H_2S corrosion on digester control building control panel (PNL 6000) copper ground bar

Staff have also reported that microprocessor-based HVAC control panels installed to control temperatures within some of the CKTP electrical rooms are overly complicated and ultimately fail to adequately control the electrical room temperature. The HVAC control panels within the WAS thickening building and SPB electrical rooms are two examples of failed temperature control implementations. HDR also observed that the HVAC system for the headworks building electrical room was incapable of maintaining the temperature set point entered at the thermostat, resulting in an undesirably high ambient temperature in the electrical room (see Figure 3-8).

Figure 3-8. Headworks building electrical room thermostat

HDR observed a similar electrical room climate control issue at the MWWTP operations building. On the day of HDR's site visit to MWWTP, Sewer Utility staff had propped open the operations building electrical room door and temporarily placed a fan in the doorway to try to reduce the electrical room temperature (see Figure 3-9). During summer months, it is likely that the control system and network components within the room are regularly exposed to ambient temperatures above desirable ranges.

Figure 3-9. Temporary ventilation measure for MWWTP electrical room

- OT network and ICS components within the CKTP digester control building control panel (PNL 6000) are exposed to significant levels of H_2S and high ambient temperatures. Installation of this panel in an area with a hazardous-area classification is an NEC violation. County electricians also indicated that H_2S corrosion has been a significant maintenance issue for control wiring at the nearby MCC within the building.
- Status and alarms are not monitored for UPSs that provide power to ICS and instrumentation equipment. Many of the installed UPSs have no remote monitoring capability.
- Several control panels at Sewer Utility facilities do not have battery backup power.
- Several control panels at Sewer Utility facilities do not have 24 VDC power supply redundancy.
- A mix of 120 VAC and 24 VDC control and power circuits are installed within the Sewer Utility's industrial control panels and the voltages present are not always readily apparent without closer inspection of the components. To eliminate or reduce shock hazards for personnel, the Sewer Utility may wish to consider standardizing on 24 VDC power and controls and/or improved voltage segregation and identification for control panels introduced by future CIP projects.
- The Sewer Utility is having difficulty maintaining desirable ambient temperatures within the MWWTP electrical room and some of the CKTP electrical rooms.

3.4 Control Room

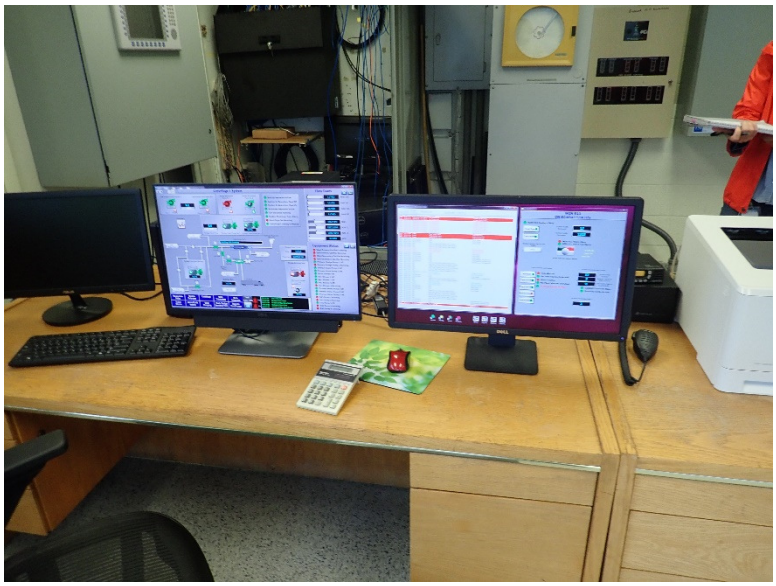
The Sewer Utility has stated that one of its near-term goals for the Sewer Utility SCADA system is to establish a central location where Sewer Utility staff can monitor and control all WWTPs and pump stations managed by the Sewer Utility. At CKTP, a control room on the second floor of the SPB provides office space for the CKTP Plant Operations Supervisor and other operations staff (see Figure 3-10). With exterior windows running nearly the entire length of two sides of the room and its position on the second floor of a centrally located building within CKTP, the control room provides a good vantage point from which to monitor plant activity. In addition to operations staff PCs and printers, the control room is equipped with a SCADA PC, the CKTP historian server, and the CKTP EMS PC. The network cabinet and network panel in the control room serve as the central hub for the CKTP OT network, and the master station CTU control panel housing the master PLCs for the Sewer Utility's wastewater pump station VHF licensed radio and cellular WANs is also installed within the room.

Figure 3-10. CKTP SPB control room

Given its location at CKTP and proximity to central connection points for the CKTP OT network and pump station WANs, the existing SPB control room is an obvious choice for a space in which to implement a control center for the Sewer Utility. The room is also an architecturally finished, climate-controlled space, which would provide suitable environmental conditions for PCs, workstations, displays, and other sensitive electronics introduced as part of the Sewer Utility control center implementation. Furthermore, the room's drop ceiling would simplify installation of new data communications cabling between future control center equipment.

Though the control room has a SCADA PC, the PC is equipped with only two standard-size monitors (see Figure 3-11). This arrangement may be suitable for an individual, but is not an ideal solution for control center scenarios where multiple staff members need to engage with the SCADA screens and discuss current status, alarms, and/or events. The Sewer Utility would benefit from having large-format displays so that SCADA screens are discernible from a greater distance and could be referenced more easily during staff discussions. Having additional displays would also allow Sewer Utility staff to leave specific commonly used screens on display at all times to avoid having to constantly navigate back and forth between screens because only two monitors are available.

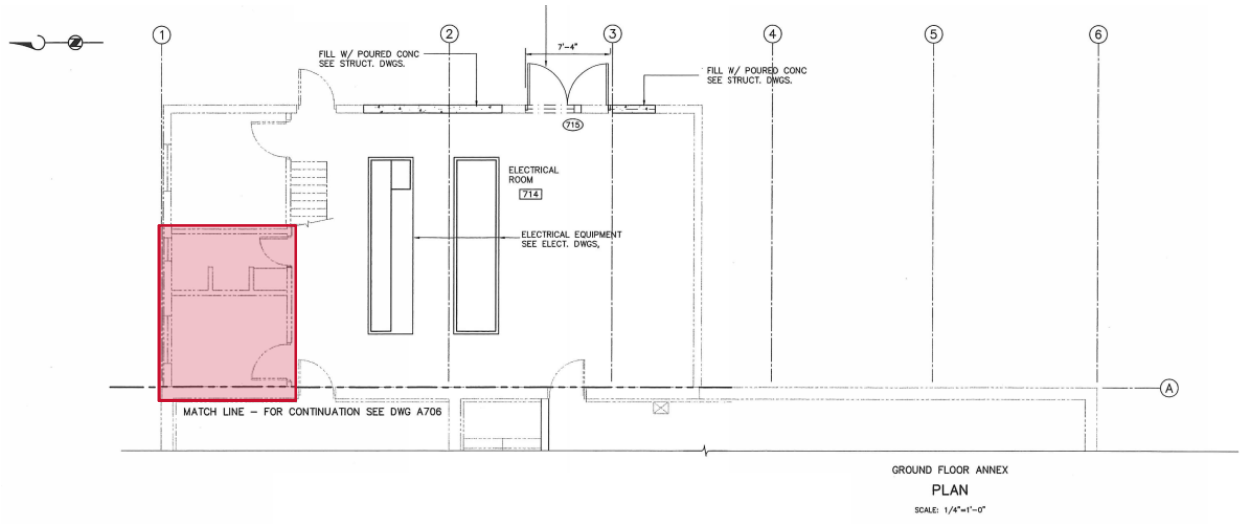
Figure 3-11. SPB control room SCADA PC monitors



Currently, Sewer Utility staff have no means of monitoring or controlling KWWTP, MWWTP, and SWWTP from the existing CKTP SCADA PCs. The Sewer Utility is working with QCC to establish data exchange between CKTP and the remote WWTPs, and this will be a critical step toward the future control center that the Sewer Utility wishes to implement. The Sewer Utility's ability to monitor its pump stations from CKTP is also significantly limited by the data refresh rate caused by the long polling cycle times discussed in Section 2. Because the information displayed on pump station SCADA screens is nowhere near real-time, Sewer Utility staff have indicated that they typically only make use of alarm information reported through the SCADA system for the pump stations.

Depending on spatial requirements and the quantity of servers and network appliances required by future CKTP ICS upgrades, the Sewer Utility may benefit from establishing a secure, dedicated space for ICS servers and critical network equipment. A potential candidate for such a space in the SPB would be a combination of the filing room and adjacent storage space in the ground floor of the SPB annex (proposed space shown enclosed in a red box in Figure 3-12). Though work would be required to properly prepare the space for use as a server room, this location would keep the ICS servers and critical network equipment in close proximity to the Sewer Utility control center and current incoming fiber-optic and copper cable network connections from other buildings at CKTP. Some of the work involved with converting this space into an appropriate server room environment would include combining the filing room and storage space; filling in existing windows; installing heating, ventilation, and air conditioning (HVAC) equipment to provide adequate cooling for the space; and providing new power and data communications circuits to the space.

Figure 3-12. SPB annex, ground floor: potential location for future server room



- The CKTP SPB control room has only two standard-size monitors where SCADA screens can be displayed. Having large-format displays would make it so that SCADA screens are discernible from a greater distance and could be referenced more easily during staff discussions. Additional monitors/displays would allow staff to leave commonly referenced screens on display at all times.
- Sewer Utility staff have no means of monitoring or controlling KWWTP, MWWTP, and SWWTP from the existing CKTP SCADA PCs.
- Sewer Utility staff do not have access to near real-time status and alarm information for wastewater pump stations at CKTP.
- The Sewer Utility may benefit from establishing a secure, dedicated space for ICS servers and critical network equipment.

3.5 Instrumentation

HDR site assessments did not include assessment of individual field instrumentation. However, HDR has included some general observations made during its site assessments and discussions with Sewer Utility staff that pertain to instrumentation and controls in the following paragraphs. The ideal time to perform a condition assessment survey of current instrumentation associated with a certain process or equipment is when that process or equipment is being evaluated for increased levels of automation and performance optimization. This way, the existing instruments are assessed based on identified future needs for the process or equipment to meet automation and performance optimization goals.

3.5.1 Instrumentation Calibration and Maintenance Program

Based on discussions with Sewer Utility I&C technicians, HDR believes that the Sewer Utility does not have a formal calibration and maintenance program for field instrumentation and associated control loops. Typically, I&C technicians are notified by maintenance or operations staff when instrumentation issues are encountered, at which time they investigate and troubleshoot. The Sewer Utility has hired Branom Instrument Co. (Branom) to perform field calibrations of select field instruments in the past, but does not have a service contract in place with Branom for scheduled routine calibration services.

Implementing regularly scheduled calibration and maintenance practices in accordance with manufacturer recommendations is critical to maintaining the accuracy, reliability, and repeatability of the I&C loops on which the Sewer Utility's process control and standard operating procedures (SOPs) depend. Furthermore, if the Sewer Utility wishes to pursue more data-centric operational strategies, the integrity of the historical data becomes increasingly important. Without a formal instrumentation calibration and maintenance program, instruments are often allowed to drift until inaccuracies become so great that they become noticeable to the staff who rely on the instruments to perform their work. This may result in long periods where the historian is logging inaccurate measurements. Regular calibration is especially important for instrument technologies that have a tendency to drift more significantly than others—technologies like analyzers (e.g., chlorine residual, dissolved oxygen [DO], turbidity, pH, and lower explosive limit [LEL]) and pressure instrumentation with diaphragm seals, for example.

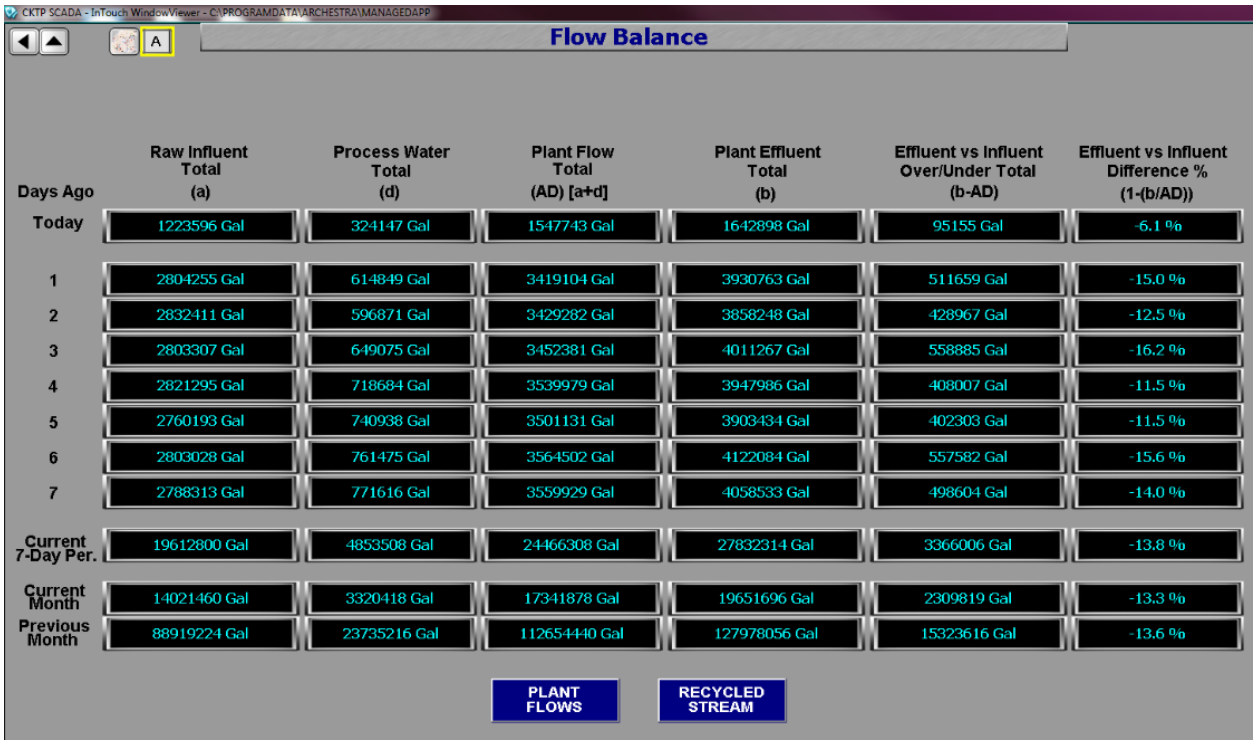
3.5.2 Central Kitsap Treatment Plant

This subsection describes HDR's general observations pertaining to field instrumentation and controls at CKTP.

Plant Effluent Flow Monitoring

The Sewer Utility has no means of direct measurement for CKTP effluent flow. Sewer Utility staff have installed various flow measurement technologies (including laser-based) at the effluent manhole where the effluent sampler draws its samples, but have been unsuccessful in establishing reliable flow readings. The effluent pipe connecting the discharge from the UV basins and tertiary treatment to the effluent manhole is buried deep and runs beneath the roadway, which has made more traditional flow measurement approaches, like installation of a magmeter, infeasible. Currently, CKTP's Trojan UV system calculates plant effluent flow by means of a level-based flow-over-weir calculation. However, these plant effluent flow calculations have typically been found to be anywhere from 6 to 16 percent higher than effluent flow values derived from an accounting of flow measurements recorded elsewhere within CKTP. This discrepancy can be seen in several historical values displayed on the CKTP Wonderware InTouch flow balance screen shown in Figure 3-13.

Figure 3-13. CKTP flow balance SCADA screen



Days Ago	Raw Influent Total (a)	Process Water Total (d)	Plant Flow Total (AD) [a+d]	Plant Effluent Total (b)	Effluent vs Influent Over/Under Total (b-AD)	Effluent vs Influent Difference % (1-(b/AD))
Today	1223596 Gal	324147 Gal	1547743 Gal	1642898 Gal	95155 Gal	-6.1 %
1	2804255 Gal	614849 Gal	3419104 Gal	3930763 Gal	511659 Gal	-15.0 %
2	2832411 Gal	596871 Gal	3429282 Gal	3858248 Gal	428967 Gal	-12.5 %
3	2803307 Gal	649075 Gal	3452381 Gal	4011267 Gal	558885 Gal	-16.2 %
4	2821295 Gal	718684 Gal	3539979 Gal	3947986 Gal	408007 Gal	-11.5 %
5	2760193 Gal	740938 Gal	3501131 Gal	3903434 Gal	402303 Gal	-11.5 %
6	2803028 Gal	761475 Gal	3564502 Gal	4122084 Gal	557582 Gal	-15.6 %
7	2788313 Gal	771616 Gal	3559929 Gal	4058533 Gal	498604 Gal	-14.0 %
Current 7-Day Per.	19612800 Gal	4853508 Gal	24466308 Gal	27832314 Gal	3366006 Gal	-13.8 %
Current Month	14021460 Gal	3320418 Gal	17341878 Gal	19651696 Gal	2309819 Gal	-13.3 %
Previous Month	88919224 Gal	23735216 Gal	112654440 Gal	127978056 Gal	15323616 Gal	-13.6 %

Biofilter Sprinkler Control

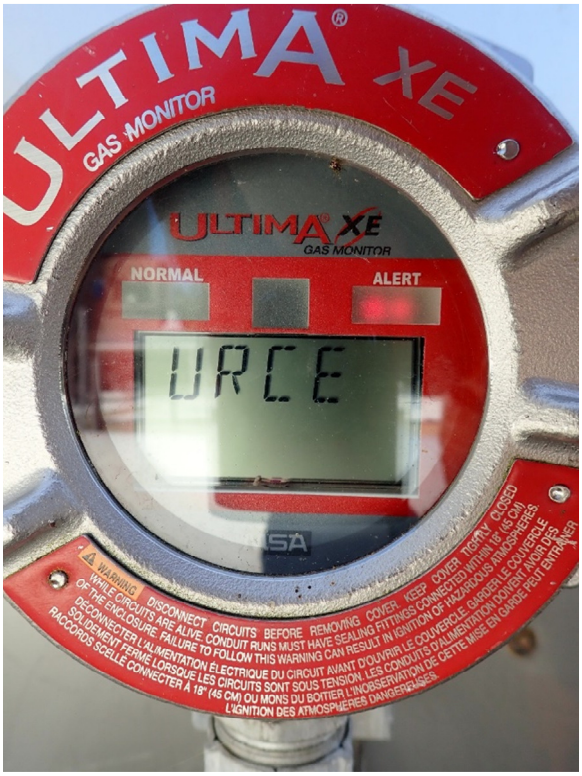
The SJE Rhombus biofilter sprinkler control panel (see Figure 3-14) for the headworks odor control biofilter is no longer in service. Sewer Utility staff currently water the headworks odor control biofilter via a hose connected to sprinklers positioned over the biofilter. Replacing and/or introducing instrumentation to maintain desirable moisture levels in the biofilter via automation could improve Sewer Utility workforce efficiency and the effectiveness of the biofilter.

Figure 3-14. Out-of-service headworks odor control biofilter sprinkler control panel

Headworks Odor Control LEL Measurement

During its site visit, HDR observed that the LEL transmitter for the headworks odor control fan ductwork is registering an infrared (IR) source fault (see Figure 3-15). This is preventing the sensor and transmitter from measuring the concentration of combustible gas in the odor control system.

Figure 3-15. CKTP headworks odor control fan ductwork LEL transmitter in fault



Biological Nutrient Removal Control

Sewer Utility staff have indicated that the control of the biological nutrient removal (BNR) process at CKTP is currently the most significant operational challenge and frustration at the plant. According to Sewer Utility staff, the aeration blowers are controlled off of pressure but aeration control valves are responding too quickly to DO measurements in the basins, which has caused the blowers to go into surge. Because automated controls have proved to be unstable, the aeration control valves are currently positioned manually and operators have to frequently adjust blower header pressure set points based on process demand. Murraysmith and HDR are scoped to address BNR optimization at CKTP as part of a separate task.

Aeration Basin 1 DO Monitoring

Unlike the other three CKTP aeration basins, aeration basin 1 has no DO probes installed. DO measurement is critical input to the feedback loop governing aeration control strategies. Without DO measurement, the Sewer Utility has had to infer DO values in aeration basin 1 from DO values measured in other basis. This is one of the deficiencies frustrating the Sewer Utility's BNR efforts at CKTP.

Aeration Basin Ammonium and Nitrate Monitoring

Currently, aeration basin 4 is the only basin with ammonium and nitrate probes installed. Ammonium and nitrate values for aeration basins 1 through 3 are being derived from measurements read from the probes installed in aeration basin 4. Without probes to measure these values in aeration basins 1 through 3, the Sewer Utility has no means of

monitoring the nitrogen removal occurring via the nitrification and denitrification process in these basins.

Reclaimed-Water Chlorine Residual and Turbidity Monitoring

During its site visits, HDR observed that the chlorine residual and turbidity analyzers associated with the reclaimed-water filtration system were both powered down (see Figure 3-16 and Figure 3-17). HDR did not confirm whether these instruments were still functional, but in their powered-down state no chlorine residual or turbidity measurement is occurring for the reclaimed-water filtration system.

Figure 3-16. CKTP reclaimed-water filtration system chlorine residual analyzer powered down

Figure 3-17. CKTP reclaimed-water filtration system turbidity analyzer powered down

Thickened Sludge Blending Tank Low-Level Interlock

Sewer Utility staff indicated that the low-level switch for the thickened sludge blending tank has failed. This switch provides low-level shutdown of the thickened sludge blending tank circulation pump and digester feed pumps via PLC software interlock. Sewer Utility staff have plans to eliminate this switch and to provide low-level shutdown of these pumps based on level measurement from the tank's pressure-based level transmitter. Until the proposed alternate controls are implemented, these pumps are likely operating with no low-level shutdown interlock.

Aerated Grit Tank 1 Stage 2 Airflow Monitoring

HDR observed that the thermal dispersion flowmeter installed on the aeration line to the aerated grit tank 1 stage 2 diffuser is measuring zero flow (see Figure 3-18), while the positions of manual valves on either side of the instrument suggest that flow should be occurring. Comparing the totalized flow on the flowmeter's display with the other three flowmeters on the grit tank aeration lines, it appears that this instrument has been measuring zero flow for a significant amount of time. HDR did not investigate the root cause of the zero flow reading, but the matter should be investigated to confirm that the grit tank is being properly aerated (e.g., a zero flow reading could be due to a plugged diffuser).

Figure 3-18. CKTP aerated grit tank 1 stage 2 flowmeter reading zero flow

Cogeneration System

According to Sewer Utility staff, the CKTP cogeneration system has been offline for roughly a year. The cogeneration system was installed only a little more than 4 years ago and the Sewer Utility has already had to pay to have local mechanics rebuild the engine. The engine has since failed again and would require substantial maintenance to repair. There have been several other maintenance issues with the cogeneration system and the digester gas conditioning system, and Sewer Utility staff have come to believe that the maintenance and material costs associated with keeping the infrastructure in operation would exceed any energy savings CKTP may receive from the cogeneration system.

Another operational challenge for the cogeneration system has been the limited digester level range that the Sewer Utility has to operate within. According to Sewer Utility staff, this level range is about 1 foot. This narrow operating level range has limited how much digester gas could be supplied to the cogeneration system, which resulted in the system running at well below its rated output when it was in operation, limiting the system's potential to deliver energy savings. Even if the digester operating level constraints were resolved, the Sewer Utility has indicated that the digesters may not produce enough gas for the cogeneration system to run continually at its rated output.

Because the cogeneration system has been effectively abandoned in place, HDR did not perform a site assessment of its ICS components.

3.5.3 Kingston Wastewater Treatment Plant

HDR did not make significant observations pertaining to instrumentation and controls at KWWTP. Because the new instrumentation and controls associated with ongoing construction activities at KWWTP have yet to be commissioned, HDR did not assess the conditions of this new infrastructure.

3.5.4 Manchester Wastewater Treatment Plant

This subsection describes HDR's general observations pertaining to field instrumentation and controls at MWWTP.

Plant Influent Flow Monitoring

The Sewer Utility has no means of direct measurement for plant influent flow. Incoming flows are received in the influent pump station wet well and there is not a convenient on-site location for installing flow measurement equipment upstream from the wet well. Based on discussions with Sewer Utility staff, HDR believes that the Sewer Utility is deriving MWWTP influent flow from measurements of plant effluent and return activated sludge (RAS) flows. Plant influent flow is a critical parameter for laboratory measurements and plant process performance metrics. Therefore, direct measurement of plant influent flow would be preferable to derivation from other plant flows.

Headworks Odor Control and Associated Chemical System Instrumentation

HDR observed that some of the instrumentation related to the MWWTP headworks odor control system and its associated chemical system either is non-functional or has been removed. For example, the sodium hypochlorite storage tank appears to have no level measurement instrumentation. Though a level value for this tank is displayed at the plant SCADA screens, historical SCADA data reviewed by HDR show a constant zero value for this parameter. The odor control system control panel also appears to have a non-functional analyzer, an analyzer with an active warning, and another analyzer displaying a potentially inaccurate negative pH value (see Figure 3-19). Based on observations and discussions with Sewer Utility staff, HDR believes that the odor control system is no longer functioning per its original design.

Figure 3-19. MWWTP odor control system control panel instrumentation

Gravity Belt Thickener Flow Monitoring

During its site visit, HDR observed that the magmeter on the sludge line feeding the MWWTP GBT was severely corroded (see Figure 3-20). As the meter continues to deteriorate, failure of the instrument will become more likely.

Figure 3-20. Corroded magmeter on sludge line to MWWTP gravity belt thickener

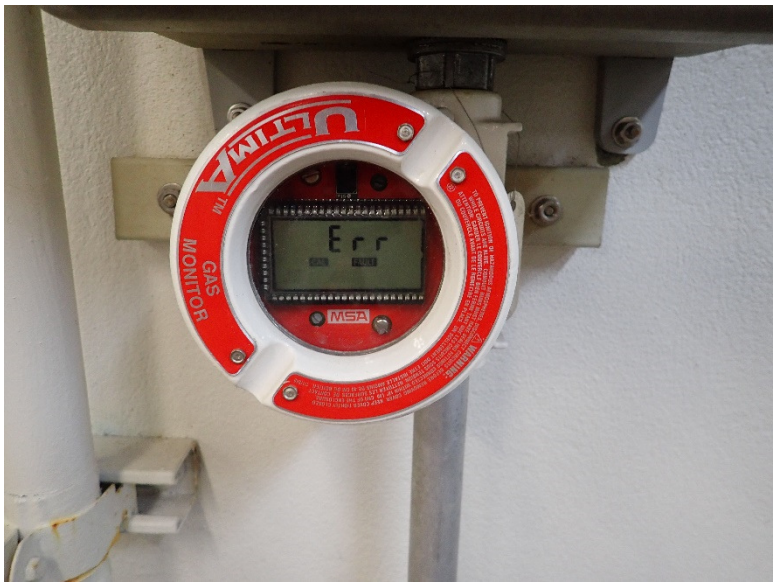
Aeration Basin Dissolved Oxygen Monitoring

The MWWTP aeration basins have no DO probes or other analytical instruments for monitoring the BNR process. Sewer Utility staff indicated that DO probes previously installed in the basins had presented maintenance challenges and were removed. Without DO measurement, control of the constant-speed aeration blowers has become more of a manual process.

LEL Monitoring

During its site visit, HDR observed that several of the MWWTP LEL gas monitors and transmitters were non-functional (see Figure 3-21 for an example). Non-functional LEL gas monitors were found in the operations building sludge pumping gallery, at the headworks odor control system, and at the WAS tank. Without functional gas monitoring equipment, the Sewer Utility is not measuring the concentration of combustible gas in these areas.

Figure 3-21. MWWTP sludge pumping gallery faulted LEL gas monitor



W3 Flow Monitoring

During its review of MWWTP HMI screens and historical SCADA data, HDR observed that a flow signal is not being received from the flow transmitter and totalizer on the MWWTP service water (W3) pump discharge piping (see Figure 3-22). HDR observed that the MWWTP W3 pumps HMI screen displayed zero flow while one of the W3 pumps was running. Historical data obtained for the last 2 years also show a constant zero value for W3 flow.

Figure 3-22. MWWTP W3 pump flow transmitter and totalizer

UV Disinfection Controls

Sewer Utility operations staff indicated that a recent fecal-coliform issue at MWWTP is believed to have been caused by a sensor within the Trojan UV system reporting false readings, which led to under-dosing of UV. After County electricians cleaned and serviced the sensor, the Trojan UV system performance has improved. However, operations staff still suspect there are some inaccuracies in the sensor readings and have reduced confidence in the equipment.

3.5.5 Suquamish Wastewater Treatment Plant

This subsection describes HDR's general observations pertaining to field instrumentation and controls at SWWTP.

Odor Control System

Based on nameplate information, HDR believes that the SWWTP odor control system has been in operation for at least 23 years. Sewer Utility operations staff indicated that they have had to resort to manual procedures like manually dosing the system with sodium hypochlorite to keep the equipment in operation. During its site visit, HDR observed that one of the analytical probes associated with the odor control system appears to have a splice in the probe's manufacturer cable (see Figure 3-23). Field splices are not a recommended practice for analog signals and this splice may be degrading the accuracy of the probe's measurement or disrupting the signal entirely.

Figure 3-23. SWWTP odor control system analytical probe with splice in manufacturer cable

Process Building Upper-Floor Process Room LEL Monitoring

During its site visit, HDR observed that the LEL gas monitor in the process building upper-floor process room is non-functional (see Figure 3-24). Without functional gas monitoring equipment, the Sewer Utility is not measuring the concentration of combustible gas in this area.

Figure 3-24. Non-functional LEL gas monitor in the SWWTP process building upper-floor process room

Plant Effluent Flow Control Valve Control

Sewer Utility staff have indicated that the SWWTP effluent flow control valve is unable to maintain its position when commanded to close. The valve tries to maintain a closed position but eventually begins opening. SWWTP has no bypass piping around this valve,

so SWWTP would need to shut down in order for the control valve to be serviced or replaced.

Rotary-Drum Thickener Control

Sewer Utility operations staff indicated that the RDT operation is a highly manual process that requires operators to watch the sludge and manually modulate the spray bar, polymer dosing, and drum drainage to control sludge thickness. Because the sludge piping between the thickened sludge pump and the sludge storage tank is reported to be too small (3 or 4 inches), the thickened sludge pump, which is a progressing-cavity pump, shuts down on high pressure if the sludge is too thick. Operators must make sure that sludge thickness is below a certain threshold to avoid high pressures in the pump discharge piping. However, this workaround is reducing the efficacy of the RDT because the equipment is not dewatering sludge to the extent that it could.

Thickened Sludge Storage Tank Level Measurement

According to Sewer Utility operations staff, the level transmitter for the thickened sludge storage tank is reporting level measurements that do not align with actual tank levels. Operations staff indicated that it provides them with a ballpark estimate of tank level, but when low levels are reached during drawdown activities they have to resort to visual confirmation of tank levels to complete the drawdown. Based on record drawings from the SWWTP Thickening project under which the tank was installed, the tank level is measured by a pressure transmitter that was specified to be installed on a dedicated tank nozzle. HDR observed that the instrument was instead installed on the suction piping for the truck loadout pump within a few feet of the pump's inlet flange (see Figure 3-25). Installing the pressure-based level instrument on the suction piping for the progressing-cavity pump may be impacting stable and accurate level measurements when the pump is in operation.

Figure 3-25. SWWTP thickened sludge tank level transmitter on truck loadout pump suction piping

Sludge Storage Tank Level Measurement

The Sewer Utility is not monitoring sludge storage tank level. Operations staff report that they have tried multiple level measurement technologies, but all transmitters have failed. Operators have resorted to relying on a float switch installed on a string (see Figure 3-26) for high-level alarm indication and shutdown of sludge supply to the tank. To control tank level, operators use a flowmeter to gauge tank fill rate. However, this approach requires operators to be vigilant about when to stop flow to the tank because the remaining sludge in the tank sludge supply piping when the valve closes will continue to gravity-drain to the tank. The current approach to controlling sludge storage tank level introduces significant risk of operator error, has no backup level instrumentation, and relies on a level switch with a non-ideal installation.

Figure 3-26. SWWTP sludge storage tank high-level switch installation

Process Building Fire Alarm System

Sewer Utility staff indicated that the process building fire alarm dialer is no longer functional, so the fire alarm system was tied into SCADA for alarm callouts. However, the fire alarm panel (see Figure 3-27) itself has since failed so SWWTP is not currently monitoring or alarming for fires. Per NFPA 820 Table 6.2.2(a), Row 12, a fire alarm system is required due to the presence of dewatering equipment (e.g., the RDT) in the upper floor process area (NFPA 2020).

Figure 3-27. Failed fire alarm system panel at SWWTP process building

SBR Dissolved Oxygen Monitoring

The SWWTP SBRs have no DO probes or other analytical instruments for monitoring the BNR process. Sewer Utility staff indicated that DO probes previously installed in the SBRs had presented maintenance challenges and were removed. Without DO measurement, control of the constant-speed aeration blowers is based on operator-entered set points derived from institutional knowledge and not based on measured conditions within the SBRs.

Damaged RDT Spray Water Flow Switch

The thermal dispersion flow switch on the RDT spray water supply line has been damaged (see Figure 3-28). This may result in a shorter than expected useful service life for the switch.

Figure 3-28. Damaged flow switch on SWWTP RDT spray water supply line

3.5.6 Pump Stations

This subsection describes HDR's general observations pertaining to field instrumentation and controls at the wastewater pump stations.

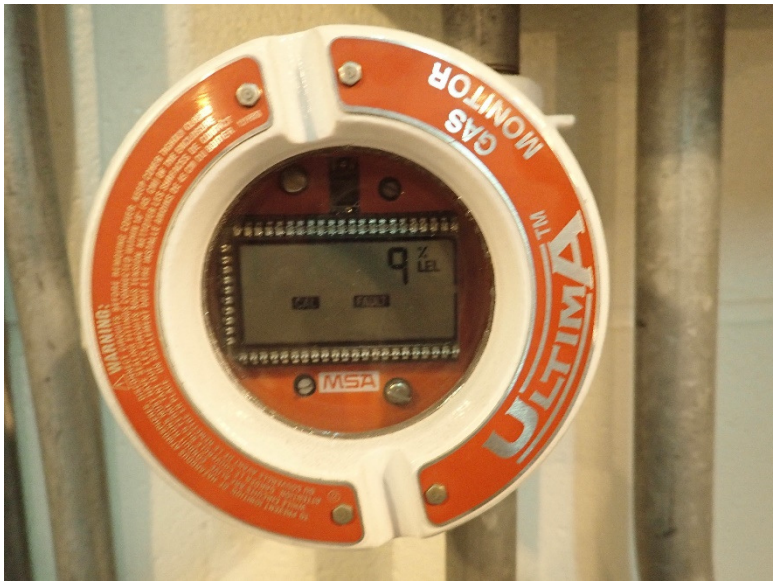
PS-24 Pumps Short Cycling

During HDR's site visit, one of PS-24's pumps turned on and off multiple times, running for about 30 seconds each time before turning off. Sewer Utility staff indicated that short cycling of the pumps is a common occurrence at this pump station. However, PS-24 can receive sudden high flows, so staff have been reluctant to tinker with the existing pump controls.

PS-24 Wet Well LEL Monitoring

During HDR's site visit, a CAL FAULT indication was observed at the wet well LEL gas monitor (see Figure 3-29). This typically indicates that the last calibration attempted was either incomplete or unsuccessful. The fault may be impairing the instrument's ability to accurately measure the concentration of combustible gas in the pump station wet well. Per NFPA 820 Table 4.2.2, Row 14, combustible gas detectors are required for wastewater pumping stations that are mechanically ventilated, which includes odor control, or that open into a building interior (NFPA 2020). Because the PS-24 wet well has an odor control system with mechanical ventilation, HDR believes that the NFPA 820 requirement for combustible gas detection at the station wet well applies to PS-24.

Figure 3-29. Faulted PS-24 wet well gas monitor



PS-24 Wet Well Level Measurement

During HDR's site visit, the ultrasonic level transducer measuring wet well level was observed to be coated with grime and dried scum (see Figure 3-30). The condition of the transducer may be degrading the accuracy of the level measurement.

Figure 3-30. PS-24 wet well ultrasonic level transducer coated with grime and dried scum

PS-34 Wet Well Level Control

PS-34 has no PLC and the pump station's wet well level appears to be controlled by a Precision Digital level indicator and controller that monitors the wet well's radar level transmitter. The remainder of PS-34's controls are hardwired. The pump station used to be controlled via a bubbler and its control panel (see Figure 3-31) includes several components associated with bubbler-based level control along with a handwritten note documenting procedures for reverting back to bubbler control in the event of radar level transmitter failure. Because of the age and condition of the control panel components, its undocumented modifications, and lack of PLC, PS-34 would be a good candidate for a control panel upgrade.

Figure 3-31. PS-34 control panel

PS-71 BIOXIDE Storage Tank Level Monitoring

Sewer Utility staff indicated that the ultrasonic probe on the old sodium hypochlorite tank failed after 2 weeks because of exposure to the chemical. The tank has since been converted to a BIOXIDE storage tank, but the level instrument still remains hanging off of an old flange and is no longer connected to the tank (see Figure 3-32). The Sewer Utility is not currently monitoring BIOXIDE storage tank level.

Figure 3-32. Failed ultrasonic level probe disconnected from PS-71 BIOXIDE storage tank

PS-71 Wet Well LEL Monitoring

During its site visit, HDR observed that the LEL gas monitor for the PS-71 wet well is registering a fault and is not currently functioning (see Figure 3-33). Without functional gas monitoring equipment, the Sewer Utility is not measuring the concentration of combustible gas in the pump station wet well. Because the PS-71 wet well has an odor control system with mechanical ventilation, HDR believes that the NFPA 820 requirement for combustible gas detection at the station wet well applies to PS-71.

Figure 3-33. PS-71 wet well LEL monitor in alarm

- Based on discussions with Sewer Utility I&C technicians, HDR believes that the Sewer Utility does not have a formal calibration and maintenance program for field instrumentation and associated control loops.
- A condition assessment survey of existing instrumentation has yet to be performed. This effort would provide the most value if done on a process-by-process basis as part of process and equipment level-of-automation and performance optimization evaluations.
- The Sewer Utility has no means of direct measurement for CKTP effluent flow.
- Current CKTP effluent flow calculations provided by the Trojan UV system are resulting in higher flows than those derived from an accounting of other CKTP flow measurements.
- The CKTP headworks odor control biofilter sprinkler control panel is out of service and watering of the biofilter is now a manual process for Sewer Utility staff. Replacing and/or introducing instrumentation to maintain desirable moisture levels in the biofilter via automation could improve Sewer Utility workforce efficiency and the effectiveness of the biofilter.
- The LEL transmitter on the CKTP headworks odor control fan ductwork is registering an IR source fault and is not monitoring combustible-gas concentration in the odor control system.
- Automated control of the CKTP BNR process has proved to be unstable. Operators currently position the aeration control valves manually and have to frequently adjust blower header pressure set points based on process demand.
- Unlike the other three CKTP aeration basins, aeration basin 1 has no DO probes installed. This is one of the deficiencies frustrating the Sewer Utility's BNR efforts at CKTP.
- Only CKTP aeration basin 4 has ammonium and nitrate probes installed to monitor nitrogen removal occurring in the basin.
- The chlorine residual and turbidity analyzers associated with the CKTP reclaimed-water filtration system were found powered down during HDR's site visit.
- The low-level switch for the CKTP thickened sludge blending tank has failed and the tank's circulation pump and digester feed pumps are likely operating without a low-level shutdown interlock.
- HDR observed that the thermal dispersion flowmeter installed on the aeration line for the CKTP aerated grit tank 1 stage 2 diffuser is

measuring zero flow, while the positions of manual valves on either side of the instrument suggest that flow should be occurring.

- The CKTP cogeneration system and digester gas conditioning system have been abandoned in place because of high material and maintenance costs and limited digester gas production.
- The Sewer Utility has no means of direct measurement for plant influent flow at MWWTP.
- Some of the instrumentation related to the MWWTP headworks odor control system and its associated chemical system either is non-functional or has been removed. Systems are no longer operating per their original design.
- The magmeter on the sludge line feeding the MWWTP GBT is severely corroded.
- The MWWTP aeration basins have no DO probes or other analytical instruments for monitoring the BNR process.
- Combustible-gas monitoring equipment at the MWWTP sludge pumping gallery, headworks odor control system, and WAS tank is non-functional.
- The MWWTP SCADA system is not receiving a flow signal from the flow transmitter and totalizer on the plant W3 pump discharge piping.
- Instrumentation within the MWWTP Trojan UV system has had recent issues and operations staff have reduced confidence in the system's UV dosing control.
- One of the analytical probes associated with the SWWTP odor control system appears to have a splice in the probe's manufacturer cable, which may be degrading the accuracy of the probe's measurement or disrupting the signal entirely.
- Combustible-gas monitoring equipment at the SWWTP process building upper-floor process room is non-functional.
- The SWWTP effluent flow control valve is unable to maintain its position when commanded to close. The valve tries to maintain a closed position but eventually begins opening. SWWTP has no bypass piping around this valve, so the plant would need to shut down in order for the control valve to be serviced or replaced.
- Operation of the SWWTP RDT is a highly manual process where operations staff have to target a reduced sludge thickness to avoid shutting down the thickened sludge pump on high discharge pressure because of reportedly undersized sludge discharge piping. This

workaround is reducing the efficacy of the RDT because the equipment is not dewatering sludge to the extent that it could.

- Sewer Utility staff indicated that the level transmitter for the SWWTP thickened sludge storage tank is reporting level measurements that do not align with actual tank levels.
- The SWWTP sludge storage tank level is not monitored. Operations staff have resorted to a manual method of controlling tank level that introduces significant risk of operator error and relies on a high-level switch with a non-ideal installation for alarming and shutdown of the sludge supply to the tank.
- The SWWTP process building fire alarm panel has failed so the plant is not currently monitoring or alarming for fires.
- The SWWTP SBRs have no DO probes or other analytical instruments for monitoring the BNR process.
- The thermal dispersion flow switch on the SWWTP RDT spray water supply line has been damaged. This may result in a shorter than expected useful service life for the switch.
- Short cycling of the pumps is a common occurrence at PS-24.
- Combustible-gas monitoring equipment at the PS-24 wet well is faulted.
- The ultrasonic level transducer measuring the PS-24 wet well level was observed to be coated with grime and dried scum. The condition of the transducer may be degrading the accuracy of the level measurement.
- PS-34 has no PLC and the pump station's wet well level appears to be controlled by a level indicator and controller that monitors the wet well's radar level transmitter. Because of the age and condition of the control panel components, its undocumented modifications, and lack of PLC, PS-34 would be a good candidate for a control panel upgrade.
- The Sewer Utility is not currently monitoring BIOXIDE storage tank level at PS-71.
- Combustible-gas monitoring equipment at the PS-71 wet well is non-functional.

4 Industrial Control System Software

This section describes the Sewer Utility's current ICS software, including an overview of the PLC programming, HMI, historian, and alarm notification software packages in use at the WWTPs and wastewater pump stations. It also describes the SCADA system functionality that has been implemented with this software.

4.1 PLC Programming Software

This subsection describes the PLC programming environments, firmware and software versions, and methods used in the development and maintenance of Sewer Utility PLCs.

4.1.1 Programming Environments

The various Allen-Bradley PLCs installed throughout the Sewer Utility's wastewater infrastructure are programmed via one of two separate Rockwell Automation software applications. Programming project files for the Allen-Bradley MicroLogix and SLC 500 series PLCs are developed with RSLogix 500, while programming files for the CompactLogix PLCs are developed within the Studio 5000 Logix Designer programming environment. Programming logic developed in the two programming environments is not interchangeable, which prevents standard programming templates or blocks developed in one environment from being used in the other. Because Rockwell Automation does not provide a single programming environment for all of its controllers, the consumer is left with the choice of standardizing on one controller that may be oversized for some applications or investing in additional effort to develop and maintain programming files in multiple programming environments. The Sewer Utility has opted for the latter scenario.

4.1.2 Firmware and Software Versions

Both RSLogix 500 and Studio 5000 Logix Designer are frequently updated by the manufacturer, along with firmware updates to the processors themselves, to fix bugs and mitigate security vulnerabilities. This has resulted in several versions of the firmware and software over the years. Keeping up with these firmware and software updates can be a challenge for any organization and it is not uncommon for firmware updates to yield unexpected results that require tweaks to programming files, which can result in unanticipated downtime. Another maintenance challenge is that the firmware and software versions need to be aligned, so programmers cannot simply install the most recent version of the programming environment and have the ability to work on programming files created in previous versions or make online revisions to programs downloaded to controllers running previous firmware versions.

Because of the manufacturer's approach to firmware and software versioning, many organizations adopt the practice of developing programming files with the latest software version available at the time the PLC is installed and avoiding firmware and software updates thereafter. Judging from the various software versions used to develop the Sewer Utility's PLC programming project files, it appears that the Sewer Utility has adopted this practice. For example, versions of Studio 5000 Logix Designer (and its

predecessor RSLogix 5000) used for the development of Sewer Utility PLC programming project files reviewed by HDR range from versions 19.01.00 to 30.02.00. While avoiding firmware updates can provide some cost savings in terms of ICS maintenance and eliminates the chance of hiccups while controller firmware is updated, it leaves PLCs running without the advantages of current security patches and optimized controller features. Having a variety of firmware versions throughout the Sewer Utility's ICS also requires the Sewer Utility and contracted systems integrators to have several programming environment software versions installed on the machines used to work on the PLCs.

4.1.3 Programming Methods

With few exceptions, the Sewer Utility's PLCs are programmed using ladder logic. In general, the various systems integrators that have developed the Sewer Utility's programming project files have leveraged object-oriented programming (OOP) concepts to apply a degree of standardization to the programming project files and to make them more efficient and easier to maintain. For example, the Sewer Utility's programming project files that were developed in the Studio 5000 Logix Designer programming environment make extensive use of Add-on Instructions (AOIs) and User-defined Data Types (UDTs), which significantly reduces the amount of repetitive ladder logic rungs and manual tag creation.

Though OOP-based best practices appear to have been applied to several of the Sewer Utility's PLC programs, at least three systems integrators have independently applied these best practices over the years. This has resulted in an overall lack of standardization when it comes to organization, tag naming convention, annotation practices, and the AOIs and UDTs used throughout the Sewer Utility's PLC programming project files. Establishing PLC programming standards based on OOP principles would help the Sewer Utility implement a uniform approach to how its assets are managed within the ICS, which would simplify ICS programming maintenance and help guide future programming efforts by Sewer Utility staff and contracted systems integrators.

- Sewer Utility PLCs are running a variety of firmware versions.
- The Sewer Utility does not have PLC programming standards in place and its PLC programming project files reflect a variety of conventions and programming objects implemented by multiple systems integrators.

4.2 Human-Machine Interface Software

This subsection describes the Sewer Utility's HMI software as well as its configuration and implementation.

4.2.1 Wonderware InTouch

The Sewer Utility is currently standardized on Wonderware InTouch 2014 R2 Service Pack 1 (SP1) for CKTP and SWWTP. This software is currently in the mature support phase of the software developer's product life cycle. Mature support is the final phase in the product life cycle, during which limited support is offered and users are encouraged

to upgrade licensing to current software versions. The Wonderware InTouch version at KWWTP and MWWTP has been recently upgraded to Wonderware InTouch 2017. This software is currently in the extended support phase of the software developer's product life cycle, but will soon reach the mature support phase in November 2020. Based on information provided by the Sewer Utility, HDR believes that the Wonderware InTouch licenses at CKTP are 60,000-tag licenses, while the licenses at the other WWTPSs are 3,000-tag licenses. Note, Wonderware has been rebranded as AVEVA as part of a recent reverse merger between Schneider Electric and AVEVA. However, this TM refers to the software as Wonderware, the name under which it has been marketed for several years.

The Sewer Utility's Wonderware InTouch software has been implemented in its standalone variant and not as part of a Wonderware System Platform deployment that incorporates Wonderware's ArchestrA Framework. Though this approach avoids much of the complexity introduced by the ArchestrA Framework, it provides none of the efficiencies and other benefits that come from a more centralized approach to managing ICS device data and SCADA visualizations. This lack of centralized management has resulted in non-standardized programming objects and visualizations at the various WWTPs. At CKTP, where there is more than one SCADA PC for the plant, the lack of a centralized server-client model for the HMIs has also presented some operational challenges such as alarm acknowledgments made at one HMI thick client not being registered by other HMI thick clients.

Based on discussions with the Sewer Utility and QCC, HDR believes that the Sewer Utility and QCC are planning to upgrade the Sewer Utility's Wonderware licensing at CKTP to a more current version. As part of the upgrade, QCC will implement an ArchestrA Framework–based Wonderware System Platform deployment consisting of redundant Wonderware Application Servers; an ArchestrA Galaxy Repository; two Wonderware InTouch runtime thick client PCs; and configuration of several Wonderware InTouch runtime thin clients for existing industrial panel PCs, SCADA PCs, and County-issued tablets. HDR's understanding is that the existing CKTP SCADA screens will be preserved as part of this upgrade and that modifications to the screens' graphics and functionality are not included in QCC's current scope of work.

4.2.2 Human-Machine Interface Screens

This subsection summarizes current Sewer Utility practices for HMI organization, color, overview screens, process screens, pump station screens, equipment pop-up screens, trend screens, and alarming.

Organization

The Sewer Utility WWTP HMI screens are generally arranged in a three-level hierarchy that begins with an overview screen (level 1) and provides more information and detail to operators as they progress through process-specific screens (level 2) to equipment-specific pop-up windows/screens and trend screens (level 3). The HMI screen composition differs depending on the WWTP, but all WWTPs have standardized on a top or bottom horizontal navigation banner with most of the screen dedicated to the screen-specific content. CKTP and SWWTP also include a bottom horizontal alarm summary banner on each screen, which is meant to display the most recent SCADA alarms.

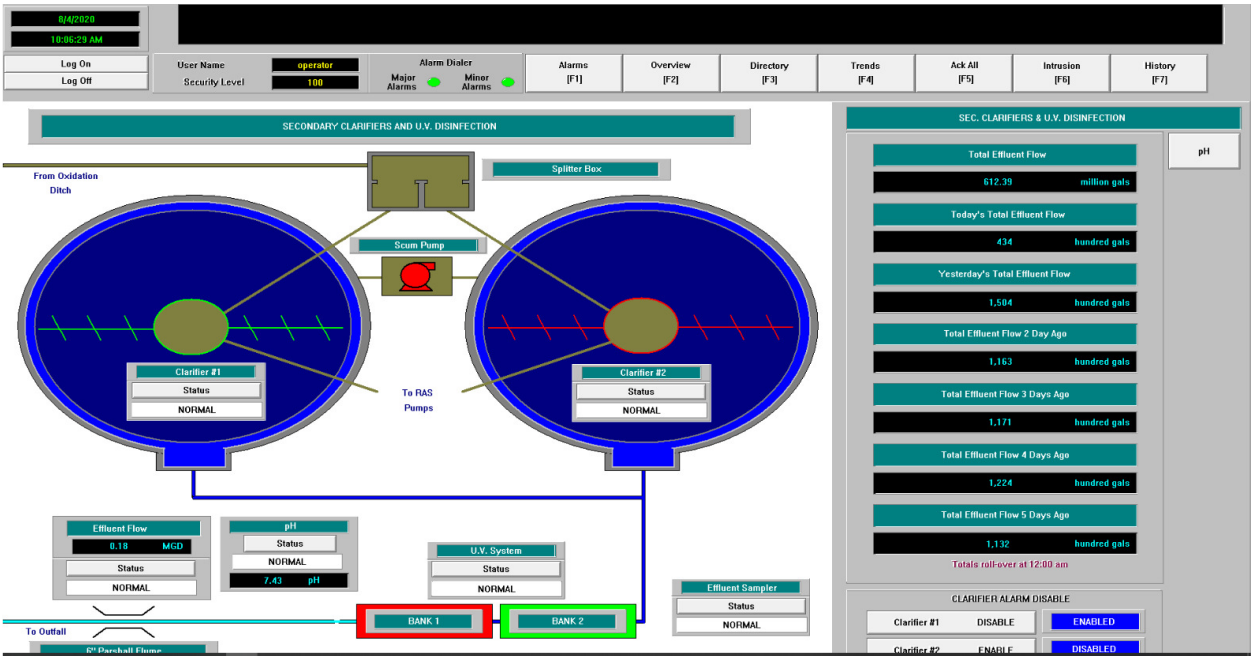
However, the alarm summary banner at SWWTP may be non-functional because it was displaying a single alarm from more than 4 months prior to HDR's site visit and did not include more current alarms found on the alarm summary screen. At CKTP, several plant flow values and select equipment operational statuses are also displayed in a vertical column at the right of each screen.

Operators can navigate through the WWTP HMI screens by means of the navigation banner, clickable screen content on the various screens, and, in some cases, by clicking on arrows that advance through the process screens. MWWTP and KWWTP also have a directory screen that allows operators to select the plant process or equipment group they would like to view.

Color

Throughout the HMI screens, color is often the sole means of differentiating important condition, status, or alarm state. For example, the secondary clarifiers and UV disinfection HMI screen at KWWTP shown in Figure 4-1 communicates clarifier, scum pump, and UV bank running status with color only. Because of the prevalence of color-detection deficiencies among the population, modern HMI graphics development best practices call for indication of condition, status, and alarm state to be accompanied by text and/or shapes.

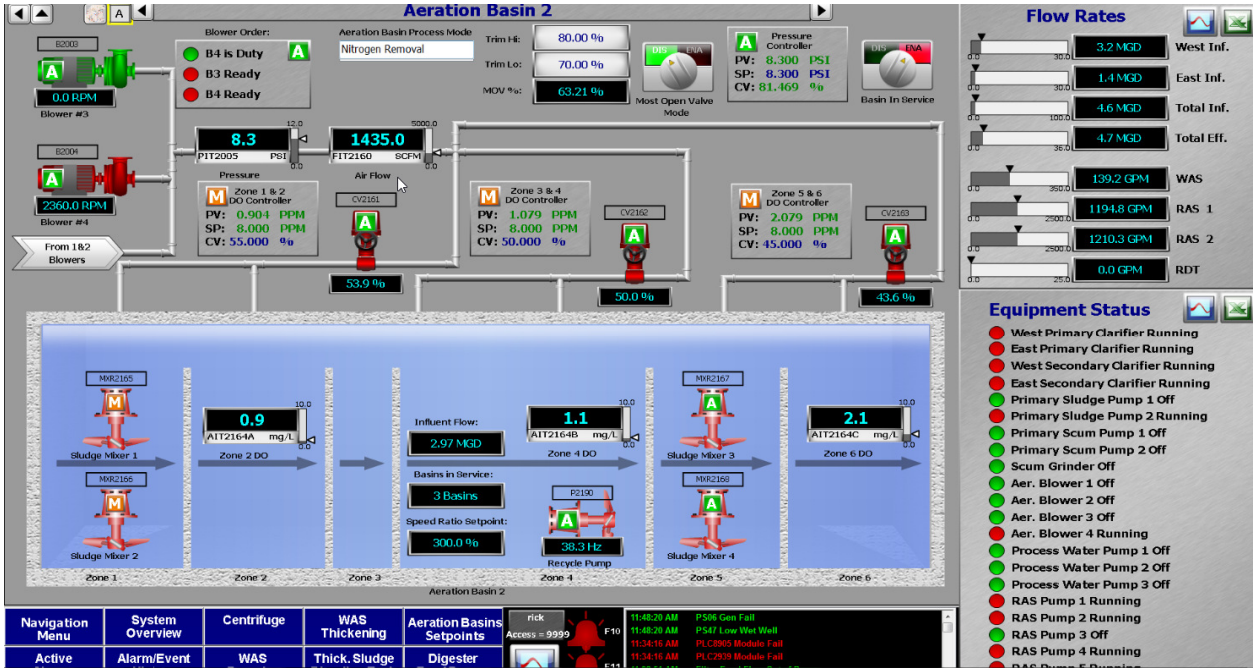
Figure 4-1. KWWTP secondary clarifiers and UV disinfection HMI screen



Relying solely on color to communicate status, condition, and alarm state can also create confusion for operators (particularly recent hires) because institutional knowledge is required to decipher color significance. For example, an individual looking at the screen depicted in Figure 4-1 would have to know that red means "off" at KWWTP to understand that the scum pump shown on the screen is not running. The potential for confusion and operator error can increase significantly when "on/off" and "open/closed" color schemes are not consistently applied throughout an organization's infrastructure, as is the case

with the Sewer Utility's HMI screens. At CKTP, for example, the on/off, open/closed color scheme appears to be reversed from the scheme adopted at KWWTP. As shown in the CKTP aeration basin 2 HMI screen depicted in Figure 4-2, running blowers, mixers, and pumps are shown in red. The color scheme inconsistency was also observed at the Sewer Utility's wastewater pump station OIT screens.

Figure 4-2. CKTP aeration basin 2 HMI screen

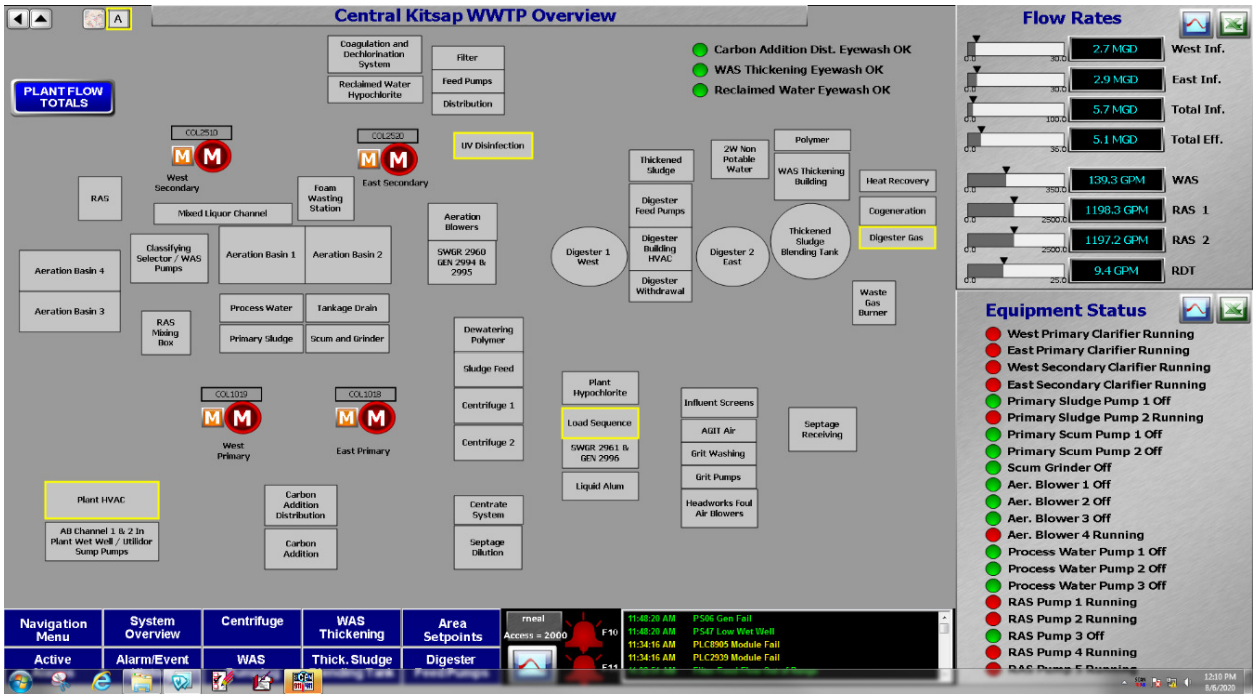


In many cases throughout the Sewer Utility's HMI screens, binary-type statuses like on and off are distinguished with equally vivid colors. Static portions of the CKTP and SWWTP HMI screens, like the piping and equipment graphics, are often displayed with colors that are brighter than the HMI screen background color. The background color for KWWTP and MWWTP HMI screens is white, which renders all other colors used to convey status, condition, or alarm state darker than the background. A general best practice is to show equipment that is running with a brighter color than the background and equipment that is off with a darker color than the background. Equipment and other elements that are not controlled via the ICS but are shown for other purposes would be shown filled with the same color as the background.

Overview Screens

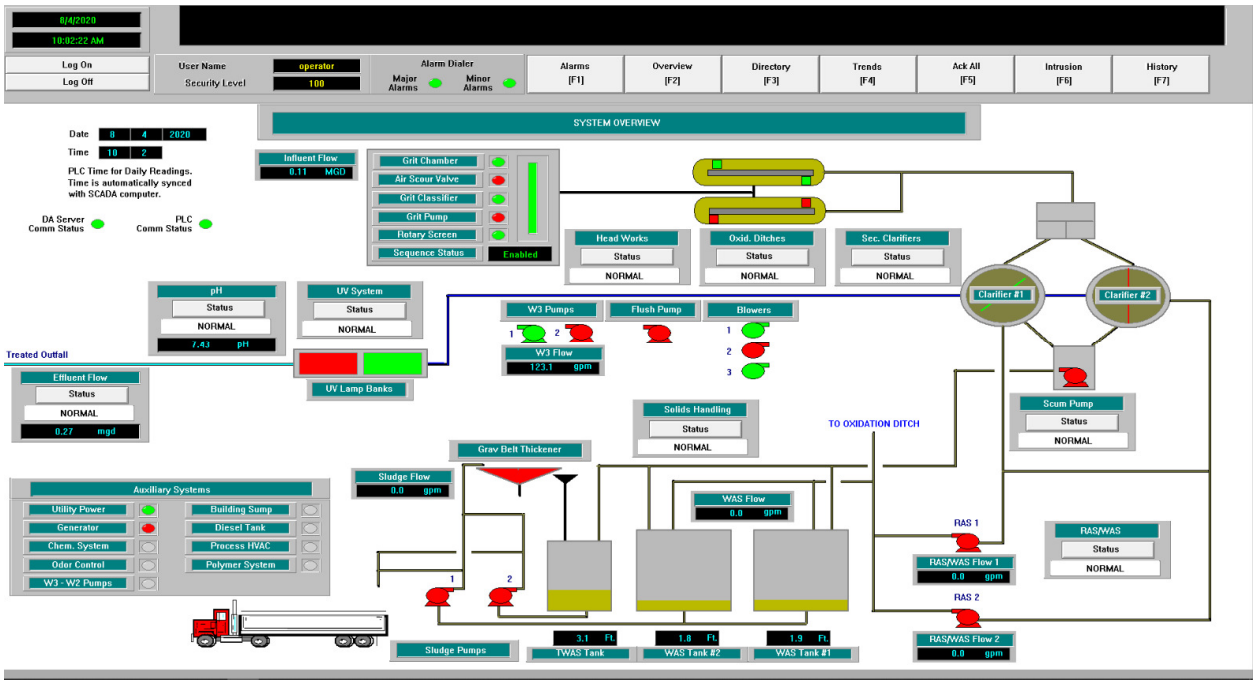
The CKTP overview HMI screen is displayed in Figure 4-3. Aside from displaying primary and secondary clarifier status and some emergency eyewash alarm status indications, the HMI screen functions more as a directory for operators to navigate to specific process screens than an overview of current CKTP operational status. It appears that process screens with active alarms and/or warnings are displayed with yellow outlines to draw operator attention. Beyond these elements and the plant flow and equipment status information displayed on all CKTP HMI screens, no additional information can be obtained from the screen.

Figure 4-3. CKTP overview HMI screen



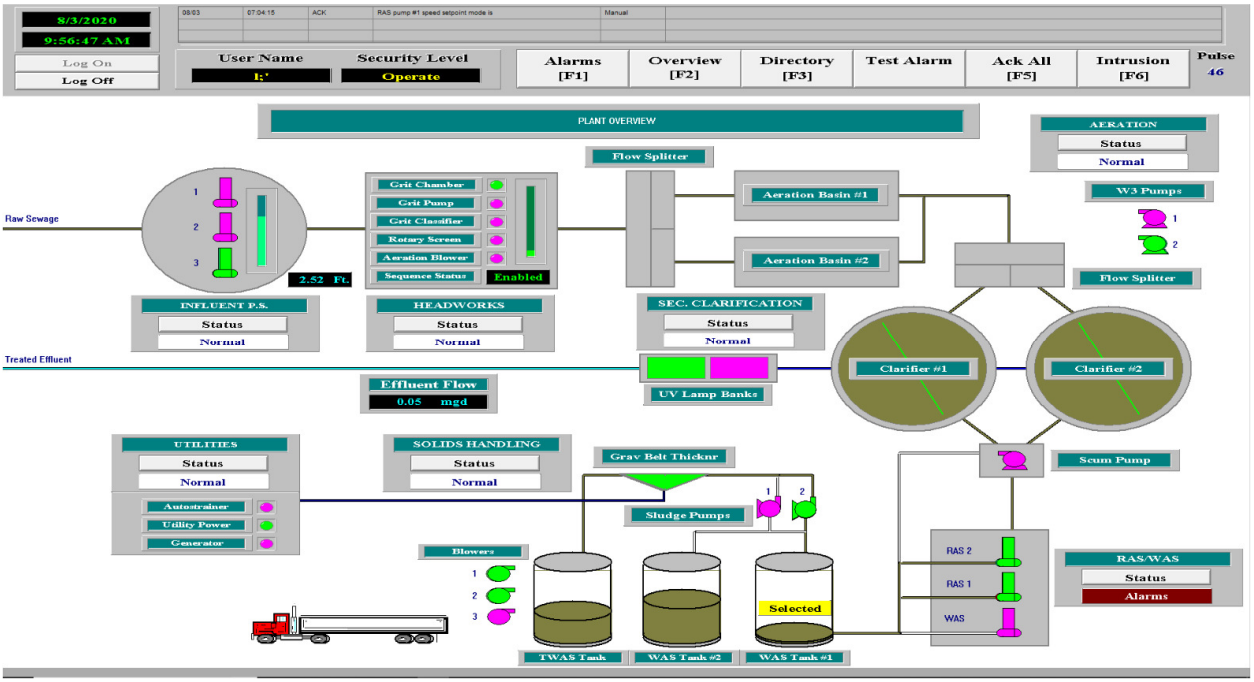
The KWWTP overview HMI screen is displayed in Figure 4-4. This screen provides a general process flow overview for KWWTP with running status for major plant equipment communicated by the plant's red and green color scheme. Several process parameters like level, flow, and pH are displayed on the overview screen along with current utility and generator power statuses.

Figure 4-4. KWWTP overview HMI screen



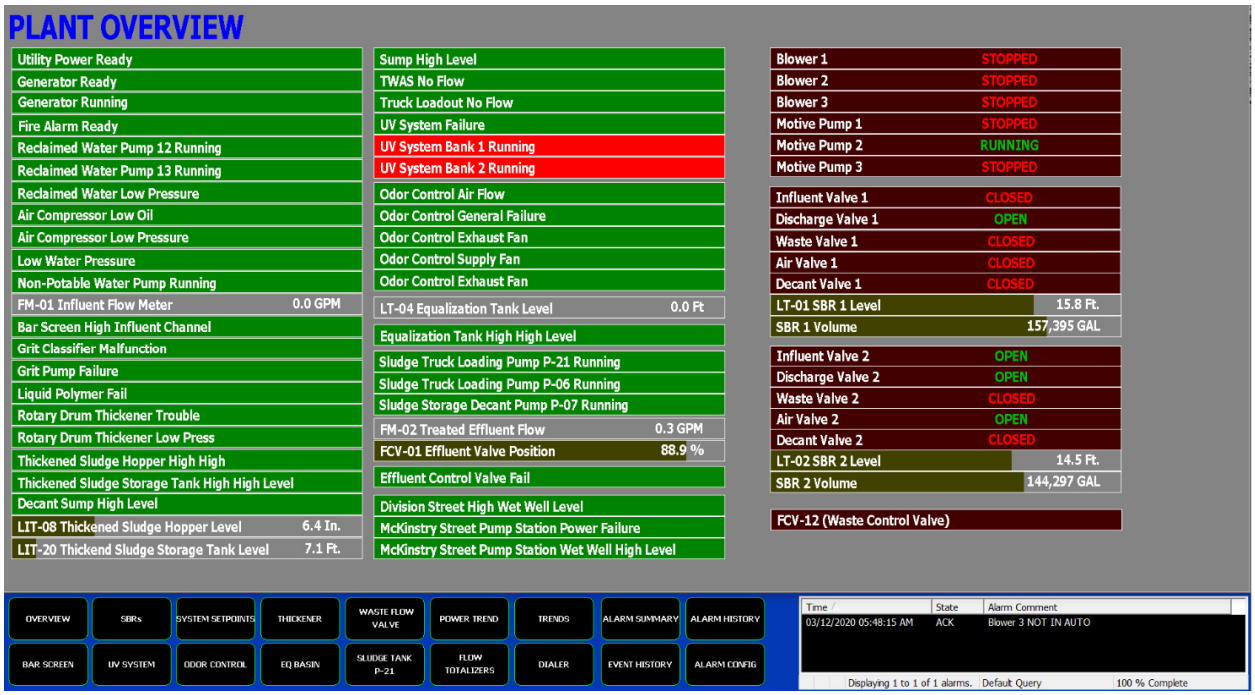
The MWWTP overview HMI screen is displayed in Figure 4-5. This screen provides a general process flow overview for MWWTP with running status for major plant equipment communicated by the plant's magenta and green color scheme. MWWTP influent pump station level and effluent flow values are displayed on the overview screen along with current utility and generator power statuses. Sludge tank levels are represented as proportional fill of their respective cylinders, but no level values are displayed.

Figure 4-5. MWWTP overview HMI screen



The SWWTP overview HMI screen is displayed in Figure 4-6. This screen provides no process flow overview and instead presents major equipment running status and SWWTP alarm information in table format using the plant's red and green color scheme. One confusing aspect of the overview screen is that the text associated with the equipment and alarm statuses does not appear to change along with the color. For example, the word "RUNNING" appears in both red and green cells. In addition to process-related on/off and alarm status information, several level and flow values for SWWTP processes are displayed on the overview screen along with current utility and generator power statuses.

Figure 4-6. SWWTP overview HMI screen



Despite the information displayed on the Sewer Utility's WWTP overview HMI screens, the screens do not provide much in the way of context that can aid situational awareness. For example, it would be difficult to relate the quantities of equipment in operation and displayed process values to percentage of plant/process operating capacity without the support of institutional knowledge. Normal operating ranges, target performance set points and ratios, and other key performance indicators (KPIs) are also absent. As currently configured, the overview screens rely on operator knowledge and experience to put the displayed process values in context and arrive at judgments related to current plant conditions.

Process Screens

The various Sewer Utility process-specific HMI screens typically show a piping and instrumentation diagram (P&ID)-like, not-to-scale representation of the process with major equipment and vessels interconnected via pipelines with arrows showing flow direction. Process equipment and actuated valves are typically labeled with a descriptive name to help operators associate the graphics with the actual equipment, and, in some cases, the equipment tags are also included. Equipment running status and valve open/close position status are generally communicated via a green and red or green and magenta color scheme. Motor speed is also displayed, where applicable, though engineering units for speed vary between hertz (Hz) and percent speed depending on the equipment. Sewer Utility staff have indicated that there are cases throughout the WWTP HMI process screens where the wrong engineering units are being displayed for speed values (e.g., percent speed is displayed for values that represent hertz). Manual and auto status of equipment is also typically presented on the process screens.

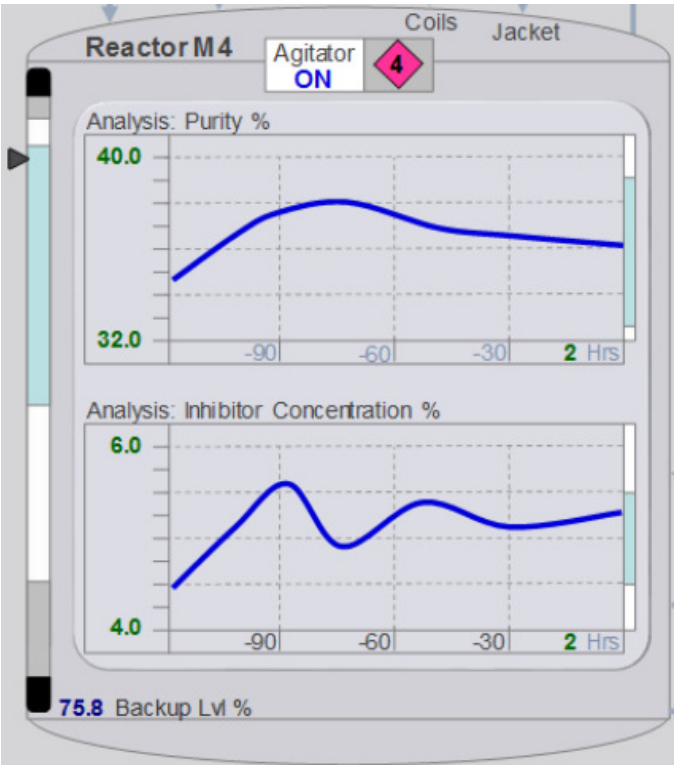
In general, process parameters displayed on the HMI screens are shown with engineering units. Where HMI screens cover processes that include proportional-

integral-derivative (PID) controllers, the screens provide some valuable context in terms of current process value versus target set point for the PID controller. However, HDR did not provide an in-depth comparison of PLC programming logic with HMI screens to determine the extent to which PID target set points are displayed alongside current process values.

As with the overview screens, the process screens lack some context that would provide greater insight into recent and present conditions. When levels are displayed, it is either just a value or a value with a bar or proportional fill that provides a visual gauge of how the current value relates to the capacity of the vessel. Though the bar and proportional fill gauges are an improvement over a simple value display, they could be further improved by including normal operating range, low- and high-level alarm set points, deadband, overflow, and/or equipment shutdown set point overlays. This type of information provides operators with obvious and immediate context when interpreting current level values. Adding sparklines to the level displays can expand on this context by showing the recent trending of the level signal, without operators having to leave the screen to open a separate trend screen.

Figure 4-7 depicts an example SCADA HMI graphics visualization that includes sparklines and vertical bars with normal operating ranges (light blue regions), low- and high-level alarm set points (borders of gray and black regions), and deadband (gray regions). The same approach could be applied to the various level, flow, pressure, temperature, and analytical measurements, which are currently displayed as values only or with limited context on the HMI screens.

Figure 4-7. Example HMI graphics content providing additional context and situational awareness

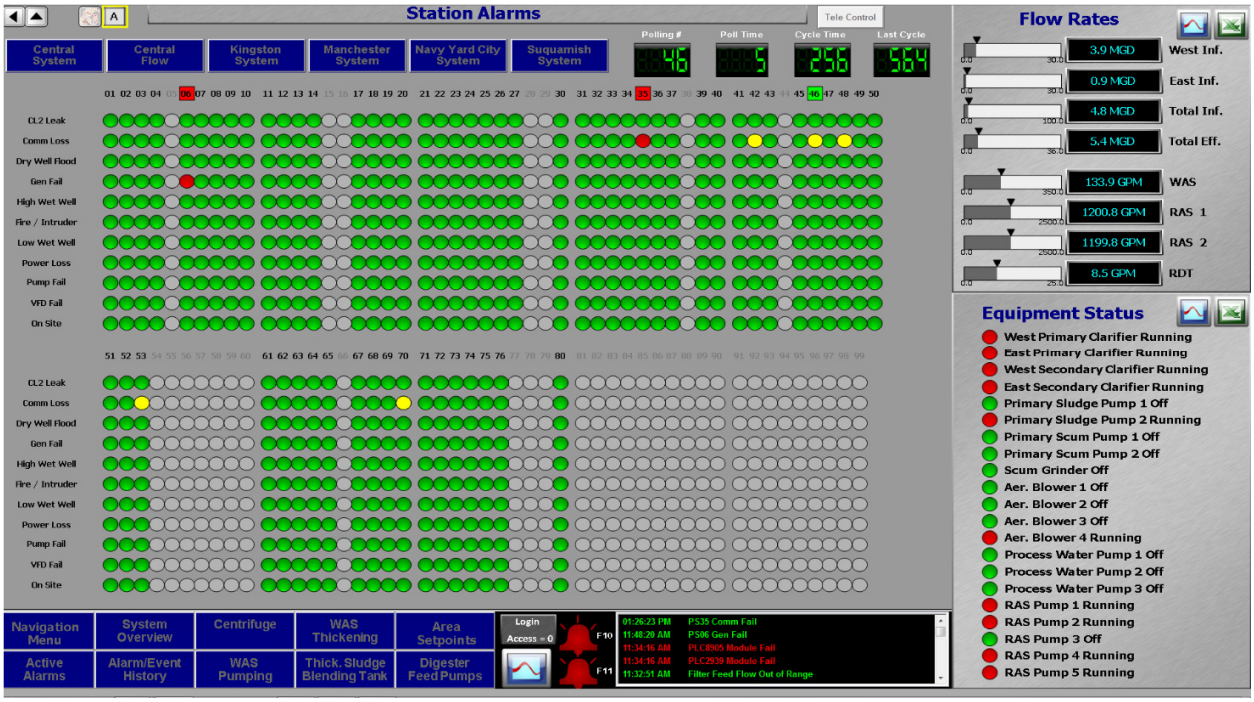


Source: PAS Global LLC.

Pump Station Screens

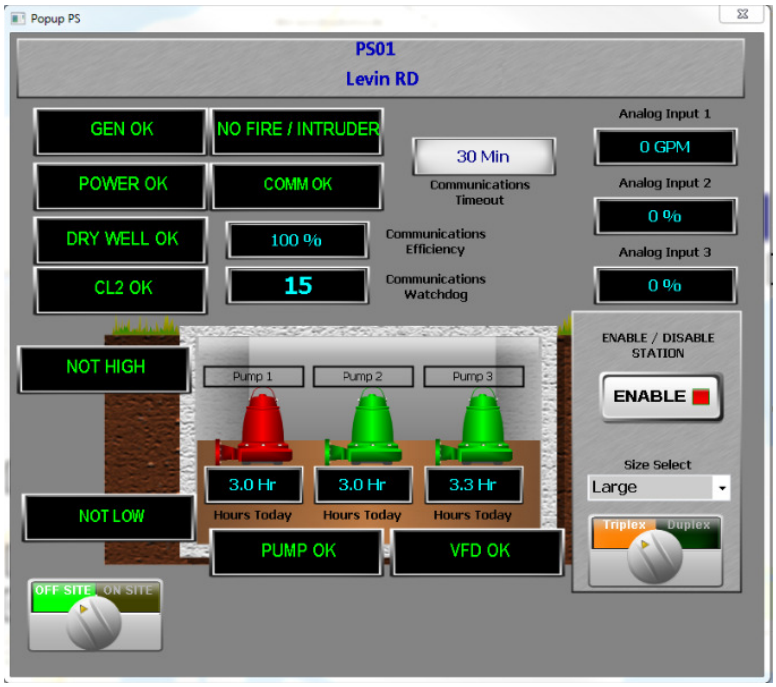
At CKTP, a pump station alarm screen displays the states of all monitored alarms for each pump station along with information pertaining to the current pump station being polled, the polling time, and current and previous polling cycle times (see Figure 4-8). As shown in the figure, the screen provides an intuitive overview of current alarm activity for the pump station that is conducive to quick assessment and location of pertinent information. Though the screen is effective at presenting alarm information, Sewer Utility staff have no means of remotely resetting pump station alarms from this or any other HMI screen at CKTP. The lack of remote alarm reset requires County staff to physically visit the pump stations to reset alarms.

Figure 4-8. Pump station alarm HMI screen



From a separate map HMI screen, operators can select individual pump stations by number, which brings up a pop-up screen dedicated to the pump station. An example pump station pop-up screen is shown in Figure 4-9. These pump station pop-up screens are derived from a common template, which has resulted in some fields and alarms being displayed for which data may not be available at the selected pump station.

Figure 4-9. Example pump station pop-up HMI screen



HDR also observed that there are issues with communication of analog parameters for some of the pump stations. Evidence of this can be seen in several of the pump station pop-up screens. For example, from the pump colors in Figure 4-9, it would appear that one of the station's pumps is running. However, the flow value is reading 0 gallons per minute (gpm). Historical data reviewed by HDR also indicate that constant, out-of-range values are being logged for several pump station analog parameters.

Even where communication of pump station analog parameters appears to be functional, the analog parameters included in the Sewer Utility's remote monitoring capabilities that HDR observed are limited to discharge flow. The Sewer Utility does not appear to be monitoring wet well level, force main pressure, pump speed, LEL, BIOXIDE/chemical storage tank level, power and energy parameters, or other analog parameters for the pump stations.

Equipment Pop-up Windows/Screens

While the HMI process screens typically communicate only equipment running status, manual/auto status, and speed (where applicable), in many cases operators can click on individual equipment to view an equipment-specific pop-up window or separate HMI screen. An example pop-up screen is depicted in Figure 4-10. These pop-up windows and screens provide additional information about the equipment that can include local Hand-Off-Auto (HOA) selector switch position, SCADA Manual-Off-Auto setting, ready status, accumulated runtime, and total starts or cycles. For equipment with DeviceNet or EtherNet/IP networked overload relays or VFDs, electrical parameters like voltage, current, power, and power factor are also displayed. Depending on login credentials, equipment start and stop control or open and close control, in the case of valves and gates, and SCADA manual and automatic control selection can be accessed through these pop-up windows/screens.

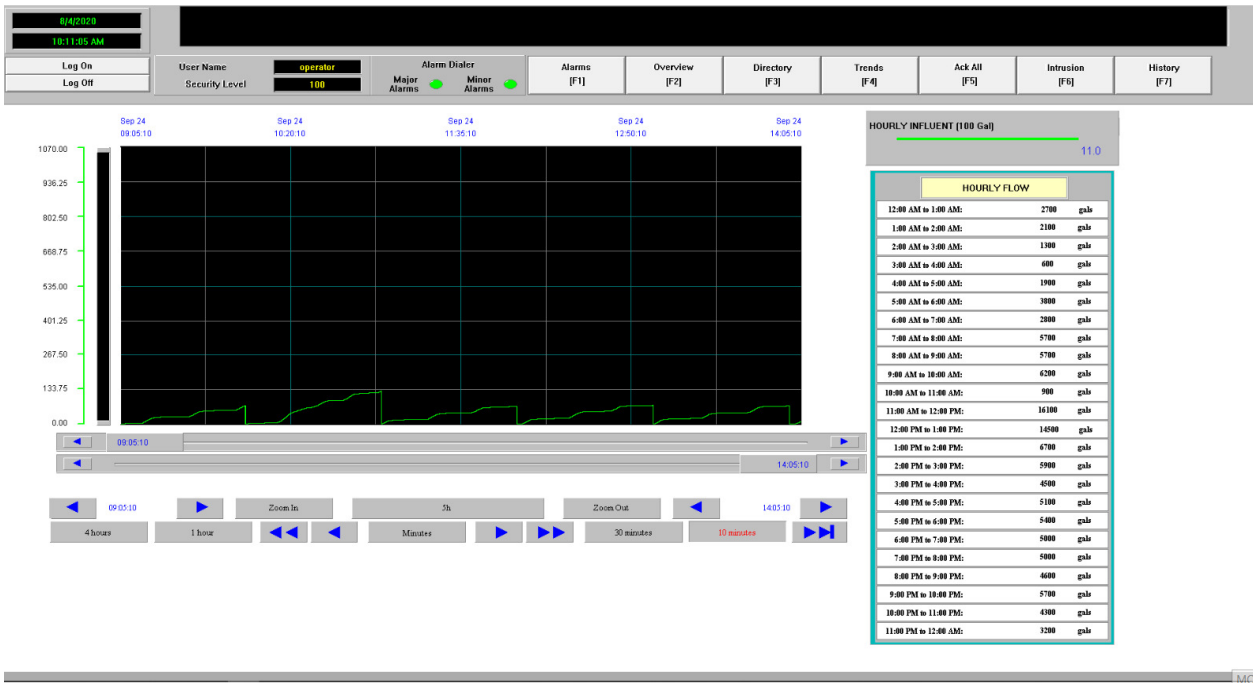
Figure 4-10. CKTP HRR pump 1 equipment pop-up window

As a troubleshooting tool, the equipment pop-up windows/screens reviewed by HDR could be further developed to provide additional value. Currently, they do not appear to be capable of providing information on active alarms or conditions external to the equipment that are inhibiting the equipment from running. Motor starts per last 1 hour and last 24 hours could also be valuable to operators and maintenance staff. With the data available from DeviceNet and EtherNet/IP networked overload relays and VFDs within the Sewer Utility's infrastructure, there are also opportunities to embed additional electrical, diagnostic, and performance data into the equipment pop-up windows/screens.

Trend Screens

The HMI trend screens reviewed by HDR consisted of preconfigured screens dedicated to specific process values (see Figure 4-11 for an example). Operators can interact with the trend screens to dynamically adjust the time axis and adjust vertical scroll bars to obtain process value information for specific time stamps. However, there appears to be no functionality for adding and removing plot lines or other means of customizing trend screens within the HMI environment. Furthermore, none of the trend screens observed indicated normal operation range, alarm set points, deadband ranges, interlock points, or other elements to improve situational awareness.

Figure 4-11. KWWTP hourly influent trend HMI screen



Alarm Screens

Historical alarm information is displayed on dedicated alarm summary or alarm history HMI screens at each WWTP. The Sewer Utility standard for these table-based alarm screens appears to include generation of a unique row with a time stamp for each change in alarm state, the sequence of which is typically as follows:

1. Alarm active and unacknowledged (displayed as UNACK_ALM)
2. Alarm active and acknowledged (displayed as ACK_ALM or ACK)
3. Alarm acknowledged and initiating state/value returned to normal (displayed as ACK_RTN)

Separate colors are used to distinguish the various alarm states, as shown in Figure 4-12, but the colors in use differ between the WWTPs. Although there is some variation in alarm table formatting between the WWTPs, along with the time stamp and alarm state information, each row typically includes the Wonderware tag associated with the alarm, a description of the alarm, and the username of the operator who acknowledged the alarm or “None” if the alarm is unacknowledged. At CKTP, there is also an active alarm HMI screen that shows a filtered list of all current active alarms, acknowledged and unacknowledged.

Figure 4-12. CKTP alarm history HMI screen

During HDR's site visit to SWWTP, Sewer Utility staff explained that the alarm summary and alarm history HMI screens at the plant SCADA PC do not automatically update. HDR confirmed that the user must right-click the screen and select "Refresh" for the screens to update with current alarm information. Requiring the operator to manually refresh alarm information runs counter to the intent of providing alarm screens as a means of alerting operators to new alarms.

When alarms first become active at CKTP, an audible notification is sounded at the SCADA PC in the SPB control room. There are two distinct audible notifications for plant-based and telemetry-based alarms. Both audible notifications continue to sound until the alarm is acknowledged. Unacknowledged alarms are also displayed as flashing text in the horizontal alarm banner at the bottom of the CKTP HMI screens. Upon alarm acknowledgement, the audible notification is silenced and the flashing alarm text in the horizontal alarm banner changes to green text until the alarm becomes inactive, at which point it is removed from the banner.

At CKTP, the volume of alarm activity appears to be considerable. During its site visits, HDR observed frequent alarm annunciations at the SCADA PC in the SPB control room with Sewer Utility staff having to repeatedly stop what they are doing to acknowledge the alarms. Much of this alarm activity is caused by recurrences of the same alarms, but it appears that Sewer Utility staff do not have a way of shelving alarms to filter out nuisance alarms or alarms associated with known issues or elements of the control system requiring maintenance. Providing select, suitably credentialed Sewer Utility staff with the ability to shelve alarms could significantly reduce unnecessary distractions for Sewer Utility staff and help prevent alarm fatigue.

One typical element that appears to be missing from the alarm information presented at the HMI screens is alarm priority or criticality. All alarms seem to be presented as equally important and there does not appear to be a means for operators to quickly sort or filter

alarms by priority. Alarm priority information is crucial for operators to be able to focus their attention on the most urgent alarms. International Society of Automation (ISA)-18.2, an industry standard for alarm management (ANSI/ISA 2016), includes alarm priority as an attribute for all alarms and proposes sorting and filtering by alarm priority, along with an alarm priority color code for displaying alarms, as functional requirements of HMI design.

Based on site visit observations and discussions with Sewer Utility staff, HDR believes that the WWTP HMI systems have not been developed to include root-cause analysis and alarm suppression functionality to avoid alarm overload during process upsets. The HMI screens also do not include troubleshooting text prompts or decision tree aids, which could help operators navigate alarm conditions more efficiently.

Sewer Utility staff indicated that there was a recent Sewer Utility initiative to develop an alarm management program for the Sewer Utility with assistance from QCC, but this effort has been stalled by other priorities. Implementing an alarm management program based on the ISA-18.2 standard would improve the effectiveness of the Sewer Utility's HMI and alarm notification systems.

- The Sewer Utility's Wonderware InTouch software at its WWTPs is in, or will soon be entering, the mature support phase of the software developer's product life cycle, during which limited support is offered.
- Lack of centralized management for ICS device data and SCADA visualizations has resulted in non-standardized programming objects and visualizations at the Sewer Utility's WWTPs.
- At CKTP, alarm acknowledgments made at one HMI thick client are not being registered by other HMI thick clients.
- Horizontal alarm banner at the bottom of SWWTP HMI screens may be non-functional.
- Color is often the sole means of distinguishing among condition, status, and alarm state, putting operators with color blindness at a disadvantage.
- Red and green on/off, open/closed color schemes are not consistently applied throughout the Sewer Utility's HMI and OIT screens.
- Vivid colors are used for static HMI graphics elements as well as both on and off states, making it more difficult for operators to notice and focus on dynamic HMI screen elements that deserve more attention.
- HMI overview and process screens could be updated to include more contextual information to facilitate operator situational awareness.
- Sewer Utility staff have indicated that there are cases throughout the WWTP HMI process screens where the wrong engineering units are being displayed for equipment speed values.

- Sewer Utility staff have no means of remotely resetting pump station alarms from CKTP HMI screens. The lack of remote alarm reset requires County staff to physically visit the pump stations to reset alarms.
- HDR observed that there are issues with communication of analog parameters between several pump stations and CKTP. Several pump station pop-up HMI screens appear to constantly display zero values for analog parameters and historian data are also logging constant, out-of-range values for these pump station parameters.
- The Sewer Utility does not appear to have pump station remote monitoring capabilities for wet well level, force main pressure, pump speed, LEL, BIOXIDE/chemical storage tank level, power and energy parameters, or other analog parameters for the pump stations.
- Equipment pop-up windows/screens do not appear to have functionality to provide information on active alarms or conditions, not internal to the equipment, that are inhibiting the equipment from running.
- Equipment pop-up windows/screens could be developed to include additional electrical, diagnostic, and performance data as well as expanded motor start count information.
- Trend screens display current values against time only and do not provide meaningful situational awareness.
- Alarm summary and alarm history HMI screens at SWWTP are not automatically updated to display current alarm information.
- The CKTP Wonderware implementation is generating considerable alarm activity, much of which is caused by the same alarms.
- Sewer Utility staff do not appear to have a means of shelving nuisance alarms or alarms associated with known issues.
- Sewer Utility WWTP HMI screens do not appear to provide alarm priority information or allow for sorting and filtering of alarms by alarm priority.
- Root-cause analysis and alarm suppression functionality have not been developed for the Sewer Utility's WWTP HMI systems.
- HMI screens do not have troubleshooting text prompts or decision tree aids to help operators react to alarm conditions.

4.3 Historian

This subsection describes the Sewer Utility's historian software as well as its configuration and implementation.

4.3.1 Central Kitsap Treatment Plant

The Sewer Utility has Wonderware Historian 2014 R2 SP1 installed on a server in the SPB control room. This is the only historian for the Sewer Utility's wastewater infrastructure and the software is currently licensed for 5,000 tags. Wonderware Historian Client 2014 R2 SP1 software is installed on the historian server and the SCADA PC in the SPB control room. As with the 2014 R2 version of Wonderware InTouch, the 2014 R2 version of Wonderware Historian and Historian Client are also in the mature support phase of the software developer's product life cycle. Mature support is the final phase in the product life cycle, during which limited support is offered and users are encouraged to upgrade licensing to current software versions.

The CKTP historian logs SCADA data for CKTP and the Sewer Utility's pump stations. Of the Wonderware tags included in the historian's historical data, just over half of the tags are related to the pump stations.

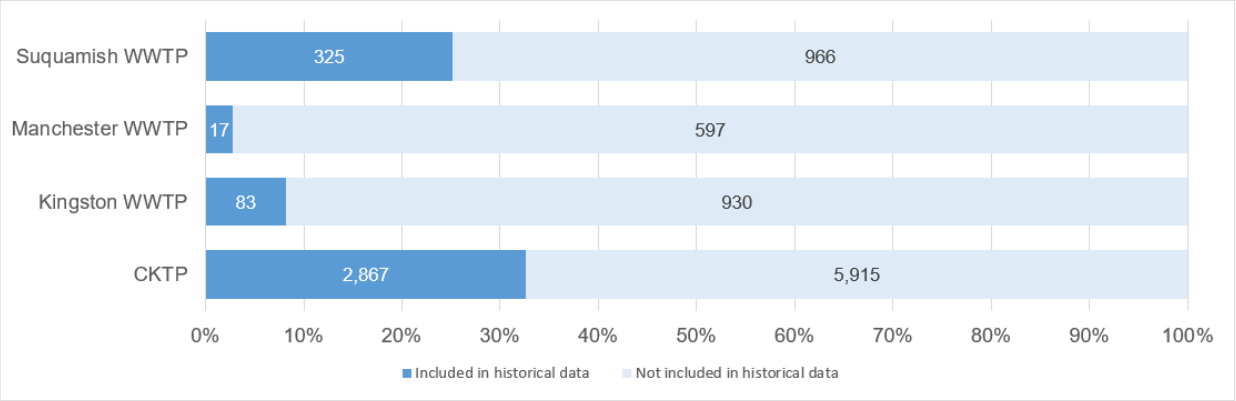
4.3.2 Kingston, Manchester, and Suquamish Wastewater Treatment Plants

No historian software is installed at KWWTP, MWWTP, and SWWTP. Instead, historical SCADA data are logged once per day as an LGH file on external hard drives by the Wonderware InTouch software at the WWTPs. The historical SCADA data for each WWTP are accessible only via each WWTP's SCADA PC and have not been imported to the Sewer Utility's historian at CKTP.

4.3.3 Historical SCADA Data

To better quantify the Sewer Utility's historical SCADA data collection practices, HDR obtained recent Wonderware tag database export files along with samples of historical data available from each of the WWTPs. Figure 4-13 compares the quantity of Wonderware I/O tags included in the Sewer Utility's historical data to the quantity of I/O tags for which no historical data are available at each WWTP. Not all tags within the Sewer Utility's Wonderware systems merit recording of their historical values, and HDR did not perform a tag-by-tag review to determine the number of tags with values that may be worth recording. However, as the figure indicates, the Sewer Utility has no historical data for the overwhelming majority of its SCADA tags. This indicates that the Sewer Utility is not capturing data for several processes and equipment.

Figure 4-13. Summary of available Wonderware tags included in historical data



Note: Tag counts reflect Wonderware I/O tags only and do not include other Wonderware tag types (e.g., memory tags).

Historical data are the foundation for process and equipment performance evaluation, predictive maintenance, process control optimization, and several other modern, data-centric technologies and infrastructure management practices. Identifying these and other specific use cases for data derived from its SCADA system would help the Sewer Utility assess which data are required to obtain the information it desires. After determining its historical data requirements, the Sewer Utility would then have to augment its data collection practices by recording historical data for more of the available Wonderware tags and, most likely, integrating new data sources into its Wonderware system.

4.3.4 Sewer Utility Use of Historical SCADA Data

Sewer Utility staff have indicated that accessing historical SCADA data is cumbersome. At CKTP, staff can use the Wonderware add-in for Excel to obtain historical data for selected tags based on a user-defined period and frequency. At the other WWTPs where there is no historian, staff must use a third-party software application called LGH File Inspector to obtain historical data from the LGH files stored on the plant's SCADA PC external hard drive. Though both of these methods are capable of serving historical data, they are time-consuming, are ill-suited for handling large queries, and present a barrier to ad hoc data exploration.

Currently, the Sewer Utility is not using data visualization tools to access and derive meaning from its historical SCADA data. HDR is also not aware of any dashboards that have been developed for the Sewer Utility to contextualize real-time or historical SCADA data. Data visualization tools could greatly improve the Sewer Utility's ability to leverage its historical SCADA data.

Given the cumbersome access and manipulation requirements and lack of data visualization tools, finding applications for historical SCADA data can be challenging. Unsurprisingly, Sewer Utility staff have reported that SCADA data are not being leveraged beyond data required for mandatory reporting. HDR believes that the SCADA data used for reporting are collected via a manual process involving Excel spreadsheets and that the Sewer Utility has not implemented automated reports for SCADA data at any of the WWTPs.

- The Sewer Utility's Wonderware Historian and Historian Client software at CKTP is in the mature support phase of the software developer's product life cycle, during which limited support is offered.
- The historical SCADA data for KWWTP, MWWTP, and SWWTP are accessible only via the SCADA PC at each WWTP and have not been imported to the Sewer Utility's historian at CKTP.
- The Sewer Utility has no historical data for the overwhelming majority of its SCADA tags, and the Sewer Utility is not capturing data for several processes and equipment.
- The Sewer Utility's means of accessing its historical SCADA data are time-consuming, are ill-suited for handling large queries, and present a barrier to ad hoc data exploration.
- SCADA data are not being leveraged beyond data required for mandatory reporting.
- The Sewer Utility has not implemented automated reports for SCADA data at any of the WWTPs.
- The Sewer Utility is not using data visualization tools to access and derive meaning from its historical SCADA data.

4.4 Alarm Notification Software

The Sewer Utility uses WIN-911 for its alarm notification software at all of its WWTPs. At KWWTP, MWWTP, and SWWTP, WIN-911 software is configured to send voice messages over the public switched telephone network (PSTN) via a Dialogic analog telephony card installed in the plant SCADA PC. These remote alarm notification voice messages are sent during hours when the WWTPs are unattended. Sewer Utility staff indicated that the software is configured to first dial operations staff at CKTP, then the on-call operator, followed by the on-call supervisor, advancing to the next number on the roster when acknowledgment has not been received within a set period. The software continues to cycle through the roster until the alarm is acknowledged.

Voice message call-out via PSTN is the only means of remote alarm notification for KWWTP, MWWTP, and SWWTP. There is no redundant alarm notification method, such as Short Message Service (SMS) text messages, at these WWTPs. Failure of the analog telephony card or disruption of telephone service to the WWTP would result in loss of remote alarm notification for the WWTP.

At CKTP, the WIN-911 software installed on the SCADA PCs in the SPB control room and management office has been configured to send both voice messages and SMS text messages simultaneously. Alarm notifications are typically sent out at all hours of the day, but can be enabled or disabled via the SCADA PC HMI screens. Voice messages are communicated over PSTN via Universal Serial Bus (USB) analog modems connected to the two SCADA PCs. SMS text messages are communicated via cellular

modems connected to the SCADA PCs' Recommended Standard (RS)-232 serial interface. The redundant alarm notification methodology in place for CKTP and pump station alarms is consistent with industry best practices.

Sewer Utility staff indicated that individuals receiving alarm notification voice messages or SMS text messages are prompted to enter a code to acknowledge the alarm. However, if operators call in to the WIN-911 system to request a listing of active alarms, the system always reports that there are no active alarms. HDR did not investigate the issue to determine a root cause.

HDR did not review listings of WWTP and pump station alarms for which remote alarm notification is provided. Determination of which alarms to include in remote alarm notification should be included in the Sewer Utility's alarm management program initiative referenced previously.

- There is no redundant alarm notification method for KWWTP, MWWTP, and SWWTP. Failure of the SCADA PC's analog telephony card or disruption of telephone service to the WWTP would result in loss of remote alarm notification for the WWTP.
- Sewer Utility staff indicate that an unresolved issue with the Sewer Utility's WIN-911 implementation prevents operators from obtaining a listing of active alarms when calling in to the WIN-911 system.

5 Industrial Control System Documentation

This section summarizes documentation associated with the Sewer Utility's ICS. It describes the type of documents that the Sewer Utility has available along with a general description of how they are organized and maintained.

5.1 Piping and Instrumentation Diagrams

A collection of design and record drawings from past projects at its WWTPs and pump stations is hosted on the County's eO&M SharePoint site. Some P&IDs can be found throughout these documents, but the relevant record P&IDs for all WWTP or pump station processes are not maintained in consolidated P&ID drawing sets or located in one location. To navigate through the P&IDs between connected processes that were installed or modified under separate projects, the user must browse through different drawing sets.

HDR did not confirm how accurately record P&IDs reflect current conditions or the level of completion of the P&ID record documentation. However, a few general comments can be made. The most recent P&IDs found for MWWTP are from 1996 and observations made during HDR's site visit suggest that they are in need of updating. Based on the revisions to the MWWTP chemical system, abandonment of the WAS system, and revisions to the former SBRs, MWWTP will likely require an in-depth field survey to adequately document as-built conditions. Also, the available P&IDs for SWWTP are very limited. Aside from P&IDs developed for the plant's sludge thickening processes during the recent SWWTP Thickening project, no detailed P&IDs appear to be available for SWWTP.

- Record P&IDs are not maintained in consolidated drawing sets or located in one location.
- Record P&IDs for MWWTP are out of date.
- Aside from P&IDs recently developed for the SWWTP sludge thickening processes, no detailed P&IDs appear to be available for SWWTP.

5.2 Control Strategies

The County's eO&M SharePoint site includes narratives documenting general control descriptions for the major CKTP processes. However, the Sewer Utility has yet to add similar narratives for the processes at the other WWTPs or the wastewater pump stations. HDR understands that the County's eO&M SharePoint site is a work in progress and that the Sewer Utility is working on adding content for some of its wastewater infrastructure.

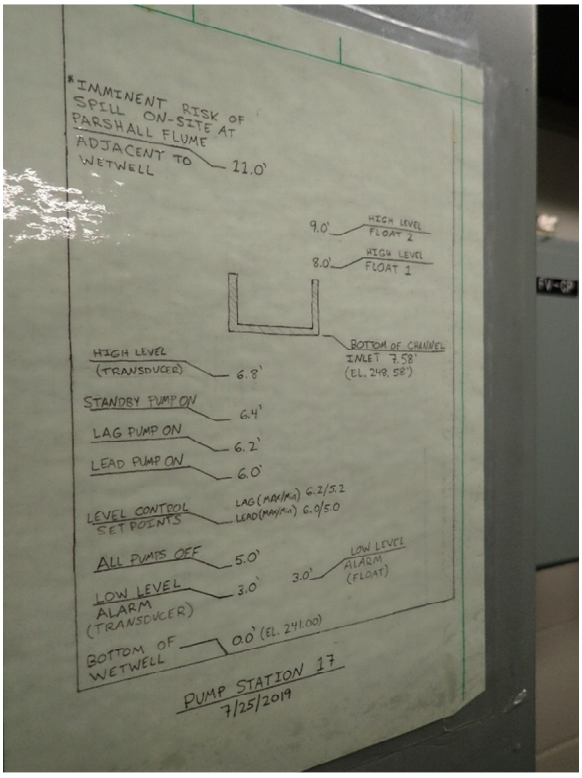
Aside from the CKTP narratives, the Sewer Utility does not maintain control strategies in electronic format that document how the WWTP and pump station processes and equipment are currently controlled locally and via SCADA. These documents are critical for understanding how WWTP and pump station processes are operating, and for

evaluating their performance based on data obtained through SCADA. In the absence of record control strategy documentation, modifications to PLC programming, instrumentation, equipment configuration, and set points may go undocumented and can lead to disparities in understanding among management, operations, and other technical personnel over time. SOP documentation can also fall out of alignment with how equipment is being operated.

Sewer Utility staff indicated that operators currently log process control changes in log books kept at the WWTPs. Physical records do not provide an efficient means of reviewing past process control iterations and comparing previous settings with historical SCADA data. Also, if the log books were lost or damaged, the Sewer Utility would lose all information contained therein.

HDR observed that some of the Sewer Utility's pump stations have hand-drawn sketches taped to control panel enclosures that document the station's level set points for pump control and alarms (see Figure 5-1). HDR believes that these sketches are the most current documentation for pump control and level alarms at these stations.

Figure 5-1. PS-17 level set point documentation



- General control descriptions have yet to be added to the County's eO&M SharePoint site for the major processes at KWWTP, MWWTP, and SWWTP and wastewater pump stations.
- The Sewer Utility does not maintain as-implemented control strategies for its WWTPs and pump stations.

- The Sewer Utility is currently logging process control changes in physical operator log books and not in a more readily accessible, electronic format that can be backed up to prevent loss of information.
- PLC programming modifications may be occurring without documentation of changes made to process controls.

5.3 Control Panel Drawings and Loop Diagrams

Several sets of control panel drawings and loop diagrams can be found on the County's eO&M SharePoint site. The most useful of these drawings are the systems integrator shop drawings included in the O&M folders for the various WWTPs and pump stations. Though these shop drawings are not maintained in consolidated drawing sets, they are relatively easy to locate.

In general, documentation for recent control system additions and modifications appears to be fairly complete. One notable exception to this observation is the 2018 control system upgrade at MWWTP. Record drawings for this work were not available on the County's eO&M SharePoint site, and HDR had to request record drawings for this upgrade from QCC. Documentation for control system work executed on older projects is limited.

In addition to the electronic record drawing collection hosted on the County's eO&M SharePoint site, a hard-copy set of the control panel drawings and loop diagrams associated with a control panel can be found in most control panels.

- The County eO&M SharePoint site is missing record drawings from 2018 control system upgrade at MWWTP.

5.4 O&M Documentation

The Sewer Utility has documentation for several WWTP and pump station processes, equipment, and control system components available on its eO&M SharePoint site. Aside from control system drawings and documentation previously discussed in this section, HDR did not review this documentation in detail as part of its site assessment work.

5.5 ICS Standards and Governance Documentation

In its review of available documentation on the County's eO&M SharePoint site, HDR was unable to locate any ICS standards and governance documentation. Based on discussions with Sewer Utility staff, HDR believes that the Sewer Utility does not have formal documents to guide third-party design and implementation efforts. When an organization's standards are well-developed and documented, expectations for quality, work approach, and results are easily ascertainable from the standards documents. This helps an organization ensure that work is performed in a consistent and desirable manner throughout the ICS and establishes a basis for effectively managing the performance of internal and contracted staff.

In recent years, the Sewer Utility has been managing the quality of ICS implementation work at its facilities by restricting the pool of systems integrators eligible to perform the work to two local, trusted firms that are familiar with the Sewer Utility's infrastructure. Though cultivating a healthy relationship with one or two local competent systems integrators is highly recommended, it is important to take into consideration that systems integrators' workload can fluctuate and these trusted firms may not always be immediately available to perform work for the Sewer Utility. Good ICS standards documentation becomes especially important at times like these when an organization must entrust ICS work to contractors or systems integrators that may be less skilled and/or familiar with the Sewer Utility's infrastructure and preferences. ICS standards documentation can also communicate the Sewer Utility's requirements and preferences to consulting engineers so that their designs adequately capture these elements in the contract documents.

✸ The Sewer Utility does not have formal ICS standards documentation to guide third-party design and implementation efforts.

6 Other Software Packages

This section provides an overview of the non-ICS software packages at the Sewer Utility's WWTPs that bear a relationship to the Sewer Utility SCADA system and/or the assets with which it interacts. It includes a description of the software tools and provides a general summary of their current uses at Sewer Utility facilities.

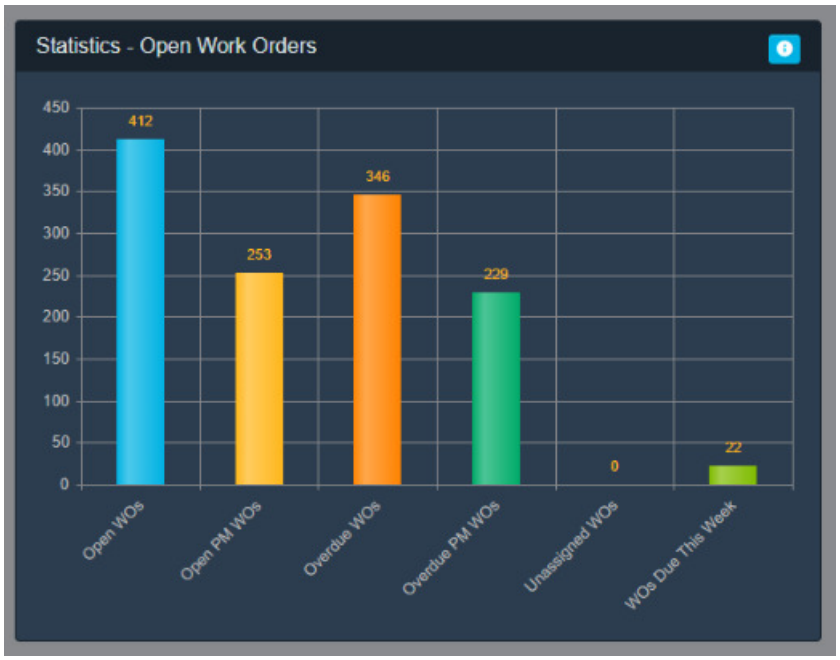
6.1 Computerized Maintenance Management System

The Sewer Utility has selected LLumin for its computerized maintenance management system (CMMS) software. LLumin software is a web browser–based application that provides management and tracking of assets, work orders, spare-parts inventory, and asset financials. The software can be extended with modular licensing to unlock additional functionality such as asset condition assessment tracking and integration with SCADA software platforms.

Sewer Utility staff are in the process of entering assets and their attributes into the LLumin database. Current focuses are adding critical assets and entering installation date and expected useful life data for assets that have already been added to the database. As part of the data entry process, the Sewer Utility is revising its asset tagging convention to establish a new tagging system that will be applied consistently throughout Sewer Utility infrastructure. At the time of HDR's site assessment visits, electrical, control, and instrumentation assets had yet to be entered for MWWTP and SWWTP. HDR also could not find any OT network equipment assets in the LLumin asset database.

The Sewer Utility is now using LLumin for scheduling and tracking reactive and preventive maintenance work orders for assets already entered into the database. Figure 6-1 shows a visualization summarizing open work orders in the LLumin system taken from a screenshot obtained by HDR during its site assessment visits. The Sewer Utility has not integrated the LLumin software with its SCADA system and CMMS and SCADA data remain siloed. Because no data exchange has been established, there are no SCADA-generated work orders based on accumulated runtime, alarms, or other events.

Figure 6-1. Open work orders visualization from LLumin home page



Sewer Utility staff indicated that the Sewer Utility has purchased the LLumin Data Collection and Condition Assessment module but that staff have yet to begin using its features. Among other things, the module will allow staff to log measurements, observations, photos, and other data via mobile devices during equipment inspections. The data collected during inspections can then be automatically compared with preset rules that trigger additional maintenance steps when field data fall outside of normal conditions. Currently, Sewer Utility O&M staff work from PCs and do not have tablets, which presents a barrier to incorporating this software tool into existing workflows.

- Data entry of WWTP and pump station assets and their attributes into the LLumin database has yet to be completed.
- The Sewer Utility's CMMS and SCADA data remain siloed and the Sewer Utility has not implemented automated work orders based on accumulated runtimes, alarms, and other events registered at the SCADA system.

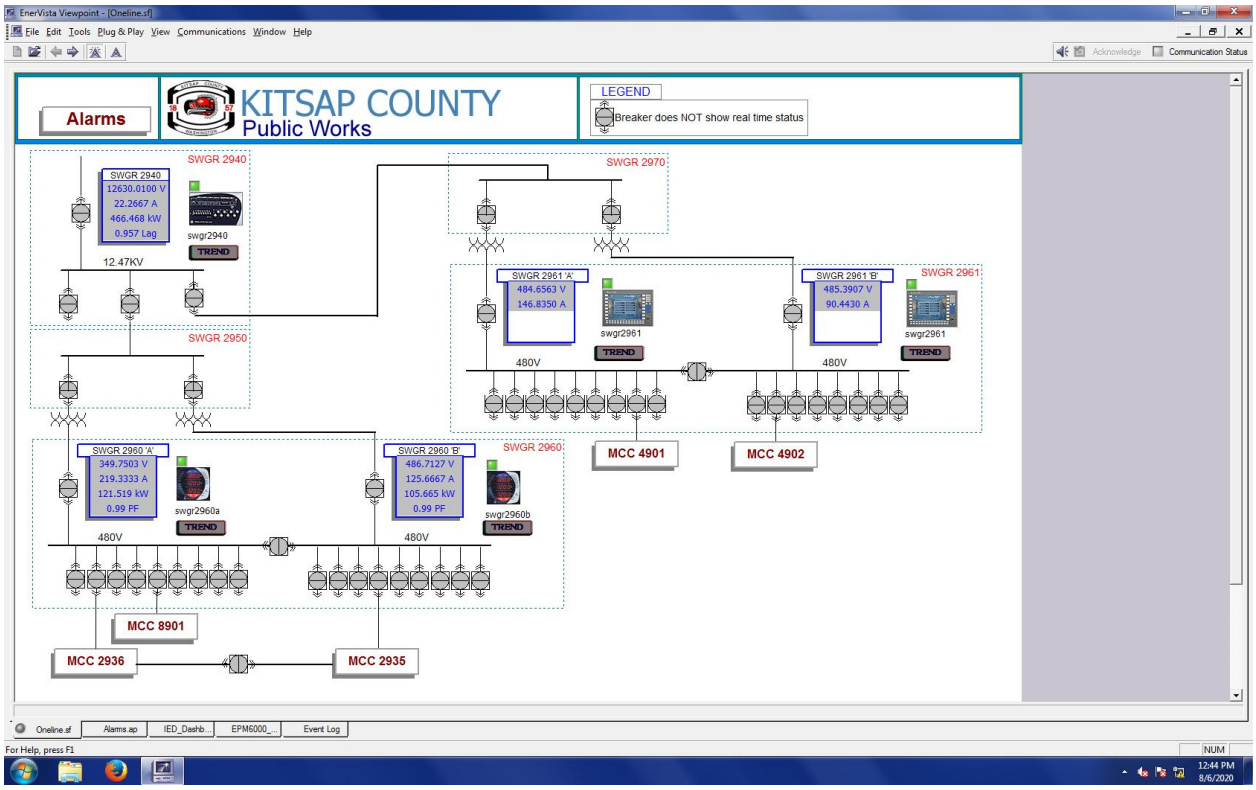
6.2 Energy Management System

At CKTP, an EMS was installed under the Resource Recovery project. This EMS consists of a dedicated EMS PC running GE's EnerVista Viewpoint software, GE Multilin EPM 6000 power monitors installed in several of the CKTP MCCs and switchgear SWGR-2960 (see Figure 6-2), a GE Multilin EPM 9650 power quality meter in CKTP's medium-voltage service entrance switchgear (SWGR-2940), and the GE Entellysis low-voltage switchgear (SWGR-2961) installed in the SPB. CKTP's EnerVista Viewpoint one-line diagram screen in Figure 6-3 depicts an overview of this EMS infrastructure.

Figure 6-2. GE EPM 6000 power monitor

Source: GE.

Figure 6-3. CKTP GE EnerVista Viewpoint one-line diagram screen



As Figure 6-3 indicates, CKTP's standby generators and large electrical loads, like the aeration blowers, have not been integrated into the EMS. Several of the CKTP MCCs and some of the power monitors installed at CKTP are also absent from the EMS. Power monitors have not been installed in the MCCs located in the digester control building (MCC 2), power/blower building (MCC 2971, MCC 2972, MCC 2973, and MCC 2974), headworks building (MCC 2975 and MCC 2976), or SPB (MCC 2981, MCC 2982, MCC 2983, and MCC 2984), so no power data are monitored by the EMS for these MCCs. The two power monitors located in the UV disinfection facility (JIT 3101 and JIT 3102)

have also not been integrated into the EMS. Instead, the CKTP SCADA system monitors limited power data from the UV disinfection power monitors, of which it appears that only kilowatt (kW) values are recorded in the CKTP historian.

For the electrical distribution system buses that are included in the EMS, the EnerVista Viewpoint software has been configured to display real-time, minimum, maximum, and average values for several parameters, including phase current, line and phase voltage, power factor, real power, reactive power, apparent power, and total harmonic distortion (THD) (current and voltage). The software has also been configured to monitor several additional status and alarm parameters associated with the Entellysis low-voltage switchgear and its individual breakers. However, despite monitoring the requisite data, the various one-line diagram screens in the EnerVista Viewpoint software have not been configured to display breaker statuses for SWGR-2961. Because the EMS does not monitor breaker or switch statuses for any of the other electrical distribution system buses, the one-line diagram screens do not indicate those statuses either.

During its site visits, HDR observed that the Ethernet cable connecting the CKTP EMS PC to the network switch in the SPB control room network cabinet was not fully connected and the EnerVista Viewpoint software was not displaying real-time values. After Sewer Utility staff connected the PC to the switch, the software began displaying real-time values. However, HDR observed that the EnerVista Viewpoint software had never been set to record any of the real-time power data that it is monitoring. Unfortunately, it appears that the Sewer Utility has not generated any historical EMS data since the EMS was installed. HDR initiated the trending process within the software so that the EMS PC is now recording real-time data at a default of 1-minute intervals.

Even if historical EMS data were available, the CKTP EMS and SCADA system have not been integrated and their respective data sets remain separate. Furthermore, the Sewer Utility is not currently using power or energy data at the bus level (as monitored by the EMS) or load level (as monitored by SCADA via network VFDs and overload relays) to establish plant, process, or asset baselines or to evaluate process and equipment performance. Power and energy data are central to several KPIs used for individual equipment assets, plant processes, and WWTPs as a whole. If the Sewer Utility wishes to leverage energy-based KPIs to establish operational and/or maintenance goals and to then measure progress toward those goals, it will need to develop a strategy for collecting and managing the power and energy data that those KPIs require.

This strategy should also include the Sewer Utility's other WWTPs and wastewater pump stations. Currently, the Sewer Utility does not have EMS software installed at KWWTP, MWWTP, or SWWTP. It also appears that the power monitors installed at the KWWTP and MWWTP MCCs are not networked to the WWTP PLCs or SCADA PCs. The CKTP EMS and SCADA system are also not monitoring power and energy data that may be available from power monitors and other electrical equipment at the Sewer Utility's pump stations. Aside from Puget Sound Energy billing data and a few load-level power parameters recorded by the CKTP historian, HDR believes that the Sewer Utility has little to no historical power and energy data for its WWTP and wastewater pump station infrastructure.

- CKTP standby generators and large electrical loads (e.g., aeration blowers) have not been integrated into the CKTP EMS.
- Several MCCs at CKTP have no power monitor installed, which prevents them from being included in the CKTP EMS.
- Power monitors installed at the CKTP UV disinfection facility have not been integrated into the CKTP EMS.
- With the exception of SWGR-2961, the CKTP EMS is not monitoring switch and breaker statuses for the major electrical distribution system buses at CKTP.
- The CKTP EMS one-line diagram screens have not been configured to display current breaker statuses for SWGR-2961.
- It appears that the Sewer Utility has not generated any historical EMS data since the CKTP EMS was installed because the EMS software was never set to record any of the real-time power data that it monitors.
- The Sewer Utility is not currently using power or energy data at the bus level or load level to establish plant, process, or asset baselines or to evaluate process and equipment performance.
- Power monitors installed at the KWWTP and MWWTP MCCs are not networked to the WWTP PLCs or SCADA PCs.
- The CKTP EMS and SCADA system are not monitoring power and energy data that may be available from power monitors and other electrical equipment at the Sewer Utility's pump stations.
- Aside from Puget Sound Energy billing data and a few load-level power parameters recorded by the CKTP historian, HDR believes that the Sewer Utility has little to no historical power and energy data for its WWTP and wastewater pump station infrastructure.

6.3 Laboratory Information Management System

Currently, the Sewer Utility is recording laboratory data with Excel spreadsheets and HDR believes that much, if not all, of the associated data entry and processing is manual. Monthly lab reports for the Sewer Utility's four WWTPs are available on the County eO&M SharePoint site. If the laboratory data included in these monthly reports also reside in a Sewer Utility database, HDR is not aware of it. Without a database for laboratory data or laboratory information management system (LIMS) software, working with the Sewer Utility's historical laboratory data is likely to be labor-intensive. Because WWTP laboratory data factor into several plant and process KPIs, it is critical that these data be easily accessible to Sewer Utility staff and available to other Sewer Utility software platforms.

At the time of this writing, HDR believes that the Sewer Utility is negotiating contract terms and conditions with Hach for the installation and licensing of Hach Water Information Management Solution (WIMS) software, which would serve as the Sewer Utility's LIMS. The Sewer Utility has already purchased server and client hardware on which to install the software and Sewer Utility staff intend to add the machines to the WWTP OT networks. Based on review of Hach's scope of work, HDR believes that Hach WIMS client software will be installed on three PCs at CKTP and one PC each at KWWTP, MWWTP, and SWWTP. Hach LAB Cal software will also be installed on one of the three PCs at CKTP. The Hach WIMS server and database software will be installed on a server located at CKTP. The Sewer Utility also intends to purchase Hach WIMS SCADA Interface software for Wonderware InTouch to enable data exchange between the two software platforms.

✸ HDR believes that the Sewer Utility laboratory data are recorded in Excel spreadsheets and do not currently reside on a database, which makes working with the data labor-intensive.

6.4 Data Analytics and Visualization Software

The Sewer Utility is not currently using data analytics or visualization software to work with its CMMS, EMS, laboratory, SCADA, and other data sets outside of their respective software environments. Data analytics and visualization software tools are often highly customizable and can be used to combine data from multiple sources to derive insights that may be difficult or impossible to achieve within the constraints of separate, purpose-built software packages that were developed to serve specific data sets. Many of these tools are also designed with large data sets in mind and can handle manipulations of large blocks of historical data that may cause performance degradation if attempted within some of the Sewer Utility's other software platforms. If the Sewer Utility wishes to pursue a more data-centric approach to the operation and maintenance of its wastewater infrastructure, data analytics and visualization software will become an essential addition to the Sewer Utility's tool set.

✸ The Sewer Utility is not currently using data analytics or visualization software to derive insights from its CMMS, EMS, laboratory, SCADA, and other data sets outside of their respective software environments.

7 Organizational Improvement Categories

This section presents five organizational improvement categories that apply to utility control systems and how they will be applied within the Sewer Utility SCADA Master Plan to relate risks, deficiencies, and proposed improvements to facets of the Sewer Utility's organizational health.

7.1 Organizational Improvement Categories

Not all stakeholders involved with CIP investments in SCADA technologies or who interact with and/or rely on ICS infrastructure have the same degree of familiarity and experience with the associated hardware, software, and technical nuances. It can therefore be beneficial to correlate current risks and deficiencies, as well as proposed investments in specific technological improvements, with more widely understood facets of organizational health. These correlations can help provide context for identified shortcomings and vulnerabilities that may be rooted in technologies outside of some stakeholders' areas of expertise. They can also emphasize the organizational gains that are anticipated from a particular upgrade in a way that may be understood more readily than the technical description of the upgrade alone.

HDR presented five organizational improvement categories that apply to utility control systems during the Sewer Utility SCADA Master Plan kickoff meeting held on July 22, 2020. These organizational improvement categories, depicted in Figure 7-1, are described in the following subsections. The framework provided by these organizational improvement categories will be carried through the various Sewer Utility SCADA Master Plan TMs, contextualizing risks and deficiencies identified in TM-1, guiding development of objectives and technology selection, and relating proposed implementation plan projects to improvements in the Sewer Utility's organizational health.

Figure 7-1. Organizational improvement categories

7.1.1 Operational Optimization

This category covers deficiencies and improvements related to an organization's processes, control strategies, and procedures. Deficiencies that fall under this category might include labor-intensive data management practices, manual operation of equipment that could be automated, and unrefined control loops that result in unnecessary energy consumption (e.g., over-aeration). Operational optimization improvements may consist of equipment and instrumentation upgrades to WWTP processes, improved or increased automation, streamlined workflows, and other enhancements that lower operating costs and/or improve product quality (e.g., effluent, dewatered solids, etc.).

7.1.2 Infrastructure Stability and Modernization

This category focuses on the health and reliability of the organization's assets. Typical organizational efforts within this category include predicting and avoiding failure scenarios, replacing assets that are near the end of their useful lives, asset management initiatives, and ensuring the availability of manufacturer support for the organization's assets. Deficiencies that fall under this category might include failed instrumentation and reliance on discontinued products that are no longer supported by the manufacturer. Improvements in this category can include replacement of legacy hardware, software and firmware upgrades, and upgrading the organization's technology to obtain the benefits from enhanced functionality available in current market offerings.

7.1.3 Cybersecurity Risk Mitigation

According to DHS, critical infrastructure like wastewater facilities is facing increasing risks from cybersecurity threats. Where the technological barrier once limited the number of threat actors to individuals and organizations with intermediate to advanced skills and knowledge, several sophisticated tools have been developed and made accessible to anyone with an Internet connection. These tools have lowered the barrier to entry and increased the effectiveness of less skilled individuals, and, along with their proliferation, cyber-attacks on water and wastewater infrastructure are becoming more common.

The cybersecurity risk mitigation category is focused on improving the organization's cybersecurity posture. Deficiencies that fall under this category might include exposure of critical ICS infrastructure to the public Internet, poor password practices, and unpatched network appliances with known vulnerabilities. Improvements in this category can include modifications to network architecture, hardening of components, device configuration, and preparing for an effective response to a cybersecurity incident.

7.1.4 Critical System Resilience

Even when best practices are adopted, equipment and software can fail. Organizations can prepare for these failures by incorporating redundancy into ICS designs and establishing scripted procedures to guide staff response after failures occur. However, it is impossible for an organization to prepare for every failure scenario. Unexpected events happen and these events can disrupt ICS functionality.

The critical system resilience category is focused on identification and mitigation of potential failure scenarios before they happen as well as developing the organization's ability to recover from unplanned disruptions. Deficiencies that fall under this category might include critical ICS infrastructure without UPS battery backup power, poor data backup practices, and lack of redundancy in critical network infrastructure. Improvements in this category can include establishing redundancy for critical ICS components, revisions to network topologies, and implementing measures to protect against irrecoverable data loss.

7.1.5 Workforce Efficiency

The workforce efficiency category focuses on empowering an organization's staff and eliminating barriers to workforce performance. Many of the improvements related to this category have to do with providing staff with the information they need, when and where they need it, and introducing technologies that deepen insight and enable increased efficiency. Other enhancements in this category seek to capture institutional knowledge in the tools, documentation, and technologies used by an organization's staff to streamline knowledge transfer for new hires, accelerate the development of junior staff, and efficiently communicate organizational standards and expectations to contracted parties. Deficiencies that fall under this category might include cumbersome access to real-time and historical SCADA data, poor documentation practices, and ineffective HMI screen design that provides little situational awareness to operators.

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8 Risk and Deficiency Summary

Table 8-2 compiles the risks and deficiencies associated with the Sewer Utility's OT networks, SCADA system components, and associated infrastructure that were identified in previous sections of TM-1. The table includes subsection references to assist readers in locating the specific subsections where each risk and deficiency is described in more detail. The table also correlates each risk and deficiency to one or more of the organizational improvement categories introduced in Section 7. Applicable organizational improvement categories are denoted with one or more "✸" symbols in their respective columns.

To help communicate the significance of various risks and deficiencies, a ranking system has been applied based on the quantity of "✸" symbols shown for a given organizational improvement category. The ranking system is defined in Table 8-1. Risks and deficiencies from each TM-1 section are sorted in Table 8-2 so that the most significant risks and deficiencies from each section appear first.

Table 8-1. Risk and deficiency ranking system description

Ranking	Description
✸✸✸	**Major** risk or deficiency. Immediate corrective measures are recommended and/or major organizational health benefit(s) to be gained from related improvements.
✸✸	**Moderate** risk or deficiency. Near-term corrective measures are recommended and/or significant organizational health benefit(s) to be gained from related improvements.
✸	**Minor** risk or deficiency. Corrective measures are recommended, but likelihood and/or impact of failure/event may be low. Some organizational health benefit(s) to be gained from related improvements.

Table 8-2. WWTP and pump station PLC summary

Section	Sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency
Network Architecture	2.7	There is a direct connection between CKTP business LAN and OT network switches in the SPB control room network cabinet. This direct connection between the business LAN and OT network presents a significant security risk for the OT network.			✸✸✸		
Network Architecture	2.7	A cellular router was found connected to the unmanaged OT network switch in the SPB control room network cabinet. The device could provide a backdoor into the CKTP OT network for external devices that the Sewer Utility has no control over, bypassing security measures in place for the network. Sewer Utility staff have since disconnected the cellular router from the network.			✸✸✸		
Network Architecture	2.13	No automated or manual backup procedures appear to be in place for the historical SCADA data contained on the CKTP historian. Failure of the CKTP historian server could result in loss of CKTP's historical SCADA data.				✸✸✸	
Network Architecture	2.13	Historical SCADA data for KWWTP, MWWTP, and SWWTP may exist only on external hard drives connected to the SCADA PCs at the WWTPs. Failure of the external hard drive or a catastrophic event that impacts the SCADA PC and external hard drive may result in loss of the WWTP's historical SCADA data.				✸✸✸	
Network Architecture	2.3	Pump stations on the VHF licensed radio WAN experience long delays in communication of pump station statuses and alarms, which have presented challenges to County staff in providing timely responses to critical pump station alarms and accurate calculations of accumulated equipment runtimes.	✸✸				✸
Network Architecture	2.2	Given the current network arrangement, the most critical network switch in the CKTP OT network is a single point of failure for the network.				✸✸	

Table 8-2. WWTP and pump station PLC summary

Section	Sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency
Network Architecture	2.2	CKTP OT network arrangement in PNL 8580A has created multiple single points of failure for communication between CKTP SCADA nodes and all of the plant PLCs.				✸✸	
Network Architecture	2.2	CKTP OT network has no resilience because of a lack of access switch and cable path redundancy, and there are instances where lack of OT network redundancy may undermine process redundancy.				✸✸	
Network Architecture	2.2	Improving CKTP OT network resilience could prevent loss of SCADA monitoring and control functionality and continue logging of historical SCADA data in the event of singular network component or cable failure.				✸✸	
Network Architecture	2.3	Currently, Sewer Utility staff do not have a central location where all WWTP SCADA systems can be monitored and controlled.					✸✸
Network Architecture	2.3	The lower bandwidth inherent in VHF-based telemetry is ill-suited for increased data exchange between the pump stations and the CKTP SCADA system and would constrain the Sewer Utility's objective of near real-time monitoring and alarming for wastewater pump stations.		✸✸			
Network Architecture	2.3	Four of the six pump stations with historically poor VHF communications remain on the VHF licensed radio WAN. Planned modifications for the Manchester area pump stations may improve communications for those pump stations.		✸✸			
Network Architecture	2.3	The CKTP SCADA system does not appear to be accurately recording communication status data for the pump stations on the cellular WAN.		✸✸			
Network Architecture	2.7	Public IP addresses are assigned to IP nodes within the CKTP and SWWTP OT networks.			✸✸		

Table 8-2. WWTP and pump station PLC summary

Section	Sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency
Network Architecture	2.7	There appear to be parallel entry points to the SWWTP OT network from external networks: one via SWWTP's Tempered Networks HIPswitch and one via a secure gateway used for the SWWTP business LAN wireless access point.			✸✸		
Network Architecture	2.9	Because of inherent security risks with VNC-based applications, HDR recommends transitioning away from VNC sessions for remote access to the Sewer Utility's OT networks.			✸✸		
Network Architecture	2.9	Users accessing the WWTP OT networks remotely share a common password, which means that no AAA measures are in place for remote access to the WWTP OT networks.			✸✸		
Network Architecture	2.9	MFA for remote access sessions to the WWTP OT networks would provide additional security for the network in conjunction with the adoption of AAA measures.			✸✸		
Network Architecture	2.10	The Sewer Utility's Tempered Networks Conductor instance has generic user accounts that do not allow for adequate user authentication or attributing of any security modifications made to a specific individual.			✸✸		
Network Architecture	2.10	No MFA measures are in place to secure access to the Sewer Utility's Tempered Networks Conductor instance.			✸✸		
Network Architecture	2.10	Multiple user types are allowed to assume remote control over SCADA PCs on the Sewer Utility's OT networks, which may be providing some users with more permissions and access to OT network resources than they require. Sewer Utility OT network remote access use cases need to be defined so that appropriate security controls can be identified and implemented.			✸✸		
Network Architecture	2.10	The Sewer Utility's Airwall edge services do not have current firmware versions installed.			✸✸		

Table 8-2. WWTP and pump station PLC summary

Section	Sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency
Network Architecture	2.10	The HIPswitch 100g installed at CKTP appears to be limited to 5 Mbps of data throughput. Given the intended application for SCADA-related data exchange between CKTP and the other WWTPs, this amount of throughput will likely be inadequate for the Sewer Utility's near-term needs.		✸✸			
Network Architecture	2.11	Some of the PCs on the CKTP OT network have likely been in service for 5 to 7 years and should be replaced as part of the Sewer Utility's planned Wonderware upgrade at CKTP.		✸✸			
Network Architecture	2.11	Operating system login sessions are maintained on CKTP OT network PCs and a common username and password is shared by all users.			✸✸		
Network Architecture	2.12	Unprotected OT network components share space with exposed plumbing and mechanical equipment in the CTKP administration and lab building electrical room.				✸✸	
Network Architecture	2.12	Status and alarms are not monitored for UPSs that provide power to SCADA PCs and servers and OT network equipment. The installed UPSs also have no remote monitoring capability.				✸✸	
Network Architecture	2.12	KPUD-owned Carrier Ethernet access switches that provide communication between KWWTP, MWWTP, and SWWTP and CKTP are not on UPS power.				✸✸	
Network Architecture	2.12	The Sewer Utility's current strategy of allocating small, dedicated UPSs for OT network PCs, servers, and other critical loads provides very limited battery backup times for this equipment, leaving the Sewer Utility reliant on the proper functioning of the standby generators to keep the equipment online during power outages.				✸✸	
Network Architecture	2.13	No automated or manual procedures are in place for establishing off-site backups of Sewer Utility WWTP SCADA data or ICS configuration and programming files.				✸✸	

Table 8-2. WWTP and pump station PLC summary

Section	Sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency
Network Architecture	2.13	No automated or manual backup procedures appear to be in place for backing up the Sewer Utility OT network PCs and servers.				✸✸	
Network Architecture	2.16	The Sewer Utility does not have a formal cybersecurity incident response program for the OT networks it manages.			✸✸		
Network Architecture	2.11	CKTP OT network has been set up as a workgroup. Implementing a domain for the OT network would allow the Sewer Utility to manage all user accounts and permissions on a single server and enable segmentation of the OT network to increase security and optimize network performance.	✸		✸		✸
Network Architecture	2.14	The Sewer Utility does not have software tools to monitor the CKTP OT network and manage its performance.	✸		✸		✸
Network Architecture	2.5	Several unmanaged switches at CKTP are recommended for replacement with managed switches to mitigate risks to network stability and security.		✸	✸		
Network Architecture	2.14	The Sewer Utility does not have a syslog server or other central repository for collecting CKTP OT network device logs and network event data.			✸		✸
Network Architecture	2.2	The access switch serving the CKTP SCADA PCs and historian server is an unmanaged switch, which propagates undesirable broadcast and multicast packets generated by the operating systems on those machines throughout the network.		✸			
Network Architecture	2.2	KWWTP OT network has no resilience because of a lack of access switch and cable path redundancy, and this lack of OT network redundancy may undermine liquid stream process redundancy.				✸	

Table 8-2. WWTP and pump station PLC summary

Section	Sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency
Network Architecture	2.3	The pump station communication efficiency parameter values displayed at the CKTP SCADA HMI and logged in the CKTP historian may be misrepresenting actual VHF licensed radio WAN radio path performance because of the calculations used in the MTU PLC programming.	✸				
Network Architecture	2.4	An OM1 fiber-optic patch cable has been used to patch two OM3 fiber-optic cables at the fiber-optic patch panel within PNL 2920 in the CKTP power/blower building. This patch cable should be replaced with a suitable OM3 patch cable.		✸			
Network Architecture	2.4	There are instances of UTP Category cables with insufficient voltage insulation ratings connecting IP nodes within 480 VAC equipment enclosures at CKTP and PS-67.		✸			
Network Architecture	2.5	The Sewer Utility has not standardized on a specific managed switch, which can lead to stocking of additional spare switches to facilitate rapid switch replacement in the event of switch failure.	✸				
Network Architecture	2.5	All ports on most switches throughout the Sewer Utility OT networks are capping connected devices at the theoretical 100 Mbps limit inherent in the switch ports. As data volumes increase within the Sewer Utility's OT networks in the coming years, the port speeds supported by these switches may become a limiting factor.		✸			
Network Architecture	2.5	Several managed switches on Sewer Utility OT networks are accessible via manufacturer default username and password.			✸		
Network Architecture	2.6	The Sewer Utility has not implemented on-site tablet-based workflows for Sewer Utility staff, which can improve workforce efficiency and increase staff engagement with ICS software.					✸

Table 8-2. WWTP and pump station PLC summary

Section	Sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency
Network Architecture	2.7	The subnet assigned to the CKTP OT network effectively limits the network to 254 connected devices. The Sewer Utility will require a larger pool of IP addresses to support additional devices in the future and adapt to the proliferation of IP devices that is becoming the norm in the industrial automation industry.		✸			
Network Architecture	2.7	Unused network switch ports are enabled and assigned to active VLANs throughout the Sewer Utility's OT networks.			✸		
Network Architecture	2.9	UltraVNC encryption plugin is not enabled. Security of VNC sessions used to establish remote access to WWTP OT networks could be increased by enabling encryption at the VNC application layer.			✸		
Network Architecture	2.10	On-call staff, QCC, and I&C technicians all share access to the Tempered Networks Kitsap Telemetry overlay network. This may be allowing access to PLCs and other OT network resources that on-call staff do not require access to and complicates management of third-party access to the Sewer Utility's OT network.			✸		
Network Architecture	2.10	Devices are included in the Tempered Networks Kitsap IC overlay network that County staff may not need to access remotely. If remote access is not required for these devices, they should be removed from the overlay network as a security precaution.			✸		
Network Architecture	2.10	HIPswitches are providing a single layer of defense at the periphery of the Sewer Utility's OT networks, which does not adhere to Defense-in-Depth strategies recommended by DHS and other information security organizations.			✸		
Network Architecture	2.10	Communication links between KWWTP, MWWTP, and SWWTP and CKTP have no redundancy.				✸	
Network Architecture	2.10	Pump station and CKTP MTU VHF radios have AES encryption disabled, which exposes the pump station VHF licensed radio WAN to eavesdropping and security risks.			✸		

Table 8-2. WWTP and pump station PLC summary

Section	Sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency
Network Architecture	2.11	KWWTP, MWWTP, and SWWTP SCADA have likely been in service for 3 to 4 years and should be replaced as part of the Sewer Utility's planned Wonderware upgrade at the plants.		✸			
Network Architecture	2.12	Physical security at the Sewer Utility WWTPs could be improved by introducing camera systems and providing monitoring and alarming of more of the building entrances during hours when the WWTPs are unattended.			✸		
Network Architecture	2.12	Network cabinet and network panel PNL-8580A are routinely left unlocked.			✸		
Network Architecture	2.12	Construction activity at KWWTP is generating a significant amount of dust in the space occupied by KWWTP's Internet service demarcation appliance.				✸	
Network Architecture	2.13	Backups of PLC programming project files could be better organized to improve version control.				✸	
Network Architecture	2.13	The Sewer Utility is not leveraging virtualization for the PCs and servers in its OT networks. Recovering from loss of one of these physical machines or a disaster would require significantly more time and effort than a scenario where the Sewer Utility's ICS software is installed in a virtualized environment.				✸	
Network Architecture	2.12	In general, the network switches within the Sewer Utility's OT network have no on-board power supply or external 24 VDC power supply redundancy.				✸	
Network Architecture	2.14	The Sewer Utility does not maintain an organized system of easily accessible network device configuration file backups for managed switches and cellular routers within its OT networks.				✸	
Network Architecture	2.15	Sewer Utility has high-level network block diagrams for the WWTPs, but does not maintain comprehensive network architecture diagrams.					✸

Table 8-2. WWTP and pump station PLC summary

Section	Sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency
Network Architecture	2.15	Sewer Utility does not maintain detailed fiber-optic patch panel schedules or have a consistently applied tagging system for fiber-optic patch panels and cables.					✸
Network Architecture	2.15	Sewer Utility practices for tagging copper Ethernet cables at both ends could be improved.					✸
ICS Hardware	3.5	The LEL transmitter on the CKTP headworks odor control fan ductwork is registering an IR source fault and is not monitoring combustible-gas concentration in the odor control system.		✸✸✸			
ICS Hardware	3.5	HDR observed that the thermal dispersion flowmeter installed on the aeration line for the CKTP aerated grit tank 1 stage 2 diffuser is measuring zero flow, while the positions of manual valves on either side of the instrument suggest that flow should be occurring.		✸✸✸			
ICS Hardware	3.5	Combustible-gas monitoring equipment at the MWWTP sludge pumping gallery, headworks odor control system, and WAS tank is non-functional.		✸✸✸			
ICS Hardware	3.5	Combustible-gas monitoring equipment at the SWWTP process building upper-floor process room is non-functional.		✸✸✸			
ICS Hardware	3.5	The SWWTP process building fire alarm panel has failed so SWWTP is not currently monitoring or alarming for fires.		✸✸✸			
ICS Hardware	3.5	Combustible-gas monitoring equipment at the PS-24 wet well is faulted.		✸✸✸			
ICS Hardware	3.5	Combustible-gas monitoring equipment at the PS-71 wet well is non-functional.		✸✸✸			

Table 8-2. WWTP and pump station PLC summary

Section	Sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency
ICS Hardware	3.5	Operation of the SWWTP RDT is a highly manual process where operations staff have to target a reduced sludge thickness to avoid shutting down the thickened sludge pump on high discharge pressure because of reportedly undersized sludge discharge piping. This workaround is reducing the efficacy of the RDT because the equipment is not dewatering sludge to the extent that it could.		✸✸			✸✸
ICS Hardware	3.5	The SWWTP sludge storage tank level is not monitored. Operations staff have resorted to a manual method of controlling tank level that introduces significant risk of operator error and relies on a high-level switch with a non-ideal installation for alarming and shutdown of the sludge supply to the tank.		✸✸			✸
ICS Hardware	3.1	The Allen-Bradley MicroLogix 1500 PLCs installed at PS-4, PS-7, and PS-17 have been discontinued by the manufacturer and are nearing the end of their useful service life.		✸✸			
ICS Hardware	3.1	The Allen-Bradley SLC 500 PLCs installed at PS-24 and PS-71 are in the active mature phase of the manufacturer's product life cycle and are nearing the end of their useful service life.		✸✸			
ICS Hardware	3.1	HDR observed that the PLC controller battery alarm light was illuminated at the bar screen 1023 main control panel in the CKTP headworks building electrical room.				✸✸	
ICS Hardware	3.2	The OITs installed at PS-4, PS-17, PS-24, PS-71, and CP-300 at KWWTP are nearing the end of their useful service life.		✸✸			
ICS Hardware	3.3	OT network and ICS components within the CKTP digester control building control panel (PNL 6000) are exposed to significant levels of H_2S and high ambient temperatures. Installation of this panel in an area with a hazardous-area classification is an NEC violation. County electricians also indicated that H_2S corrosion has been a significant maintenance issue for control wiring at the nearby MCC within the building.				✸✸	

Table 8-2. WWTP and pump station PLC summary

Section	Sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency
ICS Hardware	3.3	Status and alarms are not monitored for UPSs that provide power to ICS and instrumentation equipment. Many of the installed UPSs have no remote monitoring capability.				✸✸	
ICS Hardware	3.3	Several control panels at Sewer Utility facilities do not have battery backup power.				✸✸	
ICS Hardware	3.4	Sewer Utility staff have no means of monitoring or controlling KWWTP, MWWTP, and SWWTP from the existing CKTP SCADA PCs.					✸✸
ICS Hardware	3.4	Sewer Utility staff do not have access to near real-time status and alarm information for wastewater pump stations at CKTP.					✸✸
ICS Hardware	3.5	Based on discussions with Sewer Utility I&C technicians, HDR believes that the Sewer Utility does not have a formal calibration and maintenance program for field instrumentation and associated control loops.		✸✸			
ICS Hardware	3.5	Current CKTP effluent flow calculations provided by Trojan UV system are resulting in higher flows than those derived from an accounting of other CKTP flow measurements.	✸✸				
ICS Hardware	3.5	Automated control of the CKTP BNR process has proved to be unstable. Operators currently position the aeration control valves manually and have to frequently adjust blower header pressure set points based on process demand.	✸✸				
ICS Hardware	3.5	Unlike the other three CKTP aeration basins, aeration basin 1 has no DO probes installed. This is one of the deficiencies frustrating the Sewer Utility's BNR efforts at CKTP.	✸✸				
ICS Hardware	3.5	The chlorine residual and turbidity analyzers associated with the CKTP reclaimed-water filtration system were found powered down during HDR's site visit.		✸✸			

Table 8-2. WWTP and pump station PLC summary

Section	Sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency
ICS Hardware	3.5	The low-level switch for the CKTP thickened sludge blending tank has failed and the tank's circulation pump and digester feed pumps are likely operating without a low-level shutdown interlock.		✸✸			
ICS Hardware	3.5	The Sewer Utility has no means of direct measurement for plant influent flow at MWWTP.	✸✸				
ICS Hardware	3.5	Some of the instrumentation related to the MWWTP headworks odor control system and its associated chemical system either is non-functional or has been removed. Systems are no longer operating per their original design.		✸✸			
ICS Hardware	3.5	The magmeter on the sludge line feeding the MWWTP GBT is severely corroded.		✸✸			
ICS Hardware	3.5	The MWWTP aeration basins have no DO probes or other analytical instruments for monitoring the BNR process.		✸✸			
ICS Hardware	3.5	The MWWTP SCADA system is not receiving a flow signal from the flow transmitter and totalizer on the plant W3 pump discharge piping.		✸✸			
ICS Hardware	3.5	Instrumentation within the MWWTP Trojan UV system has had recent issues and operations staff have reduced confidence in the system's UV dosing control.		✸✸			
ICS Hardware	3.5	The SWWTP effluent flow control valve is unable to maintain its position when commanded to close. The valve tries to maintain a closed position but eventually begins opening. SWWTP has no bypass piping around this valve, so the plant would need to shut down in order for the control valve to be serviced or replaced.		✸✸			
ICS Hardware	3.5	The SWWTP SBRs have no DO probes or other analytical instruments for monitoring the BNR process.		✸✸			

Table 8-2. WWTP and pump station PLC summary

Section	Sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency
ICS Hardware	3.5	The ultrasonic level transducer measuring the PS-24 wet well level was observed to be coated with grime and dried scum. The condition of the transducer may be degrading the accuracy of the level measurement.		✸✸			
ICS Hardware	3.5	PS-34 has no PLC and the station's wet well level appears to be controlled by a level indicator and controller that monitors the wet well's radar level transmitter. Because of the age and condition of the control panel components, its undocumented modifications, and lack of PLC, PS-34 would be a good candidate for a control panel upgrade.		✸✸			
ICS Hardware	3.1	Sewer Utility staff have difficulty maintaining MCC DeviceNet networks at CKTP, which has the potential to increase downtime for equipment connected to the DeviceNet networks.		✸		✸	
ICS Hardware	3.4	The Sewer Utility may benefit from establishing a secure, dedicated space for ICS servers and critical network equipment.			✸	✸	
ICS Hardware	3.5	A condition assessment survey of existing instrumentation has yet to be performed. This effort would provide the most value if done on a process-by-process basis as part of process and equipment level-of-automation and performance optimization evaluations.	✸	✸			
ICS Hardware	3.5	Sewer Utility staff indicated that the level transmitter for the SWWTP thickened sludge storage tank is reporting level measurements that do not align with actual tank levels.		✸			✸
ICS Hardware	3.5	Short cycling of the pumps is a common occurrence at PS-24.	✸	✸			
ICS Hardware	3.1	Allen-Bradley has made an end-of-life announcement for the CompactLogix L3x PLCs installed in various panels at CKTP. These PLCs will be discontinued by the manufacturer as of December 2020.		✸			

Table 8-2. WWTP and pump station PLC summary

Section	Sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency
ICS Hardware	3.1	The MWWTP blower building RIO control panel is installed above another control panel in a location that is not easily accessible by Sewer Utility staff.					✸
ICS Hardware	3.1	The Sewer Utility does not appear to have standardized on PLC platform I/O module types. I/O module standardization could help the Sewer Utility reduce spare-parts inventory and enforce its preferences.	✸				
ICS Hardware	3.2	The CP-300 OIT at KWWTP was experiencing a communication error during HDR's site visit.		✸			
ICS Hardware	3.2	The OIT at the master station CTU control panel in the SPB control room at CKTP appears to be out of service.		✸			
ICS Hardware	3.3	Several control panels at Sewer Utility facilities do not have 24 VDC power supply redundancy.				✸	
ICS Hardware	3.3	There is a mix of 120 VAC and 24 VDC control and power circuits within the Sewer Utility's industrial control panels and the voltages present are not always readily apparent without closer inspection of the components. To eliminate or reduce shock hazards for personnel, the Sewer Utility may wish to consider standardizing on 24 VDC power and controls and/or improved voltage segregation and identification for control panels introduced by future CIP projects.	✸				
ICS Hardware	3.3	The Sewer Utility is having difficulty maintaining desirable ambient temperatures within the MWWTP electrical room and some of the CKTP electrical rooms.	✸				

Table 8-2. WWTP and pump station PLC summary

Section	Sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency
ICS Hardware	3.4	The CKTP SPB control room has only two standard-size monitors where SCADA screens can be displayed. Having large-format displays would make it so that SCADA screens are discernible from a greater distance and could be referenced more easily during staff discussions. Additional monitors/displays would allow staff to leave commonly referenced screens on display at all times.					✸
ICS Hardware	3.5	The Sewer Utility has no means of direct measurement for CKTP effluent flow.	✸				
ICS Hardware	3.5	The CKTP headworks odor control biofilter sprinkler control panel is out of service and watering of the biofilter is now a manual process for Sewer Utility staff. Replacing and/or introducing instrumentation to maintain desirable moisture levels in the biofilter via automation could improve Sewer Utility workforce efficiency and the effectiveness of the biofilter.					✸
ICS Hardware	3.5	Only CKTP aeration basin 4 has ammonium and nitrate probes installed to monitor nitrogen removal occurring in the basin.	✸				
ICS Hardware	3.5	The CKTP cogeneration system and digester gas conditioning system have been abandoned in place because of high material and maintenance costs and limited digester gas production.		✸			
ICS Hardware	3.5	One of the analytical probes associated with the SWWTP odor control system appears to have a splice in the probe's manufacturer cable, which may be degrading the accuracy of the probe's measurement or disrupting the signal entirely.		✸			
ICS Hardware	3.5	The thermal dispersion flow switch on the SWWTP RDT spray water supply line has been damaged. This may result in a shorter than expected useful service life for the switch.		✸			
ICS Hardware	3.5	The Sewer Utility is not currently monitoring BIOXIDE storage tank level at PS-71.		✸			

Table 8-2. WWTP and pump station PLC summary

Section	Sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency
ICS Software	4.2	Lack of centralized management for ICS device data and SCADA visualizations has resulted in non-standardized programming objects and visualizations at the Sewer Utility's WWTPs.	✸✸✸				✸✸✸
ICS Software	4.2	Red and green on/off, open/closed color schemes are not consistently applied throughout the Sewer Utility's HMI and OIT screens.					✸✸✸
ICS Software	4.3	SCADA data are not being leveraged beyond data required for mandatory reporting.	✸✸	✸✸			✸✸
ICS Software	4.3	The Sewer Utility is not using data visualization tools to access and derive meaning from its historical SCADA data.	✸✸	✸✸			✸✸
ICS Software	4.2	Sewer Utility staff do not appear to have a means of shelving nuisance alarms or alarms associated with known issues.	✸✸				✸✸
ICS Software	4.2	Sewer Utility WWTP HMI screens do not appear to provide alarm priority information or allow for sorting and filtering of alarms by alarm priority.	✸✸				✸✸
ICS Software	4.3	The Sewer Utility has no historical data for the overwhelming majority of its SCADA tags, and the Sewer Utility is not capturing data for several processes and equipment.	✸✸				✸✸
ICS Software	4.1	The Sewer Utility does not have PLC programming standards in place and its PLC programming project files reflect a variety of conventions and programming objects implemented by multiple systems integrators.	✸✸				
ICS Software	4.2	The Sewer Utility's Wonderware InTouch software at its WWTPs is in, or will soon be entering, the mature support phase of the software developer's product life cycle, during which limited support is offered.		✸✸			
ICS Software	4.2	HMI overview and process screens could be updated to include more contextual information to facilitate operator situational awareness.					✸✸

Table 8-2. WWTP and pump station PLC summary

Section	Sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency
ICS Software	4.2	Sewer Utility staff have no means of remotely resetting pump station alarms from CKTP HMI screens. The lack of remote alarm reset requires County staff to physically visit the pump stations to reset alarms.					✸✸
ICS Software	4.2	HDR observed that there are issues with communication of analog parameters between several pump stations and CKTP. Several pump station pop-up HMI screens appear to constantly display zero values for analog parameters and historian data are also logging constant, out-of-range values for these pump station parameters.		✸✸			
ICS Software	4.2	The Sewer Utility does not appear to have pump station remote monitoring capabilities for wet well level, force main pressure, pump speed, LEL, BIOXIDE/chemical storage tank level, power and energy parameters, or other analog parameters for the pump stations.	✸✸				
ICS Software	4.2	Alarm summary and alarm history HMI screens at SWWTP are not automatically updated to display current alarm information.		✸✸			
ICS Software	4.2	The CKTP Wonderware implementation is generating considerable alarm activity, much of which is caused by the same alarms.					✸✸
ICS Software	4.3	The Sewer Utility's Wonderware Historian and Historian Client software at CKTP is in the mature support phase of the software developer's product life cycle, during which limited support is offered.		✸✸			
ICS Software	4.3	The historical SCADA data for KWWTP, MWWTP, and SWWTP are accessible only via the SCADA PC at each WWTP and have not been imported to the Sewer Utility's historian at CKTP.					✸✸
ICS Software	4.3	The Sewer Utility's means of accessing its historical SCADA data are time-consuming, are ill-suited for handling large queries, and present a barrier to ad hoc data exploration.					✸✸

Table 8-2. WWTP and pump station PLC summary

Section	Sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency
ICS Software	4.3	The Sewer Utility has not implemented automated reports for SCADA data at any of the WWTPs.					✸✸
ICS Software	4.4	There is no redundant alarm notification method for KWWTP, MWWTP, and SWWTP. Failure of the SCADA PC's analog telephony card or disruption of telephone service to the WWTP would result in loss of remote alarm notification for the WWTP.				✸✸	
ICS Software	4.1	Sewer Utility PLCs are running a variety of firmware versions.		✸			
ICS Software	4.2	At CKTP, alarm acknowledgments made at one HMI thick client are not being registered by other HMI thick clients.					✸
ICS Software	4.2	Horizontal alarm banner at the bottom of SWWTP HMI screens may be non-functional.	✸				
ICS Software	4.2	Sewer Utility staff have indicated that there are cases throughout the WWTP HMI process screens where the wrong engineering units are being displayed for equipment speed values.		✸			
ICS Software	4.2	Equipment pop-up windows/screens do not appear to have functionality to provide information on active alarms or conditions, not internal to the equipment, that are inhibiting the equipment from running.					✸
ICS Software	4.2	Equipment pop-up windows/screens could be developed to include additional electrical, diagnostic, and performance data as well as expanded motor start count information.					✸
ICS Software	4.2	Trend screens display current values against time only and do not provide meaningful situational awareness.					✸
ICS Software	4.2	Root-cause analysis and alarm suppression functionality have not been developed for the Sewer Utility's WWTP HMI systems.	✸				✸

Table 8-2. WWTP and pump station PLC summary

Section	Sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency
ICS Software	4.2	HMI screens do not have troubleshooting text prompts or decision tree aids to help operators react to alarm conditions.					✸
ICS Software	4.4	Sewer Utility staff indicate that an unresolved issue with the Sewer Utility's WIN-911 implementation prevents operators from obtaining a listing of active alarms when calling in to the WIN-911 system.					✸
ICS Documentation	5.2	The Sewer Utility is currently logging process control changes in physical operator log books and not in a more readily accessible, electronic format that can be backed up to prevent loss of information.	✸				✸ ✸
ICS Documentation	5.5	The Sewer Utility does not have formal ICS standards documentation to guide third-party design and implementation efforts.	✸				✸
ICS Documentation	5.1	Record P&IDs are not maintained in consolidated drawing sets or located in one location.					✸
ICS Documentation	5.1	Record P&IDs for MWWTP are out of date.					✸
ICS Documentation	5.1	Aside from P&IDs recently developed for the SWWTP sludge thickening processes, no detailed P&IDs appear to be available for SWWTP.					✸
ICS Documentation	5.2	General control descriptions have yet to be added to the County's eO&M SharePoint site for the major processes at KWWTP, MWWTP, and SWWTP and wastewater pump stations.					✸
ICS Documentation	5.2	The Sewer Utility does not maintain as-implemented control strategies for its WWTPs and pump stations.					✸
ICS Documentation	5.2	PLC programming modifications may be occurring without documentation of changes made to process controls.					✸

Table 8-2. WWTP and pump station PLC summary

Section	Sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency
ICS Documentation	5.3	The County eO&M SharePoint site is missing record drawings from 2018 control system upgrade at MWWTP.					✸
Other Software Packages	6.4	The Sewer Utility is not currently using data analytics or visualization software to derive insights from its CMMS, EMS, laboratory, SCADA, and other data sets outside of their respective software environments.	✸✸	✸✸			✸✸
Other Software Packages	6.2	It appears that the Sewer Utility has not generated any historical EMS data since the CKTP EMS was installed because the EMS software was never set to record any of the real-time power data that it monitors.		✸✸			✸✸
Other Software Packages	6.2	The Sewer Utility is not currently using power or energy data at the bus level or load level to establish plant, process, or asset baselines or to evaluate process and equipment performance.		✸✸			✸✸
Other Software Packages	6.2	Aside from Puget Sound Energy billing data and a few load-level power parameters recorded by the CKTP historian, HDR believes that the Sewer Utility has little to no historical power and energy data for its WWTP and wastewater pump station infrastructure.		✸✸			✸✸
Other Software Packages	6.1	Data entry of WWTP and pump station assets and their attributes into the LLumin database has yet to be completed.		✸✸			✸
Other Software Packages	6.1	The Sewer Utility's CMMS and SCADA data remain siloed and the Sewer Utility has not implemented automated work orders based on accumulated runtimes, alarms, and other events registered at the SCADA system.		✸			✸✸
Other Software Packages	6.3	HDR believes that the Sewer Utility laboratory data are recorded in Excel spreadsheets and do not currently reside on a database, which makes working with the data labor-intensive.					✸✸

Table 8-2. WWTP and pump station PLC summary

Section	Sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency
Other Software Packages	6.2	Several MCCs at CKTP have no power monitor installed, which prevents them from being included in the CKTP EMS.	✸	✸			✸
Other Software Packages	6.2	Power monitors installed at the KWWTP and MWWTP MCCs are not networked to the WWTP PLCs or SCADA PCs.	✸	✸			✸
Other Software Packages	6.2	The CKTP EMS and SCADA system are not monitoring power and energy data that may be available from power monitors and other electrical equipment at the Sewer Utility's pump stations.		✸			✸
Other Software Packages	6.2	CKTP standby generators and large electrical loads (e.g., aeration blowers) have not been integrated into the CKTP EMS.					✸
Other Software Packages	6.2	Power monitors installed at the CKTP UV disinfection facility have not been integrated into the CKTP EMS.					✸
Other Software Packages	6.2	With the exception of SWGR-2961, the CKTP EMS is not monitoring switch and breaker statuses for the major electrical distribution system buses at CKTP.					✸
Other Software Packages	6.2	The CKTP EMS one-line diagram screens have not been configured to display current breaker statuses for SWGR-2961.					✸

9 References

ANSI/ISA (American National Standards Institute/International Society of Automation)

2016 *ANSI/ISA-18.2-2016, Management of Alarm Systems for the Process Industries.*

DHS (U.S. Department of Homeland Security)

2016 *Recommended Practice: Improving Industrial Control System Cybersecurity with Defense-in-Depth Strategies.*

NFPA (National Fire Protection Association)

2021 *NFPA 70E: Standard for Electrical Safety in the Workplace.*

2020 *NFPA 820: Standard for Fire Protection in Wastewater Treatment and Collection Facilities.*

NIST (National Institute of Standards and Technology)

2015 *NIST Special Publication 800-82, Revision 2: Guide to industrial Control Systems Security.*

Rockwell Automation

2020a *MicroLogix 1500 Programmable Logic Controller Systems.* https://www.rockwellautomation.com/en-us/products/hardware/allen-bradley/discontinued-products/micrologix-1500-controllers.html. Viewed on September 1, 2020.

2020b *1769 CompactLogix L3x Controllers.* https://www.rockwellautomation.com/en-us/products/hardware/allen-bradley/programmable-controllers/small-controllers/compactlogix-family/compactlogix-1769-controllers.html. Viewed on September 1, 2020.

2020c *Product Lifecycle Status.* https://www.rockwellautomation.com/global/support/product-compatibility-migration/lifecycle-status/overview.page. Viewed on September 1, 2020.

Schneider Electric

2020 *APC Power Saving Back-UPS 1500 Runtime Graph.* https://www.apc.com/products/runtimegraph/runtime_graph.cfm?base_sku=BR1500G&chartSize=large. Viewed on September 1, 2020.

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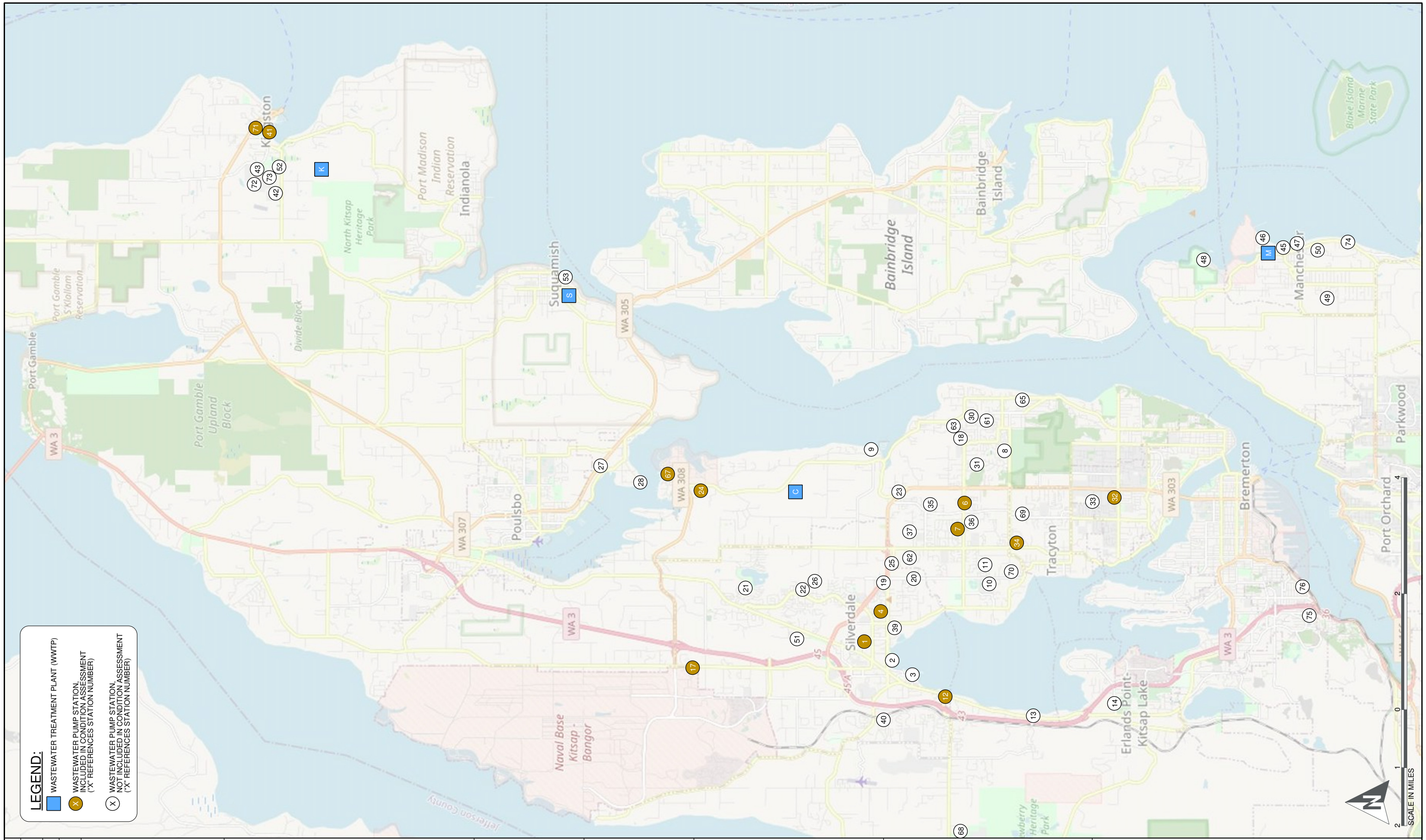
Appendix A

Site Maps



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Murraysmith, Inc.
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KITSAP COUNTY PUBLIC WORKS
SEWER UTILITY DIVISION
SEWER UTILITY SCADA MASTER PLAN

BAR IS 1 INCH ON ORIGINAL 11"x17" DRAWING 0 1"

GENERAL
SITE MAP

FIGURE A1

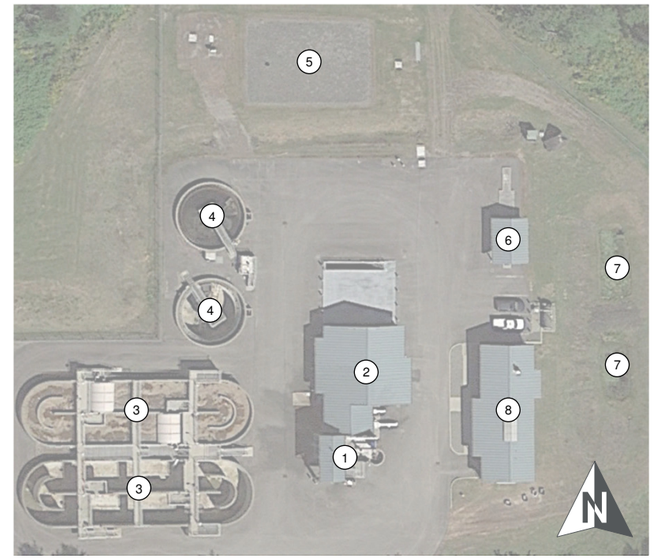
SHT 1 OF 2

CENTRAL KITSAP TREATMENT PLANT

250 125 0 250 500
SCALE IN FEET

CKTP SITE REFERENCE KEY: (X)

1. HEADWORKS
2. PRIMARY CLARIFIERS
3. AERATION BASINS
4. SECONDARY CLARIFIERS
5. UV DISINFECTION
6. GRAVITY THICKENERS
7. DIGESTERS
8. DIGESTER CONTROL BUILDING
9. WAS THICKENING BUILDING
10. POWER/BLOWER BUILDING
11. AERATION BASINS 3 & 4 ELECTRICAL BUILDING
12. RECLAIMED WATER BUILDING
13. SOLIDS PROCESSING BUILDING
14. CARBON ADDITION FACILITY
15. STORM WATER DECANT FACILITY
16. HEADWORKS BIOFILTER
17. COGEN AND DIGESTER GAS CONDITIONING FACILITY
18. WASTE GAS BURNER
19. ADMINISTRATION AND LAB BUILDING
20. MODULAR OFFICE (TRAILERS 103)
21. OPERATIONS FACILITIES BUILDING
22. SHOP AND EQUIPMENT MAINTENANCE BUILDING
23. SEPTAGE RECEIVING

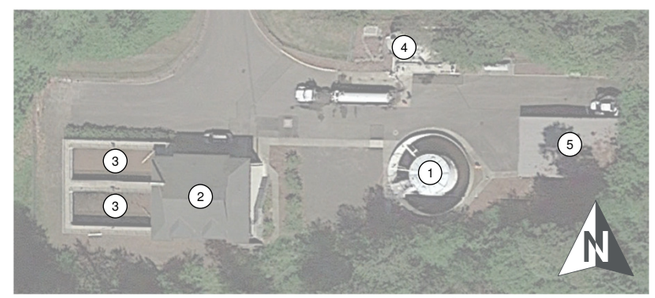


KINGSTON WASTEWATER TREATMENT PLANT

0 50 100
SCALE IN FEET

KWWTP SITE REFERENCE KEY: (X)

1. HEADWORKS
2. PROCESS BUILDING
3. OXIDATION DITCHES
4. SECONDARY CLARIFIERS
5. BIOFILTER
6. UV DISINFECTION
7. STORMWATER DETENTION PONDS
8. OPERATIONS BUILDING



SUQUAMISH WASTEWATER TREATMENT PLANT

0 25 50
SCALE IN FEET

SWWTP SITE REFERENCE KEY: (X)

1. SLUDGE STORAGE
2. PROCESS BUILDING
3. SBR BASINS
4. THICKENED SLUDGE STORAGE TANK
5. SERVICE BUILDING

MANCHESTER WASTEWATER TREATMENT PLANT

0 25 50
SCALE IN FEET

MWWTP SITE REFERENCE KEY: (X)

1. INFLUENT PUMP STATION
2. HEADWORKS
3. AERATION BASINS
4. SECONDARY CLARIFIERS
5. OPERATIONS BUILDING
6. SLUDGE LOADING FACILITY
7. GENERATOR BUILDING
8. BLOWER BUILDING
9. UV DISINFECTION
10. RAS/WAS SPLITTER BOX

FACILITY LOCATIONS:

CENTRAL KITSAP TREATMENT PLANT (CKTP)
12351 Brownsville Highway NE
Poulsbo, WA 98370

KINGSTON WASTEWATER TREATMENT PLANT (KWWTP)
23055 S Kingston Road NE
Kingston, WA 98346

MANCHESTER WASTEWATER TREATMENT PLANT (MWWTP)
8020 E Caraway Road
Port Orchard, WA 98366

SUQUAMISH WASTEWATER TREATMENT PLANT (SWWTP)
18019 Division Avenue NE
Suquamish, WA 98392

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BAR IS 1 INCH ON ORIGINAL 11"x17" DRAWING 0 1"

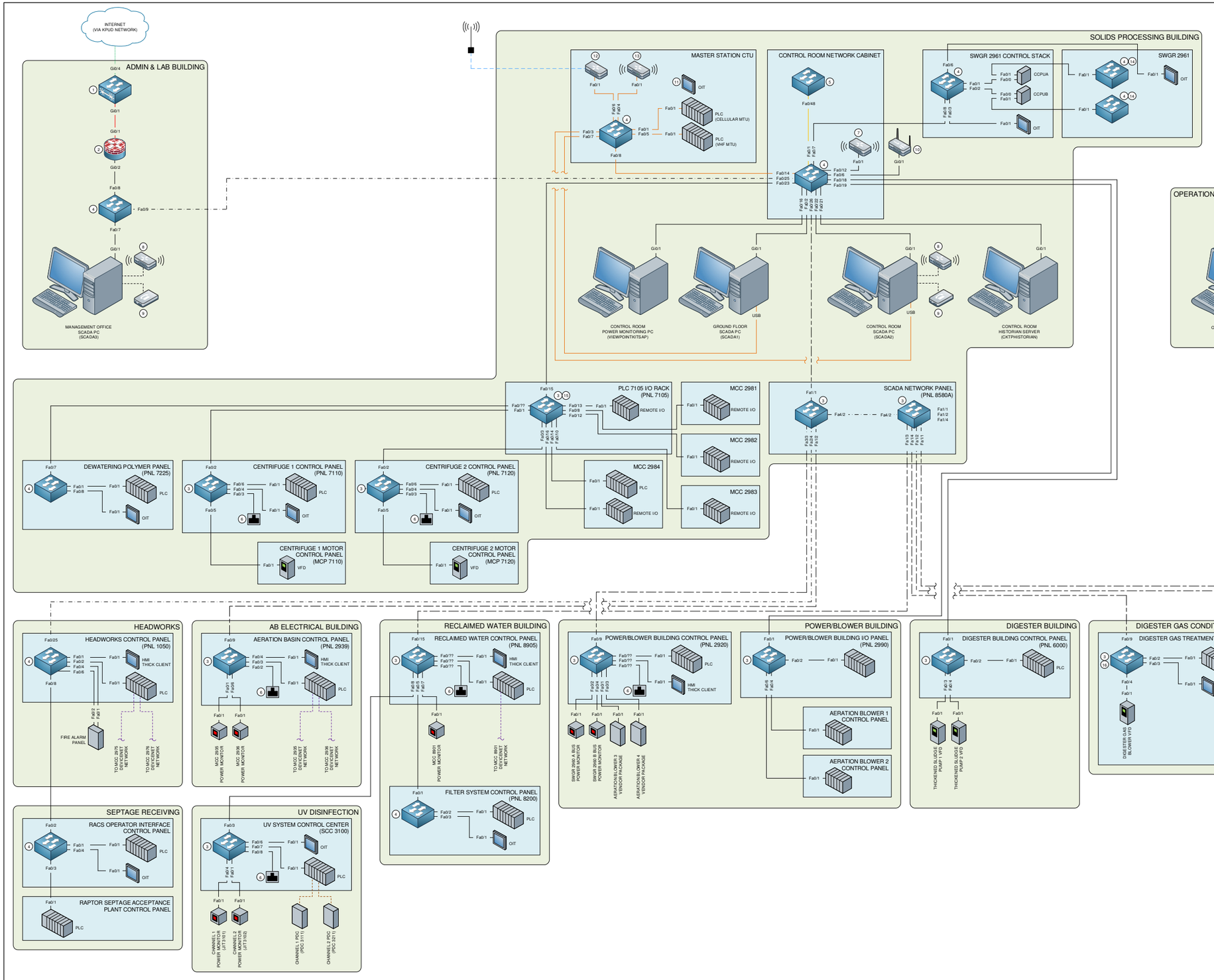
GENERAL
WWTP SITE MAPS

FIGURE A2

SHT 2 OF 2

Appendix B

Network Architecture Diagrams



GENERAL NOTES:

1. DRAWING REPRESENTS CONDITIONS OBSERVED DURING HDR SITE VISIT(S) AND DOES NOT REFLECT THE COUNTY'S FUTURE PLANNED WORK WITH QUALITY CONTROLS CORPORATION (QCC).
2. DRAWING DOES NOT SHOW FIBER-OPTIC PATCH PANELS OR ACTUAL PHYSICAL ROUTING OF FIBER PATHS. ONLY END-TO-END CONNECTIONS ARE SHOWN.
3. PHYSICAL CONNECTIONS ARE DEPICTED WITH VARIOUS LINE TYPES THAT INDICATE PROTOCOL AND CABLE TYPE. THE COLOR OF THE PHYSICAL CONNECTION INDICATES THE NETWORK OVER WHICH THE CONNECTION IS MADE. REFER TO LEGEND FOR DETAILS.
4. DRAWING DOES NOT SHOW STAND-ALONE CONTROL PANELS THAT ARE NOT NETWORKED TO THE PLANT PROCESS CONTROL SYSTEM (PCS).

KEY NOTES:

1. KITSAP PUD (KPUD) OWNED CARRIER ETHERNET ACCESS SWITCH
2. TEMPERED NETWORKS HIPSWITCH, 5 MBPS THROUGHPUT
3. ETHERNET ACCESS SWITCH, MANAGED (LAYER 2)
4. ETHERNET ACCESS SWITCH, UNMANAGED
5. KITSAP COUNTY INFORMATION SERVICES (IS) ETHERNET ACCESS SWITCH, MANAGED (LAYER 2). OTHER IS NETWORK CONNECTION AT SWITCH NOT SHOWN.
6. PROGRAMMING INTERFACE
7. CELLULAR ROUTER
8. CELLULAR MODEM FOR ALARM NOTIFICATION SYSTEM SMS MESSAGING
9. ANALOG MODEM FOR ALARM NOTIFICATION SYSTEM VOICE MESSAGING. CONNECTION TO CKTP PHONE SYSTEM NETWORK AND PUBLIC SWITCHED TELEPHONE NETWORK (PSTN) NOT SHOWN.
10. UNLICENSED 5 GHZ ACCESS POINT FOR IN-PLANT WIRELESS EXTENSION OF OT NETWORK
11. OIT DISCONNECTED FROM PANEL ACCESS SWITCH
12. ETHERNET RADIO FOR COMMUNICATIONS WITH LIFT STATIONS
13. CELLULAR ROUTER FOR COMMUNICATIONS WITH LIFT STATIONS
14. IP CONNECTIONS TO SWITCHGEAR BREAKERS NOT SHOWN.
15. TWO ETHERNET CONNECTIONS AT THIS SWITCH WERE NOT IDENTIFIED DURING HDR SITE VISITS
16. COGEN SYSTEM CONTROL PANEL AND DIGESTER GAS CONDITIONING CHILLER CONTROL PANEL HAVE BEEN POWERED DOWN. ETHERNET CONNECTIONS FROM MANAGED SWITCH IN PNL 9201 TO DEVICES IN THESE CONTROL PANELS ARE NOT SHOWN ON THIS DRAWING.

LEGEND:

- ETHERNET (COPPER)
- ETHERNET (COAXIAL)
- CARRIER ETHERNET (SINGLE-STRAND SINGLE-MODE FIBER-OPTIC)
- ETHERNET (MULTI-MODE (OM1) FIBER-OPTIC)
- ETHERNET (MULTI-MODE (OM3) FIBER-OPTIC)
- SERIAL (COPPER)
- SUQUAMISH WWTP OPERATIONAL TECHNOLOGY (OT) SUBNET
- KITSAP COUNTY SEWER UTILITY OT TEMPERED NETWORKS WAN
- CKTP BUSINESS LAN
- KITSAP COUNTY SEWER UTILITY OT VHF RADIO WAN
- DEVICENET
- TRUNKED NETWORKS
- CKTP PUMP STATION TELEMETRY SUBNET
- MODBUS RTU
- Faxy — FAST ETHERNET PORT (10/100 MBPS), x = SLOT #, y = PORT #
- Gixy — GIGABIT ETHERNET PORT (10/100/1000 MBPS), x = SLOT #, y = PORT #

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SEWER UTILITY SCADA MASTER PLAN

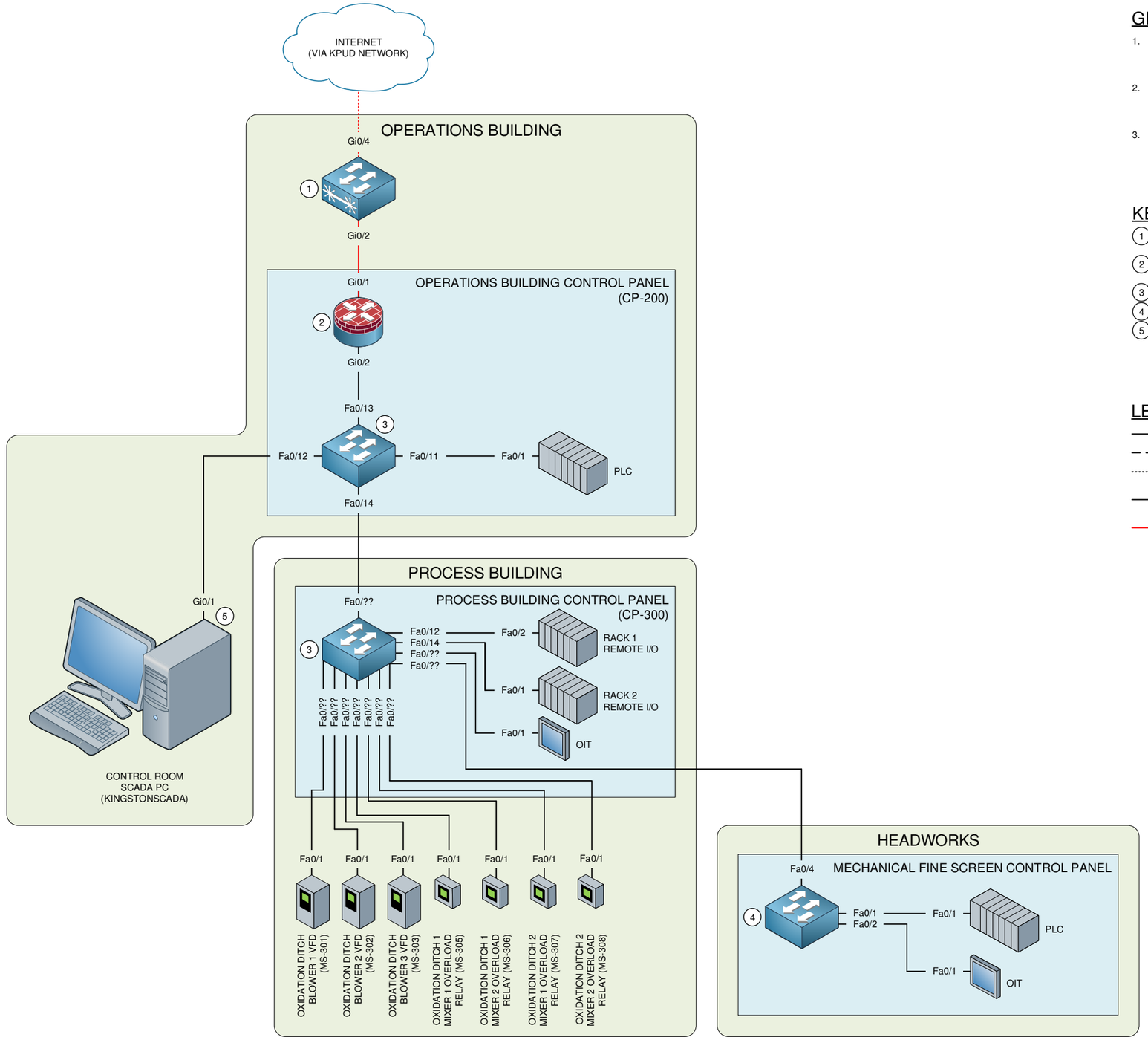
BAR IS 1 INCH ON ORIGINAL 22"x34" DRAWING (0 – 1")

GENERAL

CENTRAL KITSAP TREATMENT PLANT PHYSICAL NETWORK DIAGRAM

FIGURE B1

SHT 1 OF 4



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3. PHYSICAL CONNECTIONS ARE DEPICTED WITH VARIOUS LINE TYPES THAT INDICATE PROTOCOL AND CABLE TYPE. THE COLOR OF THE PHYSICAL CONNECTION INDICATES THE NETWORK OVER WHICH THE CONNECTION IS MADE. REFER TO LEGEND FOR DETAILS.

KEY NOTES:

1. KITSAP PUD (KPUD) OWNED CARRIER ETHERNET ACCESS SWITCH
2. TEMPERED NETWORKS HIPSWITCH, 75 MBPS THROUGHPUT
3. ETHERNET ACCESS SWITCH, MANAGED (LAYER 2)
4. ETHERNET ACCESS SWITCH, UNMANAGED
5. ALARM NOTIFICATION OCCURS OVER PUBLIC SWITCHED TELEPHONE NETWORK (PSTN) VIA ANALOG TELEPHONY CARD INSTALLED IN PLANT SCADA PC. CONNECTION TO PLANT TELEPHONE SYSTEM NETWORK AND PSTN NOT SHOWN.

LEGEND:

- ETHERNET (COPPER)
- ETHERNET (COAXIAL)
- CARRIER ETHERNET (SINGLE-STRAND SINGLE-MODE FIBER-OPTIC)
- KINGSTON WWTP OPERATIONAL TECHNOLOGY (OT) SUBNET
- KITSAP COUNTY SEWER UTILITY OT TEMPERED NETWORKS WAN
- Fax/y — FAST ETHERNET PORT (10/100 MBPS), x = SLOT #, y = PORT #
- Gix/y — GIGABIT ETHERNET PORT (10/100/1000 MBPS), x = SLOT #, y = PORT #

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SEWER UTILITY DIVISION
SEWER UTILITY SCADA MASTER PLAN

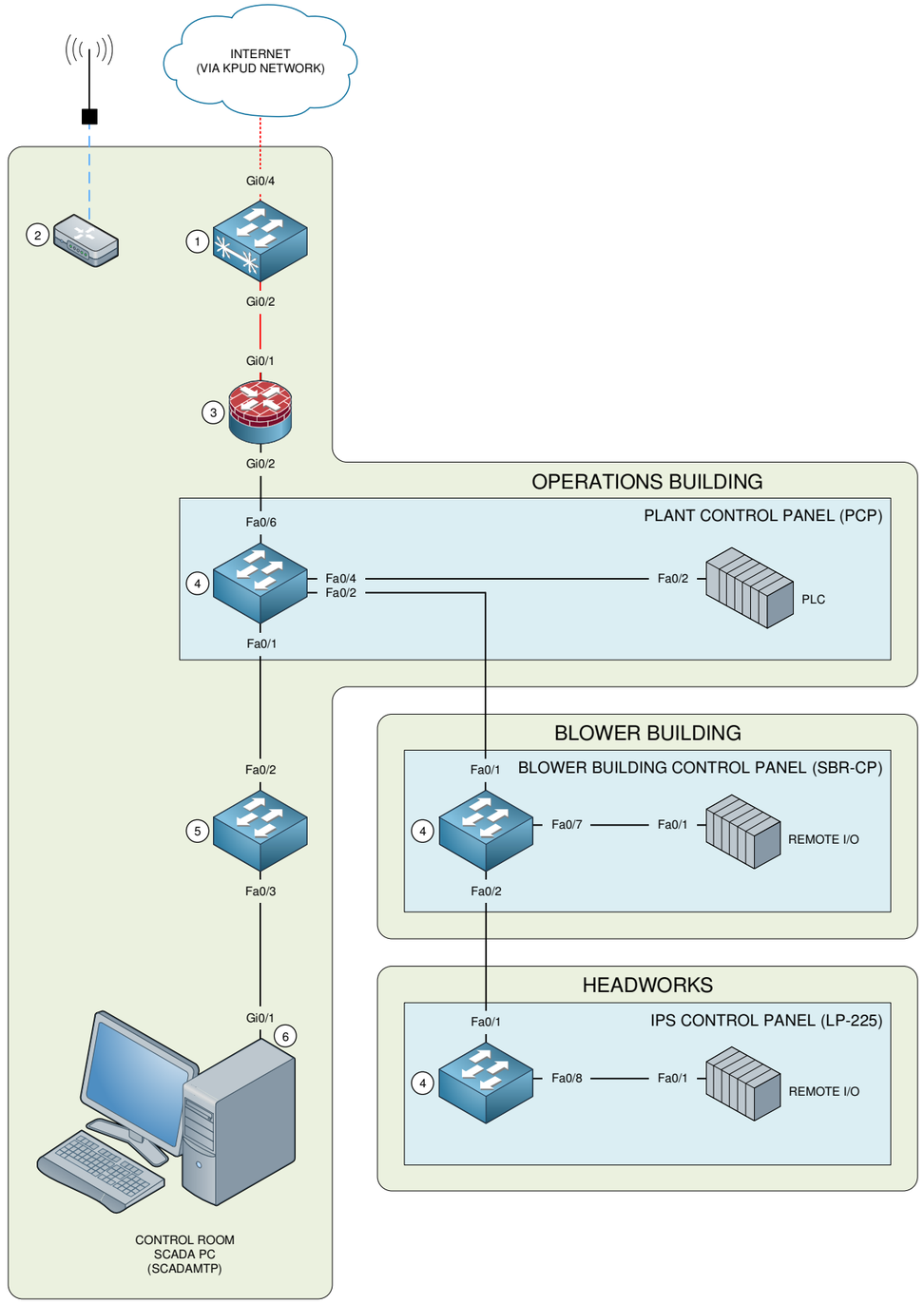
BAR IS 1 INCH ON ORIGINAL 11"x17" DRAWING (0 – 1")

GENERAL

KINGSTON WWTP PHYSICAL NETWORK DIAGRAM

FIGURE B2

SHT 2 OF 4



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2. DRAWING DOES NOT SHOW FIBER-OPTIC PATCH PANELS OR ACTUAL PHYSICAL ROUTING OF FIBER PATHS. ONLY END-TO-END CONNECTIONS ARE SHOWN.
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KEY NOTES:

1. KITSAP PUD (KPUD) OWNED CARRIER ETHERNET ACCESS SWITCH
2. ETHERNET RADIO FOR FUTURE COMMUNICATIONS WITH MANCHESTER AREA LIFT STATIONS. VHF FREQUENCY TO BE DETERMINED.
3. TEMPERED NETWORKS HIPSWITCH, 75 MBPS THROUGHPUT
4. ETHERNET ACCESS SWITCH, MANAGED (LAYER 2)
5. ETHERNET ACCESS SWITCH, UNMANAGED
6. ALARM NOTIFICATION OCCURS OVER PUBLIC SWITCHED TELEPHONE NETWORK (PSTN) VIA ANALOG TELEPHONY CARD INSTALLED IN PLANT SCADA PC. CONNECTION TO PLANT TELEPHONE SYSTEM NETWORK AND PSTN NOT SHOWN.

LEGEND:

- ETHERNET (COPPER)
- ETHERNET (COAXIAL)
- CARRIER ETHERNET (SINGLE-STRAND SINGLE-MODE FIBER-OPTIC)
- MANCHESTER WWTP OPERATIONAL TECHNOLOGY (OT) SUBNET
- KITSAP COUNTY SEWER UTILITY OT TEMPERED NETWORKS WAN
- KITSAP COUNTY SEWER UTILITY OT VHF RADIO WAN
- Fax/y — FAST ETHERNET PORT (10/100 MBPS), x = SLOT #, y = PORT #
- Gix/y — GIGABIT ETHERNET PORT (10/100/1000 MBPS), x = SLOT #, y = PORT #

NO	DATE	BY	APPR	REVISIONS
1	08/2020	JMT		TM-1: EXISTING SYSTEM OVERVIEW

Murraysmith, Inc.
600 University Street #300
Seattle, WA 98101
Phone: (206) 462-7030

HDR Engineering, Inc.
929 108th Avenue NE #1300
Bellevue, WA 98004
Phone: (425) 453-1523
Fax: (425) 453-1707

JMT	08/26/2020	JMT	08/26/2020
DESIGNED BY	DATE	APPROVED BY	DATE
JMT	08/26/2020	10231983	
DRAWN BY	DATE	HDR PROJECT NUMBER	
OA	xxx	KC-205-20	
CHECKED BY	DATE	CLIENT PROJECT NUMBER	

Kitsap County Public Works
Sewer Utility Division
12351 Brownsville Highway NE
Poulsbo, WA 98370

KITSAP COUNTY PUBLIC WORKS
SEWER UTILITY DIVISION
SEWER UTILITY SCADA MASTER PLAN

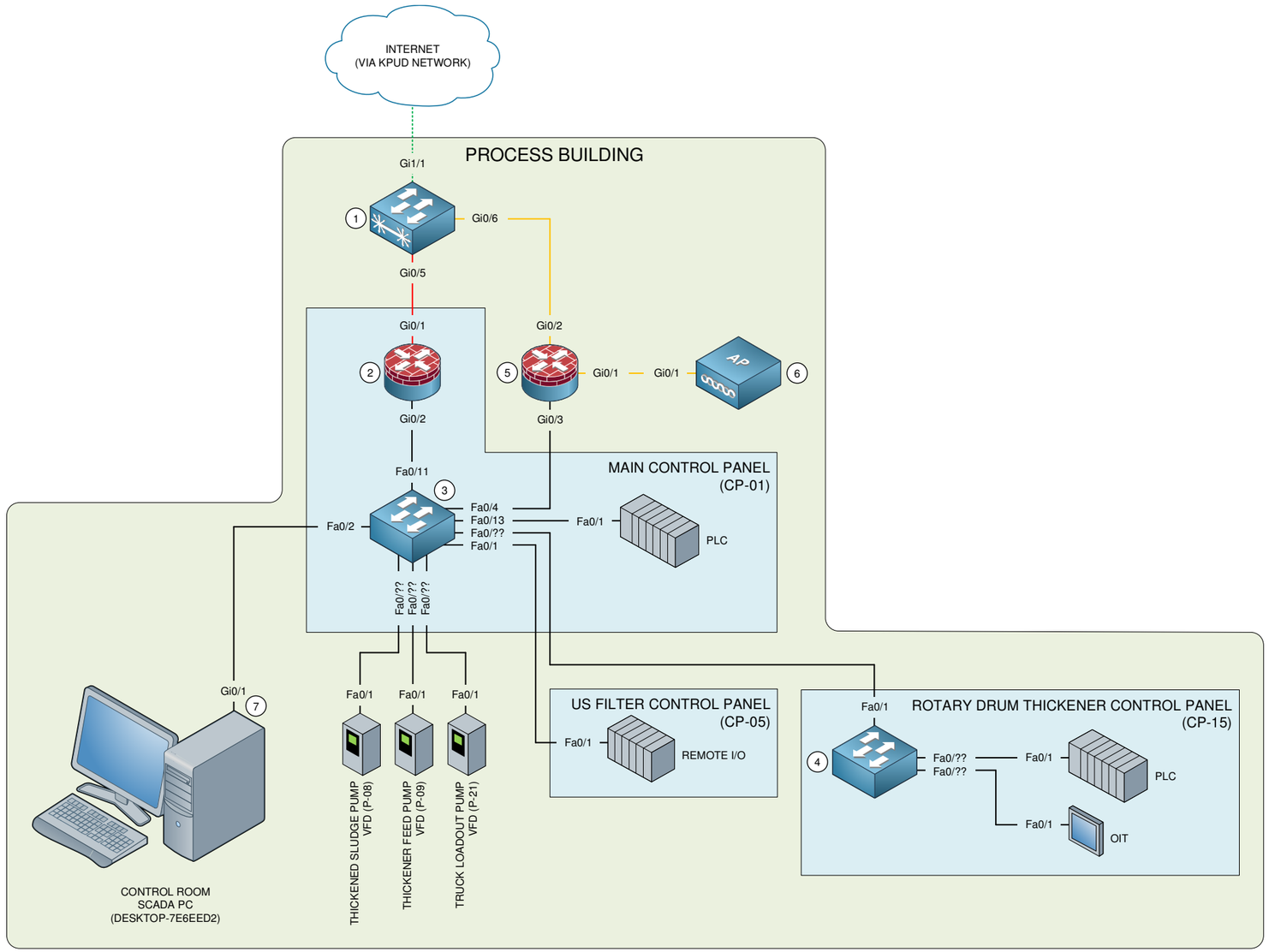
BAR IS 1 INCH ON ORIGINAL 11"x17" DRAWING 0 1"

GENERAL

MANCHESTER WWTP PHYSICAL NETWORK DIAGRAM

FIGURE B3

SHT 3 OF 4



GENERAL NOTES:

1. DRAWING REPRESENTS CONDITIONS OBSERVED DURING HDR SITE VISIT(S) AND DOES NOT REFLECT THE COUNTY'S FUTURE PLANNED WORK WITH QUALITY CONTROLS CORPORATION (QCC).
2. DRAWING DOES NOT SHOW FIBER-OPTIC PATCH PANELS OR ACTUAL PHYSICAL ROUTING OF FIBER PATHS. ONLY END-TO-END CONNECTIONS ARE SHOWN.
3. PHYSICAL CONNECTIONS ARE DEPICTED WITH VARIOUS LINE TYPES THAT INDICATE PROTOCOL AND CABLE TYPE. THE COLOR OF THE PHYSICAL CONNECTION INDICATES THE NETWORK OVER WHICH THE CONNECTION IS MADE. REFER TO LEGEND FOR DETAILS.

KEY NOTES:

1. KITSAP PUD (KPUD) OWNED CARRIER ETHERNET ACCESS SWITCH
2. TEMPERED NETWORKS HIPSWITCH, 75 MBPS THROUGHPUT
3. ETHERNET ACCESS SWITCH, MANAGED (LAYER 2)
4. ETHERNET ACCESS SWITCH, UNMANAGED
5. KITSAP COUNTY INFORMATION SERVICES (IS) SECURE GATEWAY (FIREWALL AND ROUTER)
6. WIRELESS ACCESS POINT
7. ALARM NOTIFICATION OCCURS OVER PUBLIC SWITCHED TELEPHONE NETWORK (PSTN) VIA ANALOG TELEPHONY CARD INSTALLED IN PLANT SCADA PC. CONNECTION TO PLANT TELEPHONE SYSTEM NETWORK AND PSTN NOT SHOWN.

LEGEND:

- ETHERNET (COPPER)
- ETHERNET (COAXIAL)
- CARRIER ETHERNET (SINGLE-STRAND SINGLE-MODE FIBER-OPTIC)
- SUQUAMISH WWTP OPERATIONAL TECHNOLOGY (OT) SUBNET
- KITSAP COUNTY SEWER UTILITY OT TEMPERED NETWORKS WAN
- SUQUAMISH WWTP BUSINESS LAN
- TRUNKED NETWORKS

Fax/y — FAST ETHERNET PORT (10/100 MBPS), x = SLOT #, y = PORT #

Gix/y — GIGABIT ETHERNET PORT (10/100/1000 MBPS), x = SLOT #, y = PORT #

NO	DATE	BY	APPR	REVISIONS
1	08/2020	JMT		TM-1: EXISTING SYSTEM OVERVIEW

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JMT	08/26/2020	JMT	08/26/2020
DESIGNED BY	DATE	APPROVED BY	DATE
JMT	08/26/2020	10231983	
DRAWN BY	DATE	HDR PROJECT NUMBER	
OA	xxx	KC-205-20	
CHECKED BY	DATE	CLIENT PROJECT NUMBER	

Kitsap County Public Works
Sewer Utility Division
12351 Brownsville Highway NE
Poulsbo, WA 98370

KITSAP COUNTY PUBLIC WORKS
SEWER UTILITY DIVISION
SEWER UTILITY SCADA MASTER PLAN

BAR IS 1 INCH ON ORIGINAL 11"x17" DRAWING 0 1"

GENERAL

SUQUAMISH WWTP PHYSICAL NETWORK DIAGRAM

FIGURE B4

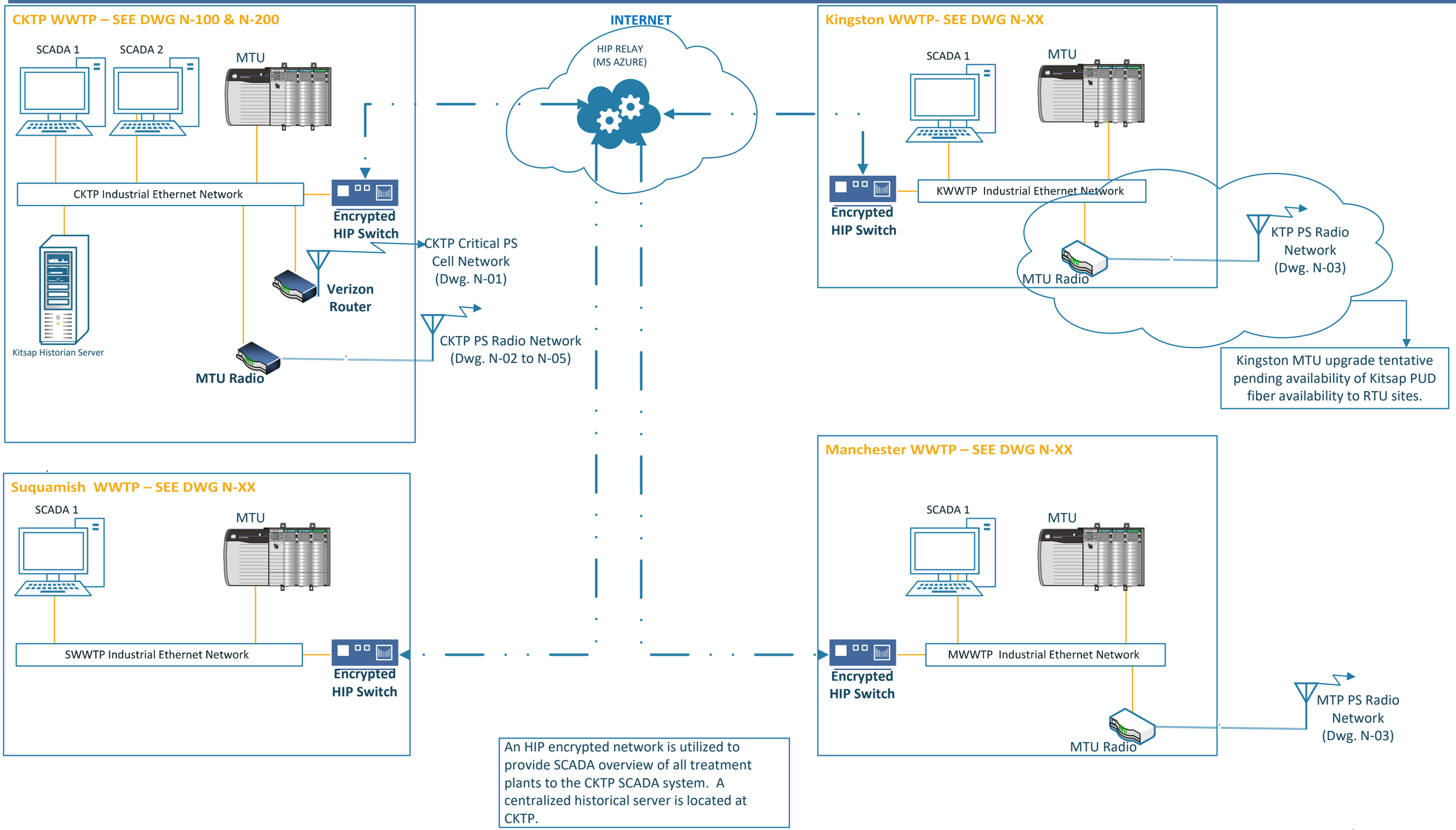
SHT 4 OF 4

Appendix C

QCC Network Design Diagrams

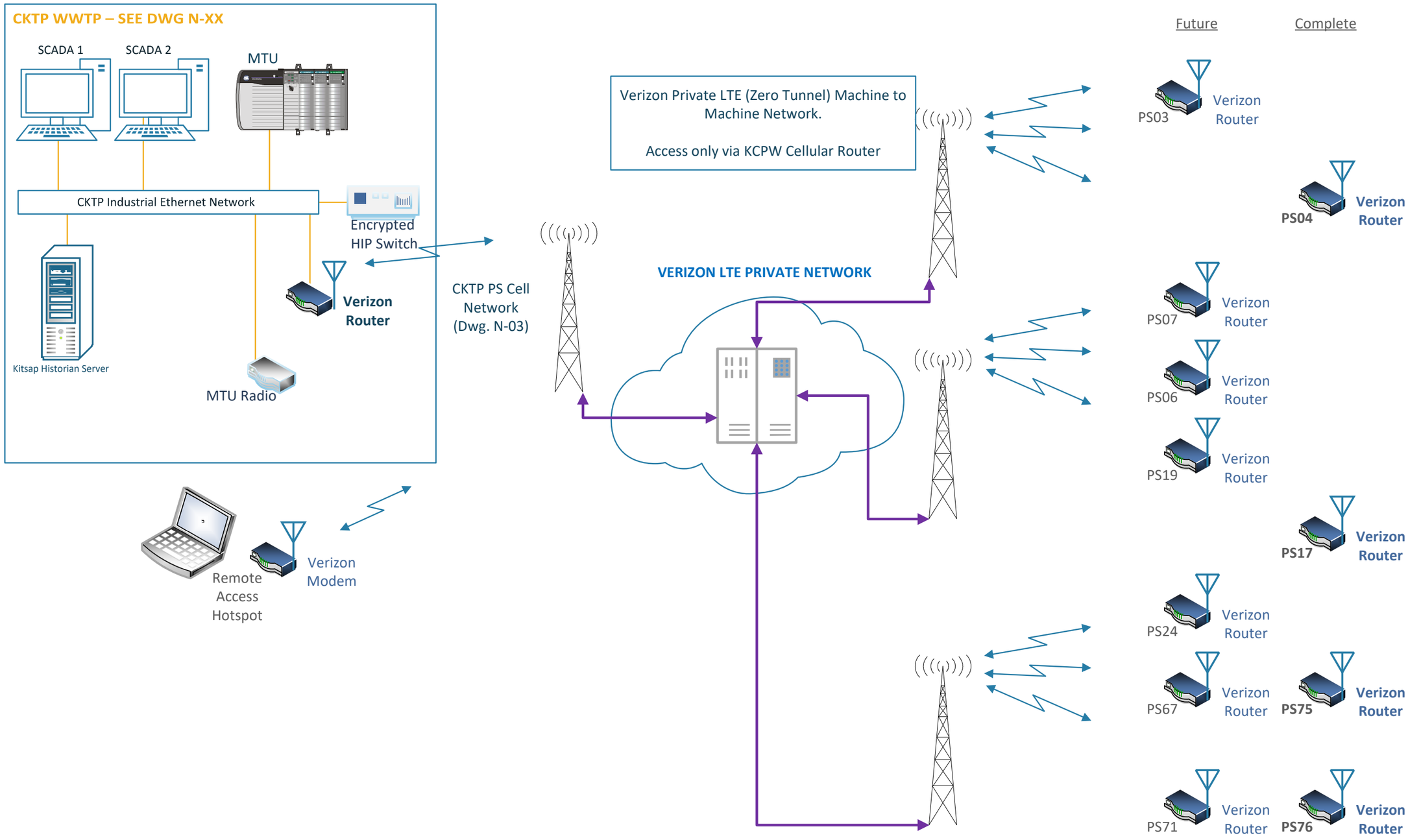
Wastewater Treatment Plants SCADA Network Overview

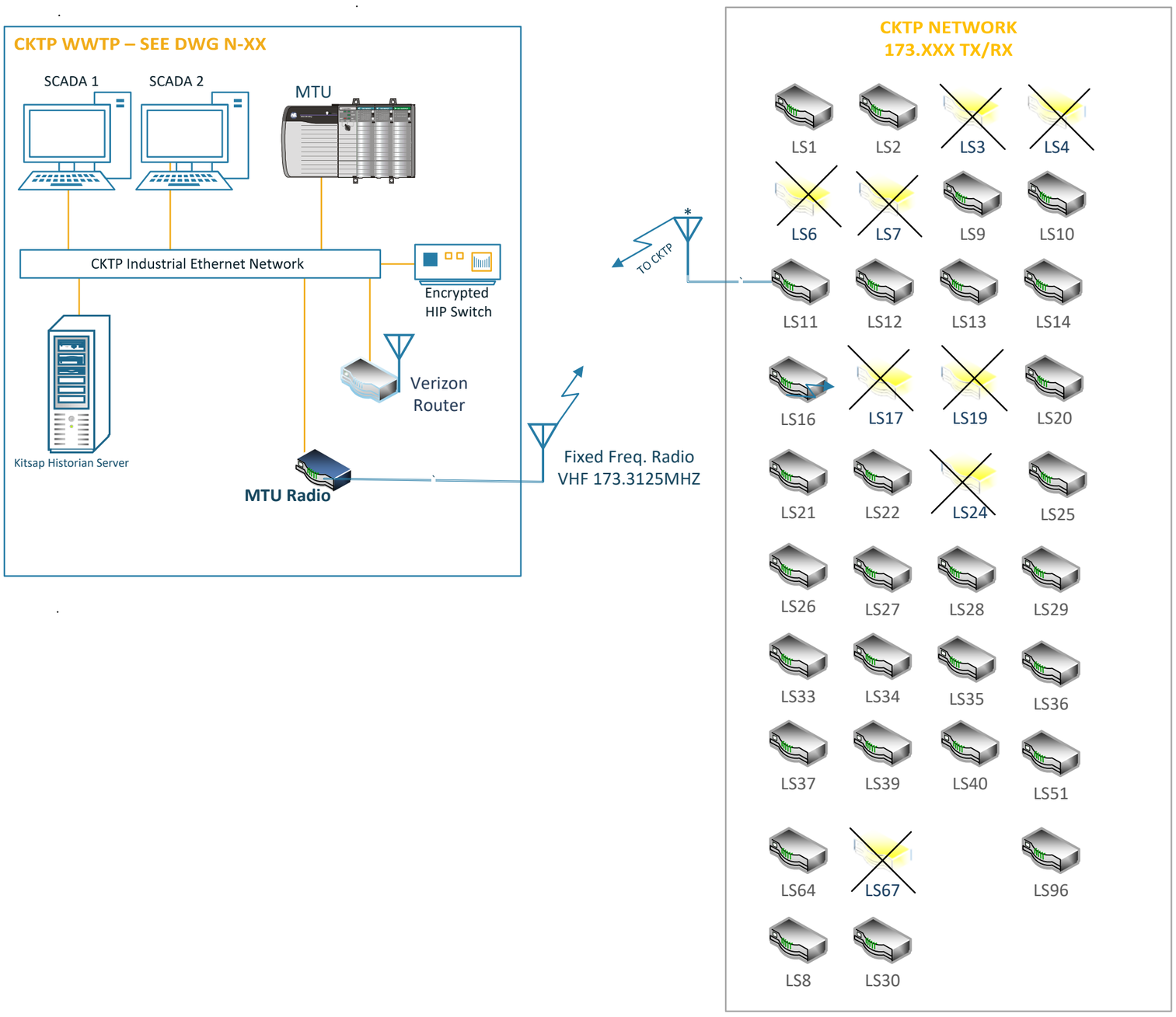
August 20, 2020



Pump Station Telemetry – Private Cellular (Critical Sites)

August 20, 2020

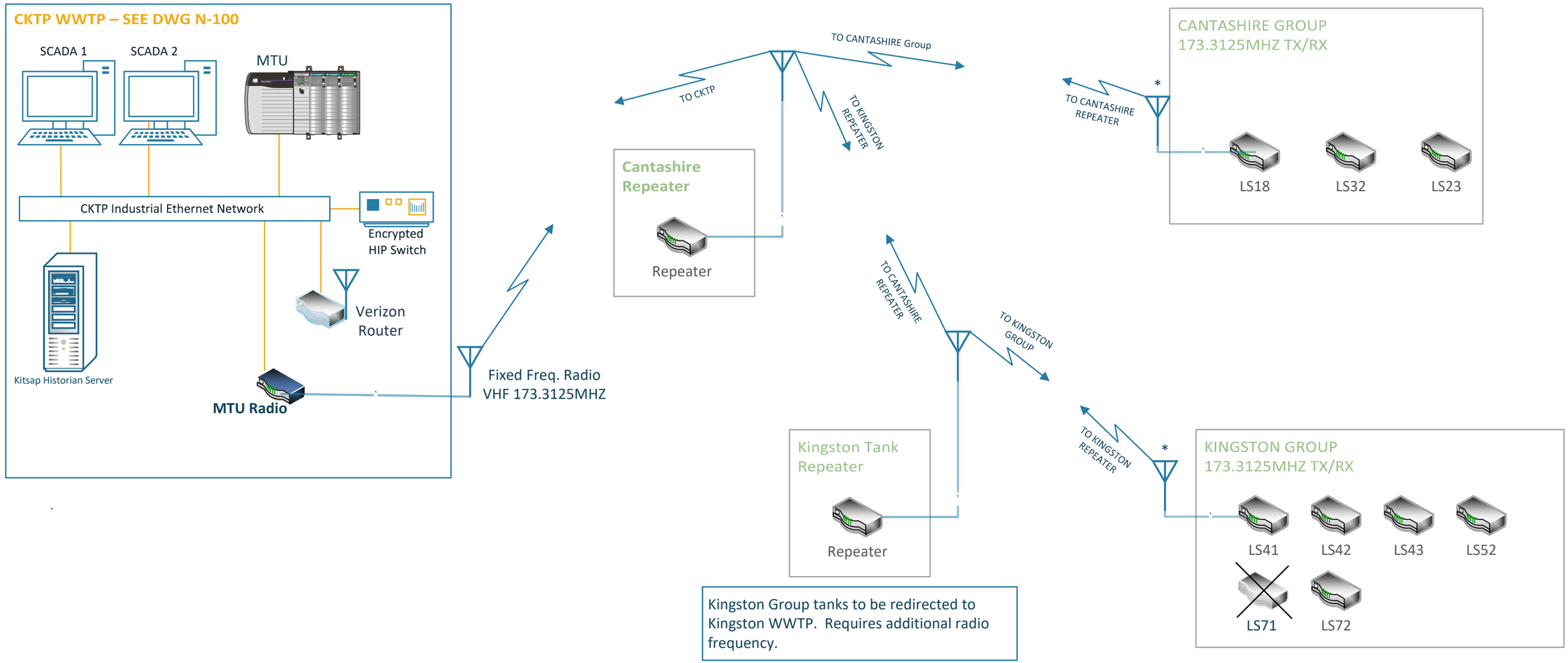




Notes:

Critical Station moved to Cellular

*** Antenna and cable typical all sites**



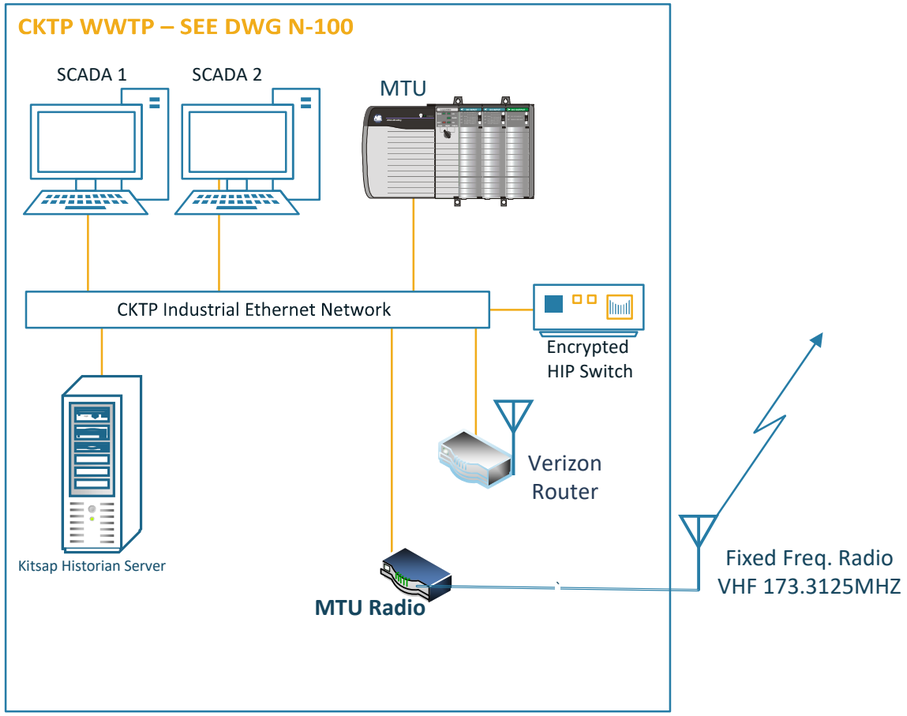
Notes:

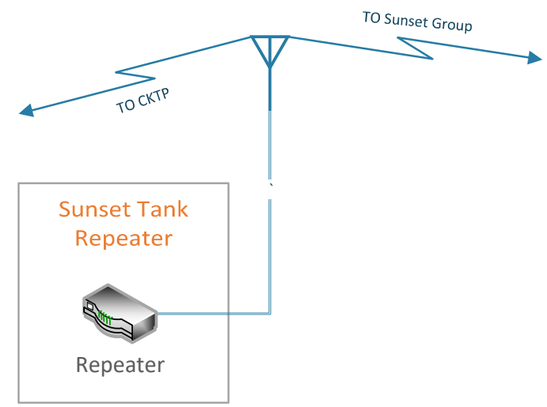
Critical Station moved to Cellular

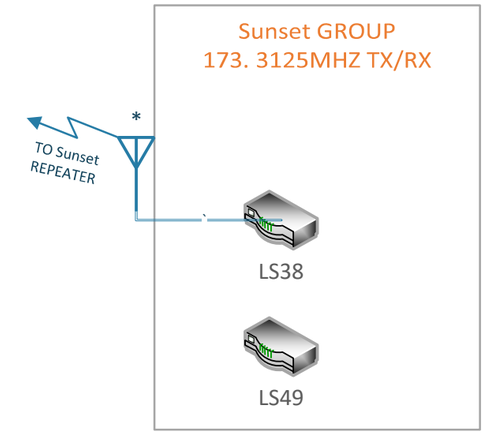
*** Antenna and cable typical all sites**

Pump Station Telemetry – Private Radio | Sunset Repeater

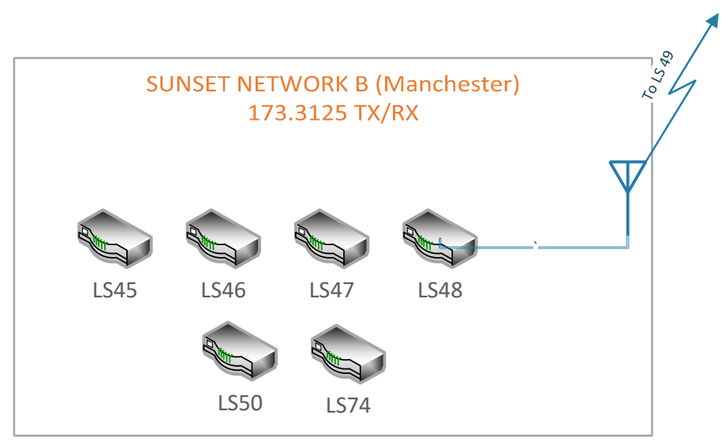
August 20, 2020







LS49 to be redirected to Manchester WWTP. Requires additional radio frequency.

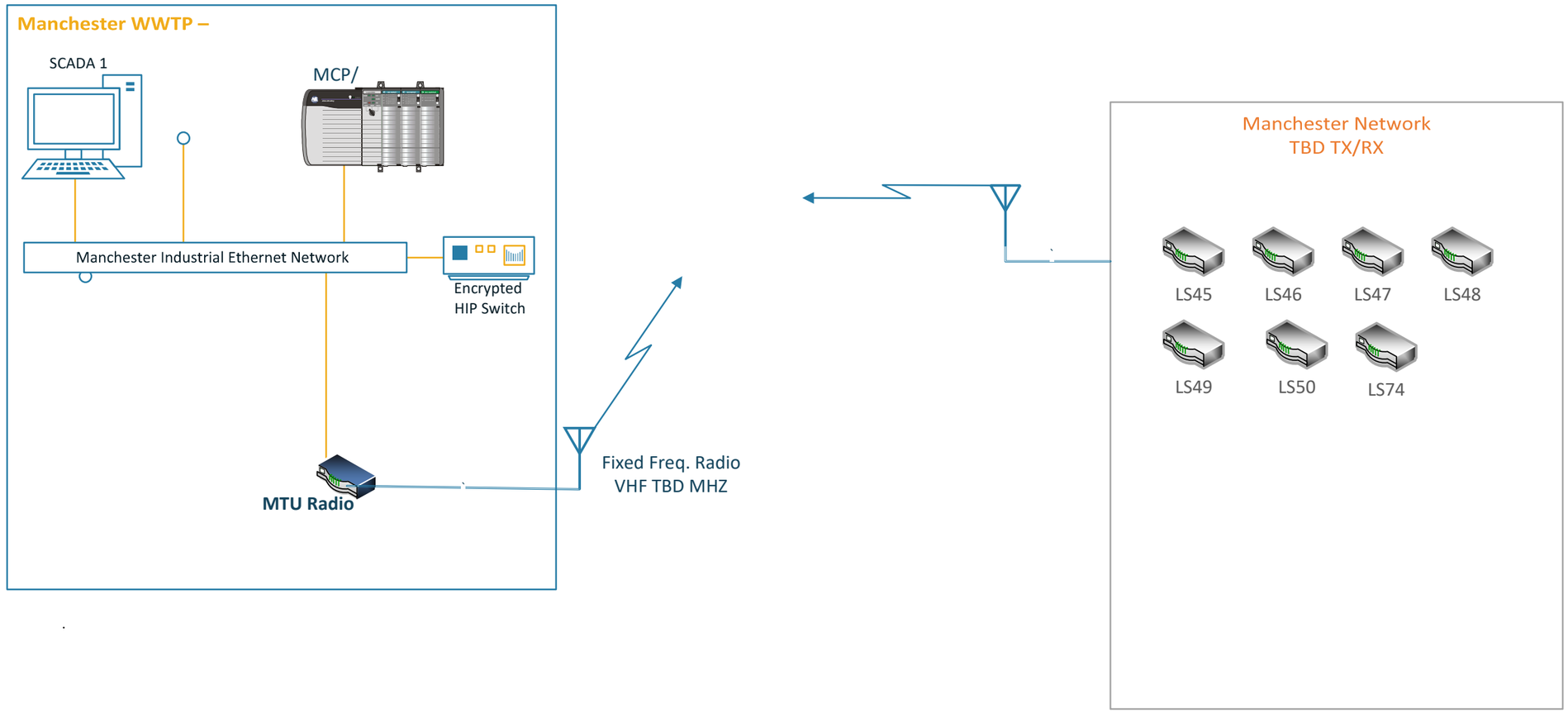


Manchester Group tanks to be redirected to Manchester WWTP. Requires additional radio frequency.

Notes:

Critical Station moved to Cellular

*** Antenna and cable typical all sites**



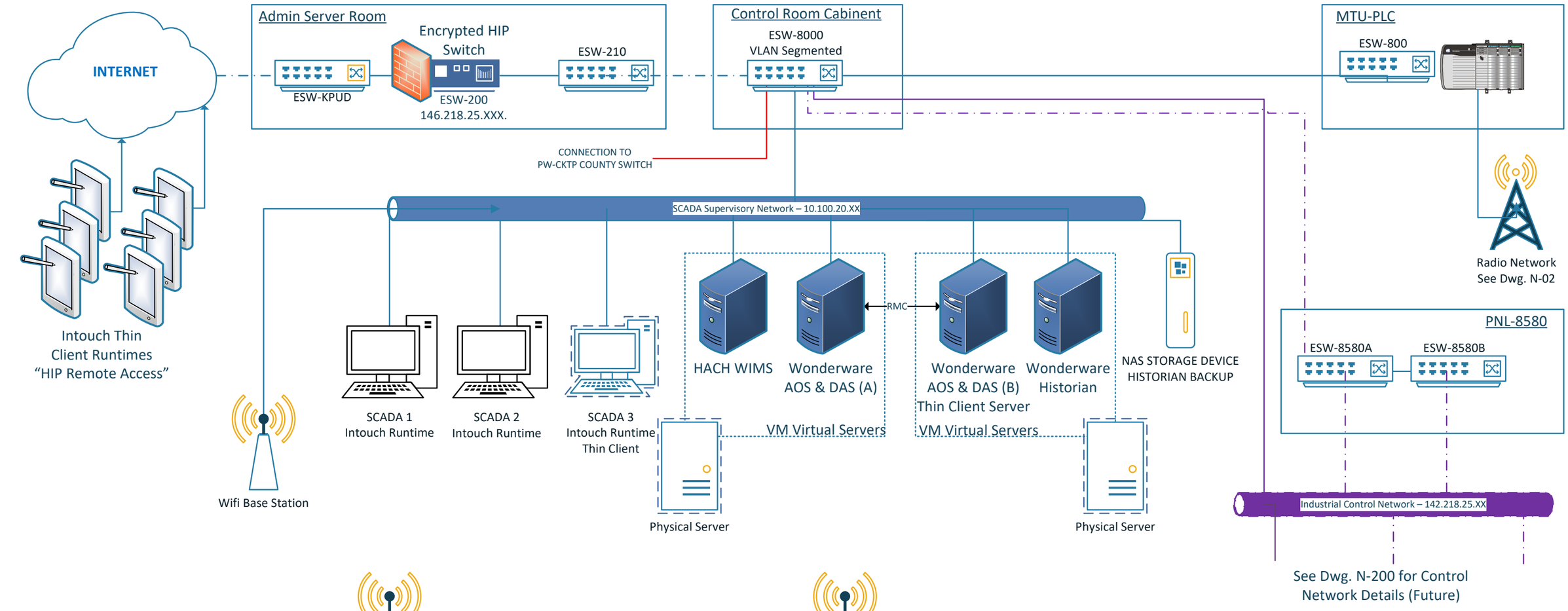
Notes:

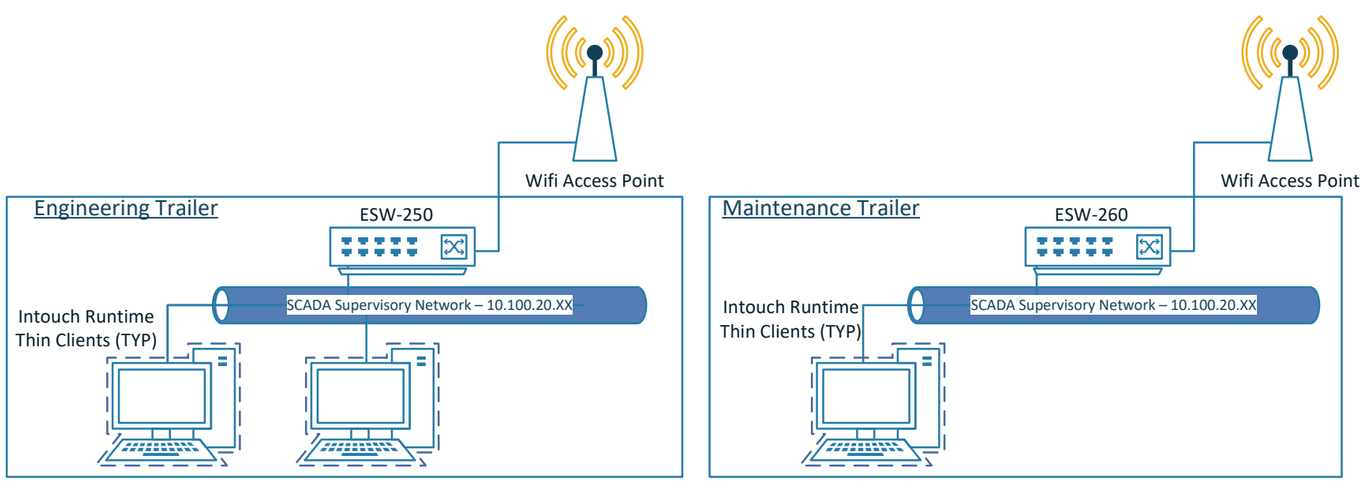
Critical Station moved to Cellular

*** Antenna and cable typical all sites**

CKTP INDUSTRIAL SCADA SUPERVISORY NETWORK - PRELIMINARY

August 20, 2020





Notes:

- New Supervisory SCADA network VLAN to be built for upgraded SCADA System. (IP Subnet TBD ex. 10.100.20.xx / 24). Configure existing ESW-8000 (Ntron 526FX) for overlapping VLAN port configurations per Ethernet Switch Schedule.
- Move MTU to new Supervisory SCADA Network.
- Configure HIP switch for remote user access to Thin Client Server.
- Configure HIP switch for remote WWTP for Historian connections.
- Control Panel HMI's to remain and be configured as thin clients.

Appendix D

WWTP PLC I/O Summary and PLC and Remote I/O Module Summary

WWTP PLC Hardwired I/O Summary

Data collected by:	John Thomas
Dates collected:	August 2020

Facility	Building/area	Panel tag	PLC panel description	# of remote I/O drops	AI (4-20 mA)	AO (4-20 mA)	DI (24 VDC)	DI (120 VAC)	DO (24 VDC)	DO (120 VAC)	DO (relay)	Total I/O points
CKTP	Aeration basins 3 & 4 electrical building	PNL 2939	Aeration basins 3 & 4 electrical building control panel	0	33	12	0	27	0	2	0	74
CKTP	Digester control building	PNL 6000	Digester control building control panel	0	10	0	28	0	0	12	0	50
CKTP	Digester gas conditioning facility	PNL 9201	Digester gas treatment control panel	0	11	1	17	0	0	0	8	37
CKTP	Headworks building	PNL 1050	Headworks control panel	0	11	2	0	46	0	0	5	64
CKTP	Power/blower building	PNL 2920	Power/blower building blower room control panel	0	26	9	0	35	0	9	0	79
CKTP	Power/blower building	PNL 2990	Power/blower building electrical room control panel	1	29	13	105	3	0	31	0	181
CKTP	Reclaimed water building	PNL 8200	Filter system control panel	0	13	0	5	0	0	0	13	31
CKTP	Reclaimed water building	PNL 8905	Reclaimed water control panel	0	20	6	0	42	0	5	0	73
CKTP	Septage receiving	PNL 5010	Raptor septage acceptance plant control panel	0	2	0	0	18	0	0	14	34
CKTP	Septage receiving		RACS operator interface control panel	0	1	0	2	0	0	0	1	4
CKTP	Sludge processing building	MCC 2984	MCC 2984 control section	5	29	18	30	58	8	9	29	181
CKTP	Sludge processing building	PNL 7110	Centrifuge 1 control panel	0	12	3	35	0	0	0	18	68
CKTP	Sludge processing building	PNL 7120	Centrifuge 2 control panel	0	10	3	32	0	0	0	18	63
CKTP	Sludge processing building	PNL 7225	Dewatering polymer panel	0	8	2	32	0	15	0	0	57
CKTP	UV disinfection	SCC 3100	UV system control center	0	7	0	15	0	11	0	0	33
CKTP	WAS thickening building	PNL 4012	Rotary drum thickener control panel	0	0	3	0	12	0	7	0	22
CKTP	WAS thickening building	PNL 4050	Polymer blending control panel	0	7	1	0	12	0	0	8	28
CKTP	WAS thickening building	PNL 4080	Polymer feed control panel	0	1	0	0	4	0	0	4	9
CKTP	WAS thickening building	PNL 4905	WAS thickening building control panel	0	22	1	0	45	0	23	0	91
			CKTP TOTALS:		252	74	301	302	34	98	118	1,179
Kingston WWTP	Operations building	CP-200	Operations building control panel	2	23	2	109	0	92	0	0	226
			Kingston WWTP TOTALS:		23	2	109	0	92	0	0	226
Manchester WWTP	Operations building	PCP	Plant control panel	2	10	5	0	79	0	12	24	130
			Manchester WWTP TOTALS:		10	5	0	79	0	12	24	130
Suquamish WWTP	Process building	CP-01	Main control panel	1	17	6	57	42	41	0	0	163
Suquamish WWTP	Process building	CP-15	Rotary drum thickener control panel	0	3	4	0	11	0	0	6	24
			Suquamish WWTP TOTALS:		20	10	57	53	41	0	6	187

WWTP PLC and Remote I/O Module Summary

Data collected by:	John Thomas
Dates collected:	August 2020

Facility	Panel tag	Panel description	PLC/RIO	Rack	Slot	Model	Catalog #	I/O type	Voltage/current/ protocol	I/O channels used	I/O channel capacity
CKTP	MCC 2981	MCC 2981 control section	RIO	1	0	Bulletin 1769 Compact I/O	1769-AENTR	Ethernet Adapter	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-IQ16/A	DI	24 VDC	12	16
					2	Bulletin 1769 Compact I/O	1769-IQ16/A	DI	24 VDC	0	16
					3	Bulletin 1769 Compact I/O	1769-OB16/A	DO	24 VDC	7	16
CKTP	MCC 2982	MCC 2982 control section	RIO	1	0	Bulletin 1769 Compact I/O	1769-AENTR	Ethernet Adapter	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	10	16
					2	Bulletin 1769 Compact I/O	1769-OW16/A	DO	Relay (VAC/VDC)	5	16
CKTP	MCC 2983	MCC 2983 control section	RIO	1	0	Bulletin 1769 Compact I/O	1769-AENTR	Ethernet Adapter	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	15	16
					2	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	14	16
					3	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	4	16
					4	Bulletin 1769 Compact I/O	1769-OW16/A	DO	Relay (VAC/VDC)	15	16
					5	Bulletin 1769 Compact I/O	1769-OW16/A	DO	Relay (VAC/VDC)	7	16
CKTP	MCC 2984	MCC 2984 control section	PLC	1	0	CompactLogix 5370	1769-L33ER	Controller	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-IQ32/A	DI	24 VDC	12	32
					2	Bulletin 1769 Compact I/O	1769-OA16/A	DO	120 VAC	9	16
					3	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	3	8
					4	Bulletin 1769 Compact I/O	1769-OF4CI/A	AO	4-20 mA	4	4
			RIO	1	0	Bulletin 1769 Compact I/O	1769-AENTR	Ethernet Adapter	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	10	16
					2	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	5	16
					3	Bulletin 1769 Compact I/O	1769-OW16/A	DO	Relay (VAC/VDC)	2	16
CKTP	PNL 1050	Headworks control panel	PLC	1	0	SLC 5/05	1747-L552	Controller	EtherNet/IP	N/A	N/A
					1	SLC 500 I/O	1747-SDN	Scanner	DeviceNet	N/A	N/A
					2	SLC 500 I/O	1747-SDN	Scanner	DeviceNet	N/A	N/A
					3	SLC 500 I/O	1746-IA16	DI	120 VAC	16	16
					4	SLC 500 I/O	1746-IA16	DI	120 VAC	16	16
					5	SLC 500 I/O	1746-IA16	DI	120 VAC	14	16
					7	SLC 500 I/O	1746-OW16	DO	Relay (VAC/VDC)	5	16
					9	SLC 500 I/O	1746-NI8	AI	4-20 mA	8	8
					10	SLC 500 I/O	1746-NI8	AI	4-20 mA	3	8
					12	SLC 500 I/O	1746-NO4I	AO	4-20 mA	2	4
CKTP	PNL 2002	Aeration blower 2 control panel	RIO	1	0	POINT I/O	1734-AENT/B	Ethernet Adapter	EtherNet/IP	N/A	N/A
					1	POINT I/O	1734-OE2C/C	AO	4-20 mA	2	2
					2	POINT I/O	1734-IA4/C	DI	120 VAC	3	4
CKTP	PNL 2920	Power/blower building blower room control panel	PLC	1	0	CompactLogix 5370	1769-L33ER	Controller	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	6	8
					2	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	7	8
					3	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	6	8
					4	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	7	8
					5	Bulletin 1769 Compact I/O	1769-OF4CI/A	AO	4-20 mA	3	4
					6	Bulletin 1769 Compact I/O	1769-OF4CI/A	AO	4-20 mA	3	4
					7	Bulletin 1769 Compact I/O	1769-OF4CI/A	AO	4-20 mA	3	4
				2	9	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	8	16

Facility	Panel tag	Panel description	PLC/RIO	Rack	Slot	Model	Catalog #	I/O type	Voltage/current/ protocol	I/O channels used	I/O channel capacity
					10	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	9	16
					11	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	9	16
					12	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	9	16
					13	Bulletin 1769 Compact I/O	1769-OA16/A	DO	120 VAC	5	16
					14	Bulletin 1769 Compact I/O	1769-OA16/A	DO	120 VAC	4	16
CKTP	PNL 2939	Aeration basins 3 & 4 electrical building control panel	PLC	1	0	CompactLogix 5370	1769-L33ER	Controller	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-SDN/B	Scanner	DeviceNet	N/A	N/A
					2	Bulletin 1769 Compact I/O	1769-SDN/B	Scanner	DeviceNet	N/A	N/A
					3	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	6	8
					4	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	7	8
					5	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	6	8
					6	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	7	8
					7	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	7	8
				2	9	Bulletin 1769 Compact I/O	1769-OF4CI/A	AO	4-20 mA	3	4
					10	Bulletin 1769 Compact I/O	1769-OF4CI/A	AO	4-20 mA	3	4
					11	Bulletin 1769 Compact I/O	1769-OF4CI/A	AO	4-20 mA	3	4
					12	Bulletin 1769 Compact I/O	1769-OF4CI/A	AO	4-20 mA	3	4
					13	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	8	16
					14	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	10	16
					15	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	9	16
					16	Bulletin 1769 Compact I/O	1769-OA16/A	DO	120 VAC	2	16
CKTP	PNL 2990	Power/blower building electrical room control panel	PLC	1	0	CompactLogix 5370	1769-L33ER	Controller	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-IQ32/A	DI	24 VDC	28	32
					2	Bulletin 1769 Compact I/O	1769-IQ32/A	DI	24 VDC	31	32
					3	Bulletin 1769 Compact I/O	1769-IQ32/A	DI	24 VDC	30	32
					4	Bulletin 1769 Compact I/O	1769-IQ32/A	DI	24 VDC	16	32
					5	Bulletin 1769 Compact I/O	1769-OA16/A	DO	120 VAC	15	16
					6	Bulletin 1769 Compact I/O	1769-OA16/A	DO	120 VAC	16	16
				2	7	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	8	8
					8	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	8	8
					9	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	6	8
					10	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	7	8
					11	Bulletin 1769 Compact I/O	1769-OF4CI/A	AO	4-20 mA	3	4
					12	Bulletin 1769 Compact I/O	1769-OF4CI/A	AO	4-20 mA	4	4
					13	Bulletin 1769 Compact I/O	1769-OF4CI/A	AO	4-20 mA	4	4
CKTP	PNL 4012	Rotary drum thickener control panel	PLC	1	0	CompactLogix 5370	1769-L30ER	Controller	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	12	16
					2	Bulletin 1769 Compact I/O	1769-OA16/A	DO	120 VAC	7	16
					3	Bulletin 1769 Compact I/O	1769-OF8C/A	AO	4-20 mA	3	8
CKTP	PNL 4050	Polymer blending control panel	PLC	1	0	CompactLogix L3x	1769-L32E	Controller	EtherNet/IP	N/A	N/A
					3	Bulletin 1769 Compact I/O	1769-IF4/B	AI	4-20 mA	4	4
					4	Bulletin 1769 Compact I/O	1769-IF4/B	AI	4-20 mA	3	4
					5	Bulletin 1769 Compact I/O	1769-OF4/A	AO	4-20 mA	1	4
					6	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	12	16
					7	Bulletin 1769 Compact I/O	1769-OW16/A	DO	Relay (VAC/VDC)	8	16
CKTP	PNL 4080	Polymer feed control panel	PLC	1	0	CompactLogix L3x	1769-L32E	Controller	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-IF4/B	AI	4-20 mA	1	4

Facility	Panel tag	Panel description	PLC/RIO	Rack	Slot	Model	Catalog #	I/O type	Voltage/current/ protocol	I/O channels used	I/O channel capacity
					2	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	4	16
					3	Bulletin 1769 Compact I/O	1769-OW8/A	DO	Relay (VAC/VDC)	4	8
CKTP	PNL 4905	WAS thickening building control panel	PLC	1	0	CompactLogix 5370	1769-L33ER	Controller	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-SDN/B	Scanner	DeviceNet	N/A	N/A
					3	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	8	8
					4	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	8	8
					5	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	6	8
					6	Bulletin 1769 Compact I/O	1769-OF4CI/A	AO	4-20 mA	1	4
				2	8	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	10	16
					9	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	11	16
					10	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	15	16
					11	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	9	16
					12	Bulletin 1769 Compact I/O	1769-OA16/A	DO	120 VAC	11	16
					13	Bulletin 1769 Compact I/O	1769-OA16/A	DO	120 VAC	12	16
CKTP	PNL 5010	Raptor septage acceptance plant control panel	PLC	1	0	MicroLogix 1100	1763-L16AWA	AI	4-20 mA	2	2
								DI	120 VAC	10	10
								DO	Relay (VAC/VDC)	6	6
					1	MicroLogix I/O	1762-IA8	DI	120 VAC	8	8
					2	MicroLogix I/O	1762-OW8	DO	Relay (VAC/VDC)	8	8
CKTP	PNL 6000	Digester control building control panel	PLC	1	0	CompactLogix 5370	1769-L33ER	Controller	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-IQ32/A	DI	24 VDC	18	32
					2	Bulletin 1769 Compact I/O	1769-IQ32/A	DI	24 VDC	10	32
					3	Bulletin 1769 Compact I/O	1769-OA16/A	DO	120 VAC	12	16
					4	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	8	8
					5	Bulletin 1769 Compact I/O	1769-IF4/B	AI	4-20 mA	2	4
CKTP	PNL 7105	PLC 7105 I/O rack	RIO	1	0	Bulletin 1769 Compact I/O	1769-AENTR	Ethernet Adapter	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-IQ16/A	DI	24 VDC	6	16
					2	Bulletin 1769 Compact I/O	1769-OB16/A	DO	24 VDC	1	16
					3	Bulletin 1769 Compact I/O	1769-IF4I/A	AI	4-20 mA	4	4
					4	Bulletin 1769 Compact I/O	1769-IF4I/A	AI	4-20 mA	4	4
					5	Bulletin 1769 Compact I/O	1769-IF4I/A	AI	4-20 mA	4	4
					6	Bulletin 1769 Compact I/O	1769-IF4I/A	AI	4-20 mA	2	4
					7	Bulletin 1769 Compact I/O	1769-IF4I/A	AI	4-20 mA	3	4
				2	8	Bulletin 1769 Compact I/O	1769-IF4I/A	AI	4-20 mA	4	4
					9	Bulletin 1769 Compact I/O	1769-IF4I/A	AI	4-20 mA	2	4
					10	Bulletin 1769 Compact I/O	1769-IF4I/A	AI	4-20 mA	3	4
					11	Bulletin 1769 Compact I/O	1769-IF4I/A	AI	4-20 mA	0	4
					12	Bulletin 1769 Compact I/O	1769-OF4CI/A	AO	4-20 mA	4	4
					13	Bulletin 1769 Compact I/O	1769-OF4CI/A	AO	4-20 mA	3	4
					14	Bulletin 1769 Compact I/O	1769-OF4CI/A	AO	4-20 mA	4	4
					15	Bulletin 1769 Compact I/O	1769-OF4CI/A	AO	4-20 mA	3	4
CKTP	PNL 7110	Centrifuge 1 control panel	PLC	1	0	CompactLogix 5370	1769-L33ER	Controller	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	4	8
					2	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	8	8
					3	Bulletin 1769 Compact I/O	1769-OF4/A	AO	4-20 mA	3	4
					4	Bulletin 1769 Compact I/O	1769-IQ16/A	DI	24 VDC	14	16
					5	Bulletin 1769 Compact I/O	1769-IQ16/A	DI	24 VDC	8	16

Facility	Panel tag	Panel description	PLC/RIO	Rack	Slot	Model	Catalog #	I/O type	Voltage/current/ protocol	I/O channels used	I/O channel capacity
					6	Bulletin 1769 Compact I/O	1769-IQ16/A	DI	24 VDC	13	16
					7	Bulletin 1769 Compact I/O	1769-OW16/A	DO	Relay (VAC/VDC)	13	16
					8	Bulletin 1769 Compact I/O	1769-OW16/A	DO	Relay (VAC/VDC)	5	16
CKTP	PNL 7120	Centrifuge 2 control panel	PLC	1	0	CompactLogix 5370	1769-L33ER	Controller	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	4	8
					2	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	6	8
					3	Bulletin 1769 Compact I/O	1769-OF4/A	AO	4-20 mA	3	4
					4	Bulletin 1769 Compact I/O	1769-IQ16/A	DI	24 VDC	14	16
					5	Bulletin 1769 Compact I/O	1769-IQ16/A	DI	24 VDC	8	16
					6	Bulletin 1769 Compact I/O	1769-IQ16/A	DI	24 VDC	10	16
					7	Bulletin 1769 Compact I/O	1769-OW16/A	DO	Relay (VAC/VDC)	13	16
					8	Bulletin 1769 Compact I/O	1769-OW16/A	DO	Relay (VAC/VDC)	5	16
CKTP	PNL 7225	Dewatering polymer panel	PLC	1	0	CompactLogix 5370	1769-L33ER	Controller	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-IQ16/A	DI	24 VDC	12	16
					2	Bulletin 1769 Compact I/O	1769-IQ16/A	DI	24 VDC	12	16
					3	Bulletin 1769 Compact I/O	1769-IQ16/A	DI	24 VDC	8	16
					4	Bulletin 1769 Compact I/O	1769-OB16/A	DO	24 VDC	13	16
					5	Bulletin 1769 Compact I/O	1769-OB16/A	DO	24 VDC	2	16
					6	Bulletin 1769 Compact I/O	1769-IF4I/A	AI	4-20 mA	4	4
					7	Bulletin 1769 Compact I/O	1769-IF4I/A	AI	4-20 mA	4	4
					8	Bulletin 1769 Compact I/O	1769-OF2/A	AO	4-20 mA	2	2
CKTP	PNL 8200	Filter system control panel	PLC	1	0	CompactLogix L3x	1769-L32E	Controller	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-IQ16/A	DI	24 VDC	5	16
					2	Bulletin 1769 Compact I/O	1769-OW16/A	DO	Relay (VAC/VDC)	13	16
					3	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	5	8
					4	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	8	8
CKTP	PNL 8905	Reclaimed water control panel	PLC	1	0	CompactLogix 5370	1769-L33ER	Controller	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-SDN/B	Scanner	DeviceNet	N/A	N/A
					3	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	6	8
					4	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	7	8
					5	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	7	8
					6	Bulletin 1769 Compact I/O	1769-OF4CI/A	AO	4-20 mA	3	4
					7	Bulletin 1769 Compact I/O	1769-OF4CI/A	AO	4-20 mA	3	4
				2	9	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	9	16
					10	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	12	16
					11	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	9	16
					12	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	12	16
					13	Bulletin 1769 Compact I/O	1769-OA16/A	DO	120 VAC	3	16
					14	Bulletin 1769 Compact I/O	1769-OA16/A	DO	120 VAC	2	16
CKTP	PNL 9201	Digester gas treatment control panel	PLC	1	0	CompactLogix L3x	1769-L32E	Controller	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-IQ16/A	DI	24 VDC	15	16
					2	Bulletin 1769 Compact I/O	1769-IQ16/A	DI	24 VDC	2	16
					3	Bulletin 1769 Compact I/O	1769-OW16/A	DO	Relay (VAC/VDC)	8	16
					4	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	8	8
					5	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	3	8
					6	Bulletin 1769 Compact I/O	1769-OF4CI/A	AO	4-20 mA	1	4
CKTP	SCC 3100	UV system control center	PLC	1	0	CompactLogix 5370	1769-L33ER	Controller	EtherNet/IP	N/A	N/A

Facility	Panel tag	Panel description	PLC/RIO	Rack	Slot	Model	Catalog #	I/O type	Voltage/current/ protocol	I/O channels used	I/O channel capacity
					1	ProSoft Technology	MV169E-MBS/A	Comm	Modbus RTU	N/A	N/A
					2	Bulletin 1769 Compact I/O	1769-IF4/B	AI	4-20 mA	4	4
					3	Bulletin 1769 Compact I/O	1769-IF4/B	AI	4-20 mA	3	4
					4	Bulletin 1769 Compact I/O	1769-OB16/B	DO	24 VDC	11	16
					5	Bulletin 1769 Compact I/O	1769-IQ16/A	DI	24 VDC	15	16
CKTP		Master station CTU (VHF PLC)	PLC	1	0	CompactLogix L3x	1769-L35E	Controller	EtherNet/IP	N/A	N/A
CKTP		Master station CTU (Cellular PLC)	PLC	1	0	CompactLogix 5370	1769-L33ER	Controller	EtherNet/IP	N/A	N/A
CKTP		RACS operator interface control panel	PLC	1	0	MicroLogix 1100	1763-L16BWA	AI	4-20 mA	1	2
								DI	24 VDC	2	10
								DO	Relay (VAC/VDC)	1	6
Kingston WWTP	CP-200	Operations building control panel	PLC	1	0	CompactLogix 5370	1769-L33ER	Controller	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-IQ16/A	DI	24 VDC	13	16
					2	Bulletin 1769 Compact I/O	1769-IQ16/A	DI	24 VDC	6	16
					3	Bulletin 1769 Compact I/O	1769-OB16/B	DO	24 VDC	15	16
					4	Bulletin 1769 Compact I/O	1769-OB16/B	DO	24 VDC	6	16
					5	Bulletin 1769 Compact I/O	1769-IF4I/A	AI	4-20 mA	2	4
					6	Bulletin 1769 Compact I/O	1769-IF4I/A	AI	4-20 mA	0	4
Kingston WWTP	CP-300	Process building control panel	RIO	1	0	Bulletin 1769 Compact I/O	1769-AENTR	Ethernet Adapter	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-IQ16/A	DI	24 VDC	14	16
					2	Bulletin 1769 Compact I/O	1769-IQ16/A	DI	24 VDC	14	16
					3	Bulletin 1769 Compact I/O	1769-IQ16/A	DI	24 VDC	14	16
					4	Bulletin 1769 Compact I/O	1769-IQ16/A	DI	24 VDC	15	16
					5	Bulletin 1769 Compact I/O	1769-IQ16/A	DI	24 VDC	14	16
					6	Bulletin 1769 Compact I/O	1769-IQ16/A	DI	24 VDC	5	16
					7	Bulletin 1769 Compact I/O	1769-IQ16/A	DI	24 VDC	13	16
					8	Bulletin 1769 Compact I/O	1769-IQ16/A	DI	24 VDC	1	16
					9	Bulletin 1769 Compact I/O	1769-IF4I/A	AI	4-20 mA	4	4
					10	Bulletin 1769 Compact I/O	1769-IF4I/A	AI	4-20 mA	3	4
			RIO	2	0	Bulletin 1769 Compact I/O	1769-AENTR	Ethernet Adapter	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-OB16/B	DO	24 VDC	16	16
					2	Bulletin 1769 Compact I/O	1769-OB16/B	DO	24 VDC	16	16
					3	Bulletin 1769 Compact I/O	1769-OB16/B	DO	24 VDC	16	16
					4	Bulletin 1769 Compact I/O	1769-OB16/B	DO	24 VDC	9	16
					5	Bulletin 1769 Compact I/O	1769-OB16/B	DO	24 VDC	14	16
					6	Bulletin 1769 Compact I/O	1769-IF4I/A	AI	4-20 mA	4	4
					7	Bulletin 1769 Compact I/O	1769-IF4I/A	AI	4-20 mA	4	4
					8	Bulletin 1769 Compact I/O	1769-IF4I/A	AI	4-20 mA	4	4
					9	Bulletin 1769 Compact I/O	1769-IF4I/A	AI	4-20 mA	2	4
					10	Bulletin 1769 Compact I/O	1769-OF4CI/A	AO	4-20 mA	2	4
Manchester WWTP	PCP	Plant control panel	PLC	1	0	CompactLogix 5370	1769-L33ER	Controller	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	7	16
					2	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	6	16
					3	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	9	16
					4	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	3	16
					5	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	12	16
					6	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	8	16
					7	Bulletin 1769 Compact I/O	1769-OW8I/B	DO	Relay (VAC/VDC)	6	8

Facility	Panel tag	Panel description	PLC/RIO	Rack	Slot	Model	Catalog #	I/O type	Voltage/current/ protocol	I/O channels used	I/O channel capacity
					8	Bulletin 1769 Compact I/O	1769-OW8I/B	DO	Relay (VAC/VDC)	5	8
					9	Bulletin 1769 Compact I/O	1769-OA16/A	DO	120 VAC	12	16
					10	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	6	8
					11	Bulletin 1769 Compact I/O	1769-OF8C/A	AO	4-20 mA	2	8
Manchester WWTP	LP-225	Influent pump station control panel	RIO	1	0	Bulletin 1769 Compact I/O	1769-AENTR	Ethernet Adapter	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	12	16
					2	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	9	16
					3	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	7	16
					4	Bulletin 1769 Compact I/O	1769-OW8I/B	DO	Relay (VAC/VDC)	6	8
					5	Bulletin 1769 Compact I/O	1769-OW8I/B	DO	Relay (VAC/VDC)	4	8
					6	Bulletin 1769 Compact I/O	1769-OW8I/B	DO	Relay (VAC/VDC)	0	8
					7	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	3	8
					8	Bulletin 1769 Compact I/O	1769-OF8C/A	AO	4-20 mA	3	8
Manchester WWTP	SBR-CP	Aeration basins control panel	RIO	1	0	Bulletin 1769 Compact I/O	1769-AENTR	Ethernet Adapter	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	6	16
					2	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	0	16
					3	Bulletin 1769 Compact I/O	1769-OW8I/B	DO	Relay (VAC/VDC)	3	8
					4	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	1	8
Suquamish WWTP	CP-01	Main control panel	PLC	1	0	CompactLogix 5370	1769-L33ER	Controller	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	8	8
					2	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	5	8
					3	Bulletin 1769 Compact I/O	1769-OF4CI/A	AO	4-20 mA	4	4
					4	Bulletin 1769 Compact I/O	1769-OF4CI/A	AO	4-20 mA	2	4
					5	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	1	16
					6	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	16	16
					7	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	14	16
					8	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	11	16
					9	Bulletin 1769 Compact I/O	1769-OB16/B	DO	24 VDC	4	16
Suquamish WWTP	CP-05	US Filter control panel	RIO	1	0	Bulletin 1769 Compact I/O	1769-AENTR	Ethernet Adapter	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	4	8
					2	Bulletin 1769 Compact I/O	1769-IQ32/A	DI	24 VDC	26	32
					3	Bulletin 1769 Compact I/O	1769-IQ32/A	DI	24 VDC	31	32
					4	Bulletin 1769 Compact I/O	1769-OB32/A	DO	24 VDC	32	32
					5	Bulletin 1769 Compact I/O	1769-OB32/A	DO	24 VDC	5	32
Suquamish WWTP	CP-15	Rotary drum thickener control panel	PLC	1	0	CompactLogix 5370	1769-L30ER	Controller	EtherNet/IP	N/A	N/A
					1	Bulletin 1769 Compact I/O	1769-IA16/A	DI	120 VAC	11	16
					2	Bulletin 1769 Compact I/O	1769-OW8I/B	DO	Relay (VAC/VDC)	6	8
					3	Bulletin 1769 Compact I/O	1769-IF8/A	AI	4-20 mA	3	8
					4	Bulletin 1769 Compact I/O	1769-OF4CI/A	AO	4-20 mA	4	4

TM-2: SCADA Use Cases and Operational Needs

Sewer Utility SCADA Master Plan

Kitsap County Public Works
Sewer Utility Division

April 30, 2021

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Kitsap County Public Works, Sewer Utility Division
Sewer Utility SCADA Master Plan

TM-2: SCADA Use Cases and Operational Needs

April 30, 2021

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I hereby certify that the technical memorandum was prepared under my direct supervision and that I am a duly registered Engineer under the laws of the State of Washington.

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Abbreviations

A	ampere(s)
AAA	authentication, authorization, and accounting
AC	alternating current
ACP	access control policy
AES	Advanced Encryption Standard
ANSI	American National Standards Institute
AOI	Add-on Instruction
AUP	acceptable use policy
BI	Business Intelligence
BNR	biological nutrient removal
BOD	biological oxygen demand
CIP	capital improvement program
CKTP	Central Kitsap Treatment Plant
CMMS	computerized maintenance management system
CMP	change management policy
CO_2	carbon dioxide
COD	chemical oxygen demand
County	Kitsap County
CTU	central telemetry unit
DHS	U.S. Department of Homeland Security
DLR	device-level ring
DO	dissolved oxygen
DMR	Discharge Monitoring Report
DMZ	demilitarized zone
DNP3	Distributed Network Protocol 3
EMS	energy management system
eO&M	electronic operation and maintenance
ERP	enterprise resource planning
ft^3	cubic foot
FVNR	full-voltage non-reversing
FVR	full-voltage reversing
GbE	gigabit(s) Ethernet
GBT	gravity-belt thickener
GE	General Electric
H_2S	hydrogen sulfide
HDR	HDR Engineering, Inc.
HIM	human interface module
HIP	Host Identity Protocol
HMI	human-machine interface
HOA	Hand-Off-Auto
HPHMI	high-performance human-machine interface
hp	horsepower
HRT	hydraulic retention time
HTML5	Hypertext Markup Language revision 5
HTTPS	Hypertext Transfer Protocol Secure
Hz	hertz
I&C	instrumentation and controls
IAPP	International Association of Privacy Professionals

ICS	industrial control system
IDE	Integrated Development Environment
IEC	International Electrotechnical Commission
IGMP	Internet Group Management Protocol
I/O	input/output
IP	Internet Protocol
IR	infrared
IS	Information Services
ISA	International Society of Automation
ISP	information security policy
IT	Information Technology
KPI	key performance indicator
KPUD	Kitsap Public Utility District
kVA	kilovolt-ampere(s)
kVAR	kilovolt-ampere(s) reactive
kW	kilowatt(s)
kWh	kilowatt-hour(s)
KWWTP	Kingston Wastewater Treatment Plant
LAN	local area network
lb	pound
LEL	lower explosive limit
LIMS	laboratory information management system
mA	milliampere(s)
Master Plan	Sewer Utility SCADA Master Plan
Mbps	megabit(s) per second
MCC	motor control center
MDM	mobile device management
MFA	multi-factor authentication
MG	million gallons
M&O	maintenance and operations
MQTT	MQ Telemetry Transport
MTU	master telemetry unit
MWWTP	Manchester Wastewater Treatment Plant
N/A	not applicable
NAAT	North American Access Technologies, Inc.
NAS	network attached storage
NEC	National Electrical Code
NIST	National Institute of Standards and Technology
OIT	operator interface terminal
O&M	operation and maintenance
OM1	Optical Multi-mode 1
OM3	Optical Multi-mode 3
OOP	object-oriented programming
OSI	Open Systems Interconnection
OT	Operational Technology
P	phosphorus
P&ID	piping and instrumentation diagram
PC	personal computer
PDU	power distribution unit
PE	population equivalent
PF	power factor
PID	proportional-integral-derivative
PLC	programmable logic controller
PNL	panel
PS	pump station

QCC	Quality Controls Corporation
QoS	Quality of Service
RACS	Raptor Acceptance Control System
RAS	return activated sludge
RDP	Remote Desktop Protocol
RDS	Remote Desktop Services
RDT	rotary-drum thickener
RIO	remote input/output
RTU	remote telemetry unit
RVSS	reduced-voltage soft starter
SaaS	software as a service
SANS	SysAdmin, Audit, Network, and Security
SBR	sequencing batch reactor
SCADA	supervisory control and data acquisition
SD	Secure Digital
Sewer Utility	Public Works Sewer Utility Division
SFP	small form-factor pluggable
SIM	subscriber identification module
SNMP	Simple Network Management Protocol
SOP	standard operating procedure
SPB	solids processing building
SRT	solids retention time
SWGR	switchgear
SWWTP	Suquamish Wastewater Treatment Plant
Syslog	System Logging Protocol
TCP	Transmission Control Protocol
THD	total harmonic distortion
TM	technical memorandum
TN	total nitrogen
TS	total solids
TSS	total suspended solids
TWAS	thickened waste activated sludge
UDT	User-defined Data Type
UPS	uninterruptible power supply
UTP	unshielded twisted pair
UV	ultraviolet
V	volt(s)
VA	volt-ampere(s)
VAC	volt(s) alternating current
VDC	volt(s) direct current
VFD	variable-frequency drive
VHF	very high frequency
VLAN	virtual local area network
VM	virtual machine
VNC	Virtual Network Computing
VPN	virtual private network
W2	potable water
W3	service water
WAN	wide-area network
WAS	waste activated sludge
WIMS	Water Information Management Solution
WWTP	wastewater treatment plant

1 Introduction

This SCADA Use Cases and Operational Needs Technical Memorandum (TM)-2 documents Kitsap County (County) Public Works Sewer Utility Division's (Sewer Utility's) core objectives for its supervisory control and data acquisition (SCADA) system along with the system functionality required to meet the organization's future operational needs. TM-2 also includes recommended improvements for the SCADA system to resolve risks and deficiencies identified in TM-1 and gaps between existing functionality and the Sewer Utility's future needs. The content of TM-2 is based on information that HDR Engineering, Inc. (HDR) obtained from the County during workshops and staff interviews and field data already collected by HDR during site assessment visits conducted in August 2020.

1.1 Approach

TM-2 completes the second phase of the Sewer Utility SCADA Master Plan (Master Plan), assessing the future use and needs of the SCADA system with recommendations on how to fulfill identified future requirements. To begin this phase of the Master Plan, HDR facilitated an industry trends and core objectives workshop to provide a high-level overview of challenges that similar water and wastewater utilities are facing, currently available technology, and industry best practices that the Sewer Utility may wish to consider for its future SCADA system. The Sewer Utility was asked to prepare a list of core objectives for its future SCADA system prior to the workshop, and the latter half of the workshop was used to discuss these objectives and further define future system requirements.

The workshop was followed by several videoconference interviews with individuals responsible for operating and maintaining the Sewer Utility infrastructure. These interviews were used to discuss Sewer Utility staff experiences with the existing SCADA system, opportunities for increased automation, and future SCADA system functionality that they would find most valuable. The interviews also covered SCADA-derived data that are important to the various stakeholders and the information that these individuals would like to have more readily accessible in the future.

1.2 Technical Memorandum Organization

This subsection describes the structure of the TM and the annotation used to emphasize risks and deficiencies and recommended improvements.

1.2.1 Structure

TM-2 is organized into 11 sections, as described below.

Section 1: Introduction summarizes TM organization and the approach taken for the second phase of the Master Plan in preparation for TM-2.

Section 2: Industry Trends and Core Objectives Workshop includes an overview of the industry trends and core objectives workshop that HDR facilitated with Sewer Utility stakeholders along with key findings from the workshop.

Section 3: Core Objectives for Future SCADA System documents the core objectives for the Sewer Utility's future SCADA system.

Section 4: Sewer Utility Staff Interviews includes an overview of the Sewer Utility staff interviews that HDR facilitated with Sewer Utility stakeholders along with key findings from these interviews.

Section 5: Network Architecture: Future Needs and Recommended Improvements identifies the Sewer Utility's future needs related to its Operational Technology (OT) network architecture and describes the information and functionality that Sewer Utility staff would like to obtain from the OT network in the future. Based on comparison of current use cases to future needs of the Sewer Utility, the section presents recommended improvements for the OT network.

Section 6: ICS Hardware: Future Needs and Recommended Improvements identifies the Sewer Utility's future needs related to its industrial control system (ICS) hardware and describes the information and functionality that Sewer Utility staff would like to obtain from the ICS hardware in the future. Based on comparison of current use cases to future needs of the Sewer Utility, the section presents recommended improvements for the ICS hardware.

Section 7: ICS Software: Future Needs and Recommended Improvements identifies the Sewer Utility's future needs related to its ICS software and describes the information and functionality that Sewer Utility staff would like to obtain from the ICS software in the future. Based on comparison of current use cases to future needs of the Sewer Utility, the section presents recommended improvements for the ICS software.

Section 8: ICS Documentation: Future Needs and Recommended Improvements identifies the Sewer Utility's future needs related to its ICS documentation and describes the information that Sewer Utility staff would like to develop and maintain. Based on comparison of current use cases to future needs of the Sewer Utility, the section presents recommended improvements for ICS documentation.

Section 9: Other Software Packages: Future Needs and Recommended Improvements identifies the Sewer Utility's future needs related to non-ICS software packages and describes the information and functionality that Sewer Utility staff would like to obtain from the software in the future. Based on comparison of current use cases to future needs of the Sewer Utility, the section presents recommended improvements for non-ICS software.

Section 10: Risks and Deficiencies with Recommended Improvements Summary compiles the risks and deficiencies associated with the Sewer Utility's OT networks, SCADA system components, and associated infrastructure that were identified in TM-1 and previous sections of TM-2 and pairs them with the recommended improvement(s) that will mitigate the risk or resolve the deficiency.

Section 11: References lists the supporting source materials cited in TM-2.

1.2.2 Means of Emphasis

In any subsection where a risk or deficiency is identified, a summary risk or deficiency description is presented at the end of that subsection, as shown below, so that these risks and deficiencies are easily visible and can be quickly located.

✸ Identified risks and deficiencies are shown in condensed highlighted form like this throughout the TM.

In any subsection where a recommended improvement is proposed that will address one or more identified risks and deficiencies, a summary recommended improvement description is presented at the end of that subsection, as shown below, so that these recommended improvements are easily visible and can be quickly located.

✪ Recommended improvements are shown in condensed highlighted form like this throughout the TM.

Risks and deficiencies from TM-1 and TM-2 and the proposed recommended improvements are compiled in Section 10 in Table 10-2. The table is structured to associate the risks and deficiencies with the recommended improvements being proposed as a means of mitigating them.

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2 Industry Trends and Core Objectives Workshop

This section includes an overview of the industry trends and core objectives workshop that HDR facilitated with Sewer Utility stakeholders along with key findings from the workshop.

On November 16, 2020, HDR facilitated an industry trends and core objectives workshop with key stakeholders representing Sewer Utility management, operations, instrumentation and controls (I&C) technicians, and construction management. The goal of the workshop was to present currently available technology, applicable industry best practices, and modern approaches to SCADA system development and utility management for the Sewer Utility to consider before the SCADA master planning effort shifted to discussions that would document the future requirements of the SCADA system. The workshop was then used to discuss the Sewer Utility's core objectives for its SCADA system and further define some of the future requirements. The Sewer Utility capital improvement program (CIP) schedule was also discussed to identify established CIP projects where there may be an opportunity to implement recommended SCADA system improvements. Key presentation points from the workshop are highlighted in the following subsections.

2.1 Industry Challenges

The water and wastewater industry faces significant challenges including aging assets, budget constraints, stricter regulations, a workforce gap, and cybersecurity. Utilities with older programmable logic controller (PLC) technology now depend on systems that have reached the end of their useful life and/or are experiencing manufacturers phasing out technical support and replacement parts for the product line. Product life cycles for several ICS hardware and software elements are becoming shorter, requiring more frequent upgrades. The industry's migration to Internet Protocol (IP)-based networks and open operating systems (i.e., Windows) has introduced new cybersecurity risks and new skill-set requirements to mitigate them. Available technology promises to provide great value, but it is often complex and rapidly evolving. Many utilities are finding that they do not have enough staff with the necessary skill sets to keep up with current technology and address cybersecurity while continuing to operate and maintain the utility infrastructure.

To put new technology to work and modernize their control systems, utilities are also having to revisit their approach to data. Many utilities are data rich and information poor. Data are commonly trapped in silos that are difficult to access and that present barriers to combining diverse data sets to pursue the operational insights that will help the Sewer Utility improve. In the interest of raising current operational baselines, many utilities are pausing to look beyond more immediate needs so as to develop a road map toward an improved data program.

2.2 Current Technology

HDR presented a selection of current technology for the Sewer Utility to consider as potential elements for its future SCADA system. Because the Sewer Utility has already standardized on Allen-Bradley PLCs and Wonderware (now called AVEVA) HMI and historian software, the workshop highlighted current offerings from Rockwell Automation and AVEVA in addition to other relevant hardware and software technology. Some of these current offerings included:

- Allen-Bradley's latest ControlLogix 5580 and CompactLogix 5380 controller families
- Software elements of AVEVA System Platform 2020
- Motor controllers with Ethernet communication capability and their role in energy management and predictive maintenance programs
- Remote sensor solutions for conveyance applications
- Data analytics and visualization software platforms
- Offline and online applications of wastewater treatment plant (WWTP) models to derive operational set points

To demonstrate how data analytics and visualization software tools can combine diverse data sets to produce insightful visualizations, HDR presented two dashboards it developed using Sewer Utility historian and laboratory data obtained during the condition assessment phase of the Master Plan. Screen captures of the two dashboards are shown in Figure 2-1 and Figure 2-2. It should be noted that HDR made some broad assumptions to generate the liquid stream capacity summary portion of the dashboard depicted in Figure 2-1. The focus of the workshop's dashboard presentation was not about identifying actual process or operational deficiencies, but to provide Sewer Utility staff with the opportunity to see data analytics and visualization software in action and, hopefully, to spark some ideas for other insights staff would like to pursue in the future.

Figure 2-1. CKTP liquid stream and solids removal summary dashboard

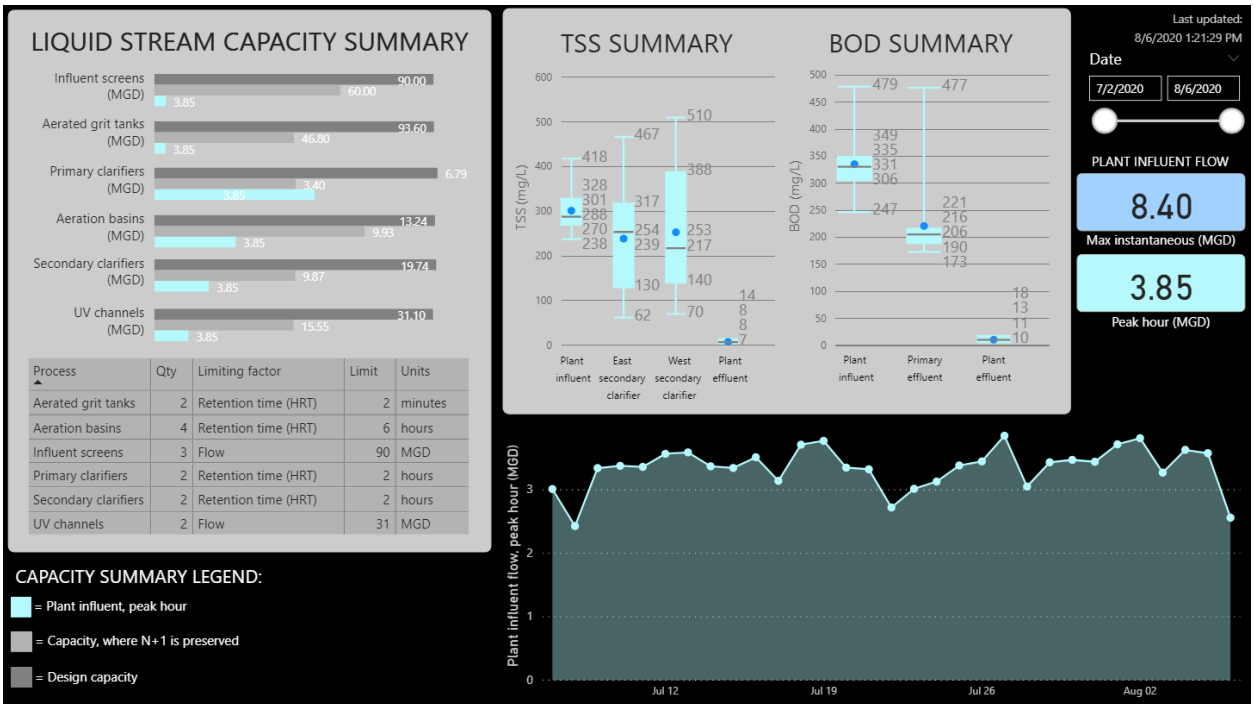
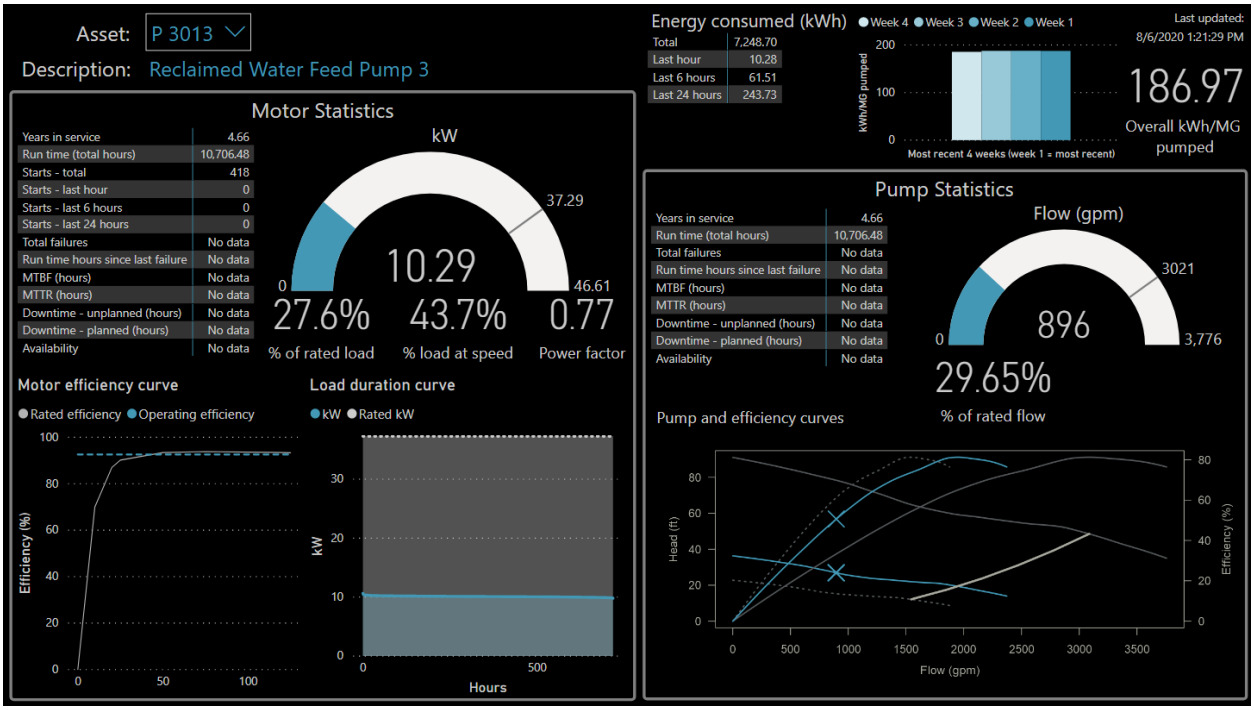


Figure 2-2. Pump asset health and performance dashboard



2.3 Best Practices

The best practices segment of the workshop focused on some of the approaches other utilities have taken to improve their operations that are considered industry best practices and would likely benefit the Sewer Utility. HDR discussed high-performance human-

machine interface (HPHMI) principles that are guiding human-machine interface (HMI) screen development throughout much of the industry and have been integrated into industry standards like International Society of Automation (ISA) 101.01 (ANSI/ISA 2015). Examples of HPHMI concepts and how they have been applied to HMI platforms at other client facilities were presented in a before-and-after fashion to illustrate the migration from traditional to HPHMI screens. HDR emphasized the benefits of virtualization for ICS servers and presented an industrial demilitarized zone (DMZ) network architecture as a secure method for bridging the Sewer Utility Operational Technology (OT) and Information Technology (IT) networks. HDR also described how store-and-forward and report-by-exception functionality inherent to communication protocols like Distributed Network Protocol 3 (DNP3) and MQ Telemetry Transport (MQTT) could eliminate data gaps and reduce delays in alarm reporting for the Sewer Utility's remote pump stations.

2.4 Core Objectives for Future SCADA System

Prior to the workshop, the Sewer Utility provided HDR with a draft list of core objectives for its future SCADA system. These core objectives were discussed during the workshop to allow Sewer Utility staff to describe some of the drivers behind the objectives in more detail. The workshop participants also discussed various operational constraints and requirements in order to develop quantitative goals for certain elements of the future system, such as uninterruptible power supply (UPS) battery backup time requirements. Discussing the objectives also allowed the Sewer Utility to make some preliminary decisions on how certain technologies would be applied. For example, Sewer Utility staff concluded that they would like to migrate toward HPHMI graphics screens and standardize on Ethernet motor controllers, using hardwiring for the core control and monitoring signals and Ethernet data exchange for power and energy parameters and detailed alarm and warning information.

2.5 CIP Schedule and Budget Constraints/Opportunities

In an effort to identify projects in the CIP schedule that may be candidates for implementing some of the improvements recommended in the Master Plan, HDR walked through several pump station and WWTP projects included in Sewer Utility planning documents. Sewer Utility staff provided project status updates and, based on staff feedback, the Sewer Utility Six-Year Capital Facilities Plan 2020–2025 was determined to be the most relevant planning document (Sewer Utility 2019). Of the established projects at remote pump stations, the pump station upgrade planned for pump station (PS)-4 was determined to be a good candidate for a pilot project or first-out initiative for the remote pump station ICS infrastructure given the project's position in the CIP schedule.

2.6 Workshop Findings

Key findings that came out of the industry trends and core objectives workshop helped establish some of the requirements for the future Sewer Utility SCADA system. Some of these findings re-emphasized risks and deficiencies documented in TM-1. Table 2-1 provides a summary of the industry trends and core objectives workshop findings.

Table 2-1. Industry trends and core objectives workshop findings summary

Topic	Findings
Staff technological proficiency	Advancing the Sewer Utility's ICS technology without improving the current level of technological proficiency among Sewer Utility staff members is not likely to be successful. Staff will require training on new and existing technology. Documenting preferred workflows and standard operating procedures (SOPs) for the ICS technology that staff interact with would help supplement the training and provide staff with a self-service resource when they need a refresher.
	The Master Plan should identify two tiers of training for Sewer Utility staff: in-depth training for super-users like I&C technicians, and basic training for end users of technology.
Motor controllers	The Sewer Utility would like to standardize on Ethernet motor controllers for future projects. The Sewer Utility is interested in expanding the current practice of monitoring and archiving limited data from networked motor controllers to include more robust power, energy, alarm, and warning data. Hardwired signals will still be used for the core monitoring and control of the equipment.
	The Sewer Utility wants to eliminate DeviceNet from its infrastructure.
PLCs	The Sewer Utility does not believe that there are sufficient drivers at its facilities to justify the expense and additional complexity of hot-standby redundant controllers.
Historian	Quality Controls Corporation (QCC) will be implementing store-and-forward functionality as part of the AVEVA upgrades it is performing at the Sewer Utility remote WWTPs. This will allow the AVEVA software at the remote WWTPs to buffer data during loss of communications with the Central Kitsap Treatment Plant (CKTP) and forward the buffered data to the CKTP historian after communications are restored.
	QCC will be installing AVEVA Historian Client at the Sewer Utility WWTPs to provide staff with easier static and ad hoc trending functionality and improved access to historian data.
HPHMI	The Sewer Utility anticipates some resistance to HPHMI graphics screens from some veteran staff members but would like the Master Plan to include a migration to HPHMI concepts for the future Sewer Utility SCADA screens.
	HDR recommended that the Sewer Utility and QCC hold workshops with Sewer Utility stakeholders to develop standard color palette, symbols, color usage, screen hierarchy and layout, and other elements of the future SCADA graphics. This will help get stakeholder buy-in during the development process and guide QCC according to Sewer Utility preferences. The Sewer Utility is planning to have the first workshop with QCC in Q1 2021.
Industrial DMZ	The Sewer Utility would like the Master Plan to include an industrial DMZ approach to bridging the OT and IT networks.
	Once the Master Plan is complete, the Sewer Utility will have documentation that it can use to coordinate with the County Information Services (IS) department about required modifications to IS-managed infrastructure. Because of this coordination requirement, the County may need to find temporary solutions for remote access and other functionality through additional development of the Sewer Utility OT network.
OT network cable path redundancy	The Sewer Utility does not view network cable path redundancy as an immediate need for its WWTP OT networks, but would like it to be considered as a mid-term priority in the Master Plan.
Alarm notification system	The Sewer Utility's order of preference for on-call staff alarm notification and acknowledgment is: mobile app interface (e.g., WIN-911 Mobile), text message, and voice message.

Table 2-1. Industry trends and core objectives workshop findings summary

Topic	Findings
Sewer Utility ICS standards	The Sewer Utility would like to develop ICS standards documentation that could be handed to consultants and systems integrators to guide design and implementation. The standards would be required to be referenced in consultant specifications so that they become part of the contractor's scope.
	Sewer Utility ICS standards should include tagging conventions. Staff are challenged by lack of standard tagging conventions in existing programming.
ICS battery backup requirements	Minimum of 15 minutes for PLC control panels at CKTP.
	Minimum of 4–6 hours for CKTP ICS infrastructure required to maintain monitoring of remote pump stations and WWTPs and on-call staff alarm notification functionality.
	Minimum of 4–6 hours for ICS infrastructure at remote WWTPs that is required to maintain communication of active alarms to CKTP.
	Several hours for ICS infrastructure at critical pump stations that is required to maintain communication of wet well level and active alarms to CKTP.
	Battery backup times at less critical pump stations are not a priority for the Sewer Utility.
Remote access to SCADA screens	For the remote pump stations, the Sewer Utility would like to establish view-only remote monitoring and alarming via tablets, with the possibility of introducing control capability in the future.
	For the WWTPs, the Sewer Utility would like to establish remote monitoring and alarming via tablets, with limited control capability on a case-by-case basis.
	The Sewer Utility would like staff at all four WWTPs to have access to all Sewer Utility SCADA screens from the HMI workstations.
	The Sewer Utility would like to establish view-only monitoring and alarming of all Sewer Utility infrastructure at the County Public Works Annex facility in Bremerton.
Backup ICS servers	The Sewer Utility would like the Master Plan to consider implementing backup ICS server(s) at the County Public Works Annex facility.
Processes with high priority for automation/ICS improvements	The Sewer Utility indicated that the following processes and facilities were a higher priority for automation and/or ICS upgrades: • Biological nutrient removal (BNR) processes • CKTP septage receiving • CKTP digesters • The Suquamish WWTP, in general, because of highly manual operation • CKTP liquid balancing • CKTP solids balancing • CKTP recycled water
Alignment of Master Plan implementation plan and CIP schedule	The PS-4 upgrade project in the Sewer Utility CIP would be a good candidate for a pilot project or first-out initiative for the remote pump station ICS infrastructure.

3 Core Objectives for Future SCADA System

This section documents the core objectives for the Sewer Utility's future SCADA system. These core objectives will guide the remainder of the SCADA master planning efforts and serve as a benchmark for follow-on implementation work.

3.1 Core Objectives Development

HDR requested that the Sewer Utility develop draft core objectives for its future SCADA system prior to the industry trends and core objectives workshop. The draft core objectives were discussed during the workshop and the Sewer Utility had the opportunity to refine them based on the workshop discussion and subsequent stakeholder interviews.

3.2 Core Objectives for Future SCADA System

The Sewer Utility's core objectives for its future SCADA system are listed below:

1. *Design, build, and maintain a secure and stable ICS*
   - *1.1. Continue development of the Sewer Utility industrial network*
   - *1.2. Upgrade Wonderware and alarm monitoring/dial-out software*
   - *1.3. Develop standards and naming conventions and reflect in future specifications*
   - *1.4. Identify control power backup system requirements*

2. *Improve access to and use of SCADA*
   - *2.1. Provide stable remote access to SCADA from all treatment plants and Public Works Annex*
   - *2.2. Standardize HMI and alarm screens—programming object and visualizations*
   - *2.3. Make improvements to SCADA Historian including:*
     - *2.3.1. Backup procedures, tag identification and hierarchy, operator access to trending features*
     - *2.3.2. Integration with business and operating software platforms (i.e., Hach WIMS, CMMS, and other Business Intelligence platforms)*
   - *2.4. Implement use of SCADA remote tablets for unattended monitoring of plants and pump stations*

3. *Develop an Automation and Information Technology Plan*
   - *3.1. Develop pump station (and WWTP) monitoring and control strategy: improved monitoring in the short term with potential control capability in the long term*
   - *3.2. Identify near-term and long-term automation improvements to maintain treatment process control and/or provide operational resilience*
   - *3.3. Incorporate energy monitoring software/hardware to support Strategic Energy Management Plan*
   - *3.4. Identify opportunities to improve regulatory compliance monitoring*
   - *3.5. Identify workgroup dashboards*

4. *Develop administrative program for maintaining Sewer Utility ICS*

4.1. Staffing to support to include skill sets/abilities, roles, and responsibilities
4.2. Develop backup procedures for server information, programming files, etc.
4.3. Implement Alarm Management Philosophy procedures
4.4. Develop procedures for firmware management

4 Sewer Utility Staff Interviews

This section includes an overview of the Sewer Utility staff interviews that HDR facilitated with Sewer Utility stakeholders along with key findings from these interviews.

4.1 Operations Staff Interview

On November 24, 2020, HDR held an interview with Sewer Utility operations staff members to discuss their current interaction with SCADA HMI screens, known ICS deficiencies, and features and functionality that they would like to see implemented in the future SCADA system. Table 4-1 provides a summary of the key findings from the interview.

Table 4-1. Operations staff interview key findings summary

Topic	Findings
Lack of process flow measurement	Manchester Wastewater Treatment Plant (MWWTP) does not have a flowmeter for monitoring waste activated sludge (WAS) flow to the WAS tanks. Operations staff currently operate based on level in the WAS tanks and would prefer to have WAS flow information like they do at Kingston Wastewater Treatment Plant (KWWTP) and CKTP.
	None of the remote WWTPs have a flowmeter for monitoring thickened sludge flow during truck loadout activities. Lack of flow/volume measurement has led to issues where truck operators stop loading too early to avoid drawing down the thickened sludge storage tanks too far. Operating off of level or sight glass has proved challenging, particularly at the Suquamish Wastewater Treatment Plant (SWWTP), where the thickened sludge blending tank has a conical bottom. The Sewer Utility is basing CKTP incoming thickened sludge volumes from the remote WWTPs based on the assumption of full truckloads and is likely overestimating volumes if trucks are partially full.
Analytical probes for MWWTP and SWWTP	Sewer Utility operations staff expressed a desire to reintroduce analytical probes to the basins at MWWTP and SWWTP. These instruments would reduce the amount of manual probe measurements required by operations staff and would enable more automated control of the process. Lack of analytical instruments for these WWTPs was identified as a deficiency in TM-1.
Alarms	SWWTP recently had an issue where a PLC went offline and there was no alarm to alert operators that SCADA HMI screens were not being refreshed. Sewer Utility staff believe that this issue has since been corrected but believe that other WWTPs may not be receiving communication alarms for PLCs.
	Sewer Utility operations staff believe that they are not receiving signal out-of-range alarms at SCADA HMI screens for lost analog signals from some field instruments. An event occurred at MWWTP where the influent pump station level continued to report a static normal wet well level, but the wet well was actually much higher, and a manual pump down had to be initiated.
	No alarms are in place for composite samplers at all WWTPs. Power bumps have thrown off sampler performance and operators are not notified that there is a problem.
	Sewer Utility operations staff report that power bumps also cause some variable-frequency drives (VFDs) to go into an alarm state and, when VFD faults are not monitored at SCADA, operators are not notified of the problem.

Table 4-1. Operations staff interview key findings summary

Topic	Findings
	Power bumps can cause the MWWTP mixing channel blower to go into an alarm state that is indicated only locally. Operators have to regularly enter the building on their rounds to confirm that the alarm is not active.
	Sewer Utility operations staff believe that the high level alarm for MWWTP waste tanks is set at a level where both tanks need to be nearly full before the alarm activates. A baffle at roughly 9 feet is below this alarm set point. Once the level in the first waste tank exceeds baffle height, the process spills into the second tank. Operators would like to receive a warning when level reaches or nears this baffle height so that they are alerted when the second tank begins to fill. HDR reviewed SCADA HMI screens and it appears that the WAS tank high level alarm set points can be adjusted as desired via the HMI.
Improved automation	The MWWTP blowers are constant speed and operate on a fixed time sequence where they run in a 4-hour sequence, 5 days per week. During power bumps, this time sequence can be disrupted and operators have to manually place blowers in auto at noon to restore the sequence. Operations staff would like to have operator-adjustable scheduling and timer functionality at the SCADA HMI so that they could have more flexibility in operating the blowers. Operators would also like to see the constant-speed blowers changed to variable speed, which will likely happen as part of the upgrade to the plant for new total nitrogen (TN) limits.
	MWWTP is the only remote plant that does not have a SCADA-controlled sludge wasting valve. Sludge wasting is still a manual process and operators would like it to be automated.
Additional information at SCADA HMI screens	Sewer Utility operations staff would like to have more detailed information on ultraviolet (UV) systems available at the HMIs for all plants. They would like to see which bulbs are failed, UV intensities, and other parameters to help them better monitor system performance.
	Sewer Utility operations staff indicated that they would find more detailed information and alarming from vendor systems and motor controllers useful if it were made available at the HMI screens.
	Sewer Utility operations supervisors indicated that they would be very interested in monitoring process key performance indicators (KPIs) like hydraulic retention time (HRT) and solids retention time (SRT) at the SCADA HMI screens—particularly for aeration basins and clarifiers.
	In addition to alarming for composite sampler faults at the SCADA HMIs, Sewer Utility operations staff would like to be able to monitor sample counts and when samples are being taken.
CKTP control room upgrade	Sewer Utility operations staff would like to be able to see the same SCADA HMI screens that are at the remote WWTPs from the CKTP control room.
	Sewer Utility operations staff would like to have large-format displays at the CKTP control room where they can see overview screens at a glance.
Reporting	Current reporting methodology is to manually enter flow data into Excel spreadsheets to give to the lab for Discharge Monitoring Report (DMR) reporting.
	Sewer Utility operations staff indicated that having these flow data and laboratory data available in one pane of glass would be useful. They believe that Hach Water Information Management Solution (WIMS) software will provide this functionality.

- MWWTP does not have a flowmeter for monitoring WAS flow to the WAS tanks.
- The Sewer Utility is likely overestimating the thickened sludge volumes received at CKTP from remote WWTPs because none of the remote WWTPs have a flowmeter for monitoring thickened sludge flow during truck loadout activities.
- PLC status monitoring and alarming may not be effectively applied for all WWTP PLCs.
- Sewer Utility operations staff believe that they are not receiving signal out-of-range alarms at SCADA HMI screens for lost analog signals from some field instruments.
- There are no SCADA alarms or monitoring in place for composite samplers at all WWTPs.
- Some WWTP VFDs do not have VFD fault alarms monitored at SCADA.
- MWWTP headworks mixing channel blower fault is not monitored at SCADA.
- Operators have no means of managing the MWWTP blower operating time sequence via the SCADA HMI screens.
- MWWTP lacks SCADA control for the sludge wasting valve so the sludge wasting process is entirely manual.
- Sewer Utility operations staff would like to have more detailed information on UV systems available at the HMIs for all plants.

4.2 I&C Technician Staff Interview

On November 25, 2020, HDR held an interview with Sewer Utility I&C technician staff to discuss known ICS deficiencies, current challenges, and features and functionality that they would like to see implemented in the future SCADA system. Table 4-2 provides a summary of the key findings from the interview.

Table 4-2. I&C technician staff interview key findings summary

Topic	Findings
High-priority improvements	I&C technicians consider the following items to be high priorities for near-term improvements to the Sewer Utility ICS: • Implement HPHMI graphics concepts at WWTP SCADA screens • Standardize on PLC firmware versioning throughout WWTPs and pump stations • Improve remote pump station telemetry • Eliminate DeviceNet networks, with the CKTP headworks motor control centers (MCCs) being a high priority because of multiple past maintenance events

Table 4-2. I&C technician staff interview key findings summary

Topic	Findings
Tag naming convention	The Sewer Utility needs a standardized tag naming convention for the AVEVA SCADA system. I&C technicians like descriptive tags because the association to actual equipment is more obvious. Including equipment tags in the SCADA tag has value in maintaining a link to the piping and instrumentation diagrams (P&IDs). A facility code will also need to be included in the SCADA tags to support integration of tags from all WWTPs. The Sewer Utility intends to develop a preferred tag naming convention internally and in coordination with QCC.
SCADA thin clients	The Sewer Utility has decided to transition to SCADA HMI thin client configuration for panel personal computers (PCs) in the electrical rooms at CKTP. Preservation of local HMI functionality during an OT network outage was discussed, and the Sewer Utility is comfortable running the plant in manual without SCADA HMIs and believes that the benefits of centralized SCADA management outweigh the ability to preserve limited local control during OT network outages.
In-house automation programming capabilities	As mentioned in TM-1, the SCADA system is currently monitoring significantly more tags than the historian is archiving. If possible, the Sewer Utility would like to handle adding select currently available tags to the historian. I&C technicians indicated that they may need some training to get them started down the right path.
	I&C technicians are less comfortable making PLC programming and HMI configuration changes to incorporate additional alarms or standardize input/output (I/O) for different assets. This work may be done in-house as a mid-term project once more training has been provided.
ICS set point management	I&C technicians would like the ability to track ICS set point changes made at the SCADA HMI and know when changes were made and by whom.
	I&C technicians would like to have appropriate set points documented somewhere so that the Sewer Utility had an authoritative document to help manage set point drift.
Training and staffing	Sewer Utility staff will require training to support the modernization of the Sewer Utility ICS and OT network. Some of the required training will be focused on improving operations staff proficiency with Windows and general technology elements, which will hopefully reduce the amount of IT help desk type issues that I&C technicians are required to respond to. Other identified training will be centered around I&C technicians, including: • Network technology and communications • Network management • AVEVA software training
	The Sewer Utility has had difficulty sourcing I&C technicians and may need to consider grooming younger operations staff who demonstrate an interest in ICS technology.
	It is likely that the Sewer Utility will eventually require a more senior resource with network experience to manage the Sewer Utility OT network.
Instrument calibration	The laboratory staff currently provides preventive maintenance on analytical instruments at the WWTPs.
	Sewer Utility preference is to keep instrument calibration responsibilities under operations and/or laboratory staff. This will leave I&C technicians free to focus on other tasks for which they have unique skill sets.

✸ The Sewer Utility needs a standardized tag naming convention for the AVEVA SCADA system.

4.3 Construction and CIP Staff Interview

On December 3, 2020, HDR held an interview with Sewer Utility construction and CIP staff to discuss the need for Sewer Utility ICS standards, current state of control strategy documentation, and features and functionality that they would like to see implemented in the future SCADA system. Table 4-3 provides a summary of the key findings from the interview.

Table 4-3. Construction and CIP staff interview key findings summary

Topic	Findings
Sewer Utility ICS standards	Lack of Sewer Utility ICS standards has contributed to one-off implementations and recent project shortcomings. This deficiency was documented in TM-1.
	The Sewer Utility would prefer to include development of ICS standards documentation as an amendment to ongoing facilities planning efforts rather than executing a separate project.
	The Sewer Utility and QCC have scheduled workshops for January to begin fleshing out requirements for HPHMI screen development. These workshops will be the first step toward standardization of Sewer Utility SCADA HMI screens.
	Once Sewer Utility ICS standards documentation is developed, the Sewer Utility would like to establish annual reviews of the standards documentation and ICS infrastructure to keep the standards current and to identify upcoming ICS upgrade/replacement projects that need to be included in CIP planning. Monitoring for hardware and software obsolescence should be a factor in these periodic reviews.
Control strategies	In general, the Sewer Utility lacks good control strategy documentation that reflects current ICS implementation. This deficiency was documented in TM-1.
	Some documentation from recent construction projects could be used as a starting point. Some past design projects have control strategies in the design specifications, but these are unlikely to have been updated based on programming implemented during construction phases.

4.4 Laboratory Staff Interview

On December 3, 2020, HDR held an interview with Sewer Utility laboratory staff to discuss their current use of SCADA data, known ICS deficiencies, and features and functionality that they would like to see implemented in the future SCADA system. Table 4-4 provides a summary of the key findings from the interview.

Table 4-4. Laboratory staff interview key findings summary

Topic	Findings
Access to SCADA system for laboratory staff	Laboratory staff currently have no access to SCADA HMI screens or historical SCADA data.
	Sewer Utility operations staff enter daily WWTP flow data into Excel spreadsheets and transfer to laboratory staff via email or thumb drive.

Table 4-4. Laboratory staff interview key findings summary

Topic	Findings
	Laboratory staff would like to know what mode the WWTPs are running in. Without access to SCADA HMI screens, laboratory staff rely on operators to inform them when CKTP transitions from winter to summer operations.
	Sewer Utility staff would like to implement read-only access to SCADA HMI screens for all WWTPs at the laboratory. One or more large-format displays would be helpful in providing laboratory staff with an at-a-glance view of operating conditions and alarms for all WWTPs.
Current and future SCADA data needs at the laboratory and additional instrumentation	Flow data are and will continue to be very important information for the laboratory. The following are some of the higher-priority WWTP flow data identified: • Influent and effluent flows are required for DMR reporting • Thickened sludge flows • Blended sludge tank flows • Scum pump flows • Flow to CKTP sand filters • Flow from CKTP recycled water system • Flow from potable water (W2)/service water (W3) pumps
	Laboratory staff would also like to receive data from analytical instruments, including: • Primary parameter: dissolved oxygen (DO), pH, ammonia, nitrate, nitrite, etc. • In addition to analog values from the probes, laboratory staff would like low and high alarms, as well as calibration and out-of-range alarms • Turbidity on CKTP reclaimed water from existing turbidimeter
	KWWTP and MWWTP currently have pH probes and data may be logged on Secure Digital (SD) cards. Integrating analog inputs from these probes to SCADA would be beneficial.
	UV transmittance data would be very beneficial for laboratory staff so that they do not need to manually obtain data.
	Laboratory staff would like to have alarms and other data from composite samplers. Laboratory staff need to know when samplers fail.
	For WWTP solid stream, flows are the most important data but gas production and carbon dioxide (CO_2) percentages could also be helpful down the road.
	Suspended solids probes in the aeration basins and return activated sludge (RAS) lines would be beneficial to the laboratory for SRT calculations and other uses.
	The Sewer Utility would like to be able to record the volume for thickened sludge that is transported from the remote WWTPs to CKTP. Currently, the Sewer Utility assumes full truck volumes, but this may not be the case. If flowmeters were installed on truck loadout stations, volume could be calculated via the flowmeter and recorded, allowing for tracking of more accurate volumes.
	The Sewer Utility would like to have a septage receiving station that records incoming septage flows. Currently, the Sewer Utility bases incoming septage volume on truck weight.
Composite samplers	The existing composite samplers at the WWTPs are reaching the end of their useful life and replacement parts are becoming unavailable. The Sewer Utility is in the process of getting quotes for samplers that they believe will be less maintenance intensive.

✸ Laboratory staff currently have no access to SCADA HMI screens or historical SCADA data.

4.5 Maintenance Staff Interview

On December 10, 2020, HDR held an interview with Sewer Utility maintenance staff to discuss their current use of SCADA HMI screens, current and planned use of the LLumin computerized maintenance management system (CMMS), potential SCADA integration with LLumin, future predictive maintenance efforts, and features and functionality that they would like to see implemented in the future SCADA system. Table 4-5 provides a summary of the key findings from the interview.

Table 4-5. Maintenance staff interview key findings summary

Topic	Findings
Maintenance staff current interaction with SCADA HMI screens	The Public Works Facilities crew already monitors pump station SCADA screens remotely, mainly for alarms.
	The Sewer Utility maintenance and operations (M&O) supervisor and CMMS manager each have a SCADA PC at their desks. The CMMS manager currently handles monitoring of alarms and communicating alarms to maintenance and facilities staff. SCADA alarm monitoring and response coordination duties will eventually be transitioned to an individual within the Public Works Facilities crew.
Current preventive and corrective maintenance practices	Staff still fill out paper-based malfunction reports, which are then manually entered into LLumin.
	Equipment runtimes are manually collected and entered into LLumin.
	LLumin is cloud-hosted software as a service (SaaS) and maintenance staff are currently accessing via tablets, mobile phones, and PCs.
Remaining implementation effort and future goals for LLumin system	The first step is to complete development of an accurate active inventory of Sewer Utility assets within LLumin. The Sewer Utility is implementing an asset hierarchy using a parent-child relationship.
	Sewer Utility maintenance staff would like to migrate from calendar-based preventive maintenance to automated scheduling for preventive maintenance based on equipment runtimes.
	Sewer Utility staff would like to explore integrating SCADA alarms related to maintenance activity into LLumin, so that corrective maintenance work orders could be automated rather than having to rely on word-of-mouth.
	Sewer Utility staff would like to start using LLumin performance dashboards to forecast maintenance requirements, trend asset performance, and display uptime/availability statistics for assets.
	Sewer Utility staff would like to see maintenance staff start entering in log data for maintenance activity into the work orders in LLumin so that other staff can keep abreast of status and findings. This functionality is already built into LLumin.
	Sewer Utility staff would also like to start using the inventory management functionality within LLumin to manage spare-parts inventory.
SCADA integration with LLumin	The Sewer Utility has already purchased the SCADA integration module for LLumin, but has not deployed it because of County IS department challenges and security concerns. This lack of SCADA integration has prevented the Sewer Utility from leveraging many of LLumin's advanced features.
Future predictive maintenance use cases	The Sewer Utility does not currently have staff for a full-fledged predictive maintenance program, including oil sample analysis.
	Sewer Utility staff are interested in force main pressure monitoring as a predictive maintenance input in the future.

Table 4-5. Maintenance staff interview key findings summary

Topic	Findings
	Future predictive maintenance initiatives would begin with the most critical assets. Also, the cogeneration system at CKTP, if the Sewer Utility is required to bring that system back online someday.
Dashboarding and data visualization	Sewer Utility management staff would like to have a heat map dedicated to each of the four drainages and the WWTPs and pump stations associated with them. These heat maps would provide an at-a-glance, color-based indication of capacity and current maintenance issues. For example, a lead/lag pump station that is down one pump might be displayed in yellow, while a station that is offline for maintenance might be displayed in red.
	Discussed how dashboarding/data visualization software tool may be the best option for customizing heat maps and visualizations for runtimes, availability, and other asset performance data. This would enable more flexibility and control over the outcome. • LLumin may be able to offer some valuable visualizations, but will likely not meet all of the Sewer Utility's needs • It would be expensive and more difficult for Sewer Utility staff to maintain if visualizations were done in SCADA • Hach WIMS is not likely to have much native functionality to support this type of content
Future SCADA access requirements for maintenance staff	The CMMS manager will not require access to SCADA HMI screens after alarm monitoring and response coordination duties are transitioned to Public Works Facilities staff.
	The Sewer Utility M&O supervisor will still require a SCADA PC in his office.
	There should be a common SCADA PC in the new modular offices that will be shared by various staff.
	The Sewer Utility operations manager does not need a SCADA PC in his office and could use one in a common area within the administration and laboratory building at CKTP.
	The lead mechanic specialist at CKTP and the lead maintenance technician in the Public Works Facilities group responsible for Sewer Utility infrastructure will both need SCADA PCs.

✸ Equipment runtimes are manually collected and entered into Sewer Utility CMMS.

4.6 Public Works Management and Stormwater Division Staff Interview

On December 10, 2020, HDR held an interview with Public Works management and Stormwater Division staff to provide a project status update, share some of the technology presented in the industry trends and core objectives workshop that may be of interest to the Stormwater Division, and discuss information that management staff would find valuable if SCADA data were made more readily available. Table 4-6 provides a summary of the key findings from the interview.

Table 4-6. Public Works management and Stormwater Division staff interview key findings summary

Topic	Findings
Management access to SCADA data	Sewer Utility management staff would like to have access to real-time flow data and other engineering-focused data.
	Sewer Utility management staff would be interested in getting email notifications when certain parameters exceed or fall below set thresholds.
	Public Works management staff would be very interested in integrating financial data with SCADA and other data sets. Having financially based metrics for forecasting operating costs would be a big benefit.
Remote field instrumentation and telemetry for Stormwater Division	Stormwater Division staff are interested in further discussions of how they might implement field instrumentation monitoring.
Current Sewer Utility management dashboarding and visualization practices	Sewer Utility management currently uses dashboards native to ArcGIS software.
Other potential data unification use cases at Public Works	Public Works management discussed how integrating customer metering into SCADA infrastructure or other County-maintained networks would eliminate manual data collection for meter readings.
Public Works ERP software	Public Works will be implementing Workday ERP for its enterprise resource planning (ERP) software most likely in late summer 2021. The Workday ERP system would be the source for Sewer Utility financial data.

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5 Network Architecture: Future Needs and Recommended Improvements

This section identifies the Sewer Utility's future needs related to its OT network architecture and describes the information and functionality that Sewer Utility staff would like to obtain from the OT network in the future. The future needs presented are derived from information obtained from Sewer Utility staff during site assessment visits, workshops, and staff interviews. Based on comparison of current use cases to future needs of the Sewer Utility, the section presents recommended improvements for the OT network.

5.1 Future Needs

This subsection describes the Sewer Utility's future needs as they relate to the OT network.

5.1.1 Central Monitoring Location for Sewer Utility Pump Stations and WWTPs

The Sewer Utility wants to establish a central monitoring location at the Central Kitsap Treatment Plant (CKTP) where staff can monitor all conveyance system pump stations and WWTPs. This central hub will enable utility-wide visibility and eliminate key technical barriers that have prevented the organization from operating as a unified utility rather than separate, distributed operational groups. To establish this central monitoring location, the Sewer Utility will need secure and reliable communications between CKTP and the remote pump stations and WWTPs. The central monitoring location will also require improvements to the existing CKTP control room to incorporate workstations, large-format displays, network components, and other functional requirements.

5.1.2 Secondary Monitoring Location for Sewer Utility Pump Stations and WWTPs

The Sewer Utility wants to establish a secondary monitoring location at the County Public Works Annex facility in Bremerton. This facility will provide the Sewer Utility with another location for monitoring all pump stations and WWTPs and viewing active alarms. Access to the Sewer Utility SCADA screens from this facility should be view-only.

5.1.3 Improved Remote Pump Station Telemetry

A significantly improved telemetry solution is necessary to establish near-real-time monitoring and alarming for the remote pump stations. The Sewer Utility requires more immediate notification of critical pump station alarms (e.g., high wet well level) than the current approach of round-robin polling via VHF licensed radio telemetry can provide, with current polling cycle times of around 8 minutes. To improve visibility into remote pump station operations and performance, the Sewer Utility also needs a means of closing the data gaps that come from traditional round-robin polling, where the CKTP

SCADA system receives a snapshot of current pump station statuses each time the pump station is polled but is left with no data for the time between polls.

5.1.4 Mobile Access

The Sewer Utility would like to establish secure remote access to WWTP and pump station SCADA screens for on-call operators from County-issued tablets. Initially, remote access for operations staff would be view-only monitoring for the pump stations and WWTPs, with some case-by-case exceptions for limited control capability at the WWTPs. However, the Sewer Utility would like the ability to expand the control capabilities of operations staff in the future.

Sewer Utility I&C technicians will also require a secure means of accessing the OT network from County-issued laptops so that they can assess conditions and assist with troubleshooting remotely. This remote access would enable I&C technicians to better diagnose ICS conditions remotely and determine whether an immediate response is necessary, potentially reducing the number of after-hours site visits for I&C technicians.

In the coming years, the Sewer Utility would also like to implement tablet-based workflows for on-site staff that involve other software applications, such as the Sewer Utility's CMMS, LLumin.

5.1.5 Secure Access to ICS Data from the Business LAN

To leverage ICS data fully, they must be made more accessible. Several Sewer Utility staff members on the Sewer Utility business local area network (LAN) base decisions on ICS data but do not require direct access to SCADA screens or other ICS software applications. These users will need a means of accessing ICS data stores securely from personal computers (PCs) and laptops that also provide them with access to the Internet. ICS data may also need to be available to software applications hosted on the business LAN to enable merging of ICS data with financial information and other organizational data stores hosted on the business LAN.

5.1.6 Improved OT Network Resilience

As the Sewer Utility becomes more reliant on ICS and other data for day-to-day operations, decision making, and planning, the network architecture serving these data will need to be highly available. With the expansion of the Sewer Utility's remote monitoring capabilities, the network components that establish the Sewer Utility's ability to monitor remote pump stations and WWTPs from CKTP will become critical. Revisions to the CKTP OT network topology will be required to reduce single points of failure and to provide redundancy for certain critical network components, servers, and cable paths. Unmanaged switches at critical locations within the OT network will need to be replaced with managed switches to support segmentation, packet filtering, and other means of establishing a more fault-tolerant network. The migration to physical redundancy for some of the more critical elements will also require software and component configuration.

The Sewer Utility has indicated that establishing cable path redundancy is not considered an immediate need, especially for the remote WWTPs. Furthermore, the

funding required for a standalone project to establish a more resilient network topology, in terms of cable path redundancy, would be difficult to justify. Instead, the Sewer Utility would like to take advantage of opportunities presented by other CIP projects to install redundant cable paths in the future. Most likely, cable path redundancy for critical network segments will be achieved in phases, and the Master Plan will prioritize redundant cable paths that can be achieved with minimal cost and effort.

5.1.7 Extend OT Network and ICS Infrastructure Battery Backup Power Duration for Critical Components

The Sewer Utility would like to establish a minimum of 4 to 6 hours of UPS battery backup power for ICS servers and all network components involved in the communication of alarms from remote WWTPs to CKTP and from CKTP out to on-call staff. The Sewer Utility would also like to maintain several hours of battery backup power for wet well high level and other alarms at critical remote pump stations. For individual PLC control panels at CKTP, the Sewer Utility would like to maintain a minimum of 15 minutes of UPS battery backup power.

5.1.8 Increased Network Throughput

The industrial automation industry is migrating away from Fast Ethernet (100 megabits per second [Mbps]) port speeds and is establishing 1-gigabit Ethernet (GbE) as the new standard for Ethernet ports on many new PLCs, panel PCs, and industrial Ethernet switches. Currently, nearly all Ethernet switches within the Sewer Utility OT network are capping connected devices at the theoretical 100 Mbps limit inherent in the switch ports. As the Sewer Utility modernizes its SCADA system, additional devices will be added to the OT network, data flow between servers and clients will increase, and, as new software tools make data repositories more accessible, staff interaction with the SCADA system will increase. These and other factors will contribute to an increase in OT network traffic. The Sewer Utility will need to increase throughput at some locations within the OT network to avoid performance degradations in the coming years and to take advantage of the higher port speeds that come with modern devices. Communication paths for the remote WWTPs will also require sufficient throughput to support the necessary data exchange between facilities.

5.1.9 Improved Backup Procedures and Business Continuity Preparedness

The Sewer Utility needs to implement routine backup procedures for its ICS servers. This will prevent significant loss of ICS historical data, configuration files, and programming files in the event of a server failure. The ICS server backup solution should include backing up ICS data and files to a cloud or off-site location to guard against a catastrophic event at CKTP where both production and backup servers are impacted. As an off-site backup location, the Sewer Utility would like to implement a backup server at the County Public Works Annex facility in Bremerton.

The Sewer Utility also needs to improve its business continuity and emergency response planning and adopt an approach for its ICS servers that will limit the time and effort required to replace the physical hardware, install and configure the software, and restore

the device to full functionality. If the Sewer Utility has formal emergency response plan and/or business continuity plan documentation, at a minimum, these documents should identify ICS stakeholders and the individuals who should be contacted to assess and restore the ICS during an emergency.

5.1.10 Improved Cybersecurity Measures

The Sewer Utility would like to apply cybersecurity mitigations within its existing OT network to lessen risks to an acceptable tolerance by implementing a more secure foundation for the OT network's expansion in the future. The future OT network architecture needs to be consistent with information security industry best practices and recommendations of industry authorities like the U.S. Department of Homeland Security (DHS), ISA, and National Institute of Standards and Technology (NIST). Part of improving the Sewer Utility's cybersecurity posture will require having adequately trained staff and established procedures. Staff will need to be trained in the identification of cybersecurity incidents and will need to have a documented program for responding to these events.

5.1.11 OT Network and Telemetry Monitoring Capability

With an increased reliance on the OT network, the Sewer Utility will need a means of monitoring OT network activity and performance to alert staff to abnormalities, inform network troubleshooting efforts, and establish accounting of individual user activities. Monitoring network performance will allow the Sewer Utility to establish baselines for bandwidth usage at critical network appliances, typical telemetry uptime for the remote sites, and typical traffic patterns of connected devices. These baselines will enable the Sewer Utility to respond when conditions diverge from normal, potentially preempting network outages and other significant performance degradations.

Accounting of user activity will enable the Sewer Utility to attribute ICS set point adjustments, file modifications, and other changes to specific users. Accounting information can help the Sewer Utility ensure that established operational procedures are being followed, identify authors of changes who may have more information for why the changes were made, and determine where additional staff education may be required. Accounting and auditing are also critical cybersecurity measures.

In addition to network performance monitoring and accounting of user activity, the Sewer Utility's OT network monitoring capability will need to include monitoring of critical OT network devices. This includes alarms and warnings related to communication status for critical OT network devices like PLCs and servers as well as alarms for the UPSs and 24-volt direct current (VDC) power supplies that keep these critical devices powered.

5.2 Recommended Improvements

This subsection describes the recommended improvements related to the OT network. Note, the recommended improvements related to cybersecurity are based on current information security industry best practices and recognized standards. However, the Sewer Utility will still need to evaluate them against its risk tolerance. Also, the cyber threat landscape is continually changing and new vulnerabilities and tactics are emerging constantly. HDR recommends that the Sewer Utility re-review the recommended

improvements shortly before design and/or implementation efforts to ensure that they remain consistent with changes to cyber threats, recognized mitigations, industry-recognized standards, and the Sewer Utility's risk tolerance.

5.2.1 Upgrade CKTP Control Room

An upgrade to the existing control room in the solids processing building (SPB) at CKTP will be required to convert the space into a suitable centralized monitoring location for all Sewer Utility pump stations and WWTPs. Large-format displays are recommended for both static display of overview screens for the remote pump station and WWTPs and for ad hoc display of operator-selected screens to support group discussion and decision making. A minimum of two SCADA PCs with access to HMI screens and historian client and data visualization and dashboarding software applications are also recommended. Four monitors are recommended for each PC to enable simultaneous display of multiple software application screens and to provide operators with the flexibility to customize display content according to their preferences. An example of one possible configuration for a control room operator workstation with four monitors and large-format displays is depicted in Figure 5-1.

Figure 5-1. Example four-monitor operator workstation configuration with large-format displays

Source: HydroLogic Research (2021).

To meet the Sewer Utility's goal for maintaining remote pump station and WWTP monitoring and alarm capability during power outages at CKTP, a minimum of 4 hours of battery backup power should be provided for the control room workstations and large-format display hardware. The same duration of battery backup power should also be provided for the servers and network components serving the HMI screen content.

5.2.2 Extend OT Network to County Public Works Annex Facility

To support the Sewer Utility's goal of establishing a secondary monitoring location for its WWTPs and remote pump stations at the County Public Works Annex facility in Bremerton, the OT network will need to be extended to incorporate dedicated hardware

at that facility. HDR recommends that the Sewer Utility install a Host Identity Protocol (HIP)switch at the facility and include a dedicated SCADA PC at that facility within the Sewer Utility's Tempered Networks Airwall system deployment. If the Sewer Utility decides to install backup ICS server(s) at the facility, this hardware would also be included in the Tempered Networks Airwall system to enable backups to occur between CKTP and the facility.

5.2.3 Remote Pump Station and WWTP Telemetry Improvements

Migrate Pump Stations from VHF Licensed Radio WAN to Cellular WAN

To help reduce long polling times for its remote pump stations, the Sewer Utility will need to transition to a wireless communication technology with higher bandwidth. Given the lack of clear line-of-sight between most pump stations and the nearest WWTP and the high costs of installing fiber-optic cable to the remote stations, HDR recommends that the Sewer Utility continue the work it began with Quality Controls Corporation (QCC) to migrate its remote pump stations to the cellular wide-area network (WAN). Critical pump stations and those with historically poor communications should be prioritized for near-term migration, while less critical pump stations could be transitioned over a longer period as time and funding allow. Prior to planning the cutover for each site, a site survey should be performed to assess the signal strength of the Verizon Wireless network at the pump station location. Sites with poor signal strength may require outdoor and/or directional antennas to establish acceptable signal strength for a pump station telemetry application.

Latency with cellular networks is difficult to predict because of several variables that are beyond the end user's control, many of which have to do with the cellular service provider's infrastructure. As the number of pump stations introduced to the cellular WAN increases, the Sewer Utility may find that a second cellular router at CKTP will be required to mitigate latency and performance issues encountered with all remote pump stations communicating through one cellular router. A second cellular router would also provide a layer of redundancy for the communication links between the remote pump stations and CKTP. If a second cellular router is implemented, the idea would be to split the remote pump stations between the two routers so that remote pump station telemetry is divided into two parallel channels handling half of the remote pump station communication traffic. The Sewer Utility would also configure to two cellular routers at CKTP for redundancy so that pump stations communicating through one of the routers fail over to the other router during sustained loss of communications through their primary router.

HDR recommends leaving the very high frequency (VHF) licensed radios in place for the more critical stations and implementing routing and communication driver configuration so that the stations revert to the VHF licensed radio WAN when communications over the cellular WAN are lost.

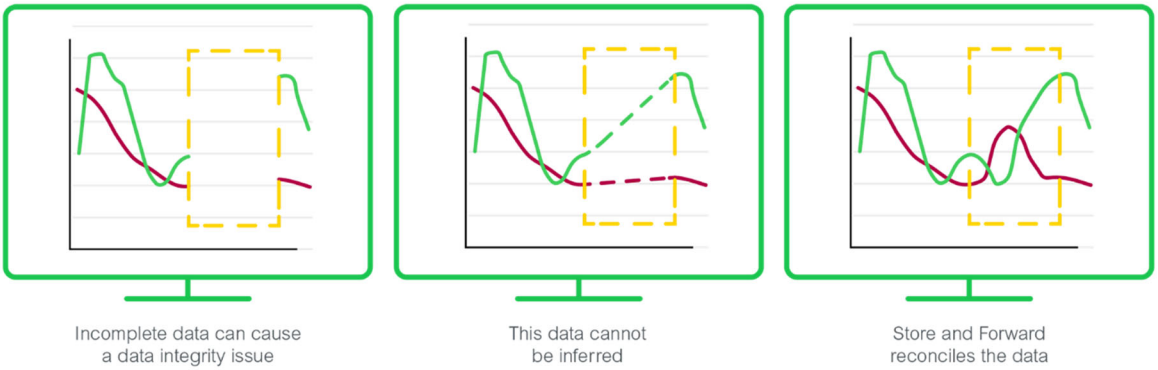
Implement Store-and-Forward and Exception Reporting for Remote Pump Station Telemetry and Eliminate PLC Data Concentrator for Cellular WAN

Migrating the remote pump stations to the cellular WAN will certainly improve polling times, but this measure alone will not be sufficient to achieve the Sewer Utility's goal of

near-real-time monitoring and alarming for its remote pump stations. Even with the higher bandwidth of cellular communications, round-robin polling for the 62 pump stations could take up to 2 or 3 minutes to complete a polling cycle. This approach would still leave the utility with sporadic snapshots of each pump station's status and no means of monitoring continuous analog values or determining time stamps of when events and state changes actually occur. Similarly, the Sewer Utility would have no way of backfilling pump station data in the event of communications outages.

To resolve this issue, HDR recommends that the Sewer Utility implement a remote pump station telemetry solution that incorporates store-and-forward functionality. As depicted in Figure 5-2, store-and-forward eliminates data loss due to polling cycle times and communication outages. Real-time data are time-stamped and stored in a PLC, gateway, or software buffer to be forwarded when data communications are available. Two common open protocols that support this functionality are DNP3 and MQTT. The existing Allen-Bradley MicroLogix 1400 PLCs installed in the remote telemetry unit (RTU) panels at the pump stations support DNP3, which makes this protocol an attractive option because the Sewer Utility's investment in the existing hardware could be preserved.

Figure 5-2. Depiction of store-and-forward functionality



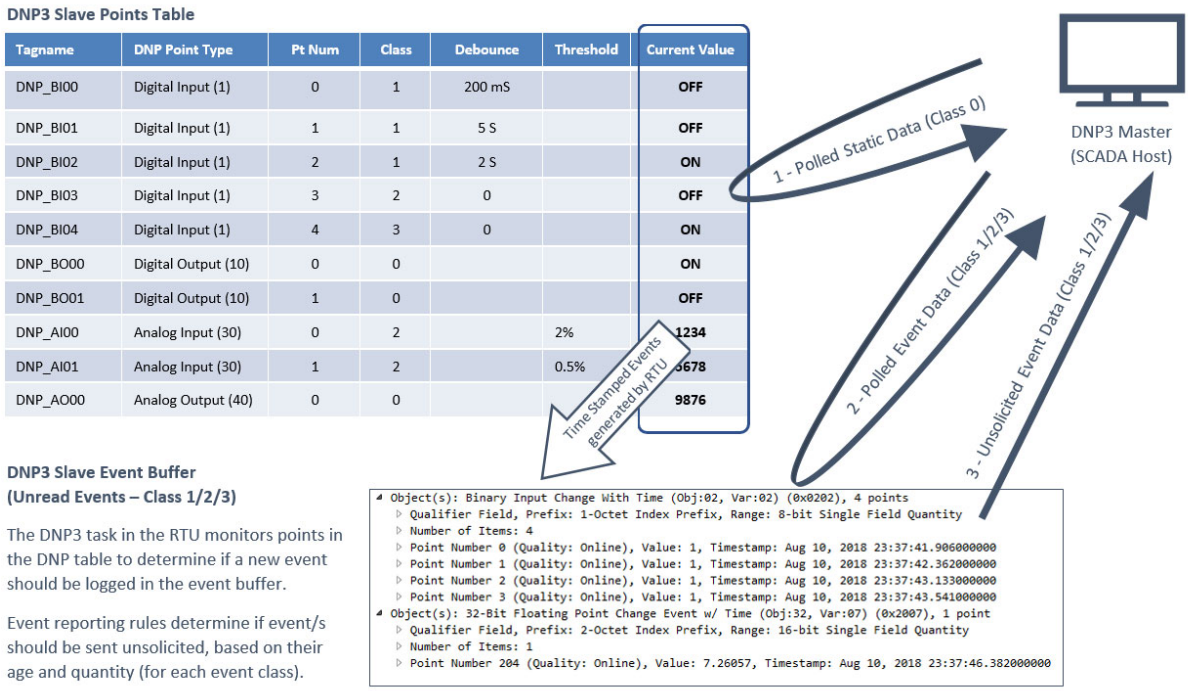
Source: Schneider Electric.

In addition to implementing store and forward, HDR recommends that the Sewer Utility replace round-robin polling with a report-by-exception telemetry solution. This would transition the remote pump station telemetry to event-based communications, where data exchange is tailored to capture changes in state, alarms, and deadband traversals for analog values. Compared with round-robin polling, where the same parameters are polled every cycle regardless of whether they communicate new information, report by exception can reduce data exchange volumes significantly. This is ideal for low-bandwidth environments like cellular applications where data usage rates apply.

Report-by-exception schemes typically consist of scheduled event and integrity polls, where time-stamped events are polled at a set interval and all current values are polled at a significantly longer interval, the latter polling cycle functioning in much the same way as round-robin polling. However, typical report-by-exception implementations also include functionality to enable the remote station to initiate communications with the master to communicate high-priority events (e.g., wet well high level, in the case of a wastewater pump station application) as well as events that have resided in the event buffer without being polled for a set period. Figure 5-3 illustrates how report by exception

is handled by DNP3, one of the common open protocols designed with this functionality in mind. Again, the existing Allen-Bradley MicroLogix 1400 PLCs installed in the RTU panels at the pump stations support DNP3.

Figure 5-3. DNP3 report-by-exception functionality summary

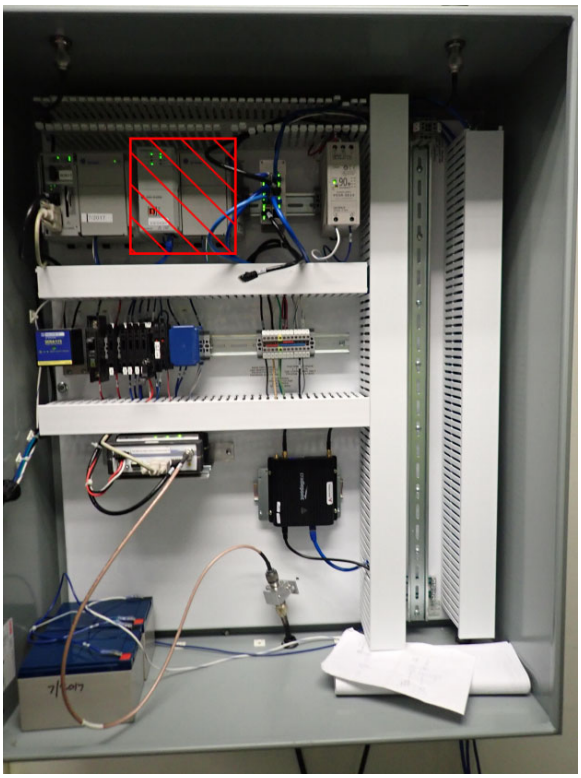


Tagname	DNP Point Type	Pt Num	Class	Debounce	Threshold	Current Value
DNP_BI00	Digital Input (1)	0	1	200 mS		OFF
DNP_BI01	Digital Input (1)	1	1	5 S		OFF
DNP_BI02	Digital Input (1)	2	1	2 S		ON
DNP_BI03	Digital Input (1)	3	2	0		OFF
DNP_BI04	Digital Input (1)	4	3	0		ON
DNP_BO00	Digital Output (10)	0	0			ON
DNP_BO01	Digital Output (10)	1	0			OFF
DNP_AI00	Analog Input (30)	0	2		2%	1234
DNP_AI01	Analog Input (30)	1	2		0.5%	5678
DNP_AO00	Analog Output (40)	0	0			9876

Source: Brodersen (2020).

Currently, the Sewer Utility has a master telemetry unit (MTU) PLC installed at CKTP that is serving as a data concentrator for the few remote pump stations on the cellular WAN (see Figure 5-4, where data concentrator PLC is indicated by a red box with diagonal hatching). The PLC is an Allen-Bradley CompactLogix 1769-L33ER processor, which does not support DNP3 natively. QCC has implemented a form of report-by-exception functionality via PLC programming logic for the sites on the cellular WAN, where the remote sites initiate communication for significant state and analog value changes and the MTU PLC polls the remote pump stations when no exception reports are received within a set time interval. This solution is a significant improvement over the round-robin polling on the VHF licensed radio WAN, but it does not provide store-and-forward functionality or time-stamped events that would allow the Sewer Utility to assign accurate times to events and eliminate data loss due to communication outages.

Figure 5-4. Cellular WAN data concentrator PLC at CKTP SPB control room



Though third-party communication modules could be incorporated into the existing MTU PLC implementation to have the PLC serve as a DNP3 master so that the Sewer Utility could receive the benefits of the DNP3 protocol, the MTU PLC is serving only as a middleman in the data exchange between the existing Wonderware system and the remote pump stations. A much simpler approach would be to eliminate the MTU PLC and have the SCADA server at CKTP serve as the DNP3 master. AVEVA (formerly Wonderware) offers Telemetry Server software that integrates with its System Platform offering. The software is purpose-built for remote site telemetry applications, supports DNP3, and has a relatively simple user interface that would be easier for Sewer Utility staff to configure and maintain than the PLC programming logic within the MTU PLC. Furthermore, eliminating the MTU PLC would reduce the number of single points of failure in the remote pump station telemetry communication pathway and reduce overall telemetry latency by removing an additional processing step.

Improve Communication Status Monitoring and Alarming for Remote Pump Station Telemetry

The Sewer Utility needs to have an accurate picture of remote pump station communication status and performance so that alarms can be generated when communications are lost and corrective action can be taken to remedy consistently poor performance. At a minimum, uptime percentages should be calculated as a ratio of successful versus attempted polls for each pump station. HDR recommends that uptime percentages be displayed at the HMI for the previous 24 hours and all history since the last manual reset. Pump stations that retain backup VHF licensed radio links should have separate uptime percentages calculated and displayed for cellular and VHF licensed radio links. Sewer Utility staff should have the ability to configure the timer interval and/or

number of consecutive unsuccessful polls that would initiate a loss of communications alarm via the HMI.

Implement HIPswitch Cellular Failover Functionality to Establish Communication Link Redundancy for WWTPs

Currently, the Sewer Utility's HIPswitches at the WWTPs are configured only for wired communications. An outage within the Kitsap Public Utility District (KPUD) network has the potential to disrupt communications between one or more remote WWTPs and CKTP. Though store-and-forward functionality is recommended for the remote WWTP SCADA servers to avoid data loss in the event of a communication outage (discussed in Section 7), this functionality will not resolve the loss of alarm notification at CKTP for the WWTP(s) impacted by the KPUD network outage. To preserve alarm notification for the remote WWTPs in the event of a KPUD network outage, HDR recommends that the WWTP HIPswitches be configured for failover to cellular communications. This will require that the HIPswitches be provisioned with a cellular expansion module and a subscriber identification module (SIM) card activated on the Sewer Utility's cellular WAN.

5.2.4 CKTP OT Network Upgrades

Consolidate CKTP OT Network Servers, Distribution Switches, and Other Appliances in a Network Rack Environment within the SPB

HDR recommends standardizing on rack-mounted servers and distribution switches for the OT network and consolidating this infrastructure in one or more enclosed network racks within the CKTP SPB. Consolidating this equipment in a network rack environment will provide several benefits:

- Equipment will be located in an enclosure that can be locked to restrict access
- Rack-mounted power distribution units (PDUs) allow for a clean and simple redundant power supply solution using factory-issued power cords for the equipment
- Cable management hardware mounted to the rack will allow the Sewer Utility to establish clean and organized patch cabling between devices
- Reduces cabling that needs to be run throughout the building
- Greatly simplifies maintenance and replacement of equipment
- Results in a smaller equipment footprint compared with tower servers and having devices distributed throughout the building

Network racks should be sized for standard 19-inch equipment and have seismic testing certifying their suitability for installation in the seismic zone applicable to CKTP. The rack cabinet enclosures should also be sufficiently wide to accommodate vertical cable management hardware on either side of the rack. An example four-post network rack cabinet certified to meet Zone 4 requirements is depicted in Figure 5-5.

Figure 5-5. Example four-post seismic network rack cabinet

Source: Chatsworth (2020).

The SPB control room and the space identified in the ground floor of the SPB annex in TM-1 are the two best candidates for locating the future network racks. The SPB annex location has the benefit of providing a dedicated space for critical OT network servers and components where room access could be restricted to the few Sewer Utility staff members qualified to service the equipment by means of a key card access system. However, significant costs would be involved with repurposing the space and routing network and power cabling to that location, as described in TM-1. The SPB control room has the advantage of significantly reduced costs because the room is already climate-controlled and incoming communication cables already terminate at that location. However, servers and network equipment generate noise, which may impact the quality of the control room environment for Sewer Utility staff. Sound mitigation may be required at this location. The control room will also be accessed by several staff members, reducing the physical security measures in place for the network rack(s).

Once a better idea of spatial requirements is determined for the network rack(s) in Phase 4 of the Master Plan, the future location for this infrastructure should be discussed further with Sewer Utility stakeholders.

Upgrade to Stacked Layer 3 Distribution Switches at CKTP SPB

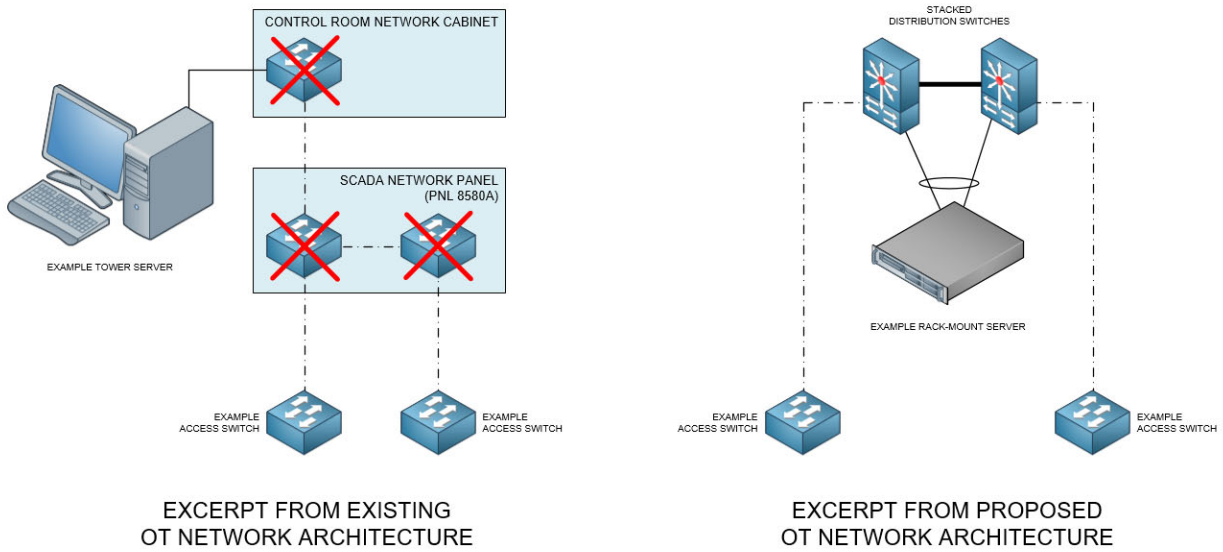
Currently, the most critical switch in the Sewer Utility OT network is an unmanaged switch in the SPB at CKTP. This switch is handling all traffic between ICS servers, SCADA clients, and PLCs at CKTP, as well as remote connections to the CKTP OT network established via the Tempered Networks WAN. To eliminate this single point of failure and to establish routing capabilities at the OT network distribution layer that will enable segmentation of the network, HDR recommends replacing the unmanaged switch with stacked Layer 3 distribution switches.

The stacking capability of these switches will provide switch-level redundancy for critical ICS servers and downstream access switches for which cable path redundancy is provided. The Layer 3 functionality of these multilayer switches allows for network traffic to be routed between subnets and virtual local area networks (VLANs). This will enable

the Sewer Utility to instate some network security best practices such as placing devices that do not need to communicate with one another in separate broadcast domains while maintaining their ability to communicate with ICS servers and other shared resources. For reference, Layer 3 refers to a specific layer within the Open Systems Interconnection (OSI) Model (see Figure 2-11 in TM-1). Layer 3 switches handle network packets and recognize IP addresses and other packet header information required to route packets between broadcast domains.

To eliminate additional single points of failure and a potential bottleneck in the CKTP OT network, HDR also recommends eliminating the two managed switches in panel (PNL) 8580A (also located in the SPB). The fiber-optic cable connections received by these switches from the various access switches throughout the plant would instead be patched directly to the proposed stacked Layer 3 distribution switches, eliminating an unnecessary hop in the OT network architecture. Figure 5-6 depicts how the relevant excerpt of the existing CKTP OT network would be modified to eliminate the existing switches discussed above (shown crossed out with red Xs in the figure) and to replace them with stacked Layer 3 distribution switches. For reference, the complete physical network diagram for the existing CKPT OT network can be found in Appendix B of TM-1.

Figure 5-6. Excerpts from existing and proposed CKTP OT network architecture



Modifications to CKTP Administration and Laboratory Building Electrical Room

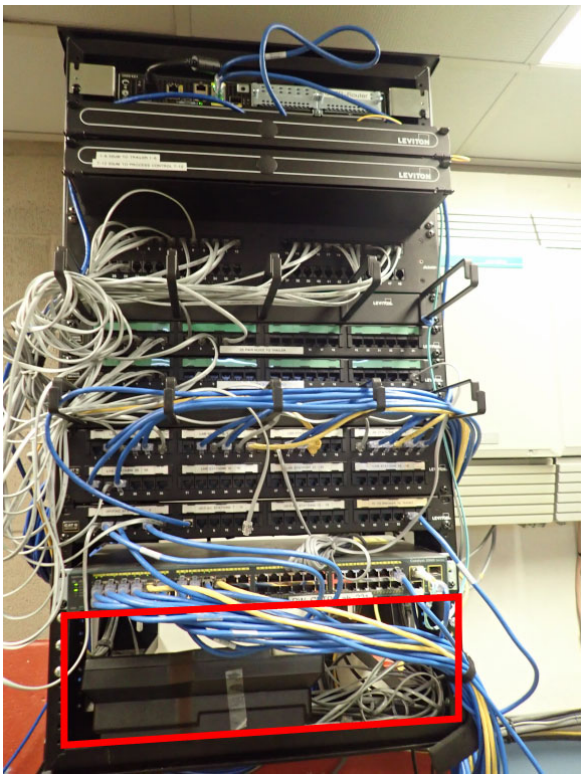
The CKTP administration and laboratory building electrical room contains mechanical and electrical equipment along with network components for both the OT network and business LAN. The costs involved with relocating the mechanical equipment and rerouting the air and water lines to eliminate the impact to the electrical and network equipment because of equipment failure or a burst or leaking pipe would likely be considerable. An exploration of the work required is also beyond the scope of the Master Plan. Relocating the electrical and business LAN network rack and rerouting all new power and communications cables would also be costly and would require a significant disruption to Sewer Utility operations in the building.

Assuming that the mechanical equipment, water and air piping, and electrical and network equipment will continue to share the electrical room, HDR recommends relocating the OT network HIPswitch to the new network rack(s) location in the SPB. The HIPswitch is critical for maintaining communication with the remote WWTPs and its relocation will result in a less risk-prone environment for the device while also reducing the need for Sewer Utility staff to enter the administration and laboratory building electrical room to maintain the OT network. To facilitate the relocation in the near term, a 1 GbE, multi-mode fiber-optic small form-factor pluggable (SFP) module would be introduced to the combination port on the KPUD Carrier Ethernet switch where the existing Category cable connection to the HIPswitch is made (see Figure 5-7). The SFP module could then be patched to the existing fiber-optic patch panel mounted to the electrical room communications backboard to establish a connection to the SPB communications cabinet via the existing fiber-optic cable between the two buildings. The Category cable along with the HIPswitch, 24 VDC power supply components, and OT network switch mounted to the communications backboard would be removed.

Figure 5-7. Proposed SFP module installation in KPUD Carrier Ethernet combination port

The UPS sitting on the floor of the electrical room that is powering the 24 VDC power supply for the OT network components will no longer be necessary and is in a risk-prone location to begin with. This UPS should be removed. However, HDR recommends that UPS power be provided for the KPUD Carrier Ethernet switch located in the electrical room network rack because the device is a critical component that the OT network relies on for wired communications to endpoints outside of CKTP. One option for providing UPS power to the device would be to install a UPS in the existing electrical room network rack. There appears to be sufficient space at the bottom of the rack if the telephone equipment and cabling placed there were to be removed (see Figure 5-8). If the UPS were dedicated to the KPUD Carrier Ethernet switch and were not also used to power all of the business LAN components also installed in the network rack, a 1,500-volt-ampere (VA) UPS should be more than enough to meet the Sewer Utility's goal of 4 to 6 hours of battery backup time.

Figure 5-8. Proposed location of UPS in existing administration and laboratory building network rack



5.2.5 General OT Network Upgrades

Establish Standard Layer 2 Managed Access Switch with Gigabit Downlink Ports for Future OT Network Applications and Replacement of Select Unmanaged Switches

To provide Sewer Utility staff with a uniform management interface for maintaining OT network access switches and to reduce spare switch inventory requirements in the future, HDR recommends that the Sewer Utility standardize on a managed access switch for the OT network. The standard switch should support Layer 2 management functionality to allow for network segmentation, traffic filtering (Internet Group Management Protocol [IGMP] snooping, in particular), and implementation of cybersecurity controls. Full-duplex switching to mitigate packet collisions and Simple Network Management Protocol (SNMP) and port-mirroring capabilities to facilitate network monitoring and troubleshooting are additional recommended features of the standard switch. The switch should also have gigabit downlink ports to accommodate the gigabit port speeds of modern ICS devices.

Once the new standard OT network access switch is selected, HDR recommends that it be used to replace the unmanaged switches recommended for replacement in TM-1. The Sewer Utility's standard OT network access switch should also be documented in the Sewer Utility ICS standards proposed later in this TM so that future design projects incorporate the standard into their contract documents.

Establish Cable Path Redundancy for Critical Segments of the OT Network

The current OT network at the Sewer Utility WWTPs consists of single fiber-optic and copper Category cable connections between buildings and process areas. For increased OT network resilience, HDR recommends that the Sewer Utility establish redundant cable paths for critical OT network segments, particularly between building access switches at CKTP and the proposed distribution switch stack in the SPB. The recommended topology for this physical layer redundancy is a redundant star (as shown in Figure 5-9). The advantages and disadvantages of a redundant star topology, as compared with other common network topologies (ring, star, and linear), are provided in Table 5-1.

Figure 5-9. Redundant star topology

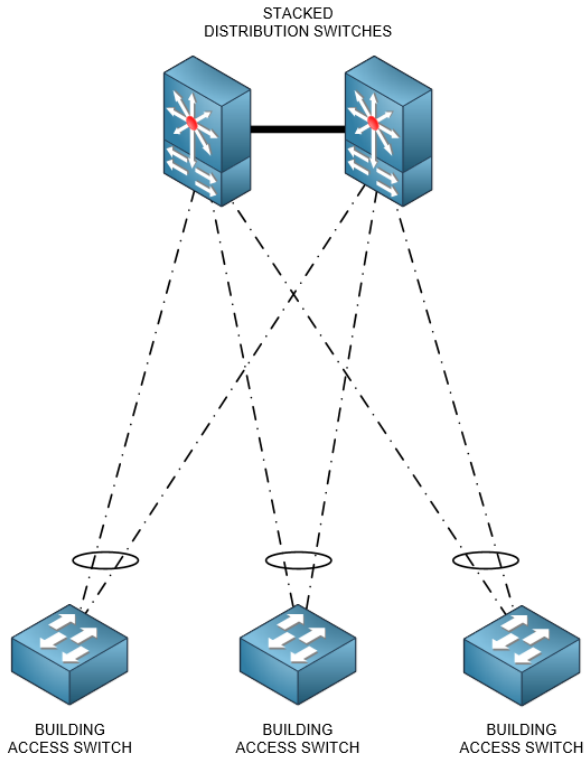


Table 5-1. Network topology advantages and disadvantages

Topology	Advantages	Disadvantages
Redundant star	• Fast convergence in the event of connection loss. • Predictable and consistent network performance because of consistent number of hops. • Provides resilience for multiple connection losses. • No inherent bottlenecks in design reduces likelihood of segment over-subscription.	• Additional cables, conduits, and associated costs. • Increased configuration complexity (compared to start, linear, or extended-star topologies).

Table 5-1. Network topology advantages and disadvantages

Topology	Advantages	Disadvantages
Ring	• Fewer cables and conduits and lower associated costs. • Provides resilience for one connection loss. • Reduced bottleneck potential (when compared to extended-star) with two potential paths. This reduces likelihood of segment over-subscription.	• Longer convergence times in the event of connection loss. • Most complex configuration. • Less predictable and consistent network performance because of variable number of hops. • Bottlenecks can still occur on segments near distribution switches resulting in segment over-subscription.
Linear, star, or extended-star	• Least amount of cables and conduits and lowest associated costs. • Simple implementation.	• No resilience. Connection loss results in communication outage. • Inherent bottlenecks on segments near distribution switches (in the case of linear or extended-star topologies). These bottlenecks can result in segment over-subscription.

Though a redundant star topology is recommended, there will be cases where the cost of implementing this topology is prohibitive. In these cases, a portion of the OT network might be broken out into a ring topology, or a non-critical access switch connected via one duct bank might be left with one fiber-optic path to the distribution switch stack. Similarly, the best practice of physically separate routes for the redundant cables must also be considered with the cost of implementation. For example, the cost of installing a new 100-foot-long duct bank to provide a completely separate physical fiber path may be hard to justify when a spare conduit exists in an existing duct bank where the other redundant fiber-optic cable is already installed.

As redundant fiber-optic cable paths are considered, HDR recommends that the Sewer Utility consider transitioning to single-mode fiber-optic cable for communication links where significant network traffic volumes are anticipated. Single-mode fiber-optic cable supports significantly increased throughput, which will allow the Sewer Utility to benefit from the multi-gigabit throughput capabilities of today's network components and be better positioned to take advantage of the throughput capabilities of future technology. In particular, the existing fiber-optic cable between the CKTP administration and laboratory building electrical room and the SPB is recommended for near-term replacement with single-mode fiber-optic cable. All traffic associated with remote WWTPs, remote access to the OT network, and access to the ICS DMZ from the Sewer Utility business LAN will occur over this fiber, and the length of the existing multi-mode (Optical Multi-mode 1 [OM1]) cable is already at or near the cable's maximum distance threshold for theoretical 1 GbE.

5.2.6 ICS and OT Network Power Supply Improvements

Establish Robust UPS Battery Backup Solution for ICS and OT Network Infrastructure

To meet the Sewer Utility's goals of establishing a minimum of 4 to 6 hours of battery backup power for CKTP ICS infrastructure required to maintain monitoring of remote

pump stations and WWTPs and on-call staff alarm notification functionality, the Sewer Utility will need to implement an improved UPS solution for the CKTP SPB. Though dedicated industrial-grade UPSs installed in network racks and cabinets and at critical PCs could meet the Sewer Utility's goals, a centralized approach to UPS power distribution would reduce the number of UPSs that need to be maintained and monitored while providing more flexibility for future modifications to the ICS infrastructure.

HDR recommends installing a three-phase, 120/208-volt alternating current (VAC), online double-conversion type UPS system at the CKTP SPB. The UPS system would consist of a UPS cabinet with a modular design to allow for expansion of capacity in the future, a battery cabinet, and a combination transformer/maintenance bypass cabinet to step down a three-phase 480 VAC power feed to 208 VAC and allow Sewer Utility staff to bypass the UPS system for maintenance. The UPS system would feed a downstream three-phase 120/208 VAC panelboard for distribution of UPS power to the critical ICS loads within the SPB. An example of such a system that HDR recently designed for a local wastewater utility is depicted in Figure 5-10.

Figure 5-10. Example three-phase UPS system recently installed at a local wastewater utility

Because of the significantly smaller scale of the ICS infrastructure at the remote WWTPs, it is likely that the Sewer Utility can meet its goal of establishing a minimum of 4 to 6 hours of battery backup power for ICS infrastructure required to maintain communication of active alarms to CKTP by installing one or more standalone online double-conversion UPSs with an extended runtime option and external battery packs. ICS and related infrastructure requiring UPS power at the remote WWTPs would include the HIPswitches, KPUD Carrier Ethernet switches, SCADA server(s) and PC(s), main plant PLC, telephony or cellular modems required for the alarm notification system, and

network switches involved in maintaining communication between these devices. Depending on the critical ICS loads requiring UPS power, these UPSs may be single-phase 120 VAC or three-phase 208 VAC.

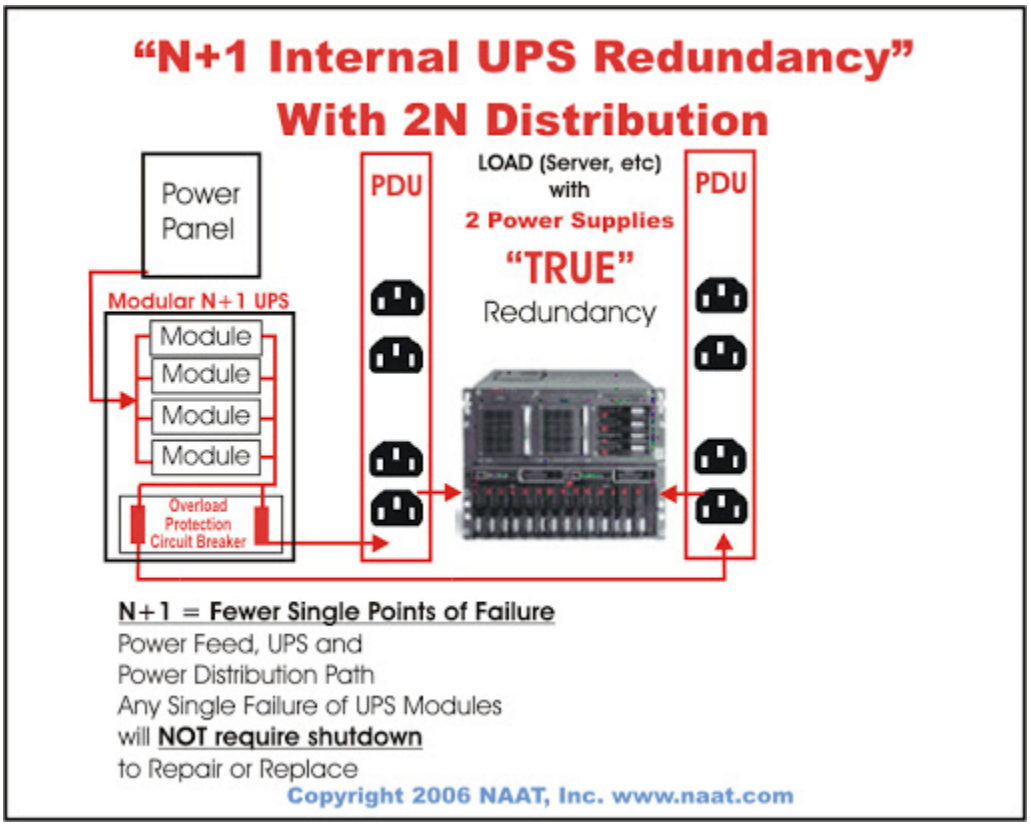
The approach of a standalone online double-conversion UPS is also recommended for the Sewer Utility's PLC and remote input/output (RIO) control panels currently without battery backup power at its WWTPs and remote pump stations, as indicated in TM-1. Per Sewer Utility goals for battery backup times, PLC control panels at CKTP would need to be sized for a minimum of 15 minutes of battery backup power. Other PLCs and RIO panels at remote WWTPs and pump stations would be subject to the 4- to 6-hour battery backup requirement.

HDR recommends that all UPSs provided for Sewer Utility ICS and OT network infrastructure be monitored by the SCADA system and that UPS status, warnings, and alarms be integrated into the Sewer Utility's SCADA HMI screens and alarm notification system. This includes the dedicated UPSs installed in the WWTP PLC panels. Most of the existing UPSs in WWTP PLC panels have no status and alarm contacts or capability for remote monitoring over Ethernet. HDR recommends that these UPSs be replaced with online double conversion UPSs with status and alarm contacts and/or Ethernet communication options that support integration with SCADA software via standard industrial Ethernet protocols like Modbus Transmission Control Protocol (TCP).

Standardize on Redundant Onboard Power Supplies and 24 VDC Power Supplies for ICS and OT Network Infrastructure

To avoid a scenario where the power supply redundancy provided by a UPS is undermined by failure of a single onboard power supply or a single 24 VDC power supply downstream from the UPS, HDR recommends that the Sewer Utility standardize on carrying through power supply redundancy to the ICS and OT network devices. For rack-mounted OT network switches, servers, and other network appliances, this would mean standardizing on dual onboard power supplies. Network racks would be provisioned with two PDUs, each powered from a separate circuit in the upstream UPS panelboard. The dual onboard power supplies of each device would be split between the two PDUs. Figure 5-11 depicts a simplified overview of this approach.

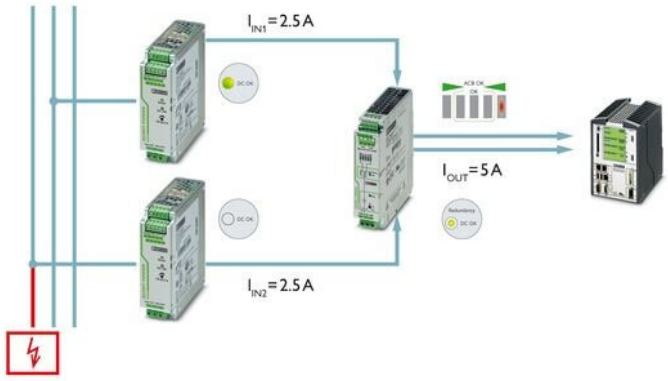
Figure 5-11. Overview of power supply and distribution redundancy for network rack components



Source: NAAT (2021).

For DIN-rail mounted components, this would mean standardizing on redundant 24 VDC power supplies and a redundancy module in control panels so that a failure of one power supply does not result in loss of all ICS and OT network components served by the control panel's 24 VDC power distribution. The redundancy module is required to effectively isolate the two 24 VDC power supplies so that a fault impacting one of the supplies does not impact the other and undermine the component-level redundancy. Figure 5-12 depicts an example 24 VDC power supply implementation where two 24 VDC power supplies and a redundancy module are used.

Figure 5-12. Example redundant 24 VDC power supply application



Source: Phoenix Contact (2021).

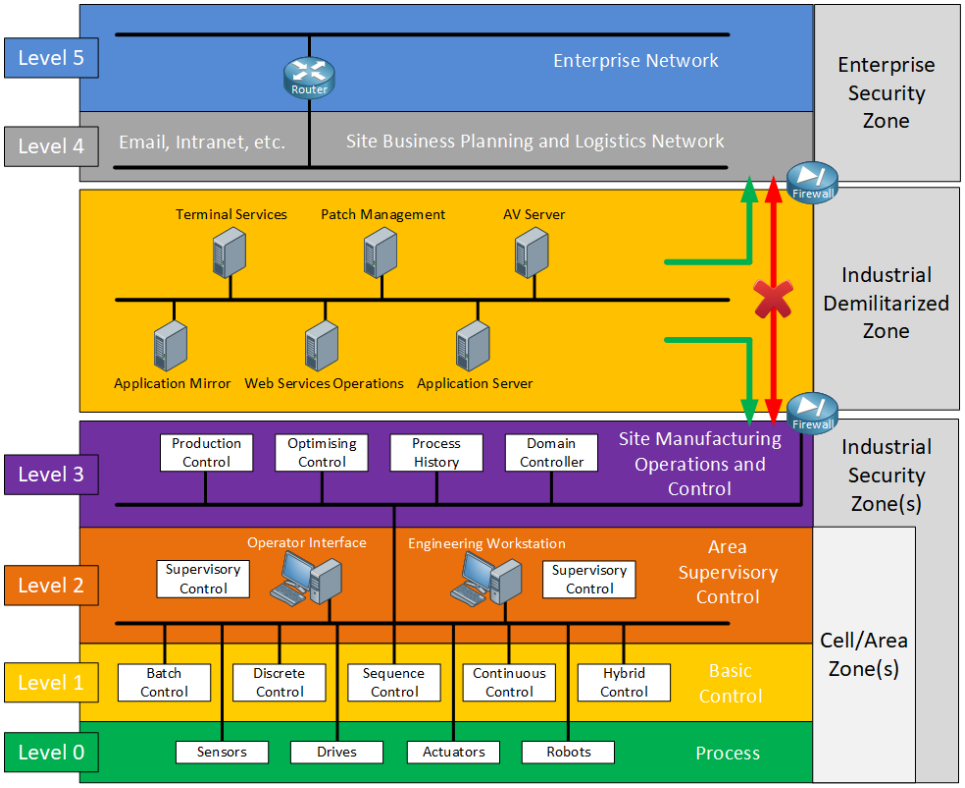
To implement this approach, upgrades to existing control panel 24 VDC power distribution could be made as time and operation and maintenance (O&M) budget allow and/or coordinated with other recommended improvements affecting the control panels. To ensure that future control panels and OT network upgrades adhere to this standard approach, these requirements should also be documented in the Sewer Utility ICS standards proposed later in this TM so that future design projects incorporate the standard into their contract documents.

5.2.7 Secure Remote Access and Data Exchange with Business LAN

Establish an Industrial DMZ between Sewer Utility Business LAN and OT Network

Critical infrastructure networks like the Sewer Utility's OT network require isolation from the Internet and less trusted networks (e.g., the Sewer Utility business LAN) within the enterprise zone to protect them from external threats. However, there are many benefits to establishing controlled data exchange between enterprise zone assets and industrial zone (OT network) assets that can allow an organization to optimize its operations and increase efficiency. To securely implement data flows between these two zones, information security industry best practices dictate that all cross-zone traffic be handled by applications and services residing in an industrial DMZ. This network architecture establishes a single entry to the industrial DMZ from the enterprise zone via a firewall and a single entry to the industrial zone from the industrial DMZ via a firewall. A general depiction of the proposed industrial DMZ is shown in Figure 5-13, between Levels 3 and 4 of the Purdue Model for Control Hierarchy, an industry standard used to organize networks into functional and security zones. Because the applications and services within the industrial DMZ will be either the endpoint of all inbound traffic to the industrial DMZ or the originator of all outbound traffic from the industrial DMZ, a direct connection between enterprise zone and industrial zone assets is avoided. It is recommended that the Sewer Utility implement an industrial DMZ to handle data exchange between the industrial and enterprise zones and improve the security provided for ICS assets.

Figure 5-13. Purdue Model for Control Hierarchy



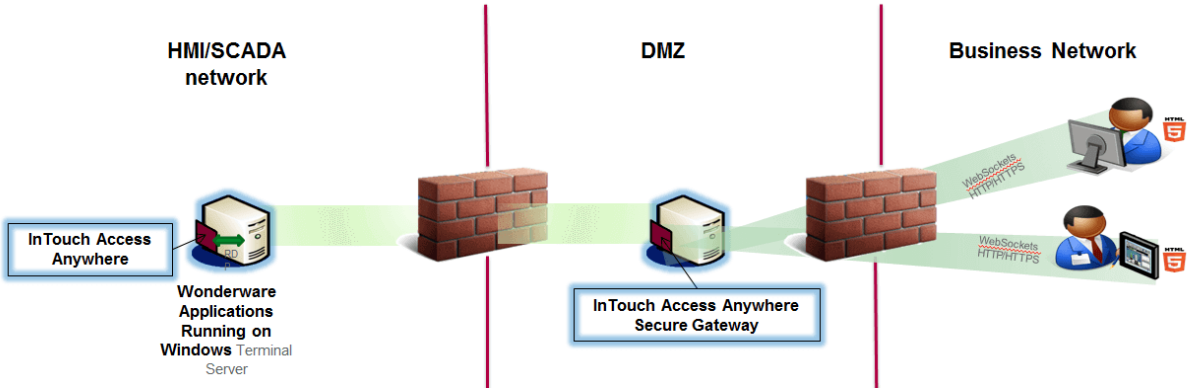
Source: NetworkLessons.com

Implement Secure Mobile Access to SCADA HMI Screens for Remote and On-site Staff

With the exception of Sewer Utility I&C technicians and third-party systems integrators, most Sewer Utility staff will not need mobile access to OT network resources beyond the SCADA HMI screens for the remote pump stations and WWTPs. To adhere to the information security industry Principle of Least Privilege, these users should be granted access only to the resources that they need to interface with to perform their job function. Read or read/write privileges should also be tailored to the specific user and his/her responsibilities.

The Sewer Utility's SCADA software platform vendor, AVEVA, offers a remote access solution developed specifically for operators, supervisory staff, and other users whose remote access to the OT network is limited to SCADA HMI screens. This software, called AVEVA InTouch Access Anywhere, is designed to work with Microsoft Remote Desktop Services (RDS) where remote connections to a Remote Desktop Server hosting the InTouch Access Anywhere software application are established via a Remote Desktop Gateway, typically located in an industrial DMZ. Figure 5-14 presents a simplified diagram of a typical AVEVA Intouch Access Anywhere deployment. This solution allows mobile users to access SCADA HMI screens via a Hypertext Markup Language revision 5 (HTML5)-compliant web browser and requires no client software installation or maintenance on the mobile device.

Figure 5-14. Typical AVEVA Intouch Access Anywhere network architecture



Source: AVEVA (2020).

The use of RDS and an industrial DMZ for remote access to OT networks is a widely deployed framework endorsed by DHS, NIST, Rockwell Automation, Cisco, and several other industry organizations and manufacturers. This approach also leverages AVEVA's standard offering for remote access applications, for which support and security patches can be expected from the software vendor. For these reasons, HDR recommends that the Sewer Utility implement AVEVA InTouch Access Anywhere for mobile access to the Sewer Utility's SCADA HMI screens.

It should be noted that this approach will require mobile users to access the industrial DMZ in a secure manner that should include multi-factor authentication (MFA). The standard approach would be for users to access the industrial DMZ through the Sewer Utility business LAN via the virtual private network (VPN) service maintained by the County IS department. This approach would require coordination and involvement with the County IS department but would allow the Sewer Utility to make use of existing IT infrastructure and software licensing. Alternatively, the Sewer Utility could consider establishing mobile access to the industrial DMZ via the Tempered Networks Airwall system. This approach would involve installing Airwall client software on County-issued mobile devices and implementing a specific-use overlay network that provides the mobile devices with access only to the Remote Desktop Gateway. While this approach would reduce or eliminate County IS department involvement, it would incur the costs of additional Airwall client licenses. Because tablet-based workflows for Sewer Utility staff are anticipated to eventually involve dashboards and data visualizations served by software application(s) hosted on the Sewer Utility business LAN, HDR recommends that the Sewer Utility aim for the standard approach in the long term. However, the Sewer Utility could consider access via the Tempered Networks Airwall system as a temporary solution pending coordination with the County IS department.

An additional recommendation is that mobile device management (MDM) software be used to monitor, control, and update County-issued mobile devices, if this is not already implemented by the County IS department. This software would allow the County IS department to manage content on the devices, deploy operating system updates and software patches, monitor use, and make use of device location tracking. In the event that mobile devices are lost or stolen, MDM software can be used to remotely lock the device and/or wipe data and software from the device.

Implement Secure Remote Access to OT Network for I&C Technicians and Contracted Systems Integrators

Sewer Utility I&C technicians and contracted systems integrators will require remote access to additional OT network resources beyond the SCADA HMI screens to maintain and troubleshoot the OT network remotely. While the current Virtual Network Computing (VNC)-based remote access solution is capable of providing these users with the access they require, HDR recommends transitioning to a remote access solution without the inherent security risks of VNC. For the same reasons indicated for mobile access to the Sewer Utility SCADA HMI screens, HDR recommends that RDS be used to establish remote access for more technical users who require greater privileges and permissions on the OT network.

These users would initiate remote connections using Remote Desktop Protocol (RDP) from County-issued or whitelisted systems integrator laptops to engineering workstation(s) on the OT network where necessary applications reside. Remote sessions would be established via the same Remote Desktop Gateway in the industrial DMZ that is used by the Sewer Utility's mobile users. As with the mobile access solution proposed above, the same two methods of accessing the industrial DMZ apply (County IS department managed VPN service or Tempered Networks Airwall system) and HDR recommends that MFA also be included in the remote access for these more privileged users.

The Sewer Utility should consider the use cases for privileged remote access carefully. The ability to edit PLC programming and HMI graphics remotely can potentially reduce emergency response times and costs associated with systems integrator site visits. However, in general, the associated permissions should not be left in place indefinitely. Also, remote access to servers and network switches with administrator-level privileges is not recommended.

5.2.8 OT Network Configuration, Management, and Backup Improvements

Develop and Implement an Improved OT Network Segmentation Scheme

To reduce cybersecurity risks and adopt industry best practices, HDR recommends that the Sewer Utility discontinue use of public IP addresses for OT network devices. The existing subnetting scheme also needs to be modified to both accommodate additional IP devices in the future (the CKTP OT network is currently limited to 254 devices) and to establish zones and conduits consistent with ISA/International Electrotechnical Commission (IEC) 62443 recommendations to limit the network traffic to required operational functions (ISA/IEC 2020). For example, once the CKTP control panel operator interface terminals (OITs) are migrated to a thin client implementation, they will require communication with the SCADA server(s) but will not require direct communication with any of the plant PLCs. Partitioning the OITs onto a separate subnet from the plant PLCs is one example of how the OT network could be segmented. HDR will propose recommendations for OT network segmentation in Phase 4 of the Master Plan as part of the system architecture conceptual design.

Implement a Domain for the CKTP OT Network

HDR recommends that the Sewer Utility implement a domain for the CKTP OT network to reduce the labor involved with maintaining the network as it evolves and to enable PCs and servers on different subnets to communicate after the network is segmented. Once recommended authentication, authorization, and accounting (AAA) measures are in place, there will be several users, PCs, and servers for which security and permissions need to be managed. Having one server from which to manage all of these settings will eliminate the need to separately configure them on each PC and server and eliminate the possibility of user permissions not being universally applied to the various OT network resources. Establishing a secondary domain controller as a resilience measure should also be considered, as this would allow remote users to continue accessing the OT network and other software packages that rely on Active Directory to authenticate users to continue functioning in the event of an outage to the primary domain controller.

Because of the very small size of the OT networks at the remote plants, there would be little to no benefit of establishing a domain for each of the remote plants. HDR recommends that these plants remain as workgroups.

Improve AAA Measures for OT Network

HDR recommends establishing unique user accounts for each individual requiring access to the OT network PCs and servers. Shared user accounts should be eliminated. To simplify management of user accounts, security policies and permissions are best made at the group level rather than for each user account. This allows for role-based permissions to be established for each type of user (group) and then universally applied to all users added to the corresponding group. While on site at the Sewer Utility WWTPs, users should be required to log in to PCs and servers with their unique usernames and passwords and the operating systems for these devices should be configured to log the user out on inactivity. Concurrent logins should also be restricted.

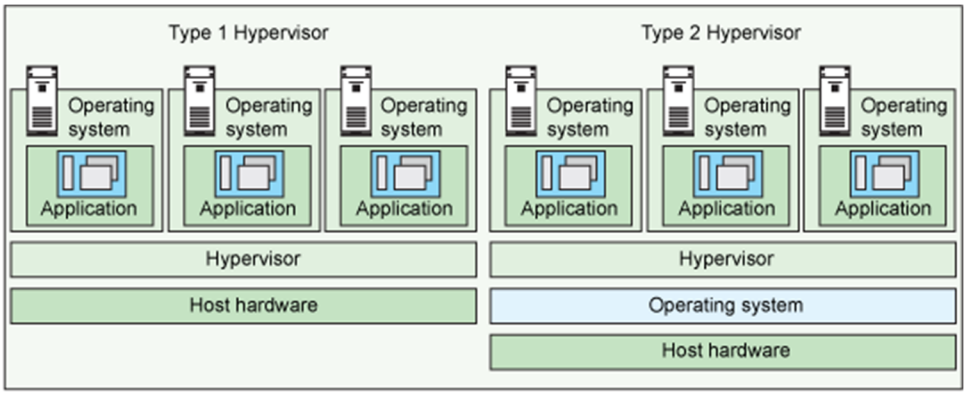
HDR also recommends that the Sewer Utility begin logging and monitoring user activity on the OT network. Though login attempts, session times, and various event data can be viewed via operating system logs and Microsoft Active Directory (software that will be introduced as part of the CKTP OT network domain implementation), third-party software tools for network and user activity monitoring can provide much simpler user interfaces, which will be more approachable for Sewer Utility staff as they acquire network management experience. The selected network monitoring software should have functionality to send alerts to Sewer Utility staff tasked with administering the OT network for potential security events such as multiple failed login attempts. Maintaining user activity logs will also allow Sewer Utility staff to research specific events that occur on the network and attribute them to individual user accounts.

Establish Virtualized Environments for all ICS Servers

To benefit from the advantages of virtualization described in TM-1, HDR recommends that the Sewer Utility establish virtualized environments for all ICS servers. This will require selection of a Type 1 (or bare-metal) hypervisor to standardize on for the Sewer Utility OT network. A Type 1 hypervisor differs from a Type 2 hypervisor in that the software runs directly on the physical server (or host) hardware and not on a host

operating system (see Figure 5-15). This yields significant performance and stability benefits because the hypervisor has direct control over the server system resources and is not having to broker commands through an operating system or sacrifice system resources to operating system overhead. Physical servers running Type 1 hypervisors are dedicated to virtualization purposes and cannot be used for anything other than serving guest virtual machines (VMs).

Figure 5-15. Type 1 and Type 2 hypervisor environments



Source: IBM (2020).

Two widely used Type 1 hypervisors that are both supported by AVEVA System Platform 2020, the current offering of the Sewer Utility's SCADA HMI software, are Microsoft Hyper-V and VMware ESXi. Either hypervisor would be suitable for the Sewer Utility's needs. Hyper-V licensing is typically less expensive than VMware, but VMware has several software offerings to expand the functionality of its virtualization services. In HDR's opinion, a significant factor in the selection of a hypervisor should be the level of familiarity that County staff and QCC have with the two hypervisors. If the individuals likely to be supporting the virtualized infrastructure have more experience or a strong preference for one hypervisor over another, that would be good grounds for a selection to be made. QCC may have already made a determination as to which hypervisor to use as part of the ongoing AVEVA System Platform upgrade.

In general, most of the PCs on the OT network should be relatively uniform in terms of setup and configuration and should not be hosting important ICS files or applications locally. ICS files and applications should be hosted on the ICS servers. Therefore, there should not be a driver to virtualize the OT network PCs. However, the Sewer Utility I&C technicians will likely require a Type 2 hypervisor to have access to various versions of Rockwell applications and other automation software and to contain those applications in a controlled environment so that they do not bog down host machine resources. There are also several network monitoring and security applications that run more effectively in a Linux environment, so I&C technicians would benefit from the ability to host a Linux distribution on their PCs in the future.

Establish Automated Backup Procedures for ICS Servers That Includes On-premise and Off-site Storage

HDR recommends that the Sewer Utility implement automated backup procedures for critical ICS servers to prevent significant data loss and improve the Sewer Utility's ability

to recover from hardware failures, cyberattacks, and catastrophic events. At a minimum, the Sewer Utility's backup solution should include daily image-level backups of VMs and weekly bare-metal backups (a backup procedure that allows staff to recreate the host server on a new physical machine with minimal reinstallation and configuration) for critical ICS servers at the four WWTPs. Backups should be saved to a physically separate backup server or network attached storage (NAS) device at CKTP as well as an off-site data store. For the off-site data store, the Sewer Utility could implement a dedicated backup server at the County Public Works Annex facility in Bremerton and/or lease cloud storage. The Sewer Utility should also incorporate the practice of periodic file recovery from backup testing to confirm the integrity of backups and ensure that backup procedures are occurring as intended.

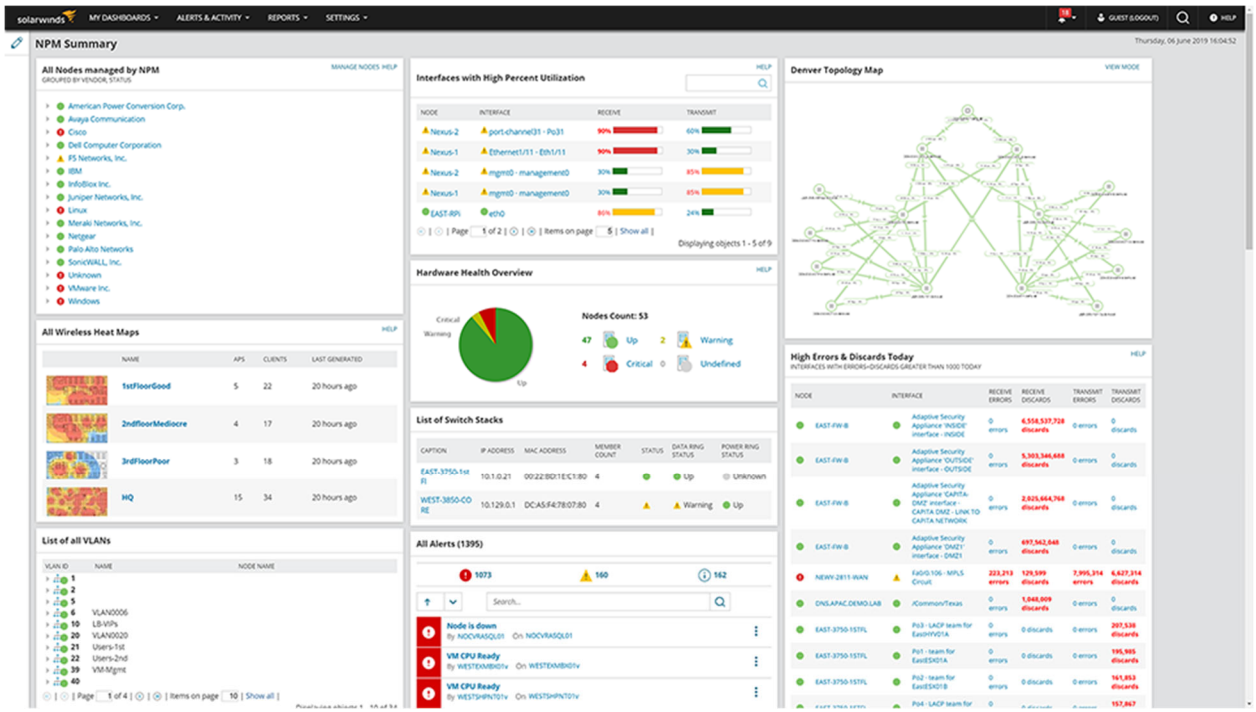
Though it is possible to automate backup processes by developing scripts and scheduling backup tasks at the operating system level, this process is labor-intensive and requires a level of expertise that may take some time for the Sewer Utility to develop with in-house staff. Backups over WANs can also become challenging because of throughput limitations and can greatly benefit from WAN acceleration services provided via third-party backup software solutions. Third-party backup software providers, such as Veeam and Altaro, offer extremely simplified user interfaces that allow users with limited technical background to easily configure and schedule backups of VMs and physical servers to on-premise, off-site, and cloud data stores. HDR recommends that the Sewer Utility leverage a solution from a third-party backup software provider to simplify the associated OT network management effort for Sewer Utility staff and to optimize the backup-related data exchange occurring over the Tempered Networks WWTP WAN.

Implement OT Network Performance Monitoring and Logging Capabilities

Several new devices will be introduced to the OT network in the coming years that will increase the network's complexity and the maintenance burden on Sewer Utility staff. As ICS and other data trafficked by the OT network become more readily accessible to Sewer Utility staff and those data sets are made integral to decision-making and planning processes, the Sewer Utility will become more reliant on the OT network for day-to-day operations. With this in mind, the Sewer Utility will require a means of efficiently monitoring network performance and logging network events to alert staff to potential issues before they degrade into significant network outages and to support troubleshooting and root-cause analysis efforts.

There are a vast number of approaches to network performance monitoring and logging, and, not surprisingly, the opinions of systems administrators on this topic are varied. Because Sewer Utility staff do not have a background in network administration, HDR recommends that the Sewer Utility implement a solution based on licensed software that includes vendor support, high-quality documentation, and access to training for Sewer Utility staff. Many of these software offerings feature relatively intuitive, customizable dashboards to help focus the user's attention on important metrics and information. An example dashboard from one vendor offering is shown in Figure 5-16.

Figure 5-16. Example network performance monitoring dashboard from SolarWinds



Source: SolarWinds Worldwide (2021).

Included in the Sewer Utility's solution should be a System Logging Protocol (Syslog) server on the OT network that receives Syslog messages, SNMP traps, and Windows event logs from OT network switches, firewalls, servers, PCs, and other network appliances. The Syslog server will establish a central logging repository for all OT network infrastructure, which will simplify monitoring and backup efforts. The Sewer Utility will also require software running on a separate server (virtual, not necessarily physical) to provide Sewer Utility staff with an intuitive user interface for monitoring network performance, auditing logs, and troubleshooting network events.

HDR recommends that the Sewer Utility implement a separate subnet dedicated to network management. This will establish a degree of isolation between network management traffic and critical network traffic related to SCADA and PLC-to-PLC communications, and allow the Sewer Utility to prioritize the latter (e.g., leveraging Quality of Service [QoS]). By placing network management traffic out-of-band from the production environment, the Sewer Utility will increase the likelihood that staff can access OT network devices during a network disruption affecting the production environment. Establishing a separate subnet for network management will also allow the Sewer Utility to more tightly control access to the Syslog server, making it more difficult for malicious actors to modify or delete logs to cover their tracks.

5.2.9 Cybersecurity Improvements

Perform ICS Server, PC, and OT Network Device Hardening to Mitigate Common Cybersecurity Risks

HDR recommends that the Sewer Utility perform an initial vulnerability assessment for its ICS server, PC, and OT network device infrastructure to provide configuration changes

that will harden the devices against common cybersecurity vulnerabilities. Typical hardening procedures include, but are not limited to, changing default usernames and passwords; disabling unused network switch ports and assigning them to an unused VLAN (i.e., black hole VLAN); removal of non-essential programs on servers and PCs; upgrading to current firmware, software version, and security patches; and requiring the use of Hypertext Transfer Protocol Secure (HTTPS) when accessing web interfaces for device configuration. This effort should also include enabling Advanced Encryption Standard (AES) encryption on the radios involved in the Sewer Utility pump station VHF licensed radio WAN.

As part of the initial device hardening effort, the implemented hardening measures should be recorded in internal documentation that can be used as a reference for hardening devices added to the OT network at a later date. The internal documentation can also be used as the basis for scheduled configuration audits, where the Sewer Utility conducts a periodic review of ICS server, PC, and OT network device configurations to bring devices into compliance with standard hardening measures as well as updating the standard measures to address current firmware versions and known vulnerabilities. Non-sensitive information captured in this internal documentation should be included in the proposed Sewer Utility ICS standards so that contractors on future projects are held to minimum configuration and device hardening requirements.

Establish Unique User Accounts and Implement MFA for Tempered Networks Conductor Management

The Sewer Utility's Tempered Networks Conductor instance is cloud-hosted and requires users to authenticate over the Internet. Because the Conductor serves a critical role in establishing security policies and permissions for much of the Sewer Utility's OT network, access to the Conductor's web interface needs to be tightly controlled and changes to configurations and security policies should be attributable to specific individuals. HDR recommends that the Sewer Utility discontinue the use of generic user accounts for the Conductor and establish unique user accounts for the few individuals who require access to the Conductor. A general administrator account with full permissions should still be maintained for the purposes of creating and removing user accounts, but HDR recommends that login credentials for the administrator account not be shared with contracted systems integrators or other external parties. Once unique user accounts have been established, HDR recommends that the Sewer Utility implement MFA for accessing the Conductor web interface as an additional security control. MFA would apply to both the administrator account and unique user accounts.

Implement Role-based Overlay Networks for the Sewer Utility Tempered Networks Airwall System

HDR recommends implementing role-based overlay networks for the Sewer Utility Tempered Networks Airwall system that are configured to restrict access for member devices according to the Principle of Least Privilege. The following preliminary overlay networks are recommended. Note, these recommended overlay networks may be modified as the system architecture conceptual design is developed in Phase 4 of the Master Plan:

- **KWWTP:** This new overlay network would be dedicated to the data exchange between the SCADA server at the Kingston Wastewater Treatment Plant (KWWTP) and the SCADA servers at CKTP. Static membership would include the SCADA servers at the two WWTPs and any other OT network resource necessary to send real-time and buffered historical data to CKTP and for managed AVEVA InTouch HMI application updates to be pushed out to KWWTP from CKTP.
- **MWWTP:** This new overlay network would be dedicated to the data exchange between the SCADA server at the Manchester Wastewater Treatment Plant (MWWTP) and the SCADA servers at CKTP. Static membership would include the SCADA servers at the two WWTPs and any other OT network resource necessary to send real-time and buffered historical data to CKTP and for managed AVEVA InTouch HMI application updates to be pushed out to MWWTP from CKTP.
- **SWWTP:** This new overlay network would be dedicated to the data exchange between the SCADA server at the Suquamish Wastewater Treatment Plant (SWWTP) and the SCADA servers at CKTP. Static membership would include the SCADA servers at the two WWTPs and any other OT network resource necessary to send real-time and buffered historical data to CKTP and for managed AVEVA InTouch HMI application updates to be pushed out to SWWTP from CKTP.
- **Remote facilities:** This new overlay network would be dedicated to providing each remote WWTP and the County Public Works Annex with access to SCADA HMI screens for other WWTPs and the remote pump stations. Static membership would include a SCADA PC at each remote WWTP, a dedicated PC at the County Public Works Annex facility, and the Remote Desktop Gateway at CKTP.
- **Public Works Annex:** This new overlay would be dedicated to the data exchange between the CKTP SCADA servers and the backup server(s) at the County Public Works Annex facility required to support recommended off-site backup procedures. Static membership would include the CKTP SCADA servers, the County Public Works Annex facility backup server(s), and any other OT network resource necessary to support backup procedures.

  Note, if the Sewer Utility decides not to implement backup server(s) at the County Public Works Annex facility, this overlay network would not be necessary.
- **Kitsap IC:** This existing overlay network would be dedicated to the Sewer Utility I&C technicians and their immediate remote access needs. Static membership would include the Sewer Utility I&C technician laptop(s) and the Remote Desktop Gateway servers at the WWTPs. The static overlay network configuration would allow I&C technicians to establish remote desktop connections to servers and PCs at the various WWTPs via the Remote Desktop Gateway servers. For scenarios where I&C technicians require direct remote access to a PLC or other OT network resource that cannot be accessed via one of the PCs at the WWTPs, I&C technicians could temporarily add the device to the Kitsap IC overlay network. Once I&C technicians are finished with remote maintenance or troubleshooting for the device, it is recommended that they remove it from the overlay network.

  Note, if the Sewer Utility elects to provide I&C technicians with remote access to the WWTP Remote Desktop Gateway servers via the VPN service managed by the

County IS department, the static overlay network membership would include only the I&C technician laptop(s).

- **Remote support:** This existing overlay network would be dedicated to contracted systems integrators and their immediate remote access needs. Static membership would include one systems integrator laptop or PC at a time. This static overlay network configuration would not allow contracted systems integrator access to Sewer Utility OT network resources by default. When systems integrators require remote access to the OT network, the scope of their access requirements should be clearly defined so that Sewer Utility I&C technicians can add the appropriate servers, PCs, PLCs, and/or other OT network resources to the overlay network as needed. Once the systems integrator is finished with his/her work, all Sewer Utility OT network resources should be removed from the overlay network.
- **Mobile SCADA:** This new overlay would be dedicated to Sewer Utility staff requiring mobile access to the SCADA HMI screens. Static membership would include operations and supervisory staff tablets and/or laptops and the Remote Desktop Gateway server at CKTP.

  Note, if the Sewer Utility elects to provide staff with remote access to the CKTP Remote Desktop Gateway server via the VPN service managed by the County IS department, this overlay network would not be necessary.

Introduce OT Network Firewall Layer Upstream from WWTP Tempered Networks HIPswitches

The HIPswitches deployed at the Sewer Utility WWTPs are providing a single layer of defense at the periphery of the WWTP OT networks. HDR recommends introducing a firewall upstream from each WWTP HIPswitch as an additional security layer. In general, these firewalls would be configured to deny all except for necessary routes, ports, and protocols. The upstream firewall will also provide the Sewer Utility with the benefit of auditable firewall logs, which can be analyzed to detect abnormal activity originated from inside or outside of the OT network. If the Sewer Utility will be responsible for auditing the firewall logs, the logs should be pushed to the proposed Syslog server on the OT network. Otherwise, the logs would be routed as directed by the County IS department according to its logging practices.

Develop a Formal Cybersecurity Incident Response Program

HDR recommends that the Sewer Utility establish a formal cybersecurity incident response program that meets the following criteria:

- Establishes procedures to prepare for cybersecurity threats
- Enables staff to identify when cybersecurity incidents occur
- Indicates which individuals and agencies to contact once a cybersecurity incident is discovered
- Guides response to cybersecurity incidents
- Identifies coordination points and dependencies involving County IS and/or third-party service providers (e.g., Verizon Wireless)

- Includes guidelines for adequately documenting cybersecurity incidents and their resolutions
- Defines disaster recovery procedures, including definition of recovery time and recovery point objectives

Once this program is developed, it should be updated and practiced at regular intervals so that Sewer Utility staff can respond quickly and effectively should a cybersecurity incident occur.

- ✪ Upgrade CKTP control room.
- ✪ Extend OT network to County Public Works Annex facility.
- ✪ Migrate pump stations from VHF licensed radio WAN to cellular WAN.
- ✪ Implement store-and-forward and exception reporting for remote pump station telemetry and eliminate PLC data concentrator for cellular WAN.
- ✪ Improve communication status monitoring and alarming for remote pump station telemetry.
- ✪ Implement HIPswitch cellular failover functionality to establish communication link redundancy for WWTPs.
- ✪ Consolidate CKTP OT network servers, distribution switches, and other appliances in a network rack environment within the SPB.
- ✪ Upgrade to stacked Layer 3 distribution switches at CKTP SPB.
- ✪ Modifications to CKTP administration and laboratory building electrical room.
- ✪ Establish standard Layer 2 managed access switch with gigabit downlink ports for future OT network applications and replacement of select unmanaged switches.
- ✪ Establish cable path redundancy for critical segments of the OT network.
- ✪ Establish robust UPS battery backup solution for ICS and OT network infrastructure.
- ✪ Standardize on redundant onboard power supplies and 24 VDC power supplies for ICS and OT network infrastructure.
- ✪ Establish an industrial DMZ between Sewer Utility business LAN and OT network.
- ✪ Implement secure mobile access to SCADA HMI screens for remote and on-site staff.

- Implement secure remote access to OT network for I&C technicians and contracted systems integrators.
- Develop and implement an improved OT network segmentation scheme.
- Implement a domain for the CKTP OT network.
- Improve AAA measures for OT network.
- Establish virtualized environments for all ICS servers.
- Establish automated backup procedures for ICS servers that include on-premise and off-site storage.
- Implement OT network performance monitoring and logging capabilities.
- Perform ICS server, PCs, and OT network device hardening to mitigate common cybersecurity risks.
- Establish unique user accounts and implement MFA for Tempered Networks Conductor management.
- Implement role-based overlay networks for the Sewer Utility Tempered Networks Airwall system.
- Introduce OT network firewall layer upstream from WWTP Tempered Networks HIPswitches.
- Develop a formal cybersecurity incident response program.

6 ICS Hardware: Future Needs and Recommended Improvements

This section identifies the Sewer Utility's future needs related to its ICS hardware and describes the information and functionality that Sewer Utility staff would like to obtain from the ICS hardware in the future. The future needs presented are derived from information obtained from Sewer Utility staff during site assessment visits, workshops, and staff interviews. Based on comparison of current use cases to future needs of the Sewer Utility, the section presents recommended improvements for the ICS hardware.

6.1 Future Needs

This subsection describes the Sewer Utility's future needs as they relate to the ICS hardware.

6.1.1 Establish the Next PLC Platform Standard for the ICS

The Sewer Utility needs to select PLC technology to replace existing PLCs that are reaching the end of their useful life and to establish a new Sewer Utility standard moving forward to guide future ICS upgrades. The Sewer Utility needs to standardize on PLC platform(s) for both WWTP process control applications and for remote pump station control applications. The selected PLC platform(s) must meet the Sewer Utility's technical requirements, support integration of an increasing number of Ethernet devices, be compatible with existing PLC programming logic, and be actively supported by the manufacturer for the next 10 to 15 years. The Sewer Utility has identified that hot-standby controller redundancy is not required for any of the WWTP or pump station applications. Because the Sewer Utility has already standardized on Allen-Bradley for PLCs throughout its ICS infrastructure, the selection will be made from Allen-Bradley's most current product offerings.

Note, because the Sewer Utility has already standardized on MicroLogix 1400 PLCs for remote pump station RTU applications and has recently installed these PLCs at remote pump stations, Phase 3 of the Master Plan will focus on identifying standard applications for these PLCs and will not evaluate a replacement product.

6.1.2 Motor Controllers

Standardize on Motor Controllers with Ethernet Capability and Hardwired Signals for Control and Core Monitoring

The Sewer Utility would like to standardize on Ethernet motor controllers for future projects. The Sewer Utility is also interested in expanding the current practice of monitoring and archiving limited data from networked motor controllers to include more robust power, energy, alarm, and warning data. Hardwired signals will still be used for core monitoring (e.g., running, in auto, and in hand status, motor high temperature, etc.) and control of the equipment.

Eliminate DeviceNet Networks at CKTP

The Sewer Utility would like to eliminate DeviceNet networks within the CKTP motor control centers (MCCs). Replacement overload relays, variable-frequency drives (VFDs), and reduced-voltage soft starters (RVSSs) will require Ethernet communication capability to conform to the Sewer Utility's desired standard for motor controllers. The Sewer Utility would like to prioritize elimination of the DeviceNet networks within the CKTP headworks MCCs because these networks have been in service the longest and have generated more maintenance issues.

6.1.3 Establish the Next OIT Standard for the ICS

The Sewer Utility needs to select OIT technology to replace existing OITs that are reaching the end of their useful life and to establish a new Sewer Utility standard moving forward to guide future ICS upgrades. The Sewer Utility needs to standardize on an OIT solution that meets the Sewer Utility's technical requirements, integrates easily with Allen-Bradley PLCs, and is actively supported by the manufacturer for the next 5 to 10 years.

6.1.4 Thickened Sludge Truck Loadout Flow Monitoring at Remote WWTPs

The Sewer Utility would like to have a more accurate accounting of thickened sludge volumes received at CKTP from the remote WWTPs. Truck operators currently rely on thickened sludge storage tank level measurement and sight glasses to draw down the tanks and, without a means to measure actual volumes received by the trucks, the Sewer Utility is assuming full truck volumes for each trip. The Sewer Utility would like to install flowmeters for thickened sludge storage tank truck loadout stations at the remote WWTPs to establish a means for determining actual thickened sludge volumes transported to CKTP.

6.1.5 Implement Monitoring and Alarming for Composite Samplers

The Sewer Utility would like to implement monitoring and alarming for the composite samplers at its WWTPs. Sewer Utility staff need to be alerted to composite sampler faults via the SCADA system and would also like to view sample counts and when samples are in progress at the SCADA HMI.

6.1.6 Improved SCADA Monitoring of UV System at Remote WWTPs

Sewer Utility staff would like to have more detailed information on the remote WWTP ultraviolet (UV) systems available at the SCADA HMI screens. The ability to see which bulbs are failed, UV intensities, and other parameters would help them better monitor system performance. Having access to real-time and historical UV transmittance would also reduce the manual data collection effort for laboratory staff.

6.1.7 Implement CKTP Instrumentation and Automation Improvements

Establish an Improved Means of Plant Effluent Flow Monitoring

The Sewer Utility would like to improve its current approach to CKTP effluent flow monitoring described in TM-1. If implementing direct flow measurement is infeasible, the Sewer Utility would like to refine current indirect flow derivation to maximize accuracy and reduce the manual effort involved in the review and management of flow totals.

Automate and Optimize BNR Process Control

The Sewer Utility needs to transition from manual aeration control to automated control of the biological nutrient removal (BNR) process at CKTP. The Sewer Utility has already identified this as a high-priority initiative prior to the Master Plan and is working with Murraysmith, HDR, and QCC to develop and implement a solution as part of a separate facilities planning task.

Liquid Stream Flow Balance Monitoring

The Sewer Utility would like the ability to monitor a comprehensive liquid stream flow balance for CKTP. However, the Sewer Utility does not have flow measurement for the plant wastewater pump station return flow to upstream of the primary diversion channel, which is preventing a full accounting of liquid stream flows. Flow monitoring for this return flow would need to be implemented to enable a comprehensive liquid stream flow balance.

Solid Stream Flow Balance Monitoring

The Sewer Utility would like the ability to monitor a comprehensive solid stream flow balance for CKTP. However, the Sewer Utility does not have flow measurement for some solid stream processes, which is preventing a full accounting of solid stream flows. Flow monitoring for the following processes would need to be implemented to enable a comprehensive solid stream flow balance:

- Primary sludge flow to gravity-belt thickeners (GBTs)
- Primary and secondary scum flow to GBTs (currently primary and secondary clarifiers are served by the same scum pumps)
- Incoming septage flow received at septage receiving station
- Mixed liquor distribution channel foam wasting flow to digesters
- Thickened sludge flow from each GBT to thickened sludge blending tank (currently only combined flow is monitored)
- Hauled sludge flow to thickened sludge blending tank
- Digested sludge flow from each digester to centrifuges (currently only combined flow is monitored)

6.1.8 Implement KWWTP Instrumentation and Automation Improvements

Liquid Stream Flow Balance Monitoring

The Sewer Utility would like the ability to monitor a comprehensive liquid stream flow balance for KWWTP. However, the Sewer Utility does not have flow measurement for some liquid stream processes, which is preventing a full accounting of liquid stream flows. Flow monitoring for the following processes would need to be implemented to enable a comprehensive solid stream flow balance:

- Biofilter sump flow to oxidation ditches
- Process building sump flow to headworks
- Potable water (W2) flow to plant processes

Solid Stream Flow Balance Monitoring

The Sewer Utility would like the ability to monitor a comprehensive solid stream flow balance for KWWTP. However, the Sewer Utility does not have flow measurement for the secondary scum flow from the secondary scum pumps to the waste activated sludge (WAS)/thickened waste activated sludge (TWAS) tanks, which is preventing a full accounting of solid stream flows.

6.1.9 Implement MWWTP Instrumentation and Automation Improvements

Liquid Stream Flow Balance Monitoring

The Sewer Utility would like the ability to monitor a comprehensive liquid stream flow balance for MWWTP. However, the Sewer Utility does not have flow measurement for some liquid stream processes, which is preventing a full accounting of liquid stream flows. Flow monitoring for the following processes would need to be implemented to enable a comprehensive solid stream flow balance:

- Plant influent flow
- Odor control blowdown sump flow to headworks
- W2 flow to plant processes
- Service water (W3) flow to plant processes
- In-plant pump station flow to headworks

Solid Stream Flow Balance Monitoring

The Sewer Utility would like the ability to monitor a comprehensive solid stream flow balance for MWWTP. However, the Sewer Utility does not have flow measurement for some solid stream processes, which is preventing a full accounting of solid stream flows. Flow monitoring for the following processes would need to be implemented to enable a comprehensive solid stream flow balance:

- WAS flow to WAS tanks
- Secondary scum flow to WAS/TWAS tanks

Aeration Basin Aeration Control Upgrades

Sewer Utility staff would like to upgrade the existing constant-speed blowers to VFD-controlled blowers to reduce energy consumption and improve aeration control. Sewer Utility staff would also like to install analytical probes within the aeration basins to reduce manual probe measurement requirements and to allow for automated control of the blowers. The Sewer Utility has identified a potential CIP project to upgrade the plant to meet new total nitrogen (TN) limits and these aeration basin aeration control upgrades would be included in that effort. In the meantime, Sewer Utility staff would like to have the ability to schedule and adjust the current blower operation time sequence from the SCADA HMI.

Implement SCADA Control of Sludge Wasting

The WAS pump at MWWTP is no longer in service and operations staff now use the two return activated sludge (RAS) pumps for sludge wasting to the WAS tanks, similar to the configuration at KWWTP. However, unlike KWWTP, the isolation valve on the WAS line to the WAS tanks is a manual valve so operations staff must manually position the valve to send WAS flow to the WAS tanks. The Sewer Utility would like to be able to control this valve from SCADA so that the sludge wasting process can be automated.

Integrate Headworks Mixing Channel Blower Alarm at SCADA

Sewer Utility staff would like to receive an alarm at SCADA when the mixing channel blower at the headworks building has faulted. Currently, operations staff are required to manually check in on the equipment while conducting their rounds to confirm that the equipment is not in alarm state.

6.1.10 Implement SWWTP Instrumentation and Automation Improvements

Liquid Stream Flow Balance Monitoring

The Sewer Utility would like the ability to monitor a comprehensive liquid stream flow balance for SWWTP. However, the Sewer Utility does not have flow measurement for some liquid stream processes, which is preventing a full accounting of liquid stream flows. Flow monitoring for the following processes would need to be implemented to enable a comprehensive solid stream flow balance:

- Drain collection pump station flow to headworks equipment
- W3 flow to plant processes

Analytical Probe Monitoring for SBRs

Sewer Utility staff would like to install analytical probes within the sequencing batch reactors (SBRs) to reduce manual probe measurement requirements and to allow for automated control of the aeration blower speed and runtimes.

Improved Dewatering Performance

Sewer Utility staff would like to resolve the issue causing the thickened sludge pump to trip on high pressure at increased sludge concentrations. Resolving the issue would eliminate the need for manually operating the rotary-drum thickener (RDT) and allow the Sewer Utility to fully utilize the RDT to increase the degree of dewatering achieved at the plant.

Stable Effluent Control Valve Control

The Sewer Utility needs to restore stable position control for the effluent control valve so that operations staff can control the valve from SCADA and rely on it to maintain its position.

Sludge Storage Tank Level Measurement

The Sewer Utility needs to implement reliable level measurement for the SWWTP sludge storage tank. A more permanent installation for the backup high level float switch is also required.

Thickened Sludge Storage Tank Level Measurement

The Sewer Utility would like to improve the reliability of the SWWTP thickened sludge storage tank level measurement.

6.1.11 Implement Remote Pump Station Instrumentation and Automation Improvements

Force Main Pressure Monitoring

The Sewer Utility would like to standardize on force main pressure monitoring at its critical remote pump stations. With the addition of force main pressure data with already available flow data from pump station flowmeters, Sewer Utility staff will have the ability to monitor pump performance and receive advanced indicators of pump health degradation and/or potential issues within conveyance system force mains.

6.2 Recommended Improvements

This subsection describes the recommended improvements related to ICS hardware.

6.2.1 Establish Sewer Utility PLC Platform Standard and Schedule Replacement of Select WWTP and Remote Pump Station PLCs

In Phase 3 of the Master Plan, new PLC platform(s) will be identified to replace existing PLCs that are reaching the end of their useful life and to establish a new Sewer Utility standard moving forward to guide future ICS upgrades. In addition to defining the standard PLC platform(s), the Sewer Utility's preferred input/output (I/O) module types should also be determined so that appropriate model numbers can be identified in the Sewer Utility's ICS standards documentation in an effort to reduce spare-parts inventory in the future.

Once new PLC platform standards have been identified, PLC replacement projects will be identified in Phase 5 of the Master Plan to upgrade PLCs that are reaching the end of their useful life and/or are no longer supported by the manufacturer. Based on years in service, manufacturer support, and criticality of the application, HDR recommends that the Sewer Utility prioritize PLC replacement as indicated in Table 6-1.

Table 6-1. PLC replacement priority

Priority	Facility	Panel tag	Panel description	Year installed
1	PS-24	N/A	Main control panel	2000
2	PS-4	N/A	Main control panel	2004
2	PS-17	N/A	Main control panel	2004
2	PS-7	N/A	Main control panel	2007
3	PS-71	N/A	Main control panel	2004
4	CKTP	PNL 1021	Influent screen 1 main control panel	2010
4	CKTP	PNL 1023	Influent screen 3 main control panel	2010
4	CKTP	PNL 1026	Screwpactor main control panel	2010
4	CKTP	PNL 1050	Headworks control panel	2010
4	CKTP	PNL 1111	Grit washer 1 control panel	2010
4	CKTP	PNL 1112	Grit washer 2 control panel	2010
5	CKTP	N/A	Raptor Acceptance Control System (RACS) operator interface control panel	2010
5	CKTP	PNL 5010	Raptor septage acceptance plant control panel	2010
6	CKTP	PNL 4050	Polymer blending system control panel	2014
6	CKTP	PNL 4080	Polymer feed system control panel	2014
6	CKTP	PNL 8200	Filter system control panel	2014
6	CKTP	PNL 9201	Digester gas treatment control panel[a]	2014
6	CKTP	N/A	Master station central telemetry unit (CTU) (radio)	2017

a. PLC replacement not required if cogeneration system is not returned to service.

6.2.2 Develop a Standard Approach for Monitoring and Control of Motorized Equipment

HDR recommends that the Sewer Utility develop a standard approach for monitoring and control of motor controllers throughout its infrastructure. The main motor controller categories needing standardization include full-voltage non-reversing (FVNR) starters, full-voltage reversing (FVR) starters, VFDs, RVSSs, electric actuators for isolation gates/valves, and electric actuators for modulating gates/valves. The standard approach should define requirements for the following, at a minimum:

- Local indication lights, selector switches, pushbuttons, runtime meter, human interface module (HIM), and other instrumentation required at the MCC unit door or motor starter/VFD enclosure (this would not apply to electric actuators)

- Hardwired I/O between the motor controller and SCADA
- Ethernet parameters communicated between the motor controller and SCADA (this would not apply to electric actuators)
- Graphical representation of motor/asset at SCADA HMI process-level and equipment-level screens and pop-up windows
- Associated alarms and alarm priorities
- Means of communicating alarms or conditions, external to the equipment, that are inhibiting the equipment from running
- Parameters to be recorded within the Sewer Utility historian

Defining standard approaches to monitoring and control of motorized equipment will enable QCC or another systems integrator to develop standard automation programming templates for each type of motorized equipment that can then be consistently applied to future ICS upgrades for the Sewer Utility and documented in the proposed Sewer Utility ICS standards documentation. Examples of standard automation programming templates include Add-on Instructions (AOIs) and User-defined Data Types (UDTs) used within Rockwell Automation Studio 5000 Logix Designer project files and AVEVA Asset Library template objects deployed within AVEVA System Platform.

HDR recommends that the standards related to motor controllers be determined prior to the replacement of DeviceNet networks in the CKTP MCCs. This will help to ensure that Sewer Utility preferences are applied to the equipment within these MCCs, which represents a significant portion of the Sewer Utility's assets.

It should be noted that vendor package equipment like aeration blowers requires special consideration and should be handled on a case-by-case basis depending on Sewer Utility preferences and vendor capabilities.

6.2.3 Develop a Standard Approach for Monitoring Remote Pump Stations

HDR recommends that the Sewer Utility develop a standard approach for monitoring its remote pump stations. The existing RTUs currently communicate pump runtimes and a set of bits that, with some exceptions, represent standard status and alarm states for all pump stations. A few stations also communicate flow. The proposed telemetry improvements will allow the Sewer Utility to obtain additional parameters in near real-time. HDR recommends that the Sewer Utility evaluate the information it would like to obtain from its pump stations and then standardize on the instrumentation, PLC and RTU programming, and SCADA HMI graphics representation. The standard approach should define requirements for the following, at a minimum:

- Analog process values to monitor at SCADA (e.g., wet well level, flow, force main pressure, chemical tank level).
- Process alarms (e.g., wet well high level, low flow when pumps are running, high force main pressure, low chemical tank level) and alarm priorities.
- Equipment status, alarms, and alarm priorities.

- Pump station alarms (e.g., smoke detected, flood, intrusion) and alarm priorities.
- Generator and electrical distribution system status, power and energy parameters, alarms, and alarm priorities.
- Pump power and energy parameters.
- Graphical representation of pump station at SCADA HMI process-level and equipment-level screens and pop-up windows. SCADA HMI pump station template(s) should be developed to hide or otherwise remove content and parameters that have not been implemented at a given pump station so that it is clear to Sewer Utility staff which parameters are actually being monitored.
- Parameters to be recorded within the Sewer Utility historian.

As with the monitoring and control of motorized equipment, defining standard approaches to monitoring of remote pump stations will enable QCC or another systems integrator to develop standard automation programming templates that can then be consistently applied to future ICS upgrades for the Sewer Utility and documented in the proposed Sewer Utility ICS standards documentation.

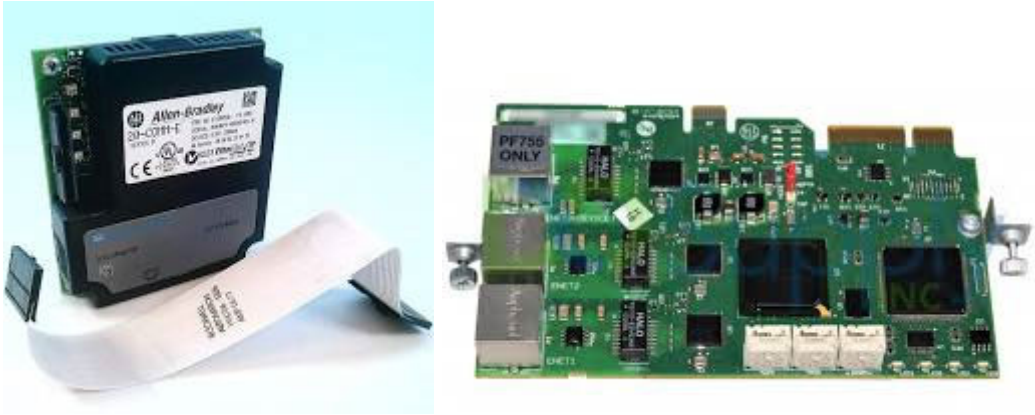
6.2.4 Replace CKTP MCC DeviceNet Networks with Ethernet-capable Motor Controllers

To support the Sewer Utility's goal of eliminating DeviceNet networks from its infrastructure while preserving as much of the recent investment in CKTP MCC infrastructure as possible, HDR recommends retrofitting existing CKTP MCC units rather than a complete replacement of the MCC lineups. The following paragraphs describe specific recommendations involved with the retrofit work.

VFD Communication Adapter/Module Replacement

Two types of Allen-Bradley VFDs are installed within the CKTP MCCs containing DeviceNet networks: PowerFlex 700 alternating-current (AC) drives (in the headworks MCCs) and PowerFlex 753 AC drives (in the MCCs installed as part of the Resource Recovery project). Allen-Bradley provides a 20-COMM-E EtherNet/IP adapter (see Figure 6-1 [left]) for the PowerFlex 700 series drives and a 20-750-ENETR EtherNet/IP option module (see Figure 6-1 [right]) for the PowerFlex 750 series drives. These components could be used to replace the DeviceNet adapters/modules in the existing VFDs to enable Ethernet communication for the drives using the EtherNet/IP protocol that the existing Allen-Bradley PLCs support natively. Both of these components are in the active support phase of the manufacturer's product life cycle and would present an opportunity for extending the life of the existing VFDs while also removing them from the DeviceNet network (Rockwell Automation 2020a).

Figure 6-1. 20-COMM-E EtherNet/IP adapter and 20-750-ENETR EtherNet/IP option module

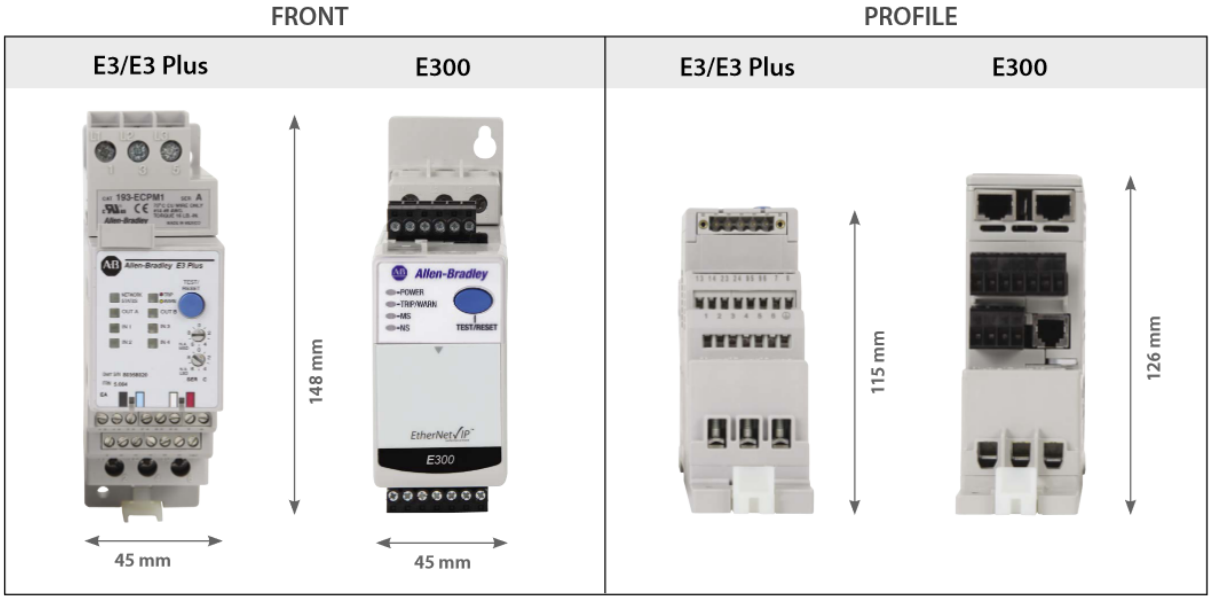


Source: Rockwell Automation.

Overload Relay Replacement

Allen-Bradley E3 Plus electronic overload relays are installed in the CKTP MCCs containing DeviceNet networks. The DeviceNet communication capability is integral to these relays and no module or adapter swap-out option is available. Allen-Bradley has also discontinued the E3 Plus electronic overload relay product line and is encouraging migration to its E300 electronic overload relay family, which has native EtherNet/IP communication capability (Rockwell Automation 2020a). Fortunately, the manufacturer has developed the E300 with retrofits in mind and the footprint of the two overload relays is identical (see Figure 6-2), though the E300 is a little deeper to support RJ45 connections. HDR recommends replacing the E3 Plus electronic overload relays with E300 electronic overload relays or other most current manufacturer offering at the time the DeviceNet network replacement work is implemented.

Figure 6-2. Allen-Bradley E3 Plus and E300 electronic overload relay dimensions



Source: Rockwell Automation (2019).

Some of the MCC units containing E3 Plus electronic overload relays also contain Allen-Bradley Point I/O or DeviceNet Starter Auxiliary components to handle additional hardwired I/O that could not be accommodated by the inputs and outputs integral to the E3 Plus relay. These components are also included in the DeviceNet network and are recommended for replacement with expansion I/O modules compatible with the new E300 relays.

Additional MCC Unit Modifications, Field Wiring, and PLC I/O Expansion

The DeviceNet MCCs at CKTP currently rely on the DeviceNet networks for virtually all monitoring and control between the MCC units and the PLCs. In order for the Sewer Utility to establish its preference of hardwired I/O for core monitoring and control points, additional modifications will be required at the MCC units. Currently, hardwired I/O from field devices like selector switches and motor winding thermostats are wired directly to inputs at the overload relay, VFD, or expansion I/O device. These signals will need to remain in place after the VFD and overload relay upgrades, yet some of these signals will also need to be sent to the PLC control panels in the electrical room to satisfy the Sewer Utility's preference of hardwired I/O for signals such as in auto status and motor high temperature alarm. This will likely require introducing control relays and additional field wiring terminals to the MCC units, which would in turn require that there be sufficient space in the existing MCC units to accommodate these additional components. HDR recommends that the Sewer Utility verify MCC unit sizing requirements for implementing the Sewer Utility's standards for monitoring and control of motorized equipment as part of a detailed design phase preceding the DeviceNet network replacement.

The PLC control panels within the electrical rooms housing the MCCs will also need to have additional I/O modules and field terminal blocks added to accommodate the new hardwired I/O from the MCC units. This hardwired I/O will be significant and may require the addition of RIO racks within the existing enclosures, subpanel replacement, and/or new control panels (if existing control panels have insufficient space available). New conduit and control wiring will also be required in the electrical room to establish hardwired I/O connections between the MCC units and control panel(s). The existing DeviceNet scanner modules in the PLC racks would be removed once they are no longer required.

New MCC Ethernet Networks

In addition to the hardwired I/O, the new VFD communication adapters/modules and overload relays will require Ethernet connections to the OT network to support monitoring of power, energy, and detailed alarm and warning parameters. HDR recommends that the Sewer Utility use shielded Category 6 cable with 600-volt (V) insulation for these Ethernet connections and that the cables be installed as homeruns from the individual MCC units to one or more managed network switches within the electrical room PLC control panel(s). Though the proposed overload relays and VFD communication modules support device-level ring (DLR), HDR does not recommend pursuing a ring architecture to reduce the Ethernet cabling requirements between the MCCs and PLC control panel(s). DLR topologies require disruptions when devices are added to or removed from the network, limit network switch options because of the requirement of DLR-capable ports, introduce additional complexity and configuration requirements to the OT network,

and are much more difficult to troubleshoot when a ring participant misbehaves and disrupts the network.

PLC Programming Modifications

PLC programming modifications will be required to realign existing AOIs, UDTs, subroutines, and communications configuration based on DeviceNet communications with a combination of hardwired I/O points and EtherNet/IP data exchange. The existing PLC programming will also need to be modified and expanded to align with the Sewer Utility's standards for monitoring and control of motorized equipment and to incorporate additional parameters related to power, energy, alarms, and warnings that are not already covered. Existing PLC programming related to process control would not likely require significant modifications.

6.2.5 Establish Sewer Utility OIT Platform Standard and Schedule Replacement of Select WWTP and Remote Pump Station OITs

In Phase 3 of the Master Plan, a new OIT platform will be identified to replace existing OITs that are reaching the end of their useful life and to establish a new Sewer Utility standard moving forward to guide future ICS upgrades. The following three significant factors are anticipated to contribute to the selection of the new OIT platform:

- Potential for reuse of existing OIT application files
- Licensing requirements and costs
- Potential for leveraging Sewer Utility standard template objects developed for AVEVA platform

Once new OIT platform standards have been identified, OIT replacement projects will be identified in Phase 5 of the Master Plan to upgrade OITs that are reaching the end of their useful life and/or are no longer supported by the manufacturer. Based on years in service, manufacturer support, and criticality of the application, HDR recommends that the Sewer Utility prioritize OIT replacement as indicated in Table 6-2. Other OITs identified in TM-1 as nearing the end of a typical 7- to 10-year service life in the coming years should be evaluated on a case-by-case basis and could be replaced as time and funding allow.

Table 6-2. OIT replacement priority

Priority	Facility	Panel tag	Panel description	Year installed
1	PS-24	N/A	Main control panel	2000
2	PS-4	N/A	Main control panel	2004
2	PS-17	N/A	Main control panel	2004
2	PS-71	N/A	Main control panel	2004
3	KWWTP	CP-300	Process building control panel[a]	2004
4	CKTP	N/A	RACS operator interface control panel	2010

a. OIT replacement may not provide much benefit with SCADA PC in nearby control room and OIT could be eliminated instead.

6.2.6 Develop a Formal Instrument Calibration and Maintenance Program

HDR recommends that the Sewer Utility develop a formal instrument calibration and maintenance program for its WWTPs and remote pump stations. At a minimum the program should accomplish the following objectives:

- Determine the individuals responsible for scheduling calibration events, performing calibration procedures, maintaining program documentation, and reviewing calibration records to determine when additional corrective action is required.
- Maintain an accurate inventory of installed instrumentation with manufacturer, model, and part number(s).
- Document instrument range, last calibration date, next calibration date, accuracy requirements, most recent calibrated zero and span settings for analog instruments, and most recent calibrated set point (rising or falling) and deadband settings for switches.
- Document instrument-specific calibration procedures based on instrument manufacturer recommendations. Calibration procedures should include steps to test the instrument sensor (input), instrument 4–20 milliampere (mA) output or switch contact state, and instrument loop, including verification of correct value/state being displayed at the HMI or OIT.
- Document ideal frequency of calibration activities based on manufacturer recommendations, field observations, instrument criticality, and past instrument performance.
- Schedule calibration activities and ensure that they are performed and documented.
- Maintain calibration records that document as-found settings, as-found test results, final calibration settings, final calibration test results, field observations, individual(s) who performed the calibration, and date of calibration.
- Identify instruments that require additional maintenance or replacement.

Several commercially available software options can simplify management of an instrument calibration and maintenance program. However, the Sewer Utility may be able to avoid additional software license costs by leveraging LLumin for the scheduling and tracking of calibration activities if instruments are included in the LLumin asset database. If the Sewer Utility elects to contract with a testing firm to perform calibration activities, HDR recommends that the Sewer Utility require that calibrations performed are traceable to NIST and that requirements for documentation produced by the testing firm be stipulated clearly in the contract.

6.2.7 CKTP Digester Building PNL 6000 Relocation and MCC Replacement

HDR recommends that the Sewer Utility relocate PNL 6000 or establish a replacement PLC control panel in a properly conditioned environment that does not have a hazardous-area classification. HDR also recommends that the Sewer Utility plan for the replacement of the digester building MCC as part of the next CIP project involving the

digesters or within the next 3 years, whichever occurs first. Because of the poor environmental conditions within the digester building, HDR recommends that the replacement MCC be installed elsewhere. Because the MCC replacement is beyond the scope of the Master Plan, it should be included in the electrical recommendations from the ongoing facilities planning effort led by Murraysmith so that it can be incorporated into the Sewer Utility's CIP budget and schedule. HDR believes that Murraysmith is already planning on making this recommendation.

6.2.8 Include Integration of Composite Sampler Alarms and Monitoring with Replacement of Existing Samplers

The Sewer Utility is preparing to replace the composite samplers at its WWTPs and is evaluating quotes received from vendors. Because the Sewer Utility wishes to monitor sampler alarms and status at SCADA, HDR recommends that the Sewer Utility communicate its requirements for SCADA monitoring to the vendors so that the appropriate hardwired and communication options can be considered. Once samplers are replaced, available alarms and statuses should then be incorporated into the WWTP SCADA HMI screens and alarm notification system.

6.2.9 Evaluate Remaining Years of Useful Service Life for Remote WWTP UV Systems to Determine Best Approach for Improved SCADA Monitoring of the UV Systems

The existing UV systems at the remote WWTPs are TrojanUV3000B systems with the basic controller option. These basic controllers provide contacts for monitoring of bank status and a common alarm, but do not support additional remote monitoring or control functionality. TrojanUV does have a Touch Smart Controller option for the TrojanUV3000B systems that could replace the existing basic controllers (see Figure 6-3). The Touch Smart Controller would provide the following limited additional monitoring and control capabilities:

- Low and high water level alarms (if optional level probes are installed)
- Remote system on/off control
- Remote system enable/disable
- Remote turning on of additional bank
- Common alarm is replaced with common minor alarm and common major alarm
- Low UV intensity alarm
- Bank UV intensity alarm
- Average UV intensity (4–20 mA)
- Color touchscreen display for improved operator interface

Figure 6-3. TrojanUV3000B Touch Smart Controller

Source: TrojanUV (2018).

While the Touch Smart Controller would provide some additional remote monitoring and control capabilities, it would not provide individual lamp status, detailed alarming, and other parameters available with some of the vendor's system offerings. HDR recommends evaluating the remaining years of useful service life for the remote WWTP UV systems prior to making a decision on controls upgrades for these systems. If the UV systems will require replacement in the next 3 to 5 years, HDR would recommend waiting to implement improved monitoring and control until the system is replaced and a more complete monitoring and control solution can be specified.

Once the UV systems and/or controllers are replaced, HDR recommends providing PLC programming and SCADA HMI screen modifications to implement an equipment-level HMI screen for the UV system where more detailed status and alarm information can be monitored. Embedded trends showing UV intensity and plant effluent flow are also recommended for this screen so that the UV controller's flow-pacing control functionality can be monitored.

6.2.10 Implement CKTP Instrumentation and Automation Improvements

Instrumentation Upgrades and Replacement

The following items include HDR recommendations for additional instrumentation and servicing and replacement of failed instrumentation at CKTP. Note, these recommendations are general and, in some cases, would require further evaluation beyond the scope of the Master Plan to determine feasibility and detailed design requirements. Confirmation of appropriate instrument technology, installation location,

and specification requirements for new instruments should be determined through a more detailed design process.

- Perform an alternatives analysis for implementing a direct means of plant effluent flow measurement to assess costs and feasibility of available options.
- Provide additional analytical probes and, potentially, aeration flowmeters per recommendations from a separate BNR optimization task in the Sewer Utility facility planning program.
- Consider installing a flowmeter on the plant wastewater pump station discharge line to obtain a return flow measurement to upstream of the primary diversion channel. Based on a cursory review of record drawings, it appears that there is not adequate room to install a magmeter in the existing wastewater pump station valve vault. A magmeter could be installed in a new meter vault downstream from the valve vault potentially.
- Consider installing a flowmeter on the primary sludge line to GBTs to monitor primary sludge flow from the primary sludge pumps.
- Consider installing a flowmeter on the scum line to GBTs to monitor primary and secondary scum flow from the scum pumps.
- Consider installing a flowmeter on the mixed liquor line from the mixed liquor distribution channel foam wasting sump to monitor mixed liquor flow to the digesters.
- Consider installing flowmeters on the thickened sludge lines from the GBTs to the thickened sludge blending tank to monitor individual thickened sludge flows from each GBT.
- Consider installing a flowmeter on the thickened sludge line from the hauled sludge receiving station to the thickened sludge blending tank to monitor hauled sludge flows received from remote WWTPs.
- Consider installing flowmeters on the digested sludge lines from the digesters to the centrifuges to monitor individual digested sludge flows from each digester.
- During next septage receiving station upgrade, ensure that the replacement vendor package system includes incoming septage flow monitoring.
- Service or replace the lower explosive limit (LEL) transmitter on the headworks odor control fan ductwork.
- Service or replace the chlorine residual and turbidity analyzers associated with the reclaimed water system.
- Service or replace the thermal dispersion flowmeter installed on the aeration line for the aerated grit tank 1 stage 2 diffuser.
- Consider installing suspended solids probes in the aeration basins (or potentially one probe to represent all basins in the mixed liquor distribution channel) and WAS pump discharge line to support automated calculation of hydraulically determined solids retention time (SRT). If installation of a suspended solids probe on the WAS pumps discharge line is infeasible, a probe could be installed on the RAS pumps discharge line with the assumption that the suspended solids profile would be the same.

Automation Improvements

The following items include HDR recommendations for automation improvements at CKTP:

- Develop a SCADA HMI screen (or modify existing) for monitoring the comprehensive liquid stream flow balance for the plant along with hydraulic retention time (HRT) values for tanks, basins, and clarifiers. HDR recommends that real-time and daily peak-hour flow data be displayed within the context of the associated process/pump system design capacity. If the plant effluent flow monitoring alternatives analysis determines that direct flow measurement is infeasible, the liquid stream flow balance SCADA HMI screen should provide a comparison of derived effluent flow values based on UV system flow-over-the-weir calculations and calculated effluent flow from individual liquid stream flow measurements.
- Develop a SCADA HMI screen for monitoring the comprehensive solid stream flow balance for the plant along with detention time values for GBTs, digesters, and the thickened sludge blending tank. HDR recommends that real-time and daily peak-hour flow data be displayed within the context of the associated process/pump system design capacity.
- Provide PLC programming and SCADA HMI modifications to monitor mixed liquor suspended solids and WAS suspended solids and to calculate hydraulically determined SRT. HDR recommends that the Sewer Utility continue operating based on laboratory-determined SRT while comparing performance of the hydraulically determined SRT calculated via the SCADA system with lab data. This comparison should be used to determine ideal suspended solids probe location(s) for the aeration basins/mixed liquor distribution channel and, if SRT values calculated via the SCADA system are found to align reasonably well with laboratory-determined SRT values, to evaluate the potential for implementing automated SRT control at the plant.
- Provide PLC programming and SCADA HMI modifications to restore automated control of the BNR process per recommendations from the separate BNR optimization task in the Sewer Utility facility planning program.
- Develop a SCADA HMI screen to provide operators with situational awareness for the load shedding and emergency load sequencing during planned and unplanned transitions between utility and standby generator power. Currently, when utility power is lost and standby generator(s) are started, Sewer Utility staff must rely on institutional knowledge to determine which loads will be allowed to resume operation and in which order. There are multiple sequence levels and time delays implemented in PLC logic that are not transparent to the operators, making it difficult to understand when a load should resume operation and when to take action if it fails to do so. HDR recommends that loads governed by load sequencing are grouped according to their sequence level on the proposed SCADA HMI screen. The screen should indicate whether the loads will be called to run when their sequence level is reached, after which their running status should be displayed and alerts provided when loads fail to run. Real-time countdowns should also be displayed for each sequence level so that operators have more context for when equipment operations will be restored. The Sewer Utility could also consider displaying live power (kW) values for the

sequenced loads that have been called to run along with cumulative generator loading. This information would support analysis of how effectively the loads are allocated among the sequence levels and may inform troubleshooting efforts.

As part of the effort to develop the proposed SCADA HMI screen, HDR recommends that the PLC programming logic related to the load shedding and emergency load sequencing be reviewed. HDR's cursory review of some of this logic as part of the BNR optimization effort uncovered some errors that should be corrected. It is also possible that the emergency load sequencing logic may not have been modified to incorporate loads added by recent construction projects.

- Replace the headworks odor control biofilter sprinkler control panel and associated instrumentation to restore automated control of the biofilter sprinklers/soaker hose. As part of the control panel replacement, HDR recommends that SCADA manual controls also be implemented as an optional override of the sprinkler control panel to allow operations staff to manually initiate and schedule timer-based watering of the biofilter from SCADA HMIs.
- Provide PLC programming modifications to establish a low-level shutdown interlock for the thickened sludge blending tank circulation pump and digester feed pumps based on tank level transmitter measurement to support elimination of the thickened sludge blending tank low level switch. Alternatively, replace the low level switch.
- Record drawings indicate that the primary clarifier drives are not monitored for high torque warnings or alarms at SCADA. HDR recommends that the Sewer Utility establish monitoring of high torque warning and high-high torque shutdown conditions at SCADA for its primary clarifiers.

6.2.11 Implement KWWTP Instrumentation and Automation Improvements

Instrumentation Upgrades and Replacement

The following items include HDR recommendations for additional instrumentation and servicing and replacement of failed instrumentation at KWWTP. Note, these recommendations are general and, in some cases, would require further evaluation beyond the scope of the Master Plan to determine feasibility and detailed design requirements. Confirmation of appropriate instrument technology, installation location, and specification requirements for new instruments should be determined through a more detailed design process.

- Consider installing a flowmeter for the thickened sludge storage tank truck loadout station.
- Consider installing a flowmeter on the biofilter sump pump station discharge line to monitor biofilter drainage flow to the oxidation ditches.
- Consider installing a flowmeter on the process building sump pump station discharge line to monitor return flow to the headworks.
- Consider installing a flowmeter on the W2 line downstream from the hydropneumatic tank to monitor W2 flow to plant processes.

- Consider installing a flowmeter on the secondary scum pump discharge line to monitor secondary scum flow to the WAS/TWAS tanks.
- HDR recommends that the Sewer Utility consider installation of suspended solids probes in the oxidation ditches and WAS line at KWWTP based on the outcome of suspended solids probe and hydraulically determined SRT calculation performance at CKTP.

Automation Improvements

The following items include HDR recommendations for automation improvements at KWWTP:

- Develop a SCADA HMI screen for monitoring the comprehensive liquid stream flow balance for the plant along with HRT values for tanks, oxidation ditches, and clarifiers. HDR recommends that real-time and daily peak-hour flow data be displayed within the context of the associated process/pump system design capacity.
- Develop a SCADA HMI screen for monitoring the comprehensive solid stream flow balance for the plant along with detention time values for WAS and TWAS tanks. HDR recommends that real-time and daily peak-hour flow data be displayed within the context of the associated process/pump system design capacity.
- If the Sewer Utility experiences favorable results with the suspended solids probes and hydraulically determined SRT calculations at CKTP, provide PLC programming and SCADA HMI modifications to monitor mixed liquor suspended solids and WAS suspended solids and to calculate hydraulically determined SRT at KWWTP. HDR recommends that the Sewer Utility continue operating based on laboratory-determined SRT while comparing performance of the hydraulically determined SRT calculated via the SCADA system with lab data. This comparison should be used to determine ideal suspended solids probe location(s) for the oxidation ditches and, if SRT values calculated via the SCADA system are found to align reasonably well with laboratory-determined SRT values, to evaluate the potential for implementing automated SRT control at the plant.

6.2.12 Implement MWWTP Instrumentation and Automation Improvements

Instrumentation Upgrades and Replacement

The following items include HDR recommendations for additional instrumentation and servicing and replacement of failed instrumentation at MWWTP. Note, these recommendations are general and, in some cases, would require further evaluation beyond the scope of the Master Plan to determine feasibility and detailed design requirements. Confirmation of appropriate instrument technology, installation location, and specification requirements for new instruments should be determined through a more detailed design process.

- Consider installing a flowmeter for the thickened sludge storage tank truck loadout station.

- Provide a means of plant influent flow monitoring. HDR recommends evaluating installation of an ultrasonic or radar level instrument at the existing Parshall flume downstream from the grit chamber to obtain this flow measurement.
- Replace the magmeter on the sludge line feeding the GBT.
- Consider installing a flowmeter on the odor control blowdown sump discharge line to the headworks to monitor blowdown return from odor control.
- Consider installing a flowmeter on the W2 line downstream from the hydropneumatic tank to monitor W2 flow to plant processes.
- Service or replace the flowmeter on the W3 line to restore monitoring of W3 flow to plant processes.
- Consider installing a flowmeter on the in-plant pump station discharge line to obtain return flow measurement to the headworks.
- Consider installing a flowmeter on the WAS line from the RAS pump station to the WAS tanks to monitor WAS flow.
- Consider installing a flowmeter on the secondary scum pump discharge line to monitor secondary scum flow to the WAS/TWAS tanks.
- HDR recommends that the Sewer Utility consider installation of suspended solids probes in the aeration basins and WAS line at MWWTP based on the outcome of the suspended solids probe and hydraulically determined SRT calculation performance at CKTP.
- Install analytical probes in the aeration basins to monitor the BNR process as part of the plant upgrade to adapt to new TN limits.
- Install a level transmitter for the sodium hypochlorite tank and install local indication of tank level at the location from which the tank is filled. For reduced maintenance and avoiding the need to modify the existing tank, HDR recommends considering radar level measurement technology that can measure level through plastic tank ceilings. This would allow the sensor to be installed on a wall-mounted bracket without disturbing the tank.
- Service or replace non-functional combustible gas-monitoring equipment in the sludge pumping gallery, headworks odor control system, and WAS tanks.

Automation Improvements

The following items include HDR recommendations for automation improvements at MWWTP:

- Develop a SCADA HMI screen for monitoring the comprehensive liquid stream flow balance for the plant along with HRT values for tanks, basins, and clarifiers. HDR recommends that real-time and daily peak-hour flow data be displayed within the context of the associated process/pump system design capacity.
- Develop a SCADA HMI screen for monitoring the comprehensive solid stream flow balance for the plant along with detention time values for the WAS and TWAS tanks.

HDR recommends that real-time and daily peak-hour flow data be displayed within the context of the associated process/pump system design capacity.

- If the Sewer Utility experiences favorable results with the suspended solids probes and hydraulically determined SRT calculations at CKTP, provide PLC programming and SCADA HMI modifications to monitor mixed liquor suspended solids and WAS suspended solids and to calculate hydraulically determined SRT at MWWTP. HDR recommends that the Sewer Utility continue operating based on laboratory-determined SRT while comparing performance of the hydraulically determined SRT calculated via the SCADA system with lab data. This comparison should be used to determine ideal suspended solids probe location(s) for the aeration basins and, if SRT values calculated via the SCADA system are found to align reasonably well with laboratory-determined SRT values, to evaluate the potential for implementing automated SRT control at the plant.
- Until BNR process upgrades due to new TN limits are determined, provide PLC programming and SCADA HMI screen modifications to allow operations staff to schedule and adjust aeration blower operation time sequence from SCADA HMIs. Functionality should include the ability to set unique on/off time durations for each day of the week.
- Install an electrically actuated isolation valve on the WAS line to the WAS tanks to enable SCADA control of the sludge wasting process. This will also require PLC programming and SCADA HMI screen modifications to add functionality for operations staff to manually open and close the valve from SCADA HMIs.
- Wire a fault signal from the mixing channel blower motor starter to the discrete input at the LP-225 RIO rack in the headworks building and provide PLC programming and SCADA HMI screen modification to integrate the fault alarm. This alarm could then be used to alert operations staff to mixing channel blower failures, improving operator response time, and eliminating the need for staff to visit the building to check equipment status.

6.2.13 Implement SWWTP Instrumentation and Automation Improvements

Instrumentation Upgrades and Replacement

The following items include HDR recommendations for additional instrumentation and servicing and replacement of failed instrumentation at SWWTP. Note, these recommendations are general and, in some cases, would require further evaluation beyond the scope of the Master Plan to determine feasibility and detailed design requirements. Confirmation of appropriate instrument technology, installation location, and specification requirements for new instruments should be determined through a more detailed design process.

- Service or replace the combustible gas monitoring equipment in the process building upper floor process room.
- Consider installing a flowmeter for the thickened sludge storage tank truck loadout station.

- Verify calibration of the thickened sludge storage tank level transmitter. After calibrating, record a series of measured level values versus actual tank level during two or three tank loadout operations. If accuracy and repeatability of level measurement are unacceptable, consider installing a radar level transmitter to replace the pressure-based level transmitter currently installed in a non-ideal location on the pump suction line. Record drawings indicate that a spare 6-inch nozzle was provided on the tank for a future instrument, which could be used for installation of the radar level transmitter.
- Consider installing a radar level transmitter for monitoring and control of sludge storage tank level. Provide a more permanent and less failure-prone installation for the sludge storage tank high level switch so that it can provide a reliable backup high level interlock and alarm.
- Install DO probes in the SBRs. Depending on the outcome of ongoing facility planning, the Sewer Utility may wish to consider additional analytical probes to facilitate improved monitoring and control of the BNR process. In addition to monitoring and control functionality, pH probes, for example, could supplement and/or reduce the number of manual measurements required by operations staff.
- Replace the damaged thermal dispersion flow switch on the RDT spray water supply line.
- HDR recommends that the Sewer Utility consider installation of suspended solids probes in the SBRs and WAS line at SWWTP based on the outcome of the suspended solids probe and hydraulically determined SRT calculation performance at CKTP.
- Consider installing a flowmeter on the discharge line from the drain collection pump station to monitor return flow to the headworks equipment.
- Consider installing a flowmeter on the W3 line downstream from the reclaimed water pumps to monitor W3 flow to plant processes.
- Service or replace the process building fire alarm system.

Automation Improvements

The following items include HDR recommendations for automation improvements at SWWTP:

- Develop a SCADA HMI screen for monitoring the comprehensive liquid stream flow balance for the plant along with HRT values for SBRs and tanks. HDR recommends that real-time and daily peak-hour flow data be displayed within the context of the associated process/pump system design capacity.
- Develop a SCADA HMI screen for monitoring the comprehensive solid stream flow balance for the plant along with detention time values for the sludge storage tank. HDR recommends that real-time and daily peak-hour flow data be displayed within the context of the associated process/pump system design capacity.
- Service or replace the effluent flow control valve to restore its ability to maintain positions from SCADA-issued commands. Because this will likely require a plant

shutdown, because of the lack of bypass piping for the valve, HDR recommends that the Sewer Utility identify other improvements/upgrades at the plant that would also require a shutdown to perform so as to maximize its benefit from the outage. Unfortunately, there do not seem to be options for installing bypass piping around the valve in its current position. To install a bypass the Sewer Utility would need to evaluate modifications to existing piping, particularly the overflow pipe that connects to the effluent line immediately downstream from the valve.

- Eliminating the manual RDT operation at reduced dewatering efficiency is a high priority for the Sewer Utility. As indicated in TM-1, Sewer Utility staff have a theory about undersized piping on the thickened sludge pump discharge creating high discharge pressures during pump operation that shut the pump down. HDR recommends that the Sewer Utility perform an assessment to diagnose the issue so that appropriate corrective action can be taken. As a first step in this assessment, HDR recommends that the Sewer Utility confirm that plug valves on the discharge line are fully open and that throttled valves are not contributing to increased discharge pressure. HDR also recommends verifying the pump's discharge pressure switch set point and comparing that with the pump curve to confirm that the high-pressure set point is appropriate. Assuming that throttled valves and/or an inappropriate high-pressure set point are not the root cause, an evaluation of pump selection and discharge piping size would be recommended along with a site visit conducted by a pump system subject matter expert to identify potential low-cost mitigations.

6.2.14 Remote Pump Station Instrumentation and Automation

Instrumentation Upgrades and Replacement

The following items include HDR recommendations for additional instrumentation and servicing and replacement of failed instrumentation at Sewer Utility remote pump stations. Note, these recommendations are general and, in some cases, would require further evaluation beyond the scope of the Master Plan to determine feasibility and detailed design requirements. Confirmation of appropriate instrument technology, installation location, and specification requirements for new instruments should be determined through a more detailed design process.

- Install pressure transmitters on remote pump station force mains. This will allow the Sewer Utility to monitor and trend force main pressures over time, allowing for early detection of force main breaks, grease and/or sediment build-up, and plugging. When combined with wet well level and pump discharge flow, force main pressure will also enable the Sewer Utility to monitor actual pump station system curves, evaluate where lift station pumps are operating on their pump curves, and more effectively monitor and control pump performance.
- Service or replace the combustible gas monitoring equipment at the PS-24 wet well.
- Consider replacement of the PS-24 wet well level transducer and transmitter, as they have likely been in service for roughly 20 years. If the level transducer is replaced, HDR recommends providing a submergence shield for the new transducer given the conditions to which the existing transducer has been exposed. If instrument

replacement is deferred, HDR recommends cleaning the wet well level transducer and performing calibration to verify that level measurement accuracy and repeatability are acceptable.

- Install a level transmitter for the PS-71 BIOXIDE storage tank. For reduced maintenance and avoiding the need to modify the existing tank, HDR recommends considering radar level measurement technology that can measure level through plastic tank ceilings. This would allow the sensor to be installed on a wall-mounted bracket without disturbing the tank.
- Service or replace the combustible-gas monitoring equipment at the PS-71 wet well.

Automation Improvements

The following items include HDR recommendations for automation improvements at the Sewer Utility remote pump stations:

- Develop SCADA HMI screens to provide a summary-level, process flow diagram depiction of the conveyance system associated with each WWTP. Currently, the pump station SCADA HMI screens appear to consist only of a map screen for selecting specific pump stations, a summary status and alarm screen for all pump stations, and pump station specific pop-up screens. The current screens do not appear to provide depiction of where the specific pump stations are situated within the conveyance system, which requires operators to rely on institutional knowledge to recall where pump stations pump to and which pump stations will need to be considered in the event of conveyance system disruptions (e.g., a downstream pump station outage).

  HDR recommends that the summary conveyance system screens display pump running status, flow, force main pressure, and indication of whether or not an alarm is active for each pump station.
- To assist with prioritizing response to pump station emergencies, the Sewer Utility may wish to implement time-to-overflow monitoring for its critical (or all) pump stations. This would involve using the wet well level measurement to calculate change in wet well volume over time and to then extrapolate the time remaining until the wet well level exceeds top elevation, volume exceeds overflow storage capacity, and/or other spill point triggers. These calculations could be initiated by alarms related to reductions in pump station pump capacity (e.g., power failure, pump faults, etc.) and could also be manually enabled and disabled by operations staff as required. The estimated time remaining would be displayed at the individual pump station SCADA HMI screens and could also be incorporated into the proposed summary-level conveyance system screens.
- For pump stations with VFDs where real-time monitoring of pump power (kW) and flow is or could be implemented, the Sewer Utility could consider modifying existing PLC programming logic to favor energy efficient operating points while within normal level range in the wet well. This could be done by calculating gallons pumped per kW consumed in real-time and providing that value as feedback to the pump speed control loop. The pump speed control loop would then make an incremental adjustment to the speed, either increasing or decreasing, depending on the direction

of the last speed adjustment and whether or not the new operating point is an improvement from the previous operating point. The speed range would still be bounded by minimum and maximum speed set points configured at the VFD and, if desired, as further constrained by operator entry at the pump station OIT. Energy efficiency prioritization would also be overridden by variable-level-based speed control when the wet well level rises above the upper threshold of an operator-entered normal level range.

Compared to more traditional control methods like constant-level control, where pump speed is modulated in an attempt to match outgoing flow to incoming flow at the pump station, and variable-level control, where the pump speed is modulated evenly throughout a set level range, this control method leverages the available system response time buffer provided by the wet well's capacity to maximize the efficiency of the pumping system. This approach also allows the controls to adapt to changes in the pump station system curve influenced by fluctuating wet well levels and gradual increases in force main friction head over time, as opposed to maintaining one preferred operating speed derived through theoretical analysis or historical observations.

While the energy savings potential of this control method will vary depending on pump station characteristics, implementing these controls would consist mainly of minor PLC programming and OIT graphics modifications and would not require significant investment. If applied to several pump stations, particularly those with larger pumps, the combined energy savings may be significant. If the Sewer Utility is interested in applying this alternative control method, HDR recommends that baseline energy consumption be established for the existing controls prior to introducing the alternative control method. This will provide a means of comparison and could be used to justify the application of energy-efficiency-based speed control to additional remote pump stations. Pump station capacity should also be evaluated prior to attempting to implement this alternate control method. Pump stations with undersized wet wells for present day flows and/or where pumps are already having to operate near full speed to keep up with incoming flows for the vast majority of their runtime would not have enough operating speed flexibility to be good candidates for this particular pursuit of energy savings.

- As part of the recommended PS-24 PLC upgrade, HDR recommends that the hardwired relay logic and PLC programming for the existing pump controls be reviewed to confirm as-implemented conditions, which may be contributing to the pump short cycling occurring at the pump station. The proposed telemetry upgrades will also allow the Sewer Utility to begin monitoring near-real-time wet well level, flow, and pump on and off transitions, which will aid in the analysis of current level set points. After review of existing controls and near-real-time pump station data, HDR recommends implementing appropriate control improvements to reduce or eliminate pump short cycling at the station to increase the useful service life of the equipment.
- HDR recommends that a control system upgrade occur at PS-34. The control system upgrade would include replacement of the existing control panel with a PLC-based control panel and an OIT for improved local monitoring and control functionality. HDR recommends that the Sewer Utility use the control system upgrade as an opportunity

to bring the station into conformance with the Sewer Utility ICS standards documentation proposed later in this TM.

- HDR recommends evaluating remote alarm reset functionality for select remote pump station alarms. While high wet well level and other critical alarms certainly warrant a site visit by Public Works Facilities staff, there may be some less critical alarms that could be reset remotely to avoid unnecessary site visits. For example, remote resetting of VFD faults to help restore pump functionality after a power bump at a remote pump station that frequently experiences power issues could be beneficial so long as the remote reset capability were not abused. Note, remote reset capability will likely require additional hardwiring at the remote pump station, in addition to PLC programming and SCADA HMI screen modifications.

- ✪ Establish Sewer Utility PLC platform standard and schedule replacement of select WWTP and remote pump station PLCs.
- ✪ Develop a standard approach for monitoring and control of motorized equipment.
- ✪ Develop a standard approach for monitoring remote pump stations.
- ✪ Replace CKTP MCC DeviceNet networks with Ethernet-capable motor controllers.
- ✪ Establish Sewer Utility OIT platform standard and schedule replacement of select WWTP and remote pump station OITs.
- ✪ Develop a formal instrument calibration and maintenance program.
- ✪ Implement CKTP digester building PNL 6000 relocation and MCC replacement.
- ✪ Include integration of composite sampler alarms and monitoring with replacement of existing samplers.
- ✪ Evaluate remaining years of useful service life for remote WWTP UV systems to determine best approach for improved SCADA monitoring of the UV systems.
- ✪ Implement CKTP instrumentation and automation improvements.
- ✪ Implement KWWTP instrumentation and automation improvements.
- ✪ Implement MWWTP instrumentation and automation improvements.
- ✪ Implement SWWTP instrumentation and automation improvements.

✪ Implement remote pump station instrumentation and automation improvements.

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7 ICS Software: Future Needs and Recommended Improvements

This section identifies the Sewer Utility's future needs related to its ICS software and describes the information and functionality that Sewer Utility staff would like to obtain from the ICS software in the future. The future needs presented are derived from information obtained from Sewer Utility staff during site assessment visits, workshops, and staff interviews. Based on comparison of current use cases to future needs of the Sewer Utility, the section presents recommended improvements for the ICS software.

7.1 Future Needs

This subsection describes the Sewer Utility's future needs as they relate to the ICS software.

7.1.1 Establish Centrally Managed, Standards-based HMI and Historian Platform for the WWTPs

The Sewer Utility and QCC have elected to migrate from standalone Wonderware InTouch runtime installations at the various WWTP SCADA PCs and panel PCs to AVEVA System Platform. This upgrade is intended to meet the Sewer Utility's future needs of establishing a central repository for all Sewer Utility historical SCADA data, addressing the lack of standardization in SCADA HMI graphics between the Sewer Utility's WWTPs, and enabling the ability to monitor all Sewer Utility infrastructure at any WWTP. AVEVA System Platform software will be installed on servers at CKTP, which will establish a centralized historian for all WWTPs and pump stations, a centralized development environment, and a repository for standardized HMI graphics objects and AVEVA InTouch applications.

7.1.2 Implement HPHMI Concepts for WWTP SCADA HMI Screens

As part of the effort to standardize its SCADA HMI graphics throughout its infrastructure, the Sewer Utility would like to incorporate HPHMI concepts to improve operator situational awareness and overall effectiveness of the SCADA HMI screens. Some of the HPHMI concepts the Sewer Utility would like to consider as part of its SCADA HMI graphics standards development include:

- Limited, consistent, and intentional use of color, with color not being the only means of communicating status
- No distracting animations or three-dimensional depictions
- Analog values presented with context of desirable/normal operating range, set point and alarm thresholds, and deadband ranges, where applicable
- Consistent screen hierarchy with progressive exposure to more detailed information
- Logical and consistent screen navigation

- Embedded and properly formatted historical trends
- Prioritized alarms indicated via redundant methods (e.g., color, text, and/or shape), with use of flashing or animation for unacknowledged alarms
- Display where alarms have been suppressed
- Provide links or pop-ups to alarm rationalization information (e.g., consequences, potential causes, and corrective actions)

7.1.3 Implement Real-time Monitoring and Historical Trending of WWTP KPIs

Sewer Utility staff would be like to have the ability to monitor WWTP process key performance indicators (KPIs) such as HRT and SRT at the SCADA HMI screens. Staff would also like to have access to historical values for WWTP KPIs for dashboarding and data visualization purposes.

7.1.4 Improve Accessibility of Historical SCADA Data

To fully leverage its historical SCADA data, the Sewer Utility needs simple interfaces for staff to view trends and work with the data. The SCADA data from all WWTPs and pump stations also need to reside in a central repository so that the Sewer Utility does not have to work from data stores scattered throughout its infrastructure. Historical data will also need to be made available to several Sewer Utility and Public Works users and software platforms external to the Sewer Utility OT network. For example, Sewer Utility management staff would like to have access to flow and other engineering-focused data derived from the Sewer Utility ICS and Public Works management staff have expressed an interest in combining select operational data with financial information derived from their enterprise resource planning (ERP) software.

7.1.5 Mitigate Loss of SCADA Data from Remote WWTPs during Communication Outages

The transition to a centralized historian will require SCADA data from the remote WWTPs to be communicated to the historian server at CKTP. The communication conduits involved in this data exchange are subject to outages, which could result in historian data gaps for the remote WWTPs if not accounted for in the AVEVA software configuration. Store-and-forward functionality will need to be implemented for the AVEVA software installed at the remote WWTPs to ensure that real-time data are stored locally during disruptions in communications with the CKTP historian and then forwarded once communications are reestablished. AVEVA software has this capability and HDR believes that QCC is already planning to leverage it for the remote WWTPs and CKTP historian.

7.1.6 Migrate to Thin Client Configuration for CKTP HMIs

As part of its AVEVA System Platform upgrade, the Sewer Utility has decided to adopt a thin client deployment for the various panel PCs that will serve as process area SCADA HMIs at CKTP. This approach will remove the AVEVA InTouch runtime installations at

the various panel PCs, which will eliminate the need to separately patch and update each runtime installation, resolve ongoing alarm acknowledgement propagation issues, and allow for centralized management of the Sewer Utility's SCADA HMI software application. Sewer Utility staff will still require read and write access to the SCADA HMI screens and historical trends from the panel PCs and must be able to acknowledge alarms from these locations.

7.1.7 Improved Alarm Notification System

The Sewer Utility needs its on-call operations and supervisory staff to have better access to active alarms and their acknowledged/unacknowledged status via mobile phones. The Sewer Utility would prefer to have an implementation that includes a mobile app as the user interface to eliminate the need for staff to call into the alarm notification system and listen to alarm information. Sewer Utility staff have also identified some outstanding issues with the existing system that need to be resolved.

7.1.8 PLC Firmware Standardization

Sewer Utility staff have identified PLC firmware standardization as a high priority. The Sewer Utility would like to establish a standard firmware version for each of the PLC controller types it maintains throughout its infrastructure and to then bring its PLCs into firmware version alignment. This will reduce the number of Rockwell Automation Studio 5000 and RSLogix 500 software versions the Sewer Utility needs to support while also enabling the PLC controllers on older firmware to benefit from security patches and optimized controller features available in a more recent firmware version.

7.1.9 Establish Tracking of ICS Set Point Changes

The Sewer Utility would like to have the ability to track ICS set point changes made at the SCADA HMI. Knowing when changes were made and by whom will help the Sewer Utility manage set point drift and identify the individual(s) who can provide operational context for why changes may have been made.

7.1.10 Provide Read-only Access to WWTP SCADA HMI Screens at Laboratory

Laboratory staff currently have no access to WWTP SCADA HMI screens and rely on word-of-mouth to keep abreast of current operating modes at the Sewer Utility's WWTPs. To give laboratory staff insight into current WWTP operations and notification of relevant alarms, the Sewer Utility would like to implement read-only access to WWTP SCADA HMI screens at the laboratory.

7.2 Recommended Improvements

This subsection describes the recommended improvements related to ICS software.

7.2.1 Upgrade WWTP Standalone SCADA HMI Installations to AVEVA System Platform with Managed InTouch Applications and Standardized Templates Based on HPHMI Concepts

To establish centralized management of the Sewer Utility SCADA HMI applications, the Sewer Utility and QCC are in the process of installing AVEVA System Platform on servers within the CKTP OT network. This will allow the Sewer Utility to manage its various AVEVA InTouch HMI applications from the ArchestrA Integrated Development Environment (IDE) tool within the System Platform software package. HDR believes that QCC is taking the approach of converting the standalone InTouch HMI applications at the Sewer Utility WWTPs to managed InTouch HMI applications, which will allow for centralized modification and deployment of the InTouch HMI applications. This approach will streamline SCADA HMI screen development and management and is consistent with HDR recommendations.

The upgrade to AVEVA System Platform will also enable an object-oriented approach to standardizing the representation of Sewer Utility assets and the operator interface for monitoring and controlling them. HDR recommends this approach because it will allow the Sewer Utility to develop templates for common assets like pumps, mixers, and control valves and to then reuse that content for like assets throughout the Sewer Utility infrastructure. Attributes like color, symbology, I/O structure, status and alarm indication, tag structure and naming conventions, and control interfaces would be defined within the template so that any later revisions required would automatically be pushed out to the various objects derived from the template. This way, a decision to change the running color of a pump, for example, would not require modifying every instance of a pump throughout all of the Sewer Utility SCADA HMI screens. The Sewer Utility can also leverage pre-built templates from AVEVA Industrial Graphics (formerly known as ArchestrA Graphics) and AVEVA Asset Library to reduce the amount of development required. Several of these out-of-the-box templates have been developed specifically for HPHMI implementations.

Developing standard templates based on HPHMI concepts and applying them to the Sewer Utility's existing InTouch HMI applications will be a significant effort, but this upfront investment will reduce the cost and effort to maintain and modify the SCADA HMI screens in the future and will resolve the current lack of consistency throughout the Sewer Utility's WWTP SCADA HMI screens. The Sewer Utility and QCC have already scheduled workshops to begin determining visual and functional requirements for the future SCADA HMI screens along with the templates that will form the building blocks within AVEVA System Platform. These workshops should include discussions on which HPHMI concepts the Sewer Utility would like to apply to its future SCADA HMI screens along with its preferences for screen hierarchy and navigation. A workshop approach is consistent with HDR recommendations. Sewer Utility stakeholders need to be involved early and often during the SCADA HMI screen development process to ensure that the final implementation meets the Sewer Utility's needs and expectations.

7.2.2 Establish Access to All Sewer Utility SCADA HMI Screens at Each WWTP Control Room and at the County Public Works Annex Facility

The Sewer Utility would like to establish access to all Sewer Utility SCADA HMI screens at each WWTP control room and the County Public Works Annex facility so that staff can obtain a more comprehensive view of Sewer Utility operations from multiple locations. Though the objective for each facility is the same, the recommended software installation and configuration approach differs slightly between them.

For the remote WWTPs, a local AVEVA InTouch HMI runtime installation running the InTouch application for each respective WWTP will be required so that the SCADA HMI screens for the WWTP remain functional during a communication outage between the plant and CKTP. The remote WWTPs will also require local installations of select AVEVA Communication Driver components to facilitate communications between the InTouch application and the Allen-Bradley PLCs and other devices installed at the WWTP. However, the remote WWTPs will not require local installations of InTouch applications for other WWTPs and the remote pump stations because there are no local devices serving information to those InTouch applications and loss of communications to CKTP would disrupt functionality for the SCADA HMI screens included in those applications. Instead, HDR recommends that access to other WWTP and remote pump station SCADA HMI screens be provided via RDS and AVEVA's InTouch Access Anywhere software. This approach would allow Sewer Utility staff to access those screens via an HTML5-compliant web browser, simplifying the local software configuration requirements at the remote WWTPs.

Similarly, HDR recommends that RDS and InTouch Access Anywhere be used to provide access to all Sewer Utility SCADA HMI screens from a dedicated PC at the County Public Works Annex facility.

At CKTP, PCs in the control room will have InTouch HMI runtime installations running the InTouch application for CKTP and the remote pump stations. HDR does not believe that AVEVA supports running two or more parallel InTouch applications on the same machine, which presents challenges to running InTouch applications for the remote WWTPs on the CKTP control room PCs. For access to SCADA HMI screens for the remote plants, HDR recommends that RDS and InTouch Access Anywhere be used. This will avoid having to implement VMs on the control room PCs to support running parallel InTouch applications or requiring Sewer Utility staff to open and close InTouch applications each time they wish to see SCADA HMI screens from a different WWTP.

7.2.3 Complete Migration to Thin Client Configuration for CKTP HMIs

As part of its AVEVA System Platform upgrade, the Sewer Utility and QCC are planning to adopt a thin client deployment for the various panel PCs that will serve as process area SCADA HMIs at CKTP. This migration would meet the Sewer Utility's objectives of eliminating the need to separately patch and update several runtime installations, resolving ongoing alarm acknowledgement propagation issues, and allowing for centralized management of the Sewer Utility's SCADA HMI software application. Based on the Sewer Utility's stated objectives, this approach is consistent with HDR recommendations.

7.2.4 Determine Standard PLC Firmware Versions for the Sewer Utility and Perform Firmware Upgrades

HDR recommends inventorying the Sewer Utility's PLCs that are not slated for near-term replacement and determining the most recent firmware version that its controllers support. Rockwell Automation provides a Product Compatibility and Download Center service on its website, which is an excellent tool for selecting specific Allen-Bradley controllers and the applicable PLC programming software to view firmware compatibility (Rockwell Automation 2020c). Once this information is compiled, the Sewer Utility should select the most recent firmware version that all PLCs within a given product line can support and establish that firmware version as a Sewer Utility standard. Note, HDR recommends that the Sewer Utility consult QCC and North Coast Electric (local Rockwell Automation distributor) before making final firmware version selections. It is not uncommon for certain firmware versions to have significant bugs and known issues, and individuals who regularly work with the controllers will have experience with several firmware versions and may be able to provide insight that influences the Sewer Utility's firmware selections.

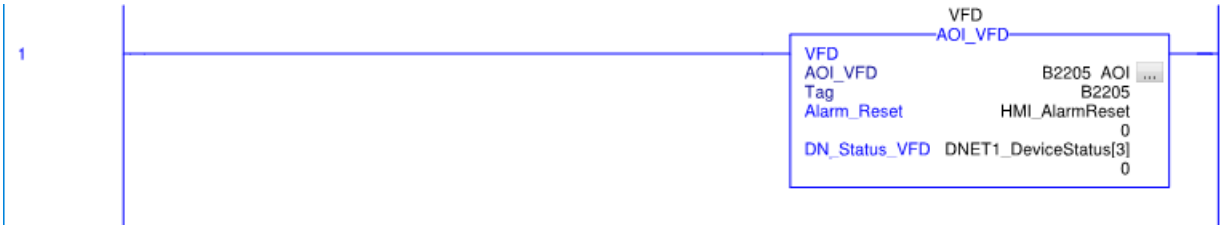
After the Sewer Utility finalizes its PLC firmware standards, HDR recommends that the selected PLC firmware versions be documented in the proposed Sewer Utility ICS standards documentation. The Sewer Utility should then work with a systems integrator to schedule the PLC firmware upgrades to bring the Sewer Utility's PLC inventory into firmware alignment. HDR also recommends that the Sewer Utility schedule recurring reviews of available firmware versions from the manufacturer to assess the criticality of upgrading to the most recent firmware version. Significant security patches and performance improvements would be drivers for adopting newer firmware versions, while minor fixes may not justify the time and expense of keeping up with every new version released by the manufacturer. When new firmware versions are adopted and deployed throughout the Sewer Utility's PLC inventory, the Sewer Utility's ICS standards documentation should be updated accordingly.

7.2.5 Develop PLC Programming Standards and Leverage Them to Standardize Future PLC Programming Work Products

As part of the Sewer Utility's effort to standardize its ICS infrastructure, HDR recommends that the Sewer Utility work with QCC or another local systems integrator to develop a standard approach to PLC program development for the Sewer Utility. The standard approach should then be documented as part of the Sewer Utility's ICS standards. The PLC programming standards should document elements like preferred PLC programming project file organization; appropriate level of annotation; tagging conventions; use of tag descriptions; program and routine naming conventions; use of ladder logic and function block diagram; and standard AOIs, UDTs, and subroutines that are to be used for common applications throughout the Sewer Utility ICS infrastructure. Examples of standard AOIs, UDTs, and subroutines include those described in Section 6.2.2 for the standard approach for monitoring and controlling motorized equipment. Once the PLC programming standards are developed and documented, they should be applied to future PLC programming efforts.

To avoid having to develop the PLC programming standards as a standalone project, HDR recommends that the standards development work be embedded in the scope of a near-term implementation project. This will allow the standards to be applied to the project and revised based on feedback from actual implementation efforts. The Sewer Utility also already has several “standard” AOIs and UDTs that were applied in the PLC programming for the PLCs added under the CKTP Resource Recovery project (see Figure 7-1 for an example of an AOI being called for the classifying selector blower [B2205]). Though these AOIs and UDTs may require some modification to best serve the Sewer Utility’s needs, they could provide a starting point in the standards development process. QCC, or another local systems integrator that is engaged to develop the software portion of the standards, will likely have in-house standard approaches and programming objects that could be used to jumpstart the standards development, as well.

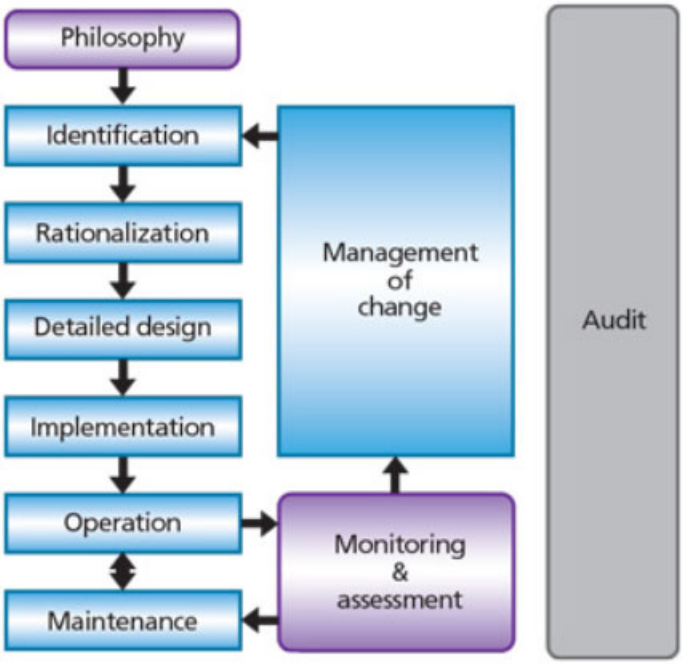
Figure 7-1. Example AOI for VFD equipment called in CKTP PLC 2939 programming



7.2.6 Implement an Alarm Management Program Based on ISA-18.2

HDR recommends that the Sewer Utility implement an alarm management program based on ISA-18.2, an industry standard for alarm management (ANSI/ISA 2016). A flow diagram depicting the ISA-18.2 alarm management process in terms of an alarm’s life cycle is presented in Figure 7-2.

Figure 7-2. ANSI/ISA-18.2 alarm management flow diagram



Source: Yokogawa (2017).

The Sewer Utility began an ISA-18.2 initiative in recent years, and HDR believes that some of the initial groundwork for instituting an alarm management program is already completed. The proposed alarm management program will inform the Sewer Utility's efforts to standardize PLC programming and SCADA HMI graphics development, so HDR recommends that the Sewer Utility continue developing its alarm management program in parallel with or prior to other ICS automation programming efforts. Among other improvements, the recommended ISA-18.2 alarm management program should address the following deficiencies identified in TM-1 and TM-2:

- There is a high volume of alarm activity at CKTP Wonderware implementation, much of the activity being from the same alarms
- Sewer Utility staff do not have means of shelving nuisance alarms or alarms associated with known issues
- SCADA HMI screens do not provide alarm priority information or allow for sorting and filtering of alarms by alarm priority
- Root-cause analysis and alarm suppression functionality have not been developed for SCADA HMI screens
- SCADA HMI screens do not have troubleshooting text prompts or decision tree aids to help operations staff react to alarm conditions
- Alarm summary and alarm history screens at SWWTP are not automatically updated to display current alarm information

- Monitored alarms should include PLC faults and communication errors so that Sewer Utility staff are alerted when PLCs and RIO racks are experiencing performance issues
- Monitored alarms should include signal out-of-range alarms for all analog signals so that Sewer Utility staff are notified when current-based signals fall outside of the 4–20 mA range

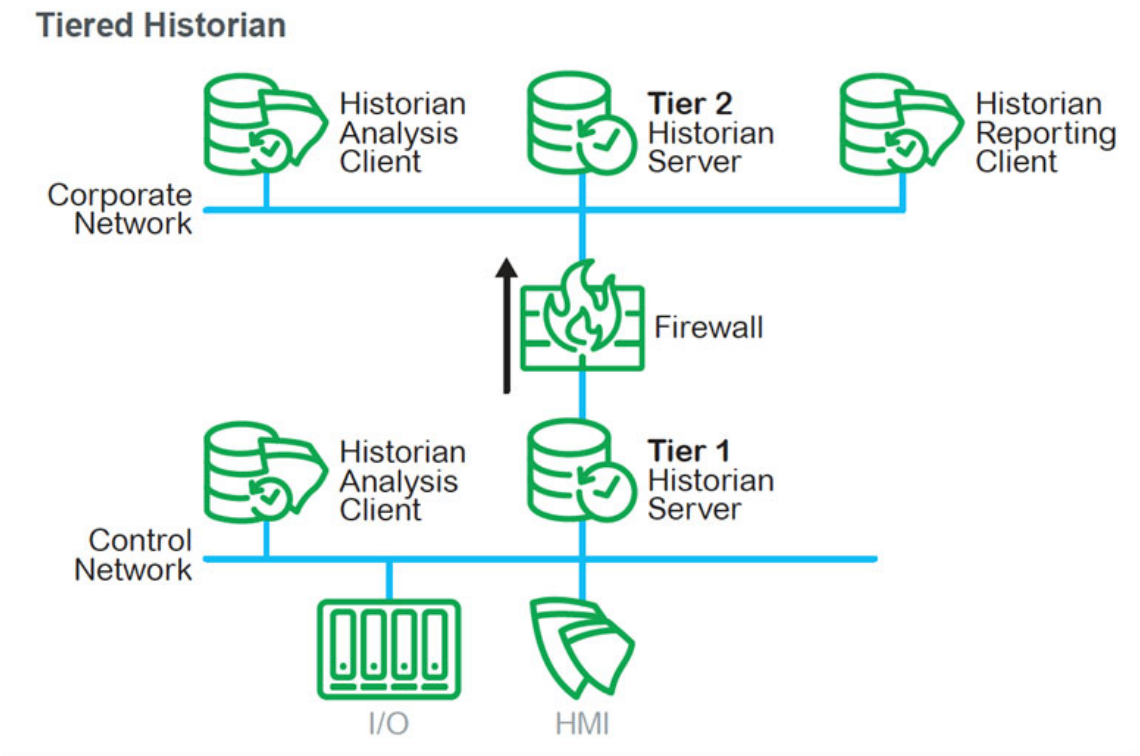
As part of the proposed alarm management program, HDR recommends that data related to ICS alarms be captured in the historian or other database environment and made available to users on the Sewer Utility business LAN. Third-party alarm management software or dashboarding tools like Tableau and Microsoft Power Business Intelligence (BI) could then be leveraged to develop visualizations and reports that would help the Sewer Utility manage alarms and alarm responsiveness.

7.2.7 Establish a Tiered Historian Implementation at CKTP to Centralize Sewer Utility Historical ICS Data and Provide Secure Access to Historical ICS Data from the Sewer Utility Business LAN

HDR recommends that the Sewer Utility establish a central historian at CKTP for consolidating ICS data received from all Sewer Utility WWTPs and remote pump stations. PCs and thin clients on the Sewer Utility OT networks would access data from this central historian to display embedded trends. HDR also recommends that the Sewer Utility implement AVEVA Historian Client software to simplify access to historian data and to facilitate the development of static and ad hoc trends from the PCs on OT networks. HDR believes that QCC and the Sewer Utility are already planning to implement this software as part of the ongoing AVEVA System Platform upgrade. As part of this effort, the Sewer Utility will need to implement store-and-forward functionality for the remote WWTPs so that ICS data received from those plants are not lost during communication outages between the remote WWTPs and CKTP.

To provide access to historian data for users on the Sewer Utility business LAN and County enterprise networks, HDR recommends that the Sewer Utility establish a “Tier 2” historian on the Sewer Utility business LAN at CKTP. A high-level network architecture depicting the proposed implementation is shown in Figure 7-3. The central historian on the OT network, or “Tier 1” historian, would replicate data through the proposed industrial DMZ (depicted as a firewall in Figure 7-3) to the “Tier 2” historian. The one-way nature of this data flow and limited open port requirements would simplify industrial DMZ firewall configuration, improve OT network security controls, and significantly reduce the network traffic traversing the industrial DMZ firewall(s) compared with a scenario where business LAN users are required to access the “Tier 1” historian on the OT network for their data analysis needs. With a dedicated historian for users on the Sewer Utility business LAN and County enterprise network, these users could then use AVEVA Historian Client, dashboarding and data visualization tools, and other software packages to view and analyze the ICS data and inform organizational decisions.

Figure 7-3. High-level tiered historian network architecture



Source: Schneider Electric (2015).

7.2.8 Broaden the Data Set Archived by the Sewer Utility Historian to Establish Foundations for More Comprehensive Process- and Asset-level Health and Performance Monitoring

Preliminary Improvements

HDR recommends that the Sewer Utility audit currently available parameters already monitored by its PLCs and configure the historian to historize parameters of interest. As indicated in Section 4.3.3 of TM-1, many tags within the existing Wonderware system are not being recorded in the CKTP historian or remote WWTP LGH files. Many of these tags could serve as inputs to a predictive maintenance program and help establish baselines for future process and asset health and performance monitoring efforts. Table 7-1 includes a summary of parameters that HDR recommends the Sewer Utility consider for incorporating into its historian.

Table 7-1. Summary of available equipment and process parameters to consider including in historian

Parameter	Alarm/ command/ status	Description
In Auto	Status	Indicates that the equipment's Hand-Off-Auto (HOA) selector switch(es) are placed in Auto and that equipment is being controlled by SCADA. Recording time stamps when this status changes can help determine asset availability, when maintenance/troubleshooting events are occurring and for how long, and current and past levels of automation achieved at the plant.
Close/open command	Command	Indicates an open or close command sent to a gate/valve actuator. The Sewer Utility is currently recording open and/or closed status for several of its isolation gate/valve actuators, but it is not recording the open or close commands actually sent to the equipment from SCADA. Recording open/close commands and open/closed status enables analysis and trending of gate/valve travel times as a predictive maintenance input.
Position command	Command	Indicates the position set point sent to the gate/valve actuator from the PLC. The Sewer Utility is currently recording position feedback for most modulating gate/valve actuators, but it is not recording the position command set points actually sent to the equipment from SCADA. Recording both position command and feedback values enables analysis of equipment response to position control, trending of gate/valve travel times as a predictive maintenance input, provides more insight into the effectiveness and stability of proportional-integral-derivative (PID) control loops, and can aid troubleshooting efforts.
Start/stop command	Command	Indicates a start/stop command sent to a motor controller or equipment package. The Sewer Utility is currently recording running status for most assets but it is not recording the start/stop commands actually sent to the equipment from SCADA. Recording start/stop commands and running status and their timestamps can aide troubleshooting efforts and root cause analysis when equipment does not respond as expected to start/stop commands.
Speed command	Command	Indicates the speed set point sent to the VFD from the PLC. The Sewer Utility is currently recording speed feedback for most variable-speed equipment, but it is not recording the speed command set points actually sent to the equipment from SCADA. Recording both speed command and feedback values enables analysis of equipment response to speed control, provides more insight into the effectiveness and stability of PID control loops, and can aid troubleshooting efforts.
Set point	Command	Indicates the target set point of a control loop (PID, or otherwise) or alarm threshold. In general, the Sewer Utility is not currently recording operator-adjustable or PID-determined set point values. HDR recommends recording these values each time that they are adjusted. Having a history of adjustable set point values can provide context to control loop performance, determine when changes were made and by whom, and enable comparison of process performance based on differing set point values.
Energy consumption (kilowatt-hour [kWh])	Status	Indicates equipment's total energy consumption since parameter was last reset. The Sewer Utility is currently recording power in kilowatts (kW) for many of its networked motor controllers. However, the Sewer Utility is not recording actual energy consumption for these assets. Though energy consumption can be calculated from historical power values, the accuracy of these calculations depends on how frequently the power values are recorded and can place additional processing burden on the PLCs or ICS software responsible for the calculations. Most Ethernet-capable motor controllers offer energy consumption in kWh as a parameter and HDR recommends recording these values in lieu of calculating them from recorded power values. Energy consumption is critical to evaluating asset O&M costs and performance.

Table 7-1. Summary of available equipment and process parameters to consider including in historian

Parameter	Alarm/ command/ status	Description
Power data (amps, volts, power, and power factor)	Status	Indicates motor amps, volts, power, and power factor. The Sewer Utility is currently recording some or all of these power parameters for its networked motor controllers, but there are instances where some of these parameters are not being recorded. HDR recommends that the Sewer Utility standardize on recording these parameters for motor controllers as they provide important data for analyzing asset health and performance and can be used to trigger predictive maintenance activities. Note, to reduce tag counts and programming complexity, HDR recommends that the Sewer Utility continue its practice of monitoring and recording average amps, average volts, total power, and total power factor. Ethernet-capable motor controllers will already communicate alarms and warnings for phase imbalances, so logging load-level per phase power data is unlikely to yield many benefits. However, the Sewer Utility should consider monitoring and recording per phase power parameters for generators and larger motors (e.g., larger than 100 horsepower [hp]).
Fail/fault	Alarm	Indicates that the equipment has an active failure or fault that is preventing it from running. Several hardwired fail and fault signals are being monitored by the Sewer Utility's SCADA system and not all of them are recorded in the historian. Some of these are generated by overload relay contacts, VFD fault outputs, or common alarm contacts. Recording time stamps when fail or fault alarms occur and when they are reset is a key input to determining asset availability and analyzing past asset performance. Whenever possible, the specific failure or fault should be identified in the tag description to provide context for the alarm. For example, motor overload, VFD fault, fail to run when called, motor winding high temperature, submersible pump motor leak, etc., provide much more context than a generic equipment fail alarm.
Networked equipment alarms and warnings	Alarm	Indication of specific equipment alarm or warning. Ethernet-capable motor controllers, vendor package controllers, power monitors, and other devices are capable of communicating alarms and warnings on a much more granular scale than can be achieved with hardwiring. Not all of these alarms and warnings may be worth recording in a historian. Furthermore, if an organization were to include every alarm and warning available in its historian, it would quickly see its tag count explode, which may trigger increased licensing costs. Many manufacturers make alarm and warning codes available via Ethernet communications. These codes are used to look up alarm/warning descriptions and troubleshooting steps in the manufacturer manuals. Recording alarm and warning code values allows for tracking of several alarms and events with one or a few tags. When available, HDR recommends that the Sewer Utility include alarm and warning codes in its historian along with specific, critical alarms it wishes to monitor separately.

Improvements to Align with Future Upgrades

When process upgrades or equipment replacements initiate changes to ICS infrastructure, HDR recommends that the Sewer Utility take advantage of these opportunities to implement monitoring and recording of the parameters listed in Table 7-1 for the assets that do not currently have these parameters available. This would be in addition to the parameters that the Sewer Utility has already standardized on recording (e.g., running status, runtime hours, level, flow, pressure, analytical probe measurements, process switch status, etc.). Note that monitoring and recording

parameters listed in Table 7-1 may require updating PLC programming, field wiring, and Ethernet device configuration to implement standardized I/O for like assets.

In addition to those parameters, Table 7-2 includes a summary of additional parameters that HDR recommends the Sewer Utility consider for incorporating into its historian. These additional parameters will likely require additional instrumentation and/or field wiring to incorporate.

Table 7-2. Summary of additional equipment and process parameters to consider including in historian

Parameter	Alarm/ command/ status	Description
Actuator torque	Status	Indicates the torque that a gate/valve actuator is generating. Most electric actuator manufacturers offer an analog torque signal as a 4–20 mA output. Monitoring and recording actuator opening and closing torque can inform predictive maintenance efforts by comparing current torque profiles against historical baselines.
Pump suction and discharge pressure	Status	Indicates the suction and discharge pressures experienced by a pump. Monitoring and recording suction and discharge pressures for a pump or group of parallel pumps enables calculation of the total head that a pump is producing. This is an important value for determining where a pump is operating along its pump curve, its operating efficiency point, and how the pump's operating point may be changing over time. This information can be applied to predictive and proactive maintenance efforts and to prioritize assets for energy optimization initiatives.
Liquid stream and solid stream low and flow totalization	Status	Indicates process flows and volumes. HDR recommends that the Sewer Utility standardize on monitoring and recording all significant liquid stream and solid stream flows within its WWTPs. In addition to receiving a flow signal, HDR recommends that the Sewer Utility standardize on receiving an accumulated volume pulse signal from the flowmeter, when available, as the primary source for flow totalization rather than calculating flow totals from instantaneous flow measurements at the PLC. Flow totalization based on pulse count is typically more accurate. Having accurate flow and volume data will allow for derivation of comprehensive liquid stream and solid stream balances and will inform efforts to determine where pumps are operating along their pump and efficiency curves.

7.2.9 Upgrade Alarm Notification System

HDR recommends that the Sewer Utility upgrade its WIN-911 alarm notification system to a current version that is supported by the software vendor. As part of this upgrade, the Sewer Utility should evaluate incorporating the software's Mobile-911 app to provide on-call operations and supervisory staff with better access to active alarms and their acknowledged/unacknowledged status via mobile phones. HDR believes that QCC and the Sewer Utility are already planning on upgrading the WIN-911 software as part of the ongoing Systems Platform upgrade.

7.2.10 Provide Read-only Access to WWTP SCADA HMI Screens at Laboratory

To meet the Sewer Utility's objective of providing laboratory staff with read-only access to WWTP SCADA HMI screens, HDR recommends that RDS and AVEVA InTouch

Access Anywhere be used to enable access to the screens from one or more PCs within the laboratory via an HTML5-compliant web browser. Alternatively, or in addition to the PC(s), one or more large-format displays would be helpful in providing laboratory staff with an at-a-glance view of operating conditions and alarms for all WWTPs.

- ✪ Upgrade WWTP standalone SCADA HMI installations to AVEVA System Platform with managed InTouch applications and standardized templates based on HPHMI concepts.
- ✪ Establish access to all Sewer Utility SCADA HMI screens at each WWTP control room and at the County Public Works Annex facility.
- ✪ Complete migration to thin client configuration for CKTP HMIs.
- ✪ Determine standard PLC firmware versions for the Sewer Utility and perform firmware upgrades.
- ✪ Develop PLC programming standards and leverage them to standardize future PLC programming work products.
- ✪ Implement an alarm management program based on ISA-18.2.
- ✪ Establish a tiered historian implementation at CKTP to centralize Sewer Utility historical ICS data and provide secure access to historical ICS data from the Sewer Utility business LAN.
- ✪ Broaden the data set archived by the Sewer Utility historian to establish foundations for more comprehensive process- and asset-level health and performance monitoring.
- ✪ Upgrade alarm notification system.
- ✪ Provide read-only access to WWTP SCADA HMI screens at laboratory.

8 ICS Documentation: Future Needs and Recommended Improvements

This section identifies the Sewer Utility's future needs related to its ICS documentation and describes the information that Sewer Utility staff would like to develop and maintain. The future needs presented are derived from information obtained from Sewer Utility staff during site assessment visits, workshops, and staff interviews. Based on comparison of current use cases to future needs of the Sewer Utility, the section presents recommended improvements for ICS documentation.

8.1 Future Needs

This subsection describes the Sewer Utility's future needs as they relate to ICS documentation.

8.1.1 Develop Sewer Utility ICS Standards Documentation

The Sewer Utility would like to develop ICS standards documentation that could be handed to consultants and systems integrators to guide design and implementation for future projects. These standards would be required to be referenced in consultant specifications so that they become part of the contractor's scope. Once Sewer Utility ICS standards documentation is developed, the Sewer Utility would like to establish annual reviews of the standards documentation and ICS infrastructure to keep the standards current and to identify upcoming ICS upgrade/replacement projects that need to be included in CIP planning. Monitoring for hardware and software obsolescence should be a factor in these periodic reviews.

8.1.2 Develop Control Strategy Documentation for Sewer Utility ICS Processes

The Sewer Utility would like to develop control strategy documentation to capture as-implemented automation programming and process control for the various WWTP and pump station processes throughout its infrastructure. This documentation would be a resource that operations staff could consult to obtain an understanding of local and SCADA HMI controls, interlocks, and alarms without having to decipher equipment and process functionality from wiring diagrams, PLC programming logic, and equipment O&M documentation. The Sewer Utility would also like to have an authoritative document to keep track of appropriate set points to help manage set point drift. Control strategy documentation could also be used for this purpose.

8.1.3 SOPs and Documented Workflows for ICS Technology

The Sewer Utility has identified that its staff will require training to support modernization of the Sewer Utility ICS. However, once initial or recurring training sessions conclude, staff will likely need periodic reminders, particularly for procedures that occur infrequently. The Sewer Utility would like to document preferred workflows and standard operating procedures (SOPs) for the ICS technology that staff interact with to help

supplement training and provide staff with a self-service resource when they need a refresher. The Sewer Utility will also require policies to ensure that certain SOPs are enforceable.

8.2 Recommended Improvements

This subsection describes the recommended improvements related to ICS documentation.

8.2.1 Develop Sewer Utility ICS Standards Documentation

The Sewer Utility's goal of developing ICS standards documentation to guide future design and implementation efforts is consistent with HDR recommendations. As the Sewer Utility's ICS infrastructure grows and changes in complexity and technology, it is critical to define and standardize the implementation and configuration practices to ensure that the system is easy to maintain, expand, and develop. ICS standards provide an organization's staff and contractors with a clear set of guidelines to follow when modifying or adding elements to ICS infrastructure. When standards are well-developed and documented, expectations for quality, work approach, and results are easily ascertainable from the standards documents. This helps an organization ensure that work is performed in a consistent and desirable manner throughout the SCADA system and establishes a basis for effectively managing the performance of internal and contracted staff.

With the upgrade to a new, centralized SCADA HMI and historian platform, the Sewer Utility has an opportunity to document how this new technology should be integrated into a high-functioning SCADA system before the integration work is complete. The Sewer Utility and QCC have already decided to adopt an object-oriented programming (OOP) approach for the SCADA platform by selecting AVEVA System Platform to develop a template library of common automation objects that can be applied widely throughout the Sewer Utility's infrastructure. As discussed previously in this TM, several of the PLC programs running at the Sewer Utility's WWTPs already leverage AOIs and UDTs, which is also consistent with an OOP approach. These existing AOIs and UDTs may be modified or replaced to create a standard library of PLC programing objects for the Sewer Utility moving forward. Having an OOP foundation in place and well-documented in formal standards is consistent with industry best practices.

To support modernization and development of the Sewer Utility's ICS infrastructure, HDR recommends that the following standards documents be developed to capture Sewer Utility preferences and standard programming object libraries:

- **PLC programming standards:** This standards documentation would consist of written guidelines with screenshots and programming files that specify requirements and standard programming objects for all Allen-Bradley PLC platform programming and configuration work.
- **HMI graphics standards:** This standards documentation would consist of written guidelines with screenshots and programming files that specify requirements and standard programming objects for graphics development and configuration work associated with AVEVA System Platform.

- **ICS control and telemetry panel hardware standards:** This standards documentation would consist of written guidelines and template drawings that specify hardware component requirements; general control panel interior and exterior layouts; power distribution methodology; and fabrication, testing, and installation requirements for new ICS control and telemetry panels at Sewer Utility WWTPs and pump stations. The standards would also document network device configuration and hardening requirements for Ethernet switches, cellular gateways, and other network components to be installed within these panels.

8.2.2 Institute Sewer Utility ICS Standards Documentation Governance

The development of ICS standards often entails a significant investment of time and money for an organization. This investment is wasted if standards are not enforced or maintained. To ensure that any standards documents that are developed remain a valuable resource for the Sewer Utility, it is important that the standards be perceived as living documents and responsibility for their maintenance and enforcement is clearly assigned.

HDR recommends that the ICS standards be managed, maintained, and updated by a Standards Committee. Members of the committee would be technically qualified individuals with a willingness and interest to participate in maintaining the standards. A selected representative from each internal group impacted by the control system should be included on the Standards Committee. The committee should schedule periodic reviews of the standards documentation to adapt it to product obsolescence, incorporate lessons learned on recent design or implementation projects, and align it with changes in Sewer Utility preferences.

An ICS standards manager will also be required at the Sewer Utility to enforce and continue to develop the standards. This may be a single individual or a team of individuals assigned to this role. The individual(s) in charge of the standards documentation is responsible for revising the standards to incorporate any modifications or additions that need to be made as the SCADA system evolves, and for reviewing the work products of internal and contracted staff to ensure that the standards are being followed. It is also the responsibility of this individual to maintain careful version control of the standards documents and files and to ensure that work being put out to bid has appropriate references to relevant Sewer Utility ICS standards so that bidding contractors are aware of the standards and include effort to adhere to them in their bids.

8.2.3 Develop and Maintain Control Strategy Documentation

HDR recommends that the Sewer Utility develop and maintain control strategies to document how WWTP and pump station processes and equipment are controlled locally and via SCADA. These documents are critical for understanding how WWTP and pump station processes are operating, and for evaluating their performance based on data obtained through SCADA. Control strategies are also an extremely useful tool for familiarizing new staff with Sewer Utility infrastructure, which can help the Sewer Utility mitigate knowledge transfer challenges as senior staff retire in the coming years. These documents would also be very useful supporting documentation for the AVEVA System Platform upgrade and unit process optimization efforts being conducted as part of the

ongoing facilities planning work. Making control strategy documentation available to Sewer Utility staff on the County electronic operation and maintenance (eO&M) SharePoint site would be one way of providing easy access to the information.

An important consideration to be included in the control strategy development is to establish procedures and assign responsibility for updating control strategy documentation when controls are modified so that the documentation remains current and accurate. Long-term set point changes, PLC programming modifications, and SCADA HMI graphics updates should prompt a review of applicable control strategies to align them with the current state of the ICS. This is a best practice but it is also a tedious one. As with the proposed ICS standards, maintaining control strategy documentation needs to be embedded in the Sewer Utility's culture of stewardship or, over time, the documents will drift away from the processes they are meant to summarize and will lose their value.

8.2.4 Establish Electronic Records for Operator Logs

HDR recommends that the Sewer Utility find an appropriate software solution for recording operator log information and establish the practice of logging daily notes, observations, and activities in an electronic format. This will greatly improve the Sewer Utility's ability to access past operator log information and provide some protection against the loss of valuable information in the event of lost or damaged physical logbooks. Implementing standard formatting for electronic operator logs would also allow for log data to be used by other software packages.

8.2.5 Update WWTP and Pump Station P&IDs and Compile Current Consolidated P&ID Sets on County eO&M SharePoint Site

HDR recommends that the Sewer Utility compile relevant piping and instrumentation diagrams (P&IDs) from past design projects into consolidated P&ID sets for each WWTP and pump station. These sets should then be reviewed against actual installed infrastructure so that the P&IDs can be updated where necessary. Because of lack and/or age of P&ID documentation for SWWTP and MWWTP, the Sewer Utility may need to develop new P&IDs based on as-built conditions at these facilities. Once consolidated P&ID sets have been updated to reflect as-built conditions, HDR recommends including these compiled sets on the Sewer Utility eO&M SharePoint site to provide staff and contractors with easy access to these important record documents.

8.2.6 Develop and Maintain OT Network Architecture Diagrams and Fiber-optic Patch Panel Schedules

HDR recommends that the Sewer Utility establish the practice of maintaining network architecture diagrams (physical and logical) for the four WWTPs. This documentation will assist Sewer Utility staff in maintaining the OT network and with planning network modifications. The documentation will also enable consultants and systems integrators to familiarize themselves with the OT network infrastructure much more quickly, saving the Sewer Utility the expense of third parties having to as-built or field-determine conditions. As part of the network documentation, HDR also recommends that the Sewer Utility develop and maintain an asset inventory for OT network devices.

HDR also recommends that the Sewer Utility maintain accurate fiber-optic patch panel schedules that document to and from information for each fiber-optic pair, as well as information about the fiber-optic cable and patch panels. HDR can provide a template schedule upon request. Another recommendation is that the Sewer Utility standardize on a tagging convention for the fiber-optic patch panels and cables throughout its OT network infrastructure. This tagging convention should be included in the Sewer Utility ICS standards documentation.

8.2.7 Develop Policies, SOPs, and Documented Workflows for ICS Technology

As the Sewer Utility becomes more reliant on ICS technology for day-to-day operations, staff will need to learn new skills and become familiar with a variety of user interfaces and procedures. Initial and periodic training will help streamline staff interaction with the technology, but having self-service resources to turn to as needed will boost staff efficiency and avoid scenarios where more technically proficient staff are frequently distracted with requests for assistance with navigating the technology. These self-service resources will also assist I&C technicians with more technical tasks that are not frequently performed, giving them a script to follow instead of having to consult manufacturer documentation and trying to remember what was done before.

For these reasons, HDR recommends that the Sewer Utility develop SOPs and documented workflows for its ICS technology. The best time to develop this documentation is during implementation, so getting in the practice of documenting procedures in parallel with execution is critical to making sure documentation happens in an efficient manner. Typical SOPs and workflow documentation for ICS technology include step-by-step instructions with supporting screenshots so that readers can follow along with their PCs or tablets. References to manufacturer literature can also be provided where detailed background information is required, but, ideally, the SOPs and workflows should be able to stand on their own as a one-stop resource to successfully execute the task.

HDR also recommends that the Sewer Utility develop policies that set the standards of behavior for activities involving the ICS and OT networks. For example, an acceptable use policy (AUP) outlines the constraints and practices that employees must agree to in order to access the OT networks. The County IS department likely already has an AUP in place for other County networks and Internet access, which could be modified or adapted to apply to the Sewer Utility OT networks. Other common useful policies include an access control policy (ACP), change management policy (CMP), and information security policy (ISP). These policies define the standards of behavior for items like password complexity, securing of County-issued laptops and tablets, documentation requirements for network device configuration changes, and adherence to established security controls. It should be noted that these policies can also be applied to third-party contractors requiring access to Sewer Utility ICS and OT network resources.

To help formulate policies, the Sewer Utility may benefit from selecting an industry-recognized standards framework on which to base its policies and procedures. The NIST Cybersecurity Framework and ISA 62443 standards are the two most frequently adopted standards for these purposes. While these standards contain valuable insights and best practices, they can be cumbersome to digest for those less familiar with the subject

matter. To fast-track policy development while staff gain familiarity with new concepts, the Sewer Utility may wish to consider starting from templates that organizations like the SysAdmin, Audit, Network, and Security (SANS) Institute and International Association of Privacy Professionals (IAPP) have made publicly available online.

- ✪ Develop Sewer Utility ICS standards documentation.
- ✪ Institute Sewer Utility ICS standards documentation governance.
- ✪ Develop and maintain control strategy documentation.
- ✪ Establish electronic records for operator logs.
- ✪ Update WWTP and pump station P&IDs and compile current consolidated P&ID sets on County eO&M SharePoint site.
- ✪ Develop and maintain OT network architecture diagrams and fiber-optic patch panel schedules.
- ✪ Develop policies, SOPs, and documented workflows for ICS technology.

9 Other Software Packages: Future Needs and Recommended Improvements

This section identifies the Sewer Utility's future needs related to non-ICS software packages and describes the information and functionality that Sewer Utility staff would like to obtain from the software in the future. The future needs presented are derived from information obtained from Sewer Utility staff during site assessment visits, workshops, and staff interviews. Based on comparison of current use cases to future needs of the Sewer Utility, the section presents recommended improvements for non-ICS software.

9.1 Future Needs

This subsection describes the Sewer Utility's future needs as they relate to non-ICS software.

9.1.1 Establish Data Exchange between SCADA and LIMS

The Sewer Utility would like to eliminate the current manual data entry process involved with communicating WWTP flows to the laboratory by implementing a software solution where SCADA data needed by laboratory staff are automatically acquired from the Sewer Utility SCADA system. Laboratory staff are also interested in obtaining additional data from SCADA, such as dissolved oxygen (DO), pH, ammonia, nitrate, nitrite, and other measurements from WWTP analytical probes. Integrating SCADA with laboratory information management system (LIMS) software used by the laboratory would establish the necessary data exchange and eliminate the current lag in the manual data delivery to laboratory staff.

9.1.2 Establish Data Exchange between SCADA and CMMS

The Sewer Utility would like to eliminate the current manual data collection and entry process involved with inputting equipment runtimes into LLumin by implementing a software solution where SCADA runtime information is automatically acquired by LLumin from the Sewer Utility SCADA system. The Sewer Utility is also interested in exploring applications for other SCADA alarm and status data within LLumin in the future for potentially automating the generation of preventive, corrective, and/or predictive maintenance work orders.

9.1.3 Develop Dashboards and Data Visualizations to Deepen Insight into Sewer Utility Operations

The Sewer Utility would like to have dashboards and data visualizations that provide high-level summaries of past, current, and projected operational statuses for the Sewer Utility's various organizational groups. For example, Sewer Utility management staff have expressed interest in developing a heat map for each of the Sewer Utility's drainages where color is used to communicate current capacity and maintenance-related

issues associated with the drainage's WWTP and pump stations. Many of the Sewer Utility management and other County staff requiring access to these dashboards/data visualizations will reside on the Sewer Utility business LAN or other County networks. This will require that Sewer Utility SCADA historian data and other data stores on the OT network be made available to the software serving the dashboards/data visualizations while preserving the security of the OT network.

9.2 Recommended Improvements

This subsection describes the recommended improvements related to non-ICS software.

9.2.1 Complete Hach WIMS Implementation and Establish Data Exchange with AVEVA System Platform

The Sewer Utility has selected Hach WIMS as its new LIMS and would like to see the software become a shared resource for the various Sewer Utility operational groups. As part of its ongoing implementation of Hach WIMS, the Sewer Utility would like to leverage the Hach WIMS SCADA Interface software module to automatically acquire data from its SCADA system. Once the Sewer Utility has Hach WIMS up and running, HDR recommends that staff explore the software's features and compile a list of the specific SCADA data from the various WWTPs that would be beneficial to automatically import into Hach WIMS. With the SCADA data defined, the Sewer Utility would then configure automated imports of the desired data within the Hach WIMS software. After data exchange between Hach WIMS and the Sewer Utility historian is established, staff will also have the ability to select specific SCADA tags and date ranges for ad hoc data imports and trend analysis from within Hach WIMS.

Because several of the Sewer Utility Hach WIMS users will be working from PCs on the Sewer Utility business LAN, HDR recommends that the server running Hach WIMS software be located on the business LAN and that the software be configured to interface with the "Tier 2" historian proposed for the business LAN. In the interim, while the industrial DMZ has yet to be implemented, the Hach WIMS server may need to be deployed on the CKTP OT network to establish data exchange with the CKTP historian. Under this deployment, for OT network security purposes, HDR recommends that the Hach WIMS server be accessed only by PCs on the OT network and that the Sewer Utility resist the temptation to implement dual-homed machines (i.e., one PC or server with connections to both the business LAN and OT network).

9.2.2 Complete Asset Creation and Data Entry Required for LLumin Implementation, Establish Automatic Importing of Asset Runtimes, and Develop a Plan for Automating Work Order Generation

The Sewer Utility is in the process of establishing a parent-child asset hierarchy for its infrastructure within the LLumin software. Some configuration and data entry work remains to be completed before all Sewer Utility assets are represented within the LLumin platform. This initial effort should be completed so that asset identifiers and relationships are defined prior to establishing connections to other software platforms and linking asset attributes and data points between them. HDR believes that the LLumin

implementation is a high priority for the Sewer Utility and that staff will complete this work in the near future.

Once the foundational work is completed, HDR recommends that the Sewer Utility establish automatic importing of asset runtimes from the Sewer Utility historian. HDR believes that the Sewer Utility has already purchased the LLumin software module required to integrate LLumin with its SCADA system (LLumin Machine Interface Server). However, implementing the data exchange securely requires careful planning because of the cloud-hosted, software as a service (SaaS) nature of the Sewer Utility's LLumin implementation. To reduce the Sewer Utility's cyber threat exposure, HDR recommends that the LLumin platform be configured to interface with the "Tier 2" historian proposed for the business LAN. This approach would eliminate direct communication between the LLumin cloud instance and the Sewer Utility OT network, while still providing access to asset runtime data. LLumin Machine Interface Server can be implemented as a cloud-hosted service or an on-premise solution, where it runs as a Windows service. HDR recommends that the Sewer Utility take the latter approach, as it will simplify the data exchange with cloud-hosted resources and allow for aggregate data to be sent out to the cloud instead of handling historian tags individually.

After Sewer Utility staff have become more familiar with the LLumin platform and automated importing of asset runtimes has been successfully implemented, HDR recommends that the Sewer Utility develop a plan to leverage additional functionality within the LLumin platform. The LLumin software supports asset-specific, rule-based generation of work orders, which could significantly streamline scheduling for maintenance staff and reduce asset downtime. To take advantage of this functionality, the Sewer Utility would need to identify asset runtime thresholds, alarms, events, and/or analog value set points (e.g., pump high discharge pressure) that should trigger a work order within the LLumin system. Identifying this information for all assets at once would be a significant effort, so HDR recommends that the Sewer Utility select a small sample of assets on which to pilot the approach at first. Once rules have been established and implemented within LLumin for the first asset sample, the Sewer Utility could then evaluate how the work order automation could be tweaked to improve its efficacy. Assuming the Sewer Utility experiences favorable results with automation of work orders within LLumin, HDR recommends that the Sewer Utility develop a schedule for deploying the approach to its remaining assets, where applicable.

Note, if the Sewer Utility wishes to pursue alarm- or event-based work order generation on a near-real-time basis, periodic data exchange between LLumin and the historian may not be sufficient. LLumin's Machine Interface Server software module would need to communicate with AVEVA System Platform, in this case, which would likely require relocating the LLumin Machine Interface Server software to the CKTP OT network or industrial DMZ and implementing additional security controls. HDR recommends starting with data exchange between LLumin and the "Tier 2" historian, initially, and then considering expansion of the LLumin system after the Sewer Utility's CMMS program is further developed.

9.2.3 Select a Data Analytics and Visualization Software Platform and Develop In-house Skill Sets through Creation of Initial Dashboards

AVEVA System Platform, LLumin, Hach WIMS, and other software that the Sewer Utility has implemented all have some degree of native dashboarding and data visualization capabilities, and HDR recommends that the Sewer Utility explore this functionality and apply it where the software can meet the Sewer Utility's needs. However, there can be challenges to using these purpose-built software platforms for analyzing data from outside of their design scope or for creating custom visualizations to answer specific questions that do not land well within the software's niche. As the Sewer Utility's data sets become broader and more accessible and Sewer Utility staff have more opportunities to interact with the data, the Sewer Utility will need a flexible data analytics and visualization software tool that can ingest data from a wide variety of data sources. The software tool will also need to be self-service with a relatively intuitive user interface so as to empower staff to look for answers on their own and enable them to easily share findings with other stakeholders.

HDR recommends that the Sewer Utility select a suitable software solution for general data analytics and visualization purposes throughout the organization and to then begin developing the ability to create and manipulate dashboards and visualizations in-house. Turning data into insights is an iterative process, which means that reliance on third parties for dashboard development and other data-driven initiatives adds cost and time to every iteration. Having staff with the skill sets to solicit input from stakeholders and to then take ideas and develop them into meaningful dashboards and reports that present useful information is an integral part of growing an organization's data program.

A good first step to cultivating these in-house skill sets would be to identify staff members who have the interest and availability to acquire these skills, schedule initial online training to familiarize them with the selected software solution, and then have them create a few dashboards centered around currently available data. The first dashboards produced may not be perfect, but their creation will establish an internal process that the Sewer Utility can refine over time. And as in-house skill sets also develop over time, the Sewer Utility will be in a better position to delve into more technical approaches to data analysis and, potentially, to explore some of the emerging technologies like machine-learning that may have big impacts in terms of process control and utility management in the coming years.

9.2.4 Begin Leveraging the Sewer Utility's Power and Energy Data

Energy consumption is a considerable expense for a wastewater utility and also serves as a good metric for quantifying the utility's overall operational efficiency when it comes to electrical power. However, a utility cannot improve what it cannot measure, and electric bills alone will not provide sufficient information for a utility to identify opportunities for efficiency gains at the equipment, process, and procedural levels. Submetering is critical to enabling these insights. Monitoring power flows through the electrical distribution system at the bus and load levels allows a utility to track where energy is being consumed within its infrastructure. And when historical energy data are paired with other parameters that represent the total product handled or level of treatment achieved over the same time frame, useful performance metrics are created

that can be used to establish baselines, set goals, and measure progress toward those goals over time.

Fortunately, the Sewer Utility has made past investments in submetering that could be put to work in the development of an energy management program. Power monitors are installed at many of the major electrical distribution system buses throughout the Sewer Utility's WWTPs and several pump stations. However, the data available from these power monitors are not being used and, in many cases, not even recorded for future use. The Sewer Utility also already has the capability to monitor power and energy data at the load level for equipment powered from the DeviceNet MCCs at CKTP, some of the WWTP aeration blowers, and select other loads. Yet, load-level energy data are not being used either.

Initial Power and Energy Data Acquisition

As a first step in developing an energy management program, HDR recommends that the Sewer Utility harvest its low-hanging fruit by beginning to record historical power and energy data from installed power monitors and network-capable motor controllers, where it is not already doing so. In some cases, this may require installation of network cabling to establish communications with power monitors that are not currently communicating with the Sewer Utility SCADA system. For Ethernet-capable power monitors that are not currently communicating with a PLC, the Sewer Utility should consider direct communication between the power monitor and its AVEVA SCADA software. This would eliminate the need for additional PLC programming and gateway modules to enable the PLC to communicate with the power monitor via an Ethernet protocol that the PLC does not support natively (e.g., Modbus TCP in the case of Allen-Bradley CompactLogix controllers). Once communications are established and tags are defined within AVEVA System Platform, HDR recommends recording the power and energy parameters listed in Table 9-1 within the Sewer Utility's centralized historian.

Table 9-1. Recommended power and energy parameters for initial energy management program baselines by application

Application	Parameter description	Parameter engineering unit
Power monitor	Total real power	kW
	Total reactive power	Kilovolt-amperes reactive (kVAR)
	Total apparent power	Kilovolt-amperes (kVA)
	Received energy	kWh
	Delivered energy (only for buses with a connected generator)	kWh
	Power factor	PF
	Phase currents (phases A, B, and C)	Amperes (A)
	Phase-to-phase voltages (V_{ab}, V_{bc}, and (V_{ca})	VAC
	Frequency	Hertz (Hz)
	Total harmonic distortion (THD), current	THD_I
	Total harmonic distortion, voltage	THD_V

Table 9-1. Recommended power and energy parameters for initial energy management program baselines by application

Application	Parameter description	Parameter engineering unit
Motor controller	Total real power	kW
	Total energy consumed	kWh
	Average amps	A
	Average voltage	VAC
	Total power factor	PF

While the instantaneous power-related parameters would not have an application in the energy-based KPIs discussed later in this subsection, they do provide valuable information about the state of the electrical distribution system and equipment performance. Power information can be used to monitor electrical capacity, phase balance, and levels of harmonic distortion at the various electrical buses. This information is useful for evaluating the existing infrastructure's capacity to accept additional electrical loads and for assessing when harmonic distortion is approaching unacceptable levels. As mentioned previously in this TM, load-level power information can be a valuable input for analyzing asset health and performance and can be used to trigger predictive maintenance activities.

Transition from EnerVista Viewpoint Monitoring Software at CKTP

Though the existing General Electric (GE) EnerVista Viewpoint Monitoring software installed on the power monitoring PC in the CKTP SPB control room is capable of monitoring and recording these parameters for networked power monitors at CKTP, and has several additional features, this software does not present a solution for all of the Sewer Utility's WWTPs and pump stations without additional investment in software licensing and OT network configuration. Instead of expanding the GE EnerVista Viewpoint Monitoring software platform as a parallel system to the AVEVA deployment, which would result in another data silo to manage, HDR recommends that the Sewer Utility leverage AVEVA software to monitor and record the Sewer Utility's power and energy data moving forward. It should be noted that the EnerVista Viewpoint Monitoring software is only one component within GE's EnerVista software suite, and that this software suite can serve as a valuable platform for in-depth analysis and management of a utility's electrical distribution infrastructure and protective relaying. However, given the scale of the Sewer Utility's infrastructure, HDR does not see further investment in the EnerVista platform providing significant returns for the Sewer Utility.

Plan for Installation of Additional Power Monitors and Future Ethernet Motor Controllers

HDR recommends that the Sewer Utility plan on installing Ethernet-capable power monitors at all major electrical distribution buses (e.g., MCCs, switchgear [SWGR], switchboards) as this equipment is replaced and/or upgraded in the coming years. The Sewer Utility could also consider installation of Ethernet-capable power monitors for equipment not slated for near-term improvements as funding allows. When selecting

power monitor hardware, it is important that the power monitor is capable of communicating power and energy parameters via an Ethernet protocol. Several power monitors have Ethernet ports but are capable of serving only a web browser interface and cannot be integrated into SCADA platforms.

As discussed previously, HDR also recommends that future motor controllers be provided with Ethernet communications so that the recommended power and energy data can be monitored and recorded.

Define Energy-based Metrics and Establish Baselines

HDR recommends that the Sewer Utility determine energy-based metrics to be used as KPIs for evaluating its operations and to then leverage these KPIs to establish baselines at each of its WWTP and remote pump station facilities. Some examples of potential KPIs are provided in Table 9-2. The application column of the table indicates the scope of the equipment and process(es) evaluated by the KPI. For example, WWTP would indicate that the energy consumed by the entire WWTP is to be considered, while secondary treatment would indicate that only the loads associated with secondary treatment equipment would be considered in calculating the KPI value.

Table 9-2. Example energy-based KPIs for wastewater infrastructure

Application	KPI description	KPI engineering unit
WWTP	Energy consumed per volume treated	kWh/million gallons (MG)
WWTP	Energy consumed per pound (lb) of biological oxygen demand (BOD) removed	kWh/lb BOD
WWTP	Energy consumed per population served per year	kWh/population equivalent (PE)/year
Preliminary treatment	Energy consumed per volume treated	kWh/MG
Preliminary treatment: screenings equipment	Energy consumed per volume of screenings removed	kWh/cubic foot (ft^3)
Preliminary treatment: grit removal equipment	Energy consumed per volume of grit removed	kWh/ft^3
Primary treatment	Energy consumed per pound of total suspended solids (TSS) removed	kWh/lb TSS
Primary treatment	Energy consumed per pound of phosphorus (P) removed	kWh/lb P
Primary treatment	Energy consumed per pound of BOD removed	kWh/lb BOD
Primary treatment	Energy consumed per pound of chemical oxygen demand (COD) removed	kWh/lb COD
Secondary treatment	Energy consumed per pound of total nitrogen removed	kWh/lb TN
Secondary treatment	Energy consumed per pound of phosphorus removed	kWh/lb P
Secondary treatment	Energy consumed per pound of BOD removed	kWh/lb BOD
Secondary treatment	Energy consumed per pound of COD removed	kWh/lb COD

Table 9-2. Example energy-based KPIs for wastewater infrastructure

Application	KPI description	KPI engineering unit
UV system	Energy consumed per volume treated	kWh/MG
Reclaimed water system	Energy consumed per volume of reclaimed water produced	kWh/MG
Solids treatment	Energy consumed per volume treated	kWh/MG
Solids treatment	Energy consumed per pound of total solids (TS) removed	kWh/lb TS
Solids treatment: GBTs	Energy consumed per volume treated	kWh/MG
Solids treatment: GBTs	Energy consumed per pound of total solids treated	kWh/lb TS
Solids treatment: RDTs	Energy consumed per volume treated	kWh/MG
Solids treatment: RDTs	Energy consumed per pound of total solids treated	kWh/lb TS
Solids treatment: GBTs	Energy consumed per volume treated	kWh/MG
Solids treatment: GBTs	Energy consumed per pound of total solids treated	kWh/lb TS
Solids treatment: anaerobic digesters	Energy consumed per volume treated	kWh/MG
Solids treatment: centrifuges	Energy consumed per volume treated	kWh/MG
Solids treatment: centrifuges	Energy consumed per pound of total solids treated	kWh/lb TS
Pump station	Energy consumed per volume treated	kWh/MG
Pump (individual)	Energy consumed per volume pumped	kWh/MG

As the data required to track these KPIs are integrated into the AVEVA platform and collected by the historian, it will take some time before sufficient historical data are compiled to adequately establish baselines for current operations. Ideally, baselines are established from at least 1 year's worth of data so that weather and seasonal variation factors can be accounted for, enabling the Sewer Utility to contrast current performance with the same month or season from prior years. However, KPIs that apply to the entire WWTP could be assessed from past electrical billing information as a start, if the Sewer Utility is not already doing so.

In terms of the software used to monitor and track energy-based KPIs, HDR recommends that the Sewer Utility consider developing dashboards with the selected data analytics and visualization software. Hach WIMS also has some energy usage tracking functionality that may prove useful to the Sewer Utility.

Set Goals and Measure Progress

Once the Sewer Utility has established adequate baseline energy data to support the KPIs it is interested in monitoring, HDR recommends that the baselines be reviewed to identify processes and equipment where energy efficiency measures are most likely to yield benefits. Targeted goals would then be set and the KPIs would be used to measure progress toward those goals. Conducting a formal energy audit prior to establishing goals would likely help identify quick wins and potential high-yield returns on investment in infrastructure or operational change, which would assist with the goal-setting process.

- Complete Hach WIMS implementation and establish data exchange with AVEVA System Platform.
- Complete asset creation and data entry required for LLumin implementation, establish automatic importing of asset runtimes, and develop a plan for automating work order generation.
- Select a data analytics and visualization software platform and develop in-house skill sets through creation of initial dashboards.
- Begin leveraging the Sewer Utility's power and energy data.

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10 Risks and Deficiencies with Recommended Improvements Summary

Table 10-2 compiles the risks and deficiencies associated with the Sewer Utility's OT networks, SCADA system components, and associated infrastructure that were identified in TM-1 and previous sections of TM-2. These risks and deficiencies are paired with the recommended improvement(s) that will mitigate the risk or resolve the deficiency. Subsection references are provided to help readers locate the specific subsections where the risks, deficiencies, and recommended improvements are described in detail. Note, some recommended improvements are simple enough that a summary description in a previous subsection of this TM was unwarranted. In these cases, recommended improvements are provided directly in Table 10-2 and appear without a subsection reference.

As an expansion of the risk and deficiency summary table provided in TM-1, Table 10-2 preserves the correlation of each risk and deficiency to one or more of the organizational improvement categories introduced in Section 7 of TM-1. Applicable organizational improvement categories are denoted with one or more ✸ symbols in their respective columns. To help communicate the significance of various risks and deficiencies, a ranking system was applied in TM-1 based on the quantity of ✸ symbols shown for a given organizational improvement category. These rankings have been carried over from TM-1 and are repeated in Table 10-1 for the reader's convenience. Risks and deficiencies from each TM-1 and TM-2 section are sorted in Table 10-2 so that the most significant risks and deficiencies from each section appear first.

Table 10-1. Risk and deficiency ranking system description

Ranking	Description
✸✸✸	**Major** risk or deficiency. Immediate corrective measures are recommended and/or major organizational health benefit(s) to be gained from related improvements.
✸✸	**Moderate** risk or deficiency. Near-term corrective measures are recommended and/or significant organizational health benefit(s) to be gained from related improvements.
✸	**Minor** risk or deficiency. Corrective measures are recommended, but likelihood and/or impact of failure/event may be low. Some organizational health benefit(s) to be gained from related improvements.

This ranking system is also meant to communicate the priority level of the recommended improvement(s), which can be used to distinguish between recommendations requiring immediate action or decisions, items that will need to be considered for near-term planning, and more long-term initiatives. In a subsequent phase of the Master Plan, these recommendations will be grouped into phases of a proposed implementation plan and the recommendation priority level will be one of the factors used to determine how the various implementation plan phases are sequenced.

Table 10-2. Risks and deficiencies with recommended improvements summary

TM and section	TM sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency	Recommended improvement(s)	TM-2 sub-section
TM-1: Network Architecture	2.7	There is a direct connection between CKTP business LAN and OT network switches in the SPB control room network cabinet. This direct connection between the business LAN and OT network presents a significant security risk for the OT network.			✸✸✸			• HDR recommends eliminating this connection and believes that Sewer Utility staff have already disconnected the Category cable connecting the two network switches. • Establish an industrial DMZ between Sewer Utility business LAN and OT network.	5.2.7
TM-1: Network Architecture	2.7	A cellular router was found connected to the unmanaged OT network switch in the SPB control room network cabinet. The device could provide a backdoor into the CKTP OT network for external devices that the Sewer Utility has no control over, bypassing security measures in place for the network. Sewer Utility staff have since disconnected the cellular router from the network.			✸✸✸			HDR recommends removing the cellular router from the OT network and believes that Sewer Utility staff have already done so.	---
TM-1: Network Architecture	2.13	No automated or manual backup procedures appear to be in place for the historical SCADA data contained on the CKTP historian. Failure of the CKTP historian server could result in loss of CKTP's historical SCADA data.				✸✸✸		• Extend OT network to County Public Works Annex facility. • Establish automated backup procedures for ICS servers that include on-premise and off-site storage.	5.2.2 5.2.8
TM-1: Network Architecture	2.13	Historical SCADA data for KWWTP, MWWTP, and SWWTP may exist only on external hard drives connected to the SCADA PCs at the WWTPs. Failure of the external hard drive or a catastrophic event that impacts the SCADA PC and external hard drive may result in loss of the WWTP's historical SCADA data.				✸✸✸		• Establish automated backup procedures for ICS servers that include on-premise and off-site storage. • Establish a tiered historian implementation at CKTP to centralize Sewer Utility historical ICS data and provide secure access to historical ICS data from the Sewer Utility business LAN.	5.2.8 7.2.7
TM-1: Network Architecture	2.3	Pump stations on the VHF licensed radio WAN experience long delays in communication of pump station statuses and alarms, which have presented challenges to County staff in providing timely responses to critical pump station alarms and accurate calculations of accumulated equipment runtimes.	✸✸				✸	• Migrate pump stations from VHF licensed radio WAN to cellular WAN. • Implement store-and-forward and exception reporting for remote pump station telemetry and eliminate PLC data concentrator for cellular WAN.	5.2.3
TM-1: Network Architecture	2.2	Given the current network arrangement, the most critical network switch in the CKTP OT network is a single point of failure for the network.				✸✸		Upgrade to stacked Layer 3 distribution switches at CKTP SPB.	5.2.4
TM-1: Network Architecture	2.2	CKTP OT network arrangement in PNL 8580A has created multiple single points of failure for communication between CKTP SCADA nodes and all of the plant PLCs.				✸✸		Upgrade to stacked Layer 3 distribution switches at CKTP SPB.	5.2.4
TM-1: Network Architecture	2.2	CKTP OT network has no resilience because of a lack of access switch and cable path redundancy, and there are instances where lack of OT network redundancy may undermine process redundancy.				✸✸		Establish cable path redundancy for critical segments of the OT network.	5.2.5
TM-1: Network Architecture	2.2	Improving CKTP OT network resilience could prevent loss of SCADA monitoring and control functionality and continue logging of historical SCADA data in the event of singular network component or cable failure.				✸✸		• Upgrade to stacked Layer 3 distribution switches at CKTP SPB. • Establish cable path redundancy for critical segments of the OT network.	5.2.4 5.2.5

Table 10-2. Risks and deficiencies with recommended improvements summary

TM and section	TM sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency	Recommended improvement(s)	TM-2 sub-section
TM-1: Network Architecture	2.3	Currently, Sewer Utility staff do not have a central location where all WWTP SCADA systems can be monitored and controlled.					✸✸	• Upgrade CKTP control room. • Establish access to all Sewer Utility SCADA HMI screens at each WWTP control room and at the County Public Works Annex facility.	5.2.1 7.2.2
TM-1: Network Architecture	2.3	The lower bandwidth inherent in VHF-based telemetry is ill-suited for increased data exchange between the pump stations and the CKTP SCADA system and would constrain the Sewer Utility's objective of near-real-time monitoring and alarming for wastewater pump stations.		✸✸				• Migrate pump stations from VHF licensed radio WAN to cellular WAN. • Implement store-and-forward and exception reporting for remote pump station telemetry and eliminate PLC data concentrator for cellular WAN.	5.2.3
TM-1: Network Architecture	2.3	Four of the six pump stations with historically poor VHF communications remain on the VHF licensed radio WAN. Planned modifications for the Manchester area pump stations may improve communications for those pump stations.		✸✸				• Migrate pump stations from VHF licensed radio WAN to cellular WAN. • Implement store-and-forward and exception reporting for remote pump station telemetry and eliminate PLC data concentrator for cellular WAN.	5.2.3
TM-1: Network Architecture	2.3	The CKTP SCADA system does not appear to be accurately recording communication status data for the pump stations on the cellular WAN.		✸✸				Improve communication status monitoring and alarming for remote pump station telemetry.	5.2.3
TM-1: Network Architecture	2.7	Public IP addresses are assigned to IP nodes within the CKTP and SWWTP OT networks.			✸✸			Develop and implement an improved OT network segmentation scheme.	5.2.8
TM-1: Network Architecture	2.7	There appear to be parallel entry points to the SWWTP OT network from external networks: one via SWWTP's Tempered Networks HIPswitch and one via a secure gateway used for the SWWTP business LAN wireless access point.			✸✸			HDR recommends eliminating the connection between the secure gateway and the SWWTP OT network. Sewer Utility staff have indicated that they will investigate the intended use for the connection so that its functionality can be migrated to the Tempered Networks Airwall system, if needed, and will then make the disconnection.	---
TM-1: Network Architecture	2.9	Because of inherent security risks with VNC-based applications, HDR recommends transitioning away from VNC sessions for remote access to the Sewer Utility's OT networks.			✸✸			• Implement secure mobile access to SCADA HMI screens for remote and on-site staff. • Implement secure remote access to OT network for I&C technicians and contracted systems integrators.	5.2.7
TM-1: Network Architecture	2.9	Users accessing the WWTP OT networks remotely share a common password, which means that no AAA measures are in place for remote access to the WWTP OT networks.			✸✸			• Implement secure mobile access to SCADA HMI screens for remote and on-site staff. • Implement secure remote access to OT network for I&C technicians and contracted systems integrators.	5.2.7
TM-1: Network Architecture	2.9	MFA for remote access sessions to the WWTP OT networks would provide additional security for the network in conjunction with the adoption of AAA measures.			✸✸			• Implement secure mobile access to SCADA HMI screens for remote and on-site staff. • Implement secure remote access to OT network for I&C technicians and contracted systems integrators.	5.2.7
TM-1: Network Architecture	2.10	The Sewer Utility's Tempered Networks Conductor instance has generic user accounts that do not allow for adequate user authentication or attributing of any security modifications made to a specific individual.			✸✸			Establish unique user accounts and implement MFA for Tempered Networks Conductor management.	5.2.9
TM-1: Network Architecture	2.10	No MFA measures are in place to secure access to the Sewer Utility's Tempered Networks Conductor instance.			✸✸			Establish unique user accounts and implement MFA for Tempered Networks Conductor management.	5.2.9

Table 10-2. Risks and deficiencies with recommended improvements summary

TM and section	TM sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency	Recommended improvement(s)	TM-2 sub-section
TM-1: Network Architecture	2.10	Multiple user types are allowed to assume remote control over SCADA PCs on the Sewer Utility's OT networks, which may be providing some users with more permissions and access to OT network resources than they require. Sewer Utility OT network remote access use cases need to be defined so that appropriate security controls can be identified and implemented.			✸✸			• Implement secure mobile access to SCADA HMI screens for remote and on-site staff. • Implement role-based overlay networks for the Sewer Utility Tempered Networks Airwall system.	5.2.7 5.2.9
TM-1: Network Architecture	2.10	The Sewer Utility's Airwall edge services do not have current firmware versions installed.			✸✸			Perform ICS server, PCs, and OT network device hardening to mitigate common cybersecurity risks.	5.2.9
TM-1: Network Architecture	2.10	The HIPswitch 100g installed at CKTP appears to be limited to 5 Mbps of data throughput. Given the intended application for SCADA-related data exchange between CKTP and the other WWTPs, this amount of throughput will likely be inadequate for the Sewer Utility's near-term needs.		✸✸				HDR recommends replacing this HIPswitch with a Tempered Networks Airwall gateway capable of greater data throughput.	---
TM-1: Network Architecture	2.11	Some of the PCs on the CKTP OT network have likely been in service for 5 to 7 years and should be replaced as part of the Sewer Utility's planned Wonderware upgrade at CKTP.		✸✸				HDR recommends replacing the PCs and servers on the OT network that have been in service for more than 5 years. HDR believes that the CKTP historian is being replaced by QCC as part of a planned upgrade to the Sewer Utility AVEVA software.	---
TM-1: Network Architecture	2.11	Operating system login sessions are maintained on CKTP OT network PCs and a common username and password is shared by all users.			✸✸			Improve AAA measures for OT network.	5.2.8
TM-1: Network Architecture	2.12	Unprotected OT network components share space with exposed plumbing and mechanical equipment in the CTKP administration and lab building electrical room.				✸✸		Implement modifications to CKTP administration and laboratory building electrical room.	5.2.4
TM-1: Network Architecture	2.12	Status and alarms are not monitored for UPSs that provide power to SCADA PCs and servers and OT network equipment. The installed UPSs also have no remote monitoring capability.				✸✸		Establish robust UPS battery backup solution for ICS and OT network infrastructure.	5.2.6
TM-1: Network Architecture	2.12	KPUD-owned Carrier Ethernet access switches that provide communication between KWWTP, MWWTP, and SWWTP and CKTP are not on UPS power.				✸✸		Establish robust UPS battery backup solution for ICS and OT network infrastructure.	5.2.6
TM-1: Network Architecture	2.12	The Sewer Utility's current strategy of allocating small, dedicated UPSs for OT network PCs, servers, and other critical loads provides very limited battery backup times for this equipment, leaving the Sewer Utility reliant on the proper functioning of the standby generators to keep the equipment online during power outages.				✸✸		Establish robust UPS battery backup solution for ICS and OT network infrastructure.	5.2.6
TM-1: Network Architecture	2.13	No automated or manual procedures are in place for establishing off-site backups of Sewer Utility WWTP SCADA data or ICS configuration and programming files.				✸✸		Establish automated backup procedures for ICS servers that include on-premise and off-site storage.	5.2.8
TM-1: Network Architecture	2.13	No automated or manual backup procedures appear to be in place for backing up the Sewer Utility OT network PCs and servers.				✸✸		Establish automated backup procedures for ICS servers that include on-premise and off-site storage.	5.2.8
TM-1: Network Architecture	2.16	The Sewer Utility does not have a formal cybersecurity incident response program for the OT networks it manages.			✸✸			Develop a formal cybersecurity incident response program.	5.2.9

Table 10-2. Risks and deficiencies with recommended improvements summary

TM and section	TM sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency	Recommended improvement(s)	TM-2 sub-section
TM-1: Network Architecture	2.11	CKTP OT network has been set up as a workgroup. Implementing a domain for the OT network would allow the Sewer Utility to manage all user accounts and permissions on a single server and enable segmentation of the OT network to increase security and optimize network performance.	✸		✸		✸	Implement a domain for the CKTP OT network.	5.2.8
TM-1: Network Architecture	2.14	The Sewer Utility does not have software tools to monitor the CKTP OT network and manage its performance.	✸		✸		✸	Implement OT network performance monitoring and logging capabilities.	5.2.8
TM-1: Network Architecture	2.5	Several unmanaged switches at CKTP are recommended for replacement with managed switches to mitigate risks to network stability and security.		✸	✸			Establish standard Layer 2 managed access switch with gigabit downlink ports for future OT network applications and replacement of select unmanaged switches.	5.2.5
TM-1: Network Architecture	2.14	The Sewer Utility does not have a Syslog server or other central repository for collecting CKTP OT network device logs and network event data.			✸		✸	Implement OT network performance monitoring and logging capabilities.	5.2.8
TM-1: Network Architecture	2.2	The access switch serving the CKTP SCADA PCs and historian server is an unmanaged switch, which propagates undesirable broadcast and multicast packets generated by the operating systems on those machines throughout the network.		✸				Upgrade to stacked Layer 3 distribution switches at CKTP SPB.	5.2.4
TM-1: Network Architecture	2.2	KWWTP OT network has no resilience because of a lack of access switch and cable path redundancy, and this lack of OT network redundancy may undermine liquid stream process redundancy.				✸		No recommended improvement. Based on input from the Sewer Utility, the Master Plan will focus on higher-priority risks and deficiencies.	---
TM-1: Network Architecture	2.3	The pump station communication efficiency parameter values displayed at the CKTP SCADA HMI and logged in the CKTP historian may be misrepresenting actual VHF licensed radio WAN radio path performance because of the calculations used in the MTU PLC programming.	✸					Improve communication status monitoring and alarming for remote pump station telemetry.	5.2.3
TM-1: Network Architecture	2.4	An OM1 fiber-optic patch cable has been used to patch two Optical Multi-mode 3 (OM3) fiber-optic cables at the fiber-optic patch panel within PNL 2920 in the CKTP power/blower building. This patch cable should be replaced with a suitable OM3 patch cable.		✸				Replace patch cable with suitable OM3 patch cable.	---
TM-1: Network Architecture	2.4	There are instances of unshielded twisted pair (UTP) Category cables with insufficient voltage insulation ratings connecting IP nodes within 480 VAC equipment enclosures at CKTP and PS-67.		✸				For network connections to enclosures containing 480 VAC equipment, include requirement for shielded Category cables with 600 VAC insulation rating in proposed Sewer Utility ICS standards documentation.	---
TM-1: Network Architecture	2.5	The Sewer Utility has not standardized on a specific managed switch, which can lead to stocking of additional spare switches to facilitate rapid switch replacement in the event of switch failure.	✸					Establish standard Layer 2 managed access switch with gigabit downlink ports for future OT network applications and replacement of select unmanaged switches.	5.2.5
TM-1: Network Architecture	2.5	All ports on most switches throughout the Sewer Utility OT networks are capping connected devices at the theoretical 100 Mbps limit inherent in the switch ports. As data volumes increase within the Sewer Utility's OT networks in the coming years, the port speeds supported by these switches may become a limiting factor.		✸				Establish standard Layer 2 managed access switch with gigabit downlink ports for future OT network applications and replacement of select unmanaged switches.	5.2.5
TM-1: Network Architecture	2.5	Several managed switches on Sewer Utility OT networks are accessible via manufacturer default username and password.			✸			Perform ICS server, PCs, and OT network device hardening to mitigate common cybersecurity risks.	5.2.9

Table 10-2. Risks and deficiencies with recommended improvements summary

TM and section	TM sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency	Recommended improvement(s)	TM-2 sub-section
TM-1: Network Architecture	2.6	The Sewer Utility has not implemented on-site tablet-based workflows for Sewer Utility staff, which can improve workforce efficiency and increase staff engagement with ICS software.					✸	Implement secure mobile access to SCADA HMI screens for remote and on-site staff.	5.2.7
TM-1: Network Architecture	2.7	The subnet assigned to the CKTP OT network effectively limits the network to 254 connected devices. The Sewer Utility will require a larger pool of IP addresses to support additional devices in the future and adapt to the proliferation of IP devices that is becoming the norm in the industrial automation industry.		✸				Develop and implement an improved OT network segmentation scheme.	5.2.8
TM-1: Network Architecture	2.7	Unused network switch ports are enabled and assigned to active VLANs throughout the Sewer Utility's OT networks.			✸			Perform ICS server, PCs, and OT network device hardening to mitigate common cybersecurity risks.	5.2.9
TM-1: Network Architecture	2.9	UltraVNC encryption plugin is not enabled. Security of VNC sessions used to establish remote access to WWTP OT networks could be increased by enabling encryption at the VNC application layer.			✸			• Implement secure mobile access to SCADA HMI screens for remote and on-site staff. • Implement secure remote access to OT network for I&C technicians and contracted systems integrators.	5.2.7
TM-1: Network Architecture	2.10	On-call staff, QCC, and I&C technicians all share access to the Tempered Networks Kitsap Telemetry overlay network. This may be allowing access to PLCs and other OT network resources that on-call staff do not require access to and complicates management of third-party access to the Sewer Utility's OT network.			✸			Implement role-based overlay networks for the Sewer Utility Tempered Networks Airwall system.	5.2.9
TM-1: Network Architecture	2.10	Devices are included in the Tempered Networks Kitsap IC overlay network that County staff may not need to access remotely. If remote access is not required for these devices, they should be removed from the overlay network as a security precaution.			✸			Implement role-based overlay networks for the Sewer Utility Tempered Networks Airwall system.	5.2.9
TM-1: Network Architecture	2.10	HIPswitches are providing a single layer of defense at the periphery of the Sewer Utility's OT networks, which does not adhere to Defense-in-Depth strategies recommended by DHS and other information security organizations.			✸			Introduce OT network firewall layer upstream from WWTP Tempered Networks HIPswitches.	5.2.9
TM-1: Network Architecture	2.10	Communication links between KWWTP, MWWTP, and SWWTP and CKTP have no redundancy.				✸		Implement HIPswitch cellular failover functionality to establish communication link redundancy for WWTPs.	5.2.3
TM-1: Network Architecture	2.10	Pump station and CKTP MTU VHF radios have AES encryption disabled, which exposes the pump station VHF licensed radio WAN to eavesdropping and security risks.			✸			Perform ICS server, PCs, and OT network device hardening to mitigate common cybersecurity risks.	5.2.9
TM-1: Network Architecture	2.11	KWWTP, MWWTP, and SWWTP SCADA servers have likely been in service for 3 to 4 years and should be replaced as part of the Sewer Utility's planned Wonderware upgrade at the plants.		✸				HDR recommends replacing these SCADA servers and believes that the server replacement is being performed by QCC as part of a planned upgrade to the Sewer Utility AVEVA software.	---
TM-1: Network Architecture	2.12	Physical security at the Sewer Utility WWTPs could be improved by introducing camera systems and providing monitoring and alarming of more of the building entrances during hours when the WWTPs are unattended.			✸			Because physical security for the WWTPs affects all Sewer Utility assets, not just the OT network and ICS infrastructure, HDR recommends that the Sewer Utility consider site security improvements as part of the larger ongoing Sewer Utility Facilities Plan effort.	---
TM-1: Network Architecture	2.12	Network cabinet and network panel PNL-8580A are routinely left unlocked.			✸			HDR recommends establishing the protocol of locking or otherwise restricting access to network cabinets and future network racks.	---

Table 10-2. Risks and deficiencies with recommended improvements summary

TM and section	TM sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency	Recommended improvement(s)	TM-2 sub-section
TM-1: Network Architecture	2.12	Construction activity at KWWTP is generating a significant amount of dust in the space occupied by KWWTP's Internet service demarcation appliance.				✸		HDR believes that construction activities are now completed. The Sewer Utility should survey the dust accumulated on the device and coordinate with KPUD, if buildup is considerable. Dusting with compressed air would likely remedy the situation.	---
TM-1: Network Architecture	2.13	Backups of PLC programming project files could be better organized to improve version control.				✸		HDR recommends that the Sewer Utility store all PLC programming project files for all WWTPs and pump stations on an OT network file server at CKTP. HDR also recommends that the Sewer Utility develop a standard file naming convention for PLC programming project files that incorporates the date of last modification in the filename using a YYYY-MM-DD format. This will allow various versions to be easily sorted by last modification date. The file naming convention should be included in the Sewer Utility ICS standards documentation.	---
TM-1: Network Architecture	2.13	The Sewer Utility is not leveraging virtualization for the PCs and servers in its OT networks. Recovering from loss of one of these physical machines or a disaster would require significantly more time and effort than a scenario where the Sewer Utility's ICS software is installed in a virtualized environment.				✸		Establish virtualized environments for all ICS servers.	5.2.8
TM-1: Network Architecture	2.12	In general, the network switches within the Sewer Utility's OT network have no on-board power supply or external 24 VDC power supply redundancy.				✸		Standardize on redundant onboard power supplies and 24 VDC power supplies for ICS and OT network infrastructure.	5.2.6
TM-1: Network Architecture	2.14	The Sewer Utility does not maintain an organized system of easily accessible network device configuration file backups for managed switches and cellular routers within its OT networks.				✸		HDR recommends that the Sewer Utility store all configuration files for all OT network devices on an OT network file server at CKTP. HDR also recommends that the Sewer Utility develop a standard file naming convention network device configuration files that incorporates the date of last modification in the filename using a YYYY-MM-DD format. This will allow various versions to be easily sorted by last modification date. The file naming convention should be included in the Sewer Utility ICS standards documentation.	---
TM-1: Network Architecture	2.15	The Sewer Utility has high-level network block diagrams for the WWTPs, but does not maintain comprehensive network architecture diagrams.					✸	Develop and maintain OT network architecture diagrams and fiber-optic patch panel schedules.	8.2.6
TM-1: Network Architecture	2.15	The Sewer Utility does not maintain detailed fiber-optic patch panel schedules or have a consistently applied tagging system for fiber-optic patch panels and cables.					✸	Develop and maintain OT network architecture diagrams and fiber-optic patch panel schedules.	8.2.6
TM-1: Network Architecture	2.15	The Sewer Utility practices for tagging copper Ethernet cables at both ends could be improved.					✸	HDR recommends that the Sewer Utility standardize on a tagging convention for the copper Ethernet cables throughout its OT network infrastructure. Cable tags should be applied to all new cables. HDR recommends that the Sewer Utility take the opportunity to apply cable tags to existing cables when other activities prompt staff to interact with the cables or devices that they connect. The copper Ethernet tagging convention should be included in the Sewer Utility ICS standards documentation.	---
TM-1: ICS Hardware	3.5	The LEL transmitter on the CKTP headworks odor control fan ductwork is registering an infrared (IR) source fault and is not monitoring combustible-gas concentration in the odor control system.		✸✸✸				Implement CKTP instrumentation and automation improvements.	6.2.10

Table 10-2. Risks and deficiencies with recommended improvements summary

TM and section	TM sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency	Recommended improvement(s)	TM-2 sub-section
TM-1: ICS Hardware	3.5	HDR observed that the thermal dispersion flowmeter installed on the aeration line for the CKTP aerated grit tank 1 stage 2 diffuser is measuring zero flow, while the positions of manual valves on either side of the instrument suggest that flow should be occurring.		✸✸✸				Implement CKTP instrumentation and automation improvements.	6.2.10
TM-1: ICS Hardware	3.5	Combustible-gas monitoring equipment at the MWWTP sludge pumping gallery, headworks odor control system, and WAS tank is non-functional.		✸✸✸				Implement MWWTP instrumentation and automation improvements.	6.2.12
TM-1: ICS Hardware	3.5	Combustible-gas monitoring equipment at the SWWTP process building upper-floor process room is non-functional.		✸✸✸				Implement SWWTP instrumentation and automation improvements.	6.2.13
TM-1: ICS Hardware	3.5	The SWWTP process building fire alarm panel has failed so SWWTP is not currently monitoring or alarming for fires.		✸✸✸				Implement SWWTP instrumentation and automation improvements.	6.2.13
TM-1: ICS Hardware	3.5	Combustible-gas monitoring equipment at the PS-24 wet well is faulted.		✸✸✸				Implement remote pump station instrumentation and automation improvements.	6.2.14
TM-1: ICS Hardware	3.5	Combustible-gas monitoring equipment at the PS-71 wet well is non-functional.		✸✸✸				Implement remote pump station instrumentation and automation improvements.	6.2.14
TM-1: ICS Hardware	3.5	Operation of the SWWTP RDT is a highly manual process where operations staff have to target a reduced sludge thickness to avoid shutting down the thickened sludge pump on high discharge pressure because of reportedly undersized sludge discharge piping. This workaround is reducing the efficacy of the RDT because the equipment is not dewatering sludge to the extent that it could.		✸✸			✸✸	Implement SWWTP instrumentation and automation improvements.	6.2.13
TM-1: ICS Hardware	3.5	The SWWTP sludge storage tank level is not monitored. Operations staff have resorted to a manual method of controlling tank level that introduces significant risk of operator error and relies on a high-level switch with a non-ideal installation for alarming and shutdown of the sludge supply to the tank.		✸✸			✸	Implement SWWTP instrumentation and automation improvements.	6.2.13
TM-1: ICS Hardware	3.1	The Allen-Bradley MicroLogix 1500 PLCs installed at PS-4, PS-7, and PS-17 have been discontinued by the manufacturer and are nearing the end of their useful service life.		✸✸				Establish Sewer Utility PLC platform standard and schedule replacement of select WWTP and remote pump station PLCs.	6.2.1
TM-1: ICS Hardware	3.1	The Allen-Bradley SLC 500 PLCs installed at PS-24 and PS-71 are in the active mature phase of the manufacturer's product life cycle and are nearing the end of their useful service life.		✸✸				Establish Sewer Utility PLC platform standard and schedule replacement of select WWTP and remote pump station PLCs.	6.2.1
TM-1: ICS Hardware	3.1	HDR observed that the PLC controller battery alarm light was illuminated at the bar screen 1023 main control panel in the CKTP headworks building electrical room.				✸✸		HDR recommends that Sewer Utility I&C technicians investigate and replace the controller battery, if necessary.	
TM-1: ICS Hardware	3.2	The OITs installed at PS-4, PS-17, PS-24, PS-71, and CP-300 at KWWTP are nearing the end of their useful service life.		✸✸				Establish Sewer Utility OIT platform standard and schedule replacement of select WWTP and remote pump station OITs.	6.2.5

Table 10-2. Risks and deficiencies with recommended improvements summary

TM and section	TM sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency	Recommended improvement(s)	TM-2 sub-section
TM-1: ICS Hardware	3.3	OT network and ICS components within the CKTP digester control building control panel (PNL 6000) are exposed to significant levels of hydrogen sulfide (H_2S) and high ambient temperatures. Installation of this panel in an area with a hazardous-area classification is a National Electrical Code (NEC) violation. County electricians also indicated that H_2S corrosion has been a significant maintenance issue for control wiring at the nearby MCC within the building.				✸✸		Implement CKTP digester building PNL 6000 relocation and MCC replacement.	6.2.7
TM-1: ICS Hardware	3.3	Status and alarms are not monitored for UPSs that provide power to ICS and instrumentation equipment. Many of the installed UPSs have no remote monitoring capability.				✸✸		Establish robust UPS battery backup solution for ICS and OT network infrastructure.	5.2.6
TM-1: ICS Hardware	3.3	Several control panels at Sewer Utility facilities do not have battery backup power.				✸✸		Establish robust UPS battery backup solution for ICS and OT network infrastructure.	5.2.6
TM-1: ICS Hardware	3.4	Sewer Utility staff have no means of monitoring or controlling KWWTP, MWWTP, and SWWTP from the existing CKTP SCADA PCs.					✸✸	Establish access to all Sewer Utility SCADA HMI screens at each WWTP control room and at the County Public Works Annex facility.	7.2.2
TM-1: ICS Hardware	3.4	Sewer Utility staff do not have access to near-real-time status and alarm information for wastewater pump stations at CKTP.					✸✸	• Migrate pump stations from VHF licensed radio WAN to cellular WAN. • Implement store-and-forward and exception reporting for remote pump station telemetry and eliminate PLC data concentrator for cellular WAN.	5.2.3
TM-1: ICS Hardware	3.5	Based on discussions with Sewer Utility I&C technicians, HDR believes that the Sewer Utility does not have a formal calibration and maintenance program for field instrumentation and associated control loops.		✸✸				Develop a formal instrument calibration and maintenance program.	6.2.6
TM-1: ICS Hardware	3.5	Current CKTP effluent flow calculations provided by the TrojanUV system are resulting in higher flows than those derived from an accounting of other CKTP flow measurements.	✸✸					Implement CKTP instrumentation and automation improvements.	6.2.10
TM-1: ICS Hardware	3.5	Automated control of the CKTP BNR process has proved to be unstable. Operators currently position the aeration control valves manually and have to frequently adjust blower header pressure set points based on process demand.	✸✸					Implement CKTP instrumentation and automation improvements.	6.2.10
TM-1: ICS Hardware	3.5	Unlike the other three CKTP aeration basins, aeration basin 1 has no DO probes installed. This is one of the deficiencies frustrating the Sewer Utility's BNR efforts at CKTP.	✸✸					Implement CKTP instrumentation and automation improvements.	6.2.10
TM-1: ICS Hardware	3.5	The chlorine residual and turbidity analyzers associated with the CKTP reclaimed-water filtration system were found powered down during HDR's site visit.		✸✸				Implement CKTP instrumentation and automation improvements.	6.2.10
TM-1: ICS Hardware	3.5	The low-level switch for the CKTP thickened sludge blending tank has failed and the tank's circulation pump and digester feed pumps are likely operating without a low-level shutdown interlock.		✸✸				Implement CKTP instrumentation and automation improvements.	6.2.10
TM-1: ICS Hardware	3.5	The Sewer Utility has no means of direct measurement for plant influent flow at MWWTP.	✸✸					Implement MWWTP instrumentation and automation improvements.	6.2.12

Table 10-2. Risks and deficiencies with recommended improvements summary

TM and section	TM sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency	Recommended improvement(s)	TM-2 sub-section
TM-1: ICS Hardware	3.5	Some of the instrumentation related to the MWWTP headworks odor control system and its associated chemical system either is non-functional or has been removed. Systems are no longer operating per their original design.		✸✸				HDR believes that the condition of the MWWTP headworks odor control system warrants evaluation of the system as part of the ongoing Sewer Utility Facilities Plan effort. Upgrade or replacement of the failed instrumentation should be determined after the entire system is evaluated for replacement or upgrade.	---
TM-1: ICS Hardware	3.5	The magmeter on the sludge line feeding the MWWTP GBT is severely corroded.		✸✸				Implement MWWTP instrumentation and automation improvements.	6.2.12
TM-1: ICS Hardware	3.5	The MWWTP aeration basins have no DO probes or other analytical instruments for monitoring the BNR process.		✸✸				Implement MWWTP instrumentation and automation improvements.	6.2.12
TM-1: ICS Hardware	3.5	The MWWTP SCADA system is not receiving a flow signal from the flow transmitter and totalizer on the plant W3 pump discharge piping.		✸✸				Implement MWWTP instrumentation and automation improvements.	6.2.12
TM-1: ICS Hardware	3.5	Instrumentation within the MWWTP TrojanUV system has had recent issues and operations staff have reduced confidence in the system's UV dosing control.		✸✸				Evaluate remaining years of useful service life for remote WWTP UV systems to determine best approach for improved SCADA monitoring of the UV systems.	6.2.7
TM-1: ICS Hardware	3.5	The SWWTP effluent flow control valve is unable to maintain its position when commanded to close. The valve tries to maintain a closed position but eventually begins opening. SWWTP has no bypass piping around this valve, so the plant would need to shut down in order for the control valve to be serviced or replaced.		✸✸				Implement SWWTP instrumentation and automation improvements.	6.2.13
TM-1: ICS Hardware	3.5	The SWWTP SBRs have no DO probes or other analytical instruments for monitoring the BNR process.		✸✸				Implement SWWTP instrumentation and automation improvements.	6.2.13
TM-1: ICS Hardware	3.5	The ultrasonic level transducer measuring the PS-24 wet well level was observed to be coated with grime and dried scum. The condition of the transducer may be degrading the accuracy of the level measurement.		✸✸				Implement remote pump station instrumentation and automation improvements.	6.2.14
TM-1: ICS Hardware	3.5	PS-34 has no PLC and the station's wet well level appears to be controlled by a level indicator and controller that monitors the wet well's radar level transmitter. Because of the age and condition of the control panel components, its undocumented modifications, and lack of PLC, PS-34 would be a good candidate for a control panel upgrade.		✸✸				Implement remote pump station instrumentation and automation improvements.	6.2.14
TM-1: ICS Hardware	3.1	Sewer Utility staff have difficulty maintaining MCC DeviceNet networks at CKTP, which has the potential to increase downtime for equipment connected to the DeviceNet networks.		✸		✸		• Develop a standard approach for monitoring and control of motorized equipment. • Replace CKTP MCC DeviceNet networks with Ethernet-capable motor controllers.	6.2.2 6.2.3
TM-1: ICS Hardware	3.4	The Sewer Utility may benefit from establishing a secure, dedicated space for ICS servers and critical network equipment.			✸	✸		Consolidate CKTP OT network servers, distribution switches, and other appliances in a network rack environment within the SPB.	5.2.4
TM-1: ICS Hardware	3.5	A condition assessment survey of existing instrumentation has yet to be performed. This effort would provide the most value if done on a process-by-process basis as part of process and equipment level-of-automation and performance optimization evaluations.	✸	✸				• Develop a formal instrument calibration and maintenance program. • HDR recommends incorporating instrument condition assessment into the proposed instrument calibration and maintenance program.	6.2.6

Table 10-2. Risks and deficiencies with recommended improvements summary

TM and section	TM sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency	Recommended improvement(s)	TM-2 sub-section
TM-1: ICS Hardware	3.5	Sewer Utility staff indicated that the level transmitter for the SWWTP thickened sludge storage tank is reporting level measurements that do not align with actual tank levels.		✸			✸	Implement SWWTP instrumentation and automation improvements.	6.2.13
TM-1: ICS Hardware	3.5	Short cycling of the pumps is a common occurrence at PS-24.	✸	✸				Implement remote pump station instrumentation and automation improvements.	6.2.14
TM-1: ICS Hardware	3.1	Allen-Bradley has made an end-of-life announcement for the CompactLogix L3x PLCs installed in various panels at CKTP. These PLCs were discontinued by the manufacturer in December 2020.		✸				Establish Sewer Utility PLC platform standard and schedule replacement of select WWTP and remote pump station PLCs.	6.2.1
TM-1: ICS Hardware	3.1	The MWWTP blower building RIO control panel is installed above another control panel in a location that is not easily accessible by Sewer Utility staff.					✸	HDR recommends that the control panel be relocated to a more accessible location when there are other drivers for control modifications in the blower building. The potential upgrade to variable-speed aeration blowers might be a good opportunity for relocation of this panel.	---
TM-1: ICS Hardware	3.1	The Sewer Utility does not appear to have standardized on PLC platform I/O module types. I/O module standardization could help the Sewer Utility reduce spare-parts inventory and enforce its preferences.	✸					Establish Sewer Utility PLC platform standard and schedule replacement of select WWTP and remote pump station PLCs.	6.2.1
TM-1: ICS Hardware	3.2	The CP-300 OIT at KWWTP was experiencing a communication error during HDR's site visit.		✸				The communication error may have been due to construction activities and in-progress automation work. HDR recommends that the Sewer Utility investigate and take corrective action if the communication error persists.	---
TM-1: ICS Hardware	3.2	The OIT at the master station CTU control panel in the SPB control room at CKTP appears to be out of service.		✸				HDR does not believe that there is a significant driver for replacing this OIT because it is located in the control room where Sewer Utility staff will have access to SCADA HMI screens and PCs from which OT network devices can be accessed. No further action is recommended.	---
TM-1: ICS Hardware	3.3	Several control panels at Sewer Utility facilities do not have 24 VDC power supply redundancy.				✸		Standardize on redundant onboard power supplies and 24 VDC power supplies for ICS and OT network infrastructure.	5.2.6
TM-1: ICS Hardware	3.3	There is a mix of 120 VAC and 24 VDC control and power circuits within the Sewer Utility's industrial control panels and the voltages present are not always readily apparent without closer inspection of the components. To eliminate or reduce shock hazards for personnel, the Sewer Utility may wish to consider standardizing on 24 VDC power and controls and/or improved voltage segregation and identification for control panels introduced by future CIP projects.	✸					HDR recommends that the Sewer Utility standardize on 24 VDC power and controls, where possible, as well as control panel voltage segregation best practices. These requirements should be included in the proposed Sewer Utility ICS standards documentation.	---
TM-1: ICS Hardware	3.3	The Sewer Utility is having difficulty maintaining desirable ambient temperatures within the MWWTP electrical room and some of the CKTP electrical rooms.	✸					HDR believes that this deficiency has been captured in the condition assessments led by Murraysmith and that the facilities planning effort will address these issues.	---
TM-1: ICS Hardware	3.4	The CKTP SPB control room has only two standard-size monitors where SCADA screens can be displayed. Having large-format displays would make it so that SCADA screens are discernible from a greater distance and could be referenced more easily during staff discussions. Additional monitors/displays would allow staff to leave commonly referenced screens on display at all times.					✸	Upgrade CKTP control room.	5.2.1
TM-1: ICS Hardware	3.5	The Sewer Utility has no means of direct measurement for CKTP effluent flow.	✸					Implement CKTP instrumentation and automation improvements.	6.2.10

Table 10-2. Risks and deficiencies with recommended improvements summary

TM and section	TM sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency	Recommended improvement(s)	TM-2 sub-section
TM-1: ICS Hardware	3.5	The CKTP headworks odor control biofilter sprinkler control panel is out of service and watering of the biofilter is now a manual process for Sewer Utility staff. Replacing and/or introducing instrumentation to maintain desirable moisture levels in the biofilter via automation could improve Sewer Utility workforce efficiency and the effectiveness of the biofilter.					✸	Implement CKTP instrumentation and automation improvements.	6.2.10
TM-1: ICS Hardware	3.5	Only CKTP aeration basin 4 has ammonium and nitrate probes installed to monitor nitrogen removal occurring in the basin.	✸					Implement CKTP instrumentation and automation improvements.	6.2.10
TM-1: ICS Hardware	3.5	The CKTP cogeneration system and digester gas conditioning system have been abandoned in place because of high material and maintenance costs and limited digester gas production.		✸				HDR believes that the condition of the CKTP cogeneration system warrants evaluation of the system as part of the ongoing Sewer Utility Facilities Plan effort. Until there are financial or process-related drivers for recommissioning the cogeneration system, HDR has no recommendations for further investment in associated I&C infrastructure.	---
TM-1: ICS Hardware	3.5	One of the analytical probes associated with the SWWTP odor control system appears to have a splice in the probe's manufacturer cable, which may be degrading the accuracy of the probe's measurement or disrupting the signal entirely.		✸				HDR believes that the SWWTP odor control system is likely nearing the end of its useful service life and should be considered for replacement as part of the ongoing facilities planning effort. Because this system is already being operated manually, HDR does not recommend replacing or upgrading system instrumentation that will become obsolete once the odor control system is in replaced.	---
TM-1: ICS Hardware	3.5	The thermal dispersion flow switch on the SWWTP RDT spray water supply line has been damaged. This may result in a shorter than expected useful service life for the switch.		✸				Implement SWWTP instrumentation and automation improvements.	6.2.13
TM-1: ICS Hardware	3.5	The Sewer Utility is not currently monitoring BIOXIDE storage tank level at PS-71.		✸				Implement remote pump station instrumentation and automation improvements.	6.2.14
TM-1: ICS Software	4.2	Lack of centralized management for ICS device data and SCADA visualizations has resulted in non-standardized programming objects and visualizations at the Sewer Utility's WWTPs.	✸✸✸				✸✸✸	Upgrade WWTP standalone SCADA HMI installations to AVEVA System Platform with managed InTouch applications and standardized templates based on HPHMI concepts.	7.2.1
TM-1: ICS Software	4.2	Red and green on/off, open/closed color schemes are not consistently applied throughout the Sewer Utility's HMI and OIT screens.					✸✸✸	Upgrade WWTP standalone SCADA HMI installations to AVEVA System Platform with managed InTouch applications and standardized templates based on HPHMI concepts.	7.2.1
TM-1: ICS Software	4.3	SCADA data are not being leveraged beyond data required for mandatory reporting.	✸✸	✸✸			✸✸	• Broaden the data set archived by the Sewer Utility historian to establish foundations for more comprehensive process- and asset-level health and performance monitoring. • Complete Hach WIMS implementation and establish data exchange with AVEVA System Platform. • Complete asset creation and data entry required for LLumin implementation, establish automatic importing of asset runtimes, and develop a plan for automating work order generation. • Select a data analytics and visualization software platform and develop in-house skill sets through creation of initial dashboards.	7.2.8 9.2.1 9.2.2 9.2.3
TM-1: ICS Software	4.3	The Sewer Utility is not using data visualization tools to access and derive meaning from its historical SCADA data.	✸✸	✸✸			✸✸	Select a data analytics and visualization software platform and develop in-house skill sets through creation of initial dashboards.	9.2.3

Table 10-2. Risks and deficiencies with recommended improvements summary

TM and section	TM sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency	Recommended improvement(s)	TM-2 sub-section
TM-1: ICS Software	4.2	Sewer Utility staff do not appear to have a means of shelving nuisance alarms or alarms associated with known issues.	✸✸				✸✸	Implement an alarm management program based on ISA-18.2.	7.2.6
TM-1: ICS Software	4.2	Sewer Utility WWTP HMI screens do not appear to provide alarm priority information or allow for sorting and filtering of alarms by alarm priority.	✸✸				✸✸	Implement an alarm management program based on ISA-18.2.	7.2.6
TM-1: ICS Software	4.3	The Sewer Utility has no historical data for the overwhelming majority of its SCADA tags, and the Sewer Utility is not capturing data for several processes and equipment.	✸✸				✸✸	Broaden the data set archived by the Sewer Utility historian to establish foundations for more comprehensive process- and asset-level health and performance monitoring.	7.2.8
TM-1: ICS Software	4.1	The Sewer Utility does not have PLC programming standards in place and its PLC programming project files reflect a variety of conventions and programming objects implemented by multiple systems integrators.	✸✸					Develop PLC programming standards and leverage them to standardize future PLC programming work products.	7.2.5
TM-1: ICS Software	4.2	The Sewer Utility's Wonderware InTouch software at its WWTPs is in, or will soon be entering, the mature support phase of the software developer's product life cycle, during which limited support is offered.		✸✸				Upgrade WWTP standalone SCADA HMI installations to AVEVA System Platform with managed InTouch applications and standardized templates based on HPHMI concepts.	7.2.1
TM-1: ICS Software	4.2	HMI overview and process screens could be updated to include more contextual information to facilitate operator situational awareness.					✸✸	Upgrade WWTP standalone SCADA HMI installations to AVEVA System Platform with managed InTouch applications and standardized templates based on HPHMI concepts.	7.2.1
TM-1: ICS Software	4.2	Sewer Utility staff have no means of remotely resetting pump station alarms from CKTP HMI screens. The lack of remote alarm reset requires County staff to physically visit the pump stations to reset alarms.					✸✸	Implement remote pump station instrumentation and automation improvements.	6.2.14
TM-1: ICS Software	4.2	HDR observed that there are issues with communication of analog parameters between several pump stations and CKTP. Several pump station pop-up HMI screens appear to constantly display zero values for analog parameters and historian data are also logging constant, out-of-range values for these pump station parameters.		✸✸				Develop a standard approach for monitoring remote pump stations.	6.2.3
TM-1: ICS Software	4.2	The Sewer Utility does not appear to have pump station remote monitoring capabilities for wet well level, force main pressure, pump speed, LEL, BIOXIDE/chemical storage tank level, power and energy parameters, or other analog parameters for the pump stations.	✸✸					• Develop a standard approach for monitoring remote pump stations. • Remote pump station instrumentation and automation improvements.	6.2.3 6.2.14
TM-1: ICS Software	4.2	Alarm summary and alarm history HMI screens at SWWTP are not automatically updated to display current alarm information.		✸✸				Implement an alarm management program based on ISA-18.2.	7.2.6
TM-1: ICS Software	4.2	The CKTP Wonderware implementation is generating considerable alarm activity, much of which is caused by the same alarms.					✸✸	Implement an alarm management program based on ISA-18.2.	7.2.6
TM-1: ICS Software	4.3	The Sewer Utility's Wonderware Historian and Historian Client software at CKTP is in the mature support phase of the software developer's product life cycle, during which limited support is offered.		✸✸				• Upgrade WWTP standalone SCADA HMI installations to AVEVA System Platform with managed InTouch applications and standardized templates based on HPHMI concepts. • Establish a tiered historian implementation at CKTP to centralize Sewer Utility historical ICS data and provide secure access to historical ICS data from the Sewer Utility business LAN.	7.2.1 7.2.7

Table 10-2. Risks and deficiencies with recommended improvements summary

TM and section	TM sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency	Recommended improvement(s)	TM-2 sub-section
TM-1: ICS Software	4.3	The historical SCADA data for KWWTP, MWWTP, and SWWTP are accessible only via the SCADA PC at each WWTP and have not been imported to the Sewer Utility's historian at CKTP.					✸✸	Establish a tiered historian implementation at CKTP to centralize Sewer Utility historical ICS data and provide secure access to historical ICS data from the Sewer Utility business LAN.	7.2.7
TM-1: ICS Software	4.3	The Sewer Utility's means of accessing its historical SCADA data are time-consuming, are ill-suited for handling large queries, and present a barrier to ad hoc data exploration.					✸✸	Establish a tiered historian implementation at CKTP to centralize Sewer Utility historical ICS data and provide secure access to historical ICS data from the Sewer Utility business LAN.	7.2.7
TM-1: ICS Software	4.3	The Sewer Utility has not implemented automated reports for SCADA data at any of the WWTPs.					✸✸	• Establish a tiered historian implementation at CKTP to centralize Sewer Utility historical ICS data and provide secure access to historical ICS data from the Sewer Utility business LAN. • Complete Hach WIMS implementation and establish data exchange with AVEVA System Platform. • Complete asset creation and data entry required for LLumin implementation, establish automatic importing of asset runtimes, and develop a plan for automating work order generation. • Select a data analytics and visualization software platform and develop in-house skill sets through creation of initial dashboards.	7.2.7 9.2.1 9.2.2 9.2.3
TM-1: ICS Software	4.4	There is no redundant alarm notification method for KWWTP, MWWTP, and SWWTP. Failure of the SCADA PC's analog telephony card or disruption of telephone service to the WWTP would result in loss of remote alarm notification for the WWTP.				✸✸		Implement HIPswitch cellular failover functionality to establish communication link redundancy for WWTPs.	5.2.3
TM-1: ICS Software	4.1	Sewer Utility PLCs are running a variety of firmware versions.		✸				Determine standard PLC firmware versions for the Sewer Utility and perform firmware upgrades.	7.2.4
TM-1: ICS Software	4.2	At CKTP, alarm acknowledgments made at one HMI thick client are not being registered by other HMI thick clients.					✸	Complete migration to thin client configuration for CKTP HMIs.	7.2.3
TM-1: ICS Software	4.2	Horizontal alarm banner at the bottom of SWWTP HMI screens may be non-functional.	✸					• Upgrade WWTP standalone SCADA HMI installations to AVEVA System Platform with managed InTouch applications and standardized templates based on HPHMI concepts. • Implement an alarm management program based on ISA-18.2.	7.2.1 7.2.6
TM-1: ICS Software	4.2	Sewer Utility staff have indicated that there are cases throughout the WWTP HMI process screens where the wrong engineering units are being displayed for equipment speed values.		✸				• Upgrade WWTP standalone SCADA HMI installations to AVEVA System Platform with managed InTouch applications and standardized templates based on HPHMI concepts. • HDR recommends that Sewer Utility staff compile a list of known engineering unit conflicts so that I&C technicians and/or systems integrators can correct the issues.	7.2.1
TM-1: ICS Software	4.2	Equipment pop-up windows/screens do not appear to have functionality to provide information on active alarms or conditions, not internal to the equipment, that are inhibiting the equipment from running.					✸	Implement an alarm management program based on ISA-18.2.	7.2.6
TM-1: ICS Software	4.2	Equipment pop-up windows/screens could be developed to include additional electrical, diagnostic, and performance data as well as expanded motor start count information.					✸	• Develop a standard approach for monitoring and control of motorized equipment. • Upgrade WWTP standalone SCADA HMI installations to AVEVA System Platform with managed InTouch applications and standardized templates based on HPHMI concepts.	6.2.2 7.2.1

Table 10-2. Risks and deficiencies with recommended improvements summary

TM and section	TM sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency	Recommended improvement(s)	TM-2 sub-section
TM-1: ICS Software	4.2	Trend screens display current values against time only and do not provide meaningful situational awareness.					✸	Upgrade WWTP standalone SCADA HMI installations to AVEVA System Platform with managed InTouch applications and standardized templates based on HPHMI concepts.	7.2.1
TM-1: ICS Software	4.2	Root-cause analysis and alarm suppression functionality have not been developed for the Sewer Utility's WWTP HMI systems.	✸				✸	Implement an alarm management program based on ISA-18.2.	7.2.6
TM-1: ICS Software	4.2	HMI screens do not have troubleshooting text prompts or decision tree aids to help operators react to alarm conditions.					✸	Implement an alarm management program based on ISA-18.2.	7.2.6
TM-1: ICS Software	4.4	Sewer Utility staff indicate that an unresolved issue with the Sewer Utility's WIN-911 implementation prevents operators from obtaining a listing of active alarms when calling in to the WIN-911 system.					✸	Upgrade alarm notification system.	7.2.9
TM-1: ICS Documentation	5.2	The Sewer Utility is currently logging process control changes in physical operator log books and not in a more readily accessible, electronic format that can be backed up to prevent loss of information.	✸				✸✸	Establish electronic records for operator logs.	8.2.4
TM-1: ICS Documentation	5.5	The Sewer Utility does not have formal ICS standards documentation to guide third-party design and implementation efforts.	✸				✸	Develop Sewer Utility ICS standards documentation.	8.2.1
TM-1: ICS Documentation	5.1	Record P&IDs are not maintained in consolidated drawing sets or located in one location.					✸	Update WWTP and pump station P&IDs and compile current consolidated P&ID sets on County eO&M SharePoint site.	8.2.5
TM-1: ICS Documentation	5.1	Record P&IDs for MWWTP are out of date.					✸	Update WWTP and pump station P&IDs and compile current consolidated P&ID sets on County eO&M SharePoint site.	8.2.5
TM-1: ICS Documentation	5.1	Aside from P&IDs recently developed for the SWWTP sludge thickening processes, no detailed P&IDs appear to be available for SWWTP.					✸	Update WWTP and pump station P&IDs and compile current consolidated P&ID sets on County eO&M SharePoint site.	8.2.5
TM-1: ICS Documentation	5.2	General control descriptions have yet to be added to the County's eO&M SharePoint site for the major processes at KWWTP, MWWTP, and SWWTP and wastewater pump stations.					✸	Develop and maintain control strategy documentation.	8.2.3
TM-1: ICS Documentation	5.2	The Sewer Utility does not maintain as-implemented control strategies for its WWTPs and pump stations.					✸	Develop and maintain control strategy documentation.	8.2.3
TM-1: ICS Documentation	5.2	PLC programming modifications may be occurring without documentation of changes made to process controls.					✸	Develop and maintain control strategy documentation.	8.2.3
TM-1: ICS Documentation	5.3	The County eO&M SharePoint site is missing record drawings from 2018 control system upgrade at MWWTP.					✸	Upload applicable record drawings to County eO&M SharePoint site.	---
TM-1: Other Software Packages	6.4	The Sewer Utility is not currently using data analytics or visualization software to derive insights from its CMMS, energy management system (EMS), laboratory, SCADA, and other data sets outside of their respective software environments.	✸✸	✸✸			✸✸	Select a data analytics and visualization software platform and develop in-house skill sets through creation of initial dashboards.	9.2.3
TM-1: Other Software Packages	6.2	It appears that the Sewer Utility has not generated any historical EMS data since the CKTP EMS was installed because the EMS software was never set to record any of the real-time power data that it monitors.		✸✸			✸✸	Begin leveraging the Sewer Utility's power and energy data.	9.2.4

Table 10-2. Risks and deficiencies with recommended improvements summary

TM and section	TM sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency	Recommended improvement(s)	TM-2 sub-section
TM-1: Other Software Packages	6.2	The Sewer Utility is not currently using power or energy data at the bus level or load level to establish plant, process, or asset baselines or to evaluate process and equipment performance.		✸✸			✸✸	Begin leveraging the Sewer Utility's power and energy data.	9.2.4
TM-1: Other Software Packages	6.2	Aside from Puget Sound Energy billing data and a few load-level power parameters recorded by the CKTP historian, HDR believes that the Sewer Utility has little to no historical power and energy data for its WWTP and wastewater pump station infrastructure.		✸✸			✸✸	Begin leveraging the Sewer Utility's power and energy data.	9.2.4
TM-1: Other Software Packages	6.1	Data entry of WWTP and pump station assets and their attributes into the LLumin database has yet to be completed.		✸✸			✸	Complete asset creation and data entry required for LLumin implementation, establish automatic importing of asset runtimes, and develop a plan for automating work order generation.	9.2.2
TM-1: Other Software Packages	6.1	The Sewer Utility's CMMS and SCADA data remain siloed and the Sewer Utility has not implemented automated work orders based on accumulated runtimes, alarms, and other events registered at the SCADA system.		✸			✸✸	Complete asset creation and data entry required for LLumin implementation, establish automatic importing of asset runtimes, and develop a plan for automating work order generation.	9.2.2
TM-1: Other Software Packages	6.3	HDR believes that the Sewer Utility laboratory data are recorded in Excel spreadsheets and do not currently reside on a database, which makes working with the data labor-intensive.					✸✸	Complete Hach WIMS implementation and establish data exchange with AVEVA System Platform.	9.2.1
TM-1: Other Software Packages	6.2	Several MCCs at CKTP have no power monitor installed, which prevents them from being included in the CKTP EMS.	✸	✸			✸	Begin leveraging the Sewer Utility's power and energy data.	9.2.4
TM-1: Other Software Packages	6.2	Power monitors installed at the KWWTP and MWWTP MCCs are not networked to the WWTP PLCs or SCADA PCs.	✸	✸			✸	Begin leveraging the Sewer Utility's power and energy data.	9.2.4
TM-1: Other Software Packages	6.2	The CKTP EMS and SCADA system are not monitoring power and energy data that may be available from power monitors and other electrical equipment at the Sewer Utility's pump stations.		✸			✸	Begin leveraging the Sewer Utility's power and energy data.	9.2.4
TM-1: Other Software Packages	6.2	CKTP standby generators and large electrical loads (e.g., aeration blowers) have not been integrated into the CKTP EMS.					✸	Begin leveraging the Sewer Utility's power and energy data.	9.2.4
TM-1: Other Software Packages	6.2	Power monitors installed at the CKTP UV disinfection facility have not been integrated into the CKTP EMS.					✸	Begin leveraging the Sewer Utility's power and energy data.	9.2.4
TM-1: Other Software Packages	6.2	With the exception of SWGR-2961, the CKTP EMS is not monitoring switch and breaker statuses for the major electrical distribution system buses at CKTP.					✸	• Begin leveraging the Sewer Utility's power and energy data. • Because HDR is not recommending further investment in the GE EnerVista Viewpoint Monitoring software, implementation of breaker and switch status monitoring via this software is not recommended. If Sewer Utility staff would find this information useful, the requisite signals could be integrated into AVEVA System Platform and SCADA HMI screens could be developed to present this information in one-line diagram context.	9.2.4
TM-1: Other Software Packages	6.2	The CKTP EMS one-line diagram screens have not been configured to display current breaker statuses for SWGR-2961.					✸	• Begin leveraging the Sewer Utility's power and energy data. • Because HDR is not recommending further investment in the GE EnerVista Viewpoint Monitoring software, implementation of breaker and switch status monitoring via this software is not recommended. If Sewer Utility staff would find this information useful, the requisite signals could be integrated into AVEVA System Platform and SCADA HMI screens could be developed to present this information in one-line diagram context.	9.2.4

Table 10-2. Risks and deficiencies with recommended improvements summary

TM and section	TM sub-section	Risk or deficiency	Operational optimization	Infrastructure stability and modernization	Cybersecurity risk mitigation	Critical system resilience	Workforce efficiency	Recommended improvement(s)	TM-2 sub-section
TM-2: Sewer Utility Staff Interviews	4.1	MWWTP lacks SCADA control for the sludge wasting valve so the sludge wasting process is entirely manual.	✸✸				✸✸	Implement MWWTP instrumentation and automation improvements.	6.2.12
TM-2: Sewer Utility Staff Interviews	4.3	Laboratory staff currently have no access to SCADA HMI screens or historical SCADA data.	✸	✸			✸✸	Provide read-only access to WWTP SCADA HMI screens at laboratory.	7.2.10
TM-2: Sewer Utility Staff Interviews	4.5	Equipment runtimes are manually collected and entered into Sewer Utility CMMS.	✸✸				✸✸	Complete asset creation and data entry required for LLumin implementation, establish automatic importing of asset runtimes, and develop a plan for automating work order generation.	9.2.2
TM-2: Sewer Utility Staff Interviews	4.1	MWWTP does not have a flowmeter for monitoring WAS flow to the WAS tanks.	✸✸				✸	Implement MWWTP instrumentation and automation improvements.	6.2.12
TM-2: Sewer Utility Staff Interviews	4.1	PLC status monitoring and alarming may not be effectively applied for all WWTP PLCs.		✸✸			✸	Implement an alarm management program based on ISA-18.2.	7.2.6
TM-2: Sewer Utility Staff Interviews	4.1	Sewer Utility operations staff believe that they are not receiving signal out-of-range alarms at SCADA HMI screens for lost analog signals from some field instruments.		✸✸			✸	Implement an alarm management program based on ISA-18.2.	7.2.6
TM-2: Sewer Utility Staff Interviews	4.1	There are no SCADA alarms or monitoring in place for composite samplers at all WWTPs.		✸			✸	Include integration of composite sampler alarms and monitoring with replacement of existing samplers.	6.2.8
TM-2: Sewer Utility Staff Interviews	4.1	Some WWTP VFDs do not have VFD fault alarms monitored at SCADA.		✸			✸	Develop a standard approach for monitoring and control of motorized equipment.	6.2.2
TM-2: Sewer Utility Staff Interviews	4.1	MWWTP headworks mixing channel blower fault is not monitored at SCADA.		✸			✸	Implement MWWTP instrumentation and automation improvements.	6.2.12
TM-2: Sewer Utility Staff Interviews	4.1	Operators have no means of managing the MWWTP blower operating time sequence via the SCADA HMI screens.	✸				✸	Implement MWWTP instrumentation and automation improvements.	6.2.12
TM-2: Sewer Utility Staff Interviews	4.1	Sewer Utility operations staff would like to have more detailed information on UV systems available at the HMIs for all plants.		✸			✸	Evaluate remaining years of useful service life for remote WWTP UV systems to determine best approach for improved SCADA monitoring of the UV Systems.	6.2.9
TM-2: Sewer Utility Staff Interviews	4.1	The Sewer Utility is likely overestimating the thickened sludge volumes received at CKTP from remote WWTPs because none of the remote WWTPs have a flowmeter for monitoring thickened sludge flow during truck loadout activities.	✸					• Implement KWWTP instrumentation and automation improvements. • Implement MWWTP instrumentation and automation improvements. • Implement SWWTP instrumentation and automation improvements.	6.2.11 6.2.12 6.2.13
TM-2: Sewer Utility Staff Interviews	4.2	The Sewer Utility needs a standardized tag naming convention for the AVEVA SCADA system.					✸	Upgrade WWTP standalone SCADA HMI installations to AVEVA System Platform with managed InTouch applications and standardized templates based on HPHMI concepts.	7.2.1

11 References

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TM-3: Technology Selection

Sewer Utility SCADA Master Plan

Kitsap County Public Works
Sewer Utility Division

December 10, 2021

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Kitsap County Public Works, Sewer Utility Division
Sewer Utility SCADA Master Plan

TM-3: Technology Selection

December 10, 2021

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Abbreviations

°F	degree(s) Fahrenheit
AD	Active Directory
BGP	Border Gateway Protocol
CIP	Common Industrial Protocol
CKTP	Central Kitsap Treatment Plant
CMMS	computerized maintenance management system
County	Kitsap County
DLR	Device Level Ring
DMZ	demilitarized zone
DNP3	Distributed Network Protocol 3
DS	Domain Server
EIGRP	Enhanced Interior Gateway Routing Protocol
FNF	flexible netflow
FT	FactoryTalk
GB	gigabyte(s)
Gbps	gigabit(s) per second
HDR	HDR Engineering, Inc.
HMI	human-machine interface
HSRP	Hot Standby Router Protocol
I&C	instrumentation and controls
ICS	industrial control system
IEEE	Institute of Electrical and Electronics Engineers
IGMP	Internet Group Management Protocol
I/O	input/output
IoT	Internet of Things
IP	Internet Protocol
IS-IS	Intermediate System to Intermediate System
LAN	local-area network
LED	light-emitting diode
LIMS	laboratory information management system
LTE	Long-Term Evolution
M2M	machine-to-machine
Master Plan	*Sewer Utility SCADA Master Plan*
MB	megabyte(s)
Mbps	megabit(s) per second
MCC	motor control center
MOD	module
N/A	not applicable
NFPA	National Fire Protection Association
NMS	network monitoring system
OSPF	Open Shortest Path First
OT	Operational Technology
PBR	Policy-Based Routing
PC	personal computer
PCAP	Network Packet Analyzer and Capture
PLC	programmable logic controller
QCC	Quality Controls Corporation
QoS	quality of service
RIO	remote input/output
RIP	Routing Information Protocol
RTD	resistance temperature detector
RTU	remote telemetry unit

SA	sensor/actuator
SCADA	supervisory control and data acquisition
SD	Secure Digital
SDN	software-defined network
Sewer Utility	Public Works Sewer Utility Division
SFP	small form-factor pluggable
SNMP	Simple Network Management Protocol
SPB	solids processing building
SVI	Switched Virtual Interface
TM	technical memorandum
TM-2	*SCADA Use Cases and Operational Needs Technical Memorandum*
TM-3	*Technology Selection Technical Memorandum*
TM-4	*Sewer Utility SCADA Master Plan Technical Memorandum*
TP/TX	Transport Protocol/Transmit
uRPF	Unicast Reverse Path forwarding
USB	Universal Serial Bus
UV	ultraviolet
V	volt(s)
VAC	volt(s) alternating current
VDC	volt(s) direct current
VM	virtual machine
VRF	Virtual Routing and Forwarding
VRRP	Virtual Router Redundancy Protocol
WAN	wide-area network
WIMS	Water Information Management Solution
WWTP	wastewater treatment plant

1 Introduction

This *Technology Selection Technical Memorandum* (TM-3) documents the specific hardware and software platforms selected to become the new standard for the Kitsap County (County) Public Works Sewer Utility Division (Sewer Utility) supervisory control and data acquisition (SCADA) system. This technical memorandum (TM) describes the evaluation approach by which these technological elements were selected based on the Sewer Utility's existing infrastructure and its future operational needs identified in the *SCADA Use Cases and Operational Needs Technical Memorandum* (TM-2). These platforms will serve as the building blocks for the system architecture conceptual design to be developed in the subsequent *Sewer Utility SCADA Master Plan Technical Memorandum* (TM-4).

1.1 Approach

TM-3 completes the third phase of the *Sewer Utility SCADA Master Plan* (Master Plan), which is to identify the hardware and software platforms that will be the foundational SCADA equipment for use by the Sewer Utility going forward. The hardware and software selections are based on the existing SCADA equipment condition and useful life cycle as well as the Operational Needs and Deficiencies Assessment completed in the previous TMs.

In addition, the hardware and software selections identified in this TM-3 support the requirements needed to appropriately design the conceptual control system architecture in Phase 4.

A meeting was held in June 2021 to review the previously selected technology for both the Operational Technology (OT) network and control system equipment. Preferences for additional required OT network equipment and software and the system architecture conceptual design were also discussed.

1.2 Technical Memorandum Organization

This section describes the structure of the TM and the annotation for addressing the operational needs identified in TM-2 and recommended improvements.

1.2.1 Structure

TM-3 is organized into five sections, as described below:

- **Section 1: Introduction** summarizes the TM organization and the approach taken for the third phase of the Master Plan in preparation for TM-3.
- **Section 2: Previously Selected Technology** provides a summary of the various SCADA-related hardware and software platforms that the Sewer Utility has selected prior to or in parallel with the Master Plan and that will remain part of the Sewer Utility's core technological assets into the future.
- **Section 3: OT Network Architecture Technology and Software** describes the network architecture technology components and software products selected for

future Sewer Utility OT network improvements and software to support the SCADA-related assets. The section also provides a summary of the features of each of these components and software products as related to the Sewer Utility's system.

- **Section 4: PLC Hardware and Software** describes the Allen-Bradley CompactLogix 5380 controller and Compact 5000 input/output (I/O) platform components selected as the new Sewer Utility standard for wastewater treatment plant (WWTP) and remote pump station programmable logic controller (PLC) design and implementation. The section also provides a summary of the evaluation approach by which these PLC components were selected.
- **Section 5: References** lists the supporting source materials cited in TM-3.

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2 Previously Selected Technology

This section provides a summary of the various SCADA-related hardware and software platforms that the Sewer Utility has selected prior to or in parallel with the Master Plan and that will remain part of the Sewer Utility's core technological assets into the future. Technology selected in TM-3 will be combined with the Sewer Utility's previously selected technology to form a cohesive system.

2.1 Network Architecture

Previously selected network architecture technology is summarized in Table 2-1.

Table 2-1. Summary of previously selected network architecture technology

Manufacturer/ vendor	Product/model	Description	Application
Tempered Networks	Airwall system	Software-defined network (SDN) technology for implementing security policies, network segmentation, and encryption over wide-area networks (WANs). Platform consists of a cloud-hosted management portal (Airwall Conductor), cloud-hosted routing service (Airwall Relay), and hardware and software gateways (Airwall Gateways).	• Data exchange between Sewer Utility WWTPs • Remote access to Sewer Utility OT network for Sewer Utility staff • Remote access to Sewer Utility OT network for contractors
Verizon Wireless	Private network service, zero-tunnel configuration	4G Long-Term Evolution (LTE) cellular plan for machine-to-machine (M2M) applications. Communication restricted to customer mobile devices.	Remote pump station telemetry
Cradlepoint	IBR600C series cellular router	4G LTE cellular router	Remote pump station telemetry
VMWare	ESXi	Type 1 hypervisor for hosting virtual machines (VMs)	Central Kitsap Treatment Plant (CKTP) primary and secondary SCADA servers

2.2 Industrial Control System Hardware

Previously selected industrial control system (ICS) hardware technology is summarized in Table 2-2.

Table 2-2. Summary of previously selected ICS hardware technology

Manufacturer/ vendor	Product/model	Description	Application
Allen-Bradley	MicroLogix 1400	Compact controller with onboard I/O points, Ethernet port, and EtherNet/Internet Protocol (IP) and Distributed Network Protocol 3 (DNP3) communication capability	Remote pump station remote telemetry unit (RTU) controller

2.3 Industrial Control System Software

Previously selected ICS software technology is summarized in Table 2-3.

Table 2-3. Summary of previously selected ICS software technology

Manufacturer/ vendor	Product/model	Description	Application
AVEVA	System Platform 2020[a]	SCADA software platform for centralized management of SCADA human-machine interface (HMI) graphics and historical SCADA data. Includes communication drivers for integrating PLCs, network devices, and other ICS components. Also includes the individual AVEVA software components listed below.	• WWTP and remote pump station SCADA HMI screens • Redundant installation on servers residing at CKTP
AVEVA	InTouch HMI 2020[a]	Runtime and development software for SCADA HMI graphics.	• WWTP and remote pump station SCADA HMI screens • Runtime installations installed at WWTP operator SCADA personal computers (PCs) and workstations
AVEVA	Historian 2020[a]	SCADA data repository and management platform.	WWTP and remote pump station SCADA data
AVEVA	Historian Client 2020[a]	User interface for simplifying access to historical SCADA data and developing static and ad hoc trends.	• WWTP and remote pump station SCADA data • Installed at WWTP operator SCADA PCs and workstations
Rockwell Automation	Studio 5000 Logix Designer	PLC programming development environment	WWTP and remote pump station PLCs

a. Quality Controls Corporation (QCC) plans to update its ongoing System Platform 2017 implementation work for the Sewer Utility to System Platform 2020, the most current software offering.

2.4 Other Software Packages

Previously selected additional software packages are summarized in Table 2-4.

Table 2-4. Summary of previously selected additional software packages

Manufacturer/ vendor	Product/model	Description	Application
LLumin	LLumin	Computerized maintenance management system (CMMS)	Sewer Utility asset tracking and maintenance management
Hach	Water Information Management Solution (WIMS)	Laboratory information management system (LIMS)	• CKTP laboratory management • WWTP laboratory and SCADA data tracking and analysis

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3 OT Network Architecture Technology and Software

This section describes the network architecture technology components and software to support the SCADA-related assets. The section also provides a summary of the features of each of these components and software products as related to the Sewer Utility's system. The costing provided in this section is current as of the time of writing but may vary greatly depending on continuing supply chain issues.

3.1 Network Equipment Evaluation

In TM-2, Section 5.1.1, several requirements were identified for the Sewer Utility's OT network. These OT network requirements include the following:

- Secure and reliable connection between CKTP and the remote pump stations and WWTPs
- Remote access for instrumentation and controls (I&C) technicians via County-issued laptops
- Secure access to ICS data from business local-area network (LAN)

Several vendors of the industrial grade network equipment can meet the technical requirements. The following key attributes were considered for the selection of the Sewer Utility OT network equipment.

When selecting the modern OT network architecture technology components, the ability to integrate with the Sewer Utility's PLC hardware and software, relative costs, and minimal technical requirements are considered.

3.2 Managed Network Switches

Network equipment should be managed as a system and will ideally be consistent across manufacturer, product line, and vintage. Intermingling of network manufacturers, product lines, and vintages should be minimized. Network life cycle should be considered as part of facility planning.

Industrial-rated, panel-mounted switches like Allen-Bradley Stratix switches (Figure 3-1) should be used for control and I/O networks. Rack-mounted switches like the Cisco Catalyst 9000 switching family (Figure 3-2) should be used for SCADA and demilitarized zone (DMZ) networks.

3.2.1 Industrial Panel-Mounted Network Switches

Industrial panel-mounted network switches should support the following design features and protocols:

A. Support Ethernet 10/100/1000 megabits per second (Mbps)

B. Backbone (trunk) fiber ports shall be via small form-factor pluggable (SFP) modules

C. Provide as required (plus at least two spare) 10/100/1000 MBit/s port (twisted pair) at each Ethernet switch

D. Support Device Level Ring (DLR) topology

E. Support EtherNet/IP (Common Industrial Protocol [CIP]) protocol

F. Support Simple Network Management Protocol (SNMP) v3 and web-based management

G. Rapid Spanning Tree Protocol

H. Internet Group Management Protocol (IGMP) support for Internet Protocol (IP) multicast filtering to enable switches to automatically route messages only to appropriate ports

I. Check all received data for validity

    1. Discard invalid and defective frames or fragments

J. Monitor connected TP/TX line segments for short-circuit or interrupt using regular link test pulses in accordance with Institute of Electrical and Electronics Engineers (IEEE) 802.3

K. Monitor attached fiber-optic lines for open circuit conditions in accordance with IEEE 802.3

L. Dual redundant power supplies

M. Light-emitting diode (LED) status lights to indicate:

    1. Power: Supply voltage present

    2. Fault

    3. Port status

N. Environmental rating:

    1. Operating temperature: -40 degrees Fahrenheit (°F) to 140°F

    2. Humidity: 95 percent relative humidity, non-condensing

Figure 3-1. Allen-Bradley Stratix switch

Source: Rockwell Automation 2021b.

3.2.2 Cost

The costing for Allen-Bradley Stratix switches varies based on features such as the number of ports, managed or unmanaged, DLR connectivity, etc. Retail pricing for a few common Stratix switches that are typically used in PLC panels is shown in Table 3-1 for reference. Although unmanaged options are available for industrial panel-mounted switches they are not recommended. Each switch will need to be sized individually based on the network requirements for that panel.

Table 3-1. Allen-Bradley Stratix switches

Component	Component cost[a]
1783-BMS10CGN Stratix 5700 10-port managed switch	$3,032
1783-BMS06SA Stratix 5700 6-port managed switch	$1,352
1783-US5T Stratix 2000 unmanaged switch	$155

a. Retail cost information obtained from North Coast Electric website (North Coast Electric 2021a–c).

3.2.3 Rack-Mounted Switches (with Redundant Network Access)

Rack-mounted network switches should support the following design features and protocols:

A. Support Ethernet 10/100/1000 Mbps

B. Ethernet backbone uplink modules for connection to multimode and/or single-mode fiber via type LC connectors

C. Backbone (trunk) fiber ports shall be via SFP modules

D. Provide as required (plus at least two spare) 10/100/1000 MBit/s port (twisted pair) at each Ethernet switch

E. Support SNMP v3 and web-based management

F. Rapid Spanning Tree Protocol

G. IGMP support for IP multicast filtering to enable switches to automatically route messages only to appropriate ports

O. Check all received data for validity

   1. Discard invalid and defective frames or fragments

P. Monitor connected TP/TX line segments for short-circuit or interrupt using regular link test pulses in accordance with IEEE 802.3

H. Monitor attached fiber-optic lines for open circuit conditions in accordance with IEEE 802.3

I. Distance vector protocols:

   1. Routing Information Protocol (RIP)

   2. Border Gateway Protocol

   3. Rapid Spanning Tree Protocol

J. Link state protocols:

   1. Open Shortest Path First (OSPF)

K. Redundancy protocols:

   1. Hot Standby Router Protocol (HSRP)

L. Layer-3 LAN Base: support for static IP routing; support for Switched Virtual Interface (SVI)

M. Layer-3 IP base: RIP, EIGRP stub, OSPF for routed access, Policy-Based Routing (PBR), IPv4 and IPv6 EIGRP stub routing, IPv6 Unicast Reverse Path forwarding (uRPF), IPV6 PBR, Virtual Router Redundancy Protocol (VRRPv3), Policy Classification Engine, HSRP v6

N. Layer-3 IP services: OSPF, EIGRP, Border Gateway Protocol (BGP), Intermediate System to Intermediate System (IS-IS), Virtual Routing and Forwarding (VRF-lite)

O. Software support for IPv4 and IPv6 routing, multicast routing, modular quality of service (QoS), flexible netflow (FNF) and enhanced security features

P. Dual redundant power supplies

Q. LED status lights to indicate

4. Power: supply voltage present

5. Fault

6. Port status

R. Environmental rating:

3. Operating temperature: 32°F to 122°F

4. Humidity: 95 percent relative humidity, non-condensing

Figure 3-2. Cisco Catalyst 9000 family switch

Source: Cisco Systems 2021.

3.2.4 Cost

Like the Industrial panel-mounted switches, the costing for the Cisco Catalyst 9000 series varies based on features such as the number of ports, stackability, etc. Retail pricing for a few common Catalyst 9000 switches is shown in Table 3-2 for reference. Each switch will need to be sized individually based on the OT network requirements for that particular switch.

Table 3-2. Cisco Catalyst 9000 switches

Component	Component cost[a]
C9200-24P-E 24-port managed switch	$1,416
C9300-48P-A 48-port managed switch	$5,910

a. Retail cost information obtained from CDW 2021a–b.

3.3 Uninterrupted Power Supplies

Uninterrupted Power Supplies (UPS) should be used during a loss of power as a backup power source so that operators can be notified of a power loss and the SCADA system can temporarily maintain monitoring and control functions. The UPS can also help protect against potential damage to your equipment during power surges and spikes.

A tower style UPS like the APC SRT1500XLA should be used within the control panel. A rackmount UPS like APC SRT1500RMXLA-NC and additional rackmount external

batteries like APC SRT48RMBP should be used inside the network rack to provide backup power for approximately 4 hours.

3.3.1 Control Panel Uninterrupted Power Supply

Uninterrupted power supplies should support the following design features:

A. Double Conversion, true online type

B. Tower type format

C. Waveform: Pure sine wave

D. Power factor correction

E. Provide enough time to notify operator of in pending power loss when UPS is exhausted

F. Frequency range: 45-65 HZ

G. Input protection: Fuse or Circuit Breaker

H. Output voltage regulation: ±1% online and ±2% on battery mode.

I. Battery: Sealed, lead-acid; maintenance free.

J. Three stage battery charging for prolonged battery life.

K. Battery over discharge protection.

L. Input power cord.

M. Output receptacles.

N. Efficiency:

   1. Normal mode, minimum: 89%.

   2. Efficiency mode, minimum: 95%.

   3. Battery mode, minimum: 83%.

O. Operating temperature: 32 to 104 DEGF.

P. Relative humidity: 5-95% non-condensing.

Q. Integral bypass to automatically bypass UPS on selected fault conditions.

R. Front panel indication of UPS status and alarm conditions.

   1. UPS Fault.

   2. UPS on battery.

   3. UPS is online and operating normally.

4. Battery low.
5. UPS in bypass.

S. Utilize network management card to enable remote annunciation of the following conditions.

1. UPS Fault.
2. UPS on battery.
3. UPS is online and operating normally.
4. Battery low.
5. UPS in Bypass

T. Agency Approvals:

1. Safety: UL 1778.
2. Emissions: FCC Part 15 (Class A).

Figure 3-3. APC Smart-UPS SRT 1500 Tower

Source: APC

3.3.2 Cost

The costs for both the UPS as well as the network management card to provide remote monitoring and control of the UPS are shown below in Table 3-3 for reference.

Table 3-3. APC Smart-UPS SRT 1500, UPS Network Management Card

Component	Component cost[a]
APC Smart-UPS SRT 1500VA, 120V, LCD, tower, 6x NEMA 5-15R outlets	$1,450
UPS Network Management Card 3 with Environmental Monitoring	$539

a. Retail cost information obtained from APC website (APC 2021a-b).

3.3.3 Rackmount Uninterrupted Power Supply

Uninterrupted power supplies should have the following design features:

A. Double Conversion, true online type

B. Network Rackmount type format

C. Waveform: Pure sine wave

D. Power factor correction

E. Minimum 4 hours power ride through of 100% of connected load without incoming power.

   1. Provide extended battery or batteries as necessary to achieve the specified battery run time.

F. Frequency range: 45-65 HZ

G. Input protection: Fuse or Circuit Breaker

H. Output voltage regulation: ±1% online and ±2% on battery mode.

I. Battery: Sealed, lead-acid; maintenance free.

J. Three stage battery charging for prolonged battery life.

K. Battery over discharge protection.

L. Input power cord.

M. Output receptacles.

N. Efficiency:

   1. Normal mode, minimum: 89%.

   2. Efficiency mode, minimum: 95%.

   3. Battery mode, minimum: 83%.

O. Operating temperature: 32 to 104 DEGF.

P. Relative humidity: 5-95% non-condensing.

Q. Integral bypass to automatically bypass UPS on selected fault conditions.

R. Front panel indication of UPS status and alarm conditions.

1. UPS Fault.
2. UPS on battery.
3. UPS is online and operating normally.
4. Battery low.
5. UPS in bypass.

S. Utilize network management card to enable remote annunciation of the following conditions.

1. UPS Fault.
2. UPS on battery.
3. UPS is online and operating normally.
4. Battery low.
5. UPS in Bypass

T. Agency Approvals:

1. Safety: UL 1778.
2. Emissions: FCC Part 15 (Class A).

Figure 3-4. APC Smart-UPS SRT 1500 Rackmount

Source: APC

Figure 3-5. APC Smart-UPS SRT Battery Pack

Source: APC

3.3.4 Cost

Unlike the tower UPS, the rackmount UPS is bundled with a network management card. Additional Battery Packs may be required to achieve necessary backup time. The battery packs are stackable up to 10 units to provide the necessary backup time. Retail prices for the UPS and the battery pack are shown in Table 3-4 below.

Table 3-4. APC Smart-UPS SRT 1500 Rackmount, APC Smart-UPS SRT Battery Pack

Component	Component cost[a]
APC Smart-UPS SRT 1500VA, 120V, LCD, rackmount, 2U, 6x NEMA 5-15R outlets, w/network card	$1,975
APC Smart-UPS SRT Battery Pack (1kVA & 1.5kVA) 48V, 594VAh, rackmount, 2U	$839

b. Retail cost information obtained from APC website (APC 2021c-d).

3.4 OT Cybersecurity and Disaster Recovery

This section describes OT cybersecurity and disaster recovery for the Sewer District, including OT access control, OT network monitoring and logging software, and cost.

3.4.1 OT Access Control

To manage users on the OT network, consider implementing Microsoft Active Directory Domain Server (AD DS). AD authenticates and authorizes all users and computers in the domain network, assigns and enforces security polices for all computers, provides authentication and authorization mechanisms, and establishes a framework to deploy other related services.

3.4.2 OT Network Monitoring and Logging Software

OT network traffic events should be logged and stored on a centralized server that has enough memory to allow personnel to monitor and troubleshoot network issues. SolarWinds Network Performance Monitor and Kiwi Syslog Sever platform provide centrally managed syslog messages, real-time alerts, storage, and report generation.

Network monitoring software should provide the following features:

A. Network mapping tool and SNMP scanner

B. Network monitoring software with alerts

C. Network Packet Analyzer and Capture (PCAP) tool

D. Network path analysis and uptime monitor

E. Infrastructure monitoring

The network monitoring system (NMS) on the local OT network shall be used to monitor the operation of OT system network hosts. Network hosts shall be scanned only after confirming with the vendor that the device can be safely scanned. For example, Allen-Bradley PLC-5 or SLC PLCs are known to be sensitive to scanning.

3.4.3 Cost

Retail pricing for the SolarWinds Network Performance Monitoring and Syslog server logging is shown in Table 3-5 for reference. The SolarWinds NPM SL250 perpetual license provides management of up to 250 elements, which will meet the current and anticipated future needs of the Sewer Utility's OT network.

Table 3-5. Network monitoring and logging software

Component	Component cost[a]
SolarWinds NPM SL250 perpetual license	$7,279
SolarWinds Kiwi Syslog Server	$319

a. Retail cost information obtained from SolarWinds 2021a–b.

3.5 Multifactor Authentication for HMI Software

Because of increasing cybersecurity risks, a zero-trust security model should be used when accessing the control system equipment, particularly from a remote location outside of the OT network. One additional layer of security that should be considered is multifactor authentication. It is recommended that all mobile devices connecting to the control network equipment should be protected with a multifactor authentication application. There are several multifactor authentication applications including DUO, which has a partnership with Cisco network for more integrated zero-trust security solutions. Most multifactor authentication costing is done on a monthly subscription basis per user at a cost of approximately $6 to $10 per user per month based on the features used.

3.6 Version Control and Backup Software for OT Systems

This section describes version control and backup software for OT systems, including version control software and secure offline storage and cost for each.

3.6.1 Version Control Software

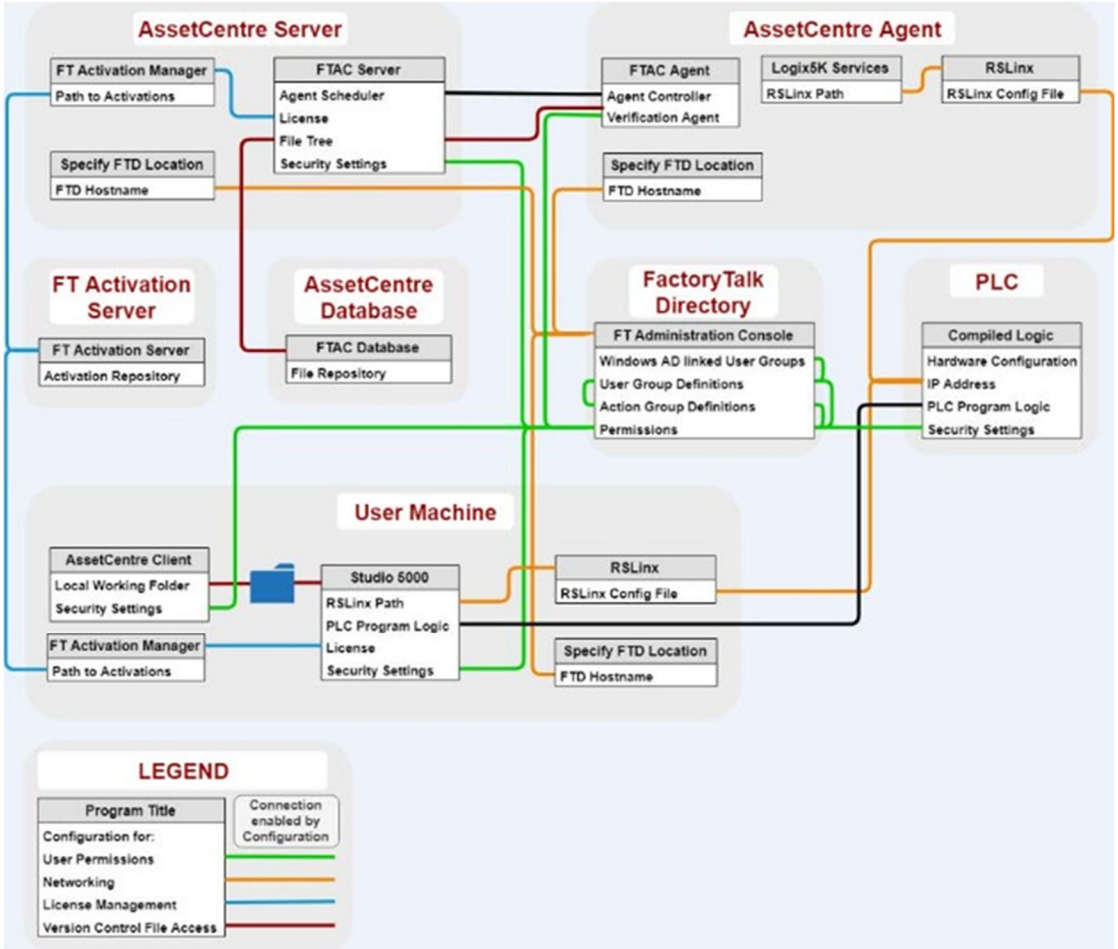
In a disaster response scenario, it is critical to have current configuration files for ICSs components (PLCs, operator panel, network switches, motor drives, etc.). Rockwell Software FactoryTalk (FT) Asset Centre provides a centralized tool for securing, managing, versioning, tracking, and reporting automation-related asset information across the entire Sewer Utility.

Rockwell Software FT AssetCentre is dedicated software for securing, managing, tracking, and documenting (versioning) the control system assets of the Sewer Utility.

FT AssetCentre will allow Sewer Utility staff to provide archive and disaster recovery for Allen-Bradley equipment, audit trails of programming changes, provide security on access to view and change production PLC code, and maintain controls assets along their useful life cycle. From a maintenance and troubleshooting standpoint FT AssetCentre has the capability to compare versions of Rockwell Software Studio5000 PLC code, which allows users to see programming changes quickly and easily between the two versions being compared. Also, FT AssetCentre can communicate directly with the Studio5000 Logix PLCs to retrieve scheduled backups and/or download the last known version to the processor itself, allowing all backups and version changes must be done automatically.

The graphic shown in Figure 3-6 shows the necessary requirements for the user permissions, network connections (and permissions), licensing, and version control. In the graphic the PLC represents all PLCs within the Sewer Utility's OT network and the user machine represents that field programming PCs. The FT AssetServer, FT Directory, and FT AssetCentre Agent are server PCs housed within the OT network.

Figure 3-6. Logical relationships of Rockwell software products required for FactoryTalk AssetCentre



Source: Rockwell Automation 2021c.

3.6.2 Version Control Software Cost

Retail pricing for Rockwell Software FT AssetCentre is shown in Table 3-6 for reference. Rockwell Software FT AssetCentre is available in two different formats: perpetual (ownership) and subscription. Perpetual licensing also has the option to pay a yearly support cost.

Table 3-6 highlights the costing associated with the two formats. Also, the Sewer Utility may elect to add the Archive Management of Change module, which would allow the formal approval (and documentation) of changes to be integrated within the FT AssetCentre software, rather than being done separately. Only one server and license is anticipated to be required for the Sewer Utility.

Table 3-6. Network monitoring and logging software

Component	Perpetual[a]	Subscription
FT AssetCentre one-time cost	$16,300/license	N/A
FT AssetCentre annual cost	$3,260/server/year	$6,600/server/year
Archive Management of Change module one-time cost	$6,000/license	N/A
Archive Management of Change module annual cost	$1,317/server/year	$2,439/server/year

a. Retail cost information obtained from Border States Electric 2021a–b.

3.6.3 Secure Offline Storage

In the event of a ransomware attack on the Sewer Utility control system, secure offline storage of Sewer Utility control system files (software licenses, configuration files, environmental compliance data, etc.) will be critical for the timely recovery of affected systems. The Sewer Utility should consider creating routine offline copies of ICS files. The Sewer Utility can either self-manage storage of physical media locally or use a company like Iron Mountain to store files at a secure off-site facility either in the cloud or with physical media.

3.6.4 Secure Offline Storage Cost

Table 3-7 shows the costing for offline storage via a tape drive and storage media for the backups. Alternatively, off-site storage via a service company like Iron Mountain requires a specific quote but is costed based on the number of virtual machines (VMs) being protected and gigabytes (GB) of data begin backed up. Payments for those services are generally done as a monthly or yearly service cost. An estimated yearly cost is shown in Table 3-8.

Table 3-7. LTO-7 tape drive and storage media

Component	Component cost[a]
HPE StoreEver LTO-7 Ultrium 15000 - tape drive - LTO Ultrium - SAS-2	$3,274
Quantum - LTO Ultrium 7 x 1 - 6 TB - storage media	$78

a. Retail cost information obtained from CDW 2021c–d.

Table 3-8. Off-site Storage Service

Component	Component cost[a]
Estimated yearly cost based on 5 VM and 10 GM/month of data	$896

a. Retail cost information obtained from Panoptics 2021.

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4 PLC Hardware and Software

This section describes the Allen-Bradley CompactLogix 5380 controller and Compact 5000 I/O platform components selected as the new Sewer Utility standard for WWTP and remote pump station PLC design and implementation. The section also provides a summary of the evaluation approach by which these PLC components were selected. The costing provided in this section is current as of the time of writing but may vary greatly depending on continuing supply chain issues.

4.1 Allen-Bradley CompactLogix 5380 Controller and Compact 5000 I/O Standard Components

The Allen-Bradley CompactLogix 5380 controller and Compact 5000 I/O platform comprise several component options and features that allow for flexibility in designing a PLC system that aligns with Sewer Utility preferences. The platform does not use a chassis and all modules are DIN-rail-mountable. This section documents the platform components that are recommended for the Sewer Utility to standardize on for future design and implementation projects. A summary table (Table 4-1) comprising the recommended platform components is provided in Section 4.1.6. An example of a PLC rack assembled from controller and I/O modules within this product line is provided in Figure 4-1.

Figure 4-1. Allen-Bradley CompactLogix 5380 controller with Compact 5000 I/O modules

Source: Rockwell Automation 2018a.

4.1.1 Controller

This section describes the controller module and recommended accessories of the Allen-Bradley CompactLogix 5380 PLC platform.

Controller Module

The Allen-Bradley CompactLogix 5380 controller family includes several controller modules that feature a range of capabilities in terms of user memory, local I/O module capacity, and supported EtherNet/IP connections. The retail cost for these controllers

currently ranges from roughly $1,300 to $16,000 depending on the capabilities of the controller (North Coast Electric 2021d). Selecting a controller that is right-sized for the application can result in component cost savings and is recommended over a one-size-fits-all approach to controller module selection. A 5069-L320ER controller is depicted in Figure 4-2. This controller, for example, has 2 megabytes (MB) of user memory and supports up to 16 local I/O modules and 40 EtherNet/IP connections.

Figure 4-2. Allen-Bradley 5069-L320ER CompactLogix 5380 controller

Source: North Coast Electric 2021e.

All controller modules in the Allen-Bradley 5380 CompactLogix platform include two built-in 1 Gbps Ethernet ports. These ports can be configured for linear or DLR topologies where the ports share one IP address, or the ports can be configured with unique IP addresses to support network segmentation approaches. All controllers have a built-in Universal Serial Bus (USB) port for local programming, configuration, firmware updates, and online edits. Controllers also support Secure Digital (SD) memory cards for storing non-volatile memory.

Note, the CompactLogix 5380 controllers with part numbers ending in ERM, ERMK, and ERP include integrated motion and other advanced features that are not used in typical wastewater applications. The Sewer Utility is unlikely to leverage the additional functionality provided by these controllers, so investment in these higher-cost components is not recommended.

Controller Accessories

The Allen-Bradley 5380 CompactLogix controllers can be provided with spring clamp or screw clamp terminals for power connections, which must be ordered separately from the controller module. Either terminal kit would be suitable, but Sewer Utility staff are likely already familiar with screw clamp terminals based on the Sewer Utility's existing ICS infrastructure. For this reason, the Allen-Bradley 5069-RTB64-SCREW power terminal kit is recommended.

An SD memory card is also recommended for non-volatile memory storage of application programming and data. A 2 GB SD memory card (part 1784-SD2) ships with each controller and should provide sufficient memory storage for most, if not all, Sewer Utility applications.

4.1.2 EtherNet/IP Adapter

This section describes the Allen-Bradley Compact 5000 I/O EtherNet/IP adapter recommended for the Sewer Utility.

EtherNet/IP Adapter

The Allen-Bradley Compact 5000 I/O platform includes two types of EtherNet/IP adapters that serve as communication modules for remote input/output (RIO) racks: the 5069-AENTR and 5069-AEN2TR. Both EtherNet/IP adapters facilitate high-speed data transfer between the connected Compact 5000 I/O modules within the RIO rack and one or more CompactLogix 5380 controllers (or other compatible controllers) on a shared EtherNet/IP network. Both EtherNet/IP adapters also include two built-in 1 Gbps Ethernet ports. These ports can be configured for linear or DLR topologies where the ports share one IP address, or a single port can be used to connect to a star network topology.

The most significant advantage that the 5069-AENTR has over the 5069-AEN2TR is some security features included in what Allen-Bradley refers to as Protected Mode. Among other things, these features are meant to reduce the attack surface of the device by preventing configuration changes, firmware updates, and remote resets from occurring once the adapter is exchanging I/O with a controller. While the 5069-AEN2TR does not support Protected Mode, the adapter has a four-character digital display that communicates status and fault messages, which can help with troubleshooting. The 5069-AEN2TR also supports SD memory cards for storing the adapter's configuration in non-volatile memory. The latter feature allows for the adapter to automatically revert to its last saved configuration on power-up, which allows the device to automatically recover from loss or corruption of internal memory. While both EtherNet/IP adapters have advantages, the enhanced troubleshooting and resilience features of the 5069-AEN2TR are likely to be more beneficial to the Sewer Utility. For this reason, HDR Engineering, Inc. (HDR) recommends that the Sewer Utility standardize on the 5069-AEN2TR for future RIO racks (Figure 4-3).

Figure 4-3. Allen-Bradley 5069-AEN2TR Compact 5000 I/O EtherNet/IP adapter

Source: North Coast Electric 2021f.

EtherNet/IP Adapter Accessories

The Allen-Bradley 5069-AEN2TR EtherNet/IP adapter can be provided with spring clamp or screw clamp terminals for power connections, which, like the controller module, must be ordered separately from the EtherNet/IP adapter module. The power terminal kits used for the controller module are identical for the 5069-AEN2TR. As discussed for the controller module, HDR recommends that the Sewer Utility standardize on the Allen-Bradley 5069-RTB64-SCREW power terminal kit.

An SD memory card is also recommended for non-volatile memory storage of adapter configuration. A 1 GB SD memory card, the smallest available from Allen-Bradley, should provide ample memory storage for the adapter configuration.

4.1.3 Power Supply Considerations

The CompactLogix 5380 controller and Compact 5000 I/O platform does not include power supply modules like previous generations of the CompactLogix product line. Instead, the system requires the use of external power supplies that are wired to the power terminals on the CompactLogix 5380 controller or Compact 5000 I/O EtherNet/IP adapter. Power is distributed from the controller/adapter to the connected Compact 5000 I/O modules via a module (MOD) power bus. Similarly, power is distributed from the controller/adapter to the instrumentation with I/O connections to the Compact 5000 I/O modules via a sensor/actuator (SA) power bus. Both of these power buses reside at the rear of the controller/adapter and I/O modules and are made continuous by the interconnection of the modules.

Rockwell Automation recommends providing separate external power supplies for the MOD and SA power buses. This approach prevents a scenario where both power buses are lost because of the failure of a single component. The MOD power bus must be supplied with 24 volts direct current (VDC) power. While the SA power bus may be

powered via 24 VDC or 120 volts alternating current (VAC), HDR recommends that the Sewer Utility standardize on 24 VDC for the SA power bus. According to National Fire Protection Association (NFPA) 70E: Standard for Electrical Safety in the Workplace, all voltages 50 volts (V) and greater are considered to present a shock hazard under most circumstances (NFPA 2021). In general, standardizing on the use of 24 VDC controls and power distribution, to the extent possible, within industrial control panels and for field instrumentation can reduce or eliminate shock hazards for personnel.

4.1.4 I/O Modules

This section describes the Allen-Bradley Compact 5000 I/O modules recommended for the Sewer Utility. To reduce shock hazards within industrial control panels and at field instrumentation, HDR recommends that the Sewer Utility standardize on 24 VDC control voltage for all I/O modules on future projects, when feasible. The I/O modules recommended in this section have been selected to conform with this 24 VDC control voltage standard.

Analog Input Module

HDR recommends that the Sewer Utility standardize on the Allen-Bradley 5069-IF8 module for analog inputs (Figure 4-4). This module supports current- and voltage-based two- and four-wire analog devices. A combination of these device types may be wired to the same module. Each module has eight available channels wired as differential inputs.

Figure 4-4. Allen-Bradley 5069-IF8 Compact 5000 I/O analog input module

Source: North Coast Electric 2021g.

Note, the Compact 5000 I/O platform also includes four-channel analog input modules that support thermocouple and resistance temperature detectors (RTDs) in addition to the two- and four-wire devices supported by the 5069-IF8 analog input module. However, unless thermocouples or RTDs are to be wired to the analog input module, the Sewer Utility would gain no benefit from using a module with fewer available channels.

Analog Output Module

HDR recommends that the Sewer Utility standardize on the Allen-Bradley 5069-OF8 module for analog outputs (Figure 4-5). This module supports current- or voltage-based analog outputs. Each module has eight available channels wired as differential outputs.

Figure 4-5. Allen-Bradley 5069-OF8 Compact 5000 I/O analog output module

Source: North Coast Electric 2021h.

Digital Input Module

HDR recommends that the Sewer Utility standardize on the Allen-Bradley 5069-IB16F module for digital inputs (Figure 4-6). This module has 16 available channels wired as sinking 24 VDC inputs.

Figure 4-6. Allen-Bradley 5069-IB16F Compact 5000 I/O digital input module

Source: North Coast Electric 2021i.

The 5069-IB16F is the high-speed variant of the 16-channel 24 VDC digital input modules available within the Compact 5000 I/O platform, which allows for connection of higher-speed frequency inputs for counter applications. A common application of counter applications in wastewater is for flow totalization where magmeter frequency outputs are monitored to determine total flows. Given that the high-speed variant of the digital input module retails for roughly $30 more than the standard digital input module, there is not likely to be considerable cost savings from only using the high-speed module for counter applications. Standardizing on two digital input module types would also require additional spare parts to be managed. For these reasons, HDR recommends that the Sewer Utility standardize on the 5069-IB16F for all digital input applications.

Digital Output Module

HDR recommends that the Sewer Utility standardize on the Allen-Bradley 5069-OB16 module for digital outputs (Figure 4-7). This module has 16 available channels wired as sourcing 24 VDC outputs.

Figure 4-7. Allen-Bradley 5069-OB16 Compact 5000 I/O digital output module

Source: North Coast Electric 2021j.

Unlike the previously discussed I/O modules, the 5069-OB16 module does not draw current from the SA power bus. Instead, wiring to an external power supply is required for the module, which allows for the digital output circuits to be isolated from the SA power bus used by other I/O modules.

I/O Module Accessories

The Allen-Bradley analog and digital I/O modules can be provided with spring clamp or screw clamp terminals for I/O connections. These terminal kits must be ordered separately from the modules. As discussed for the controller module, HDR recommends that the Sewer Utility standardize on the screw terminal kit variant, the Allen-Bradley 5069-RTB18-SCREW terminal kit.

4.1.5 End Cap

All CompactLogix 5380 controller and Compact 5000 I/O racks require installation of a 5069-ECR end cap on the right side of the rightmost module in the rack (see Figure 4-8). The end cap covers the exposed interconnections like the MOD and SA power buses on the rightmost module within the rack. Failure to install the end cap can result in equipment damage and risk of electric shock.

Figure 4-8. Allen-Bradley 5069-ECR CompactLogix 5380 and Compact 5000 I/O end cap

Source: EESCO 2021.

4.1.6 Recommended Standard Component Summary Table

The Allen-Bradley CompactLogix 5380 controller and Compact 5000 I/O platform components recommended for the Sewer Utility standard PLC and RIO components are summarized in Table 4-1.

Table 4-1. Allen-Bradley CompactLogix 5380 controller and Compact 5000 I/O platform standard components summary

Part number	Type	Description
5069-L3xxER	Controller	CompactLogix 5380 controller: sized per application
5069-RTB64-SCREW	Controller and EtherNet/IP adapter accessories	Screw clamp power terminal kit
1784-SD2	Controller accessories	SD memory card for application and data storage: 2 GB
5069-AEN2TR	EtherNet/IP adapter	Compact 5000 I/O EtherNet/IP adapter for RIO racks
1785-SD1	EtherNet/IP adapter accessories	SD memory card for configuration storage: 1 GB
5069-IF8	Analog input module	Analog input module: 8-channel, differential
5069-OF8	Analog output module	Analog output module: 8-channel, differential
5069-IB16F	Digital input module	Digital input module: 16-channel, high-speed, sinking
5069-OB16	Digital output module	Digital output module: 16-channel, sourcing
5069-RTB18-SCREW	I/O module accessories	Screw clamp terminal kit: 18-pin
5069-ECR	End cap	End cap: required on rightmost module in rack

4.2 PLC Programming Software

The Allen-Bradley CompactLogix 5380 controllers are configured and programmed with Rockwell Automation's Studio 5000 Logix Designer Application. This is the same software used to program the Sewer Utility's existing CompactLogix controllers from previous generations of the product line and HDR believes that the Sewer Utility already owns a license for the software. The CompactLogix 5380 controllers have minimum Logix Designer version requirements, which ranges from Version 28.00.00 to Version 29.00.00 for the controllers most suitable to the Sewer Utility's applications (Rockwell Automation 2020).

4.3 PLC Platform Evaluation

In TM-2, Section 6.1.1, several requirements were identified for the Sewer Utility's next PLC platform standard. These PLC platform requirements include the following:

- Support integration of an increasing number of Ethernet devices
- Compatible with existing PLC programming logic
- Actively supported by the manufacturer for the next 10 to 15 years
- Manufactured by Allen-Bradley to preserve the Sewer Utility's existing investment in standardizing on Allen-Bradley PLCs

Of the PLC platforms currently offered by Allen-Bradley, several controllers would meet the technical requirements. However, only two controller families are likely to satisfy the long-term active support requirements: ControlLogix 5580 and CompactLogix 5380. These controllers are compared in subsequent paragraphs.

Note, Allen-Bradley also offers a relatively new CompactLogix 5480 line of controllers that runs an instance of Windows 10 Internet of Things (IoT) Enterprise "in parallel" with the Logix control engine (Rockwell Automation 2021a). The intent of this offering is to allow advanced data processing and analytics to be shifted down from central servers to the device level. However, HDR has several concerns regarding the stability of the Windows 10 operating system, its fluctuating demands on device resources, and the high number of vulnerabilities that require frequent patches and updates from Microsoft. Long-term support of the Windows 10 operating system is also dubious, given that the extended support window for Windows 10 is currently slated to end on October 14, 2025 (Microsoft 2021). For these reasons, the CompactLogix 5480 product line was not considered as a viable candidate for the next Sewer Utility PLC platform standard.

4.3.1 Ease of Migration

Both the ControlLogix 5580 and CompactLogix 5380 controllers are made by the same manufacturer as the Sewer Utility's existing PLCs and share the same native industrial Ethernet communications protocol (EtherNet/IP) and programming environment as the existing CompactLogix PLCs. When it comes to the future migration of existing CompactLogix controllers, either platform would allow for relatively simple migration of existing programming logic and preservation of existing SCADA communication driver configuration.

The existing Allen-Bradley SLC 5/05 and MicroLogix 1500 PLCs that are recommended for near-term replacement are programmed via Rockwell Automation's RSLogix 500 software, which is a different programming environment from the Studio 5000 Logix Designer Application software used to program both the ControlLogix 5580 and CompactLogix 5380 controllers. The SLC 5/05 PLCs also use a different communication driver to establish data exchange with the Sewer Utility's AVEVA SCADA software. Because both candidate controllers share a common programming environment and require the same EtherNet/IP-based communication driver, neither controller has a distinct advantage when it comes to migrating the existing programming logic to the new platform and would both require transitioning to the communication driver currently used by the Sewer Utility's existing CompactLogix PLCs.

One significant benefit that the CompactLogix 5380 and Compact 5000 I/O platform has over the ControlLogix 5580 platform in terms of ease of migration is its form factor. The footprint of the CompactLogix 5380 and Compact 5000 I/O platform components is considerably smaller, which could reduce the amount of control panel modifications required for replacement of existing PLCs within existing enclosures. When it comes to SLC 5/05 PLC rack replacement, the CompactLogix 5380 and Compact 5000 I/O components could fit within the SLC 5/05 footprint with room to spare, assuming a one-for-one component replacement. The chassis required by the ControlLogix product line have a roughly identical footprint to those required by the SLC 500 product line. The difference in form factor will be more pronounced when it comes to replacement of the MicroLogix 1500 PLCs, which have a smaller footprint than either candidate platform. For these remote pump station control panel applications, the smaller footprint of the CompactLogix 5380 and Compact 5000 I/O components presents a significant advantage.

4.3.2 Capability

When determining modern controller requirements, programming application memory size (in megabytes) and maximum number of IP nodes supported are two significant metrics that are commonly considered. The former represents the available memory for the programming file and the data being handled, while the latter, in general terms, indicates how many IP devices the controller can communicate with. Table 4-2 includes a comparison of these metrics for the two Allen-Bradley controller families considered for the Sewer Utility. To provide some context for the comparison, the table also provides the actual memory used by the existing CKTP ultraviolet (UV) system PLC, which appears to have the largest memory usage of all PLCs in the Sewer Utility's inventory. For additional context, the table also includes an estimate of the maximum number of IP nodes that will need to communicate with any one PLC in the future Sewer Utility SCADA system. This estimate is based on the solids processing building (SPB) PLC (PLC 7105) and a scenario where the existing SPB motor control centers (MCCs) are upgraded with EtherNet/IP motor controllers and CKTP expansion adds loads to these MCCs. An allowance for 10 new Ethernet-capable instruments is also included in this estimation.

Table 4-2. Allen-Bradley CompactLogix 5380 and ControlLogix 5580 controller comparison

Controller family	Application memory size (MB)[a]	Max IP nodes supported[a]
CompactLogix 5380 standard controller	0.6–10.0	16–180
ControlLogix 5580 standard controller	3–40	100–300
Existing CKTP UV SCC 3100 controller memory used	~1.54	----
Estimated maximum IP nodes communicating to one controller in future Sewer Utility SCADA system	----	~75

a. Metrics obtained from Rockwell Automation literature (Rockwell Automation 2018b and Rockwell Automation 2019).

While PLC memory usage will increase somewhat as the Sewer Utility acquires more data from Ethernet-capable devices in the future, it is not anticipated that the Sewer Utility will have applications that exceed the upper limit on the ControlLogix 5380 memory size range in the next 10 to 15 years. Nor is it anticipated that a single PLC within the Sewer Utility SCADA system will need to communicate with more IP nodes than the CompactLogix 5380 controllers can support within that time frame. Based on memory size and the number of IP nodes supported, the CompactLogix 5380 presents a more right-sized option for the Sewer Utility's needs.

Another consideration for modern controllers is Ethernet communication speed capabilities. Both the CompactLogix 5380 and ControlLogix 5580 controllers are capable of 1 Gbps Ethernet communications. ICSs are gradually migrating from 100 Mbps port speeds to support higher data communication rates at the controller and device level, and 1 Gbps is quickly becoming the new standard. Having controllers that support higher port speeds will allow the Sewer Utility to benefit from other proposed improvements to the Sewer Utility SCADA system network infrastructure and increase the likelihood that the controllers remain compatible with equipment that may be installed in the future.

One of the major advantages that the ControlLogix 5580 controllers have over the CompactLogix 5380 controllers is their support for controller redundancy. However, as identified in TM-2, controller redundancy is not a requirement for the Sewer Utility. While the ControlLogix 5580 controllers have some additional technical functionality and features, like hot-swappable I/O modules, these are not critical features that would present sufficient drivers to select an oversized controller on their merits alone.

4.3.3 Cost

In terms of cost, the CompactLogix 5380 controller and associated Compact 5000 I/O components are the clear choice over the ControlLogix product line. Retail pricing for components required for a single, hypothetical seven-slot PLC rack with similar I/O capabilities is provided in Table 4-3 for reference. Note, because of the difference in I/O module costs, the cost delta will become more pronounced as the number of I/O modules in the racks increases.

Table 4-3. Allen-Bradley CompactLogix 5380 and ControlLogix 5580 component cost comparison

Component	CompactLogix 5380/ Compact 5000 I/O component cost[a]	ControlLogix 5580/ ControlLogix I/O component cost[a]
7-slot chassis	Not required	$632
Rack power supply module (24 VDC)	Not required	$1,137
Controller module, 3 MB, support for at least 60 IP nodes	$5,586	$6,404
Analog input module, 8-channel	$867	$1,327
Analog output module, 8-channel	$1,520	$2,494
Digital input module, 16-channel, high-speed	$292	$616
Digital output module, 16-channel	$340	$689
Slot filler (quantity of 2)	Not required	$70
I/O module terminal blocks (quantity of 4)	$248	$384
Controller module terminal blocks	$34	Not required
End cap	$25	Not required
Total	**$8,912**	**$13,753**

a. Retail cost information obtained from North Coast Electric website (North Coast Electric 2021d).

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5 References

APC

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2021b UPS Network Management Card 3 with Environmental Monitoring. https://www.apc.com/shop/us/en/products/UPS-Network-Management-Card-3-with-Environmental-Monitoring/P-AP9641?Chat_CSC_ID=a50002. Viewed on December 1, 2021.

2021c APC Smart-UPS SRT 1500VA, 120V, LCD, rackmount, 2U, 6x NEMA 5-15R outlets, w/network card. https://www.apc.com/shop/us/en/products/APC-Smart-UPS-SRT-1500VA-120V-LCD-rackmount-2U-6x-NEMA-5-15R-outlets-w-network-card/P-SRT1500RMXLA-NC?Chat_CSC_ID=a50002. Viewed on December 1, 2021.

2021d APC Smart-UPS SRT Battery Pack (1kVA & 1.5kVA) 48V, 594VAh, rackmount, 2U. https://www.apc.com/shop/us/en/products/APC-Smart-UPS-SRT-Battery-Pack-1kVA-1-5kVA-48V-594VAh-rackmount-2U/P-SRT48RMBP?Chat_CSC_ID=a50002. Viewed on December 1, 2021.

Border States Electric

2021a FactoryTalk AssetCentre Perpetual and Subscription Costing. Obtained on August 27, 2021.

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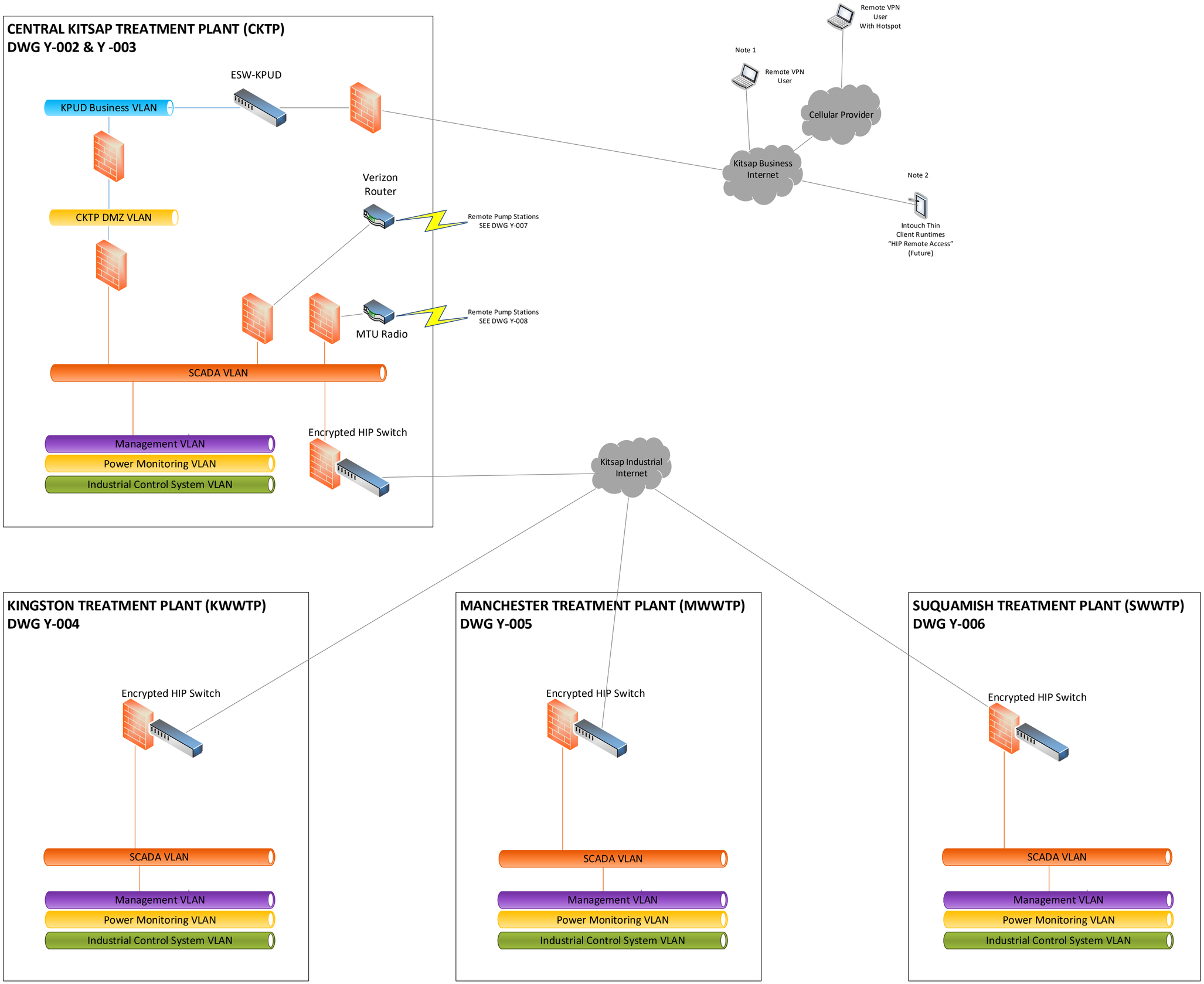
TM-4: System Architecture Conceptual Design

Sewer Utility SCADA Master Plan

Kitsap County Public Works
Sewer Utility Division

October 26, 2021

Notes:
1. All mobile wireless communications will use VPN for AAA (authentication, authorization, accounting) and encryption.
2. Tablets will be updated with Group Policy Objects from Active Directory. This excludes devices based on Android or IOS operating systems



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CLIENT PROJECT NUMBER DATE

Kitsap County Public Works
Sewer Utility Division
12351 Brownsville Highway NE
Poulsbo, WA 98370

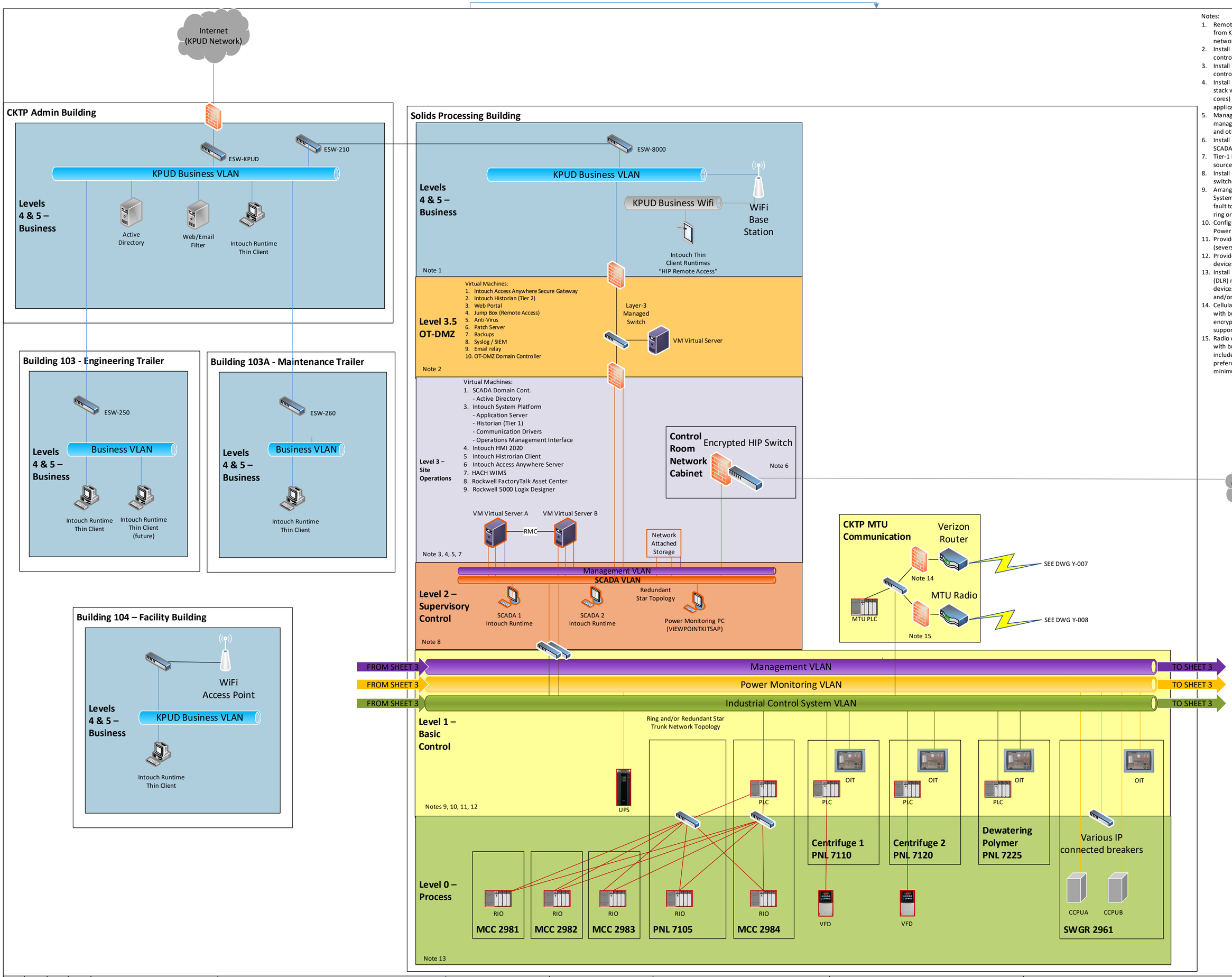
KITSAP COUNTY PUBLIC WORKS
SEWER UTILITY DIVISION
SEWER UTILITY SCADA MASTER PLAN

SCALE: NONE

CONCEPT DIAGRAM
KITSAP SCADA OVERVIEW

DRAWING: Y-001

SHEET 1 OF 8



Notes:

1. Remote VPN access is to SCADA network from KDUP business network via the DMZ network.
2. Install a DMZ network with a domain controller.
3. Install a SCADA network with a domain controller.
4. Install a High Availability (HA) N+1 server stack with enough hardware (RAM and cores) to support all running software applications in the event one server fails.
5. Management VLAN to be connected to management ports on switches, servers and other hardware.
6. Install encrypted HIP switch for remote SCADA sites
7. Tier-1 Historian to be used as NTP time source for all related equipment.
8. Install HA stack of Layer 3 network switches.
9. Arrange and configure Industrial Control System (ICS) network switches with a fault tolerant trunk network either by ring or redundant star configuration.
10. Configure VLANs on the ICS (Control, Power Monitoring, and Management)
11. Provide UPS power to critical loads (severs, network switches, PLCs, RIO)
12. Provide redundant power circuits for HA devices.
13. Install a fault tolerant Device Level Ring (DLR) network between PLC and I/O devices (VFD, MCC, RIO) where possible and/or practical
14. Cellular communication to be protected with built-in firewall to include data encryption (256 bit preferred when supported, 128 bit minimum).
15. Radio communication to be protected with built-in or external firewall that includes data encryption (future: 256 bit preferred when supported, 128 bit minimum).

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KITSAP COUNTY PUBLIC WORKS
SEWER UTILITY DIVISION
SEWER UTILITY SCADA MASTER PLAN

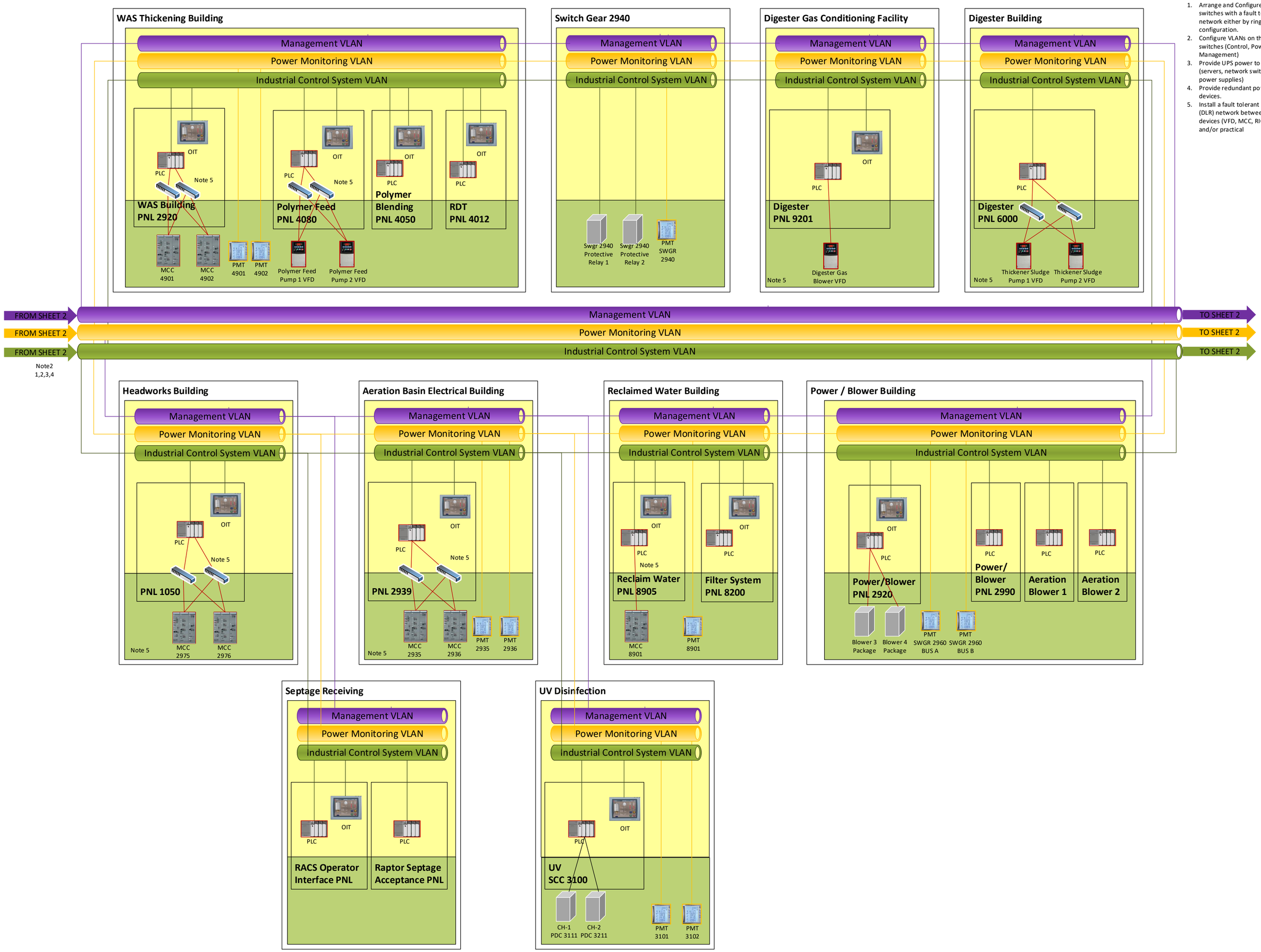
SCALE: NONE

CONCEPT DIAGRAM
CKTP ADMIN AND SOLID PROCESSING BUILDINGS

DRAWING: Y-002

SHEET 2 OF 8

Notes:
1. Arrange and Configure ICS network switches with a fault tolerant trunk network either by ring or redundant star configuration.
2. Configure VLANs on the ICS network switches (Control, Power Monitoring, and Management)
3. Provide UPS power to critical loads (servers, network switches, PLC & RIO power supplies)
4. Provide redundant power circuits for HA devices.
5. Install a fault tolerant Device Level Ring (DLR) network between PLC and I/O devices (VFD, MCC, RIO) where possible and/or practical



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KITSAP COUNTY PUBLIC WORKS
SEWER UTILITY DIVISION
SEWER UTILITY SCADA MASTER PLAN

SCALE: NONE

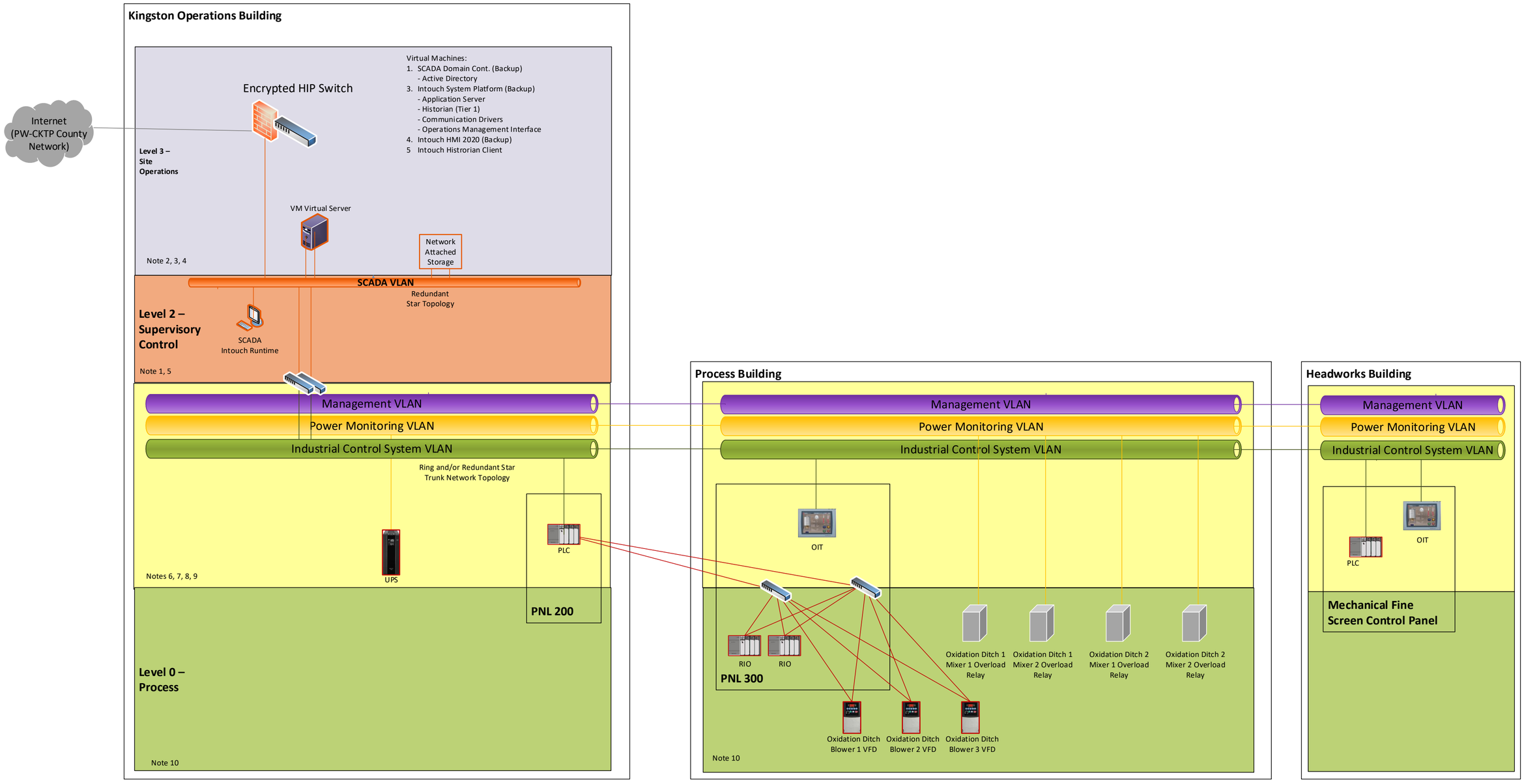
CONCEPT DIAGRAM
CKTP BALANCE OF PLANT

DRAWING: Y-003

SHEET 3 OF 8

Notes:

1. Install a SCADA network with a backup domain controller.
2. Install a virtualized server with enough hardware (RAM and cores) to support all running software applications.
3. Install encrypted HIP switch for remote SCADA sites
4. Configure SCADA HMI and historian servers as backups in case of communication failure with the primary SCADA at CKTP.
5. Install High Availability (HA) pair of managed network switches.
6. Arrange and configure ICS network switches with a fault tolerant trunk network either by ring or redundant star configuration.
7. Configure VLANs on the ICS (Control, Power Monitoring, and Management)
8. Provide UPS power to critical loads (severs, network switches, PLCs, RIO)
9. Provide redundant power circuits for HA devices.
10. Install a fault tolerant Device Level Ring (DLR) network between PLC and I/O devices (VFD, MCC, RIO) where possible and/or practical.



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KITSAP COUNTY PUBLIC WORKS
SEWER UTILITY DIVISION
SEWER UTILITY SCADA MASTER PLAN

SCALE: NONE

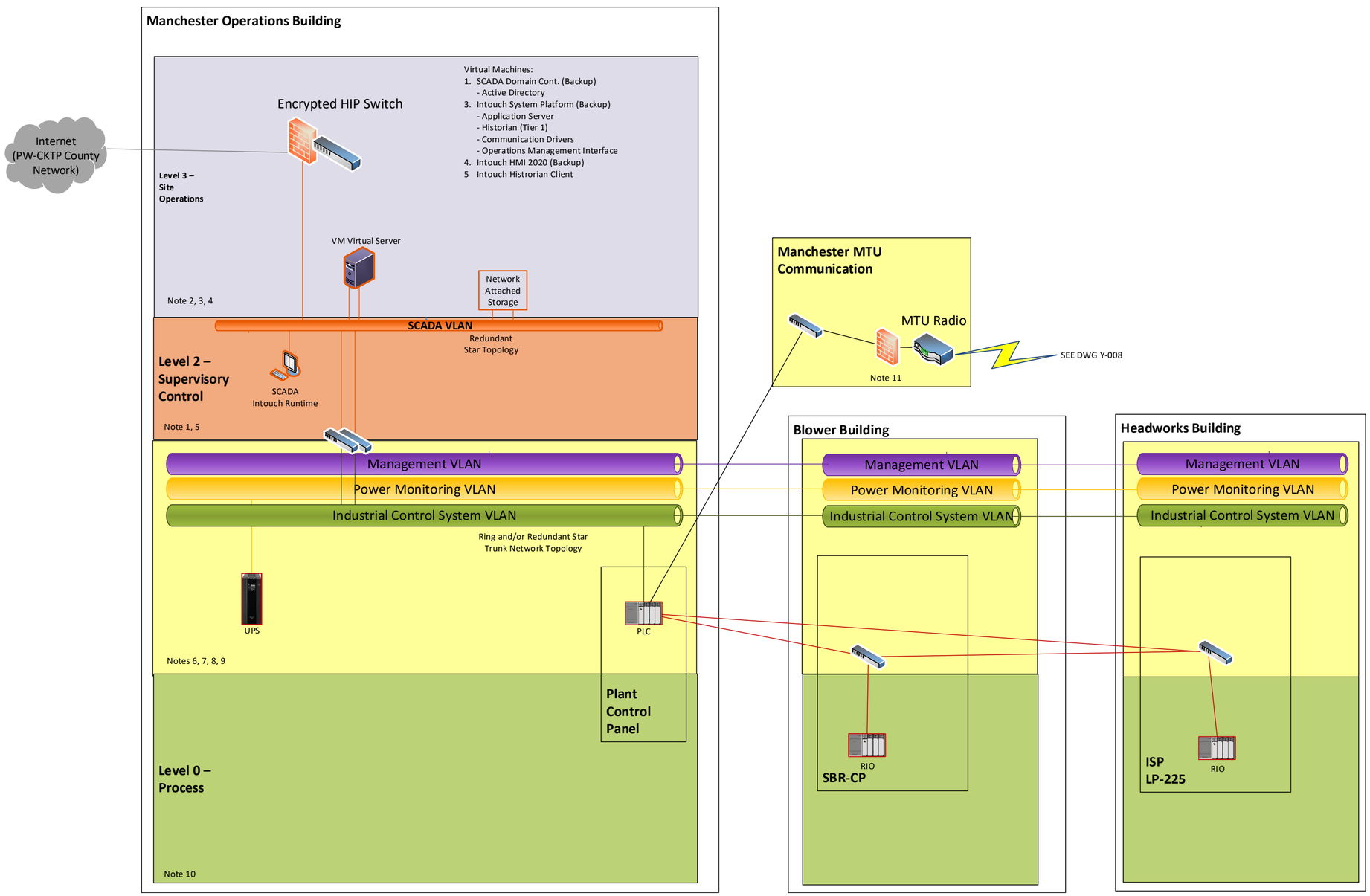
CONCEPT DIAGRAM
KINGSTON WWTP

DRAWING: Y-004

SHEET 4 OF 8

Notes:

1. Install a SCADA network with a backup domain controller.
2. Install a virtualized server with enough hardware (RAM and cores) to support all running software applications.
3. Install encrypted HIP switch for remote SCADA sites
4. Configure SCADA HMI and historian servers as backups in case of communication failure with the primary SCADA at CKTP.
5. Install High Availability (HA) pair of managed network switches.
6. Arrange and configure ICS network switches with a fault tolerant trunk network either by ring or redundant star configuration.
7. Configure VLANs on the ICS (Control, Power Monitoring, and Management)
8. Provide UPS power to critical loads (severs, network switches, PLCs, RIO)
9. Provide redundant power circuits for HA devices.
10. Install a fault tolerant Device Level Ring (DLR) network between PLC and I/O devices (VFD, MCC, RIO) where possible and/or practical
11. Radio communication to be protected with built-in or external firewall that includes data encryption (future: 256 bit preferred when supported, 128 bit minimum).



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KITSAP COUNTY PUBLIC WORKS
SEWER UTILITY DIVISION
SEWER UTILITY SCADA MASTER PLAN

SCALE: NONE

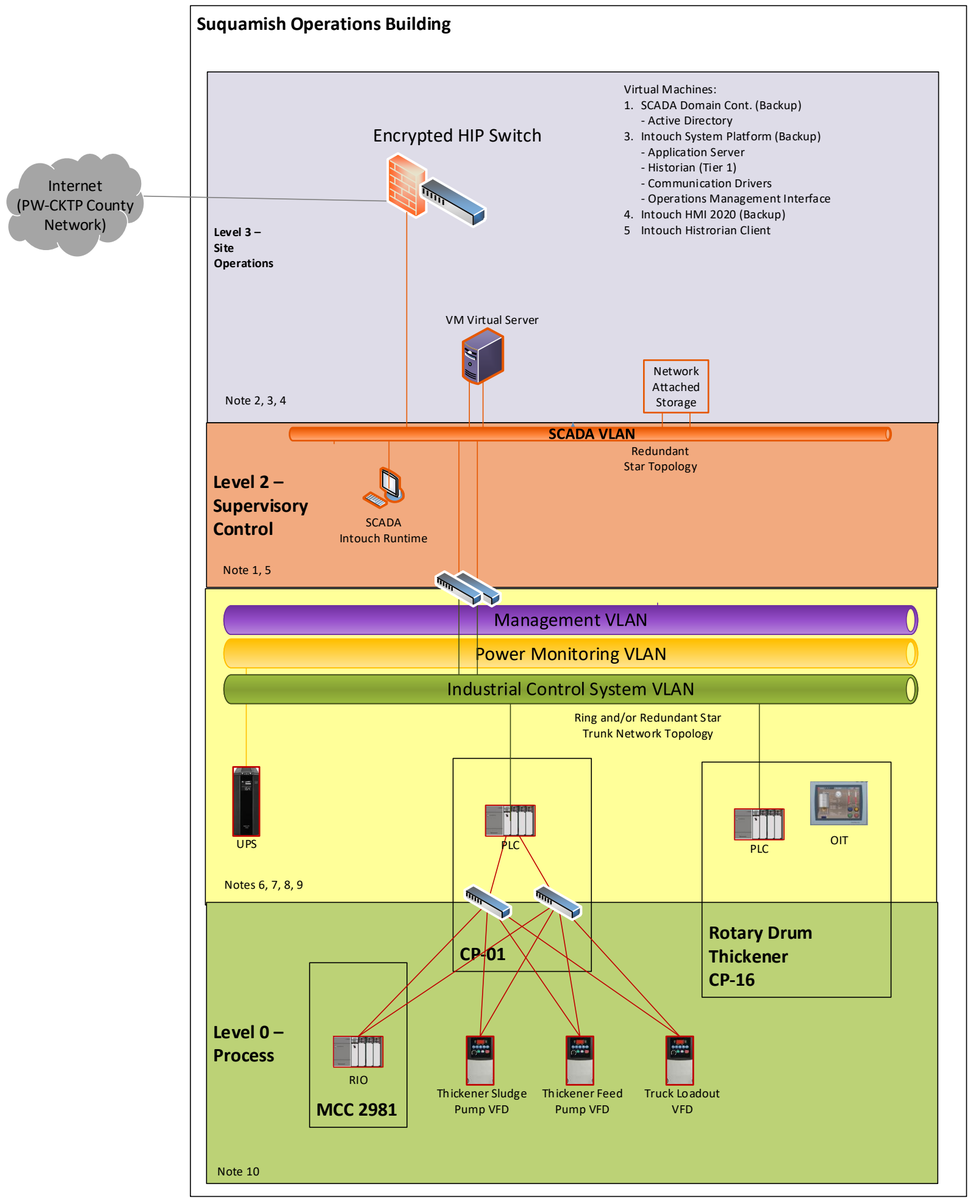
CONCEPT DIAGRAM
MANCHESTER WWTP

DRAWING: Y-005

SHEET 5 OF 8

Notes:

1. Install a SCADA network with a backup domain controller.
2. Install a virtualized server with enough hardware (RAM and cores) to support all running software applications.
3. Install encrypted HIP switch for remote SCADA sites
4. Configure SCADA HMI and historian servers as backups in case of communication failure with the primary SCADA at CKTP.
5. Install High Availability (HA) pair of managed network switches.
6. Arrange and configure ICS network switches with a fault tolerant trunk network either by ring or redundant star configuration.
7. Configure VLANs on the ICS (Control, Power Monitoring, and Management)
8. Provide UPS power to critical loads (severs, network switches, PLCs, RIO)
9. Provide redundant power circuits for HA devices.
10. Install a fault tolerant Device Level Ring (DLR) network between PLC and I/O devices (VFD, MCC, RIO) where possible and/or practical



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SEWER UTILITY DIVISION
SEWER UTILITY SCADA MASTER PLAN

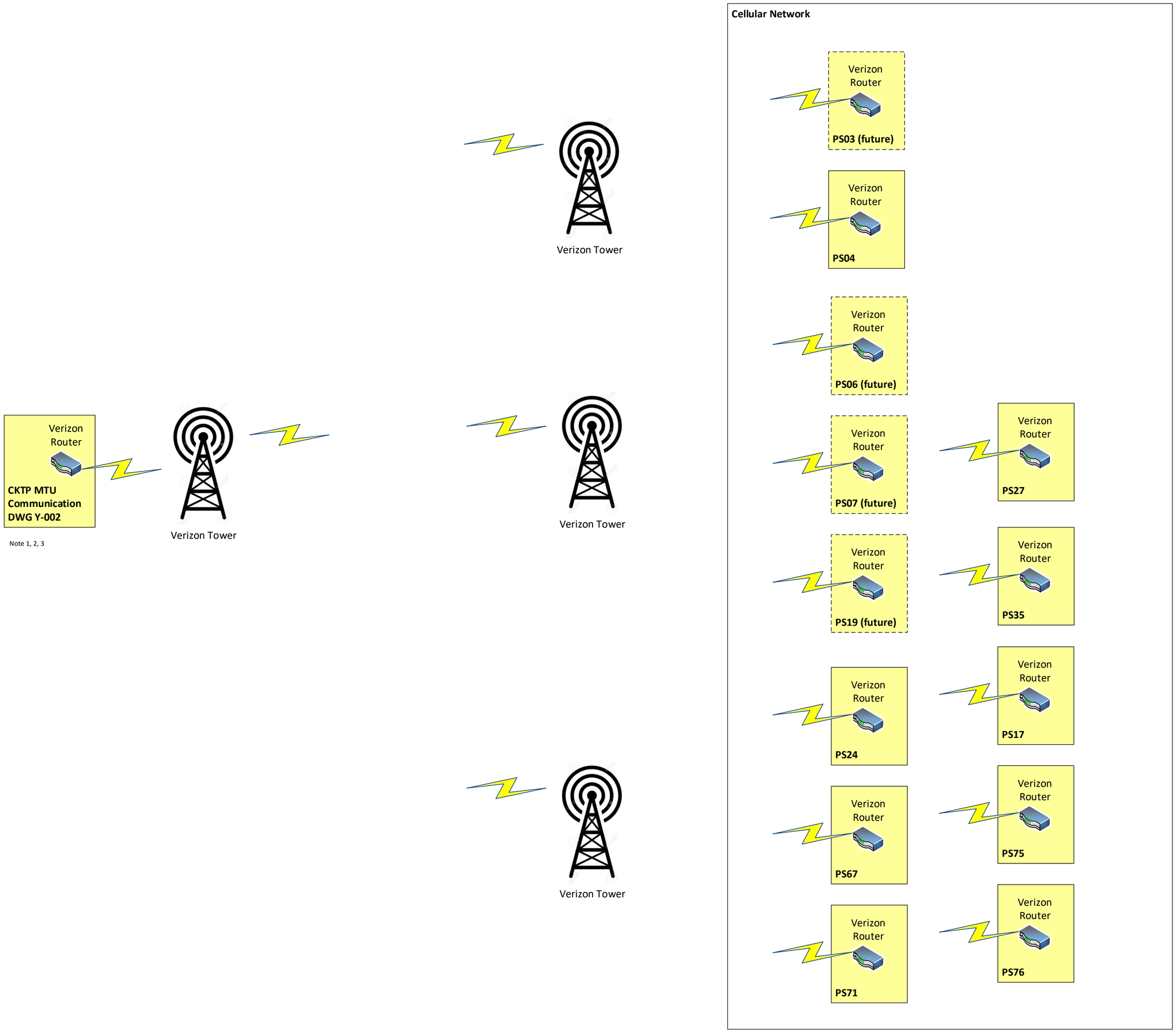
SCALE: NONE

CONCEPT DIAGRAM
SUQUAMISH WWTP

DRAWING: Y-006

SHEET 6 OF 8

Notes:
1. Verizon Private LTE Machine to Machine Network
2. Cellular communication to be protected with either built-in firewall or an external security appliance.
3. Cellular communication to provide data encryption (256 bit preferred, 128 bit minimum).



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KITSAP COUNTY PUBLIC WORKS
SEWER UTILITY DIVISION
SEWER UTILITY SCADA MASTER PLAN

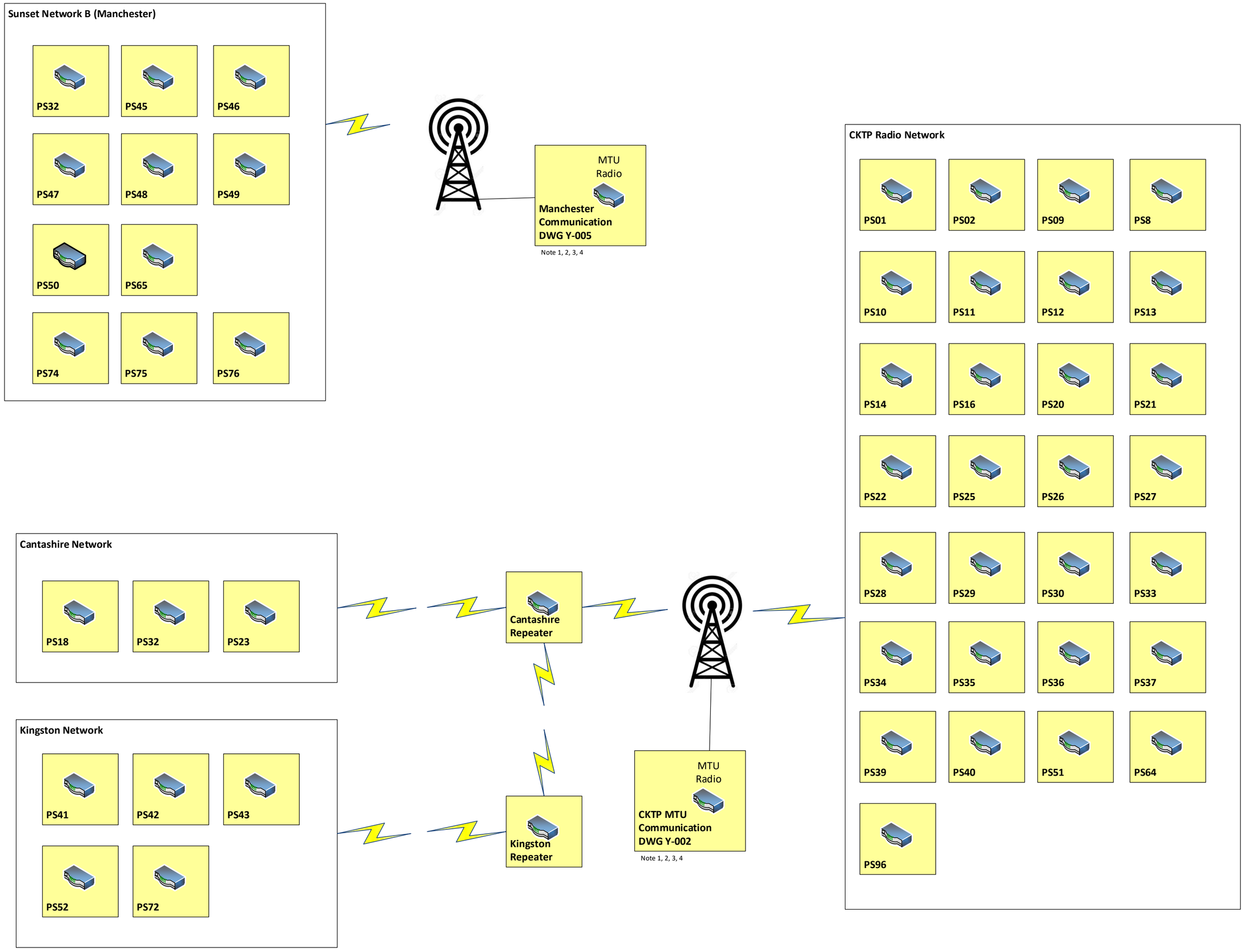
SCALE: NONE

CONCEPT DIAGRAM:
KITSAP CELLULAR NEWORK

DRAWING: Y-007

SHEET 7 OF 8

Notes:
1. Fixed Frequency Radio Network
2. VHF 173.3125 MHZ
3. Radio communication to be protected with either built-in firewall or an external security appliance.
4. Radio communication to provide data encryption (256 bit preferred, 128 bit minimum).



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SEWER UTILITY DIVISION
SEWER UTILITY SCADA MASTER PLAN

SCALE: NONE

CONCEPT DIAGRAM:
MANCHESTER WWTP

DRAWING: Y-008

SHEET 8 OF 8

TM-5: Project Overview

Sewer Utility SCADA Master Plan

Kitsap County Public Works
Sewer Utility Division

May 23, 2022

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Kitsap County Public Works, Sewer Utility Division

Sewer Utility SCADA Master Plan

TM-5: Project Overview

May 23, 2022

Prepared by:

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I hereby certify that the technical memorandum was prepared under my direct supervision and that I am a duly registered Engineer under the laws of the State of Washington.

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Appendix

Appendix A – Cost Estimate

Appendix B – Schedule

Abbreviations

CIP	Common Industrial Protocol
CKTP	Central Kitsap Treatment Plant
CMMS	Computerized maintenance management system
DLR	Device Level Ring
DMZ	Demilitarized zone
DS	Domain Server
EIGRP	Enhanced Interior Gateway Routing Protocol
FNF	Flexible netflow
FT	FactoryTalk
GB	Gigabyte(s)
HDR	HDR Engineering, Inc.
HIP	Host Identity Protocol
HMI	Human-machine interface
HPHMI	High Performance Human-Machine Interface
HRT	Hydraulic Retention Time
HSRP	Hot Standby Router Protocol
ICS	industrial control system
IEEE	Institute of Electrical and Electronics Engineers
IGMP	Internet Group Management Protocol
IP	Internet Protocol
IS	Intermediate System
KPUD	Kitsap Public Utility District
KWWTP	Kingscliff Waste Water Treatment Plant
LAN	Local-area network
LED	Light-emitting diode
LIMS	Laboratory information management system
LTE	Long-Term Evolution
MB	Megabyte(s)
MCC	Motor control center
N/A	Not applicable
NFPA	National Fire Protection Association
NMS	Network monitoring system
OSPF	Open Shortest Path First
OT	Operational Technology
OIT	Operator interface terminal
PBR	Policy-Based Routing
PC	Personal computer
PCAP	Network Packet Analyzer and Capture
PLC	Programmable logic controller
PS	Pump Station

QCC	Quality Controls Corporation
RIO	remote input/output
RIP	Routing Information Protocol
RTD	resistance temperature detector
RTU	remote telemetry unit
SA	sensor/actuator
SCADA	supervisory control and data acquisition
SD	Secure Digital
SDN	software-defined network
Sewer Utility	Public Works Sewer Utility Division
SFP	small form-factor pluggable
SNMP	Simple Network Management Protocol
SPB	solids processing building
SVI	Switched Virtual Interface
SWWTP	Shaoxing Wastewater Treatment Plant
TM	Technical Memorandum
TM-2	SCADA Use Cases and Operational Needs Technical Memorandum
TM-3	Technology Selection Technical Memorandum
TM-4	Sewer Utility SCADA Master Plan Technical Memorandum
TM-5	Project Overview SCADA Master Plan Technical Memorandum
TP/TX	Transport Protocol/Transmit
UPS	Uninterruptible Power Supply
USB	Universal Serial Bus
UV	ultraviolet
V	volt(s)
VAC	volt(s) alternating current
VDC	volt(s) direct current
VM	virtual machine
VRF	Virtual Routing and Forwarding
VRRP	Virtual Router Redundancy Protocol
WAN	wide-area network
WIMS	Water Information Management Solution
WWTP	wastewater treatment plant

1 Introduction

This *Project Overview SCADA Master Plan Technical Memorandum* (TM-5) documents the specific project descriptions, schedules, and cost breakdown for the Kitsap County (County) Public Works Sewer Utility Division (Sewer Utility) supervisory control and data acquisition (SCADA) system. This technical memorandum (TM) describes the current condition, arrangement, life-cycle state, and identified areas of risk identified in the *Existing System Overview Sewer Utility SCADA Master Plan Technical Memorandum* (TM-1). This technical memorandum also includes the evaluation approach by which these technological elements were selected based on the Sewer Utility's existing infrastructure and its future operational needs identified in the *SCADA Use Cases and Operational Needs Technical Memorandum* (TM-2). This technical memorandum includes the hardware and software platforms that were identified in the *Technology Selection Sewer Utility SCADA Master Plan* (TM-3) throughout the Kitsap County network drawn out in the *Concept Network Diagrams* (TM-4).

1.1 Approach

TM-5 completes the fifth phase of the *Sewer Utility SCADA Master Plan* (Master Plan), which is to provide project descriptions that include criticality, prerequisite projects, duration, and cost opinion. The projects have been organized into sections, Network Architecture, Hardware, Software, Documentation, and Other Software Packages. TM-5 will include a schedule which identifies the order of each project based on prioritization from Kitsap County.

1.2 Technical Memorandum Organization

This section describes the structure of the TM along with descriptions for each section.

1.2.1 Structure

TM-5 is organized into five sections, as described below:

- **Section 1: Introduction** summarizes the TM organization and the approach taken for the fifth phase of the Master Plan TM-5.
- **Section 2: Improvement Projects Segmentation** identifies the 5 main sections that each project was organized into.
- **Section 3: Overall Schedule** shows the overall project schedule that was developed based on project dependencies, budget, and project priority.
- **Section 4: Summary of Cost Opinions** includes the cost for each project and total cost for each fiscal year.

- **Section 5: Improvement Project Description** includes detailed project descriptions that include task schedule and cost breakdown.

2 Improvement Projects Segmentation

This section provides how each project has been organized according to type of project that is being implemented in each WWTP in Kitsap County. The projects have been separated into segments of Network Architecture, Hardware, Software, Documentation, and Other Software Packages.

2.1 Network Architecture

Projects within the Network Architecture section will be upgrading the current OT network within Kitsap County as well as implementing changes that will improve the overall network system design to meet the ICS standards.

Table 2-1. Projects List: Network Architecture Projects

Project ID	Facility	Project Name
NA-1	CKTP	Upgrade Central Kitsap Treatment Plant (CKTP) Control Room
NA-2	CKTP	Extend OT Network to County Public Works Annex Facility
NA-3	WWTPs and Remote Pump Stations	Remote Pump Station and WWTP Telemetry Improvements
NA-4	CKTP	CKTP OT Network Upgrades
NA-5	CKTP	Standardization to Managed Switches
NA-6	CKTP	ICS and OT Network Power Supply Improvements
NA-7	CKTP	DMZ and AVEVA InTouch Access Anywhere Implementation
NA-32	CKTP	Relocate Network Rack in Solids Processing Building

2.2 Hardware

Projects within the Hardware section will be upgrading or making changes to any hardware devices throughout Kitsap County WWTPs.

Table 2-2. Projects List: Hardware Projects

Project ID	Facility	Project Name
HW-8	WWTPs and Remote Pump Stations	Establish Sewer Utility PLC/OIT Platform Standard and Schedule Replacement of Select WWTP and Remote Pump Station PLCs/OITs
HW-9	WWTPs and Remote Pump Stations	Replace CKTP MCC DeviceNet Networks with Ethernet Capable Motor Controllers

HW-10	WWTPs and Remote Pump Stations	Develop a Formal Instrument Calibration and Maintenance Program
HW-11	CKTP	CKTP Digester Building PNL 6000 Relocation
HW-12	WWTPs and Remote Pump Stations	Include Integration of Composite Sampler Alarms and Monitoring with Replacement of Existing Samplers
HW-13	CKTP	Implement CKTP Instrumentation Improvements
HW-14	CKTP	Implement CKTP Automation Improvements
HW-15	KWWTP	Implement KWWTP Instrumentation Improvements
HW-16	KWWTP	Implement KWWTP Automation Improvements
HW-17	MWWTP	Implement MWWTP Instrumentation Improvements
HW-18	MWWTP	Implement MWWTP Automation Improvements
HW-19	SWWTP	Implement SWWTP Instrumentation Improvements
HW-20	SWWTP	Implement SWWTP Automation Improvements
HW-21	Remote Pump Stations	Implement Remote Pump Station Instrumentation Improvements
HW-22	Remote Pump Stations	Implement Remote Pump Station Automation Improvements

2.3 Software

Projects within the Software section will be upgrading or making changes to standalone HMI installations to AVEVA System Platform and the Historian.

Table 2-3. Projects List: Software Projects

Project ID	Facility	Project Name
SW-23	WWTPs	Upgrade WWTP Standalone SCADA HMI Installations to AVEVA System Platform with Managed InTouch Applications and Standardized Templates Based on HPHMI Concepts
SW-24	WWTPs and Remote Pump Stations	Implement an Alarm Management Program Based on ISA-18.2
SW-25	CKTP	Establish a Tiered Historian Implementation at CKTP
SW-26	WWTPs and Remote Pump Stations	Broaden the Data Set Archived by the Sewer utility Historian to Establish Foundations for More Comprehensive Process-and Asset-level Health and Performance Monitoring

2.4 Documentation

Projects within the Documentation section will be developing ICS Standards Document and the Control Strategy Document.

Table 2-4. Projects List: Documentation Projects

Project ID	Facility	Project Name
DC-27A	WWTPs and Remote Pump Stations	Develop ICS Standards - Hardware
DC-27B	WWTPs and Remote Pump Stations	Develop ICS Standards – Software and Governance
DC-28	WWTPs and Remote Pump Stations	Develop and Maintain Control Strategy Documentation

2.5 Other Software Packages

Projects within the Other Software Packages section will include implementing other software packages within Kitsap County. The Kitsap County will implement a laboratory information management system to automatically import historian data and analyze the trends. The county will also implement a Machine Interface server and utilize its ability to identify asset runtime thresholds, alarms, events, and analog set points that trigger a work order.

Table 2-5. Projects List: Other Software Package Projects

Project ID	Facility	Project Name
OS-29	CKTP	Complete Hach WIMS Implementation and Establish Data Exchange with AVEVA System Platform
OS-30	CKTP	Complete Asset Creation and Data Entry Required for LLumin Implementation, Establish Automatic Importing of Asset Runtimes, and Develop a Plan for Automating Work Order Generation
OS-31	WWTPs and Remote Pump Stations	Begin Leveraging the Sewer Utility's Power and Energy Data

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3 Overall Schedule

This section shows the overall cost project schedule that has been developed showing each project, utilizing the project dependencies outlined in each project description. The project schedule is based on a program start in fiscal year 2023 and with an anticipated completion in fiscal year 2029.

3.1 Projects in Fiscal Year 2023

Table 3-1. Projects in FY2023

Year	ID	Project	Cost	Duration
2023	DC-27A	Develop ICS Standards - Hardware	$154,000	4 months
2023	HW-8	Establish Sewer Utility PLC/OIT Platform Standard and Schedule Replacement of Select WWTP and Remote Pump Station PLCs/OITs	$5,000	2 months
2023	HW-10	Develop a Formal Instrument Calibration and Maintenance Program	$5,000	3 months
2023	NA-1	Upgrade Central Kitsap Treatment Plant (CKTP) Control Room	$5,000	12 months
2023	DC-28	Develop and Maintain Control Strategy Documentation	$167,000	18 months
2023	SW-23	Upgrade WWTP Standalone SCADA HMI Installations to AVEVA System Platform with Managed InTouch Applications and Standardized Templates Based on HPHMI Concepts	$0	0.05 months
		Total	**$336,000**	

3.2 Projects in Fiscal Year 2024

Table 3-2. Projects in FY2024

Year	ID	Project	Cost	Duration
2024	DC-27B	Develop ICS Standards – Software and Governance	$344,000	6 months
2024	NA-32	Relocate Network Rack in Solids Processing Building	$124,000	3 months
2024	NA-4	CKTP OT Network Upgrades	$213,000	6 months
2024	NA-2	Extend OT Network to County Public Works Annex Facility	$78,000	3 months
2024	NA-5	Standardization to Managed Switches	$136,000	2 months
		Total	**$895,000**	

3.3 Projects in Fiscal Year 2025

Table 3-3. Projects in FY2025

Year	ID	Project	Cost	Duration
2025	NA-6	ICS and OT Network Power Supply Improvements	$153,000	6 months
2025	SW-26	Broaden The Data Set Archived by the Sewer Utility Historian	$75,000	9 months
2025	HW-13	Implement CKTP Instrumentation Improvements	$184,000	18 months
2025	NA-3	Remote Pump Station and WWTP Telemetry Improvements	$264,000	24 months
2025	SW-24	Implement an Alarm Management Program Based on ISA-18.2	$54,000	6 months
2025	NA-7	DMZ and AVEVA InTouch Access Anywhere Implementation	$76,000	12 months
2025	HW-12	Include Integration of Composite Sampler Alarms and Monitoring with Replacement of Existing Samplers	$5,000	6 months
		Total	**$811,000**	

3.4 Projects in Fiscal Year 2026

Table 3-4. Projects in FY2026

Year	ID	Project	Cost	Duration
2026	HW-9	Replace CKTP MCC DeviceNet Networks w/ Ethernet Capable Motor Controllers	$94,000	9 months
2026	SW-25	Establish a Tiered Historian Implementation at CKTP	$89,000	3 months
2026	HW-14	Implement CKTP Automation Improvements	$154,000	12 months
2026	HW-15	Implement KWWTP Instrumentation Improvements	$105,000	6 months
2026	HW-17	Implement MWWTP Instrumentation Improvements	$173,000	12 months
		Total	**$615,000**	

3.5 Projects in Fiscal Year 2027

Table 3-5. Projects in FY2027

Year	ID	Project	Cost	Duration
2027	HW-16	Implement KWWTP Automation Improvements	$39,000	6 months

2027	HW-19	Implement SWWTP Instrumentation Improvements	$126,000	12 months
2027	HW-21	Implement Remote Pump Station Instrumentation Improvements	$202,000	6 months
2027	HW-18	Implement MWWTP Automation Improvements	$54,000	6 months
		Total	**$421,000**	

3.6 Projects in Fiscal Year 2028

Table 3-6. Projects in FY2028

Year	ID	Project	Cost	Duration
2028	HW-22	Implement Remote Pump Station Automation Improvements	$61,000	12 months
2028	HW-20	Implement SWWTP Automation Improvements	$48,000	6 months
2028	HW-11	CKTP Digester Building PNL 6000 and MCC Replacement	$80,000	12 months
2028	OS-31	Begin Leveraging the Sewer Utility's Power and Energy Data	$21,000	3 months
		Total	**$210,000**	

3.7 Projects in Fiscal Year 2029

Table 3-7. Projects in FY2029

Year	ID	Project	Cost	Duration
2029	OS-30	Complete Asset Creation and Data Entry Required for LLumin Implementation, Establish Automatic Importing of Asset Runtimes, and Develop a Plan for Automating Work Order Generation	$387,000	6 months
2029	OS-29	Complete Hach WIMS Implementation and Establish Data Exchange with AVEVA System Platform	$5,000	3 months
		Total	**$392,000**	

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4 Summary of Cost of Opinions

Budgetary opinions of probable costs were developed for each of the projects. These cost opinions were developed at a planning level of accuracy and include 10% labor contingency and 15% materials contingency.

4.1 Cost Breakdown for Each Fiscal year

Table 4-1. Cost Breakdown for each Fiscal Year

Allocation	FY2023 $ 336,000	FY2024 $ 895,000	FY2025 $ 811,000	FY2026 $ 615,000	FY2027 $ 421,000	FY2028 $210,000	FY2029 $392,000	Total $3,680,000
Hardware	$ 5,750	$ 189,480	$ 180,550	$ 236,900	$ 112,930	$ 57,500	$ -	
Software	$ -	$ 17,250	$ 9,775	$ 64,837	$ -	$ -	$ -	
Integration	$ 296,200	$ 587,800	$ 529,700	$ 239,800	$ 260,200	$ 128,700	$ 357,000	
Admin/QC/Misc .	$ 33,695	$ 99,480	$ 91,503	$ 74,155	$ 47,313	$ 23,620	$ 35,200	

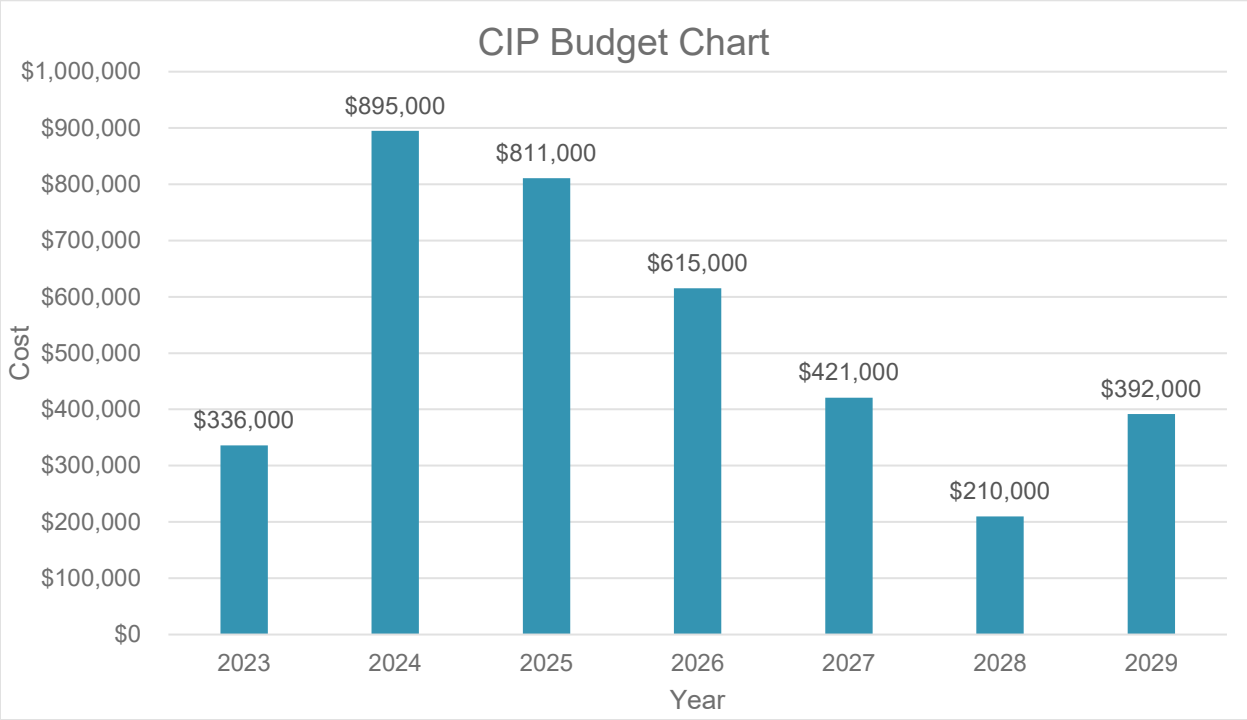

Figure 4-1. CIP Budget Chart

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5 Improvement Projects

This section includes detailed project descriptions for 33 projects. Each project description includes:

- Criticality
- Facilities
- Prerequisites
- Duration
- Description
- Impacted Stakeholders
- Cost Opinion

Table 5-1. Project List

ID	Project
Network Architecture	
NA-1	Upgrade Central Kitsap Treatment Plant (CKTP) Control Room
NA-2	Extend OT Network to County Public Works Annex Facility
NA-3	Remote Pump Station and WWTP Telemetry Improvements
NA-4	CKTP OT Network Upgrades
NA-5	Standardization to Managed Switches
NA-6	ICS and OT Network Power Supply Improvements
NA-7	DMZ and AVEVA InTouch Access Anywhere Implementation
NA-32	Relocate Network Rack in Solids Processing Building
Hardware	
HW-8	Establish Sewer Utility PLC/OIT Platform Standard and Schedule Replacement of Select WWTP and Remote Pump Station PLCs/OITs
HW-9	Replace CKTP MCC DeviceNet Networks with Ethernet Capable Motor Controllers
HW-10	Develop a Formal Instrument Calibration and Maintenance Program
HW-11	CKTP Digester Building PNL 6000 Relocation
HW-12	Include Integration of Composite Sampler Alarms and Monitoring with Replacement of Existing Samplers
HW-13	Implement CKTP Instrumentation Improvements
HW-14	Implement CKTP Automation Improvements
HW-15	Implement KWWTP Instrumentation Improvements
HW-16	Implement KWWTP Automation Improvements
HW-17	Implement MWWTP Instrumentation Improvements
HW-18	Implement MWWTP Automation Improvements
HW-19	Implement SWWTP Instrumentation Improvements
HW-20	Implement SWWTP Automation Improvements
HW-21	Implement Remote Pump Station Instrumentation Improvements
HW-22	Implement Remote Pump Station Automation Improvements
Software	

ID	Project
SW-23	Upgrade WWTP Standalone SCADA HMI Installations to AVEVA System Platform with Managed InTouch Applications and Standardized Templates Based on HPHMI Concepts
SW-24	Implement an Alarm Management Program Based on ISA-18.2
SW-25	Establish a Tiered Historian Implementation at CKTP
SW-26	Broaden the Data Set Archived by the Sewer utility Historian to Establish Foundations for More Comprehensive Process-and Asset-level Health and Performance Monitoring
Documentation	
DC-27A	Develop ICS Standards - Hardware
DC-27B	Develop ICS Standards – Software and Governance
DC-28	Develop and Maintain Control Strategy Documentation
Other Software Packages	
OS-29	Complete Hach WIMS Implementation and Establish Data Exchange with AVEVA System Platform
OS-30	Complete Asset Creation and Data Entry Required for LLumin Implementation, Establish Automatic Importing of Asset Runtimes, and Develop a Plan for Automating Work Order Generation
OS-31	Begin Leveraging the Sewer Utility's Power and Energy Data

5.1 Network Architecture Projects

Project Name	**Upgrade Central Kitsap Treatment Plant (CKTP) Control Room**
Project ID	**NA-1**
Criticality	Medium
Facilities	▪ CKTP
Prerequisites	▪ DC-27A
Duration	12 Months
Description	This project will establish a central monitoring location at the CKTP for all pump stations and WWTPs. To do so, the existing control room in the Solids Processing Building (SPB) will be upgraded to a suitable centralized monitoring location to meet monitoring requirements. Large-format displays will be installed for static display of overview screens for the pump stations and WWTPs. The Large-format displays will also be used to display operator-selected screens to support group discussion and decision making. Two SCADA PCs will be installed with access to HMI screens, Historian clients, and data visualization and dashboarding software applications. Four monitors will be installed for each PC to enable simultaneous display of multiple software application screens. This project can be performed at the same time as the upgrades for the standalone SCADA HMI installations to AVEVA System Platform (SW-23). In the event of a power outage at CKTP, UPS and backup battery packs will be installed to provide a minimum of 4 hours of backup power for the control room workstations and displays. Backup power will also be installed for the network servers as well. It is assumed that AVEVA licensing is part of a separate project and not included in this costing.

Project Name	Upgrade Central Kitsap Treatment Plant (CKTP) Control Room		
	This project will be handled internally by the Sewer Utility. Project is currently underway - 4 27" monitors (duplicating construction building 103).		
Impacted Stakeholders	Operation Staff I&C Technician Public Works Management		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	-
	Software	-	-
	Integration	-	$5,000
	Administration/Quality Control	10%	-
	MISC Expenses	-	-
	TOTAL CAPITAL COSTS	**-**	**$5,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to **Appendix A** for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

Project Name	**Extend OT Network to County Public Works Annex Facility**		
Project ID	**NA-2**		
Criticality	Medium		
Facilities	▪ County Public Works Annex Facility		
Prerequisites	▪ None		
Duration	3 Months		
Description	The OT network will be extended to the County Public Works Annex Facility to establish a secondary monitoring location for its WWTPs and remote pump stations. A Host Identity Protocol Switch (HIP Switch) will be installed at this facility and a dedicated SCADA PC will be installed with the Sewer Utility's Tempered Network Airwall System deployment. This project will be tied into the backup database server project.		
Impacted Stakeholders	Operation Staff I&C Technician		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	$21,850
	Software	-	$17,250
	Integration	-	$27,500
	Administration/Quality Control	10%	$6,660
	MISC Expenses	-	$5,000
	TOTAL CAPITAL COSTS	**-**	**$78,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to **Appendix A** for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

Project Name	**Remote Pump Station and WWTP Telemetry Improvements**		
Project ID	**NA-3**		
Criticality	Medium		
Facilities	▪ WWTPs and Remote Pump Stations		
Prerequisites	▪ NA-4, NA-5, DC-27A, DC-27B		
Duration	24 Months		
Description	This project will upgrade the telemetry system is required for near-real-time monitoring and alarming for the remote pump stations. To accomplish this, the Sewer Utility will continue to work with Quality Controls Corporation to transition the remote pump stations to a cellular wide-area network (WAN). Before the transition, a site survey will take place to assess the signal strength of the Verizon Wireless Network at each pump station location. Due to unpredictable latency difficulties and increasing pump stations introduced to the WAN, 2 cellular routers will be placed at CKTP. This solution will mitigate latency issues as well as provide a layer of redundancy for the communication links between the remote pump station and CKTP. Along with the WAN implementation, the current very high frequency (VHF) licensed radios will be left as is in case cellular WAN communications are lost. To achieve near-real-time monitoring and alarming at the remote pump stations, DNP3 protocol will be utilized to incorporate a store-and-forward functionality. DNP3 protocol will be implemented in the existing Allen-Bradley Micrologix 1400 PLCs, which are located at the remote telemetry unit (RTU) panels at each pump station. A report-by-exception telemetry solution will be replacing the current round-robin polling to reduce the data exchange volume. This will be using the DNP3 protocol which will be implemented with the existing Micrologix 1400 PLCs as well. For the Sewer utility to assign accurate times to events and eliminate data loss, the existing MTU PLC will be replaced with a SCADA server at the CKTP to serve as a DNP3 master. Telemetry Server software, offered by AVEVA, will be integrated with the System platform offering, which will be easier to maintain than what is currently in place. To have accurate communication status and performance, the uptime percentage will be displayed at the HMI for the previous 24 hours and all history since the last manual reset. This will give the Sewer Utility staff the ability to configure the timer interval and number of consecutive unsuccessful polls that would initiate a loss of communications alarm from the HMI. In the event of an outage and to preserve alarm notifications, HIP switches will be provisioned with a cellular expansion module and a SIM card that will be activated on the Sewer Utility's cellular WAN.		
Impacted Stakeholders	Operation Staff I&C Technician		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	$29,900
	Software	-	$9,775
	Integration	-	$195,800
	Administration/Quality Control	10%	$23,548
	MISC Expenses	-	$5,000
	TOTAL CAPITAL COSTS	**-**	**$264,000**

Project Name	Remote Pump Station and WWTP Telemetry Improvements		
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**$1,600**

*Refer to **Appendix A** for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

Project Name	**CKTP OT Network Upgrades**		
Project ID	**NA-4**		
Criticality	High		
Facilities	▪ County Public Works Annex Facility (Solids Processing Building)		
Prerequisites	▪ DC-27B, NA-32		
Duration	6 Months		
Description	To consolidate the network infrastructure at CKTP, the rack-mounted servers and distribution switches for the OT network will be placed in one or more enclosed network racks within the SPB. The network racks will be sized for standard 19-inch equipment and have seismic testing certifying their suitability for installation in the seismic zone within CKTP. The rack cabinet enclosures will be wide enough to accommodate vertical cable management hardware on either side of the rack. The network racks will be placed in either the SPB Control room or in the ground floor of the SPB annex. The unmanaged switch, located in the SPB, will be replaced with a stacked Layer 3 distribution switch. This replacement will eliminate the single point of failure and establish routing capabilities at the OT network distribution layer. The two managed switches located in Panel 8580A, also located in SPB, will be replaced and the fiber-optic cable connections will be patched directly to the new Layer 3 distribution switches. The OT network HIP switches, located in the CKTP Administration and Laboratory building electrical rooms, will be relocated to the new network racks that will be placed in the SPB. For the relocation of these switches, a 1 GbE, multi-mode fiber-optic small form-factor pluggable (SFP) module will be inserted to the combination port on the KPUD Carrier Ethernet Switch where the existing Category Cable connection to the HIP switch is made. The SFP module will be patched to the existing fiber-optic patch panel mounted to the electrical room communications backboard to establish a connection to the SPB communications cabinet, using the existing fiber-optic cable between the two buildings. Afterwards, the Category cable along with the HIP switch, 24 VDC power supply components, and OT network switch mounted to the communications backboard will be removed. The UPS that is in the electrical room will be removed, instead UPS power will be provided to the KPUD Carrier Ethernet Switch located in the electrical room network rack. This will be done by installing a UPS in the existing electrical room network rack. This project will also include creating the Management, Power Monitoring, and Industrial Control System VLAN for the WWTPs after the managed switches have been installed. New IP address may also be configured to the OT network devices.		
Impacted Stakeholders	Operation Staff I&C Technician Sewer Utility IT staff		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	$75,900
	Software	-	-
	Integration	-	$112,800
	Administration/Quality Control	10%	$18,870

Project Name	CKTP OT Network Upgrades		
	MISC Expenses	-	$5,000
	TOTAL CAPITAL COSTS	**-**	**$213,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to **Appendix A** for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

Project Name	**Standardization to Managed Switches**		
Project ID	**NA-5**		
Criticality	High		
Facilities	▪ CKTP		
Prerequisites	▪ NA-32		
Duration	2 months		
Description	This project will standardize using managed access switches for the OT network. This will provide a uniform management interface for maintaining OT network access switches and reduce spare switch inventory requirements. The standardized switches will support Layer 2 management functionality for network segmentation, traffic filtering (IGMP), and implementation of cybersecurity controls. The switch will also have gigabit downlink ports to accommodate the gigabit port speeds of modern ICS devices. The standardized switches will replace the 5 current unmanaged switches that were mentioned in TM-1 at Table 2-1 (the unmanaged switches in the Vendor Package systems will not be replaced as part of this project). This project will establish redundant cable paths for critical OT network segments between building access switches at CKTP and the distribution switch stack located in the SPB. Depending on the costs, either a star topology or a ring topology network will be implemented. As redundant fiber-optic cables will be implemented, the project will utilize single-mode fiber-optic cables for communication links. Specifically, the fiber-optic cable between the CKTP administration, laboratory building electrical room, and SPB will be replaced with the single-mode fiber-optic cable. For costing, only minimal switch configuration such as disabling unused ports have been included.		
Impacted Stakeholders	Operation Staff I&C Technician		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	$34,500
	Software	-	-
	Integration	-	$84,200
	Administration/Quality Control	10%	$11,870
	MISC Expenses	-	$5,000
	TOTAL CAPITAL COSTS	**-**	**$136,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to **Appendix A** for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

Project Name	**ICS and OT Network Power Supply Improvements**		
Project ID	**NA-6**		
Criticality	High		
Facilities	▪ CKTP		
Prerequisites	▪ NA-4, DC-27B		
Duration	6 months		
Description	This project will include installing UPS power to the PLC panels throughout the WWTPs and Remote Pump Stations mentioned in TM-1 in Table 3-1. This standalone UPS approach will also be implemented for the Sewer Utility's PLC and RIO control panels that do not have backup power. The PLC control panels at CKTP will have a minimum backup power of 15 minutes, while the remote PLCs and RIO panels will have a backup power of up to 4 to 6 hours if space is available. Some existing panels will not have the space to support a UPS large enough to provide 6 hours of backup power. All UPS statuses, warnings, and alarms will be monitored by the SCADA system and integrated into the SCADA HMI screens, and alarm notification system. To meet this requirement, the UPSs will have Ethernet Communication options that can be integrated with the SCADA software, utilizing Ethernet protocols like Modbus Transmission Control Protocol. The Sewer Utility will standardize on carrying redundant power supplies to the ICS and OT network devices. All rack-mounted OT network switches, servers, and other network appliances will be standardized with dual onboard power supplies. Installation of the network rack-mounted UPS have been covered in the CKTP OT Network Upgrade project (NA-4).		
Impacted Stakeholders	I&C Technician		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	$58,650
	Software	-	-
	Integration	-	$75,900
	Administration/Quality Control	10%	$13,455
	MISC Expenses	-	$5,000
	TOTAL CAPITAL COSTS	**-**	**$153,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to **Appendix A** for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

Project Name	**DMZ and AVEVA InTouch Access Anywhere Implementation**		
Project ID	**NA-7**		
Criticality	Medium		
Facilities	▪ CKTP		
Prerequisites	▪ NA-1, NA-4, NA-6, DC-27A, DC-27B		
Duration	12 Months		
Description	This project will implement an industrial DMZ to handle data exchanges between the industrial and enterprise zones to provide a more secure method of data flow for the ICS assets. The network architecture will be established with a single entry to the industrial DMZ from the enterprise zone. The project will set up the Virtual Machine Server in the DMZ and implement AVEVA Intouch Access Anywhere for mobile access to the Sewer Utility's SCADA HMI Screens for the I&C technicians, third-party system integrators, and Sewer Utility Staff. Multi-factor authentication will be included during implementation for users to gain access to the industrial DMZ and will be handled by the County IS Department. This will require the users to access the industrial DMZ through the Sewer Utility business LAN via the VPN service maintained by the County IS department. The Sewer Utility will coordinate with the County IS department to make use of existing IT infrastructure and software licensing, such as Mobile Device Management (MDM) software, Operating System (OS) and Virtualization software (VMWare or Microsoft Hyper-V). The County IS Department will manage the implementation of the Firewall and switches for the DMZ. The County IS Department will also manage the implementation of the web portal, Jump Box (Remote Access), Anti-Virus, patch server, backups, Syslog/SIEM, Email relay, and OT-DMZ Domain Controller. It will be necessary to utilize HACH WIMS or another BI dashboard during the implementation of this project.		
Impacted Stakeholders	Operation Staff I&C Technician System Integrators County IS Department Sewer Utility IT Staff		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	$17,250
	Software	-	-
	Integration	-	$47,300
	Administration/Quality Control	10%	$6,455
	MISC Expenses	-	$5,000
	TOTAL CAPITAL COSTS	**-**	**$76,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to **Appendix A** for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

Project Name	**Relocate Network Rack in Solids Processing Building**		
Project ID	**NA-32**		
Criticality	Medium		
Facilities	▪ County Public Works Annex Facility (Solids Processing Building)		
Prerequisites	▪ DC-27A, DC-27B		
Duration	3 Months		
Description	This project will include locating a secure area for the new network rack that will be in the Solids Processing Building. The new location must have the required space and access to run all required network cables to/from the network rack to support connection to all necessary OT network devices. The new location where the network rack will be placed must be climate assisted to support the associated hardware. To limit access to authorized personnel only, the network rack will be either locked or in a locked room.		
Impacted Stakeholders	Operation Staff I&C Technicians		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	$57,500
	Software	-	-
	Integration	-	$55,000
	Administration/Quality Control	10%	$11,250
	MISC Expenses	-	-
	TOTAL CAPITAL COSTS	**-**	**$124,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to **Appendix A** for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

5.2 Hardware Projects

Project Name	**Establish Sewer Utility PLC/OIT Platform Standard and Schedule Replacement of Select WWTP and Remote Pump Station PLCs/OITs**		
Project ID	**HW-8**		
Criticality	Medium		
Facilities	▪ WWTPs and Remote Pump Stations		
Prerequisites	▪ DC-27A		
Duration	2 Months		
Description	Based on the current information of the life cycle of the existing PLCs and OITs, after the standards are created in project DC-27, the PLCs and OITs that need to be replaced will be prioritized by years in service, manufacturer support, and criticality of the application. No dedicated project is identified within this portfolio, but each PLC/OIT will be replaced as needed. This project will be handled internally by the Sewer Utility.		
Impacted Stakeholders	Operation Staff I&C Technicians		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	-
	Software	-	-
	Integration	-	$5,000
	Administration/Quality Control	10%	-
	MISC Expenses	-	-
	TOTAL CAPITAL COSTS	**-**	**$5,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to **Appendix A** for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

Project Name	**Replace CKTP MCC DeviceNet Networks with Ethernet Capable Motor Controllers**		
Project ID	**HW-9**		
Criticality	Medium		
Facilities	▪ WWTPs and Remote Pump Stations		
Prerequisites	▪ NA-4, DC-27A, DC-27B		
Duration	9 Months		
Description	This project will retrofit the existing MCC units in order to preserve the recently upgraded MCC units when eliminating the DeviceNet network. The PowerFlex 700 AC Drives will be upgraded with the 20-COMM-E EtherNet/IP adapter and the PowerFlex 753 AC Drives will be upgraded with the 20-750-ENETR EtherNet/IP option module to replace the existing DeviceNet adapters/modules. The Allen-Bradley E3 Plus electronic overlay relays will be replaced with the E300 electronic overlay relays or other viable replacements that are available during the time of DeviceNet network replacement work. The DeviceNet Starter Auxiliary components will also be replaced with I/O expansion modules compatible with the E300 relays. The size of the MCC units will have to be assessed as some hardwired signals are preferred (auto status and motor high temp alarm) and will require more control relays and additional field wiring. The PLC panels will need additional I/O modules and field terminal blocks to accommodate the new hardwired I/O. This will lead to additional RIO racks in the enclosures, subpanel replacement, and/or new control panels. Additional conduits and control wiring will be required in the electrical room to establish hardwired I/O connections between the MCC units and the control panels. With the additional hardwired I/O, the VFD communication adapters/modules and overload relays will require Ethernet connection to the OT network. The project will use Category 6 cable with 600V insulation for these connections. The existing PLC programs will be modified to realign with the hardwired I/O points and the EtherNet/IP data exchange. This project is considered an opportunity project by the county and can be rescheduled if necessary.		
Impacted Stakeholders	Operation Staff I&C Technicians System Integrators		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	$49,450
	Software	-	-
	Integration	-	$31,900
	Administration/Quality Control	10%	$8,135
	MISC Expenses	-	$5,000
	TOTAL CAPITAL COSTS	**-**	**$94,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to Appendix A for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

Project Name	**Develop a Formal Instrument Calibration and Maintenance Program**		
Project ID	**HW-10**		
Criticality	Medium		
Facilities	▪ WWTPs and Remote Pump Stations		
Prerequisites	▪ DC-27A		
Duration	3 Months		
Description	This project will develop a formal instrument calibration and maintenance program for its WWTPs and remote pump stations. The program will accomplish the following: • Determine the individuals responsible for scheduling calibration events, performing calibration procedures, maintaining program documentation, and reviewing calibration records to determine when additional corrective action is required. • Maintain an accurate inventory of installed instrumentation with manufacturer, model, and part number(s).The County may utilize the Hach WIMS system they plan to implement in Project OS-29. • Document instrument range, last calibration date, next calibration date, accuracy requirements, most recent calibrated zero and span settings for analog instruments, and most recent calibrated set point (rising or falling) and deadband settings for switches. • Document instrument-specific calibration procedures based on instrument manufacturer recommendations. Calibration procedures should include steps to test the instrument sensor (input), instrument 4–20 milliampere (mA) output or switch contact state, and instrument loop, including verification of correct value/state being displayed at the HMI or OIT. • Document ideal frequency of calibration activities based on manufacturer recommendations, field observations, instrument criticality, and past instrument performance. • Schedule calibration activities and ensure that they are performed and documented. • Maintain calibration records that document as-found settings, as-found test results, final calibration settings, final calibration test results, field observations, individual(s) who performed the calibration, and date of calibration This project will be handled internally by the Sewer Utility and is considered an opportunity project by the county and can be rescheduled if necessary.		
Impacted Stakeholders	Operation Staff I&C Technicians		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	-
	Software	-	-
	Integration	-	$5,000
	Administration/Quality Control	10%	-
	MISC Expenses	-	-
	TOTAL CAPITAL COSTS	**-**	**$5,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***

Project Name	Develop a Formal Instrument Calibration and Maintenance Program		
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to Appendix A for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

Project Name	**CKTP Digester Building PNL 6000 Relocation**		
Project ID	**HW-11**		
Criticality	Low		
Facilities	▪ CKTP		
Prerequisites	▪ NA-4, DC-27A, DC-27B		
Duration	12 Months		
Description	This project will relocate PNL 6000 or establish a replacement PLC control panel in a properly conditioned environment that is not classified as a hazardous-area classification. The MCC in the digester building is planned to be relocated due to the poor conditions in the current location but is being considered as part of the larger project and therefore not in the scope of this master plan so cost is not included. This project is considered an opportunity project by the county and can be rescheduled if necessary.		
Impacted Stakeholders	Operation Staff I&C Technicians System Integrators		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	$57,500
	Software	-	-
	Integration	-	$11,000
	Administration/Quality Control	10%	$6,850
	MISC Expenses	-	$5,000
	TOTAL CAPITAL COSTS	**-**	**$80,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to Appendix A for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

Project Name	Implement CKTP Instrumentation Improvements
Project ID	**HW-13**
Criticality	Medium
Facilities	▪ CKTP
Prerequisites	▪ NA-4, DC-27A, DC-27B, DC-28
Duration	18 Months
Description	This project will perform an assessment of their Instrumentation equipment to determine the need for upgrades and replacement. The project will include the following: • Perform an alternatives analysis for implementing a direct means of plant effluent flow measurement to assess costs and feasibility of available options. • Provide additional analytical probes and, potentially, aeration flowmeters per recommendations from a separate BNR optimization task in the Sewer Utility facility planning program. • Install a flowmeter on the plant wastewater pump station discharge line to obtain a return flow measurement to upstream of the primary diversion channel. A magmeter could be installed in a new meter vault downstream from the valve vault potentially since there is no adequate room in the existing wastewater pump station valve vault. • Install a flowmeter on the primary sludge line to GBTs to monitor primary sludge flow from the primary sludge pumps. • Install a flowmeter on the scum line to GBTs to monitor primary and secondary scum flow from the scum pumps. • Install a flowmeter on the mixed liquor line from the mixed liquor distribution channel foam wasting sump to monitor mixed liquor flow to the digesters. • Install flowmeters on the thickened sludge lines from the GBTs to the thickened sludge blending tank to monitor individual thickened sludge flows from each GBT. • Install a flowmeter on the thickened sludge line from the hauled sludge receiving station to the thickened sludge blending tank to monitor hauled sludge flows received from remote WWTPs. • Install flowmeters on the digested sludge lines from the digesters to the centrifuges to monitor individual digested sludge flows from each digester. • During next septage receiving station upgrade, ensure that the replacement vendor package system includes incoming septage flow monitoring. • Service or replace the lower explosive limit (LEL) transmitter on the headworks odor control fan ductwork. • Service or replace the chlorine residual and turbidity analyzers associated with the reclaimed water system. • Service or replace the thermal dispersion flowmeter installed on the aeration line for the aerated grit tank 1 stage 2 diffuser. • Install suspended solids probes in the aeration basins and WAS pump discharge line to support automated calculation of hydraulically determined solids retention time. If installation is infeasible, a probe could be installed on

	the RAS pumps discharge line with the assumption that the suspended solids profile would be the same. This project is considered an opportunity project by the county and can be rescheduled if necessary.		
Impacted Stakeholders	Operation Staff I&C Technicians System Integrators		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	$74,750
	Software	-	-
	Integration	-	$88,000
	Administration/Quality Control	10%	$16,275
	MISC Expenses	-	$5,000
	TOTAL CAPITAL COSTS	**-**	**$184,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to Appendix A for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

Project Name	**Include Integration of Composite Sampler Alarms and Monitoring with Replacement of Existing Samplers**		
Project ID	**HW-12**		
Criticality	Medium		
Facilities	▪ WWTPs and Remote Pump Stations		
Prerequisites	▪ SW-24, DC-27A, DC-27B		
Duration	6 Months		
Description	This project will integrate the composite samplers and will monitor sampler alarms and statuses at SCADA. The Sewer Utility will need to communicate the SCADA requirements to the vendors so that the appropriate hardwired and communication options can be integrated. The Sewer Utility has received quotes for the samplers from vendors and are currently evaluating them, so sampler costs were not included. This project will be handled internally by the Sewer Utility and this project is considered an opportunity project by the county and can be rescheduled if necessary.		
Impacted Stakeholders	Operation Staff I&C Technicians		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	-
	Software	-	-
	Integration	-	$5,000
	Administration/Quality Control	10%	-
	MISC Expenses	-	-
	TOTAL CAPITAL COSTS	**-**	**$5,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to Appendix A for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

Project Name	**Implement CKTP Automation Improvements**		
Project ID	**HW-14**		
Criticality	Medium		
Facilities	▪ CKTP		
Prerequisites	▪ NA-4, HW-13, DC-27A, DC-27B, DC-28		
Duration	12 Months		
Description	This project will perform an assessment of their Automation equipment to determine the need for upgrades and replacement. The project will include the following: • Develop a SCADA HMI screen to monitor the comprehensive liquid stream flow balance for the plant along with the hydraulic retention time values for tanks basins, and clarifiers. • Develop a SCADA HMI screen for monitoring the comprehensive solid stream flow balance for the plant along with detention time values for GBTs, digesters, and the thickened sludge blending tank. • Provide PLC programming and SCADA HMI modifications to restore automated control of the BNR process per recommendations from the separate BNR optimization task in the Sewer Utility facility planning program. • Develop a SCADA HMI screen to provide operators with situational awareness for the load shedding and emergency load sequencing during planned and unplanned transitions between utility and standby generator power. • Replace the headworks odor control biofilter sprinkler control panel and associated instrumentation to restore automated control of the biofilter sprinklers/soaker hose. The Sewer Utility will allow the SCADA manual controls to be implemented as an optional override of the sprinkler control panel to allow operations staff to manually initiate and schedule timer-based watering of the biofilter from SCADA HMIs. • Provide PLC programming modifications to establish a low-level shutdown interlock for the thickened sludge blending tank circulation pump and digester feed pumps based on tank level transmitter measurement to support elimination of the thickened sludge blending tank low level switch. The Sewer Utility will also replace the low-level switch. • Establish monitoring of high torque warning and high-high torque shutdown conditions at SCADA for its primary clarifiers. This project is considered an opportunity project by the county and can be rescheduled if necessary.		
Impacted Stakeholders	Operation Staff I&C Technicians System Integrators		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	$86,825
	Software	-	-
	Integration	-	$48,400
	Administration/Quality Control	10%	$13,523

Project Name	Implement CKTP Automation Improvements		
	MISC Expenses	-	$5,000
	TOTAL CAPITAL COSTS	**-**	**$154,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to Appendix A for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

Project Name	**Implement KWWTP Instrumentation Improvements**		
Project ID	**HW-15**		
Criticality	Medium		
Facilities	▪ KWWTP		
Prerequisites	▪ NA-4, DC-27A, DC-27B, DC-28		
Duration	6 Months		
Description	This project will perform an assessment of their Instrumentation equipment at KWWTP to determine the need for upgrades. The project will include the following: • Install a flowmeter for the thickened sludge storage tank truck loadout station. • Install a flowmeter on the biofilter sump pump station discharge line to monitor biofilter drainage flow to the oxidation ditches. • Install a flowmeter on the process building sump pump station discharge line to monitor return flow to the headworks. • Install a flowmeter on the W2 line downstream from the hydropneumatic tank to monitor W2 flow to plant processes. • Install a flowmeter on the secondary scum pump discharge line to monitor secondary scum flow to the WAS/TWAS tanks. • Install suspended solids probes in the oxidation ditches and WAS line at KWWTP based on the outcome of suspended solids probe and hydraulically determined SRT calculation performance at CKTP. This project is considered an opportunity project by the county and can be rescheduled if necessary.		
Impacted Stakeholders	Operation Staff I&C Technicians		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	$36,225
	Software	-	-
	Integration	-	$55,000
	Administration/Quality Control	10%	$9,123
	MISC Expenses	-	$5,000
	TOTAL CAPITAL COSTS	**-**	**$105,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to Appendix A for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

Project Name	**Implement KWWTP Automation Improvements**		
Project ID	**HW-16**		
Criticality	Medium		
Facilities	▪ KWWTP		
Prerequisites	▪ NA-4, NA-7, HW-15, DC-27A, DC-27B, DC28		
Duration	6 Months		
Description	This project will perform an assessment of their Automation equipment at KWWTP to determine the need for upgrades and replacement. The project will include the following: • Develop a SCADA HMI screen for monitoring the comprehensive liquid stream flow balance for the plant along with HRT values for tanks, oxidation ditches, and clarifiers. • Develop a SCADA HMI screen for monitoring the comprehensive solid stream flow balance for the plant along with detention time values for WAS and TWAS tanks. • With favorable results from the suspended solids probes and hydraulically determined SRT calculations at CKTP, The Sewer Utility will develop PLC programming and SCADA HMI modifications to monitor mixed liquor suspended solids and WAS suspended solids and to calculate hydraulically determined SRT at KWWTP. This project is considered an opportunity project by the county and can be rescheduled if necessary.		
Impacted Stakeholders	Operation Staff I&C Technicians System Integrators		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	-
	Software	-	-
	Integration	-	$35,200
	Administration/Quality Control	10%	$3,520
	MISC Expenses	-	-
	TOTAL CAPITAL COSTS	**-**	**$39,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to Appendix A for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

Project Name	**Implement MWWTP Instrumentation Improvements**		
Project ID	**HW-17**		
Criticality	Medium		
Facilities	▪ MWWTP		
Prerequisites	▪ NA-4, DC-27A, DC-27B, DC28		
Duration	12 Months		
Description	This project will perform an assessment of their Instrumentation equipment at MWWTP to determine the need for upgrades and replacement. The project will include the following: • Install a flowmeter for the thickened sludge storage tank truck loadout station. • Evaluate the installation of an ultrasonic or radar level instrument at the existing Parshall flume downstream from the grit chamber to obtain this flow measurement. • Replace the magmeter on the sludge line feeding the GBT. • Install a flowmeter on the odor control blowdown sump discharge line to the headworks to monitor blowdown return from odor control. • Install a flowmeter on the W2 line downstream from the hydropneumatic tank to monitor W2 flow to plant processes. • Service or replace the flowmeter on the W3 line to restore monitoring of W3 flow to plant processes. • Install a flowmeter on the in-plant pump station discharge line to obtain return flow measurement to the headworks. • Install a flowmeter on the WAS line from the RAS pump station to the WAS tanks to monitor WAS flow. • Install a flowmeter on the secondary scum pump discharge line to monitor secondary scum flow to the WAS/TWAS tanks. • Consider installation of suspended solids probes in the aeration basins and WAS line at MWWTP based on the outcome of the suspended solids probe and hydraulically determined SRT calculation performance at CKTP. • Install analytical probes in the aeration basins to monitor the BNR process as part of the plant upgrade to adapt to new TN limits. • Install a level transmitter for the sodium hypochlorite tank and install local indication of tank level at the location from which the tank is filled. • Service or replace non-functional combustible gas-monitoring equipment in the sludge pumping gallery, headworks odor control system, and WAS tanks. This project is considered an opportunity project by the county and can be rescheduled if necessary.		
Impacted Stakeholders	Operation Staff		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	$64,400
	Software	-	-
	Integration	-	$88,000

Project Name	Implement MWWTP Instrumentation Improvements		
	Administration/Quality Control	10%	$15,240
	MISC Expenses	-	$5,000
	TOTAL CAPITAL COSTS	**-**	**$173,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to Appendix A for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

Project Name	**Implement MWWTP Automation Improvements**		
Project ID	**HW-18**		
Criticality	Medium		
Facilities	▪ MWWTP		
Prerequisites	▪ NA-4, NA-7, HW-17, DC-27A, DC-27B, DC-28		
Duration	6 Months		
Description	This project will perform an assessment of their Automation equipment at MWWTP to determine the need for upgrades and replacement. The project will include the following: • Develop a SCADA HMI screen for monitoring the comprehensive liquid stream flow balance for the plant along with HRT values for tanks, basins, and clarifiers. • Develop a SCADA HMI screen for monitoring the comprehensive solid stream flow balance for the plant along with detention time values for the WAS and TWAS tanks. • With favorable results from the suspended solids probes and hydraulically determined SRT calculations at CKTP, the Sewer Utility will develop PLC programming and SCADA HMI modifications to monitor mixed liquor suspended solids and WAS suspended solids and to calculate hydraulically determined SRT at MWWTP. • Develop PLC programming and SCADA HMI screen modifications to allow operations staff to schedule and adjust aeration blower operation time sequence from SCADA HMIs. • Install an electrically actuated isolation valve on the WAS line to the WAS tanks to enable SCADA control of the sludge wasting process. PLC programming and SCADA HMI screen modifications will be developed to add functionality for operations staff to manually open and close the valve from SCADA. • Wire a fault signal from the mixing channel blower motor starter to the discrete input at the LP-225 RIO rack in the headworks building and provide PLC programming and SCADA HMI screen modification to integrate the fault alarm. This project is considered an opportunity project by the county and can be rescheduled if necessary.		
Impacted Stakeholders	Operation Staff I&C Technicians		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	-
	Software	-	-
	Integration	-	$49,000
	Administration/Quality Control	10%	$4,900
	MISC Expenses	-	-
	TOTAL CAPITAL COSTS	**-**	**$54,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

***Refer to Appendix A for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.**

Project Name	Implement SWWTP Instrumentation Improvements		
Project ID	**HW-19**		
Criticality	Medium		
Facilities	▪ SWWTP		
Prerequisites	▪ NA-4, DC-27A, DC-27B, DC-28		
Duration	12 Months		
Description	This project will perform an assessment of their Instrumentation equipment at SWWTP to determine the need for upgrades and replacement. The project will include the following: • Service or replace the combustible gas monitoring equipment in the process building upper floor process room. • Install a flowmeter for the thickened sludge storage tank truck loadout station. • Verify calibration of the thickened sludge storage tank level transmitter. After calibrating, record a series of measured level values versus actual tank level during two or three tank loadout operations. If accuracy and repeatability of level measurement are unacceptable, install a radar level transmitter to replace the pressure-based level transmitter currently installed in a non-ideal location on the pump suction line. Record drawings indicate that a spare 6-inch nozzle was provided on the tank for a future instrument, which could be used for installation of the radar level transmitter. • Install a radar level transmitter for monitoring and control of sludge storage tank level with a level switch that can provide a high level interlock and alarm. • Install DO probes in the SBRs. Depending on the outcome of ongoing facility planning, the Sewer Utility should consider additional analytical probes to facilitate improved monitoring and control of the BNR process. • Replace the damaged thermal dispersion flow switch on the RDT spray water supply line. • Consider the installation of suspended solids probes in the SBRs and WAS line at SWWTP based on the outcome of the suspended solids probe and hydraulically determined SRT calculation performance at CKTP. • Install a flowmeter on the discharge line from the drain collection pump station to monitor return flow to the headworks equipment. • Install a flowmeter on the W3 line downstream from the reclaimed water pumps to monitor W3 flow to plant processes. • Service or replace the process building fire alarm system (will need information on the square footage and feet of building to provide accurate cost estimate). This project is considered an opportunity project by the county and can be rescheduled if necessary.		
Impacted Stakeholders	Operation Staff I&C Technicians		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	$43,700

Project Name	Implement SWWTP Instrumentation Improvements		
	Software	-	-
	Integration	-	$66,000
	Administration/Quality Control	10%	$10,970
	MISC Expenses	-	$5,000
	TOTAL CAPITAL COSTS	**-**	**$126,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to **Appendix A** for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

Project Name	**Implement SWWTP Automation Improvements**		
Project ID	**HW-20**		
Criticality	Medium		
Facilities	▪ SWWTP		
Prerequisites	▪ NA-4, NA-7, HW-19, DC-27A, DC-27B, DC-28		
Duration	6 Months		
Description	This project will perform an assessment of their Automation equipment at SWWTP to determine the need for upgrades and replacement. The project will include the following: • Develop a SCADA HMI screen for monitoring the comprehensive liquid stream flow balance for the plant along with HRT values for SBRs and tanks. • Develop a SCADA HMI screen for monitoring the comprehensive solid stream flow balance for the plant along with detention time values for the sludge storage tank. • Service or replace the effluent flow control valve to restore its ability to maintain positions from SCADA-issued commands. This will have to be done a shutdown and the Sewer Utility will utilize this shutdown to complete other upgrades as well. This project is considered an opportunity project by the county and can be rescheduled if necessary.		
Impacted Stakeholders	Operation Staff I&C Technicians		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	-
	Software	-	-
	Integration	-	$44,000
	Administration/Quality Control	10%	$4,400
	MISC Expenses	-	-
	TOTAL CAPITAL COSTS	**-**	**$48,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to **Appendix A** for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

Project Name	**Implement Remote Pump Station Instrumentation Improvements**		
Project ID	**HW-21**		
Criticality	Medium		
Facilities	▪ Remote Pump Stations		
Prerequisites	▪ NA-4, DC-27A, DC-27B, DC-28		
Duration	6 Months		
Description	This project will perform an assessment of their Instrumentation equipment at their remote pump stations to determine the need for upgrades and replacement. The project will include the following: • Install pressure transmitters on remote pump station force mains and monitor force main pressures. 12 pressure transmitters will be installed in the pump stations with PLC's installed already (reference table 3-1 in TM-1). • Service or replace the combustible gas monitoring equipment at the PS-24 wet well. • Replace PS-24 wet well level transducer and transmitter, which has been in service for about 20 years. With the replacement of the level transducer, a submergence shield will also be implemented. If the Sewer Utility is unable to replace the level transducer, then the current level transducer will be recalibrated and serviced. • Install a level transmitter for the PS-71 BIOXIDE storage tank. • Service or replace the combustible-gas monitoring equipment at the PS-71 wet well. This project is considered an opportunity project by the county and can be rescheduled if necessary.		
Impacted Stakeholders	Operation Staff I&C Technician		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	$69,230
	Software	-	-
	Integration	-	$110,000
	Administration/Quality Control	10%	$17,923
	MISC Expenses	-	$5,000
	TOTAL CAPITAL COSTS	**-**	**$202,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to **Appendix A** for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

Project Name	**Implement Remote Pump Station Automation Improvements**		
Project ID	**HW-22**		
Criticality	Medium		
Facilities	▪ Remote Pump Stations		
Prerequisites	▪ NA-4, NA-7, HW-21, DC-27A, DC-27B, DC-28		
Duration	12 Months		
Description	This project will perform an assessment of their Automation equipment at their remote pump stations to determine the need for upgrades and replacement. The project will include the following: • Develop SCADA HMI screens to provide a summary-level, process flow diagram depiction of the conveyance system associated with each WWTP. The summary conveyance system screens will display pump running status, flow, force main pressure, and indication of whether an alarm is active for each pump station. • Implement time-to-overflow monitoring for its critical (or all) pump stations. • Modify the existing PLC programming logic to favor energy efficient operating points while within normal level range in the wet well for pump stations with VFDs that are monitoring pump power and flow. • Review the hardwired relay logic and PLC programming for the existing pump controls to confirm the as-implemented conditions, which will contribute to the pump short cycling occurring at the pump station. After review of existing controls and near-real-time pump station data, the Sewer Utility will implement the appropriate control improvements to reduce or eliminate pump short cycling at the station to increase the useful service life of the equipment. • Upgrade the control system at PS-34. The control system upgrade would include replacement of the existing control panel with a PLC-based control panel and an OIT for improved local monitoring and control functionality. • Evaluate the remote alarm reset functionality for select remote pump station alarms. Remote reset capability will likely require additional hardwiring at the remote pump station, in addition to PLC programming and SCADA HMI screen modifications. This project is considered an opportunity project by the county and can be rescheduled if necessary.		
Impacted Stakeholders	Operation Staff I&C Technicians		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	-
	Software	-	-
	Integration	-	$55,000
	Administration/Quality Control	10%	$5,500
	MISC Expenses	-	-
	TOTAL CAPITAL COSTS	**-**	**$61,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to **Appendix A** for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

5.3 Software Projects

Project Name	**Upgrade WWTP Standalone SCADA HMI Installations to AVEVA System Platform with Managed InTouch Applications and Standardized Templates Based on HPHMI Concepts**		
Project ID	**SW-23**		
Criticality	Medium		
Facilities	▪ WWTPs		
Prerequisites	▪ None		
Duration	N/A		
Description	This project will utilize the AVEVA systems platform on the servers within the CKTP OT Network. The Sewer Utility and QCC are already in the process of converting the standalone InTouch HMI applications, which will help towards the SCADA HMI screen development and management. Once the ICS Standards (DC-27) are complete, the new standards will be implemented to the System Platform upgraded HMI screens for all WWTPs and Remote Pump Stations. The upgrades will be implemented to the already existing InTouch screens and will require graphical adjustments. Workshops will be held to determine the visual and functional requirements of the future SCADA HMI screens. During these workshops, the Sewer Utility stakeholders will be involved to confirm the final implementation meets the Sewer Utility's needs. The Project already funded and will be completed by end of FY2022.		
Impacted Stakeholders	Operation Staff I&C Technician		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	-
	Software	-	-
	Integration	-	$0
	Administration/Quality Control	10%	$0
	MISC Expenses	-	-
	TOTAL CAPITAL COSTS	**-**	**$0**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to **Appendix A** for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

	Implement an Alarm Management Program Based on ISA-18.2		
Project ID	**SW-24**		
Criticality	High		
Facilities	▪ WWTPs and Pump Stations		
Prerequisites	▪ NA-1, NA-4, DC-27A, DC-27B		
Duration	6 Months		
Description	This project will implement an alarm management program based on ISA-18.2. The Sewer Utility will continue developing its alarm management program in parallel with or prior to other ICS automation programming efforts. The alarm management program will address the following deficiencies: • Lots of activity from the same alarm during CKTP Wonderware Implementation. • No means of shelving nuisance alarms or alarms associated with known issues. • HMI screens do not provide alarm priority information and do not have any means to filter out alarms by priority. • Root-cause analysis and alarm suppression functionality have not been developed for HMI screens • HMI screens do not have troubleshooting text prompt or decisions tree aids to help operation staff react to alarm conditions • Alarm summary and alarm history screens at SWWTP do not automatically display current alarm information. • Monitored alarms should include PLC faults and communication errors so that Sewer Utility staff are alerted when PLCs and RIO racks are experiencing performance issues • Monitored alarms should include signal out-of-range alarms for all analog signals so that Sewer Utility staff are notified when current-based signals fall outside of the 4–20 mA range The data related to the ICS alarms will be captured in the historian or another database environment and be made available to users on the Sewer Utility Business LAN. Third-party alarm management software or dashboards will be used to develop visualizations and reports that will help manage alarms and help with responsiveness.		
Impacted Stakeholders	Operation Staff I&C Technician		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	-
	Software	-	-
	Integration	-	$49,500
	Administration/Quality Control	10%	$4,950
	MISC Expenses	-	-
	TOTAL CAPITAL COSTS	**-**	**$54,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

***Refer to Appendix A for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.**

Project Name	**Establish a Tiered Historian Implementation at CKTP**		
Project ID	**SW-25**		
Criticality	Medium		
Facilities	▪ CKTP		
Prerequisites	▪ NA-2, NA-7, DC-27A, DC-27B		
Duration	3 Months		
Description	This project will establish a central historian at CKTP to consolidate ICS data received from the Sewer Utility WWTPs and remote pump stations. Embedded trends would display data that have been received from the central historian. The AVEVA Historian Client software will be implemented to access the historian data and facilitate development of static and ad hoc trends from the PCs on the OT network but cost has not been included because it is not within the scope of the master plan. To prevent loss of data received from the plants during an outage, store-and-forward functionality will be implemented. A “Tier 2” historian will be established on the Sewer Utility Business LAN at CKTP to provide access to the historian data for users. The “Tier 1” Historian will push data through the DMZ to the “Tier 2” Historian and the one-way nature of this data flow and limited open port requirements will simplify industrial DMZ firewall configuration, improve OT network security controls, and significantly reduce the network traffic traversing the industrial DMZ firewall. Any additional Firewall configuration during the historian implementation in the DMZ will be managed by the County IS Department.		
Impacted Stakeholders	Operation Staff I&C Technician		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	-
	Software	-	$64,837
	Integration	-	$16,500
	Administration/Quality Control	10%	$8,134
	MISC Expenses	-	-
	TOTAL CAPITAL COSTS	**-**	**$89,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**$10,938**

*Refer to **Appendix A** for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

Project Name	**Broaden the Data Set Archived by the Sewer utility Historian to Establish Foundations for More Comprehensive Process-and Asset-level Health and Performance Monitoring**
Project ID	**SW-26**
Criticality	Medium
Facilities	▪ WWTPs and Pump Stations
Prerequisites	▪ NA-4, DC-27B, DC-28
Duration	9 Months
Description	This project will audit the parameters that are being monitored and configure the site Tier 1 historian to historize the parameters of interest.

Project Name	**Broaden the Data Set Archived by the Sewer utility Historian to Establish Foundations for More Comprehensive Process-and Asset-level Health and Performance Monitoring**		
	The project will also include the following in the historian: • In Auto Status • Close/Open Commands • Position Commands • Start/Stop Commands • Speed Commands • Set Point Commands • Energy Consumption Status • Power Data Status • Fail/Fault Alarm • Networked Equipment alarms and warnings • Actuator Torque Status • Pump Suction and Discharge Pressure Status • Liquid Stream and Solid Stream Low and Flow Totalization Status To monitor and record the above parameters, the PLC program, filed wiring, and Ethernet Device configuration will need to be investigated. No hardware costing for any required updates has been included in this cost.		
Impacted Stakeholders	Operation Staff I&C Technicians		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	-
	Software	-	-
	Integration	-	$68,200
	Administration/Quality Control	10%	$6,820
	MISC Expenses	-	-
	TOTAL CAPITAL COSTS	**-**	**$75,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to **Appendix A** for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

5.4 Documentation Projects

Project Name	**Develop ICS Standards - Hardware**
Project ID	**DC-27A**
Criticality	Medium
Facilities	▪ WWTPs and Pump Stations
Prerequisites	▪ None
Duration	4 Months
Description	This project will develop PLC, HMI, and control panel standards. The ICS control and telemetry panel hardware standards will include guidelines and template drawings that specify hardware component requirements; general control panel interior and exterior layouts; power distribution methodology; and fabrication, testing, and installation requirements for new ICS control and telemetry panels at Sewer Utility WWTPs and pump stations. The standards would also document network device configuration and hardening requirements for Ethernet switches, cellular gateways, and other network components to be installed within these panels. Anticipated standards to be created are: SCADA Control Panel Std SCADA Instrument and Vendor Communication Std SCADA Network Design and Hardware Std SCADA Equipment Procurement Std
Impacted Stakeholders	Operation Staff

Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	$5,750
	Software	-	-
	Integration	-	$129,400
	Administration/Quality Control	10%	$13,515
	MISC Expenses	-	$5,000
	TOTAL CAPITAL COSTS	**-**	**$154,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to **Appendix A** for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

Project Name	Develop ICS Standards – Software and Governance
Project ID	**DC-27B**
Criticality	Medium
Facilities	▪ WWTPs and Pump Stations
Prerequisites	▪ DC-27A
Duration	6 Months
Description	This project will develop PLC, HMI, and control panel standards. The PLC standard will include information like preferred PLC programming project file organization; appropriate level of annotation; tagging conventions; use of tag descriptions; program and routine naming conventions; use of ladder logic and function block diagram; and standard AOIs, UDTs, and subroutines that are to be used for common applications throughout the Sewer Utility ICS infrastructure.' The HMI graphics standard will include guidelines with screenshots and programming files that specify requirements and standard programming objects for graphics development and configuration work associated with AVEVA System Platform. Once the ICS Standards Documentation are created, which will contain PLC Programming standards, HMI graphics standards, and ICS control and telemetry panel hardware standards, it will be managed by a standards committee. The members of the committee will be technically qualified and be willing to participate in maintaining the standards. There will also be an ICS standards manager who will enforce the development of the standards and will oversee revising the document when necessary. The standards manager will also be responsible for maintaining version control of the document and make sure that the contractors have the most updated version available so that they may meet the requirements. With the standards being created, the Sewer Utility will establish an appropriate method for Operators to electronically log daily notes, observations, and activities. The Sewer Utility will compile relevant P&IDs from past projects into consolidated sets for each WWTP and Pump Station. Then they will be reviewed to the actual infrastructure so that the P&IDs can be updated. After the sets are compared to the current infrastructure, they will be compiled into the eO&M SharePoint site. The Sewer Utility will then develop and maintain the network architecture diagrams for the four WWTPs (physical and logical). They will also develop and maintain an asset inventory for the OT Network devices. The fiber-optic patch panel schedules and the information about the fiber-optic cables and patch panels will also be maintains. The tagging convention for the panels and cables will be standardized and noted on the ICS standard documentation. The project will utilize a software platform to implement a dashboarding and data visualization functionality for analyzing data. The project will first select a software solution and then begin developing the ability to create dashboards and visualizations in-house. Staff will need to be trained first and preliminary dashboards will need to be created. As in-house skills develop over time, the

Project Name	Develop ICS Standards – Software and Governance		
	dashboards and visualizations will become more technical and have more impact in process control and utility management. Once the standards are created remote access via tablets will be available for reference. Anticipated standards to be created are:		
	SCADA Application Programming Std for PLCs		
	HMI Software and Architecture Std		
	SCADA Application Programming Std for HMI		
	SCADA Data Historization and Archiving Std		
	SCADA Cybersecurity and Network Monitoring Std		
	SCADA Software Management and Revision Control Std		
	Staff Roles and Skills Development Std		
Impacted Stakeholders	Operation Staff		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	-
	Software	-	-
	Integration	-	$308,300
	Administration/Quality Control	10%	$30,830
	MISC Expenses	-	$5,000
	TOTAL CAPITAL COSTS	**-**	**$344,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to **Appendix A** for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

	Develop and Maintain Control Strategy Documentation		
Project ID	**DC-28**		
Criticality	High		
Facilities	▪ WWTPs and Pump Stations		
Prerequisites	▪ DC-27A		
Duration	18 Months		
Description	This project will develop and maintain control strategies to document how WWTP, pump station process, and equipment are controlled locally and with SCADA. The control strategies will be used to evaluate performance based on data that has been obtained through SCADA. Once the control strategy document is created, the document will be available on the County electronic operation and maintenance SharePoint site for the Sewer utility Staff. The control strategy will be updated and managed so that it remains current and accurate.		
Impacted Stakeholders	Operation Staff		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	-
	Software	-	-
	Integration	-	$151,800
	Administration/Quality Control	10%	$15,180
	MISC Expenses	-	-
	TOTAL CAPITAL COSTS	**-**	**$167,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to **Appendix A** for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

5.5 Other Software Package Projects

	Complete Hach WIMS Implementation and Establish Data Exchange with AVEVA System Platform		
Project ID	**OS-29**		
Criticality	Low		
Facilities	▪ CKTP		
Prerequisites	▪ NA-4, NA-7, SW-25, DC-27A, DC-27B, OS-30		
Duration	3 Months		
Description	This project will use Hach WIMS for its laboratory information management system (LIMS) software. The Sewer utility will have its current SCADA system automatically import data into the new Hach WIMS. Once the exchange between Hach WIMS and the Sewer utility Historian is established, the staff will have the ability to select specific SCADA tags and date ranges for ad hoc data imports and trend analysis within Hach WIMS. The sever that the Hach WIMS software will be located is on the business LAN and will be configured with the "Tier 2" historian. In the meantime, the Hach WIMS server will be deployed on the CKTP OT network while the Industrial DMZ is being implemented. The Project is considered an opportunity project by the county and can be rescheduled if necessary.		
Impacted Stakeholders	Operation Staff I&C Technicians		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	-
	Software	-	-
	Integration	-	$5,000
	Administration/Quality Control	10%	-
	MISC Expenses	-	-
	TOTAL CAPITAL COSTS	**-**	**$5,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to **Appendix A** for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

	Complete Asset Creation and Data Entry Required for LLumin Implementation, Establish Automatic Importing of Asset Runtimes, and Develop a Plan for Automating Work Order Generation		
Project ID	**OS-30**		
Criticality	Low		
Facilities	▪ CKTP		
Prerequisites	▪ NA-4, NA-7, HW-21 SW-25, DC-27A, DC-27B		
Duration	6 Months		
Description	Once the Sewer Utility completes some configurations and data entry work for the assets, this project will establish automatic importing of asset runtimes from the Sewer Utility Historian. The Sewer Utility will be configured with the "Tier 2" historian within the business LAN. The LLumin Machine Interface Server will be implemented as an on-premise solution, running as a Windows service. The project will utilize the software's ability to support asset specific, rule-based generation of work orders to identify asset runtime thresholds, alarms, events, and analog set points that trigger a work order within the LLumin system. Initially, a small sample of assets will be implemented first to see the efficacy of the work order automation. Once favorable results are seen, the project will develop a schedule to implement this system to the remainder assets. If alarm or event based work order generation on a near-real-time basis is required, The LLumin's Machine Interface server software will need to communicate with AVEVA System Platform. To do this, the project will need to relocate the LLumin Machine Interface Server software to the CKTP OT Network or industrial DMZ. First, the Sewer utility will start with the data exchange between LLumin and the "Tier 2" historian and then expand the LLumin system after the Sewer utility's CMMS program is developed. The County IS Department will install, develop, and maintain the Llumin software so no license costs have been included. Cartagraph will also be integrated with the implementation of this project. This project is considered an opportunity project by the county and can be rescheduled if necessary.		
Impacted Stakeholders	Operation Staff I&C Technicians		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	-
	Software	-	-
	Integration	-	$352,000
	Administration/Quality Control	10%	$35,200
	MISC Expenses	-	-
	TOTAL CAPITAL COSTS	**-**	**$387,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**-**

*Refer to **Appendix A** for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

	Begin Leveraging the Sewer Utility's Power and Energy Data		
Project ID	**OS-31**		
Criticality	Low		
Facilities	▪ WWTPs and Pump Stations		
Prerequisites	▪ NA-4, SW-23, DC-27A, DC-27B		
Duration	3 Months		
Description	This project will begin recording historical power and energy data from installed power monitors and network-capable motor controllers. This will require the install of network cabling to establish communication with the power monitors. For the Ethernet-capable power monitors that are not communicating with the PLC, communication will have to established between the power monitors and the AVEVA SCADA software. This information will be used to evaluate the existing infrastructure's capacity to accept additional electrical loads and to assess when harmonic distortion is approaching unacceptable levels. The Sewer Utility will transition away from the existing GE Enervista Viewpoint Monitoring software in the CKTP SPB control room and utilize the AVEVA System Platform to monitor and record the Sewer Utility's power and energy data. The project will install Ethernet-capable power monitors at all major electrical distribution buses as the equipment is replaced/upgraded in the future and has not been included in the cost. When installing future motor controllers, the Sewer Utility will make sure that they will be provided with Ethernet communication so that power and energy data can be monitored and recorded. When determining energy-based metrics the Sewer utility will use KPIs for evaluating its operations and then leverage KPIs to establish baselines at each of its WWTPs and remote pump stations. The baselines will be established from 1 years' worth of data to account for seasonal variation. The project will utilize data analytics and visualization software to track and monitor energy-based KPIs. Once sufficient baseline energy data is provided, they will be reviewed to identify processes and equipment where energy efficiency measures are likely to yield benefits. A formal energy audit will take place and then targeted goals will be set as part of a separate project.		
Impacted Stakeholders	Operation Staff I&C Technicians		
Cost Opinion*	**CAPITAL COSTS**	**%**	**COST OPINION***
	Hardware	-	-
	Software	-	-
	Integration	-	$18,700
	Administration/Quality Control	10%	$1,870
	MISC Expenses	-	-
	TOTAL CAPITAL COSTS	**-**	**$21,000**
	ANNUAL O&M COSTS	**%**	**COST OPINION***
	TOTAL ANNUAL COSTS**	**-**	**0**

*Refer to **Appendix A** for more information on the cost opinion approach. Totals and subtotals are rounded up to the nearest $1,000.

A

Appendix A – Cost Estimate

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NA-1

Upgrade Central Kitsap Treatment Plant (CKTP) Control Room

Hardware Items	**Qty**	**Unit Prices**	**Extended**
	0	$ -	$ -
Hardware Subtotal			$ -
Software Items			
	0	$ -	$ -
Software Subtotal			$ -
Totals	0	$ -	$ -

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**
Sewer Utility will handle internally	1	$ 5,000	$ 5,000

Subtotal Configuration, Programming and Startup		*$*	*5,000*
Contingency	10%		
Total Configuration, Programming and Startup			
Subtotal Hardware Costs		*$*	-
Contingency	*15%*	*$*	-
Hardware Total		***$***	**-**
Subtotal Software Costs		*$*	-
Contingency	*15%*	*$*	-
Software Total		***$***	**-**
Total Hardware and Software Costs		**$**	**-**

Admin/QC	10%	$	-
Misc Expenses			
Total		**$**	**-**

NA-2

Extend OT Network to County Public Works Annex Facility

Hardware Items	**Qty**	**Unit Prices**	**Extended**
Workstations (Testing)	1	$ 5,000	$ 5,000
Large Screen Monitors (Training)	2	$ 2,000	$ 4,000
HIP Switch	1	$ 10,000	$ 10,000
Hardware Subtotal			$ 19,000
Software Items			
Lic: Workstations (1)	1	$ 15,000	$ 15,000
Software Subtotal			$ 15,000
Totals	5	$ 32,000	$ 34,000

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**
HMI/Historian	1	$ 10,000	$ 10,000
Firewall Installation / Configuration	1	$ 5,000	$ 5,000
Workstation Installation / Configuration	1	$ 10,000	$ 10,000

Subtotal Configuration, Programming and Startup		*$ 25,000*
Contingency	*10%*	*$ 2,500*
Total Configuration, Programming and Startup		***$ 27,500***
Subtotal Hardware Costs		*$ 19,000*
Contingency	*15%*	*$ 2,850*
Hardware Total		***$ 21,850***
Subtotal Software Costs		*$ 15,000*
Contingency	*15%*	*$ 2,250*
Software Total		***$ 17,250***
Total Hardware and Software Costs		**$ 39,100**

Admin/QC	10%	$ 6,660
Misc Expenses		$ 5,000
Total		**$ 78,000**

NA-3

Remote Pump Station and WWTP Telemetry Improvements

Hardware Items	**Qty**	**Unit Prices**	**Extended**
Cellular Router for Verizon	2	$ 500	$ 1,000
Server	1	$ 15,000	$ 15,000
Switch	1	$ 10,000	$ 10,000
Hardware Subtotal			$ 26,000
Software Items			
Lic: AVEVA Telemetry Server Software	1	$ 8,500	$ 8,500
Software Subtotal			$ 8,500
Totals	5	$ 34,000	$ 34,500

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**
Server Installation / Configuration	1	$ 10,000	$ 10,000
Firewall Installation / Configuration	2	$ 5,000	$ 10,000
Cellular Radio Configuration and Testing	61	$ 2,000	$ 122,000
HMI/Historian	1	$ 10,000	$ 10,000
PLC Programing	1	$ 6,000	$ 6,000
Cellular Site Survey	1	$ 20,000	$ 20,000

Subtotal Configuration, Programming and Startup		*$*	*178,000*
Contingency	*10%*	*$*	*17,800*
Total Configuration, Programming and Startup		***$***	***195,800***
Subtotal Hardware Costs		*$*	*26,000*
Contingency	*15%*	*$*	*3,900*
Hardware Total		***$***	***29,900***
Subtotal Software Costs		*$*	*8,500*
Contingency	*15%*	*$*	*1,275*
Software Total		***$***	***9,775***
Total Hardware and Software Costs		**$**	**39,675**

Admin/QC	10%	$	23,548
Misc Expenses		$	5,000
Total		**$**	**264,000**

Annual AVEVA Telemetry Server Support Cost $1,600

# of pump stations

NA-4

CKTP OT Network Upgrades

Hardware Items	**Qty**	**Unit Prices**	**Extended**
Network Rack	1	$ 15,000	$ 15,000
Switch (Managed)	3	$ 15,000	$ 45,000
UPS	1	$ 4,000	$ 4,000
SFP Module	1	$ 2,000	$ 2,000
Hardware Subtotal			$ 66,000
Software Items			
Software Subtotal			$ -
Totals	6	$ 36,000	$ 15,000

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**
Switch Installation / Configuration	3	$ 2,000	$ 6,000
Fiber Installation	1	$ 66,500	$ 66,500
OT Network Device Communication updates	1	$ 30,000	$ 30,000

Subtotal Configuration, Programming and Startup		*$*	*102,500*
Contingency	*10%*	*$*	*10,300*
Total Configuration, Programming and Startup		***$***	***112,800***
Subtotal Hardware Costs		*$*	*66,000*
Contingency	*15%*	*$*	*9,900*
Hardware Total		***$***	***75,900***
Subtotal Software Costs		*$*	-
Contingency	*15%*	*$*	-
Software Total		***$***	**-**
Total Hardware and Software Costs		**$**	**75,900**
Admin/QC	10%	$	18,870
Misc Expenses		$	5,000
Total		**$**	**213,000**

Fiber $18.00 per foot without conduit or interduct or $33.25 with conduit.
Cost is including 2,000 feet for Fiber with Conduit

NA-5

Standardization to Managed Switches

Hardware Items	**Qty**	**Unit Prices**	**Extended**
Switch (Managed)	5	$ 6,000	$ 30,000
Hardware Subtotal			$ 30,000
Software Items			
Software Subtotal			$ -
Totals	5	$ 6,000	$ 30,000

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**
Fiber Installation	1	$ 66,500	$ 66,500
Switch Installation / Configuration	5	$ 2,000	$ 10,000

Subtotal Configuration, Programming and Startup		*$ 76,500*
Contingency	*10%*	*$ 7,700*
Total Configuration, Programming and Startup		***$ 84,200***
Subtotal Hardware Costs		*$ 30,000*
Contingency	*15%*	*$ 4,500*
Hardware Total		***$ 34,500***
Subtotal Software Costs		*$ -*
Contingency	*15%*	*$ -*
Software Total		***$ -***
Total Hardware and Software Costs		**$ 34,500**

Admin/QC	10%	$ 11,870
Misc Expenses		$ 5,000
Total		**$ 136,000**

Fiber $18.00 per foot without conduit or interduct or $33.25 with conduit.
Cost is including 2,000 feet for Fiber with Conduit

NA-6

ICS and OT Network Power Supply Improvements

Hardware Items	**Qty**	**Unit Prices**	**Extended**
UPS Compact Tower	51	$ 1,000	$ 51,000
Hardware Subtotal			$ 51,000
Software Items			
Software Subtotal			$ -
Totals	51	$ 1,000	$ 51,000

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**
PLC Programing	1	$ 8,000	$ 8,000
HMI Configuration	1	$ 10,000	$ 10,000
UPS Install	51	$ 1,000	$ 51,000

Subtotal Configuration, Programming and Startup		*$*	*69,000*
Contingency	*10%*	*$*	*6,900*
Total Configuration, Programming and Startup		***$***	***75,900***
Subtotal Hardware Costs		*$*	*51,000*
Contingency	*15%*	*$*	*7,650*
Hardware Total		***$***	***58,650***
Subtotal Software Costs		*$*	-
Contingency	*15%*	*$*	-
Software Total		***$***	**-**
Total Hardware and Software Costs		**$**	**58,650**

Admin/QC	10%	$	13,455
Misc Expenses		$	5,000
Total		**$**	**153,000**

NA-7

DMZ and AVEVA InTouch Access Anywhere Implementation

Hardware Items	**Qty**	**Unit Prices**	**Extended**
Server	1	$ 15,000	$ 15,000
Hardware Subtotal			$ 15,000
Software Items			
	1	$ -	$ -
Software Subtotal			$ -
Totals	2	$ 15,000	$ 15,000

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**
Server Installation / Configuration	1	$ 20,000	$ 20,000
AVEVA InTouch Access Anywhere Configuration	1	$ 5,000	$ 5,000
Coordination with County IS Department	1	$ 18,000	$ 18,000

Subtotal Configuration, Programming and Startup		*$*	*43,000*
Contingency	*10%*	*$*	*4,300*
Total Configuration, Programming and Startup		***$***	***47,300***
Subtotal Hardware Costs		*$*	*15,000*
Contingency	*15%*	*$*	*2,250*
Hardware Total		***$***	***17,250***
Subtotal Software Costs		*$*	*-*
Contingency	*15%*	*$*	*-*
Software Total		***$***	***-***
Total Hardware and Software Costs		**$**	**17,250**
Admin/QC	10%	$	6,455
Misc Expenses		$	5,000
Total		**$**	**76,000**

3 weeks * $150 per hour

HW-8

Establish Sewer Utility PLC/OIT Platform Standard and Schedule Replacement of Select WWTP and Remote Pump Station PLCs/OITs

Hardware Items	**Qty**	**Unit Prices**	**Extended**
	0	$ -	$ -
Hardware Subtotal			$ -
Software Items			
	0	$ -	$ -
Software Subtotal			$ -
Totals	0	$ -	$ -

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**
Prioritize PLCs and OITs for End of Life Replacement (will handled internally)	1	$ 5,000	$ 5,000

Subtotal Configuration, Programming and Startup		*$*	*5,000*
Contingency	10%		
Total Configuration, Programming and Startup			
Subtotal Hardware Costs		*$*	-
Contingency	*15%*	*$*	-
Hardware Total		***$***	**-**
Subtotal Software Costs		*$*	-
Contingency	*15%*	*$*	-
Software Total		***$***	**-**
Total Hardware and Software Costs		***$***	**-**

Admin/QC	10%	$	-
Misc Expenses			
Total		***$***	**-**

HW-9

Replace CKTP MCC DeviceNet Networks w/ Ethernet Capable Motor Controllers

Hardware Items	**Qty**	**Unit Prices**	**Extended**
Ethernet/IP Adapter/Module	19	$ 1,000	$ 19,000
E300 Electronic Overlay Relays	4	$ 1,000	$ 4,000
Miscelaneous PLC I/O Module	1	$ 20,000	$ 20,000
Hardware Subtotal			$ 43,000
Software Items			
Software Subtotal			$ -
Totals	24	$ 22,000	$ 43,000

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**
PLC Programing	1	$ 6,000	$ 6,000
Communication Module Retrofit	23	$ 500	$ 11,500
EtherNet Wiring Allowance	23	$ 500	$ 11,500

Subtotal Configuration, Programming and Startup		*$*	*29,000*
Contingency	*10%*	*$*	*2,900*
Total Configuration, Programming and Startup		***$***	***31,900***
Subtotal Hardware Costs		*$*	*43,000*
Contingency	*15%*	*$*	*6,450*
Hardware Total		***$***	***49,450***
Subtotal Software Costs		*$*	*-*
Contingency	*15%*	*$*	*-*
Software Total		***$***	***-***
Total Hardware and Software Costs		**$**	**49,450**

Admin/QC	10%	$	8,135
Misc Expenses		$	5,000
Total		**$**	**94,000**

HW-10				
Develop a Formal Instrument Calibration and Maintenance Program				
Hardware Items	**Qty**	**Unit Prices**	**Extended**	
	0	$ -	$ -	
Hardware Subtotal			$ -	
Software Items				
	0	$ -	$ -	
Software Subtotal			$ -	
Totals	0	$ -	$ -	
Installation/ Configuration	**Qty**	**Unit Price**	**Extended**	
Creation of Program for Maintenance and Calibration (will handle internally)	1	$ 5,000	$ 5,000	
Subtotal Configuration, Programming and Startup				*$ 5,000*
Contingency			10%	
Total Configuration, Programming and Startup				
Subtotal Hardware Costs				*$ -*
Contingency			*15%*	*$ -*
Hardware Total				***$ -***
Subtotal Software Costs				*$ -*
Contingency			*15%*	*$ -*
Software Total				***$ -***
Total Hardware and Software Costs				***$ -***
Admin/QC			10%	$ -
Misc Expenses				$ -
Total				***$ -***

HW-11

CKTP Digester Building PNL 6000 and MCC Replacement

Hardware Items	**Qty**	**Unit Prices**	**Extended**
PLC Panel	$ 1	$ 50,000	$ 50,000
Hardware Subtotal			$ 50,000
Software Items			
Software Subtotal			$ -
Totals	1	$ 50,000	$ 50,000

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**
Miscellaneous Field Wiring	1	$ 10,000	$ 10,000

Subtotal Configuration, Programming and Startup		*$*	*10,000*
Contingency	*10%*	*$*	*1,000*
Total Configuration, Programming and Startup		***$***	***11,000***
Subtotal Hardware Costs		*$*	*50,000*
Contingency	*15%*	*$*	*7,500*
Hardware Total		***$***	***57,500***
Subtotal Software Costs		*$*	-
Contingency	*15%*	*$*	-
Software Total		***$***	**-**
Total Hardware and Software Costs		**$**	**57,500**

Admin/QC	10%	$	6,850
Misc Expenses		$	5,000
Total		**$**	**80,000**

HW-12				
Include Integration of Composite Sampler Alarms and Monitoring with Replacement of Existing Samplers				
Hardware Items	**Qty**	**Unit Prices**	**Extended**	
	0	$ -	$ -	
Hardware Subtotal			$ -	
Software Items				
	0	$ -	$ -	
Software Subtotal			$ -	
Totals	0	$ -	$ -	
Installation/ Configuration	**Qty**	**Unit Price**	**Extended**	
Sewer Utility will handle internally	1	$ 5,000	$ 5,000	
Subtotal Configuration, Programming and Startup				*$ 5,000*
Contingency			10%	
Total Configuration, Programming and Startup				
Subtotal Hardware Costs				*$ -*
Contingency			*15%*	*$ -*
Hardware Total				***$ -***
Subtotal Software Costs				*$ -*
Contingency			*15%*	*$ -*
Software Total				***$ -***
Total Hardware and Software Costs				***$ -***
Admin/QC			10%	$ -
Misc Expenses				
Total				***$ -***

HW-13

Implement CKTP Instrumentation Improvements

Hardware Items	**Qty**	**Unit Prices**	**Extended**
Flowmeter 4" Pipe(Magmeter)	2	$ 3,500	$ 7,000
Flowmeter 6" Pipe(Magmeter)	5	$ 4,000	$ 20,000
Flowmeter 8" Pipe(Magmeter)	2	$ 4,500	$ 9,000
Thermal Dispersion Flowmeter	1	$ 2,500	$ 2,500
Chlorine Residual Analyzer	1	$ 2,500	$ 2,500
Turbidity Analyzer	1	$ 3,000	$ 3,000
Lower Explosive Limit Transmitter	1	$ 5,000	$ 5,000
Suspended Solids Probe	2	$ 8,000	$ 16,000
Hardware Subtotal			$ 65,000
Software Items			
Software Subtotal			$ -
Totals	15	$ 33,000	$ 65,000

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**
Installation of instruments	13	$ 5,000	$ 65,000
PLC Programming	1	$ 10,000	$ 10,000
HMI Configuration	1	$ 5,000	$ 5,000

Subtotal Configuration, Programming and Startup		*$*	*80,000*
Contingency	*10%*	*$*	*8,000*
Total Configuration, Programming and Startup		***$***	***88,000***
Subtotal Hardware Costs		*$*	*65,000*
Contingency	*15%*	*$*	*9,750*
Hardware Total		***$***	***74,750***
Subtotal Software Costs		*$*	-
Contingency	*15%*	*$*	-
Software Total		***$***	**-**
Total Hardware and Software Costs		**$**	**74,750**
Admin/QC	10%	$	16,275
Misc Expenses		$	5,000
Total		**$**	**184,000**

HW-14

Implement CKTP Automation Improvements

Hardware Items	**Qty**	**Unit Prices**	**Extended**
PLC Panel	1	$ 50,000	$ 50,000
Associated Odor Control Instrumentation	1	$ 25,000	$ 25,000
Low Level Switch	1	$ 500	$ 500
Hardware Subtotal			$ 75,500
Software Items			
Software Subtotal			$ -
Totals	3	$ 75,500	$ 75,500

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**
PLC Programing	2	$ 12,000	$ 24,000
HMI Configuration	4	$ 5,000	$ 20,000

Subtotal Configuration, Programming and Startup		*$*	*44,000*
Contingency	*10%*	*$*	*4,400*
Total Configuration, Programming and Startup		***$***	***48,400***
Subtotal Hardware Costs		*$*	*75,500*
Contingency	*15%*	*$*	*11,325*
Hardware Total		***$***	***86,825***
Subtotal Software Costs		*$*	-
Contingency	*15%*	*$*	-
Software Total		***$***	**-**
Total Hardware and Software Costs		**$**	**86,825**

Admin/QC	10%	$	13,523
Misc Expenses		$	5,000
Total		**$**	**154,000**

HW-15

Implement KWWTP Instrumentation Improvements

Hardware Items	**Qty**	**Unit Prices**	**Extended**
Flowmeter 2" Pipe(Magmeter)	2	$ 2,500	$ 5,000
Flowmeter 3" Pipe(Magmeter)	1	$ 3,000	$ 3,000
Flowmeter 4" Pipe(Magmeter)	1	$ 3,500	$ 3,500
Flowmeter 6" Pipe(Magmeter)	1	$ 4,000	$ 4,000
Suspended Solids Probe	2	$ 8,000	$ 16,000
Hardware Subtotal			$ 31,500
Software Items			
Software Subtotal			$ -
Totals	7	$ 21,000	$ 31,500

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**
Installation of instruments	7	$ 5,000	$ 35,000
PLC Programming	1	$ 10,000	$ 10,000
HMI Configuration	1	$ 5,000	$ 5,000

Subtotal Configuration, Programming and Startup		*$*	*50,000*
Contingency	*10%*	*$*	*5,000*
Total Configuration, Programming and Startup		***$***	***55,000***
Subtotal Hardware Costs		*$*	*31,500*
Contingency	*15%*	*$*	*4,725*
Hardware Total		***$***	***36,225***
Subtotal Software Costs		*$*	*-*
Contingency	*15%*	*$*	*-*
Software Total		***$***	***-***
Total Hardware and Software Costs		**$**	**36,225**
Admin/QC	10%	$	9,123
Misc Expenses		$	5,000
Total		**$**	**105,000**

HW-16

Implement KWWTP Automation Improvements

Hardware Items	**Qty**	**Unit Prices**	**Extended**
	0	$ -	$ -
Hardware Subtotal			$ -
Software Items			
Software Subtotal			$ -
Totals	0	$ -	$ -

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**
PLC Programing	2	$ 6,000	$ 12,000
HMI Configuration	4	$ 5,000	$ 20,000

Subtotal Configuration, Programming and Startup		*$*	*32,000*
Contingency	*10%*	*$*	*3,200*
Total Configuration, Programming and Startup		***$***	***35,200***
Subtotal Hardware Costs		*$*	-
Contingency	*15%*	*$*	-
Hardware Total		***$***	**-**
Subtotal Software Costs		*$*	-
Contingency	*15%*	*$*	-
Software Total		***$***	**-**
Total Hardware and Software Costs		***$***	**-**

Admin/QC	10%	$	3,520
Misc Expenses			
Total		**$**	**39,000**

HW-17

Implement MWWTP Instrumentation Improvements

Hardware Items	**Qty**	**Unit Prices**	**Extended**
Flowmeter 2" Pipe(Magmeter)	1	$ 2,500	$ 2,500
Flowmeter 3" Pipe(Magmeter)	4	$ 3,000	$ 12,000
Flowmeter 4" Pipe(Magmeter)	1	$ 3,500	$ 3,500
Flowmeter 6" Pipe(Magmeter)	1	$ 4,000	$ 4,000
Level Transmitter	1	$ 3,000	$ 3,000
Lower Explosive Limit Transmitter	3	$ 5,000	$ 15,000
Suspended Solids Probe	2	$ 8,000	$ 16,000
Hardware Subtotal			$ 56,000
Software Items			
Software Subtotal			$ -
Totals	13	$ 29,000	$ 56,000

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**
Installation of instruments	13	$ 5,000	$ 65,000
PLC Programming	1	$ 10,000	$ 10,000
HMI Configuration	1	$ 5,000	$ 5,000

Subtotal Configuration, Programming and Startup		*$*	*80,000*
Contingency	*10%*	*$*	*8,000*
Total Configuration, Programming and Startup		***$***	***88,000***
Subtotal Hardware Costs		*$*	*56,000*
Contingency	*15%*	*$*	*8,400*
Hardware Total		***$***	***64,400***
Subtotal Software Costs		*$*	*-*
Contingency	*15%*	*$*	*-*
Software Total		***$***	***-***
Total Hardware and Software Costs		**$**	**64,400**
Admin/QC	10%	$	15,240
Misc Expenses		$	5,000
Total		**$**	**173,000**

HW-18				
Implement MWWTP Automation Improvements				
Hardware Items	**Qty**	**Unit Prices**	**Extended**	
	0	$ -	$ -	
Hardware Subtotal			$ -	
Software Items				
Software Subtotal			$ -	
Totals	0	$ -	$ -	
Installation/ Configuration	**Qty**	**Unit Price**	**Extended**	
PLC Programing	4	$ 6,000	$ 24,000	
HMI Configuration	4	$ 5,000	$ 20,000	
Wiring a Fault Signal from Starter to IO panel	1	$ 500	$ 500	
Subtotal Configuration, Programming and Startup				*$ 44,500*
Contingency			10%	*$ 4,500*
Total Configuration, Programming and Startup				***$ 49,000***
Subtotal Hardware Costs				*$ -*
Contingency			*15%*	*$ -*
Hardware Total				***$ -***
Subtotal Software Costs				*$ -*
Contingency			*15%*	*$ -*
Software Total				***$ -***
Total Hardware and Software Costs				***$ -***
Admin/QC			10%	$ 4,900
Misc Expenses				
Total				**$ 54,000**

HW-19

Implement SWWTP Instrumentation Improvements

Hardware Items	**Qty**	**Unit Prices**	**Extended**
Flowmeter 3" Pipe(Magmeter)	2	$ 3,000	$ 6,000
Flowmeter 6" Pipe(Magmeter)	1	$ 4,000	$ 4,000
Level Transmitter	1	$ 3,000	$ 3,000
Lower Explosive Limit Transmitter	1	$ 5,000	$ 5,000
Suspended Solids Probe	2	$ 8,000	$ 16,000
DO Probes	2	$ 2,000	$ 4,000
Hardware Subtotal			$ 38,000
Software Items			
Software Subtotal			$ -
Totals	9	$ 25,000	$ 38,000

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**
Installation of instruments	9	$ 5,000	$ 45,000
PLC Programming	1	$ 10,000	$ 10,000
HMI Configuration	1	$ 5,000	$ 5,000

Subtotal Configuration, Programming and Startup		*$ 60,000*
Contingency	*10%*	*$ 6,000*
Total Configuration, Programming and Startup		***$ 66,000***
Subtotal Hardware Costs		*$ 38,000*
Contingency	*15%*	*$ 5,700*
Hardware Total		***$ 43,700***
Subtotal Software Costs		*$ -*
Contingency	*15%*	*$ -*
Software Total		***$ -***
Total Hardware and Software Costs		**$ 43,700**

Admin/QC	10%	$ 10,970
Misc Expenses		$ 5,000
Total		**$ 126,000**

HW-20

Implement SWWTP Automation Improvements

Hardware Items	**Qty**	**Unit Prices**	**Extended**
	0	$ -	$ -
Hardware Subtotal			$ -
Software Items			
Software Subtotal			$ -
Totals	0	$ -	$ -

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**
PLC Programing	4	$ 6,000	$ 24,000
HMI Configuration	2	$ 5,000	$ 10,000
High Discharge Pressure Troubleshooting	1	$ 6,000	$ 6,000

Subtotal Configuration, Programming and Startup		*$*	*40,000*
Contingency	10%	*$*	*4,000*
Total Configuration, Programming and Startup		***$***	***44,000***
Subtotal Hardware Costs		*$*	-
Contingency	*15%*	*$*	-
Hardware Total		***$***	**-**
Subtotal Software Costs		*$*	-
Contingency	*15%*	*$*	-
Software Total		***$***	**-**
Total Hardware and Software Costs		**$**	**-**
Admin/QC	10%	$	4,400
Misc Expenses			
Total		**$**	**48,000**

HW-21

Implement Remote Pump Station Instrumentation Improvements

Hardware Items	**Qty**	**Unit Prices**	**Extended**
Pressure Transmitter	12	$ 3,600	$ 43,200
Level Transmitter	2	$ 3,000	$ 6,000
Level Transducer	1	$ 1,000	$ 1,000
Lower Explosive Limit Transmitter	2	$ 5,000	$ 10,000
Hardware Subtotal			$ 60,200
Software Items			
Software Subtotal			$ -
Totals	17	$ 12,600	$ 60,200

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**
Installation of instruments	17	$ 5,000	$ 85,000
PLC Programming	1	$ 10,000	$ 10,000
HMI Configuration	1	$ 5,000	$ 5,000

Subtotal Configuration, Programming and Startup		*$*	*100,000*
Contingency	*10%*	*$*	*10,000*
Total Configuration, Programming and Startup		***$***	***110,000***
Subtotal Hardware Costs		*$*	*60,200*
Contingency	*15%*	*$*	*9,030*
Hardware Total		***$***	***69,230***
Subtotal Software Costs		*$*	*-*
Contingency	*15%*	*$*	*-*
Software Total		***$***	***-***
Total Hardware and Software Costs		**$**	**69,230**
Admin/QC	10%	$	17,923
Misc Expenses		$	5,000
Total		**$**	**202,000**

HW-22

Implement Remote Pump Station Automation Improvements

Hardware Items	**Qty**	**Unit Prices**	**Extended**
	0	$ -	$ -
Hardware Subtotal			$ -
Software Items			
Software Subtotal			$ -
Totals	0	$ -	$ -

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**
PLC Programing	5	$ 6,000	$ 30,000
HMI Configuration	4	$ 5,000	$ 20,000

Subtotal Configuration, Programming and Startup		*$*	*50,000*
Contingency	*10%*	*$*	*5,000*
Total Configuration, Programming and Startup		***$***	***55,000***
Subtotal Hardware Costs		*$*	-
Contingency	*15%*	*$*	-
Hardware Total		***$***	**-**
Subtotal Software Costs		*$*	-
Contingency	*15%*	*$*	-
Software Total		***$***	**-**
Total Hardware and Software Costs		**$**	**-**
Admin/QC	10%	$	5,500
Misc Expenses			
Subtotal		**$**	**61,000**

SW-23

Upgrade WWTP Standalone SCADA HMI Installations to AVEVA System Platform with Managed InTouch Applications and Standardized Templates Based on HPHMI Concepts

Hardware Items	**Qty**	**Unit Prices**	**Extended**
	0	$ -	$ -
Hardware Subtotal			$ -
Software Items			
	0	$ -	$ -
Software Subtotal			$ -
Totals	0	$ -	$ -

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**
Subtotal Configuration, Programming and Startup			$ -
Contingency		10%	
Total Configuration, Programming and Startup			
Subtotal Hardware Costs			$ -
Contingency		*15%*	$ -
Hardware Total			**$ -**
Subtotal Software Costs			$ -
Contingency		*15%*	$ -
Software Total			**$ -**
Total Hardware and Software Costs			**$ -**
Admin/QC		10%	$ -
Misc Expenses			
Funded and in Progress		***Total***	**$ -**

WWTP = 1 PLC/week *150
REMOTE = 4 PLC/week *150

SW-24

Implement an Alarm Management Program Based on ISA-18.2

Hardware Items	**Qty**	**Unit Prices**	**Extended**
	0	$ -	$ -
Hardware Subtotal			$ -
Software Items			
	0	$ -	$ -
Software Subtotal			$ -
Totals	0	$ -	$ -

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**
Workshops to Review Current Alarm Classifications	1	$ 5,000	$ 5,000
HMI/Historian Configuration	1	$ 40,000	$ 40,000

Subtotal Configuration, Programming and Startup		*$*	*45,000*
Contingency	10%	*$*	*4,500*
Total Configuration, Programming and Startup		***$***	***49,500***
Subtotal Hardware Costs		*$*	-
Contingency	*15%*	*$*	-
Hardware Total		***$***	**-**
Subtotal Software Costs		*$*	-
Contingency	*15%*	*$*	-
Software Total		***$***	**-**
Total Hardware and Software Costs		***$***	**-**
Admin/QC	10%	$	4,950
Misc Expenses			
Total		**$**	**54,000**

SW-25

Establish a Tiered Historian Implementation at CKTP

Hardware Items	**Qty**	**Unit Prices**	**Extended**
	0	$ -	$ -
Hardware Subtotal			$ -
Software Items			
Enterprise Historian License (25,000 tags)	1	$ 53,000	$ 53,000
2 Additional Historian Web Client License	2	$ 1,690	$ 3,380
Software Subtotal			$ 56,380
Totals	1	$ 53,000	$ 56,380

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**		
Workshops to determine data to go to Tier 2 Historian	1	$ 5,000	$ 5,000		
Historian Configuration	1	$ 10,000	$ 10,000		
Subtotal Configuration, Programming and Startup				*$*	*15,000*
Contingency			*10%*	*$*	*1,500*
Total Configuration, Programming and Startup				***$***	***16,500***
Subtotal Hardware Costs				*$*	-
Contingency			*15%*	*$*	-
Hardware Total				***$***	***-***
Subtotal Software Costs				*$*	*56,380*
Contingency			*15%*	*$*	*8,457*
Software Total				***$***	***64,837***
Total Hardware and Software Costs				**$**	**64,837**

Admin/QC	10%	$	8,134
Misc Expenses		$	-
Total		**$**	**89,000**

Annual Cost for Enterprise Historian License	$10,600
Annual cost for 2 Historian Web Client Licenses	$338
Total	$10,938

SW-26

Broaden The Data Set Archived by the Sewer Utility Historian

Hardware Items	**Qty**	**Unit Prices**	**Extended**
	0	$ -	$ -
Hardware Subtotal			$ -
Software Items			
	0	$ -	$ -
Software Subtotal			$ -
Totals	0	$ -	$ -

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**
Site/PLC Program Investigation of current available signals	1	$ 27,000	$ 27,000
Workshops to select parameters from findings	1	$ 5,000	$ 5,000
Historian Configuration	4	$ 7,500	$ 30,000

Subtotal Configuration, Programming and Startup		*$*	*62,000*
Contingency	10%	*$*	*6,200*
Total Configuration, Programming and Startup		***$***	***68,200***
Subtotal Hardware Costs		*$*	-
Contingency	*15%*	*$*	-
Hardware Total		***$***	**-**
Subtotal Software Costs		*$*	-
Contingency	*15%*	*$*	-
Software Total		***$***	**-**
Total Hardware and Software Costs		***$***	**-**
Admin/QC	10%	$	6,820
Misc Expenses		$	-
Total		**$**	**75,000**

(1 PLC/day for 4.5 weeks (*40hrs))*150= Cost

DC-27A

Develop ICS Standards (Hardware)

Hardware Items	Qty	Unit Prices	Extended
Tablets	5	$ 1,000	$ 5,000
Hardware Subtotal			$ 5,000
Software Items			
	0	$ -	$ -
Software Subtotal			$ -
Totals	5	$ 1,000	$ 5,000

Installation/ Configuration	Qty	Unit Price	A Extended
SCADA Control Panel Std	1	$ 34,996	$ 34,996
SCADA Instrument and Vendor Communication Std	1	$ 28,116	$ 28,116
SCADA Network Design and Hardware Std	1	$ 30,300	$ 30,300
SCADA Equipment Procurement Std	1	$ 24,188	$ 24,188

Subtotal Configuration, Programming and Startup		*$*	*117,600*
Contingency	*10%*	*$*	*11,800*
Total Configuration, Programming and Startup		***$***	***129,400***
Subtotal Hardware Costs		*$*	*5,000*
Contingency	*15%*	*$*	*750*
Hardware Total		***$***	***5,750***
Subtotal Software Costs		*$*	-
Contingency	*15%*	*$*	-
Software Total		***$***	**-**
Total Hardware and Software Costs		**$**	**5,750**

Admin/QC	10%	$	13,515
Misc Expenses		$	5,000
Total		**$**	**154,000**

DC-27B

Develop ICS Standards and Governance Documents

Hardware Items	Qty	Unit Prices	Extended
Hardware Subtotal			$ -
Software Items			
	0	$ -	$ -
Software Subtotal			$ -
Totals	0	$ -	$ -

Installation/ Configuration	Qty	Unit Price	Extended
SCADA Application Programming Std for PLCs	1	$ 70,924	$ 70,924
HMI Software and Architecture Std	1	$ 19,774	$ 19,774
SCADA Application Programming Std for HMI	1	$ 67,624	$ 67,624
SCADA Data Historization and Archiving Std	1	$ 30,140	$ 30,140
SCADA Cybersecurity and Network Monitoring Std	1	$ 35,868	$ 35,868
SCADA Software Management and Revision Control Std	1	$ 31,068	$ 31,068
Staff Roles and Skills Development Std	1	$ 24,796	$ 24,796

Subtotal Configuration, Programming and Startup		*$*	*280,200*
Contingency	*10%*	*$*	*28,100*
Total Configuration, Programming and Startup		***$***	***308,300***
Subtotal Hardware Costs		*$*	-
Contingency	*15%*	*$*	-
Hardware Total		***$***	**-**
Subtotal Software Costs		*$*	-
Contingency	*15%*	*$*	-
Software Total		***$***	**-**
Total Hardware and Software Costs		***$***	**-**

Admin/QC	10%	$	30,830
Misc Expenses		$	5,000
Total		**$**	**344,000**

DC-28

Develop and Maintain Control Strategy Documentation

Hardware Items	**Qty**	**Unit Prices**	**Extended**
	0	$ -	$ -
Hardware Subtotal			$ -
Software Items			
	0	$ -	$ -
Software Subtotal			$ -
Totals	0	$ -	$ -

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**	
Process Assessments for the WWTPs/Pumpstations	1	$ 138,000	$ 138,000	
Workshops to review findings	4	$ 5,000	$ 20,000	
Finalize Control Strategies for WWTPs and Pump stations	1	$ 30,000	$ 30,000	
Subtotal Configuration, Programming and Startup				*$ 138,000*
Contingency			10%	*$ 13,800*
Total Configuration, Programming and Startup				***$ 151,800***
Subtotal Hardware Costs				*$ -*
Contingency			*15%*	*$ -*
Hardware Total				***$ -***
Subtotal Software Costs				*$ -*
Contingency			*15%*	*$ -*
Software Total				***$ -***
Total Hardware and Software Costs				***$ -***

Admin/QC	10%	$ 15,180
Misc Expenses		
Total		**$ 167,000**

(1 PLC/week for (23PLCs) (*40hrs))*150= Cost

OS-29

Complete Hach WIMS Implementation and Establish Data Exchange with AVEVA System Platform

Hardware Items	**Qty**	**Unit Prices**	**Extended**
	0	$ -	$ -
Hardware Subtotal			$ -
Software Items			
	0	$ -	$ -
Software Subtotal			$ -
Totals	0	$ -	$ -

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**
Sewer Utility will handle internally	1	$ 5,000	$ 5,000

Subtotal Configuration, Programming and Startup		*$*	*5,000*
Contingency	10%		
Total Configuration, Programming and Startup			
Subtotal Hardware Costs		*$*	-
Contingency	*15%*	*$*	-
Hardware Total		***$***	**-**
Subtotal Software Costs		*$*	-
Contingency	*15%*	*$*	-
Software Total		***$***	**-**
Total Hardware and Software Costs		***$***	**-**

Admin/QC	10%	$	-
Misc Expenses			
Total		***$***	**-**

2 weeks (40hr)*150 = Cost

OS-30

Complete Asset Creation and Data Entry Required for LLumin Implementation, Establish Automatic Importing of Asset Runtimes, and Develop a Plan for Automating Work Order Generation

Hardware Items	**Qty**	**Unit Prices**	**Extended**
	0	$ -	$ -
Hardware Subtotal			$ -
Software Items			
Software Subtotal			$ -
Totals	0	$ -	$ -

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**
Workshops to determine Data	2	$ 5,000	$ 10,000
Pilot Project connecting Tier 2 Historian to Llumin	1	$ 24,000	$ 24,000
Add additional Data from Tier 2 historian to Llumin	1	$ 12,000	$ 12,000
Establish connection from Llumin to AVEVA System Platform	1	$ 24,000	$ 24,000
Integration with Cartagraph	1	$ 250,000	$ 250,000

Subtotal Configuration, Programming and Startup		*$ 320,000*
Contingency	*10%*	*$ 32,000*
Total Configuration, Programming and Startup		***$ 352,000***
Subtotal Hardware Costs		*$ -*
Contingency	*15%*	*$ -*
Hardware Total		***$ -***
Subtotal Software Costs		*$ -*
Contingency	*15%*	*$ -*
Software Total		***$ -***
Total Hardware and Software Costs		***$ -***
Admin/QC	10%	$ 35,200
Misc Expenses		
Total		**$ 387,000**

4 weeks (40hr)*150 = Cost

OS-31

Begin Leveraging the Sewer Utility's Power and Energy Data

Hardware Items	**Qty**	**Unit Prices**	**Extended**
		$ -	$ -
Hardware Subtotal			$ -
Software Items			
		$ -	$ -
Software Subtotal			$ -
Totals	0	$ -	$ -

Installation/ Configuration	**Qty**	**Unit Price**	**Extended**
Integrate existing PQMs to AVEVA System Platform	11	$ 1,000	$ 11,000
Workshops/Develop KPI Dashboard	1	$ 6,000	$ 6,000

Subtotal Configuration, Programming and Startup		*$*	*17,000*
Contingency	10%	*$*	*1,700*
Total Configuration, Programming and Startup		***$***	***18,700***
Subtotal Hardware Costs		*$*	-
Contingency	*15%*	*$*	-
Hardware Total		***$***	**-**
Subtotal Software Costs		*$*	-
Contingency	*15%*	*$*	-
Software Total		***$***	**-**
Total Hardware and Software Costs		***$***	**-**
Admin/QC	10%	$	1,870
Misc Expenses			
Total		***$***	**21,000**

NA-32

Relocate Network Rack in Solids Processing Building

Hardware Items	Qty	Unit Prices	Extended
PLC Panel	$ 1	$ 50,000	$ 50,000
Hardware Subtotal			$ 50,000
Software Items			
	0	$ -	$ -
Software Subtotal			$ -
Totals	1	$ 50,000	$ 50,000

Installation/ Configuration	Qty	Unit Price	Extended
Building Assessment and Engineering a room (HVAC and cabling)	1	$ 50,000	$ 50,000

Subtotal Configuration, Programming and Startup		*$*	*50,000*
Contingency	*10%*	*$*	*5,000*
Total Configuration, Programming and Startup		***$***	***55,000***
Subtotal Hardware Costs		*$*	*50,000*
Contingency	*15%*	*$*	*7,500*
Hardware Total		***$***	***57,500***
Subtotal Software Costs		*$*	-
Contingency	*15%*	*$*	-
Software Total		***$***	**-**
Total Hardware and Software Costs		**$**	**57,500**
Admin/QC	10%	$	11,250
Misc Expenses			
Total		**$**	**124,000**

B

Appendix B – Schedule

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ID		Task Mode	Task Name	Duration	Start	Finish	Predecessors
1			**SCADA Master Plan**	**1745 days**	**Mon 1/9/23**	**Fri 9/14/29**	
2			**Quick Wins & Immediate Needs**	**1565 days**	**Mon 1/9/23**	**Fri 1/5/29**	
3			DC-27A SCADA Standards - Hardware	4 mons	Mon 1/9/23	Fri 4/28/23	
4			HW-8 Prioritize PLC & OIT for EOL replacement	2 mons	Mon 5/1/23	Fri 6/23/23	3
5			HW-10 Develop Instrument Cal and Maint Program	3 mons	Tue 6/6/23	Mon 8/28/23	3
6			NA-1 Upgrade CKTP Control Room	12 mons	Mon 5/1/23	Fri 3/29/24	3
7			DC-28 Control Strategy Documentation	18 mons	Tue 6/6/23	Mon 10/21/24	3
8			SW-23 WWTP Standalone to AVEVA SP Managed Intouch Apps	0.05 mons	Mon 1/9/23	Mon 1/9/23	
9			**Near Term Improvement**	**1305 days**	**Mon 1/8/24**	**Fri 1/5/29**	
10			DC-27B SCADA Standards - Software/Governance	6 mons	Mon 1/8/24	Fri 6/21/24	3
11			NA-32 Relocate Network Rack in Solids Processing Building	3 mons	Mon 6/24/24	Fri 9/13/24	3,10
12			NA-4 CKTP OT Network Upgrades	6 mons	Mon 9/16/24	Fri 2/28/25	10,11
13			NA-2 Extend OT Network to PW Annex	3 mons	Mon 8/5/24	Fri 10/25/24	
14			NA-5 Standardization to Managed Switches	2 mons	Mon 9/16/24	Fri 11/8/24	11
15			NA-6 ICS and OT Network PS Improvements	6 mons	Mon 3/3/25	Fri 8/15/25	12,10
16			SW-26 Broaden Data Set at CKTP Tier 1 Historian	9 mons	Mon 3/3/25	Fri 11/7/25	7,12,10
17			HW-13 CKTP Instrumentation Improvements	18 mons	Mon 3/3/25	Fri 7/17/26	7,12,3,10
18			NA-3 Remote PS and WWTP Telementry Improvements	24 mons	Mon 5/26/25	Fri 3/26/27	3,12,14,10
19			SW-24 Alarm Management Program Based on ISA 18.2	6 mons	Mon 6/2/25	Fri 11/14/25	3,12,6,10
20			NA-7 DMZ and AVEVA Intouch Access Anywhere Imp	12 mons	Mon 8/18/25	Fri 7/17/26	3,12,15,6,10
21			HW-12 Integrate Sampler A&M for New Samplers	6 mons	Mon 11/17/25	Fri 5/1/26	19,3,10

Project: SCADA Master Plan Pro
Date: Mon 5/23/22

Task		Inactive Summary		External Tasks	
Split		Manual Task		External Milestone	
Milestone		Duration-only		Deadline	
Summary		Manual Summary Rollup		Progress	
Project Summary		Manual Summary		Manual Progress	
Inactive Task		Start-only			
Inactive Milestone		Finish-only			

ID		Task Mode	Task Name	Duration	Start	Finish	Predecessors
22			HW-9 Replace CKTP MCC DeviceNet	9 mons	Mon 1/5/26	Fri 9/11/26	12,3,10
23			SW-25 Tiered Historian at CKTP	3 mons	Mon 7/20/26	Fri 10/9/26	3,20,13,10
24			HW-14 CKTP Automation Improvements	12 mons	Mon 7/20/26	Fri 6/18/27	3,12,7,17,10
25			HW-15 KWWTP Instrumentation Improvements	6 mons	Mon 7/20/26	Fri 1/1/27	3,12,7,10
26			HW-17 MWWTP Instrumentation Improvements	12 mons	Mon 8/10/26	Fri 7/9/27	3,12,7,10
27			HW-16 KWWTP Automation Improvments	6 mons	Mon 1/4/27	Fri 6/18/27	3,12,20,7,25,10
28			HW-19 SWWTP Instrumentation Improvements	12 mons	Mon 2/8/27	Fri 1/7/28	3,12,7,10
29			HW-21 Remote PS Intrumentation Improvements	6 mons	Mon 4/12/27	Fri 9/24/27	3,12,7,10
30			HW-18 MWWTP Automation Improvements	6 mons	Mon 7/12/27	Fri 12/24/27	3,12,20,7,10,26
31			HW-22 Remote PS Automation Improvements	12 mons	Tue 1/11/28	Mon 12/11/28	3,12,20,7,10,29
32			HW-20 SWWTP Automation Improvements	6 mons	Mon 1/24/28	Fri 7/7/28	3,12,20,7,10,28
33			HW-11 CKTP Digester Bldg PNL 6000 Replacement	12 mons	Mon 2/7/28	Fri 1/5/29	3,12,10
34			OS-31 Power and Energy Data Integration to SCADA	3 mons	Mon 3/20/28	Fri 6/9/28	3,12,8,10
35			**Long Term Improvement**	**180 days**	**Mon 1/8/29**	**Fri 9/14/29**	**2SS+60 mons**
36			OS-30 Llumin integration with Tier 2 Historian/System Platform	6 mons	Mon 1/8/29	Fri 6/22/29	3,12,20,23,29,10
37			OS-29 Hach WIMS Implementation Data Exchange with AVEVA SP	3 mons	Mon 6/25/29	Fri 9/14/29	3,12,20,23,36,10

Project: SCADA Master Plan Pro
Date: Mon 5/23/22

Task		Inactive Summary		External Tasks	
Split		Manual Task		External Milestone	
Milestone		Duration-only		Deadline	
Summary		Manual Summary Rollup		Progress	
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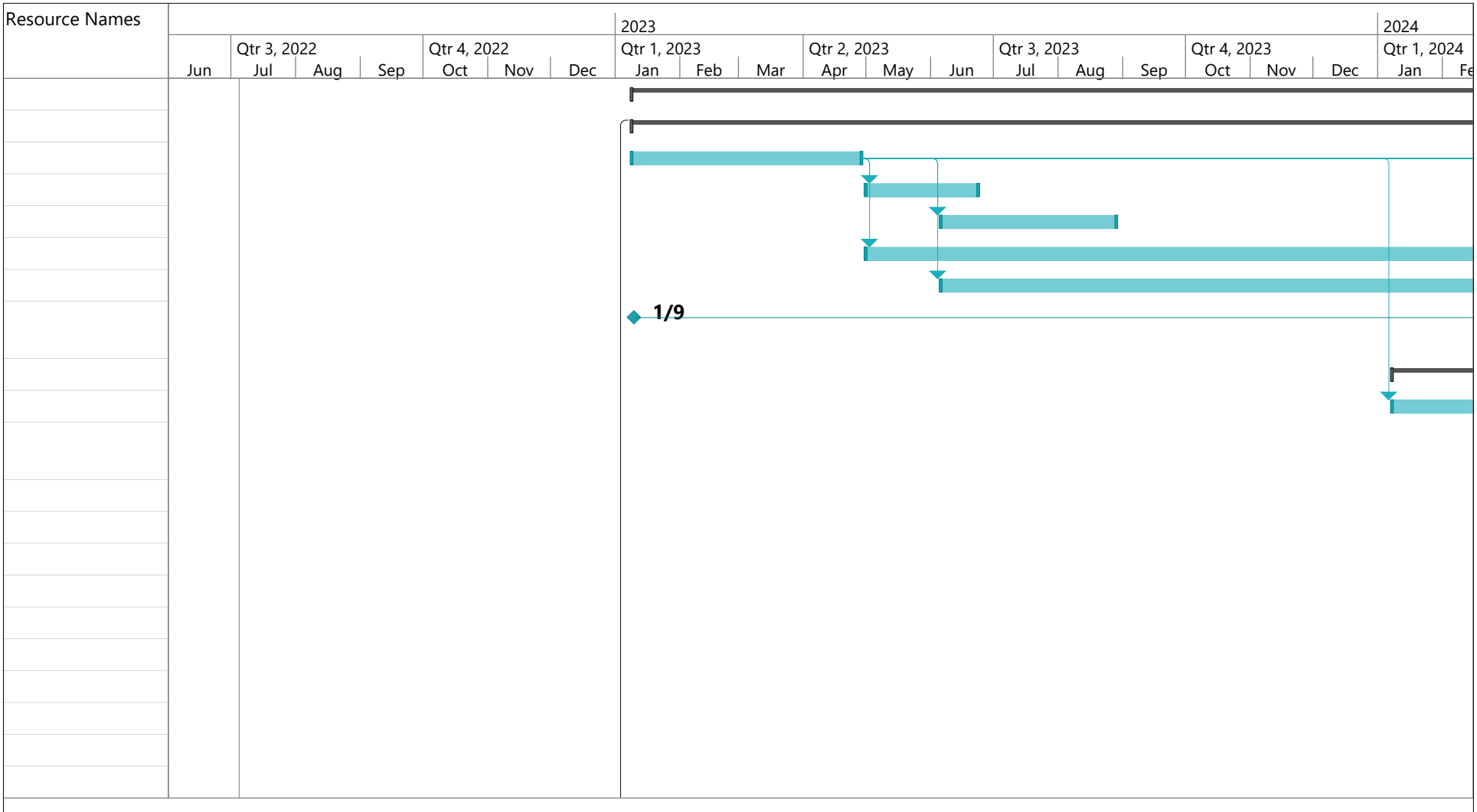
Inactive Task		Start-only			
Inactive Milestone		Finish-only			



Project: SCADA Master Plan Pro
Date: Mon 5/23/22

Task		Inactive Summary		External Tasks	
Split		Manual Task		External Milestone	
Milestone		Duration-only		Deadline	
Summary		Manual Summary Rollup		Progress	
Project Summary		Manual Summary		Manual Progress	
Inactive Task		Start-only			
Inactive Milestone		Finish-only			

Resource Names	2023																		2024	
		Qtr 3, 2022			Qtr 4, 2022			Qtr 1, 2023			Qtr 2, 2023			Qtr 3, 2023			Qtr 4, 2023			Qtr 1, 2024	
	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Fe

Project: SCADA Master Plan Pro
Date: Mon 5/23/22

Task		Inactive Summary		External Tasks	
Split		Manual Task		External Milestone	
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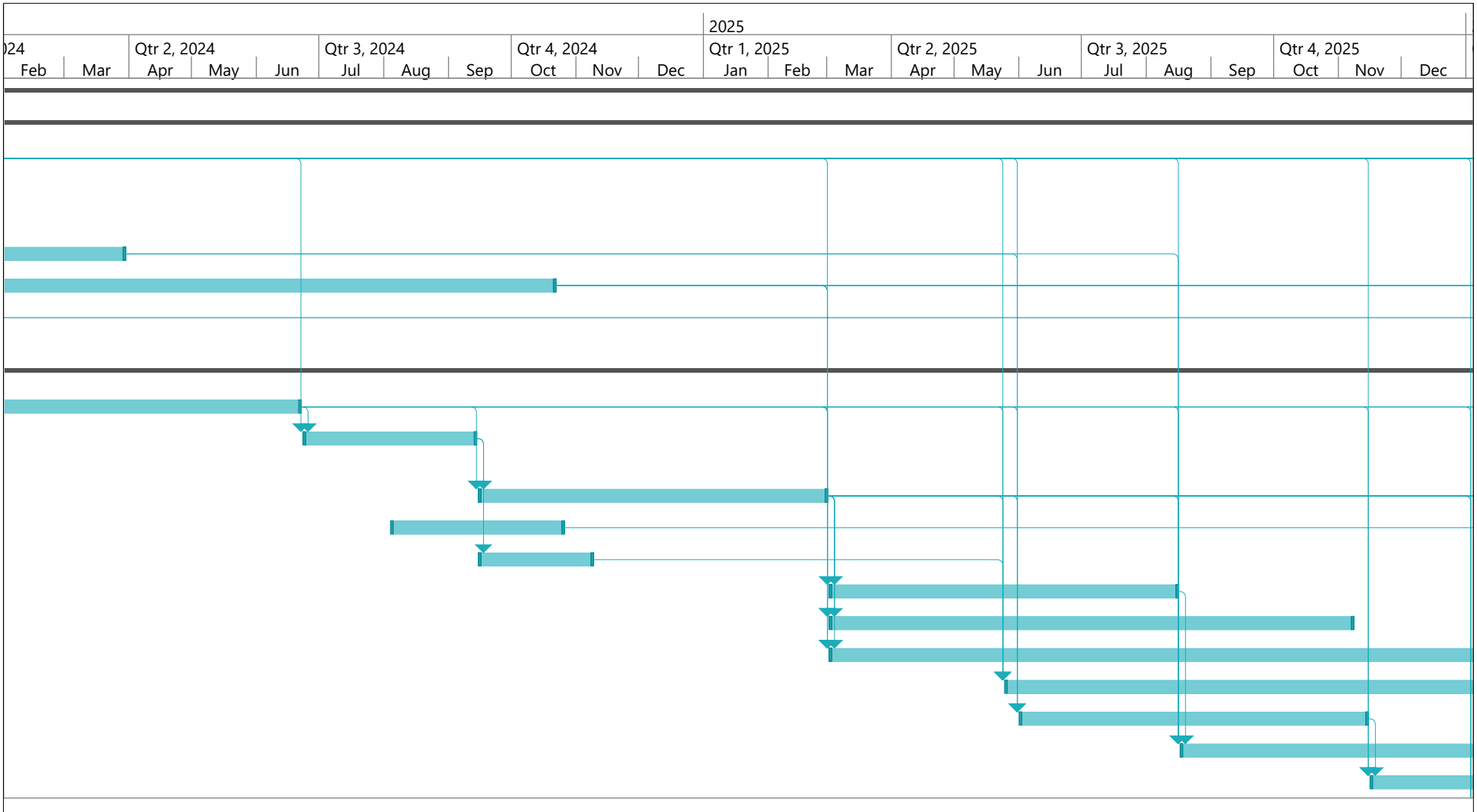

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Task		Inactive Summary		External Tasks	
Split		Manual Task		External Milestone	
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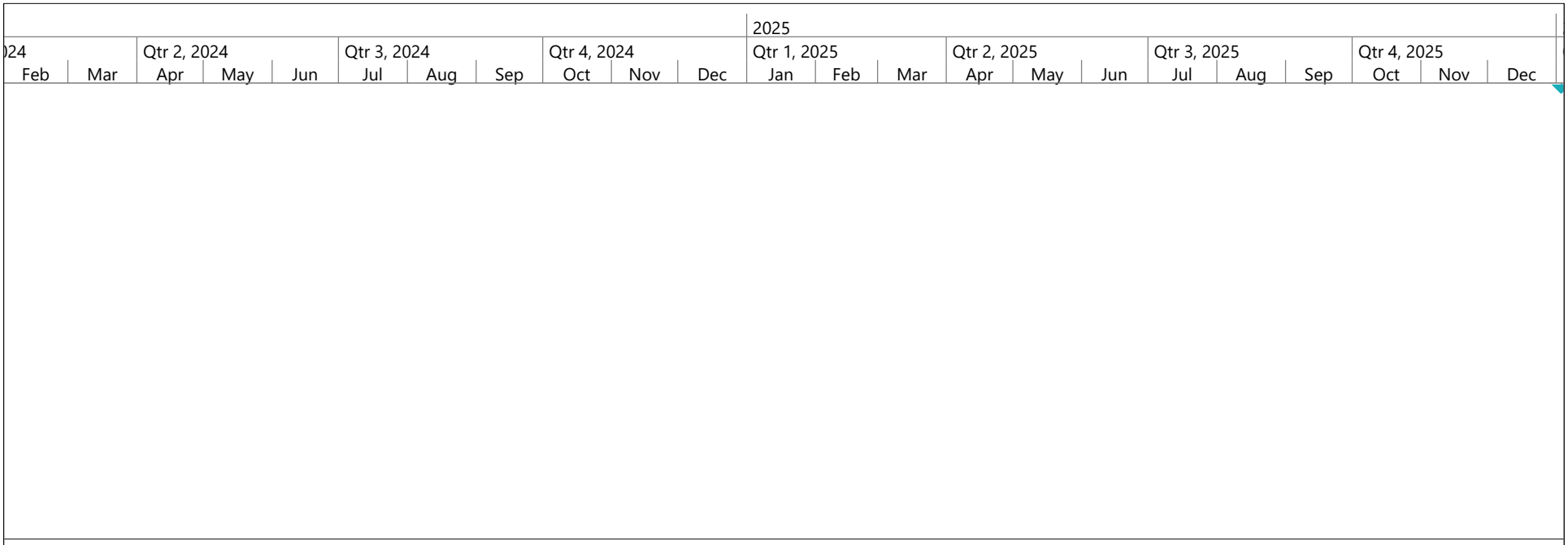
Inactive Milestone		Finish-only			



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Task		Inactive Summary		External Tasks	
Split		Manual Task		External Milestone	
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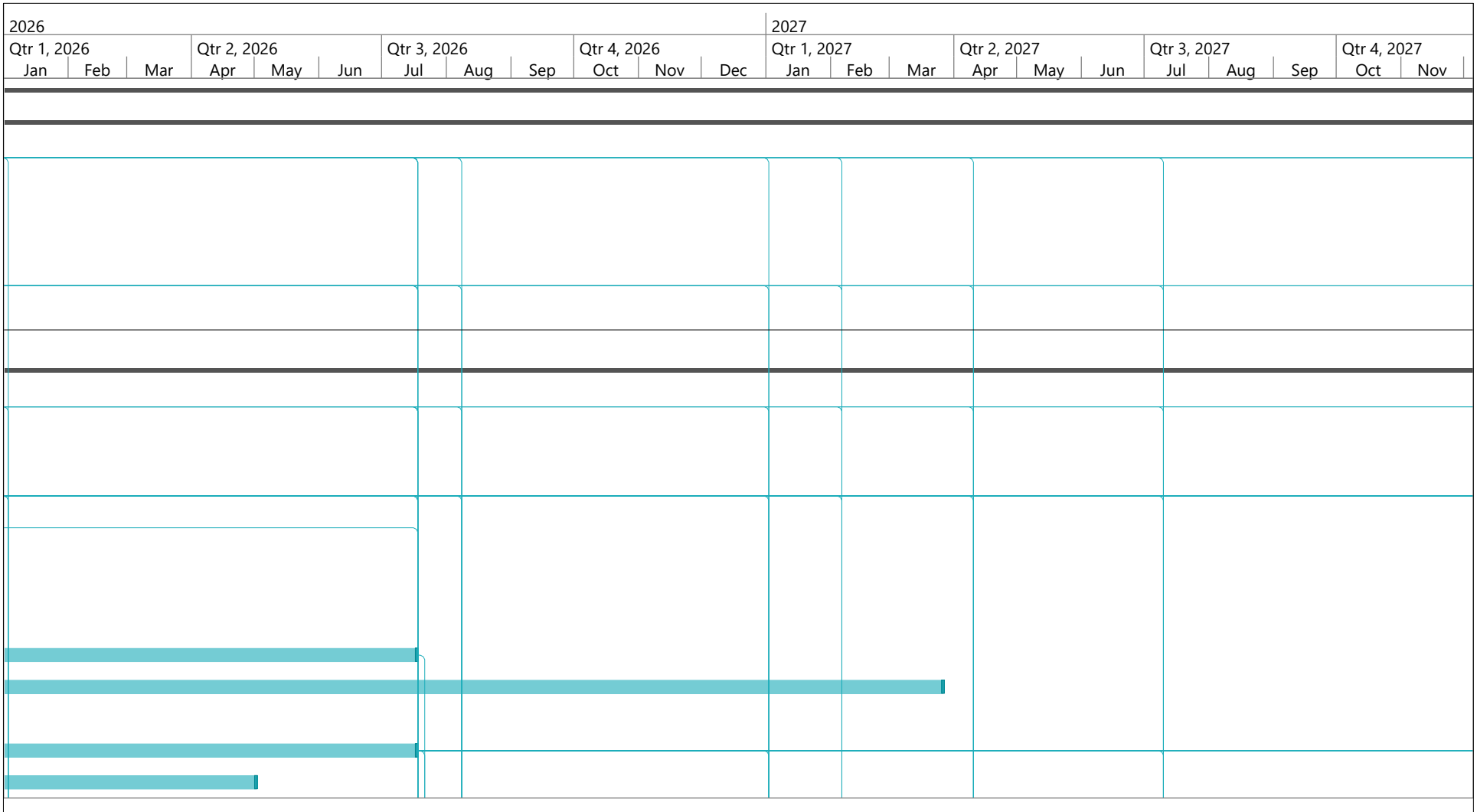

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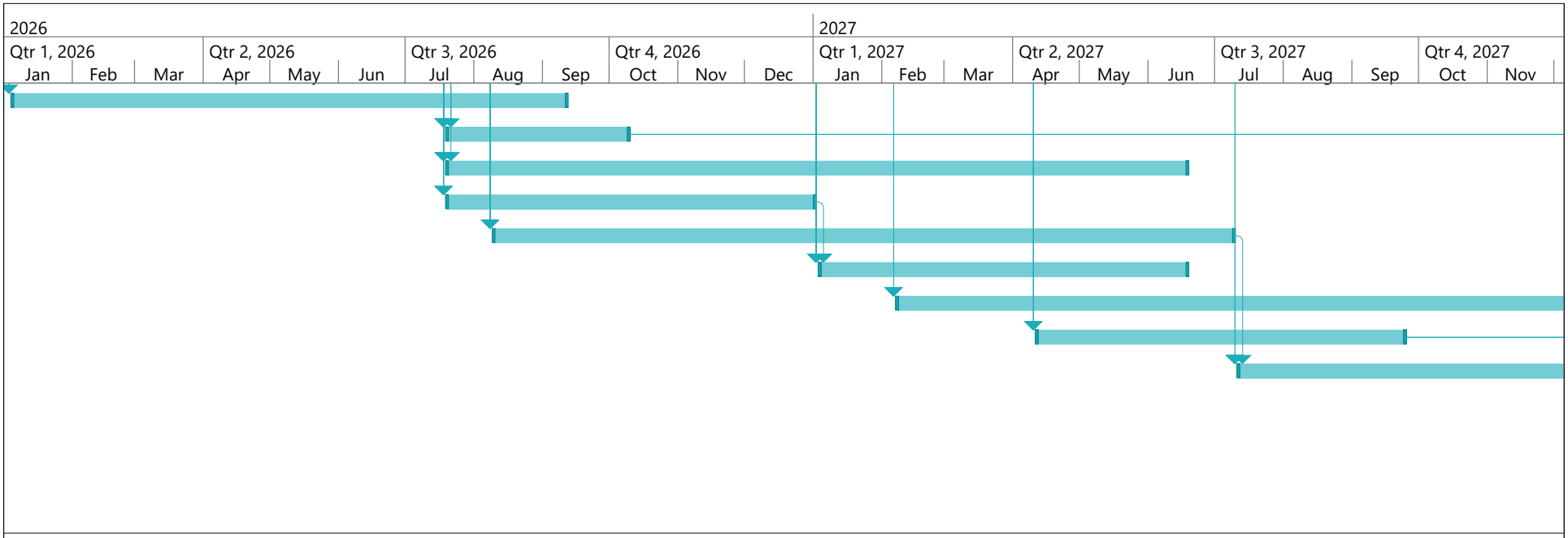
Task		Inactive Summary		External Tasks	
Split		Manual Task		External Milestone	
Milestone		Duration-only		Deadline	
Summary		Manual Summary Rollup		Progress	
Project Summary		Manual Summary		Manual Progress	
Inactive Task		Start-only			
Inactive Milestone		Finish-only			



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Task		Inactive Summary		External Tasks	
Split		Manual Task		External Milestone	
Milestone		Duration-only		Deadline	
Summary		Manual Summary Rollup		Progress	
Project Summary		Manual Summary		Manual Progress	
Inactive Task		Start-only			
Inactive Milestone		Finish-only			

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Date: Mon 5/23/22

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Split		Manual Task		External Milestone	
Milestone		Duration-only		Deadline	
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Project Summary		Manual Summary		Manual Progress	
Inactive Task		Start-only			
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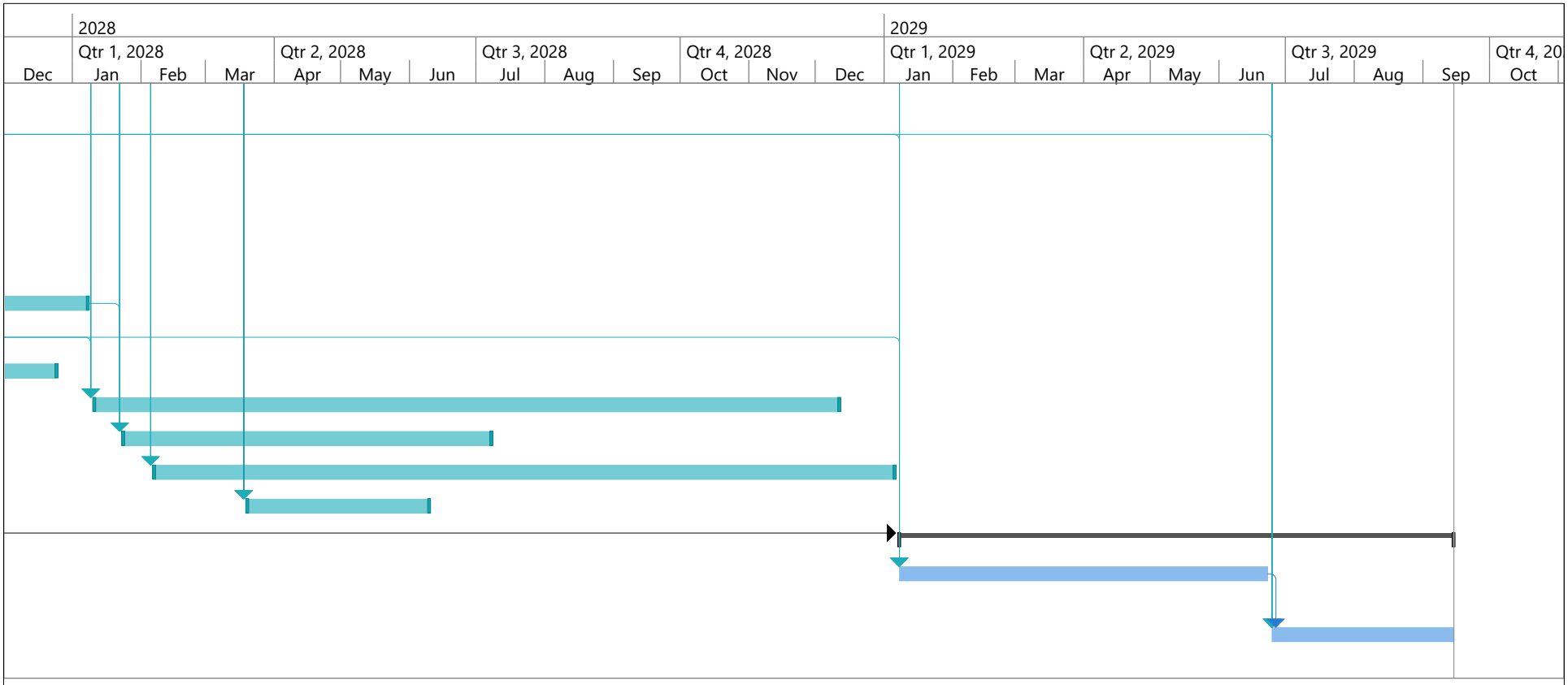

Project: SCADA Master Plan Pro
Date: Mon 5/23/22

Task		Inactive Summary		External Tasks	
Split		Manual Task		External Milestone	
Milestone		Duration-only		Deadline	
Summary		Manual Summary Rollup		Progress	
Project Summary		Manual Summary		Manual Progress	
Inactive Task		Start-only			
Inactive Milestone		Finish-only			

APPENDIX G
NPDES PERMIT AND 401 CERTIFICATION

consor

United States Environmental Protection Agency
Region 10
1200 Sixth Avenue
Seattle, Washington 98101

Authorization to Discharge Under the National Pollutant Discharge Elimination System

In compliance with the provisions of the Clean Water Act, 33 U.S.C. §1251 *et seq*., as amended by the Water Quality Act of 1987, P.L. 100-4, the "Act",

Suquamish Wastewater Treatment Plant
Kitsap County Public Works
18000 Suquamish Way NE
Suquamish, WA 98392

is authorized to discharge from the Kitsap County facility located in Suquamish, Washington, at the following location(s):

Outfall	**Receiving Water**	**Latitude**	**Longitude**
001	Port Madison (Puget Sound)	47° 43' 32" N	122° 32' 49" W

in accordance with discharge point(s), effluent limitations, monitoring requirements and other conditions set forth herein.

This permit shall become effective June 1, 2008

This permit and the authorization to discharge shall expire at midnight, May 31, 2013

The permittee shall reapply for a permit reissuance on or before December 2, 2012, 180 days before the expiration of this permit if the permittee intends to continue operations and discharges at the facility beyond the term of this permit.

Signed this 8th day of May, 2008

// SIGNED //
Michael F. Gearheard, Director
Office of Water and Watersheds

Schedule of Submissions

The following is a summary of some of the items the permittee must complete and/or submit to EPA during the term of this permit:

Item	Due Date
1. Discharge Monitoring Reports (DMR)	DMRs are due monthly and must be postmarked on or before the 10th day of the following month. DMRs must be submitted to EPA (see III.B)
2. Quality Assurance Plan (QAP)	Written notification of completed update must be submitted by, August 30, 2008 (90 days from effective date). The Plan and any updates must be kept on site and made available to EPA upon request (See II.B).
3. Operation and Maintenance (O&M) Plan	Written notification of must be submitted by November 28, 2008 (180 days from effective date). The Plan must be kept on site and made available to EPA upon request (See II.A)
4. NPDES Application Renewal	The application must be submitted at least by December 2, 2012, 180 days before the expiration date of the permit (see V.B.).
5. Notice of Noncompliance Reporting	The permittee must report certain occurrences of noncompliance by telephone from the time the permittee becomes aware of the circumstances. (See III.G.)
6. Outfall 001Evaluation Report	The permittee must submit an Outfall 001 Evaluation Report at least by December 2, 2012, together with the NPDES Application for permit renewal. (See II.C.)
7. Effluent Testing Data	The permittee must submit Effluent Testing Data detailed in Part B.6 of the NPDES application Form 2A (EPA Form 3510-2A, revised 1-99) and Table 1 of this permit. The permittee must submit the results of this testing with the NPDES Application for permit renewal by December 2, 2012 (See I.B.9)
8. Emergency Response and Public Notification Plan	The permittee must develop and implement an overflow emergency response and public notification plan. The permittee must submit written notice to EPA that the plan has been developed and implemented within 180 days of the effective date of this permit, by November 28, 2008. (See II.D.2)
9. Reporting for Shellfish Program	The permittee must immediately report unauthorized discharges such as collection system overflows, plant bypasses, or failure of disinfection system. (See III.G.1)

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I. Limitations and Monitoring Requirements

A. Discharge Authorization

During the effective period of this permit, the permittee is authorized to discharge pollutants from the outfalls specified herein to Port Madison in Puget Sound, within the limits and subject to the conditions set forth herein. This permit authorizes the discharge of only those pollutants resulting from facility processes, waste streams, and operations that have been clearly identified in the permit application process.

B. Effluent Limitations and Monitoring

1. The permittee must limit and monitor discharges from outfall 001 as specified in Table 1, below. All figures represent maximum effluent limits unless otherwise indicated. The permittee must comply with the effluent limits in the tables at all times unless otherwise indicated, regardless of the frequency of monitoring or reporting required by other provisions of this permit.

Table 1: Effluent Limitations and Monitoring Requirements

Parameter	Effluent Limitations				Monitoring Requirements		
	Average Monthly Limit	Average Weekly Limit	Maximum Daily Limit	Percent Removal[3]	Sample Location	Sample Frequency	Sample Type
Flow, mgd	Report	---	Report Max. Daily Value	---	Effluent	Continuous	Recording
Biochemical Oxygen Demand (BOD_5)	30 mg/l	45 mg/l	---	85% (Min.)[3]	Influent and Effluent	1/week	24-hour composite
	100 lb/day	150 lb/day	---				Cal-culation[2]
Total Suspended Solids (TSS)	30 mg/l	45 mg/l	---	85% (Min.)[3]	Influent and Effluent	1/week	24-hour composite
	100 lb/day	150 lb/day	---				Cal-culation[2]
Fecal Coliform Bacteria[1]	200/100 ml	400/100 ml	---	---	Effluent	3/week	Grab
pH	Within the range of 6.0 to 9.0				Effluent	5/week	Grab
Total Ammonia as N, mg/l[5]	Report[5]	---	Report Max. Daily Value[5]	---	Effluent	1/quarter	24-hour composite
Alkalinity, mg/l as $CaCO_3$	Report	---	Report Max. Daily Value	---	Effluent	1/year	Grab
Temperature, degrees C	Report	---	Report Max. Daily Value	---	Effluent	2/week[6]	Grab
NPDES Application Form 2A Effluent Testing Data[4]	See Part I.B. 9				Effluent	3/5 years	See Footnote 4

Footnotes

1. The Average Monthly Limit and the Average Weekly Limit for Fecal Coliform are based on the Geometric Mean in organisms/100ml. See Part VI for a definition of geometric mean. If any value used to calculate the geometric mean is less than 1, the permittee must round that value up to 1 for purposes of calculating the geometric mean.

2. Loading is calculated by multiplying the concentration in mg/L by the average daily flow for the day of sampling in mgd and a conversion factor of 8.34. If the concentration is measured in µg/L, the conversion factor is 0.00834. For more information on calculating, averaging, and reporting loads and concentrations see the NPDES Self-Monitoring System User Guide (EPA 833-B-85-100, March 1985).

3. Percent removal is calculated using the following equation: ((influent - effluent) / influent) x 100

Table 1: Effluent Limitations and Monitoring Requirements
Footnotes Continued
4. For Effluent Testing Data, in accordance with instructions in NPDES Application Form 2A, Part B.6 and where each test is conducted in a separate permit year during the permitted discharge period, specifically for each of the first three years of the permit
5. The maximum ML for Total Ammonia is 0.05 mg/l.
6. Preferably temperature to be measured during the warmest period of the day.

2. The permittee must not discharge any floating solids, visible foam in other than trace amounts, or oily wastes that produce a sheen on the surface of the receiving water.
3. The pH must not be less than 6.0 standard units (s.u.) nor greater than 9.0 standard units (s.u.).
4. Removal Requirements for BOD_5 and TSS: The monthly average effluent concentration must not exceed 15 percent of the monthly average influent concentration. Percent removal of BOD_5 and TSS must be reported on the Discharge Monitoring Reports (DMRs). For each parameter, the monthly average percent removal must be calculated from the arithmetic mean of the influent values and the arithmetic mean of the effluent values for that month. Influent and effluent samples must be taken over approximately the same time period.
5. The permittee must collect effluent samples from the effluent stream after the last treatment unit prior to discharge into the receiving waters.
6. Minimum Level: For all effluent monitoring, the permittee must use methods that can achieve a Minimum Level (ML) less than the effluent limit.
7. For purposes of reporting on the DMR for a single sample, if a value is less than the MDL, the permittee must report “less than {numeric value of the MDL} and if a value is less than the ML, the permittee must report “less than {numeric value of the ML}”.
8. For purposes of calculating monthly and weekly averages, zero may be assigned for values less than the MDL, and the {numeric value of the MDL} may be assigned for values between MDL and the ML. If the average value is less than the MDL, the permittee must report “less than {numeric value of the MDL} and if the average value is less than the ML, the permittee must report “less than {numeric value of the ML}.” If a value is equal to or greater than the ML, the permittee must report and use the actual value.
9. The permittee must perform the effluent testing required by Part B.6 of the NPDES application Form 2A (EPA Form 3510-2A, revised 1-99) and Table 1, above. The permittee must submit the results of this testing with its application for renewal of this NPDES permit. To the extent that effluent monitoring

required by other conditions of this permit satisfies this requirement, these samples may be used to satisfy the requirements of this paragraph.

II. Special Conditions

A. Operation and Maintenance Plan

In addition to the requirements specified in Section IV.E. of this permit (Proper Operation and Maintenance), by November 28, 2008, which is 180 days after the effective date of this permit, the permittee must provide written notice to EPA that an operations and maintenance plan has been developed and implemented for the wastewater treatment facility. The plan shall be retained on site and made available on request to EPA.

B. Quality Assurance Plan (QAP)

The permittee must develop a quality assurance plan (QAP) for all monitoring required by this permit. Any existing QAPs may be modified for compliance under this section. An updated QAP must be completed by August 30, 2008 (90 days from effective date). Written notification of the completion of an updated QAP must be sent to EPA by August 30, 2008 (90 days from effective date) at the addresses shown in Part III.B.

1. The QAP must be designed to assist in planning for the collection and analysis of effluent and receiving water samples in support of the permit and in explaining data anomalies when they occur.
2. Throughout all sample collection and analysis activities, the permittee must use the EPA-approved QA/QC and chain-of-custody procedures described in *Requirements for Quality Assurance Project Plans* (EPA/QA/R-5) and *Guidance for Quality Assurance Project Plans* (EPA/QA/G-5). The QAP must be prepared in the format that is specified in these documents.
3. At a minimum, the QAP must include the following:
   a) Details on the number of samples, type of sample containers, preservation of samples, holding times, analytical methods, analytical detection and quantitation limits for each target compound, type and number of quality assurance field samples, precision and accuracy requirements, sample preparation requirements, sample shipping methods, and laboratory data delivery requirements.
   b) Map(s) indicating the location of each sampling point.
   c) Qualification and training of personnel.
   d) Name(s), address(es) and telephone number(s) of the laboratories used by or proposed to be used by the permittee.
4. The permittee must amend the QAP whenever there is a modification in sample collection, sample analysis, or other procedure addressed by the QAP.

5. Copies of the QAP must be kept on site and made available to EPA upon request.

C. Outfall 001 Evaluation Report

Prior to the expiration of this permit, the Permittee shall inspect the submerged portion of the outfall line and diffuser to document its integrity and continued function. The inspection shall evaluate the structural condition of the submarine portion of the outfall, determine whether portions of the outfall are covered by sediments, and determine whether all diffuser ports are flowing freely. If conditions allow for a photographic verification, it shall be included in the report. A brief report of this inspection shall be submitted to EPA, together with next permit application.

D. Emergency Response and Public Notification Plan

1. The permittee must develop and implement an overflow emergency response and public notification plan that identifies measures to protect public health from overflows that may endanger health and unanticipated bypasses or upsets that exceed any effluent limitation in the permit. At a minimum the plan must include mechanisms to:

   a) Ensure that the permittee is aware (to the greatest extent possible) of all overflows from portions of the collection system over which the permittee has ownership or operational control and unanticipated bypass or upset that exceed any effluent limitation in the permit;

   b) Ensure appropriate responses including assurance that reports of an overflow or of an unanticipated bypass or upset that exceed any effluent limitation in the permit are immediately dispatched to appropriate personnel for investigation and response;

   c) Ensure immediate notification to the public, health agencies, and other affected public entities (including public water systems). The overflow response plan must identify the public health and other officials who will receive immediate notification.

   d) Ensure that appropriate personnel are aware of and follow the plan and are appropriately trained; and

   e) Provide emergency operations.

2. The permittee must submit written notice to EPA that the plan has been developed and implemented within 180 days of the effective date of this permit. Any existing emergency response and public notification plan may be modified for compliance with this section.

E. Requirements for Oversight of Industrial Users

The permittee must require any industrial user discharging to its treatment works to comply with any applicable requirements of 40 CFR 403 through 471, including the following requirements.

1. General Prohibition: The permittee must not allow any industrial user to introduce into the POTW any pollutant(s) which causes Pass Through or Interference. These general prohibitions and the specific prohibitions below apply to each industrial user introducing pollutants into the POTW whether or not the industrial user is subject to other National Pretreatment Standards or any national, State, or local Pretreatment Requirements.
2. Specific Prohibitions: The permittee must not allow industrial users to discharge the following pollutants into the POTW:
   a) Pollutants which create a fire or explosion hazard in the POTW, including, but not limited to, wastestreams with a closed cup flashpoint of less than 140 degrees Fahrenheit or 60 degrees Centigrade using the test methods specified in 40 CFR 261.21.
   b) Pollutants which will cause corrosive structural damage to the POTW, but in no case Discharges with pH lower than 5.0, unless the works is specifically designed to accommodate such Discharges.
   c) Solid or viscous pollutants in amounts which will cause obstruction to the flow in the POTW resulting in Interference.
   d) Any pollutant, including oxygen demanding pollutants (BOD, etc.) released in a Discharge at a flow rate and/or pollutant concentration which will cause Interference with the POTW.
   e) Heat in amounts which will inhibit biological activity in the POTW resulting in Interference, but in no case heat in such quantities that the temperature at the POTW Treatment Plant exceeds 40 ºC (104 ºF) unless the Director of the Office of Water and Watersheds, upon request of the POTW, approves alternate temperature limits.
   f) Petroleum oil, nonbiodegradable cutting oil, or products of mineral oil origin in amounts that will cause interference or pass through.
   g) Pollutants which result in the presence of toxic gases, vapors, or fumes within the POTW in a quantity that may cause acute worker health and safety problems.
   h) Any trucked or hauled pollutants, except at discharge points designated by the POTW.

III. Monitoring, Recording and Reporting Requirements

A. Representative Sampling (Routine and Non-Routine Discharges)

Samples and measurements must be representative of the volume and nature of the monitored discharge.

In order to ensure that the effluent limits set forth in this permit are not violated at times other than when routine samples are taken, the permittee must collect additional samples at the appropriate outfall whenever any discharge occurs that may reasonably

be expected to cause or contribute to a violation that is unlikely to be detected by a routine sample. The permittee must analyze the additional samples for those parameters limited in Part I.B. of this permit that are likely to be affected by the discharge.

The permittee must collect such additional samples as soon as the spill, discharge, or bypassed effluent reaches the outfall. The samples must be analyzed in accordance with paragraph III.C ("Monitoring Procedures"). The permittee must report all additional monitoring in accordance with paragraph III.D ("Additional Monitoring by Permittee").

B. Reporting of Monitoring Results

The permittee must summarize monitoring results each month on the Discharge Monitoring Report (DMR) form (EPA No. 3320-1) or equivalent. The permittee must submit reports monthly, postmarked by the 10th day of the following month. The permittee must sign and certify all DMRs, and all other reports, in accordance with the requirements of Part V.E. of this permit ("Signatory Requirements"). The permittee must submit the legible originals of these documents to the Director, Office of Compliance and Enforcement, at the following addresses:

US EPA Region 10
Attn: ICIS Data Entry Team
1200 Sixth Avenue, Suite 900, OCE-133
Seattle, Washington 98101-3140

C. Monitoring Procedures

Monitoring must be conducted according to test procedures approved under 40 CFR 136, unless other test procedures have been specified in this permit or approved by EPA as an alternate test procedure under 40 CFR 136.5.

D. Additional Monitoring by Permittee

If the permittee monitors any pollutant more frequently than required by this permit, using test procedures approved under 40 CFR 136 or as specified in this permit, the permittee must include the results of this monitoring in the calculation and reporting of the data submitted in the DMR.

Upon request by EPA, the permittee must submit results of any other sampling, regardless of the test method used.

E. Records Contents

Records of monitoring information must include:

1. the date, exact place, and time of sampling or measurements;
2. the name(s) of the individual(s) who performed the sampling or measurements;
3. the date(s) analyses were performed;

4. the names of the individual(s) who performed the analyses;
5. the analytical techniques or methods used; and
6. the results of such analyses.

F. Retention of Records

The permittee must retain records of all monitoring information, including, all calibration and maintenance records and all original strip chart recordings for continuous monitoring instrumentation, copies of all reports required by this permit, copies of DMRs, a copy of the NPDES permit, and records of all data used to complete the application for this permit, for a period of at least five years from the date of the sample, measurement, report or application. This period may be extended by request of EPA at any time.

G. Notice of Noncompliance Reporting

1. Reporting for Shellfish Program: Unauthorized discharges such as collection system overflows, plant bypasses, or failure of disinfection system, shall be reported immediately by telephone to EPA's NPDES Compliance Hotline at (206) 553-1846, to the Washington State Department of Ecology and to the Washington State Department of Health, Shellfish Program. The Department of Ecology's Northwest Regional Office 24-hour number is (425) 649-7000, and the Department of Health's Shellfish Program office number is (360)236-3330 during normal working hours and (360) 786-4183 outside normal working hours.
2. The permittee must report the following occurrences of noncompliance by telephone to EPA's NPDES Compliance Hotline at (206) 553-1846 within 24 hours from the time the permittee becomes aware of the circumstances:
   a) any noncompliance that may endanger health or the environment;
   b) any unanticipated bypass that exceeds any effluent limitation in the permit (See Part IV.F., "Bypass of Treatment Facilities");
   c) any upset that exceeds any effluent limitation in the permit (See Part IV.G., "Upset Conditions"); or
   d) any violation of a maximum daily discharge limitation for applicable pollutants in Table 1 of Part I.B.
   e) any overflow prior to the treatment works over which the permittee has ownership or has operational control. An overflow is any spill, release or diversion of municipal sewage including:
      (i) an overflow that results in a discharge to waters of the United States; and
      (ii) an overflow of wastewater, including a wastewater backup into a building (other than a backup caused solely by a blockage or other malfunction in a privately owned sewer or building lateral) that does not reach waters of the United States.

3. The permittee must also provide a written submission within five days of the time that the permittee becomes aware of any event required to be reported under subpart 2 above. The written submission must contain:
   a) a description of the noncompliance and its cause;
   b) the period of noncompliance, including exact dates and times;
   c) the estimated time noncompliance is expected to continue if it has not been corrected; and
   d) steps taken or planned to reduce, eliminate, and prevent recurrence of the noncompliance.
   e) if the noncompliance involves an overflow, the written submission must contain:
      (i) The location of the overflow;
      (ii) The receiving water (if there is one);
      (iii) An estimate of the volume of the overflow;
      (iv) A description of the sewer system component from which the release occurred (e.g., manhole, constructed overflow pipe, crack in pipe);
      (v) The estimated date and time when the overflow began and stopped or will be stopped;
      (vi) The cause or suspected cause of the overflow;
      (vii) Steps taken or planned to reduce, eliminate, and prevent reoccurrence of the overflow and a schedule of major milestones for those steps;
      (viii) An estimate of the number of persons who came into contact with wastewater from the overflow; and
      (ix) Steps taken or planned to mitigate the impact(s) of the overflow and a schedule of major milestones for those steps.
4. The Director of the Office of Compliance and Enforcement may waive the written report on a case-by-case basis if the oral report has been received within 24 hours by the NPDES Compliance Hotline in Seattle, Washington, by telephone, (206) 553-1846.
5. Reports must be submitted to the addresses in Part III.B ("Reporting of Monitoring Results").

H. Other Noncompliance Reporting

The permittee must report all instances of noncompliance, not required to be reported within 24 hours, at the time that monitoring reports for Part III.B ("Reporting of Monitoring Results") are submitted. The reports must contain the information listed in Part III.G.3 of this permit ("Notice of Noncompliance Reporting").

I. Public Notification

The permittee must immediately notify the public, health agencies and other affected entities (e.g., public water systems) of any overflow which the permittee owns or has operational control; or any unanticipated bypass or upset that exceeds any effluent limitation in the permit in accordance with the notification procedures developed in accordance with Part II.D. Also refer to Part III.G.1. concerning "Reporting for Shellfish Program".

J. Notice of New Introduction of Toxic Pollutants

The permittee must notify the Director of the Office of Water and Watersheds and Ecology in writing of:

1. Any new introduction of pollutants into the POTW from an indirect discharger which would be subject to Sections 301 or 306 of the Act if it were directly discharging those pollutants; and
2. Any substantial change in the volume or character of pollutants being introduced into the POTW by a source introducing pollutants into the POTW at the time of issuance of the permit.
3. For the purposes of this section, adequate notice must include information on:
   a) The quality and quantity of effluent to be introduced into the POTW, and
   b) Any anticipated impact of the change on the quantity or quality of effluent to be discharged from the POTW.
4. The permittee must notify the Director of the Office of Water and Watersheds and Ecology at the following address:

US EPA Region 10
Attn: NPDES Permits Unit Manager
1200 6th Avenue, Suite 900, OWW-130
Seattle, WA 98101-3140

Washington Department of Ecology
Northwest Regional Office
Water Quality Program
3190 – 160th Avenue SE
Bellevue, Washington 98008-5452

IV. Compliance Responsibilities

A. Duty to Comply

The permittee must comply with all conditions of this permit. Any permit noncompliance constitutes a violation of the Act and is grounds for enforcement action, for permit termination, revocation and reissuance, or modification, or for denial of a permit renewal application.

B. Penalties for Violations of Permit Conditions

1. Civil and Administrative Penalties. Pursuant to 40 CFR Part 19 and the Act, any person who violates section 301, 302, 306, 307, 308, 318 or 405 of the Act, or any permit condition or limitation implementing any such sections in a permit issued under section 402, or any requirement imposed in a pretreatment program approved under sections 402(a)(3) or 402(b)(8) of the Act, is subject to a civil penalty not to exceed the maximum amounts authorized by Section 309(d) of the Act and the Federal Civil Penalties Inflation Adjustment Act (28 U.S.C. § 2461 note) as amended by the Debt Collection Improvement Act (31 U.S.C. § 3701 note) (currently $32,500 per day for each violation).

2. Administrative Penalties. Any person may be assessed an administrative penalty by the Administrator for violating section 301, 302, 306, 307, 308, 318 or 405 of this Act, or any permit condition or limitation implementing any of such sections in a permit issued under section 402 of this Act. Pursuant to 40 CFR 19 and the Act, administrative penalties for Class I violations are not to exceed the maximum amounts authorized by Section 309(g)(2)(A) of the Act and the Federal Civil Penalties Inflation Adjustment Act (28 U.S.C. § 2461 note) as amended by the Debt Collection Improvement Act (31 U.S.C. § 3701 note) (currently $11,000 per violation, with the maximum amount of any Class I penalty assessed not to exceed $32,500). Pursuant to 40 CFR 19 and the Act, penalties for Class II violations are not to exceed the maximum amounts authorized by Section 309(g)(2)(B) of the Act and the Federal Civil Penalties Inflation Adjustment Act (28 U.S.C. § 2461 note) as amended by the Debt Collection Improvement Act (31 U.S.C. § 3701 note) (currently $11,000 per day for each day during which the violation continues, with the maximum amount of any Class II penalty not to exceed $157,500).

3. Criminal Penalties:

a) Negligent Violations. The Act provides that any person who negligently violates sections 301, 302, 306, 307, 308, 318, or 405 of the Act, or any condition or limitation implementing any of such sections in a permit issued under section 402 of the Act, or any requirement imposed in a pretreatment program approved under section 402(a)(3) or 402(b)(8) of the Act, is subject to criminal penalties of $2,500 to $25,000 per day of violation, or imprisonment of not more than 1 year, or both. In the case of a second or subsequent conviction for a negligent violation, a person shall be subject to criminal penalties of not more than $50,000 per day of violation, or by imprisonment of not more than 2 years, or both.

b) Knowing Violations. Any person who knowingly violates such sections, or such conditions or limitations is subject to criminal penalties of $5,000 to $50,000 per day of violation, or imprisonment for not more than 3 years, or both. In the case of a second or subsequent conviction for a knowing violation, a person shall be subject to criminal penalties of not more than $100,000 per day of violation, or imprisonment of not more than 6 years, or both.

c) Knowing Endangerment. Any person who knowingly violates section 301, 302, 303, 306, 307, 308, 318 or 405 of the Act, or any permit condition or limitation implementing any of such sections in a permit issued under section 402 of the Act, and who knows at that time that he thereby places another person in imminent danger of death or serious bodily injury, shall, upon conviction, be subject to a fine of not more than $250,000 or imprisonment of not more than 15 years, or both. In the case of a second or subsequent conviction for a knowing endangerment violation, a person shall be subject to a fine of not more than $500,000 or by imprisonment of not more than 30 years, or both. An organization, as defined in section 309(c)(3)(B)(iii) of the Act, shall, upon conviction of violating the imminent danger provision, be subject to a fine of not more than $1,000,000 and can be fined up to $2,000,000 for second or subsequent convictions.

d) False Statements. The Act provides that any person who falsifies, tampers with, or knowingly renders inaccurate any monitoring device or method required to be maintained under this permit shall, upon conviction, be punished by a fine of not more than $10,000, or by imprisonment for not more than 2 years, or both. If a conviction of a person is for a violation committed after a first conviction of such person under this paragraph, punishment is a fine of not more than $20,000 per day of violation, or by imprisonment of not more than 4 years, or both. The Act further provides that any person who knowingly makes any false statement, representation, or certification in any record or other document submitted or required to be maintained under this permit, including monitoring reports or reports of compliance or non-compliance shall, upon conviction, be punished by a fine of not more than $10,000 per violation, or by imprisonment for not more than 6 months per violation, or by both.

C. Need To Halt or Reduce Activity not a Defense

It shall not be a defense for the permittee in an enforcement action that it would have been necessary to halt or reduce the permitted activity in order to maintain compliance with this permit.

D. Duty to Mitigate

The permittee must take all reasonable steps to minimize or prevent any discharge in violation of this permit that has a reasonable likelihood of adversely affecting human health or the environment.

E. Proper Operation and Maintenance

The permittee must at all times properly operate and maintain all facilities and systems of treatment and control (and related appurtenances) which are installed or used by the permittee to achieve compliance with the conditions of this permit. Proper operation and maintenance also includes adequate laboratory controls and appropriate quality assurance procedures. This provision requires the operation of

back-up or auxiliary facilities or similar systems which are installed by the permittee only when the operation is necessary to achieve compliance with the conditions of the permit.

F. Bypass of Treatment Facilities

1. Bypass not exceeding limitations. The permittee may allow any bypass to occur that does not cause effluent limitations to be exceeded, but only if it also is for essential maintenance to assure efficient operation. These bypasses are not subject to the provisions of paragraphs 2 and 3 of this Part.
2. Notice.
   a) Anticipated bypass. If the permittee knows in advance of the need for a bypass, it must submit prior written notice, if possible at least 10 days before the date of the bypass.
   b) Unanticipated bypass. The permittee must submit notice of an unanticipated bypass as required under Part III.G ("Twenty-four Hour Notice of Noncompliance Reporting").
3. Prohibition of bypass.
   a) Bypass is prohibited, and the Director of the Office of Compliance and Enforcement may take enforcement action against the permittee for a bypass, unless:
      (i) The bypass was unavoidable to prevent loss of life, personal injury, or severe property damage;
      (ii) There were no feasible alternatives to the bypass, such as the use of auxiliary treatment facilities, retention of untreated wastes, or maintenance during normal periods of equipment downtime. This condition is not satisfied if adequate back-up equipment should have been installed in the exercise of reasonable engineering judgment to prevent a bypass that occurred during normal periods of equipment downtime or preventive maintenance; and
      (iii) The permittee submitted notices as required under paragraph 2 of this Part.
   b) The Director of the Office of Compliance and Enforcement may approve an anticipated bypass, after considering its adverse effects, if the Director determines that it will meet the three conditions listed above in paragraph 3.a. of this Part.

G. Upset Conditions

1. Effect of an upset. An upset constitutes an affirmative defense to an action brought for noncompliance with such technology-based permit effluent limitations if the permittee meets the requirements of paragraph 2 of this Part. No determination made during administrative review of claims that noncompliance

was caused by upset, and before an action for noncompliance, is final administrative action subject to judicial review.

2. Conditions necessary for a demonstration of upset. To establish the affirmative defense of upset, the permittee must demonstrate, through properly signed, contemporaneous operating logs, or other relevant evidence that:
   a) An upset occurred and that the permittee can identify the cause(s) of the upset;
   b) The permitted facility was at the time being properly operated;
   c) The permittee submitted notice of the upset as required under Part III.G, "Notice of Noncompliance Reporting;" and
   d) The permittee complied with any remedial measures required under Part IV.D, "Duty to Mitigate."
3. Burden of proof. In any enforcement proceeding, the permittee seeking to establish the occurrence of an upset has the burden of proof.

H. Toxic Pollutants

The permittee must comply with effluent standards or prohibitions established under Section 307(a) of the Act for toxic pollutants within the time provided in the regulations that establish those standards or prohibitions, even if the permit has not yet been modified to incorporate the requirement.

I. Planned Changes

The permittee must give written notice to the Director of the Office of Water and Watersheds as specified in part III.I.4.as soon as possible of any planned physical alterations or additions to the permitted facility whenever:

1. The alteration or addition to a permitted facility may meet one of the criteria for determining whether a facility is a new source as determined in 40 CFR 122.29(b); or
2. The alteration or addition could significantly change the nature or increase the quantity of pollutants discharged. This notification applies to pollutants that are not subject to effluent limitations in this permit.
3. The alteration or addition results in a significant change in the permittee's sludge use or disposal practices, and such alteration, addition, or change may justify the application of permit conditions that are different from or absent in the existing permit, including notification of additional use or disposal sites not reported during the permit application process or not reported pursuant to an approved land application site.

J. Anticipated Noncompliance

The permittee must give written advance notice to the Director of the Office of Compliance and Enforcement of any planned changes in the permitted facility or activity that may result in noncompliance with this permit.

K. Reopener

This permit may be reopened to include any applicable standard for sewage sludge use or disposal promulgated under section 405(d) of the Act. The Director may modify or revoke and reissue the permit if the standard for sewage sludge use or disposal is more stringent than any requirements for sludge use or disposal in the permit, or controls a pollutant or practice not limited in the permit.

V. General Provisions

A. Permit Actions

This permit may be modified, revoked and reissued, or terminated for cause as specified in 40 CFR 122.62, 122.64, or 124.5. The filing of a request by the permittee for a permit modification, revocation and reissuance, termination, or a notification of planned changes or anticipated noncompliance does not stay any permit condition.

B. Duty to Reapply

If the permittee intends to continue an activity regulated by this permit after the expiration date of this permit, the permittee must apply for and obtain a new permit. In accordance with 40 CFR 122.21(d), and unless permission for the application to be submitted at a later date has been granted by the Regional Administrator, the permittee must submit a new application at least 180 days before the expiration date of this permit.

C. Duty to Provide Information

The permittee must furnish to EPA within the time specified in the request, any information that EPA or may request to determine whether cause exists for modifying, revoking and reissuing, or terminating this permit, or to determine compliance with this permit. The permittee must also furnish to EPA upon request, copies of records required to be kept by this permit.

D. Other Information

When the permittee becomes aware that it failed to submit any relevant facts in a permit application, or that it submitted incorrect information in a permit application or any report to EPA, it must promptly submit the omitted facts or corrected information in writing.

E. Signatory Requirements

All applications, reports or information submitted to EPA must be signed and certified as follows.

1. All permit applications must be signed as follows:

    a) For a corporation: by a responsible corporate officer.

b) For a partnership or sole proprietorship: by a general partner or the proprietor, respectively.

c) For a municipality, state, federal, Indian tribe, or other public agency: by either a principal executive officer or ranking elected official.

2. All reports required by the permit and other information requested by EPA must be signed by a person described above or by a duly authorized representative of that person. A person is a duly authorized representative only if:

   a) The authorization is made in writing by a person described above;

   b) The authorization specifies either an individual or a position having responsibility for the overall operation of the regulated facility or activity, such as the position of plant manager, operator of a well or a well field, superintendent, position of equivalent responsibility, or an individual or position having overall responsibility for environmental matters for the company; and

   c) The written authorization is submitted to the Director of the Office of Compliance and Enforcement.

3. Changes to authorization. If an authorization under Part V.E.2 is no longer accurate because a different individual or position has responsibility for the overall operation of the facility, a new authorization satisfying the requirements of Part V.E.2. must be submitted to the Director of the Office of Compliance and Enforcement prior to, or together with any reports, information, or applications to be signed by an authorized representative.

4. Certification. Any person signing a document under this Part must make the following certification:

   > "I certify under penalty of law that this document and all attachments were prepared under my direction or supervision in accordance with a system designed to assure that qualified personnel properly gather and evaluate the information submitted. Based on my inquiry of the person or persons who manage the system, or those persons directly responsible for gathering the information, the information submitted is, to the best of my knowledge and belief, true, accurate, and complete. I am aware that there are significant penalties for submitting false information, including the possibility of fine and imprisonment for knowing violations."

F. Availability of Reports

In accordance with 40 CFR 2, information submitted to EPA pursuant to this permit may be claimed as confidential by the permittee. In accordance with the Act, permit applications, permits and effluent data are not considered confidential. Any confidentiality claim must be asserted at the time of submission by stamping the words "confidential business information" on each page containing such information. If no claim is made at the time of submission, EPA may make the information available to the public without further notice to the permittee. If a claim is asserted,

the information will be treated in accordance with the procedures in 40 CFR 2, Subpart B (Public Information) and 41 Fed. Reg. 36902 through 36924 (September 1, 1976), as amended.

G. Inspection and Entry

The permittee must allow the Director of the Office of Compliance and Enforcement, EPA Region 10; or an authorized representative (including an authorized contractor acting as a representative of the Administrator), upon the presentation of credentials and other documents as may be required by law, to:

1. Enter upon the permittee's premises where a regulated facility or activity is located or conducted, or where records must be kept under the conditions of this permit;
2. Have access to and copy, at reasonable times, any records that must be kept under the conditions of this permit;
3. Inspect at reasonable times any facilities, equipment (including monitoring and control equipment), practices, or operations regulated or required under this permit; and
4. Sample or monitor at reasonable times, for the purpose of assuring permit compliance or as otherwise authorized by the Act, any substances or parameters at any location.

H. Property Rights

The issuance of this permit does not convey any property rights of any sort, or any exclusive privileges, nor does it authorize any injury to persons or property or invasion of other private rights, nor any infringement of federal, tribal, state or local laws or regulations.

I. Transfers

This permit is not transferable to any person except after written notice to the Director of the Office of Water and Watersheds as specified in part III.I.4. The Director may require modification or revocation and reissuance of the permit to change the name of the permittee and incorporate such other requirements as may be necessary under the Act. (See 40 CFR 122.61; in some cases, modification or revocation and reissuance is mandatory).

J. State Laws

Nothing in this permit shall be construed to preclude the institution of any legal action or relieve the permittee from any responsibilities, liabilities, or penalties established pursuant to any applicable state law or regulation under authority preserved by Section 510 of the Act.

VI. Definitions

1. "Act" means the Clean Water Act.
2. "Acute Toxic Unit" ("TUa") is a measure of acute toxicity. TUa is the reciprocal of the effluent concentration that causes 50 percent of the organisms to die by the end on the acute exposure period (i.e., 100/"LC50").
3. "Administrator" means the Administrator of the EPA, or an authorized representative.
4. "Average monthly discharge limitation" means the highest allowable average of "daily discharges" over a calendar month, calculated as the sum of all "daily discharges" measured during a calendar month divided by the number of "daily discharges" measured during that month.
5. "Average weekly discharge limitation" means the highest allowable average of "daily discharges" over a calendar week, calculated as the sum of all "daily discharges" measured during a calendar week divided by the number of "daily discharges" measured during that week.
6. "Bypass" means the intentional diversion of waste streams from any portion of a treatment facility.
7. "Chronic toxic unit" ("TUc") is a measure of chronic toxicity. TUc is the reciprocal of the effluent concentration that causes no observable effect on the test organisms by the end of the chronic exposure period (i.e., 100/"NOEC").
8. "Composite" - see "24-hour composite".
9. "Daily discharge" means the discharge of a pollutant measured during a calendar day or any 24-hour period that reasonably represents the calendar day for purposes of sampling. For pollutants with limitations expressed in units of mass, the "daily discharge" is calculated as the total mass of the pollutant discharged over the day. For pollutants with limitations expressed in other units of measurement, the "daily discharge" is calculated as the average measurement of the pollutant over the day.
10. "Director of the Office of Compliance and Enforcement" means the Director of the Office of Compliance and Enforcement, EPA Region 10, or an authorized representative.
11. "Director of the Office of Water and Watersheds" means the Director of the Office of Water and Watersheds, EPA Region 10, or an authorized representative.
12. "DMR" means discharge monitoring report.
13. "EPA" means the United States Environmental Protection Agency.
14. "Geometric mean" means either the nth root of a product of n factors, or the antilogarithm of the arithmetic mean of the logarithms of the individual sample values.
15. "Grab" sample is an individual sample collected over a period of time not exceeding 15 minutes.

16. “Interference” is defined in 40 CFR 403.3.
17. “LC50” means the concentration of toxicant (e.g., effluent) which is lethal to 50 percentage of the test organism exposed in the time period prescribed by the test.
18. “Maximum daily discharge limitation” means the highest allowable “daily discharge.”
19. “Method Detection Limit (MDL)” means the minimum concentration of a substance (analyte) that can be measured and reported with 99 percent confidence that the analyte concentration is greater than zero and is determined from analysis of a sample in a given matrix containing the analyte.
20. “Minimum Level (ML)” means the concentration at which the entire analytical system must give a recognizable signal and an acceptable calibration point. The ML is the concentration in a sample that is equivalent to the concentration of the lowest calibration standard analyzed by a specific analytical procedure, assuming that all the method-specified sample weights, volumes and processing steps have been followed.
21. “SR” means Suquamish Reservation.
22. “SWWTP” means Suquamish Wastewater Treatment Plant.
23. “NOEC” means no observed effect concentration. The NOEC is the highest concentration of toxicant (e.g., effluent) to which organisms are exposed in a chronic toxicity test [full life-cycle or partial life-cycle (short term) test], that causes no observable adverse effects on the test organisms (i.e., the highest concentration of effluent in which the values for the observed responses are not statistically significantly different from the controls).
24. “NPDES” means National Pollutant Discharge Elimination System, the national program for issuing, modifying, revoking and reissuing, terminating, monitoring and enforcing permits . . . under sections 307, 402, 318, and 405 of the CWA.
25. “Pass Through” means a Discharge which exits the POTW into waters of the United States in quantities or concentrations which, alone or in conjunction with a discharge or discharges from other sources, is a cause of a violation of any requirement of the POTW's NPDES permit (including an increase in the magnitude or duration of a violation).
26. “pH” means a measure of the hydrogen ion concentration of water or wastewater, expressed as the negative log of the hydrogen ion concentration in mg/l. A pH of 7 is neutral; a pH less than 7 is acidic; a pH grater than 7 is basic.
27. “POTW” means publicly owned treatment works, including those owned by an Indian tribe or authorized tribal organization.
28. “QA/QC” means quality assurance/quality control.
29. “QAP” means quality assurance plan.
30. “Regional Administrator” means the Regional Administrator of Region 10 of the EPA, or the authorized representative of the Regional Administrator.

31. “Severe property damage” means substantial physical damage to property, damage to the treatment facilities which causes them to become inoperable, or substantial and permanent loss of natural resources which can reasonably be expected to occur in the absence of a bypass. Severe property damage does not mean economic loss caused by delays in production.

32. “Upset” means an exceptional incident in which there is unintentional and temporary noncompliance with technology-based permit effluent limitations because of factors beyond the reasonable control of the permittee. An upset does not include noncompliance to the extent caused by operational error, improperly designed treatment facilities, inadequate treatment facilities, lack of preventive maintenance, or careless or improper operation.

33. “24-hour composite” sample means a combination of at least 8 sample aliquots of at least 100 milliliters, collected over periodic intervals from the same location, during the operating hours of a facility over a 24 hour period. The composite must be flow proportional. The sample aliquots must be collected and stored in accordance with procedures prescribed in the most recent edition of Standard Methods for the Examination of Water and Wastewater.

NPDES Permit Number WA-0023256

FACT SHEET

Public Comment Period Start Date: March 28, 2008
Public Comment Expiration Date: April 28, 2008

The United States Environmental Protection Agency (EPA)
Plans To Reissue A National Pollutant Discharge Elimination System (NPDES) Permit
And
Notice of State Certification

Suquamish Wastewater Treatment Plant
Kitsap County Public Works
18000 Suquamish Way NE
Suquamish, WA 98392

Technical Contact:
Kai Shum
email: Shum.Kai@epa.gov
Phone: 206-553-0060

EPA Proposes To Reissue NPDES Permit

EPA proposes to reissue the NPDES permit to the facility referenced above. The draft permit places conditions on the discharge of pollutants from the wastewater treatment plant to waters of the United States. In order to ensure protection of water quality and human health, the permit places limits on the types and amounts of pollutants that can be discharged from the facility.

This Fact Sheet includes:

- information on public comment, public hearing, and appeal procedures
- a listing of proposed effluent limitations, and other conditions for the facility
- a map and description of the discharge location
- technical material supporting the conditions in the permit

401 Certification for Facilities that Discharge to State Waters

EPA is requesting that the Washington State Department of Ecology (Ecology) certify the NPDES permit for this facility, under Section 401 of the Clean Water Act. Washington State Department of Ecology is considering the issuance of a Clean Water Act (CWA) Section 401 Certification that the subject discharge will comply with the applicable Washington State Water Quality Standards. The NPDES permit will not be issued until the certification requirements of Section 401 have been met.

Public Comment

Persons wishing to comment on, or request a Public Hearing for, the draft permit for this facility, may do so in writing by the expiration date of the Public Comment period. A request for a Public Hearing must state the nature of the issues to be raised as well as the requester's name, address and telephone number. All comments and requests for Public Hearings must be in writing and should be submitted to EPA as described in the Public Comments Section of the attached Public Notice.

After the Public Notice expires, and all comments have been considered, EPA's Regional Director for the Office of Water and Watersheds will make a final decision regarding permit reissuance. If no substantive comments are received, the tentative conditions in the draft permit will become final, and the permit will become effective upon issuance. If comments are received, EPA will address the comments and issue the permit. The permit will become effective 30 days after the issuance date, unless an appeal is submitted to the Environmental Appeals Board within 30 days.

Documents are Available for Review.

The draft NPDES permit and related documents can be reviewed or obtained by visiting or contacting EPA's Regional Office in Seattle between 8:30 a.m. and 4:00 p.m., Monday through Friday (see address below). The draft permit, fact sheet, and other information can also be found by visiting the Region 10 website at "www.epa.gov/r10earth/water.htm."

United States Environmental Protection Agency
Region 10
1200 Sixth Avenue, Suite 900, OWW-130
Seattle, Washington 98101
(206) 553-2108 or
1-800-424-4372 (within Alaska, Idaho, Oregon and Washington)

The fact sheet and draft permit are also available at:

EPA Washington Operations Office
300 Desmond Drive SE
Lacey, Washington 98503
(360)-407-7564 or (800) 917-0043

Natural Resources
Suquamish Tribal Center
Port Madison Indian Reservation
15838 Sandy Hook Road
Suquamish, WA 98370

Water Quality Permit Coordinator
Washington Department of Ecology
Northwest Regional Office
3190 - 160th Avenue SE
Bellevue, WA 98008-5452
Attn: Mike Dawda
(425) 649-7207

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ACRONYMS

AML	Average Monthly Limit
BOD_5	Biochemical oxygen demand, five-day
°C	Degrees Celsius
cfs	Cubic feet per second
CFR	Code of Federal Regulations
CV	Coefficient of Variation
CWA	Clean Water Act
DMR	Discharge Monitoring Report
DO	Dissolved oxygen
EFH	Essential Fish Habitat
EPA	U.S. Environmental Protection Agency
ESA	Endangered Species Act
I/I	Inflow and Infiltration
lbs/day	Pounds per day
LTA	Long Term Average
mg/L	Milligrams per liter
ml	milliliters
ML	Minimum Level
µg/L	Micrograms per liter
mgd	Million gallons per day
MDL	Maximum Daily Limit
N	Nitrogen
NMFS	National Marine Fisheries Service
NPDES	National Pollutant Discharge Elimination System
OWW	Office of Water and Watersheds
O&M	Operations and maintenance
POTW	Publicly owned treatment works
QAP	Quality assurance plan
RP	Reasonable Potential
RPM	Reasonable Potential Multiplier
SBR	Sequencing Batch Reactor
s.u.	Standard Units
TMDL	Total Maximum Daily Load
TSD	Technical Support document (EPA, 1991)
TSS	Total suspended solids
USFWS	U.S. Fish and Wildlife Service
USGS	United States Geological Services
UV	Ultraviolet radiation
WLA	Wasteload allocation
WQBEL	Water quality-based effluent limit
WWTP	Wastewater treatment plant

I. APPLICANT

This fact sheet provides information on the draft NPDES permit for the following entity:

Kitsap County Public Works
Suquamish Wastewater Treatment Plant
NPDES Permit Number: WA-002325-6

Mailing Address:
12351 Brownsville Highway NE
Poulsbo, Washington 98370

Physical Address:
18000 Suquamish Way NE
Suquamish, WA 98392

Facility Contacts:
Craig Hanson (Laboratory Supervisor) 360-337-5658
Barry Loveless (Senior Program Manager, Wastewater Division) 360-337-5777

II. FACILITY INFORMATION

The Suquamish Wastewater Treatment Plant (WWTP), located on the Port Madison Indian Reservation, collects sewage in a separate sanitary sewer collection system and treats the sewage through secondary treatment and ultraviolet disinfection. The facility is owned and operated by the Kitsap County Public Works. According to its permit application package, dated December 21, 2006, the system serves a population of 1,871, has a sustainable design flow rate of 0.4 million gallons per day (mgd).

The Suquamish WWTP originally consisted of an activated sludge process followed by chlorination. This older system had a design flow rate of 0.20 mgd and was built in the 1970s. In 1998, Kitsap County replaced the old plant with the current Sequencing Batch Reactor (SBR) Plant at the same location. The equalization tank and the solids holding tank were constructed from the skeleton of the old plant. The generator and office space are housed in the old operations building; all other structures were built in 1998. The new plant consists of two SBRs with an equalization tank and a UV-disinfection channel. Flow into the plant is screened through a rotary bar screen and then sent to a grit chamber for grit removal. Flow then enters one of two SBR basins, where it is aerated, mixed, and allowed to settle. The supernatant from the settled reactor is decanted to the equalization basin. A flow valve downstream of the equalization basin regulates flow to the UV channel. The disinfected effluent is discharged through an outfall into the Port Madison Bay in Puget Sound (refer to Location Map in Table A-2).

The original outfall, constructed in the mid-1970s, is still used with the new plant. The plant discharges into Port Madison Bay in Puget Sound at the approximate location: latitude: 47º 43’ 32” N; and longitude: 122º 32’ 49” W. The outfall is equipped with a diffuser, has approximately 2285 feet of marine piping, and is approximately 43.4 feet below the water surface (MLLW). According to Craig Hanson (Kitsap County Public Works), the diffuser consists of a 12" diameter ductile iron pipe with four diffuser ports. Construction drawings show two of these ports are 6", one is 4", and a partially circular port at the end of the pipe. The 6" ports are opposite each other and discharge horizontally. The 4" port is at the top of the pipe and approximately 9 feet past the other ports. The diffuser ends with another port at the end of the pipe. A diagram of the diffuser is shown in Table A-3.

Based on data from January to November 2007, sludge accumulated at this plant was thickened to approximately 2.8% and then transported by a tanker truck to the Central Kitsap Wastewater Treatment Plant for further treatment. Approximately 6,500 gallons of sludge were transferred to the Central Kitsap WWTP each month, for a total of 691,000 gallons (57.0 dry tons) in 2006. At the Central Kitsap WWTP, the sludge is processed through anaerobic digesters and then centrifuged to approximately 22% total solids. The biosolids were trucked to Fire Mountain Farms in Cinebar, Washington for land application. However in the future, according to Kitsap County, depending on cost and other factors, the biosolids generated could be hauled to other facilities for either land application or for composting.

There are no industrial discharges to this WWTP. Several commercial facilities discharge sewage to this WWTP; otherwise, all other users are residential.

The previous NPDES Permit for this facility became effective on October 25, 1990, and expired on March 9, 1995. A recently updated permit application was received from the facility on December 26, 2006. Because the permit application was received in a timely manner, permit conditions from the previous permit have been administratively extended until the NPDES permit is re-issued. EPA Region 10 has received all Discharge Monthly Reports (DMRs) from the facility from January 2001 to September 2007.

In the previous permit, the following effluent discharge limitations were required:

Table 1: Effluent Limitations from the Previous Permit				
Effluent Characteristics	**Units**	**Monthly Average**	**Weekly Average**	**Daily Maximum**
Carbonaceous Biochemical Oxygen Demand, $CBOD_5$	Mg/L (lbs/day)	25 (42)	40 (67)	---
Total Suspended Solids, TSS	mg/L (lbs/day)	30 (50)	45 (75)	---
Fecal Coliform Bacteria	number/100 mL	200	400	---
pH	Shall not be less than 6.0, nor greater than 9.0			
Percent Removal for BOD_5	For any month, the monthly average effluent load shall not exceed 25 mg/L or 15% of the monthly average influent load, whichever is more stringent.			
Percent Removal for TSS	For any month, the monthly average effluent load shall not exceed 30 mg/L or 15% of the monthly average influent load, whichever is more stringent.			
Total Available (Residual) Chlorine	Chlorine shall be maintained which is sufficient to attain the Fecal Coliform limits specified above. Chlorine concentrations in excess of that necessary to reliably achieve the limits shall be avoided.			

The following table summarizes the monitoring requirements from the previous permit, effective date of October 25, 1990.

Table 2: Monitoring Requirements from the Previous Permit				
Parameter	**Units**	**Sample Location**	**Sampling Frequency**	**Type of Sampling**
Total Flow	MGD	Chlorinated effluent	Continuous	Direct Measure
BOD_5	Mg/L and lbs/day	Raw Sewage	2/month	24 hour composite
$CBOD_5$	Mg/L and lbs/day	Raw Sewage and Unchlorinated Effluent	1/week	24 hour composite
TSS	Mg/L and lbs/day	Raw Sewage and Unchlorinated Effluent	1/week	24 hour composite
pH	s.u.	Chlorinated	5/week	Grab

Table 2: Monitoring Requirements from the Previous Permit				
Parameter	**Units**	**Sample Location**	**Sampling Frequency**	**Type of Sampling**
		Effluent		
Fecal Coliform Bacteria	Number/100 mL	Chlorinated Effluent	3/week	Grab
Total Available Residual Chlorine	mg/L	Chlorinated Effluent	5/week	Grab

The facility reported the following maximum daily discharge in its Effluent Testing Data at Item. B.6 of its permit application:

Table 3: Effluent Monitoring Data from Permit Application	
Pollutant	**Max. Daily Discharge Concentration in mg/l**
Ammonia	47.9
Dissolved Oxygen	5.0
Total Kjeldahl Nitrogen (TKN)	37.2
Nitrate Plus Nitrite	4.5
Oil and Grease	3.6
Phosphorus (Total)	7.39
Total Dissolved Solids (TDS)	578

In its NPDES Permit Application dated December 21, 2006 and in subsequent e-mails (which are referenced in Section IV), the facility reported the following information:

- The facility has a design flow rate of 0.4 mgd.
- The facility is requesting to renew its NPDES permit for continuous discharge
- The annual average daily flow rate in 2006 was 0.23 mgd.
- The facility's collection system consists only of separate sanitary sewers. No contribution from a combined storm sewer was indicated.
- The facility does not land-apply treated wastewater.
- The facility does not discharge or transport treated or untreated wastewater to another treatment works.
- The facility treats waste with two SBRs to achieve secondary treatment.
- The facility uses ultraviolet disinfection of effluent.
- The facility reported the following effluent testing information in Item A.12 of the permit application:

- Minimum pH: 6.5 s.u.
- Maximum pH: 7.9 s.u.
- Maximum daily value for flow rate: 0.62 mgd
- Average daily value for flow rate: 0.19 mgd
- Temperature of effluent - Maximum Daily value (Winter): 18 ºC
- Temperature of effluent - Maximum Daily value (Summer): 22 ºC
- Carbonaceous Biochemical Oxygen Demand ($CBOD_5$): maximum daily discharge, 21.0 mg/L; average daily discharge, 4.7 mg/L
- Fecal Coliform: Maximum Daily Discharge, 4167 organisms/100 ml; Average Daily Discharge of 4 organisms/100 ml with 713 samples.
- Total Suspended Solids (TSS): Maximum Daily Discharge, 72.8 mg/L; Average Daily Discharge, 5.84 mg/L
- Inflow and Infiltration (I/I) rate: 117,440 gallons per day

On November 20, 2007, EPA performed a site visit as part of issuing the proposed NPDES permit. EPA met with representatives from the Kitsap County Public Works, and observed the basic operation of the wastewater treatment plant. EPA was provided a copy of the Process Flow Diagram shown in Table A-4.

On December 19, 2007, EPA provided copies of the preliminary draft Permit and Fact Sheet to Washington State Department of Ecology, Washington State Department of Health and the Port Madison Indian Reservation for review. EPA has made minor changes and believes it has addressed all outstanding issues, and has received conditional preliminary determination from Ecology that the draft permit would comply with Chapter 173-201A of the Washington Administrative Code (Water Quality Standards for Surface Waters of the State of Washington).

III. RECEIVING WATER

The Suquamish WWTP discharges into Port Madison Bay in Puget Sound from Outfall 001. The marine outfall pipe is approximately 2285 feet in length from the shoreline, and the diffuser is located about 43.4 feet below the surface (MLLW). The Washington State Department of Ecology has designated this receiving water with Waterbody Identification Number, 1224819475188.

A. Water Quality Standards

Section 301(b)(1)(c) of the CWA requires the development of limitations in permits necessary to meet water quality standards. Federal regulations in 40 CFR 122.4(d) prohibit the issuance of an NPDES permit which does not ensure compliance with the water quality standards of all affected States.

A State's water quality standards are composed of use classifications, numeric and/or narrative water quality criteria, and an anti-degradation policy. The use classification system designates the beneficial uses (such as cold water biota, contact recreation, etc.) that each water body is expected to achieve. The numeric and/or narrative water quality criteria are the criteria deemed necessary, by the State, to support the beneficial uses as well as to maintain and protect various levels of water quality and uses.

The receiving water, Port Madison Bay in Puget Sound, is classified as Extraordinary Marine according to the State of Washington's water quality standards (found at WAC 173-201A as amended in November, 2006). Waters classified as "Extraordinary" have a general description of: "extraordinary quality salmonid and other fish migration, rearing, and spawning; clam, oyster, and mussel rearing and spawning; crustaceans and other shellfish (crabs, shrimp, crayfish, scallops, etc) rearing and spawning."

WAC 173-201A-400(7)(b)(i) defines the mixing zone for estuarine receiving waters. The mixing zone is determined by adding 200 feet to the depth of water over the discharge port as measured during Mean Lower Low Water (MLLW). The facility's permit application indicates that the level of water over the discharge port is 44 feet, and clarified by email that the water depth is "-43.4 feet MLLW". Therefore, the chronic mixing zone is 243.4 feet. WAC 173-201A-400(8)(b) indicates that the maximum size of the mixing zone where acute criteria may be exceeded is 10% of the mixing zone defined in WAC 173-201A-400(7)(b). In the case of the Suquamish facility, the acute mixing zone is therefore 24.3 feet.

B. Water Quality Limited Segment

Any waterbody for which the water quality does not, and/or is not expected to meet, applicable water quality standards is defined as a "water quality limited segment." According to Washington State Department of Ecology, the 2004 approved 303(d) list indicate that Temperature and Dissolved Oxygen for Port Madison are listed as Categories 1 and 2. Ammonia, pH and Fecal Coliform are listed as Category 1. Category 1 means the most recent data indicates the water body segment meets water quality standards for the parameter measured. Category 2 means water that show some evidence of a water quality problem, but short of impairment.

EPA contacted the Northwest Office of the Washington State Department of Ecology to determine if there were any TMDLs completed or scheduled for Port Madison in Puget Sound. The Office responded and indicated that there were no TMDLs completed or scheduled for Port Madison (E-mail from Dave Garland,

Watershed Unit Supervisor, Ecology Northwest Regional Office, August 8, 2007).

IV. EFFLUENT LIMITATIONS

A. Basis for Permit Effluent Limits

In general, the CWA requires that the limits for a particular pollutant be the more stringent of either technology-based effluent limits or water quality-based limits. Technology-based limits are set according to the level of treatment that is achievable using available technology. A water quality-based effluent limit is designed to ensure that the water quality standards of a waterbody are being met and they may be more stringent than technology-based effluent limits. The basis for the proposed effluent limits described in the draft permit is provided in Appendix B.

B. Proposed Effluent Limitations

The following summarizes the proposed effluent limitations that are in the draft permit.

1. Removal Requirements for BOD_5 and TSS: The monthly average effluent concentration must not exceed 15 percent of the monthly average influent concentration for of BOD_5 and TSS. Percent removal of BOD_5 and TSS must be reported on the Discharge Monitoring Reports (DMRs). For each parameter, the monthly average percent removal must be calculated from the arithmetic mean of the influent values and the arithmetic mean of the effluent values for that month. Influent and effluent samples must be taken over approximately the same time period.

2. There must be no discharge of any floating solids, visible foam in other than trace amounts, or oily wastes that produce a sheen on the surface of the receiving water.

3. Table 4 below presents the proposed range for pH, the concentrations and loading effluent limits for average monthly, and average weekly effluent limits for BOD_5, TSS, and fecal coliform, and the percent removal requirements for BOD_5, and TSS.

Table 4: Monthly, Weekly and Daily Maximum Effluent Limitations

Parameters	Average Monthly Limit	Average Weekly Limit	Percent Removal	Maximum Daily Limit
BOD_5 Concentration	30 mg/L	45 mg/L	85% (Min.)[3]	---
BOD_5 Mass-Based Limits[1]	100 lbs/day	150 lbs/day		---
TSS Concentration	30 mg/L	45 mg/L	85% (Min.)[3]	---
TSS Mass-Based Limits[1]	100 lbs/day	150 lbs/day		---
Fecal coliform Bacteria (organisms/100 ml)	200[2]	400[2]	---	---
pH (in s.u.)	6.0 to 9.0			

Notes:

1. Loading is calculated by multiplying the concentration in mg/L by the average daily flow for the day of sampling in mgd and a conversion factor of 8.34. If the concentration is measured in µg/L, the conversion factor is 0.00834. For more information on calculating, averaging, and reporting loads and concentrations see the NPDES Self-Monitoring System User Guide (EPA 833-B-85-100, March 1985).
2. For fecal coliform bacteria, the permittee must report the geometric mean fecal coliform concentration. If any value used to calculate the geometric mean is less than 1, the permittee must round that value up to 1 for purposes of calculating the geometric mean. "Geometric mean" means either the nth root of a product of n factors, or the antilogarithm of the arithmetic mean of the logarithms of the individual sample values.
3. Percent removal is calculated using the following equation: ((influent - effluent) / influent) x 100

The previous permit included limits for carbonaceous biochemical oxygen demand (CBOD), but no limits for BOD_5. Originally, these limits for CBOD were set because the original Suquamish WWTP did not produce consistent, high quality effluent, and it was thought that a significant amount of the BOD_5 was due to nitrogenous demand (e-mail communication with Craig Hanson, Kitsap Public Works, August 7, 2007). CBOD limits were based on the alternative domestic wastewater facility discharge standards and effluent limitations in WAC 173-221-050. However, the new Suquamish WWTP produces effluent that can meet secondary treatment standards (see Appendix B, Section A.1). Therefore, the proposed permit includes secondary treatment limits for BOD_5 and TSS.

As described in Section II above, the Suquamish WWTP eliminated its chlorination disinfection system in 1998 and replaced it with UV disinfection (letter from EPA to Kitsap County Department of Public Works, February 24, 1998). Therefore, chlorine requirements have been eliminated from the draft permit.

V. MONITORING REQUIREMENTS

A. Basis for Effluent and Surface Water Monitoring

Section 308 of the CWA and federal regulation 40 CFR 122.44(i) require monitoring in permits to determine compliance with effluent limitations. Monitoring may also be required to gather effluent data to determine if additional effluent limitations are required and/or to monitor effluent impacts on receiving water quality. The permittee is responsible for conducting the monitoring, for reporting results on DMRs or on the application for renewal, as appropriate, to the U.S. Environmental Protection Agency (EPA).

B. Effluent Monitoring

Monitoring frequencies are based on the nature and effect of the pollutant, as well as a determination of the minimum sampling necessary to adequately monitor the facility's performance. Permittees have the option of taking more frequent samples than are required under the permit. These samples can be used for averaging if they are conducted using EPA approved test methods (generally found in 40 CFR 136) and if the Method Detection Limits (MDLs) are less than the effluent limits.

Table 5 summarizes the effluent monitoring requirements for the permittee in the draft permit. The sampling location must be after the last treatment unit and prior to discharge to the receiving water. If no discharge occurs during the reporting period, "no discharge" shall be reported on the DMR.

Table 5: Effluent Monitoring Requirements

Parameter	Unit	Sample Location	Sample Frequency[1]	Sample Type
Flow	MGD	Effluent	Continuous	Direct measure
BOD_5	mg/L	Influent and Effluent	1/week	24-hour composite
	lbs/day	Influent and Effluent	1/week	Calculation[2]
	% Removal	--	–	Calculation[3]
TSS	mg/L	Influent and Effluent	1/week	24-hour composite
	lbs/day	Influent and Effluent	1/week	Calculation[2]

Table 5: Effluent Monitoring Requirements				
Parameter	**Unit**	**Sample Location**	**Sample Frequency[1]**	**Sample Type**
	% Removal	--	–	Calculation[3]
Fecal coliform[4]	#/100 ml	Effluent	3/week	Grab
Temperature[7]	ºC	Effluent	2/week	Grab
Total Ammonia as N[6]	mg/L	Effluent	1/quarter	24-hour composite
pH	s.u.	Effluent	5/week	Grab
Alkalinity	mg/L as $CaCO_3$	Effluent	1/year	Grab
NPDES Application Form 2A Effluent Testing Data[5]	mg/L	Effluent	3/5 years[5]	See footnote 5

Notes:
1. The sampling frequency may differ in the permit if the facility discharges intermittently.
2. Maximum daily loading is calculated by multiplying the concentration in mg/L by the average daily flow in mgd and a conversion factor of 8.34.
3. Percent removal is calculated using the following equation:
   ((influent - effluent) / influent) x 100
4. Geometric Mean Criterion: Based on a minimum of five (5) samples taken every three (3) to seven (7) days over a thirty (30) day period
5. For Effluent Testing Data, in accordance with instructions in NPDES Application Form 2A, Part B.6, and where each test is conducted in a separate permit year during the permitted discharge period for the first three years of the permit cycle.
6. The maximum ML for Total Ammonia is 0.05 mg/l
7. Preferably temperature to be measured during the warmest period of the day.

C. Outfall Evaluation

The dilution ratio calculations are based upon the proper function of the diffuser, and the integrity of the outfall pipe. The Permittee shall inspect the submerged portion of the outfall line and diffuser to document its integrity and continued function. The inspection shall evaluate the structural condition of the submarine portion of the outfall, determine whether portions of the outfall are covered by sediments, and determine whether all diffuser ports are flowing freely. If conditions allow for a photographic verification, it shall be included in the report. A brief report of this inspection shall be submitted to EPA.

VI. SLUDGE (BIOSOLIDS) REQUIREMENTS

Based on data from January to November 2007, sludge accumulated at this plant was thickened to approximately 2.8% and then transported by a tanker truck to the Central Kitsap Wastewater Treatment Plant for further treatment. Approximately 6,500 gallons of sludge were transferred to the Central Kitsap WWTP each month, for a total of 691,000

gallons (57.0 dry tons) in 2006.

EPA Region 10 separates wastewater and sludge permitting. Under the CWA, EPA has the authority to issue separate sludge-only permits for the purposes of regulating biosolids. EPA may issue a sludge-only permit to the facility at a later date, as appropriate.

Until future issuance of a sludge-only permit, sludge management and disposal activities at the facility continue to be subject to the national sewage sludge standards at 40 CFR Part 503 and any requirements of the State's biosolids program. The Part 503 regulations are self-implementing, which means that permittee must comply with them whether or not a permit has been issued.

VII. OTHER PERMIT CONDITIONS

A. Quality Assurance Plan

The federal regulation at 40 CFR 122.41(e) requires the permittee to develop procedures to ensure that the monitoring data submitted is accurate and to explain data anomalies if they occur. The permittee is required to develop and implement a Quality Assurance Plan within 180 days of the effective date of the final permit. The Quality Assurance Plan shall consist of standard operating procedures the permittee must follow for collecting, handling, storing and shipping samples, laboratory analysis, and data reporting. The plan shall be retained on site and made available to EPA upon request.

B. Operation and Maintenance Plan

The permit requires the permittee to properly operate and maintain all facilities and systems of treatment and control. Proper operation and maintenance is essential to meeting discharge limits, monitoring requirements, and all other permit requirements at all times. The permittee is required to develop and implement an operation and maintenance plan for the facility within 180 days of the effective date of the final permit. The plan shall be retained on site and made available to EPA upon request.

C. Additional Permit Provisions

Sections II, III, and IV of the draft permit contain standard regulatory language that must be included in all NPDES permits. Because they are regulations, they cannot be challenged in the context of an NPDES permit action. The standard regulatory language covers requirements such as monitoring, recording, reporting requirements, compliance responsibilities, and other general requirements.

VIII. OTHER LEGAL REQUIREMENTS

A. Endangered Species Act

The Endangered Species Act requires federal agencies to consult with National Oceanic and Atmospheric Administration Fisheries (NOAA Fisheries) and the U.S. Fish and Wildlife Service (FWS) if their actions could beneficially or adversely affect any threatened or endangered species. Based on findings, EPA has determined that issuance of this permit is not likely to adversely affect any threatened or endangered species in the vicinity of the discharge.

On June 20, 2007, EPA wrote to NOAA and FWS to inquire about Endangered Species in the area of Port Madison in Puget Sound. On June 28, 2007, EPA received a telephone call from Shandra O'Haleck at NOAA National Fisheries Service - (360) 753-9530 concerning EPA's request. On a second phone conversation on June 29, we discussed ESA-Listed Marine Mammals in item (2) below.

These lists are entitled:

(1) "***Endangered Species Act Status of West Coast Salmon & Steelhead***" – this list shows that Chinook Salmon (O. tshawytscha) and Steelhead (O.mykiss) both are listed as "Threatened" in Puget Sound. http://www.nwr.noaa.gov/ESA-Salmon-Listings/upload/snapshot0607.pdf

(2) "***ESA-Listed Marine Mammals***" – Under the jurisdiction of NOAA Fisheries Service that may occur in Puget Sound, lists the following:

Southern Resident Killer Whale (Endangered), Orcinus orca;
Humpback Whale (Endangered), Megaptera novaeangliae; and,
Stella Sea Lion (Threatened), Eumetopias jubatus.
http://www.nwr.noaa.gov/Marine-Mammals/ESA-MM-List.cfm

Of note, according to Shandra O'Haleck, the Humpback Whale and the Stella Sea Lion are considered to have "No Effect" because they are rarely found inside Puget Sound.

B. Essential Fish Habitat

Essential fish habitat (EFH) includes the waters and substrate (sediments, etc.) necessary for fish to spawn, breed, feed, or grow to maturity. The Magnuson-Stevens Fishery Conservation and Management Act (January 21, 1999) requires EPA to consult with NOAA Fisheries when a proposed discharge has the potential to adversely affect (reduce quality and/or quantity of) EFH. The EFH regulations define an adverse effect as any impact which reduces quality and/or quantity of EFH and may include direct (e.g. contamination or physical disruption), indirect (e.g. loss of prey, reduction in species' fecundity), site specific, or habitat-wide impacts, including individual, cumulative, or synergistic consequences of actions

In communications with NOAA, Shandra O'Haleck stated that the species lists can be found on NOAA's website at http://www.nwr.noaa.gov/. In addition, NOAA

faxed the EFH list, entitled, "***Table 1. Species of fishes with designated EFH occurring in Puget Sound***". According to NOAA, this list names the commercial fishes in Puget Sound.
Prior to the public comment period for the draft Permit, EPA also consulted with Mr. Mark Toy at the Washington State Department of Health (Office of Shellfish and Water Protection) concerning shellfish safety.

Due to the nature of this relatively small wastewater treatment plant with secondary treatment, which operates with UV disinfection, EPA has determined that issuance of this permit is not likely to adversely affect EFH in the vicinity of the discharge.

C. State Certification

Section 401 of the CWA requires EPA to seek Washington State certification before issuing a final permit. As part of its certification, Washington State may require more stringent permit conditions or additional monitoring requirements to ensure that the permit complies with water quality standards.

D. Permit Expiration

The permit will expire five years from the effective date of the permit.

Appendix A - Facility Information

Table A-1: Summary of Suquamish Wastewater Treatment Plant	
NPDES ID Number:	WA-002325-6
Mailing Address:	12351 Brownsville Highway NE Poulsbo, Washington 98370
Facility Background:	Wastewater treatment plant for domestic sewage with Secondary Treatment
Collection System Information	
Service Area:	Public and Tribal lands in and around the town of Suquamish, Washington.
Service Area Population:	1,871
Collection System Type:	100% Separated Sanitary Sewer
Facility Information	
Treatment Train:	Secondary wastewater treatment plant using sequencing batch reactor (SBR) technology
Design Flow:	0.4 mgd
Months when Discharge Occurs:	Continuous
Outfall 001 Location:	47^0 43’ 32” N, 122^0 32’ 49” W Port Madison Bay in Puget Sound, approx. 2285 ft. marine outfall pipe; 12-inch diameter pipe.
Receiving Water Information	
Receiving Water:	Port Madison in Puget Sound; Waterbody Identification Number, 1224819475188
Beneficial Uses:	Industrial water supply; salmonid and other fish migration, rearing, spawning, and harvesting; slam, oyster, and mussel and other shellfish rearing, spawning and harvesting; wildlife habitat; recreation (primary contact recreation, sport fishing, boating, and aesthetic enjoyment); and commerce and navigation
Additional Notes	
Basis for BOD_5/TSS Limits:	The facility can meet secondary treatment requirements for BOD_5 and TSS.

Table A-2: Location Map

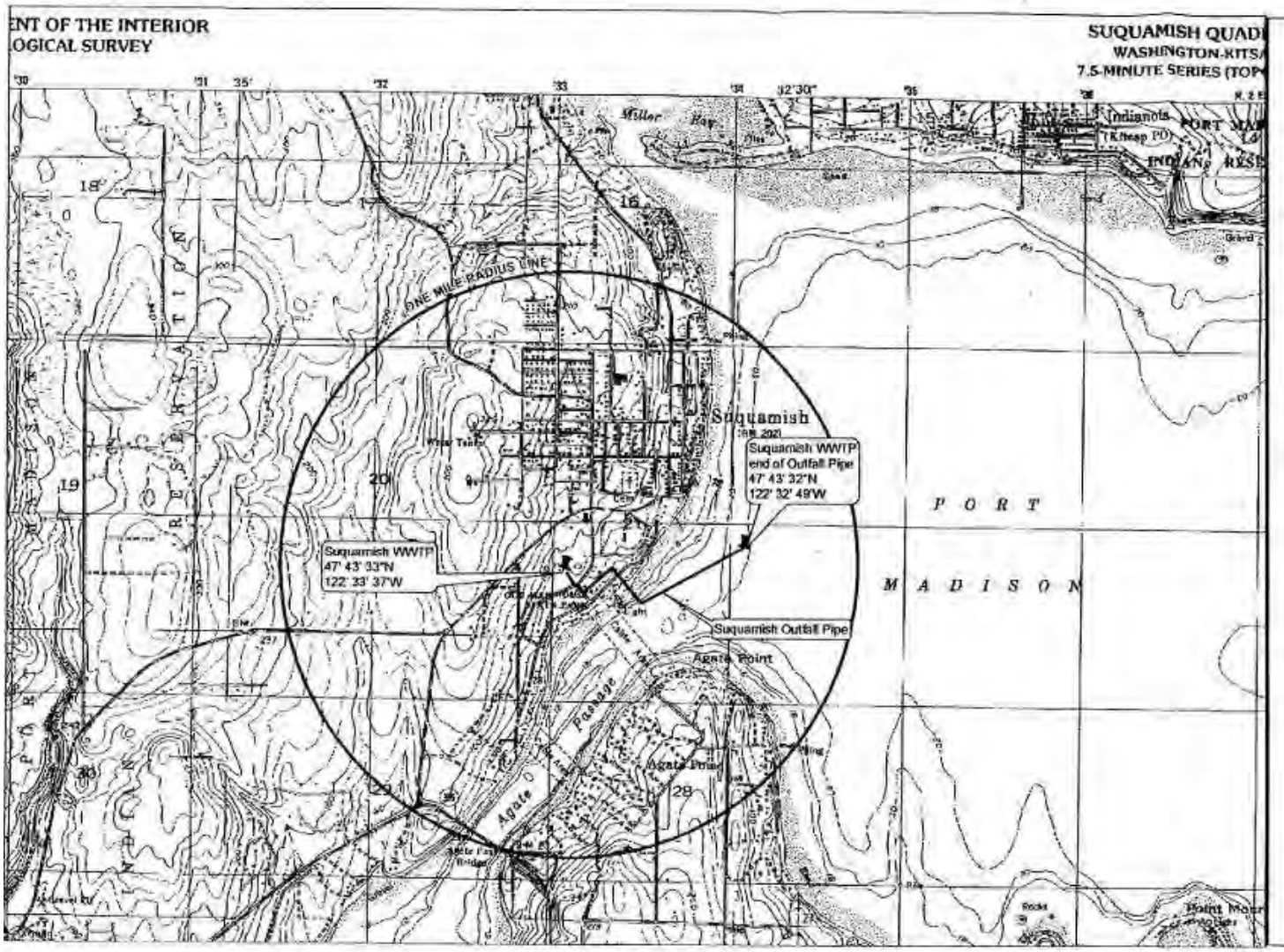


Table A-3: Diffuser Diagram

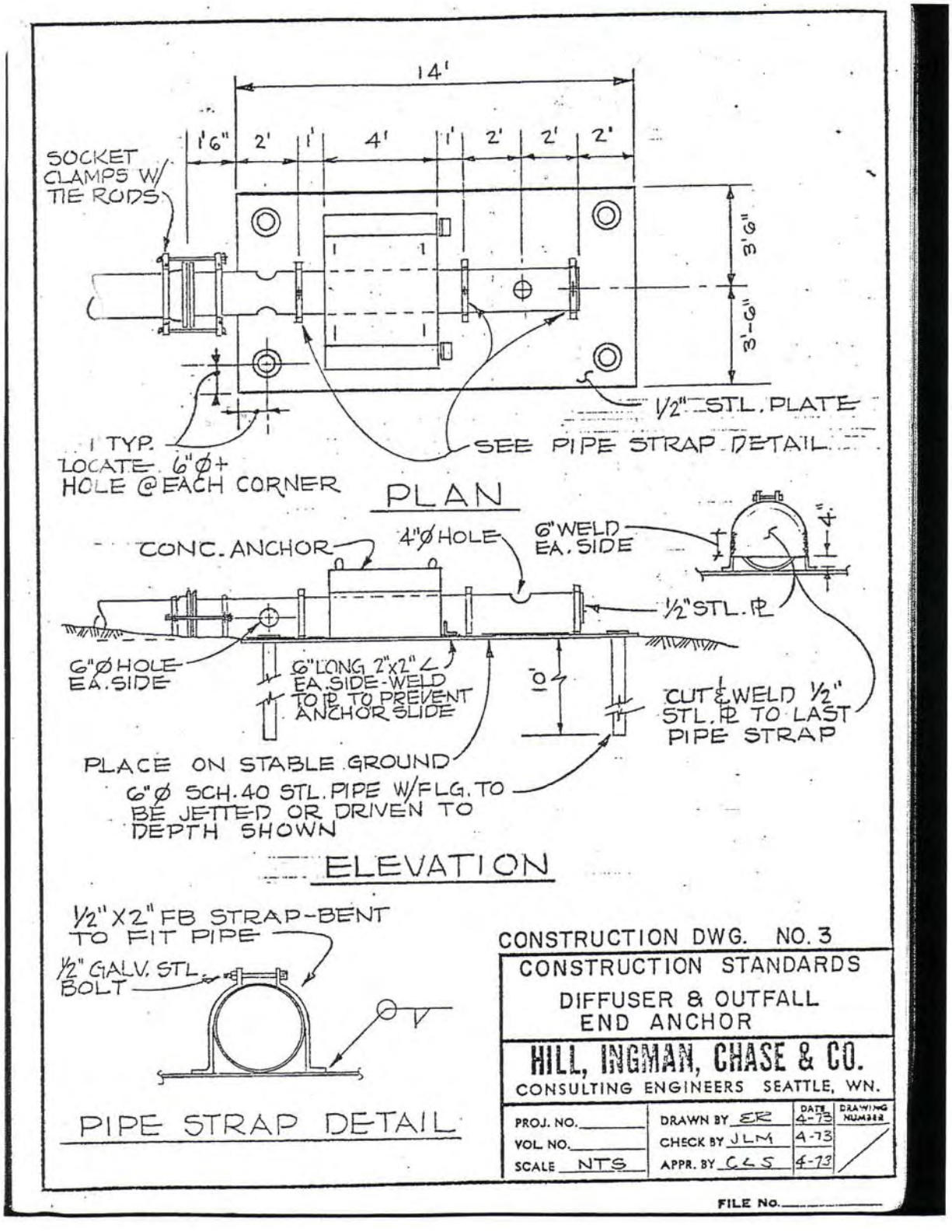
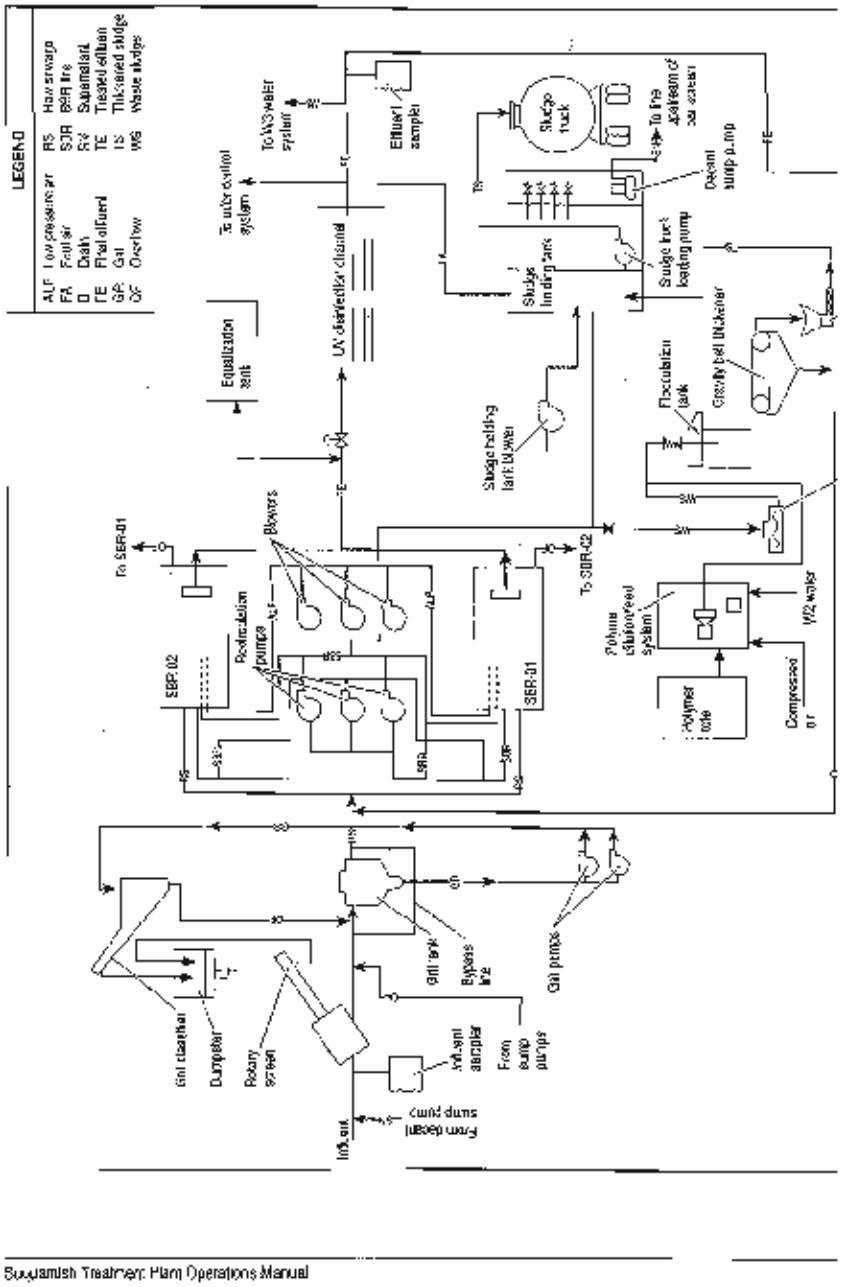


Table A-4: Process Flow Diagram



Snoqualmie Treatment Plant Operations Manual

Appendix B - Basis for Effluent Limitations

The Clean Water Act (CWA) requires Publicly Owned Treatment Works (POTW) to meet effluent limits based on available wastewater treatment technology. These types of effluent limits are called secondary treatment effluent limits. EPA may find, by analyzing the effect of an effluent discharge on the receiving water, that secondary treatment effluent limits are not sufficiently stringent to meet water quality standards. In such cases, EPA is required to develop more stringent water quality-based effluent limits, which are designed to ensure that the water quality standards of the receiving water are met.

Secondary treatment effluent limits may not limit every parameter that is in an effluent. For example, secondary treatment effluent limits for POTWs have only been developed for five-day biochemical oxygen demand (BOD_5), total suspended solids (TSS), and pH, yet effluent from a POTW may contain other pollutants, such as bacteria, chlorine, ammonia, or metals, depending on the type of treatment system used and the service area of the POTW (i.e., industrial facilities as well as residential areas discharge into the POTW). When technology based effluent limits do not exist for a particular pollutant expected to be in the effluent, EPA must determine if the pollutant may cause or contribute to an exceedance of the water quality standards for the water body. If a pollutant causes or contributes to an exceedance of a water quality standard, water quality-based effluent limits for the pollutant must be incorporated into the permit.

The following discussion explains in more detail the derivation of technology based effluent limits, and water quality based effluent limits. Part A discusses technology based effluent limits, and Part B discusses water quality based effluent limits.

A. Technology Based Effluent Limits

1. BOD_5, TSS and pH

Secondary Treatment:
The CWA requires POTWs to meet performance-based requirements based on available wastewater treatment technology. Section 301 of the CWA established a required performance level, referred to as "secondary treatment," that all POTWs were required to meet by July 1, 1977. EPA developed "secondary treatment" regulations, which are specified in 40 CFR 133. These technology-based effluent limits apply to all municipal wastewater treatment plants, and identify the minimum level of effluent quality attainable by secondary treatment in terms of BOD_5, TSS, and pH.

Table B-1 below illustrates the technology based effluent limits for "Secondary Treatment" effluent limits:

Table B-1: Secondary Treatment Effluent Limits (40 CFR 133.102)			
Parameter	**Average Monthly Limit**	**Average Weekly Limit**	**Range**
BOD_5	30 mg/L	45 mg/L	---
TSS	30 mg/L	45 mg/L	---
Removal Rates for BOD_5 and TSS	85% (minimum)	---	---
pH	---	---	6.0 - 9.0 s.u.

Effluent monitoring data from the facility from January 2002 to June 2007 were evaluated to determine compliance with secondary treatment limits. These data are summarized in Table B-2. This analysis confirms that the facility can consistently meet secondary treatment standards. The 95th percentile values for average weekly and average monthly effluent BOD_5 and TSS are below the limits for secondary effluent, and the 5th percentile values for percent removal for BOD_5 and TSS are above the minimum of 85%.

Table B-2: Analysis of Effluent Discharged						
Date	**BOD Monthly Average (mg/L)**	**BOD Weekly Average (mg/L)**	**TSS Monthly Average (mg/L)**	**TSS Weekly Average (mg/L)**	**Average Monthly BOD % Removal**	**Average Monthly TSS % Removal**
Jan-02	7.77	11.7	7.75	11.6	93.6	93.8
Feb-02	3.51	5.3	6.43	9.6	97.1	95.3
Mar-02	4.63	6.9	6.39	9.6	96.5	95.5
Apr-02	4.20	6.3	5.68	8.5	97.6	97.0
May-02	3.13	4.7	3.75	5.6	98.6	98.4
Jun-02	2.90	4.4	14.90	22.4	87.4	93.4
Jul-02	2.88	4.3	4.40	6.6	98.8	98.2
Aug-02	7.37	11.1	4.81	7.2	98.5	97.6
Sep-02	6.54	9.8	5.52	8.3	98.1	97.9
Oct-02	4.36	6.5	4.86	7.3	98.7	98.4
Nov-02	4.83	7.2	3.89	5.8	98.3	98.5
Dec-02	2.63	3.9	3.13	4.7	99.0	98.8
Jan-03	2.06	3.1	2.34	3.5	98.7	98.6
Feb-03	4.90	7.4	4.05	6.1	97.3	98.0
Mar-03	3.10	4.7	3.61	5.4	98.2	97.5
Apr-03	12.50	18.8	10.10	15.2	91.7	95.0
May-03	9.95	14.9	8.43	12.6	95.6	97.1
Jun-03	12.40	18.6	7.27	10.9	95.6	96.9
Jul-03	5.85	8.8	4.53	6.8	97.6	97.7
Aug-03	3.05	4.6	3.70	5.6	98.9	98.5
Sep-03	2.96	4.4	2.62	3.9	99.0	99.0

Table B-2: Analysis of Effluent Discharged						
Date	**BOD Monthly Average (mg/L)**	**BOD Weekly Average (mg/L)**	**TSS Monthly Average (mg/L)**	**TSS Weekly Average (mg/L)**	**Average Monthly BOD % Removal**	**Average Monthly TSS % Removal**
Oct-03	2.32	3.5	2.58	3.9	98.5	98.6
Nov-03	9.85	14.8	3.73	5.6	95.4	98.0
Dec-03	1.82	2.7	2.94	4.4	98.8	96.1
Jan-04	2.45	3.7	3.10	4.7	98.9	98.3
Feb-04	3.43	5.1	3.14	4.7	97.7	98.1
Mar-04	2.78	4.2	9.27	13.9	98.5	98.8
Apr-04	5.26	7.9	2.53	3.8	98.1	99.2
May-04	6.48	9.7	3.68	5.5	97.2	98.7
Jun-04	8.44	12.7	9.68	14.5	97.1	96.7
Jul-04	8.01	12.0	7.40	11.1	97.0	97.7
Aug-04	8.54	12.8	7.14	10.7	97.2	97.8
Sep-04	7.53	11.3	10.60	15.9	97.2	96.7
Oct-04	6.20	9.3	9.97	15.0	97.3	96.5
Nov-04	18.10	27.2	16.70	25.1	92.5	93.9
Dec-04	12.20	18.3	6.05	9.1	94.0	97.0
Jan-05	9.69	14.5	7.30	11.0	92.9	95.1
Feb-05	10.10	15.2	7.72	11.6	94.9	96.5
Mar-05	10.30	15.5	6.18	9.3	96.1	97.2
Apr-05	7.43	11.1	4.82	7.2	95.0	96.9
May-05	10.20	15.3	7.18	10.8	95.1	96.8
Jun-05	8.31	12.5	5.37	8.1	96.2	97.8
Jul-05	12.80	19.2	8.82	13.2	94.8	96.8
Aug-05	11.70	17.6	10.80	16.2	95.8	96.0
Sep-05	13.80	20.7	9.04	13.6	95.2	97.1
Oct-05	10.90	16.4	9.00	13.5	96.0	97.0
Nov-05	9.08	13.6	7.17	10.8	96.5	97.2
Dec-05	5.76	8.6	3.67	5.5	97.8	97.8
Jan-06	4.34	6.5	3.42	5.1	96.0	96.4
Feb-06	4.59	6.9	4.48	6.7	97.2	97.4
Mar-06	1.96	2.9	3.10	4.7	99.1	98.4
Apr-06	6.83	10.2	3.22	4.8	96.7	98.2
May-06	4.16	6.2	4.15	6.2	98.3	97.5
Jun-06	8.76	13.1	10.60	15.9	96.7	95.9
Jul-06	5.97	9.0	6.47	9.7	97.8	97.7
Aug-06	3.43	5.1	2.98	4.5	98.8	98.9
Sep-06	3.74	5.6	3.75	5.6	98.8	98.7
Oct-06	3.03	4.5	3.20	4.8	98.7	98.9
Nov-06	2.09	3.1	2.43	3.6	99.0	98.2
Dec-06	3.62	5.4	3.28	4.9	97.9	97.6
Jan-07	11.90	17.9	8.08	12.1	91.9	94.3
Feb-07	7.15	10.7	10.40	15.6	96.8	96.1

Table B-2: Analysis of Effluent Discharged						
Date	**BOD Monthly Average (mg/L)**	**BOD Weekly Average (mg/L)**	**TSS Monthly Average (mg/L)**	**TSS Weekly Average (mg/L)**	**Average Monthly BOD % Removal**	**Average Monthly TSS % Removal**
Mar-07	5.74	8.6	6.07	9.1	97.2	96.8
Apr-07	7.99	12.0	5.91	8.9	96.6	97.3
May-07	10.90	16.4	6.38	9.6	95.8	97.6
Jun-07	10.20	15.3	4.84	7.3	96.5	98.3
Statistical Calculations	**95th percentile = 12.48**	**95th percentile = 18.7**	**95th percentile = 10.60**	**95th percentile = 15.9**	**5th percentile = 92.6**	**5th percentile = 94.5**
Secondary Treatment Standards	**30 mg/l**	**45 mg/l**	**30 mg/l**	**45 mg/l**	**85% minimum**	**85% minimum**

2. Mass-Based Limits

The federal regulation at 40 CFR § 122.45 (f) require BOD_5 and TSS limitations to be expressed as mass based limits using the design flow of the facility. The mass based limits are expressed in lbs/day and are calculated as follows:

Mass based limit (lbs/day) = concentration limit (mg/L) x design flow (mgd) x 8.34

For BOD_5 and TSS:
Average Monthly Limit = 30 mg/L x 0.4 mgd x 8.34 = 100 lbs/day
Average Weekly Limit = 45 mg/L x 0.4 mgd x 8.34 = 150 lbs/day

B. Water Quality-Based Effluent Limits

The following discussion is divided into four sections. Section 1 discusses the statutory basis for including water quality based effluent limits in NPDES permits; Section 2 discusses the procedures used to determine if water quality based effluent limits are needed in an NPDES permit; Section 3 discusses the procedures used to develop water quality based effluent limits; and Section 4 discusses the specific water quality based limits.

The Suquamish WWTP has only technology-based limits for BOD, TSS, and bacteria. A reasonable potential analysis was conducted for ammonia. The maximum concentration of ammonia recorded from January 2002 to June 2007 was 47.5 mg/L, which was recorded in October 2005. Using a 117 point data set of ammonia concentrations dating from May 2002 to November 2006, the calculated standard deviation is 12.86, and the mean value is 15.40 mg/l. Therefore, the Coefficient of Variation, Cv was calculated to be 0.84**.** These data were used in Visual Plumes modeling to determine the effluent limitation for the Suquamish plant. The modeling is discussed in Appendix C, which predicted a dilution ratio 102:1 for the acute mixing zone; and, 290:1 for the chronic mixing zone.

Concerning water quality standards, pollutants in any effluent may affect the aquatic environment near the point of discharge (near field) or at a considerable distance from the point of discharge (far field). Toxic pollutants, for example, are near-field pollutants – their adverse effects diminish rapidly with mixing in the receiving water. Conversely, a pollutant such as BOD is a far-field pollutant whose adverse effect occurs away from the discharge even after dilution has occurred. Thus, the method of calculating water quality-based effluent limits varies with the point at which the pollutant has its maximum effect.

The derivation of water quality-based limits also takes into account the variability of the pollutant concentrations in both the effluent and the receiving water.

1. Statutory Basis for Water Quality-Based Limits

Section 301(b)(1)(C) of the CWA requires the development of limitations in permits necessary to meet water quality standards by July 1, 1977. Discharges to state waters must also comply with limitations imposed by the state as part of its certification of NPDES permits under section 401 of the CWA.

The NPDES regulation (40 CFR 122.44(d)(1)) implementing section 301 (b)(1)(C) of the CWA requires that permits include limits for all pollutants or parameters which are or may be discharged at a level which will cause, have the reasonable potential to cause, or contribute to an excursion above any state water quality standard, including state narrative criteria for water quality.

The regulations require that this evaluation be made using procedures which account for existing controls on point and nonpoint sources of pollution, the variability of the pollutant in the effluent, species sensitivity (for toxicity), and where appropriate, dilution in the receiving water. The limits must be stringent enough to ensure that water quality standards are met, and must be consistent with any available wasteload allocation.

2. Reasonable Potential Analysis

When evaluating the effluent to determine if water quality-based effluent limits are needed based on chemical specific numeric criteria, a projection of the receiving water concentration (downstream of where the effluent enters the receiving water) for each pollutant of concern is made. The chemical specific concentration of the effluent and receiving water and, if appropriate, the dilution available from the receiving water are factors used to project the receiving water concentration. If the projected concentration of the receiving water exceeds the numeric criterion for a specific chemical, then there is a reasonable potential that the discharge may cause or contribute to an excursion above the applicable water quality standard, and a water quality-based effluent limit is required.

Sometimes it is appropriate to allow a small area of receiving water to provide dilution of the effluent. These areas are called mixing zones. Mixing zone

allowances will increase the mass loadings of the pollutant to the water body, and decrease treatment requirements. Mixing zones can be used only when there is adequate receiving water flow volume and the receiving water is below the chemical specific numeric criterion necessary to protect the designated uses of the water body. Mixing zones must be authorized by the Washington Department of Ecology or EPA.

If a mixing zone is not granted, the water quality-based effluent limits will be recalculated such that the criteria are met before the effluent is discharged to the receiving water.

3. Procedure for Deriving Water Quality-Based Effluent Limits

The first step in developing a water quality-based permit limit is to develop a wasteload allocation (WLA) for the pollutant that has reasonable potential to exceed water quality standards. A wasteload allocation is the concentration or loading of a pollutant that the permittee may discharge without causing or contributing to an exceedance of water quality standards in the receiving water.

In cases where a mixing zone is not authorized, either because the receiving water already exceeds the criterion, the receiving water flow is too low to provide dilution, or the state/tribe does not authorize one, the criterion becomes the WLA. Establishing the criterion as the wasteload allocation ensures that the permittee will not contribute to an exceedance of the criterion. The following discussion details the specific water quality-based effluent limits in the draft permit with the expectation that the Department of Ecology would certify the final permit.

4. Specific Water Quality-Based Effluent Limits

(a) pH

The Washington water quality criterion for Extraordinary Quality Marine Waters specifies a pH range of 7.0 to 8.5 standard units, with human-caused variation within the above range of less than 0.2 units (WAC 173-201A-210(1)(f)). In the previous permit, the technology based limit allowed the range of pH from 6.0 to 9.0; in the permit application, the facility reported pH as 6.5 (minimum) to 7.9 (maximum). According to Washington Department of Ecology website which described pH data collected from Port Madison in 1995 show that (http://www.ecy.wa.gov/apps/eap/marinewq/zero1030dataextract.asp?provisional=False&staID=95&staname=PMA001&yr=1995&mnth=1&htmlcsvoption=html&monthyearcode=for+selected+year) pH in the receiving water was detected in the range from 7.7 to 8.5. Using a program for calculating pH, extreme inputs were used, such as the lowest pH value of effluent (6.5 units), and the highest ambient pH value recorded (8.5 units) from the link above. The analysis projected that pH changed by 0.01 units at the edge of the chronic mixing zone, and does not show that Washington

State Water Quality Standards were exceeded. Therefore, the draft permit retains the Federal Secondary Treatment standard for pH of no less than 6.0 and no greater than 9.0 standard units.

Table B-3: pH Calculation Based on the CO2SYS program (Lewis and Wallace, 1998)	
http://cdiac.esd.ornl.gov/oceans/co2rprt.html	
INPUT	
1. MIXING ZONE BOUNDARY CHARACTERISTICS	
Dilution factor at mixing zone boundary	290.000
Depth at plume trapping level (m)	13.230
2. BACKGROUND RECEIVING WATER CHARACTERISTICS	
Temperature (deg C):	14.00
pH:	8.50
Salinity (psu):	30.00
Total alkalinity (mmol/L)	2.30
3. EFFLUENT CHARACTERISTICS	
Temperature (deg C):	22.00
pH:	6.50
Salinity (psu)	0.00
Total alkalinity (mmol/L):	3.00
4. CLICK THE 'calculate" BUTTON TO UPDATE OUTPUT RESULTS >>>	calculate
OUTPUT	
CONDITIONS AT THE MIXING ZONE BOUNDARY	
Temperature (deg C):	14.03
Salinity (psu)	29.90
Density (kg/m^3)	1022.30
Alkalinity (mmol/kg-SW):	2.25
Total Inorganic Carbon (mmol/kg-SW):	1.81
pH at Mixing Zone Boundary:	**8.49**
Note: (Source: from WA Ecology Spreadsheet.) Simulation shows pH changed by 0.01 units at the edge of acute mixing zone during extreme conditions.	

(b) Ammonia

Analysis of the ammonia data from the facility were based on 117 samples, and with the maximum daily discharge of 47.9 mg/L reported in October 2005. A reasonable potential analysis was conducted to determine if ammonia had the potential to exceed these criteria.

In Washington State water quality standards, the criteria concentrations based on total ammonia for marine water can be found in EPA guidance, Ambient Water Quality Criteria for Ammonia (Saltwater) – 1989, EPA440/5-88-004. April, 1989. This document can be located from: http://www.epa.gov/waterscience/pc/ambientwqc/ammoniasalt1989.pdf. Using data collected by Washington Department of Ecology's monitoring station previously located in Port Madison, EPA selected data measured in the month of August since it is typically the warmest month of the year to determine the acute and chronic water quality criteria for ammonia. Data from the month of August was used to evaluate critical conditions because typically August is one of the warmest months, and therefore calculations would most likely demonstrate worst case scenarios. Using Ecology's data for 1992 and 1995, the only years for which August data is available, the following values of the receiving water were mathematically averaged and rounded: pH of 8, temperature of 14 degrees C, and salinity of 30 g/kg. From these parameters, criteria concentrations can be determined from the EPA guidance described above. From Text Tables 2 and 3 on pages 30 and 31, the closest values of acute and chronic criteria were determined: acute criteria of 10 mg/l, and chronic criteria of 1.6 mg/l. In addition, EPA checked these values with Ecology's spreadsheet, using data rounded to one decimal point (pH of 8.1, temperature of 13.9 degrees C, and salinity of 29.9 g/kg), and the calculated values from the spreadsheet, Table B-4, are: acute criteria of 7.331 mg/l, and chronic criteria of 1.101 mg/l. These criteria values were used to determine reasonable potential to exceed Washington State Water Quality Standards. Using the EPA modified spreadsheet from Ecology that accounts for 99% confidence level and 99% probability basis, no reasonable potential to exceed water quality criteria was determined (See Table C-3).

Table B-4: Calculation of Seawater Fraction of Un-ionized Ammonia Note: Source from WA Ecology Spreadsheet	
from Hampson (1977). Un-ionized ammonia criteria for	
salt water are from WAC 173-201A and EPA 440/5-88-004.	
INPUT	
1. Temperature (deg C):	13.9
2. pH:	8.1

3. Salinity (g/Kg):	29.9
OUTPUT	
1. Unionized ammonia NH3 criteria (mgNH3/L)	
Acute:	0.233
Chronic:	0.035
2. Total ammonia nitrogen criteria (mgN/L)	
Acute:	7.331
Chronic:	1.101

(c) Temperature

In WAC 173-201A-210(1)(c), the Washington water quality standards limit ambient water temperature to 13.0 degrees C for marine water; when natural conditions exceed 13.0 degrees C, no temperature increases will be allowed which will raise the receiving water temperature by greater than 0.3 degrees C.

The highest ambient temperature of water in Port Madison Bay from Ecology's monitoring station on August 8, 1995 is 15 degrees C. The highest temperature of the effluent as reported in the permit application is 22 degrees C. Using the dilution ratio of 290, the predicted maximum daily temperature inside the dilution zone is: ((290X15)+(1X22))/291 = 15.02^{0}C.

Since the ambient temperature increase in the receiving water is predicted to be 0.02 degrees C, which is significantly less than 0.3 degrees C, there is no potential to violate Washington State's Water Quality Standards for temperature; therefore, no effluent limit for temperature is warranted. Effluent temperature monitoring is proposed for the draft permit for comparison with past effluent, and to obtain data for potential future effluent modeling purposes.

(d) Fecal coliform bacteria

According to WAC 173-220-130(a)(i), "Fecal coliform levels shall not exceed a monthly geometric mean of 200 organisms per 100 ml with a maximum weekly geometric mean of 400 organisms per 100 ml."
This technology based limits for fecal coliform bacteria is in the previous permit.

Concerning the "Shellfish harvesting bacteria criteria", WAC 173-201A-210(2)(b) states: "To protect shellfish harvesting, fecal coliform organism levels must not exceed a geometric mean value of 14 colonies/100 mL, and not have more than 10 percent of all samples (or any single sample when less than ten sample points exist) obtained for calculating the geometric mean value exceeding 43 colonies/100 mL".

Concerning Primary Contact Recreation, WAC 173-201A-210(3)(b) states: "Fecal coliform organism levels must not exceed a geometric mean value of 14 colonies/100 ml, with not more than 10 percent of all samples (or any single sample when less than ten sample points exist) obtained for calculating the geometric mean value exceeding 43 colonies/100 ml."

Therefore, to meet both shellfish harvesting and primary contact criteria, the facility has to meet the more stringent of the two criteria at the edges of the mixing zone.

Under critical conditions (with the dilution ratio of 290:1), mathematical calculation predicts no violation of the water quality criterion for fecal coliform. In the absence of background data in the vicinity of the effluent discharge, the ambient concentration of fecal coliform was assumed to be zero. According to Ecology, ambient data at three locations in Puget Sound, at Puget Sound Main Basin – West Point (PSB 003), at East Passage Southwest of the Three Tree Point (Station EAP001), and at Port Orchard/Liberty Bay (Station POD 006), show fecal coliform concentration in the range of 1/100 ml to 2/100 ml. According to the permit application, the average daily discharge concentration out of 713 samples collected is 4 colony forming units/100 ml.

DMR data as expressed in geometric mean from January 2001 to September 2007 (81 months of data) is summarized as follows in organisms/100ml:
Monthly Average: average value = 5.74; highest value = 60
Maximum Weekly Average: average value = 31.16; highest value = 368

EPA calculated the chronic dilution ratio of 290:1 using the Visual Plumes modeling. Consistent with Ecology's methodology, the numbers of fecal coliform bacteria were then modeled by simple mixing analysis using the technology-based (weekly maximum effluent) limit of 400 organisms per 100 ml, and the dilution factor of 290. This calculation showed that the fecal coliform concentration at the edge of the mixing zone is 1.4 organisms/100 ml, well below the State's water quality standards of 14 organisms/100 ml. Therefore, the technology-based effluent limitation for fecal coliform bacteria (as expressed in geometric mean) was retained in the proposed permit: 200 organisms/100 ml for monthly average, and 400 organisms/100 ml for weekly average. Analyses of submitted DMR data also show that the WWTP will be able to meet the proposed effluent limits for fecal coliform.

Appendix C – Reasonable Potential Calculations

To determine if there is reasonable potential for the discharge to cause or contribute to an exceedance of water quality criteria or a given pollutant, EPA compares the maximum projected receiving water concentration to the criteria for that pollutant. If the projected receiving water concentration exceeds the criteria, there is reasonable potential to exceed Water Quality Standards (WQS), and a water quality-based effluent limit must be included in the permit. This section discusses how the maximum projected receiving water concentration is determined.

A. Visual Plumes Modeling

EPA modeled the dilution at the edges of the acute and chronic mixing zones using site-specific conditions using a Visual Plumes model. Visual Plumes (4th Edition) uses a series of dilution equations based on characteristics of the wastewater effluent and ambient receiving water to determine the physical dispersion of pollutants. For the purpose of the Suquamish WWTP NPDES permit, the UM3 (Three-Dimensional Updated Merge) model version of Visual Plumes was used. UM3 uses a Lagrangian approach which incorporates the presence of ambient current into the model. Effluent parameters for the model include design flow rate, temperature, salinity, and information on the diffuser, including the depth of the diffuser and the number of ports and their sizes, spacing, and angle-orientation. The ambient receiving water characteristics required by the model include temperature, current speed and current direction. The model enables users to model site-specific circumstances, and calculate the acute and chronic mixing zone dilution ratios.

A Brooks Farfield model approach was included in the estimation because the plume had reached the surface water before the chronic distance could be reached.

Ecology evaluated the NOAA bathymetry shape file which indicated that the depths towards Port Madison are in the order of 120 feet just past the diffuser, while the depth of Agate Passage is in the order of 20 feet. By comparison, the diffuser is located is at 43.4 feet below surface. Also, according to NOAA's website, http://tidesandcurrents.noaa.gov/currents07/tab2pc2.html, the current speed in Port Madison entrance is described as: "current weak and variable". In an e-mail to NOAA on October 15, 2007, EPA asked NOAA for clarification on current speeds. On October 16, 2006, William Watson of NOAA responded with the following response in an e-mail to EPA: "At this location it appears that the water column is too erratic with minimum speed passing through all points and indefinite to detect. To place a value in speed and direction will be suspect." Given the information, and the need to use a numeric value for modeling purposes, EPA determined that a 2 cm/s current speed would be considered weak, and the assumed general direction would be towards the main water-body of Puget Sound away from Port Madison Bay. EPA believes that this interpretation of a small current speed is consistent with NOAA's qualitative description and the assumed numerical small current speed of 2 cm/s may predict very conservative dilution calculations for purposes of evaluating reasonable potential to exceed WQS.

The diffuser at the WWTP has 4 ports, in 3 different sizes, and where there is are 2 grouping of 2 ports per group. EPA understands from Washington Department of Health's letter to Washington Department of Ecology (June 17, 1993) that the total port area is 94 square inches. Due to the orientation of the ports, for the purposes of modeling the plume from the diffuser, conservative

assumptions were applied to simplify the model. The actual diffuser has two groups of two ports each. For the model, two ports were assumed to be each 7.74 inches in diameter which had a total port area of 94 square inches. Because 2 larger ports were assumed in the model rather than 4 smaller ports, it is expected that the result would yield a slightly smaller dilution ratio, which is considered conservative for purposes of calculating Reasonable Potential of exceeding water quality criteria. For the model, assumptions made for at various depths of the water column were taken from Washington Department of Ecology's actual field data collected in August 8, 1995 and August 4, 1992. The values used in the model were averaged from actual values. Also assumed was the distance between ports is 10 feet. Current speed was assumed to be 2 cm/s for both near field and far field scenarios, and the effluent temperature used is 18 degrees C, which was the average daily value in summer as reported in the permit application. Washington Department of Ecology recommended that separate models be computed for the acute scenario and for the chronic scenario. Ecology recommended using the flow rate of 0.6mgd for modeling the acute scenario, which was the maximum daily flow rate reported in the permit application; and Ecology believed that it is acceptable to model the chronic scenario using 0.4mgd which is the sustainable design flow rate of the plant. Using the UM3 model and the 4/3 Power Law, the model predicted the following dilution factors in Tables C-1 and C-2.
Acute Mixing Zone dilution factor: 102
Chronic Mixing Zone dilution factor: 290
The analyses and computations of the above acute and chronic dilution factors have been reviewed by Ecology, and EPA believes the predicted dilution factors are conservative for determining if there is reasonable potential to exceed Washington Water Quality Standards.

B. Reasonable Potential Analysis

EPA used Ecology's Reasonable Potential Calculation spread sheet to determine reasonable potential to exceed the Washington State Water Quality Criteria. Modifications were made to the Ecology spread sheet to accommodate EPA's assumption of 99% probability basis. Ecology had used the recommendations in Chapter 3 of the *Technical Support Document for Water Quality-Based Toxics Control* (EPA/505/2-90-001, March 1991) (TSD) to construct its Reasonable Potential Calculation spreadsheet.

To perform the reasonable potential calculation, it is necessary to determine the Acute and Chronic Water Quality Criteria. Table C-3 shows the Reasonable Potential Calculation for ammonia since it is the only parameter that has the potential to exceed water quality standards since there are no industrial sources. The calculated values of the Washington State Water Quality Criteria for the Acute and Chronic scenario were inserted into the spreadsheet. The calculations show that there is no Reasonable Potential for ammonia to exceed Water Quality Standards; therefore no effluent calculation was performed for this parameter.

Table C-1: Visual Plumes Output For Acute Scenario

```
/ Windows UM3. 2/28/2008 11:49:22 AM
Case 1; ambient file F:\KSHUM\Suquamish\suq.2PortsAcutePeakFlow.001.db; Diffuser table record 1: ----------------------------------
      Depth    Amb-cur    Amb-dir    Amb-sal    Amb-tem    Amb-pol      Decay    Far-spd    Far-dir    Disprsn
          m        m/s        deg        psu          C      kg/kg        s-1        m/s        deg   m0.67/s2
        0.0       0.02       90.0      29.75      14.74        0.0        0.0       0.02       90.0     0.0003
        2.0       0.02       90.0      29.81       14.4        0.0        0.0       0.02       90.0     0.0003
        5.0       0.02       90.0      29.83       14.2        0.0        0.0       0.02       90.0     0.0003
       10.0       0.02       90.0      29.89       13.6        0.0        0.0       0.02       90.0     0.0003
       13.0       0.02       90.0      29.92       13.4        0.0        0.0       0.02       90.0     0.0003
      13.23       0.02       90.0      29.92       13.4        0.0        0.0       0.02       90.0     0.0003
   P-dia  P-elev V-angle H-angle   Ports Spacing AcuteMZ ChrncMZ P-depth Ttl-flo Eff-sal    Temp Polutnt
    (in)    (in)   (deg)   (deg)      ()    (ft)    (ft)    (ft)    (ft)   (MGD)   (psu)     (C)   (ppm)
    7.74    12.0    90.0     0.0     2.0    10.0    24.3   243.4    42.4     0.6     0.0    18.0   100.0
Froude number:      3.751
        Depth  Amb-cur    P-dia  Polutnt  4/3Eddy   Dilutn   x-posn   y-posn
Step     (ft)   (cm/s)     (in)    (ppm)    (ppm)       ()     (ft)     (ft)
   0      42.4      2.0    6.045    100.0    100.0      1.0      0.0      0.0;
 100      36.5      2.0    26.23     13.8     13.8    7.099      0.0    0.244;
 200     15.42      2.0    89.36    1.905    1.905    51.29      0.0    2.264; axial vel    0.02
 223     5.923      2.0    120.9    1.208    1.208    80.88      0.0    3.499; merging,
 232      0.67      2.0    141.1    1.011    1.011    96.65      0.0    4.267; axial vel   0.579 surface,
4/3 Power Law.  Farfield dispersion based on wastefield width of       4.63 m
    conc  dilutn   width distnce    time
   (ppm)             (m)     (m)    (hrs) (kg/kg)   (s-1)  (cm/s)(m0.67/s2)
 0.10012   101.9   6.571     7.4  0.0847     0.0     0.0     2.0 3.00E-4  (Shows the Acute Dilution Factor is 102)
 2.14E-2   119.4   9.217    14.8   0.187     0.0     0.0     2.0 3.00E-4
 1.00E-2   136.7   12.15    22.2    0.29     0.0     0.0     2.0 3.00E-4
 6.03E-3   152.5   15.33    29.6   0.393     0.0     0.0     2.0 3.00E-4
 4.07E-3   166.9   18.76    37.0   0.496     0.0     0.0     2.0 3.00E-4
 2.95E-3   180.2   22.41    44.4   0.599     0.0     0.0     2.0 3.00E-4
 2.25E-3   192.7   26.27    51.8   0.701     0.0     0.0     2.0 3.00E-4
 1.77E-3   204.5   30.32    59.2   0.804     0.0     0.0     2.0 3.00E-4
 1.43E-3   215.6   34.57    66.6   0.907     0.0     0.0     2.0 3.00E-4
 1.18E-3   226.2    39.0    74.0    1.01     0.0     0.0     2.0 3.00E-4
 9.98E-4   236.3    43.6    81.4   1.112     0.0     0.0     2.0 3.00E-4
count: 11
 ;
11:49:23 AM. amb fills: 2
```

Table C-2: Visual Plumes Output for Chronic Scenario

```
/ Windows UM3. 2/28/2008 12:19:35 PM
Case 1; ambient file F:\KSHUM\Suquamish\suq.2PortsChronic.001.db; Diffuser table record 1: ----------------------------------
      Depth    Amb-cur    Amb-dir    Amb-sal    Amb-tem    Amb-pol      Decay    Far-spd    Far-dir    Disprsn
          m        m/s        deg        psu          C      kg/kg        s-1        m/s        deg   m0.67/s2
        0.0       0.02       90.0      29.75      14.74        0.0        0.0       0.02       90.0     0.0003
        2.0       0.02       90.0      29.81       14.4        0.0        0.0       0.02       90.0     0.0003
        5.0       0.02       90.0      29.83       14.2        0.0        0.0       0.02       90.0     0.0003
       10.0       0.02       90.0      29.89       13.6        0.0        0.0       0.02       90.0     0.0003
       13.0       0.02       90.0      29.92       13.4        0.0        0.0       0.02       90.0     0.0003
      13.23       0.02       90.0      29.92       13.4        0.0        0.0       0.02       90.0     0.0003
   P-dia  P-elev V-angle H-angle   Ports Spacing AcuteMZ ChrncMZ P-depth Ttl-flo Eff-sal    Temp Polutnt
    (in)    (in)   (deg)   (deg)      ()    (ft)    (ft)    (ft)    (ft)   (MGD)   (psu)     (C)   (ppm)
    7.74    12.0    90.0     0.0     2.0    10.0    24.3   243.4    42.4     0.4     0.0    18.0   100.0
Froude number:        2.5
        Depth  Amb-cur    P-dia  Polutnt  4/3Eddy   Dilutn   x-posn   y-posn
Step     (ft)   (cm/s)     (in)    (ppm)    (ppm)       ()     (ft)     (ft)
   0      42.4      2.0    6.045    100.0    100.0      1.0      0.0      0.0;
 100     37.12      2.0    22.52     13.8     13.8    7.099      0.0    0.248;
 200     19.31      2.0    75.74    1.905    1.905    51.29      0.0    2.097; axial vel  0.0126
 235     6.429      2.0    120.9    0.953    0.953    102.6      0.0    4.001; merging,
 245     0.879      2.0    145.6    0.782    0.782    125.0      0.0    4.982; axial vel   0.374 surface,
4/3 Power Law.  Farfield dispersion based on wastefield width of       4.74 m
    conc  dilutn   width distnce    time
   (ppm)             (m)     (m)    (hrs) (kg/kg)   (s-1)  (cm/s)(m0.67/s2)
 6.91E-2   131.0   6.626     7.4  0.0817     0.0     0.0     2.0 3.00E-4
 1.35E-2   153.1    9.28    14.8   0.184     0.0     0.0     2.0 3.00E-4
 6.30E-3   175.2   12.22    22.2   0.287     0.0     0.0     2.0 3.00E-4
 3.76E-3   195.4   15.41    29.6    0.39     0.0     0.0     2.0 3.00E-4
 2.53E-3   214.0   18.84    37.0   0.493     0.0     0.0     2.0 3.00E-4
 1.83E-3   231.1   22.49    44.4   0.596     0.0     0.0     2.0 3.00E-4
 1.39E-3   247.1   26.35    51.8   0.698     0.0     0.0     2.0 3.00E-4
 1.09E-3   262.2   30.42    59.2   0.801     0.0     0.0     2.0 3.00E-4
 8.87E-4   276.5   34.67    66.6   0.904     0.0     0.0     2.0 3.00E-4
 7.33E-4   290.0    39.1    74.0   1.007     0.0     0.0     2.0 3.00E-4 (Shows the Chronic Dilution Factor is 290)
 6.17E-4   303.0   43.71    81.4   1.109     0.0     0.0     2.0 3.00E-4
count: 11
 ;
12:19:36 PM. amb fills: 2
```

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Table C-3: Reasonable Potential Calculation for Ammonia

	State of Washington Water Quality Standard		Maximum concentration at edge of.....			Calculations								
	Acute	Chronic	Acute Mixing Zone	Chronic Mixing Zone	**LIMIT REQ'D?**	Effluent percent-ile value		Max effluent conc. measured (metals as total recoverable)	Coeff Varia -tion		# of samples	Multiplier	Acute Dil'n Factor	Chronic Dil'n Factor
Parameter	*ug/L*	*ug/L*	*ug/L*	*Ug/L*			*Pn*	*ug/L*	*CV*	*s*	n			
Ammonia in marine water (using EPA Table)	10000	1600	615.75	216.57	**NO**	0.99	0.975	47900.00	0.84	0.73	117	1.31	102	290
Ammonia in marine water (using Ecology Spread-Sheet)	7331	1101	615.75	216.57	**NO**	0.99	0.975	47900.00	0.84	0.73	117	1.31	102	290

Note: Spreadsheet is modified and based from the "Reasonable Potential Calculation" spreadsheet from the Washington Department of Ecology (http://www.ecy.wa.gov/programs/eap/pwspread/tsdcalc0707.xls). The table accommodates EPA's policy of using the statistical probability basis of 99th percentile in lieu of Ecology's policy of 95th percentile.

United States Environmental Protection Agency
Region 10
1200 Sixth Avenue, Suite 155
Seattle, Washington 98101-3188

Authorization to Discharge Under the National Pollutant Discharge Elimination System

In compliance with the provisions of the Clean Water Act, 33 USC §1251 *et seq*., as amended by the Water Quality Act of 1987, P.L. 100-4, the "Act",

Suquamish Wastewater Treatment Plant
Kitsap County Public Works
18000 Suquamish Way NE
Suquamish, Washington 98392

is authorized to discharge from the Suquamish Wastewater Treatment Plant facility located in Suquamish, Washington, at the following location(s):

Outfall	Receiving Water	Latitude	Longitude
001	Puget Sound, Port Madison	47.726 N	122.547 W

in accordance with discharge point(s), effluent limitations, monitoring requirements and other conditions set forth herein.

This permit shall become effective ***insert date***

This permit and the authorization to discharge shall expire at midnight, ***insert date***

The permittee shall reapply for a permit reissuance on or before ***insert date***, 180 days before the expiration of this permit if the permittee intends to continue operations and discharges at the facility beyond the term of this permit.

Signed this day of

Draft
Daniel D. Opalski, Director
Water Division

Draft Permit

Schedule of Submissions

Item	Due Date
Discharge Monitoring Reports (DMR)	DMRs are due monthly and must be postmarked on or before the 20th of the month following the monitoring month (See Part III.B.1 of this permit).
Quality Assurance Plan (QAP)	The permittee must provide EPA and the Suquamish Tribe with written notification that the Plan has been developed and implemented within 180 days after the effective date of the final permit (see Part II.B. *Quality Assurance Plan (QAP)* of this permit). The Plan must be kept on site and made available to EPA and the Suquamish Tribe upon request.
Operation and Maintenance (O&M) Plan	The permittee must provide EPA and the Suquamish Tribe with written notification that the Plan has been developed and implemented within 180 days after the effective date of the final permit (see Part II.A. *Operation and Maintenance Plan* of this permit). The Plan must be kept on site and made available to EPA and the Suquamish Tribe upon request.
NPDES Application Renewal	The application must be submitted at least 180 days before the expiration date of the permit (see Part V.B. *Duty to Reapply* of this permit).
Outfall Evaluation Report	The Report must be submitted with the next permit application (see Part II.D of this permit)
Twenty-Four Hour Notice of Noncompliance Reporting	The permittee must report certain occurrences of noncompliance by telephone within 24 hours from the time the permittee becomes aware of the circumstances (see Part III.G of this permit).
Emergency Response and Public Notification Plan	The permittee must develop and implement an overflow emergency response and public notification plan. The permittee must submit written notice to EPA and the Suquamish Tribe, that the plan has been developed and implemented within 180 days of the effective date of this permit. (see Part II.F of this permit)
List of the Industrial Users	The Permittee must develop and maintain a master list of the industrial users introducing pollutants to the POTW. The Permittee must submit this list within two years following the effective date of the NPDES permit. (See Part II.E of this permit)

Develop Municipal Code	The Permittee must develop a legally enforceable municipal code to authorize or enable the POTW to apply and enforce the requirements of sections 307 (b) and (c) and 402(b)(8) and (9) of the Act. The draft legal authority must be submitted to EPA for review and comment within one year of the effective date of the permit. Within 180 days following EPA comment, the Permittee must adopt, implement, and enforce the local pretreatment legal authority. (See Part II.E of this permit.)
Reporting for Shellfish Program	The permittee must immediately report unauthorized discharges such as collection system overflows, plant bypasses, or failure of disinfection system. (See Part III.H.1)

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I. Limitations and Monitoring Requirements

A. Discharge Authorization

During the effective period of this permit, the permittee is authorized to discharge pollutants from the outfalls specified herein to Port Madison in Puget Sound, within the limits and subject to the conditions set forth herein. This permit authorizes the discharge of only those pollutants resulting from facility processes, waste streams, and operations that have been clearly identified in the permit application process.

B. Effluent Limitations and Monitoring

1. The permittee must limit and monitor discharges from Outfall 001 as specified in Table 1. *Effluent Limitations and Monitoring Requirements*, below. All figures represent maximum effluent limits unless otherwise indicated. The permittee must comply with the effluent limits in the table at all times unless otherwise indicated, regardless of the frequency of monitoring or reporting required by other provisions of this permit.

Table 1. Effluent Limitations and Monitoring Requirements

Parameter	Units	Effluent Limitations			Monitoring Requirements		
		Average Monthly	Average Weekly	Maximum Daily	Sample Location	Sample Frequency	Sample Type
Parameters with Effluent Limits							
Biochemical Oxygen Demand (BOD_5) [1]	mg/L	30	45	--	Influent and Effluent	1/week	24-hour composite
	lbs/day	100	150	--			Calculation[1]
BOD_5 Percent Removal [2]	%	85 (minimum)	--	--	--	1/month	Calculation[2]
Total Suspended Solids (TSS) [1]	mg/L	30	45	--	Influent and Effluent	1/week	24-hour composite
	lbs/day	100	150	--			Calculation[1]
TSS Percent Removal [2]	%	85 (minimum)	--	--	--	1/month	Calculation[2]
Fecal Coliform [3] Bacteria	CFU/ 100 ml	200	400	--	Effluent	3/week	Grab
pH	std units	Between 6.0 – 9.0			Effluent	5/week	Grab

Parameter	Units	Effluent Limitations			Monitoring Requirements		
		Average Monthly	Average Weekly	Maximum Daily	Sample Location	Sample Frequency	Sample Type
Report Parameters							
Flow	mgd	Report	--	Report	Influent and Effluent	continuous	Meter
Enterococci Bacteria	CFU or MPN/ 100 ml	Report	---	Report	Effluent	3/week	Grab
Total Ammonia	mg//L as N	Report	--	Report	Effluent	1/month	24-hour composite
Nitrate + Nitrite	mg/L as N	Report	--	Report	Effluent	1/month	24-hour composite
Total Kjeldahl Nitrogen	mg/L as N	Report	--	Report	Effluent	1/month	24-hour composite
Temperature[4]	ºC	Report	--	Report	Effluent	2/week	Grab
Alkalinity	mg/L as $CaCO_3$	Report	--	Report	Effluent	1/year	Grab
Dissolved Oxygen	mg/L	Report		Report	Effluent	1/month	Grab
Effluent Testing for Permit Renewal							
Permit Application Effluent Testing Data[5]	--				Effluent	1/year	--

Notes

1. Loading (in lbs/day) is calculated by multiplying the concentration (in mg/L) by the corresponding flow (in mgd) for the day of sampling and a conversion factor of 8.34. For more information on calculating, averaging, and reporting loads and concentrations see the *NPDES Self-Monitoring System User Guide* (EPA 833-B-85-100, March 1985).

2. Percent Removal. The monthly average percent removal must be calculated from the arithmetic mean of the influent values and the arithmetic mean of the effluent values for that month using the following equation: (average monthly influent concentration – average monthly effluent concentration) ÷ average monthly influent concentration x 100. Influent and effluent samples must be taken over approximately the same time period.

3. The average monthly Fecal Coliform bacteria counts must not exceed a geometric mean of 200/100 ml (Average Weekly Limit), and 400/100ml (Average Monthly Limit) based on a minimum of five samples taken every 3 - 7 days within a calendar month. See Part VI of this permit for a definition of geometric mean. The Department of Ecology provides directions to calculate the monthly and weekly geometric mean in publication No. 04-10-020, Information Manual for Treatment Plant Operators available at:

Parameter	Units	Effluent Limitations			Monitoring Requirements		
		Average Monthly	Average Weekly	Maximum Daily	Sample Location	Sample Frequency	Sample Type

https://fortress.wa.gov/ecy/publications/documents/0410020.pdf.

4. Temperature to be measured during the warmest period of the day.
5. Effluent Testing Data - See NPDES Permit Application Form 2A, Tables A and B for the lists of pollutants to be included in this testing. The Permittee must use sufficiently sensitive analytical methods in accordance with Part I.B.4 of this permit. Monitoring results shall be reported in the January DMR of the following year.

2. Narrative limitations for floating, suspended or submerged matter: The permittee must not discharge floating, suspended, or submerged matter of any kind in concentrations causing nuisance or objectionable conditions or that may impair designated beneficial uses.
3. The permittee must collect effluent samples from the effluent stream after the last treatment unit prior to discharge into the receiving waters.
4. For all effluent monitoring, the permittee must use sufficiently sensitive analytical methods which meet the following:
   a) Parameters with an effluent limit. The method must achieve a minimum level (ML) less than the effluent limitation unless otherwise specified in Table 1 Effluent Limitations and Monitoring Requirements.
   b) Parameters that do not have effluent limitations.
      (i) The permittee must use a method that detects and quantifies the level of the pollutant, or
      (ii) The permittee must use a method that can achieve a maximum ML less than or equal to those specified in Appendix A
   c) For parameters that do not have an effluent limit, the permittee may request different MLs. The request must be in writing and must be approved by EPA.
   d) See also Part III.C Monitoring Procedures.
5. For purposes of reporting on the DMR for a single sample, if a value is less than the MDL, the permittee must report “less than {numeric value of the MDL}” and if a value is less than the ML, the permittee must report “less than {numeric value of the ML}.”
6. For purposes of calculating monthly averages, zero may be assigned for values less than the MDL, and the {numeric value of the MDL} may be assigned for values between the MDL and the ML. If the average value is less than the MDL, the permittee must report “less than {numeric value of the MDL}” and if the average value is less than the ML, the permittee must report “less than {numeric value of the ML}.” If a value is equal to or greater than the ML, the permittee

must report and use the actual value. The resulting average value must be compared to the compliance level, the ML, in assessing compliance.

II. Special Conditions

A. Operation and Maintenance Plan

In addition to the requirements specified in Part IV.E, *Proper Operation and Maintenance*, the permittee must develop or update, and implement an Operations and Maintenance (O&M) Plan for the wastewater treatment facility. Any existing O&M Plan may be modified for compliance with this section. Any changes occurring in the operation of the plant must be reflected within the O&M Plan.

Within 180 days of the effective date of this permit, the permittee must submit written notice to EPA that the O&M Plan has been developed and implemented.

The permittee may submit the written notification as an electronic attachment to the DMR. The file name of the electronic attachment must be as follows: YYYY_MM_DD_WA0023256_O&M_50108, where YYYY_MM_DD is the date that the permittee submits the written notification. The plan must be retained on site and made available to the EPA and the Suquamish Tribe upon request.

B. Quality Assurance Plan (QAP)

The permittee must develop or update its quality assurance plan (QAP) for all monitoring required by this permit. Any existing QAPs may be modified for compliance with this section.

Within 180 days of the effective date of this permit, the permittee must submit written notice to EPA and the Suquamish Tribe that the QAP has been developed and implemented. The permittee may submit written notification as an electronic attachment to the DMR. The file name of the electronic attachment must be as follows: YYYY_MM_DD_ WA0023256_QAP_55099, where YYYY_MM_DD is the date that the permittee submits the written notification. The plan must be retained on site and made available to the EPA and the Suquamish Tribe upon request.

1. The QAP must be designed to assist in planning for the collection and analysis of effluent and receiving water samples in support of the permit and in explaining data anomalies when they occur.
2. Throughout all sample collection and analysis activities, the permittee must use the EPA-approved QA/QC and chain-of-custody procedures described in *EPA Requirements for Quality Assurance Project Plans* (EPA/QA/R-5) and *Guidance for Quality Assurance Project Plans* (EPA/QA/G-5). The QAP must be prepared in the format that is specified in these documents.
3. At a minimum, the QAP must include the following:
   a) Details on the number of samples, type of sample containers, preservation of samples, holding times, analytical methods, analytical detection and quantitation limits for each target compound, type and number of quality assurance field samples, precision and accuracy requirements, sample

preparation requirements, sample shipping methods, and laboratory data delivery requirements.

b) Map(s) indicating the location of each sampling point.

c) Qualification and training of personnel.

d) Name(s), address(es) and telephone number(s) of the laboratories used by or proposed to be used by the permittee.

4. The permittee must amend the QAP whenever there is a modification in sample collection, sample analysis, or other procedure addressed by the QAP.

5. Copies of the QAP must be retained on site and made available to EPA and the Suquamish Tribe upon request.

C. Facility Planning Requirement

1. Design Criteria. The maximum design flows for the permitted facility are:

Table 2. Facility Planning Values

Facility Design Criteria	Value	Units
Maximum Monthly Flow	0.40	mgd
Maximum monthly flow means the largest volume of flow anticipated to occur during a continuous 30-day period, expressed as a daily average.		

2. Plan for maintaining adequate capacity.

a) Condition to trigger plan development

(i) Each month, the Permittee must record the average daily flow entering the facility for that month.

(ii) When the actual flow for any three months during a 12-month period exceed the facility planning values listed in Table 2, the permittee must develop a new or updated plan and schedule for continuing to maintain capacity and maintain compliance with effluent limits.

b) Submittal. The plan must be submitted to EPA within 18 months of exceeding the trigger.

c) Plan and schedule content. The plan and schedule must identify the actions necessary to maintain adequate capacity and to meet the limits and requirements of the permit. The Permittee must consider the following topics and actions in its plan:

(i) Analysis of the present design and proposed process modifications

(ii) Reduction or elimination of excessive infiltration and inflow of uncontaminated ground and surface water into the sewer system

(iii) Limits on future sewer extensions or connections or additional waste loads

(iv) Modification or expansion of facilities

(v) Reduction of industrial or commercial flows or waste loads.

D. Outfall 001 Evaluation Report

Prior to the expiration of this permit, the Permittee shall inspect the submerged portion of the outfall line and diffuser to document its integrity and continued function, to confirm and verify the outfall coordinates and provide an inspection video. The inspection shall evaluate the structural condition of the submarine portion of the outfall, determine whether portions of the outfall are covered by sediments, and determine whether all diffuser ports are flowing freely. The facility must also perform a dye test to determine the structural integrity of the submarine outfall pipe. An Outfall 001 Evaluation Report of this inspection shall be submitted to the EPA, together with next permit application. The permittee must also send copies of the Outfall 001 Evaluation Report to the Suquamish Tribe at the same time as would be required to be submitted to the EPA.

E. Industrial Waste Management

1. The Permittee must not authorize the introduction of pollutants that would inhibit, interfere, or otherwise be incompatible with operation of the treatment works including interference with the use or disposal of municipal sludge.
2. The Permittee must not authorize, under any circumstances, the introduction of the following pollutants to the POTW from any source of nondomestic discharge:
   a) Any pollutant which may cause Pass Through or Interference;
   b) Pollutants which create a fire or explosion hazard in the POTW, including, but not limited to, waste streams with a closed cup flashpoint of less than 60° C (140° F) using the test methods specified in 40 CFR 261.21;
   c) Pollutants which will cause corrosive structural damage to the POTW, but in no case indirect discharges with a pH of lower than 5.0 s.u., unless the treatment facilities are specifically designed to accommodate such indirect discharges;
   d) Solid or viscous pollutants in amounts which will cause obstruction to the flow in the POTW, or other interference with the operation of the POTW;
   e) Any pollutant, including oxygen demanding pollutants (e.g., BOD_5), released in an indirect discharge at a flow rate and/or pollutant concentration which will cause Interference with any treatment process at the POTW;
   f) Heat in amounts which will inhibit biological activity in the POTW resulting in Interference, but in no case heat in such quantities that the temperature at the POTW treatment plant exceeds 40° C (104° F) unless the Approval Authority, upon request of the POTW, approves alternate temperature limits;
   g) Petroleum oil, nonbiodegradable cutting oil, or products of mineral oil origin in amounts that will cause Interference or Pass Through at the POTW;

h) Pollutants which result in the presence of toxic gases, vapors, or fumes within the POTW in a quantity that may cause acute worker health and safety problems;

i) Any trucked or hauled pollutants, except at discharge points designated by the POTW

j) Any specific pollutant which exceeds a local limitation established by the Permittee in accordance with the requirements of 40 CFR 403.5(c) and (d).

3. The Permittee must develop and maintain a master list of the industrial users introducing pollutants to the POTW. Industrial user means any source of indirect discharge from a non-domestic source. This list must identify:

   a) Names and addresses of all industrial users;

   b) Which industrial users are significant industrial users (SIUs) (see Paragraph 5 of this Part);

   c) Which SIUs are subject to categorical Pretreatment Standards (see 40 CFR 405-471);

   d) Which standards are applicable to each industrial user (if any);

   e) Which industrial users are subject to local standards that are more stringent than the categorical Pretreatment Standards; and,

   f) Which industrial users are subject only to local requirements.

4. The Permittee must submit this list, along with a summary description of the sources and information gathering methods used to develop this list, to EPA within two years following the effective date of the NPDES permit. The permittee may submit the list as an electronic attachment to NetDMR. The file name of the electronic attachment must be as follows: YYYY_MM_DD_WA0023256_Industrial User_12099, where YYYY_MM_DD is the date that the permittee submits the written notification.

5. For the purposes of this list development, the term SIU means:

   a) All industrial users subject to Categorical Pretreatment Standards under 40 CFR 403.6 and 40 CFR chapter I, subchapter N; and

   b) Any other industrial user that:

      (i) discharges an average of 25,000 gallons per day or more of process wastewater to the POTW (excluding sanitary, noncontact cooling and boiler blowdown wastewater);

      (ii) contributes a process waste stream which makes up 5 percent or more of the average dry weather hydraulic or organic capacity of the POTW treatment plant; or

      (iii) is designated as such by EPA or the Permittee on the basis that the industrial user has a reasonable potential for adversely affecting the POTW's operation or for violation any Pretreatment Standard or requirement in accordance with 40 CFR 403.8(f)(6).

6. The Permittee must have or develop a legally enforceable municipal code to authorize or enable the POTW to apply and enforce the requirements of sections 307 (b) and (c) and 402(b)(8) and (9) of the Act and comply with the minimum requirements of 40 CFR 403.8(f)(1). The Permittee must notify EPA in writing that the Code has been developed within one year of the effective date of the permit. Within three years of the effective date of the permit, the Permittee must adopt, implement, and enforce the local pretreatment legal authority.
7. The Permittee must submit the municipal code to the Director, Enforcement and Compliance Assurance Division, with a copy to the NPDES Pretreatment Coordinator, at the following addresses:

U.S. EPA Region 10
Attn: Data Manager, ECAD 20-C04
1200 Sixth Avenue, Suite 155
Seattle, WA 98101-3188

U.S. EPA Region 10
Attn: Pretreatment Coordinator, WD 19-C04
1200 Sixth Avenue, Suite 155
Seattle, WA 98101-3188

F. Emergency Response and Public Notification Plan

1. The permittee must develop and implement an overflow emergency response and public notification plan that identifies measures to protect public health from overflows that may endanger health and unanticipated bypasses or upsets that exceed any effluent limitation in the permit. At a minimum the plan must include mechanisms to:
   a) Ensure that the permittee is aware (to the greatest extent possible) of all overflows from portions of the collection system over which the permittee has ownership or operational control and unanticipated bypass or upset that exceed any effluent limitation in the permit;
   b) Ensure appropriate responses including assurance that reports of an overflow or of an unanticipated bypass or upset that exceed any effluent limitation in the permit are immediately dispatched to appropriate personnel for investigation and response;
   c) Ensure immediate notification to the public, health agencies, and other affected public entities (including public water systems). The overflow response plan must identify the public health and other officials who will receive immediate notification;
   d) Ensure that appropriate personnel are aware of and follow the plan and are appropriately trained; and
   e) Provide emergency operations.
2. The permittee must submit written notice to EPA that the plan has been developed and implemented within 180 days of the effective date of this permit. Any

existing emergency response and public notification plan may be modified for compliance with this section.

3. The permittee may submit the written notification as an electronic attachment to the DMR. The file name of the electronic attachment must be as follows: YYYY_MM_DD_WA0023256_ERPNP, where YYYY_MM_DD is the date that the permittee submits the written notification.

III. Monitoring, Recording and Reporting Requirements

A. Representative Sampling (Routine and Non-Routine Discharges)

Samples and measurements taken for the purpose of monitoring must be representative of the monitored activity.

In order to ensure that the effluent limits set forth in this permit are not violated at times other than when routine samples are taken, the permittee must collect additional samples at the appropriate outfall whenever any discharge occurs that may reasonably be expected to cause or contribute to a violation that is unlikely to be detected by a routine sample.

The permittee must analyze the additional samples for those parameters limited in Part I.B of this permit that are likely to be affected by the discharge.

The permittee must collect such additional samples as soon as the spill, discharge, or bypassed effluent reaches the outfall. The samples must be analyzed in accordance with Part III.C, *Monitoring Procedures,* of this permit. The permittee must report all additional monitoring in accordance with Part III.D, *Additional Monitoring by Permittee,* of this permit.

B. Reporting of Monitoring Results

The permittee must submit monitoring data and other reports electronically using NetDMR.

1. Monitoring data must be submitted electronically to EPA no later than the 20th of the month following the completed reporting period.
2. The permittee must sign and certify all DMRs, and all other reports, in accordance with the requirements of Part V.E, Signatory Requirements, of this permit.
3. The permittee must submit copies of the DMRs and other reports to the Suquamish Tribe.
4. Submittal of Reports as NetDMR Attachments. Unless otherwise specified in this permit, the permittee may submit all reports to EPA and the Suquamish Tribe as NetDMR attachments rather than as hard copies. The file name of the electronic attachment must be as follows: YYYY_MM_DD_WA0023256_Report Type Name_Identifying Code, where YYYY_MM_DD is the date that the permittee submits the attachment.

5. The permittee may use NetDMR after requesting and receiving permission from US EPA Region 10. NetDMR is accessed from: https://netdmr.epa.gov/netdmr/public/home.htm

C. Monitoring Procedures

Monitoring must be conducted according to test procedures approved under 40 CFR 136, unless another method is required under 40 CFR subchapters N or O, or other test procedures have been specified in this permit or approved by EPA as an alternate test procedure under 40 CFR 136.5.

D. Additional Monitoring by Permittee

If the permittee monitors any pollutant more frequently than required by this permit, using test procedures approved under 40 CFR 136 or as specified in this permit, the permittee must include the results of this monitoring in the calculation and reporting of the data submitted in the DMR.

Upon request by EPA, the permittee must submit results of any other sampling, regardless of the test method used.

E. Records Contents

Records of monitoring information must include:

1. the date, exact place, and time of sampling or measurements;
2. the name(s) of the individual(s) who performed the sampling or measurements;
3. the date(s) analyses were performed;
4. the names of the individual(s) who performed the analyses;
5. the analytical techniques or methods used; and
6. the results of such analyses.

F. Retention of Records

The permittee must retain records of all monitoring information, including, all calibration and maintenance records and all original strip chart recordings for continuous monitoring instrumentation, copies of all reports required by this permit, copies of DMRs, a copy of the NPDES permit, and records of all data used to complete the application for this permit, for a period of at least five years from the date of the sample, measurement, report or application. This period may be extended by request of EPA at any time.

G. Twenty-four Hour Notice of Noncompliance Reporting

1. The permittee must report the following occurrences of noncompliance by telephone within 24 hours from the time the permittee becomes aware of the circumstances:

   a) any noncompliance that may endanger health or the environment;

b) any unanticipated bypass that exceeds any effluent limitation in the permit (See Part IV.F. *Bypass of Treatment Facilities* of this permit);

c) any upset that exceeds any effluent limitation in the permit (See Part IV.G. *Upset Conditions* of this permit); or

d) any overflow prior to the treatment works over which the permittee has ownership or has operational control. An overflow is any spill, release or diversion of municipal sewage including:

(i) an overflow that results in a discharge to waters of the United States; and

(ii) an overflow of wastewater, including a wastewater backup into a building (other than a backup caused solely by a blockage or other malfunction in a privately-owned sewer or building lateral) that does not reach waters of the United States.

2. The permittee must also provide a written submission within five days of the time that the permittee becomes aware of any event required to be reported under Paragraph III.G.1, above. The written submission must contain:

a) a description of the noncompliance and its cause;

b) the period of noncompliance, including exact dates and times;

c) the estimated time noncompliance is expected to continue if it has not been corrected; and

d) steps taken or planned to reduce, eliminate, and prevent recurrence of the noncompliance.

e) if the noncompliance involves an overflow, the written submission must contain:

(i) The location of the overflow;

(ii) The receiving water (if there is one);

(iii) An estimate of the volume of the overflow;

(iv) A description of the sewer system component from which the release occurred (e.g., manhole, constructed overflow pipe, crack in pipe);

(v) The estimated date and time when the overflow began and stopped or will be stopped;

(vi) The cause or suspected cause of the overflow;

(vii) Steps taken or planned to reduce, eliminate, and prevent reoccurrence of the overflow and a schedule of major milestones for those steps;

(viii) An estimate of the number of persons who came into contact with wastewater from the overflow; and

(ix) Steps taken or planned to mitigate the impact(s) of the overflow and a schedule of major milestones for those steps.

3. The Director of the Enforcement and Compliance Assurance Division may waive the written report on a case-by-case basis if the oral report has been received within 24 hours by the NPDES Compliance Hotline in Seattle, Washington, by telephone, (206) 553-1846.

4. Reports must be submitted in paper form. The permittee must sign and certify the report in accordance with the requirements of Part V.E. *Signatory Requirements*, of this permit. The permittee must submit the legible originals of these documents to the Director, Enforcement and Compliance Assurance Division, with copies to Washington Department of Ecology and the Suquamish Tribe at the following addresses:

U.S. EPA Region 10
Attn: ICIS Data Entry Team
1200 Sixth Avenue, Suite 155
ECAD 20-C04
Seattle, Washington 98101-3188

Washington Department of Ecology
Northwest Regional Office
Water Quality Program
3190 – 160th Avenue SE
Bellevue, Washington 98008-5452

Environmental Resources
Suquamish Tribe
Port Madison Indian Reservation
P.O. Box 498
Suquamish, Washington 98392

H. Shellfish Program

Reporting for Shellfish Program: Unauthorized discharges such as collection system overflows, plant bypasses, or failure of disinfection system, shall be reported immediately by telephone to EPA's NPDES Compliance Hotline at (206) 553-1846, to the Washington State Department of Ecology, Kitsap Public Health District at (360) 728-2235, and to the Washington State Department of Health, Shellfish Program. The Department of Ecology's Northwest Regional Office 24-hour number is (425) 649-7000, and the Department of Health's Shellfish Program office number is (360) 236-3330 during normal working hours and (360) 789-8962 outside normal working hours.

I. Other Noncompliance Reporting

The permittee must report all instances of noncompliance, not required to be reported within 24 hours, at the time that monitoring reports for Part III.B of this permit, *Reporting of Monitoring Results* are submitted. The reports must contain the information listed in Paragraph III.G.2 of this permit.

J. Public Notification

The permittee must immediately notify the public, health agencies and other affected entities (e.g., public water systems) of any overflow which the permittee owns or has operational control; or any unanticipated bypass or upset that exceeds any effluent limitation in the permit in accordance with the notification procedures developed in accordance with Part III.G of this permit.

K. Notice of New Introduction of Toxic Pollutants

The permittee must notify the Director of the Water Division in writing of:

1. Any new introduction of pollutants into the POTW from an indirect discharger which would be subject to Sections 301 or 306 of the Act if it were directly discharging those pollutants; and
2. Any substantial change in the volume or character of pollutants being introduced into the POTW by a source introducing pollutants into the POTW at the time of issuance of the permit.
3. For the purposes of this section, adequate notice must include information on:
   a) The quality and quantity of effluent to be introduced into the POTW, and
   b) Any anticipated impact of the change on the quantity or quality of effluent to be discharged from the POTW.
4. The permittee must notify the Director of the Water Division at the following address:

   U.S. EPA Region 10
   Attn: NPDES Permitting Section Manager
   1200 6th Avenue, Suite 155
   WD 19-C04
   Seattle, WA 98101-3188

L. Compliance Schedules

Reports of compliance or noncompliance with, or any progress reports on, interim and final requirements contained in any compliance schedule of this permit must be submitted no later than 14 days following each schedule date.

IV. Compliance Responsibilities

A. Duty to Comply

The permittee must comply with all conditions of this permit. Any permit noncompliance constitutes a violation of the Act and is grounds for enforcement action, for permit termination, revocation and reissuance, or modification, or for denial of a permit renewal application.

B. Penalties for Violations of Permit Conditions

1. Civil and Administrative Penalties. Pursuant to 40 CFR Part 19 and the Act, any person who violates section 301, 302, 306, 307, 308, 318 or 405 of the Act, or any

permit condition or limitation implementing any such sections in a permit issued under section 402, or any requirement imposed in a pretreatment program approved under sections 402(a)(3) or 402(b)(8) of the Act, is subject to a civil penalty not to exceed the maximum amounts authorized by Section 309(d) of the Act and the Federal Civil Penalties Inflation Adjustment Act (28 USC § 2461 note) as amended by the Debt Collection Improvement Act (31 USC § 3701 note) (currently $54,833 per day for each violation).

2. Administrative Penalties. Any person may be assessed an administrative penalty by the Administrator for violating section 301, 302, 306, 307, 308, 318 or 405 of this Act, or any permit condition or limitation implementing any of such sections in a permit issued under section 402 of this Act. Pursuant to 40 CFR Part 19 and the Act, administrative penalties for Class I violations are not to exceed the maximum amounts authorized by Section 309(g)(2)(A) of the Act and the Federal Civil Penalties Inflation Adjustment Act (28 USC § 2461 note) as amended by the Debt Collection Improvement Act (31 USC § 3701 note) (currently $21,933 per violation, with the maximum amount of any Class I penalty assessed not to exceed $54,833). Pursuant to 40 CFR Part 19 and the Act, penalties for Class II violations are not to exceed the maximum amounts authorized by Section 309(g)(2)(B) of the Act and the Federal Civil Penalties Inflation Adjustment Act (28 USC § 2461 note) as amended by the Debt Collection Improvement Act (31 USC § 3701 note) (currently $21,933 per day for each day during which the violation continues, with the maximum amount of any Class II penalty not to exceed $274,159).

3. Criminal Penalties:

   a) Negligent Violations. The Act provides that any person who negligently violates sections 301, 302, 306, 307, 308, 318, or 405 of the Act, or any condition or limitation implementing any of such sections in a permit issued under section 402 of the Act, or any requirement imposed in a pretreatment program approved under section 402(a)(3) or 402(b)(8) of the Act, is subject to criminal penalties of $2,500 to $25,000 per day of violation, or imprisonment of not more than 1 year, or both. In the case of a second or subsequent conviction for a negligent violation, a person shall be subject to criminal penalties of not more than $50,000 per day of violation, or by imprisonment of not more than 2 years, or both.

   b) Knowing Violations. Any person who knowingly violates such sections, or such conditions or limitations is subject to criminal penalties of $5,000 to $50,000 per day of violation, or imprisonment for not more than 3 years, or both. In the case of a second or subsequent conviction for a knowing violation, a person shall be subject to criminal penalties of not more than $100,000 per day of violation, or imprisonment of not more than 6 years, or both.

   c) Knowing Endangerment. Any person who knowingly violates section 301, 302, 303, 306, 307, 308, 318 or 405 of the Act, or any permit condition or limitation implementing any of such sections in a permit issued under section

402 of the Act, and who knows at that time that he thereby places another person in imminent danger of death or serious bodily injury, shall, upon conviction, be subject to a fine of not more than $250,000 or imprisonment of not more than 15 years, or both. In the case of a second or subsequent conviction for a knowing endangerment violation, a person shall be subject to a fine of not more than $500,000 or by imprisonment of not more than 30 years, or both. An organization, as defined in section 309(c)(3)(B)(iii) of the Act, shall, upon conviction of violating the imminent danger provision, be subject to a fine of not more than $1,000,000 and can be fined up to $2,000,000 for second or subsequent convictions.

d) False Statements. The Act provides that any person who falsifies, tampers with, or knowingly renders inaccurate any monitoring device or method required to be maintained under this permit shall, upon conviction, be punished by a fine of not more than $10,000, or by imprisonment for not more than 2 years, or both. If a conviction of a person is for a violation committed after a first conviction of such person under this paragraph, punishment is a fine of not more than $20,000 per day of violation, or by imprisonment of not more than 4 years, or both. The Act further provides that any person who knowingly makes any false statement, representation, or certification in any record or other document submitted or required to be maintained under this permit, including monitoring reports or reports of compliance or non-compliance shall, upon conviction, be punished by a fine of not more than $10,000 per violation, or by imprisonment for not more than 6 months per violation, or by both.

C. Need to Halt or Reduce Activity not a Defense

It shall not be a defense for the permittee in an enforcement action that it would have been necessary to halt or reduce the permitted activity in order to maintain compliance with this permit.

D. Duty to Mitigate

The permittee must take all reasonable steps to minimize or prevent any discharge in violation of this permit that has a reasonable likelihood of adversely affecting human health or the environment.

E. Proper Operation and Maintenance

The permittee must at all times properly operate and maintain all facilities and systems of treatment and control (and related appurtenances) which are installed or used by the permittee to achieve compliance with the conditions of this permit. Proper operation and maintenance also include adequate laboratory controls and appropriate quality assurance procedures. This provision requires the operation of back-up or auxiliary facilities or similar systems which are installed by the permittee only when the operation is necessary to achieve compliance with the conditions of the permit.

F. Bypass of Treatment Facilities

1. Bypass not exceeding limitations. The permittee may allow any bypass to occur that does not cause effluent limitations to be exceeded, but only if it also is for essential maintenance to assure efficient operation. These bypasses are not subject to the provisions of Paragraphs 2 and 3 of this Part.

2. Notice.

   a) Anticipated bypass. If the permittee knows in advance of the need for a bypass, it must submit prior written notice, if possible, at least 10 days before the date of the bypass.

   b) Unanticipated bypass. The permittee must submit notice of an unanticipated bypass as required under Part III.G, *Twenty-four Hour Notice of Noncompliance Reporting* of this permit.

3. Prohibition of bypass.

   a) Bypass is prohibited, and the Director of the Enforcement and Compliance Assurance Division may take enforcement action against the permittee for a bypass, unless:

      (i) The bypass was unavoidable to prevent loss of life, personal injury, or severe property damage;

      (ii) There were no feasible alternatives to the bypass, such as the use of auxiliary treatment facilities, retention of untreated wastes, or maintenance during normal periods of equipment downtime. This condition is not satisfied if adequate back-up equipment should have been installed in the exercise of reasonable engineering judgment to prevent a bypass that occurred during normal periods of equipment downtime or preventive maintenance; and

      (iii) The permittee submitted notices as required under Paragraph 2 of this Part.

   b) The Director of the Enforcement and Compliance Assurance Division may approve an anticipated bypass, after considering its adverse effects, if the Director determines that it will meet the three conditions listed above in Paragraph 3.a. of this Part.

G. Upset Conditions

1. Effect of an upset. An upset constitutes an affirmative defense to an action brought for noncompliance with such technology-based permit effluent limitations if the permittee meets the requirements of Paragraph 2 of this Part. No determination made during administrative review of claims that noncompliance was caused by upset, and before an action for noncompliance, is final administrative action subject to judicial review.

2. Conditions necessary for a demonstration of upset. To establish the affirmative defense of upset, the permittee must demonstrate, through properly signed, contemporaneous operating logs, or other relevant evidence that:

a) An upset occurred and that the permittee can identify the cause(s) of the upset;

b) The permitted facility was at the time being properly operated;

c) The permittee submitted notice of the upset as required under Part III.G. *Twenty-four Hour Notice of Noncompliance Reporting* of this permit, and

d) The permittee complied with any remedial measures required under Part IV.D., *Duty to Mitigate* of this permit

3. Burden of proof. In any enforcement proceeding, the permittee seeking to establish the occurrence of an upset has the burden of proof.

H. Toxic Pollutants

The permittee must comply with effluent standards or prohibitions established under Section 307(a) and with standards for sewage sludge use or disposal established under section 405(d) of the Act for toxic pollutants within the time provided in the regulations that establish those standards or prohibitions, even if the permit has not yet been modified to incorporate the requirement.

I. Planned Changes

The permittee must give written notice to the Director of the Water Division as specified in Paragraph III K.4 of this permit, as soon as possible of any planned physical alterations or additions to the permitted facility whenever:

1. The alteration or addition to a permitted facility may meet one of the criteria for determining whether a facility is a new source as determined in 40 CFR 122.29(b); or

2. The alteration or addition could significantly change the nature or increase the quantity of pollutants discharged. This notification applies to pollutants that are not subject to effluent limitations in this permit.

3. The alteration or addition results in a significant change in the permittee's sludge use or disposal practices, and such alteration, addition, or change may justify the application of permit conditions that are different from or absent in the existing permit, including notification of additional use or disposal sites not reported during the permit application process or not reported pursuant to an approved land application site.

J. Anticipated Noncompliance

The permittee must give written advance notice to the Director of the Enforcement and Compliance Assurance Division of any planned changes in the permitted facility or activity that may result in noncompliance with this permit.

K. Reopener

This permit may be reopened to include any applicable standard for sewage sludge use or disposal promulgated under section 405(d) of the Act. The Director may modify or revoke and reissue the permit if the standard for sewage sludge use or

disposal is more stringent than any requirements for sludge use or disposal in the permit, or controls a pollutant or practice not limited in the permit.

V. General Provisions

A. Permit Actions

This permit may be modified, revoked and reissued, or terminated for cause as specified in 40 CFR 122.62, 122.64, or 124.5. The filing of a request by the permittee for a permit modification, revocation and reissuance, termination, or a notification of planned changes or anticipated noncompliance does not stay any permit condition.

B. Duty to Reapply

If the permittee intends to continue an activity regulated by this permit after the expiration date of this permit, the permittee must apply for and obtain a new permit. In accordance with 40 CFR 122.21(d), and unless permission for the application to be submitted at a later date has been granted by the Regional Administrator, the permittee must submit a new application at least 180 days before the expiration date of this permit.

C. Duty to Provide Information

The permittee must furnish to EPA and the Suquamish Tribe, within the time specified in the request, any information that EPA and the Suquamish Tribe may request to determine whether cause exists for modifying, revoking and reissuing, or terminating this permit, or to determine compliance with this permit. The permittee must also furnish to EPA or Suquamish Tribe, upon request, copies of records required to be kept by this permit.

D. Other Information

When the permittee becomes aware that it failed to submit any relevant facts in a permit application, or that it submitted incorrect information in a permit application or any report to EPA or the Suquamish Tribe, it must promptly submit the omitted facts or corrected information in writing.

E. Signatory Requirements

All applications, reports or information submitted to EPA and the Suquamish Tribe must be signed and certified as follows.

1. All permit applications must be signed as follows:
   a) For a corporation: by a responsible corporate officer.
   b) For a partnership or sole proprietorship: by a general partner or the proprietor, respectively.
   c) For a municipality, state, federal, Indian tribe, or other public agency: by either a principal executive officer or ranking elected official.
2. All reports required by the permit and other information requested by EPA or the Suquamish Tribe, must be signed by a person described above or by a duly

authorized representative of that person. A person is a duly authorized representative only if:

a) The authorization is made in writing by a person described above;

b) The authorization specifies either an individual or a position having responsibility for the overall operation of the regulated facility or activity, such as the position of plant manager, operator of a well or a well field, superintendent, position of equivalent responsibility, or an individual or position having overall responsibility for environmental matters for the company; and

c) The written authorization is submitted to the Director of the Enforcement and Compliance Assurance Division and the Suquamish Tribe.

3. Changes to authorization. If an authorization under Paragraph 2 of this Part is no longer accurate because a different individual or position has responsibility for the overall operation of the facility, a new authorization satisfying the requirements of Paragraph 2 of this Part must be submitted to the Director of the Enforcement and Compliance Assurance Division and to the Suquamish Tribe, prior to or together with any reports, information, or applications to be signed by an authorized representative.

4. Certification. Any person signing a document under this Part must make the following certification:

> "I certify under penalty of law that this document and all attachments were prepared under my direction or supervision in accordance with a system designed to assure that qualified personnel properly gather and evaluate the information submitted. Based on my inquiry of the person or persons who manage the system, or those persons directly responsible for gathering the information, the information submitted is, to the best of my knowledge and belief, true, accurate, and complete. I am aware that there are significant penalties for submitting false information, including the possibility of fine and imprisonment for knowing violations."

F. Availability of Reports

In accordance with 40 CFR Part 2, information submitted to EPA pursuant to this permit may be claimed as confidential by the permittee. In accordance with the Act, permit applications, permits and effluent data are not considered confidential. Any confidentiality claim must be asserted at the time of submission by stamping the words "confidential business information" on each page containing such information. If no claim is made at the time of submission, EPA may make the information available to the public without further notice to the permittee. If a claim is asserted, the information will be treated in accordance with the procedures in 40 CFR 2, Subpart B (Public Information) and 41 Fed. Reg. 36902 through 36924 (September 1, 1976), as amended.

G. Inspection and Entry

The permittee must allow the Director of the Enforcement and Compliance Assurance Division, EPA Region 10; and, the Suquamish Tribe, or an authorized representative (including an authorized contractor acting as a representative of the Administrator), upon the presentation of credentials and other documents as may be required by law, to:

1. Enter upon the permittee's premises where a regulated facility or activity is located or conducted, or where records must be kept under the conditions of this permit;
2. Have access to and copy, at reasonable times, any records that must be kept under the conditions of this permit;
3. Inspect at reasonable times any facilities, equipment (including monitoring and control equipment), practices, or operations regulated or required under this permit; and
4. Sample or monitor at reasonable times, for the purpose of assuring permit compliance or as otherwise authorized by the Act, any substances or parameters at any location.

H. Property Rights

The issuance of this permit does not convey any property rights of any sort, or any exclusive privileges, nor does it authorize any injury to persons or property or invasion of other private rights, nor any infringement of federal, tribal, state or local laws or regulations.

I. Transfers

This permit is not transferable to any person except after written notice to the Director of the Water Division as specified in Part III.K.4. The Director may require modification or revocation and reissuance of the permit to change the name of the permittee and incorporate such other requirements as may be necessary under the Act. (*See* 40 CFR 122.61; in some cases, modification or revocation and reissuance is mandatory).

J. State Laws

Nothing in this permit shall be construed to preclude the institution of any legal action or relieve the permittee from any responsibilities, liabilities, or penalties established pursuant to any applicable state law or regulation under authority preserved by Section 510 of the Act.

VI. Definitions

1. “Act” means the Clean Water Act.
2. “Administrator” means the Administrator of the EPA, or an authorized representative.
3. Approval Authority means the Administrator of the EPA, or an authorized representative.

4. "Average monthly discharge limitation" means the highest allowable average of "daily discharges" over a calendar month, calculated as the sum of all "daily discharges" measured during a calendar month divided by the number of "daily discharges" measured during that month.

5. "Average weekly discharge limitation" means the highest allowable average of "daily discharges" over a calendar week, calculated as the sum of all "daily discharges" measured during a calendar week divided by the number of "daily discharges" measured during that week.

6. "Best Management Practices" (BMPs) means schedules of activities, prohibitions of practices, maintenance procedures, and other management practices to prevent or reduce the pollution of waters of the United States. BMPs also include treatment requirements, operating procedures, and practices to control plant site runoff, spillage or leaks, sludge or waste disposal, or drainage from raw material storage areas.

7. "Bypass" means the intentional diversion of waste streams from any portion of a treatment facility.

8. "Composite" - see "24-hour composite".

9. "Daily discharge" means the discharge of a pollutant measured during a calendar day or any 24-hour period that reasonably represents the calendar day for purposes of sampling. For pollutants with limitations expressed in units of mass, the "daily discharge" is calculated as the total mass of the pollutant discharged over the day. For pollutants with limitations expressed in other units of measurement, the "daily discharge" is calculated as the average measurement of the pollutant over the day.

10. "Director of the Enforcement and Compliance Assurance Division" means the Director of the Enforcement and Compliance Assurance Division, EPA Region 10, or an authorized representative.

11. "Director of the Water Division" means the Water Division, EPA Region 10, or an authorized representative.

12. "DMR" means discharge monitoring report.

13. "Ecology" means Washington State Department of Ecology.

14. "EPA" means the United States Environmental Protection Agency.

15. "Geometric Mean" means the nth root of a product of n factors, or the antilogarithm of the arithmetic mean of the logarithms of the individual sample values.

16. "Grab" sample is an individual sample collected over a period of time not exceeding 15 minutes.

17. "Indirect Discharge" means the introduction of pollutants into a POTW from any non-domestic source regulated under section 307(b), (c) or (d) of the Act.

18. "Industrial User" means a source of "Indirect Discharge."

19. "Interference" means a Discharge which, alone or in conjunction with a discharge or discharges from other sources, both: 1) Inhibits or disrupts the POTW, its treatment processes or operations, or its sludge processes, use or disposal; and 2) Therefore is a

cause of a violation of any requirement of the POTW's NPDES permit (including an increase in the magnitude or duration of a violation) or of the prevention of sewage sludge use or disposal in compliance with the following statutory provisions and regulations or permits issued thereunder (or more stringent State or local regulations): Section 405 of the Act, the Solid Waste Disposal Act (SWDA) (including title II, more commonly referred to as the Resource Conservation and Recovery Act (RCRA), and including State regulations contained in any State sludge management plan prepared pursuant to subtitle D of the SWDA), the Clean Air Act, the Toxic Substances Control Act, and the Marine Protection, Research and Sanctuaries Act.

20. "Maximum daily discharge limitation" means the highest allowable "daily discharge."

21. "Method Detection Limit (MDL)" means the minimum measured concentration of a substance that can be reported with 99% confidence that the measured concentration is distinguishable from method blank results.

22. "Minimum Level (ML)" means either the sample concentration equivalent to the lowest calibration point in a method or a multiple of the method detection limit (MDL). Minimum levels may be obtained in several ways: They may be published in a method; they may be sample concentrations equivalent to the lowest acceptable calibration point used by a laboratory; or they may be calculated by multiplying the MDL in a method, or the MDL determined by a lab, by a factor.

23. "National Pollutant Discharge Elimination System (NPDES)" means, the national program for issuing, modifying, revoking and reissuing, terminating, monitoring and enforcing permits, and enforcing pretreatment requirements, under sections 307, 402, 318, and 405 of the Act.

24. "Pass Through" means a Discharge which exits the POTW into waters of the United States in quantities or concentrations which, alone or in conjunction with a discharge or discharges from other sources, is a cause of a violation of any requirement of the POTW's NPDES permit (including an increase in the magnitude or duration of a violation).

25. "QA/QC" means quality assurance/quality control.

26. "Regional Administrator" means the Regional Administrator of Region 10 of the EPA, or the authorized representative of the Regional Administrator.

27. "Severe property damage" means substantial physical damage to property, damage to the treatment facilities which causes them to become inoperable, or substantial and permanent loss of natural resources which can reasonably be expected to occur in the absence of a bypass. Severe property damage does not mean economic loss caused by delays in production.

28. "Upset" means an exceptional incident in which there is unintentional and temporary noncompliance with technology-based permit effluent limitations because of factors beyond the reasonable control of the permittee. An upset does not include noncompliance to the extent caused by operational error, improperly designed treatment facilities, inadequate treatment facilities, lack of preventive maintenance, or careless or improper operation.

29. “24-hour composite” sample means a combination of at least 8 discrete sample aliquots of at least 100 milliliters, collected over periodic intervals from the same location, during the operating hours of a facility over a 24-hour period. The composite must be flow proportional. The sample aliquots must be collected and stored in accordance with procedures prescribed in the most recent edition of Standard Methods for the Examination of Water and Wastewater.

Appendix A

Minimum Levels

The Table below lists the maximum Minimum Level (ML) for pollutants not subject to concentration effluent limits in the permit. The permittee may request different MLs. The request must be in writing and must be approved by EPA. If the Permittee is unable to obtain the required ML in its effluent due to matrix effects, the Permittee must submit a matrix-specific detection limit (MDL) and a ML to EPA with appropriate laboratory documentation.

Pollutant & CAS No. (if available)	Minimum Level (ML) µg/L unless specified
Biochemical oxygen demand	2 mg/L
Chlorine, total residual (7782-50-5)	50.0
Dissolved oxygen	+/- 0.2 mg/L
Mercury, total (7439-97-6)	0.0005
Nitrate + nitrite nitrogen (as N)	100
Nitrogen, total Kjeldahl (as N) (7727-37-9)	300
Oil and grease (HEM) (hexane extractable material)	5,000
pH	N/A
Phosphorus, total (as P)	10
Soluble reactive phosphorus (as P)	10
Temperature	+/- 0.2º C
Total ammonia (as N) (7664-41-7)	50
Total dissolved solids	20 mg/L
Total suspended solids	5 mg/L

Fact Sheet

The U.S. Environmental Protection Agency (EPA)
Proposes to Reissue a National Pollutant Discharge Elimination System (NPDES) Permit to Discharge Pollutants Pursuant to the Provisions of the Clean Water Act (CWA) to:

Suquamish Wastewater Treatment Plant
Kitsap County Public Works
18000 Suquamish Way NE
Suquamish, Washington 98392

Public Comment Start Date: September 19, 2019
Public Comment Expiration Date: October 21, 2019

Technical Contact: Kai Shum
(206) 553-0060
800-424-4372, ext. 0060 (within Alaska, Idaho, Oregon and Washington)
shum.kai@epa.gov

The EPA Proposes to Reissue NPDES Permit
The EPA proposes to reissue the NPDES permit for the facility referenced above. The draft permit places conditions on the discharge of pollutants from the wastewater treatment plant to waters of the United States. In order to ensure protection of water quality and human health, the permit places limits on the types and amounts of pollutants that can be discharged from the facility.

This Fact Sheet includes:
- information on public comment, public hearing, and appeal procedures
- a listing of proposed effluent limitations and other conditions for the facility
- a map and description of the discharge location
- technical material supporting the conditions in the permit

State Certification
The EPA is requesting that the Washington State Department of Ecology certify the permit under Section 401 of the Clean Water Act. Ecology will public notice the EPA's request for certification pursuant to Section 401 of the Clean Water Act at:

https://ecology.wa.gov/Regulations-Permits/Permits-certifications/401-Water-quality-certification/non-hydropower-401-certifications/401-and-CZM-public-notices

Comments regarding the 401 certification should be directed to:

Department of Ecology
SEA Program Federal Project Coordinator
PO Box 47600
Olympia, WA 98504

or by email to ECYREFEDPERMITS@ecy.wa.gov.

All comments regarding the Section 401 of the Clean Water Act certification should include the permit applicant name, project name, your name, address and phone number.

Public Comment

Persons wishing to provide comment on, or request a Public Hearing for the facility's draft permit, must do so in writing by the expiration date of the Public Comment period. A request for a Public Hearing must state the nature of the issues to be raised as well as the requester's name, address, email address and telephone number. All comments and requests for Public Hearings must be in writing and should be submitted to the EPA as described in the Public Comments Section of the attached Public Notice.

After the Public Notice expires and all comments have been considered, the EPA's regional Director for the Water Division will make a final decision regarding permit issuance. If no substantive comments are received, the conditions in the draft permit will be issued as the final permit and the permit will become effective upon issuance. If substantive comments are received, the EPA will address the comments prior to issuing the permit. The permit will become effective no less than 30 days after the issuance date, unless an appeal is submitted to the Environmental Appeals Board within 30 days pursuant to 40 CFR 124.19.

Documents are Available for Review

The draft permits, fact sheet and related documents are available online at the EPA Region 10 NPDES webpage at: https://www.epa.gov/npdes-permits/about-region-10s-npdes-permit-program.

In addition, the draft permit, fact sheet and related documents are available by visiting or contacting the EPA's Regional Office in Seattle between 8:30 a.m. and 4:00 p.m., Monday through Friday at the address below.

U.S. EPA Region 10
M/S: WD-19-C04
1200 Sixth Avenue, Suite 155
Seattle, Washington 98101-3188
(206) 553-0523 or
Toll Free 1-800-424-4372 (within Alaska, Idaho, Oregon and Washington)

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Acronyms

ACR	Acute-to-Chronic Ratio
AML	Average Monthly Limit
ASR	Alternative State Requirement
AWL	Average Weekly Limit
BA	Biological Assessment
BAT	Best Available Technology economically achievable
BCT	Best Conventional pollutant control Technology
BOD_5	Biochemical oxygen demand, five-day
BOD_{5u}	Biochemical oxygen demand, ultimate
BMP	Best Management Practices
BPT	Best Practicable
°C	Degrees Celsius
C BOD_5	Carbonaceous Biochemical Oxygen Demand
CFR	Code of Federal Regulations
CFS	Cubic Feet per Second
COD	Chemical Oxygen Demand
CSO	Combined Sewer Overflow
CV	Coefficient of Variation
CWA	Clean Water Act
DMR	Discharge Monitoring Report
DO	Dissolved oxygen
EA	Environmental Assessment
EFH	Essential Fish Habitat
EIS	Environmental Impact Statement
EPA	U.S. Environmental Protection Agency
ESA	Endangered Species Act
FR	Federal Register
Gpd	Gallons per day
HUC	Hydrologic Unit Code
ICIS	Integrated Compliance Information System
I/I	Infiltration and Inflow
LA	Load Allocation
lbs/day	Pounds per day
mg/L	Milligrams per liter

mL	Milliliters
ML	Minimum Level
µg/L	Micrograms per liter
mgd	Million gallons per day
MDL	Maximum Daily Limit or Method Detection Limit
N	Nitrogen
NEPA	National Environmental Policy Act
NOAA	National Oceanic and Atmospheric Administration
NPDES	National Pollutant Discharge Elimination System
NSPS	New Source Performance Standards
WD	Water Division
O&M	Operations and maintenance
POTW	Publicly owned treatment works
QAP	Quality assurance plan
PMR	Port Madison Reservation
RP	Reasonable Potential
RPM	Reasonable Potential Multiplier
SS	Suspended Solids
SSO	Sanitary Sewer Overflow
s.u.	Standard Units
TKN	Total Kjeldahl Nitrogen
TMDL	Total Maximum Daily Load
TSD	Technical Support Document for Water Quality-based Toxics Control (EPA/505/2-90-001)
TSS	Total suspended solids
USFWS	U.S. Fish and Wildlife Service
USGS	United States Geological Survey
UV	Ultraviolet
WLA	Wasteload allocation
WQBEL	Water quality-based effluent limit
WQS	Water Quality Standards
WWTP	Wastewater treatment plant

I. Background Information

A. General Information

This fact sheet provides information on the draft NPDES permit for the following entity:

Table 1. General Facility Information

NPDES Permit No.	WA0023256
Applicant:	Suquamish Wastewater Treatment Plant (WWTP) Kitsap County Public Works
Type of Ownership	Publicly-Owned Treatment Works (POTW)
Physical Address:	18000 Suquamish Way NE Suquamish, WA 98392
Mailing Address:	12351 Brownsville Highway NE Poulsbo, Washington 98370
Facility Contacts:	Stella Vakarcs Senior Program Manager svakarcs@co.kitsap.wa.us 360-337-5777 Matt Pickering Utility Analyst Lead MPickering@co.kitsap.wa.us 360-337-5695 Ken Young Plant Operator Supervisor kyoung@co.kitsap.wa.us 360-337-5658 360- 979-9481
Operator Name:	Kitsap County Public Works
Facility Location:	47.7256 N, 122.5469 W
Receiving Water:	Port Madison Bay of Puget Sound
Facility Outfall:	47.726 N, 122.547 W

B. Permit History

The most recent NPDES permit for the Suquamish WWTP was issued on May 8, 2008 (2008 Permit), became effective on June 1, 2008, and expired on May 31, 2013. The NPDES application for permit reissuance was submitted by the permittee on November 23, 2012. In a letter dated December 5, 2012, the EPA determined that the application was timely and

complete. Therefore, pursuant to 40 CFR 122.6, the permit was administratively continued and remains fully effective and enforceable.

C. Tribal Coordination

The EPA consults with federally recognized tribal governments on a government-to-government basis when EPA actions and decisions may affect tribal interests. Meaningful tribal consultation is an integral component of the federal government's general trust relationship with federally recognized tribes. The federal government recognizes the right of each tribe to self-government, with sovereign powers over their members and their territory. Executive Order 13175 (November, 2000), entitled "Consultation and Coordination with Indian Tribal Governments", requires federal agencies to have an accountable process to assure meaningful and timely input by tribal officials in the development of regulatory policies on matters that have tribal implications and to strengthen the government-to-government relationship with Indian tribes. In May 2011, the EPA issued the "EPA Policy on Consultation and Coordination with Indian Tribes" which established national guidelines and institutional controls for consultation.

The Suquamish WWTP is located on the Port Madison Reservation of the Suquamish Tribe ("Reservation"). Consistent with the Executive Order and the EPA tribal consultation policies, the EPA coordinated with the Suquamish Tribe during development of the draft permit and is inviting the Suquamish Tribe to enter into formal tribal consultation.

II. Facility Information

A. Treatment Plant Description

Service Area

Kitsap County owns and operates the Suquamish WWTP ("the facility") located in the Reservation in Suquamish, Washington. The collection system has no combined sewers. According to the permit application, the facility serves a residential population of 2,770 and receives approximately 81,500 gallons per day (gpd) of wastewater from the Suquamish Clearwater Casino Resort. There are no major industries discharging to the facility.

Treatment Process

The Suquamish WWTP originally consisted of an activated sludge process followed by chlorination. This older system had a design flow rate of 0.20 mgd and was built in the 1970s.

In 1998, Kitsap County replaced the old plant with the current Sequencing Batch Reactor (SBR) Plant at the same location. The equalization tank and the solids holding tank were constructed from parts of the old plant. The generator and office space are housed in the old operations building. All other structures were built in 1998.

The new plant consists of two SBRs with an equalization tank and an ultraviolet (UV) disinfection system. Wastewater flows into the plant through a ¼-inch rotary bar screen and then flows to a grit chamber for grit removal. After primary treatment, the wastewater enters one of two SBR basins, is aerated, mixed, and the solids are allowed to settle. The

supernatant from the settled reactor is decanted to the equalization basin. A flow valve downstream of the equalization basin regulates flow to the UV channel. The disinfected effluent is discharged through an outfall into Port Madison Bay in Puget Sound (refer to Location Map in Appendix A, Figure A-1).

The facility completed a survey report, entitled, "*Kitsap County Public Works Suquamish Wastewater Facilities I&I Analysis, June 2012*", to reduce Infiltration and Inflow (I/I) from the facility's collection system. In 2014, the facility completed Phase I activities as identified in the 2012 survey report, which included replacing affected piping and manhole covers. This activity resulted the elimination of an estimated of 255 gallons per minute of I/I into the collection system during storm events.

In 2017, the facility was upgraded by replacing the thickening equipment with Rotary Drum Thickener (RDT), adding a dedicated Thickened Sludge Storage Tank (TSST) to eliminate recuperative thickening, and upgrading the facility's programmable logic controller (PLC) system. The facility also performed a list of minor equipment replacements and/or upgrades pertaining to its operation and maintenance. The facility's process Flow Schematic is shown in Appendix A, Figure A-2. As a result of the 2017 upgrades, the facility reduced its generation of biosolids from 471,100 gallons in 2016, to 308,900 gallons in 2018. Biosolids generated are currently transported to Natural Selection Farms in Sunnyside, Washington.

After the 2017 upgrades, the facility's design flow remains at 0.40 mgd, unchanged from the last permit cycle. The reported actual flow from the facility ranges between 0.15 to 0.48 mgd on an average monthly basis for the period from July 2008 to November 2018.

Because the design flow is less than 1 mgd, the facility type is designated as a minor POTW.

Outfall Description

The outfall was constructed in the mid-1970s. The WWTP discharges into Port Madison Bay in Puget Sound at the approximate location: latitude: 47º 43' 35.2" N; and longitude: 122º 32' 49.2" W; or in decimals: 47.726 N, 122.547 W. The outfall is equipped with a diffuser, has approximately 2,285 feet of marine piping, and is approximately 43.4 feet below the water surface (MLLW). The diffuser consists of a 12-inch diameter ductile iron pipe with four diffuser ports. Construction drawings show two of these ports are 6-inch diameter, one is 4-inch diameter, and a partially circular port at the end of the pipe. The 6-inch diameter ports are opposite each other and discharge horizontally. The 4-inch diameter port is at the top of the pipe and approximately 9 feet past the other ports. The diffuser ends with another port at the end of the pipe. A diagram of the diffuser is shown in Appendix A, Figure A-3. An outfall inspection was required by the 2008 Permit. The outfall and diffuser were inspected in February 2010 during which the structures were observed to be intact and functioning without any problems noted.

Effluent Characterization

To characterize the effluent, the EPA evaluated the facility's application form, discharge monitoring report (DMR) data, and additional data provided by the facility. The effluent quality is summarized in Table 2. Data are provided in Appendix B.

Table 2. Effluent Characterization

Parameter	Maximum	Minimum
BOD_5 - Monthly Average (mg/l)	13.3	2.3
BOD_5 - Weekly Average (mg/l)	22.3	2.9
TSS - Monthly Average (mg/l)	9.8	1.7
TSS – Weekly Average (mg/l)	18.0	2.5
pH – Daily Max and Min (s.u.)	7.6	6.5
Fecal Coliform – Monthly Average of Geometric Mean (#/100 mL)	19	1
Fecal Coliform – Weekly Average of Geometric Mean (#/100 mL)	113	1
Flow - Monthly Average (mgd)	0.48	0.15
Alkalinity - Daily Max (mg/l)	199	82
Temperature – Daily Max (°C)	23	12
Ammonia as N – Daily Max (mg/l)	34.10	0.23

Source: DMR data from July 2008 to November 2018.

Compliance History

The EPA reviewed the facility DMRs from June 1, 2008 to November 2018. The facility has been in compliance with the permit discharge limits, with no violations.

On January 12, 2009, the EPA completed an NPDES inspection of the facility operations. There were no violations identified. The inspection identified minor changes to plant operations that should be updated in the facility's Operation and Maintenance Plan and details of its ammonia monitoring procedures that should be described in its Quality Assurance Plan.

On September 14, 2017, the EPA conducted an inspection of the facility. An area of concern described in the December 26, 2017 Inspection Report was that 24-hour composite samples are required by the permit are to be collected on a flow proportional basis. In 2018, the permittee replaced the sampling equipment and is collecting 24-hour composite samples as required.

The EPA's Enforcement and Compliance History Online (ECHO) report is available here: (https://echo.epa.gov/effluent-charts#WA0023256).

III. Receiving Water

In drafting permit conditions, the EPA must analyze the effect of the facility's discharge on the receiving water. The details of that analysis are provided later in this Fact Sheet. This section summarizes characteristics of the receiving water that impact that analysis.

A. Receiving Water

This facility discharges to a marine outfall into Port Madison.

B. Water Quality Standards

Section 301(b)(1)(C) of the CWA requires the development of limitations in permits necessary to meet Water Quality Standards (WQS) by July 1, 1977. Federal regulations at 40 CFR 122.4(d) require that the conditions in NPDES permits ensure compliance with the

WQS of all affected States. A State's WQS are composed of beneficial use designations, numeric and/or narrative water quality criteria, and an anti-degradation policy. The WQS designates the beneficial uses (such as drinking water supply, contact recreation, and aquatic life) that each water body is expected to achieve. The numeric and/or narrative water quality criteria are the criteria deemed necessary by the State to support the beneficial use designations of each water body. The anti-degradation policy represents a three-tiered approach to maintain and protect various levels of water quality and uses.

Designated Beneficial Uses

The Washington WQS describes the receiving water as: Puget Sound through Admiralty Inlet and South Puget Sound, south and west to longitude 122° 52' 30" W (Brisco Point) and longitude 122° 51W (northern tip of Hartstene Island).

The receiving water has the following Use Designations: [1]

- Aquatic Life Use: Extraordinary
- Recreational Use: Primary
- Harvest Use: All
- Miscellaneous Uses: Aesthetics, boating, commerce/navigation, and wildlife habitat.

The Extraordinary Aquatic Life Use designation has a General Description in WAC 173-201A-610, as follows: *"Extraordinary quality salmonid and other fish migration, rearing, and spawning; clam, oyster, and mussel rearing and spawning; crustaceans and other shellfish (crabs, shrimp, crayfish, scallops, etc.) rearing and spawning."*

C. Receiving Water Quality

Data summarized from Ecology's monitoring station near Port Madison ("Agate Pass North End"; Location ID: KCHD-AG01[2]) is shown below; detailed data of this summary is found in Appendix B, Part B, Receiving Water Data.

Table 3. Receiving Water

Parameter	Units	Maximum	Minimum	95th Percentile
DO	mg/L	12.0	6.3	11.7
Fecal Coliform	MPN/100mL	17	1	2
pH[1]	s.u.	8.2	7.3	8.1[1]
Temperature[2]	°C	15.6	8.2	15.0[2]
Ammonia as N[3]	µg/l	--	--	34[3]

Footnote:
1. pH and temperature values are 90th percentile.
2. Temperature data rounded from 14.95°C to 15.0°C.
3. Ammonia, 90th percentile from Ecology ambient monitoring stations: ADM003, PTWELLS1, KCHD-PS13 based on NPDES Fact Sheet Kingston WWTP, 2015.

[1] *See* WAC 173-201A-612 Table 612
[2] https://apps.ecology.wa.gov/eim/search/Eim/EIMSearchResults.aspx?ResultType=ResultList&EIMSearchResultsFirstPageVisit=false&LocationCounties=KITSAP&LocationUserIds=KCHD-AG01&LocationUserIdSearchType=Equals&LocationUserIDAliasSearchFlag=True

Antidegradation

The proposed issuance of an NPDES permit triggers the need to ensure that the conditions in the permit ensure that Tier I, II, and III of the State's antidegradation policy are met. An anti-degradation analysis was conducted by the EPA, which concluded that the permit would not result in degradation of water quality (see Appendix D).

D. Water Quality Limited Waters

Any waterbody for which the water quality does not, and/or is not expected to meet, applicable WQS is defined as a "water quality limited segment." Section 303(d) of the CWA requires states to develop a Total Maximum Daily Load (TMDL) management plan for water bodies determined to be water quality limited segments. A TMDL is a detailed analysis of the water body to determine its assimilative capacity. The assimilative capacity is the loading of a pollutant that a water body can assimilate without causing or contributing to a violation of WQS. Once the assimilative capacity of the water body has been determined, the TMDL will allocate that capacity among point and non-point pollutant sources, taking into account natural background levels and a margin of safety. Allocations for non-point sources are known as "load allocations" (LAs). The allocations for point sources, known as "waste load allocations" (WLAs), are implemented through effluent limitations in NPDES permits. Effluent limitations for point sources must be consistent with applicable TMDL allocations.

The area where the WWTP discharges is categorized by Ecology at Water Resource Inventory Area 15 (WRIA 15). The EPA checked Ecology's website, which contains a map of impaired waterbodies in Washington. Based on Ecology's mapping tool on February 28, 2019, the EPA concluded that there is one 303(d) listing near Port Madison in Puget Sound, located approximately 1.4 miles north of the facility's discharge.[3] This listing is for Dissolved Oxygen (Category 5; Listing #: 38714; Assessment Unit: 47122H5F5).

This listing will be addressed through the Puget Sound Nutrient Source Reduction Project. The Puget Sound Nutrient Source Reduction Project is a collaborative effort with Puget Sound stakeholders to find solutions for reducing human sources of excess nutrients. This work focuses on using the latest science to find the right solutions for regional investments to reduce nutrient sources. The objective is to improve Puget Sound water quality to support salmon and orca recovery and increase resiliency to climate impacts.

IV. Effluent Limitations and Monitoring

Table 4 below presents the existing effluent limits and monitoring requirements in the 2008 Permit. Table 5, below, presents the proposed effluent limits and monitoring requirements in the draft permit.

[3] Washington State Water Quality Atlas, https://fortress.wa.gov/ecy/waterqualityatlas/map.aspx?CustomMap=y&RT=1&Layers=30&Filters=n,y,n,n&F2.1=0&F2.2=0&BBox=-14338616,5395963,-12562831,6503994.

Table 4. Existing Permit - Effluent Limits and Monitoring Requirements

Parameter	Effluent Limitations				Monitoring Requirements		
	Average Monthly Limit	Average Weekly Limit	Maximum Daily Limit	Percent Removal[3]	Sample Location	Sample Frequency	Sample Type
Flow, mgd	Report	---	Report Max. Daily Value	---	Effluent	Continuous	Recording
Biochemical Oxygen Demand (BOD_5)	30 mg/l	45 mg/l	---	85% (Min.)[3]	Influent and Effluent	1/week	24-hour composite
	100 lb/day	150 lb/day	---				Calculation[2]
Total Suspended Solids (TSS)	30 mg/l	45 mg/l	---	85% (Min.)[3]	Influent and Effluent	1/week	24-hour composite
	100 lb/day	150 lb/day	---				Calculation[2]
Fecal Coliform Bacteria[1]	200/100 mL	400/100 mL	---	---	Effluent	3/week	Grab
pH	Within the range of 6.0 to 9.0				Effluent	5/week	Grab
Total Ammonia as N, mg/l[5]	Report[5]	---	Report Max. Daily Value[5]	---	Effluent	1/quarter	24-hour composite
Alkalinity, mg/l as $CaCO_3$	Report	---	Report Max. Daily Value	---	Effluent	1/year	Grab
Temperature, degrees C	Report	---	Report Max. Daily Value	---	Effluent	2/week[6]	Grab
NPDES Application Form 2A Effluent Testing Data[4]	See Part I.B. 9 of the existing permit				Effluent	3/5 years	See Footnote 4

Footnotes

1. The Average Monthly Limit and the Average Weekly Limit for Fecal Coliform are based on the Geometric Mean in organisms/100mL. If any value used to calculate the geometric mean is less than 1, the permittee must round that value up to 1 for purposes of calculating the geometric mean.

2. Loading is calculated by multiplying the concentration in mg/L by the average daily flow for the day of sampling in mgd and a conversion factor of 8.34. If the concentration is measured in µg/L, the conversion factor is 0.00834. For more information on calculating, averaging, and reporting loads and concentrations see the NPDES Self-Monitoring System User Guide (EPA 833-B-85-100, March 1985).

3. Percent removal is calculated using the following equation: ((influent - effluent) / influent) x 100

4. For Effluent Testing Data, in accordance with instructions in NPDES Application Form 2A, Part B.6 and where each test is conducted in a separate permit year during the permitted discharge period, specifically for each of the first three years of the permit

5. The maximum ML for Total Ammonia is 0.05 mg/l.

6. Preferably temperature to be measured during the warmest period of the day.

Table 5. Draft Permit - Effluent Limits and Monitoring Requirements

Parameter	Units	Effluent Limitations			Monitoring Requirements		
		Average Monthly	Average Weekly	Maximum Daily	Sample Location	Sample Frequency	Sample Type
Parameters with Effluent Limits							
Biochemical Oxygen Demand (BOD_5) [1]	mg/L	30	45	--	Influent and Effluent	1/week	24-hour composite
	lbs/day	100	150	--			Calculation[1]
BOD_5 Percent Removal [2]	%	85 (minimum)	--	--	--	1/month	Calculation[2]
Total Suspended Solids (TSS) [1]	mg/L	30	45	--	Influent and Effluent	1/week	24-hour composite
	lbs/day	100	150	--			Calculation[1]
TSS Percent Removal [2]	%	85 (minimum)	--	--	--	1/month	Calculation[2]
Fecal Coliform [3] Bacteria	CFU/ 100 mL	200	400	--	Effluent	3/week	Grab
pH	std units	Between 6.0 – 9.0			Effluent	5/week	Grab
		Report Parameters					
Flow	mgd	Report	--	Report	Influent and Effluent	continuous	Meter
Total Ammonia	mg /L as N	Report	--	Report	Effluent	1/month	24-hour composite
Enterococci Bacteria	CFU or MPN per 100 mL	Report	---	Report	Effluent	3/week	Grab
Nitrate + Nitrite	mg/L as N	Report	--	Report	Effluent	1/month	24-hour composite
Total Kjeldahl Nitrogen	mg/L as N	Report	--	Report	Effluent	1/month	24-hour composite
Temperature[4]	ºC	Report	--	Report	Effluent	2/week	Grab
Alkalinity	mg/L as $CaCO_3$	Report	--	Report	Effluent	1/year	Grab
Dissolved Oxygen	mg/L	Report		Report	Effluent	1/month	Grab
Effluent Testing for Permit Renewal							
Permit Application Effluent Testing Data[5]	--				Effluent	1/year	--
Notes (refer to sections in the permit)							

Parameter	Units	Effluent Limitations			Monitoring Requirements		
		Average Monthly	Average Weekly	Maximum Daily	Sample Location	Sample Frequency	Sample Type

1. Loading (in lbs/day) is calculated by multiplying the concentration (in mg/L) by the corresponding flow (in mgd) for the day of sampling and a conversion factor of 8.34. For more information on calculating, averaging, and reporting loads and concentrations see the *NPDES Self-Monitoring System User Guide* (EPA 833-B-85-100, March 1985).
2. Percent Removal. The monthly average percent removal must be calculated from the arithmetic mean of the influent values and the arithmetic mean of the effluent values for that month using the following equation: (average monthly influent concentration – average monthly effluent concentration) ÷ average monthly influent concentration x 100. Influent and effluent samples must be taken over approximately the same time period.
3. The average monthly Fecal Coliform bacteria counts must not exceed a geometric mean of 200/100 mL (Average Weekly Limit), and 400/100mL (Average Monthly Limit) based on a minimum of five samples taken every 3 - 7 days within a calendar month. See Part VI of this permit for a definition of geometric mean. The Department of Ecology provides directions to calculate the monthly and weekly geometric mean in publication No. 04-10-020, Information Manual for Treatment Plant Operators available at: https://fortress.wa.gov/ecy/publications/documents/0410020.pdf.
4. Temperature to be measured during the warmest period of the day.
5. Effluent Testing Data - See NPDES Permit Application Form 2A, Tables A and B for the list of pollutants to be included in this testing. The Permittee must use sufficiently sensitive analytical methods in accordance with Part I.B.4 of the permit. Monitoring results shall be reported in the January DMR of the following year.

Differences Between the Existing and Proposed Permit Limits

The Draft Permit proposes the same effluent limits as the existing permit.

Differences Between the Existing and Proposed Monitoring Requirements

To evaluate nutrient data for the next permit cycle:

- 3 new parameters added: Nitrate plus Nitrite (1/month), Total Kjeldahl Nitrogen (1/month), Dissolved Oxygen (1/month).
- Revised monitoring schedule: Ammonia (from 1/quarter to 1/month).

To evaluate hydraulic needs:

- Influent flow rate added (continuous metering).

Enterococci Bacteria monitoring:

- Monitoring for Enterococci Bacteria added (3/week) beginning upon the effective date of the permit.

A. Basis for Effluent Limits

In general, the CWA requires that the effluent limits for a particular pollutant be the more stringent of either technology-based limits or water quality-based limits. Technology-based limits are set according to the level of treatment that is achievable using available technology. A water quality-based effluent limit is designed to ensure that the WQS applicable to a waterbody are being met and may be more stringent than technology-based effluent limits.

B. Pollutants of Concern

Pollutants of concern are those that either have technology-based limits or may need water quality-based limits. The EPA identifies pollutants of concern for the discharge based on those which:

- Have a technology-based limit
- Have an assigned wasteload allocation (WLA) from a TMDL
- Had an effluent limit in the previous permit
- Are present in the effluent monitoring. Monitoring data are reported in the application and DMR and any special studies
- Are expected to be in the discharge based on the nature of the discharge

Pollutants expected in the discharge from a facility with this type of treatment, include but are not limited to: five-day biochemical oxygen demand (BOD_5), total suspended solids (TSS), fecal coliform bacteria, pH, ammonia, temperature, and dissolved oxygen (DO).

Based on this analysis, pollutants of concern are as follows:

- BOD_5
- DO
- TSS
- Fecal Coliform bacteria
- Enterococci bacteria
- pH
- Temperature
- Ammonia
- Nitrate plus Nitrite and TKN

C. Technology-Based Effluent Limits

Federal Secondary Treatment Effluent Limits

The CWA requires POTWs to meet performance-based requirements based on available wastewater treatment technology. Section 301 of the CWA established a required performance level, referred to as "secondary treatment," which POTWs were required to meet by July 1, 1977. The EPA has developed and promulgated "secondary treatment" effluent limitations, which are found in 40 CFR 133.102. These technology-based effluent limits apply to certain municipal WWTPs and identify the minimum level of effluent quality attainable by application of secondary treatment in terms of BOD_5, TSS, and pH. The federally promulgated secondary treatment effluent limits are listed in Table 6. For additional information and background refer to Part 5.1 *Technology Based Effluent Limits for POTWs* in the Permit Writers Manual.

Table 6. Secondary Treatment Effluent Limits

Parameter	30-day average	7-day average
BOD_5	30 mg/L	45 mg/L
TSS	30 mg/L	45 mg/L
Removal for BOD_5 and TSS (concentration)	85% (minimum)	---
pH	within the limits of 6.0 - 9.0 s.u.	
Source: 40 CFR 133.102		

Mass-Based Limits

The federal regulation at 40 CFR 122.45(f) requires that effluent limits be expressed in terms of mass, except under certain conditions. The regulation at 40 CFR 122.45(b) requires that effluent limitations for POTWs be calculated based on the design flow of the facility. The mass-based limits are expressed in pounds per day and are calculated as follows:

Mass based limit (lb/day) = concentration limit (mg/L) × design flow (mgd) × 8.34[4]

Since the design flow for this facility is 0.40 mgd, the technology-based mass limits for BOD_5 and TSS are calculated as follows:

Average Monthly Limit = 30 mg/L × 0.40 mgd × 8.34 = 100 lbs/day

Average Weekly Limit = 45 mg/L × 0.40 mgd × 8.34 = 150 lbs/day

Ecology's TBEL for Fecal Coliform

Ecology's regulations at WAC 173-221-040, Domestic Wastewater Discharge Standards, provided the following technology-based treatment standards for fecal coliform: Fecal coliform limits shall not exceed a monthly geometric mean of 200 organisms per 100mL and a weekly mean of 400 organisms per 100mL.

Washington State General Criteria for Recreation

Ecology's regulations at WAC 173-201A-216(3)(a) describes narrative general criteria for the protection of recreational uses, referencing WAC173-201A-260(2)(a) and (b) concerning toxic, radioactive, and deleterious materials, and for aesthetic values. To comply with this criteria, the Draft Permit requires that the permittee must not discharge floating, suspended, or submerged matter of any kind in concentrations causing nuisance or objectionable conditions or that may impair designated beneficial uses. The EPA normally would also require the permittee to perform visual monitoring to ensure compliance with this criteria. However, due to the location of the submerged outfall at 43.4 feet below MLLW, and at a long distance from shore, that regular visual monitoring of the outfall is impractical and is therefore not required in the Draft Permit.

D. Water Quality-Based Effluent Limits

Statutory and Regulatory Basis

Section 301(b)(1)(C) of the CWA requires the development of limitations in permits necessary to meet WQS. Discharges to State or Tribal waters must also comply with limitations imposed by the State or Tribe as part of its certification of NPDES permits under section 401 of the CWA. The NPDES regulation 40 CFR 122.44(d)(1) implementing Section 301(b)(1)(C) of the CWA requires that permits include limits for all pollutants or parameters which are or may be discharged at a level which will cause, have the reasonable potential to cause, or contribute to an excursion above any State or Tribal water quality standard, including narrative criteria for water quality. Effluent limits must also meet the applicable water quality requirements of affected States other than the State in which the discharge

[4] 8.34 is a conversion factor with units (lb ×L)/(mg × gallon×10^6)

originates, which may include downstream States (40 CFR 122.4(d), 122.44(d)(4), see also CWA Section 401(a)(2)).

The regulations require the permitting authority to make this evaluation using procedures which account for existing controls on point and nonpoint sources of pollution, the variability of the pollutant in the effluent, species sensitivity (for toxicity), and where appropriate, dilution in the receiving water. The limits must be stringent enough to ensure that WQS are met and must be consistent with any available wasteload allocation for the discharge in an approved TMDL. In this case because there are no approved TMDLs that specify wasteload allocations for this discharge.

Reasonable Potential Analysis and Need for Water Quality-Based Effluent Limits

The EPA uses the process described in the *Technical Support Document for Water Quality-based Toxics Control* (*TSD*) to determine reasonable potential. To determine if there is reasonable potential for the discharge to cause or contribute to an exceedance of water quality criteria for a given pollutant, the EPA compares the maximum projected receiving water concentration to the water quality criteria for that pollutant. If the projected receiving water concentration exceeds the criteria, there is reasonable potential, and a water quality-based effluent limit must be included in the permit.

Mixing Zone/Dilution Analysis

In some cases, a dilution allowance or mixing zone is permitted. A mixing zone is a limited area or volume of water where initial dilution of a discharge takes place and within which certain water quality criteria may be exceeded (EPA, 2014). While the criteria may be exceeded within the mixing zone, the use and size of the mixing zone must be limited such that the waterbody as a whole will not be impaired, all designated uses are maintained, and acutely toxic conditions are prevented.

Washington State Regulations

The receiving water body is considered “estuarine” for purposes of determining the size of a mixing zone. This position is supported by Washington State regulations, WAC 173-201A-400(7)(b)(ii), which states that the Puget Sound proper is considered to be entirely estuarine.

WAC 173-201A-240(b) states that in estuarine waters, a zone where acute criteria may be exceeded shall not extend beyond ten percent of the distance established in subsection (7)(b) of this section as measured independently from the discharge port(s).

For the Chronic Criteria, pertaining to the estuarine designation, in WAC 173-201A-240(7)(b)(i), the mixing zone shall, “Not extend in any horizontal direction from the discharge port(s) for a distance greater than two hundred feet plus the depth of water over the discharge port(s) as measured during mean lower low water”.

The facility’s permit application indicates that the depth of water is 44 feet. The 2008 Fact Sheet clarified that the water depth was 43.4 feet below MLLW. Given that the depth to the sea-floor is approximately 44 feet, the depth of the diffuser port would be approximately 43.4 feet, which would account for the outfall pipe’s thickness (to the mid-point of the 12-inch pipe and thickness of fastening ties). Therefore, the depth of the discharge is approximated at 43.4 feet.

WAC 173-201A-400(7)(b)(i) defines the chronic mixing zone for estuarine receiving waters. The mixing zone is determined by adding 200 feet to the depth of water over the discharge port as measured during Mean Lower Low Water (MLLW). Accordingly, it is determined that the size of the mixing zone is 243.4 feet for the Chronic Criteria. Pertaining to WAC 173-201A-240(b), for the acute criteria, the size of the mixing zone is 10%, which calculates to 24.3 feet. The EPA used these site specific parameters to determine dilution ratios, and reasonable potential calculations as shown in the appendices.

In developing the 2008 Permit conditions, the EPA modeled the mixing zones using Visual Plumes. Because the facility's design flow and marine outfall are unchanged, and, Washington's mixing zone criteria are also unchanged, EPA has retained the Visual Plumes analysis as it is still applicable to determine the acute and chronic dilution factors.

The mixing zone analysis predicted the following dilution factors:
Acute Mixing Zone dilution factor: 102
Chronic Mixing Zone dilution factor: 290

The mixing zone water quality standard requires the State to authorize mixing zones. The EPA used Washington's mixing zone water quality standard to determine the size of the mixing zone; however, the EPA does not have the authority to use a mixing zone if Ecology does not provide for the mixing zone in its CWA 401 Certification. Therefore, if Ecology does not provide a mixing zone or provides different dilution factors in the CWA 401 Certification of this permit, the EPA will recalculate reasonable potential analysis and water quality based effluent limits accordingly based on the dilution provided in the CWA 401 certification.

The 2008 Visual Plumes analysis is as follows:

The EPA modeled the dilution at the edges of the acute and chronic mixing zones using site-specific conditions using a Visual Plumes model. Visual Plumes (4th Edition) uses a series of dilution equations based on characteristics of the wastewater effluent and ambient receiving water to determine the physical dispersion of pollutants. For the purpose of the Suquamish WWTP NPDES permit, the UM3 (Three-Dimensional Updated Merge) model version of Visual Plumes was used. UM3 uses a Lagrangian approach which incorporates the presence of ambient current into the model. Effluent parameters for the model include design flow rate, temperature, salinity, and information on the diffuser, including the depth of the diffuser and the number of ports and their sizes, spacing, and angle-orientation. The ambient receiving water characteristics required by the model include temperature, current speed and current direction. The model enables users to model site-specific circumstances, and calculate the acute and chronic mixing zone dilution ratios.

A Brooks Farfield model approach was included in the estimation because the plume had reached the surface water before the chronic distance could be reached.

In 2008, Ecology evaluated the National Oceanic and Atmospheric Administration (NOAA) bathymetry shape file which indicated that the depths towards Port Madison are in the order of 120 feet just past the diffuser, while the depth of Agate Passage is in the order of 20 feet. By comparison, the diffuser is located is at 43.4 feet below surface. In an e-mail to NOAA on

October 15, 2007, the EPA asked NOAA for clarification on current speeds. On October 16, 2006, William Watson of NOAA responded with the following response in an e-mail to the EPA: "At this location it appears that the water column is too erratic with minimum speed passing through all points and indefinite to detect. To place a value in speed and direction will be suspect." Given the information, and the need to use a numeric value for modeling purposes, the EPA determined that a 2 cm/s current speed would be considered weak, and the assumed general direction would be towards the main water-body of Puget Sound away from Port Madison Bay. The EPA believes that this interpretation of a small current speed is consistent with NOAA's qualitative description and the assumed numerical small current speed of 2 cm/s may predict very conservative dilution calculations for purposes of evaluating reasonable potential to exceed WQS.

The diffuser at the WWTP has 4 ports, in 3 different sizes, and where there are 2 grouping of 2 ports per group. The EPA understands from the Washington Department of Health's letter to Washington Department of Ecology (June 17, 1993) that the total port area is 94 square inches. Due to the orientation of the ports, for the purposes of modeling the plume from the diffuser, conservative assumptions were applied to simplify the model. The actual diffuser has two groups of two ports each. For the model, two ports were assumed to be each 7.74 inches in diameter which had a total port area of 94 square inches. Because 2 larger ports were assumed in the model rather than 4 smaller ports, it is expected that the result would yield a slightly smaller dilution ratio, which is considered conservative for purposes of calculating reasonable potential to exceed water quality criteria. For the model, assumptions made for at various depths of the water column were taken from Washington Department of Ecology's actual field data collected in August 8, 1995 and August 4, 1992. The values used in the model were averaged from actual values. Also assumed was the distance between ports is 10 feet. Current speed was assumed to be 2 cm/s for both near field and far field scenarios, and the effluent temperature used was 18 degrees C, which was then the average daily value in summer as reported in the permit application.

In 2008, Ecology recommended that separate models be computed for the acute scenario and for the chronic scenario. Ecology recommended using the flow rate of 0.6 mgd for modeling the acute scenario, which was the maximum daily flow rate reported in the permit application. Ecology currently uses the value representing the maximum average monthly flow for modeling the chronic and human health criteria. The maximum average monthly flow was 0.4836 mgd from July 2008 to November 2018. Since it is more conservative to use the higher value of 0.6 mgd than the lower value of 0.4836 mgd, the EPA is reusing the 2008 model with a flow rate of 0.6 mgd to model the acute scenario.

Ecology believed that it was acceptable to model the chronic scenario using 0.4 mgd which is the sustainable design flow rate of the plant. Using the UM3 model and the 4/3 Power Law, the model predicted the following dilution factors in Tables C-1 and C-2.

Acute Mixing Zone dilution factor:	102
Chronic Mixing Zone dilution factor:	290

The analyses and computations of the above acute and chronic dilution factors were reviewed by Ecology for the 2008 permit, and the EPA believes the predicted dilution factors are conservative for determining if there is reasonable potential to exceed Washington WQS.

The equations used to conduct the reasonable potential analysis and calculate the water quality-based effluent limits are provided in Appendix D. Ecology intends on including the same mixing zones as the previous permit which would result in the same acute and chronic dilution factors. If Ecology's policy changes, the EPA would have to determine if those changes would result in different effluent limits.

Reasonable Potential and Water Quality-Based Effluent Limits

The reasonable potential and water quality-based effluent limit for specific parameters are summarized below. The calculations are provided in Appendix D.

Ammonia

Analysis of the ammonia effluent ammonia data were based on 126 samples, and with the maximum daily discharge of 34.1 mg/L reported in May 2010. A reasonable potential analysis was conducted and determined that ammonia had no reasonable potential to exceed Washington State's WQS.

In Washington State's WQS, the criteria concentrations based on total ammonia for marine water can be found in EPA guidance, Ambient Water Quality Criteria for Ammonia (Saltwater)5 – 1989, EPA440/5-88-004. April, 1989.

The calculated values from the spreadsheet, Table B-4, are: acute criteria of 6.77 mg/l, and chronic criteria of 1.02 mg/l. These criteria values were used to determine reasonable potential to exceed Washington State WQS. For ambient ammonia level, the EPA used the 90th percentile concentration of the ambient receiving water of 34 ug/l, consistent with the background concentration that Ecology had used in its 2015 NPDES Permit for the nearby Kingston Wastewater Treatment Plant which also discharges into Puget Sound.

Using the EPA modified spreadsheet from Ecology that accounts for 99% confidence level and 99% probability basis, there is no reasonable potential to exceed water quality criteria. The calculation for the ammonia criteria is shown below.

[5] http://www.epa.gov/waterscience/pc/ambientwqc/ammoniasalt1989.pdf

Table 7. Marine Un-ionized Ammonia

Marine Un-ionized Ammonia Criteria Calculation

Calculation of seawater fraction of un-ionized ammonia from Hampson (1977). Un-ionized ammonia criteria for salt water are from EPA 440/5-88-004. Revised 19-Oct-

INPUT	
1. Receiving Water Temperature, deg C (90th percentile):	15.0
2. Receiving Water pH, (90th percentile):	8.1
3. Receiving Water Salinity, g/kg (10th percentile):	29.9
4. Pressure, atm (EPA criteria assumes 1 atm):	1.0
5. Unionized ammonia criteria (mg un-ionized NH_3 per liter) from EPA 440/5-88-004:	
Acute:	0.233
Chronic:	0.035
OUTPUT	
Using mixed temp and pH at mixing zone boundaries?	No
1. Molal Ionic Strength (not valid if >0.85):	0.614
2. pKa8 at 25 deg C (Whitfield model "B"):	9.316
3. Percent of Total Ammonia Present as Unionized:	2.8%
4. Total Ammonia Criteria (mg/L as NH_3):	
Acute:	8.23
Chronic:	1.24
RESULTS	
Total Ammonia Criteria (mg/L as N)	
Acute:	**6.77**
Chronic:	**1.02**

Data source: Agate Pass North End, Location ID: KCHD-AG01

Ammonia criteria are based on a formula which relies on the pH and temperature of the receiving water, because the fraction of ammonia present as the toxic, un-ionized form increases with increasing pH and temperature. Therefore, the criteria become more stringent as pH and temperature increase. Since there are no reasonable potential for ammonia to exceed the WQS, effluent limits are not required. Monitoring for ammonia is proposed to generate data for evaluation with the next permit cycle.

pH

The Washington water quality criterion for Extraordinary quality marine water specifies a pH range of 7.0 to 8.5 standard units, with human-caused variation within the above range of less than 0.2 units (WAC 173-201A-210(1)(f)). In the previous permit, the technology-based limit allowed the range of pH from 6.0 s.u. to 9.0 s.u. The DMRs from the last permit cycle, the facility reported the effluent having a pH range from 6.5 s.u. (minimum) to 7.6 s.u. (maximum).

The EPA conducted reasonable potential analysis that demonstrated that compliance with the technology-based limits of 6.0 to 9.0 standard units will assure compliance with the WQS of surface waters because of the high buffering capacity of marine water. The impact of effluent pH on the receiving water was modeled and confirms compliance with the WQS using

calculations developed by Lewis and Wallace, 1988, and the chronic dilution factor tabulated below. As shown in Appendix D, there is no reasonable potential to exceed WQS, accordingly, the permit retains technology-based pH limits.

Temperature

In WAC 173-201A-210(1)(c), the Washington water quality criteria limit the ambient water temperature to 13.0ºC (1-day Maximum) for Extraordinary Quality marine water; when natural conditions exceed 13.0°C , no temperature increases will be allowed which will raise the receiving water temperature by greater than 0.3°C.

The highest ambient temperature of water in Port Madison Bay from Ecology's monitoring station on August 8, 1995 is 15°C. The highest temperature of the effluent as reported in the DMRs is 23°C.

As shown in Appendix D, EPA conducted a reasonable potential to exceed Ecology's WQS. Since the ambient temperature increase in the receiving water is predicted to be 0.03°C, which is significantly less than 0.3°C, there is no potential to violate Washington State's WQS for temperature; therefore, no effluent limit for temperature is warranted. Effluent temperature monitoring is proposed for the draft permit for comparison with past effluent, and to obtain data for potential future effluent modeling purposes.

BOD_5 and Dissolved Oxygen (DO)

The facility met its permit limits for BOD_5 during the last permit cycle. Based on the Federal Secondary Treatment Standards, the facility is required to meet an Average Monthly Limit of 30 mg/l, and an Average Weekly Limit of 45 mg/l. During the last permit cycle, the facility had the highest Average Monthly limit of 13.3 mg/l, and the highest Average Weekly Limit of 22.3 mg/l, which are both well under the permitted limits. The Federal Secondary Treatment Standards for BOD_5 are proposed to be retained for the next permit cycle.

Natural decomposition of organic material in wastewater effluent impacts dissolved oxygen in the receiving water at distances far outside of the regulated mixing zone. The BOD_5 of an effluent sample indicates the amount of biodegradable material in the wastewater and estimates the magnitude of oxygen consumption the wastewater will generate in the receiving water.

Nitrate plus Nitrite Nitrogen, and TKN

To better understand any possible impacts from the WWTP, the draft permit requires monthly monitoring for these nitrogen compounds: Nitrate plus Nitrite Nitrogen, and TKN. The data generated will be used to determine during the next permit cycle if permit limits are necessary to reduce nutrients from this WWTP for the next permit. In addition, the data will be used to inform the Puget Sound Nutrient Source Reduction Project.

Fecal Coliform (Shellfish Harvesting)

In WAC 173-201A-210-(2)(b) the Washington water quality criteria for Shellfish Harvesting requires that the fecal coliform levels shall not exceed both a geometric mean of 14 colonies/100mL and not have more than 10 percent of all samples obtained for calculating

the geometric mean value exceeding 43 colonies/100mL. These criteria are to be met at the edges of the mixing zone.

Based on the facility's DMRs for fecal coliform (from July 2008 to November 2018), the effluent's 95th percentile of the monthly average was 6 colonies/100mL (see Appendix B).

The EPA conducted a simple mixing analysis to predict fecal coliform levels at the edge of the mixing zone under critical conditions while discharging at the technology-based limit of 400 colonies per 100 mL. The predicted fecal coliform count at the edge of the Chronic mixing zone is 3 organisms/100mL, which is below the fecal WQS for Shellfish Harvesting of 14 organisms/100mL. (see Appendix D). In sum, under critical conditions, modeling predicts no violation of the water quality criterion for fecal coliform. Therefore, the proposed permit retains Ecology's technology-based effluent limit[6] for fecal coliform bacteria. Accordingly, fecal coliform limits shall not exceed a monthly geometric mean of 200 organisms/100mL and a weekly geometric mean of 400 organisms/100mL.

In addition to the Fecal Coliform effluent limits described above, the Draft Permit also includes reporting for the Shellfish Program in the event of unauthorized discharges such as collection system overflows, plant bypasses, or failure of disinfection system. These conditions would require immediate reporting by telephone to EPA's NPDES Compliance Hotline at (206) 553-1846, to the Washington State Department of Ecology, to the Kitsap Public Health District at (360)728-22235, and to the Washington State Department of Health, Shellfish Program. The Department of Ecology's Northwest Regional Office 24-hour number is (425) 649-7000, and the Department of Health's Shellfish Program office number is (360)236-3330 during normal working hours and (360) 789-8962 outside normal working hours.

<u>Enterococci Bacteria and Fecal Coliform (Primary Contact Recreation)</u>

On January 23, 2019, Ecology adopted amendments to Chapter 173-201A WAC to update fresh and marine WQS for the protection of water contact recreational uses in state waters. This included new bacterial indicators and numeric criteria based on enterococci bacteria instead of fecal coliform for marine waters. The EPA approved the new numeric standards on April 30, 2019.

The WQS update includes a transition period to phase out the fecal coliform criteria, which will expire December 31, 2020. Accordingly, the use of fecal coliform levels to determine compliance will expire December 31, 2020, and from January 1, 2021 onwards, only the new Enterococci bacteria WQS will apply. The criteria to protect primary contact recreation in marine waters are provided below[7].

Bacterial Indicator	Criteria
Fecal coliform Expires 12/31/2020	Fecal coliform organism levels must not exceed a geometric mean value of 14 colonies/100 mL, with not more than 10 percent of all samples (or any single sample when less than ten sample points exist) obtained for calculating the geometric mean value exceeding 43 colonies per 100 mL

[6] WAC 173-221-040, Domestic Wastewater Facility Discharge Standards
[7] WAC 173-201A-210 (3), Recreational Uses in Marine Waters, and Table 210(3)(b)

Enterococci	Enterococci organism levels within an averaging period must not exceed a geometric mean value of 30 CFU or MPN per 100 mL, with not more than 10 percent of all samples (or any single sample when less than ten sample values exist) obtained within the averaging period exceeding 110 CFU or MPN per 100 mL

Ecology did not revise the technology-based effluent limits for fecal coliform with the recreational WQS update. The technology-based effluent limits state that fecal coliform limits shall not exceed a monthly geometric mean of 200 organisms/100 milliliters (mL), and a weekly geometric mean of 400 organisms per 100 mL. [8]

The EPA evaluated the WWTP effluent concentration with respect to the existing and updated bacteria criteria. The EPA modeled the fecal coliform levels in the effluent using a simple mixing analysis under critical conditions, with the facility discharging at the fecal coliform technology-based limit of 400 organisms per 100 ml with a dilution factor of 290. Under critical conditions, modeling predicts no violation of the water quality criterion for fecal coliform, see Appendix D. In the draft permit, the EPA is proposing to retain the existing technology-based effluent limit for fecal coliform bacteria.

The permit requires monitoring for both fecal coliform and enterococci. Effluent limits are not proposed for enterococci at this time. In retaining the existing technology-based effluent limits for fecal coliform, the treatment train includes disinfection and as a result there should be no reasonable potential to exceed water quality criteria for either indicator bacteria at the edge of the mixing zone. The effective date of the proposed permit will start before the sunset date (12/31/2020) of the existing fecal coliform recreational standard. Thus, it is appropriate for the EPA to determine reasonable potential to exceed the fecal coliform criteria. In addition, there are no monitoring data for the facility for enterococci, thus it is not possible to develop a correlation between fecal coliform levels and enterococci levels. Dual indicator monitoring will be a part of this permit so that a site-specific correlation can be developed during the permit cycle. The EPA will use this data to assess the reasonable potential to exceed the applicable water quality criterion in the next iteration of this permit.

E. Antibacksliding

Section 402(o) of the Clean Water Act and federal regulations at 40 CFR 122.44 (l) generally prohibit the renewal, reissuance or modification of an existing NPDES permit that contains effluent limits, permit conditions or standards that are less stringent than those established in the previous permit (i.e., anti-backsliding) but provides limited exceptions. For explanation of the antibacksliding exceptions refer to Chapter 7 of the Permit Writers Manual *Final Effluent Limitations and Anti-backsliding.*

An anti-backsliding analysis was done for the draft permit. Since all the proposed effluent limits are as stringent as the previous permit, the draft permit complies with the antibacksliding provisions.

[8] WAC 173-221-040, Domestic Wastewater Facility Discharge Standards

V. Monitoring Requirements

A. Basis for Effluent and Surface Water Monitoring

Section 308 of the CWA and federal regulation 40 CFR 122.44(i) require monitoring in permits to determine compliance with effluent limitations. Monitoring may also be required to gather effluent and surface water data to determine if additional effluent limitations are required and/or to monitor effluent impacts on receiving water quality.

The permit also requires the permittee to perform effluent monitoring required by the NPDES Form 2A application, so that these data will be available when the permittee applies for a renewal of its NPDES permit.

The permit also requires the permittee to perform effluent monitoring required by Tables A and B of the NPDES Form 2A application, so that these data will be available when the permittee applies for a renewal of its NPDES permit.

The permittee is responsible for conducting the monitoring and for reporting results on DMRs or on the application for renewal, as appropriate, to the EPA.

B. Effluent Monitoring

Monitoring frequencies are based on the nature and effect of the pollutant, as well as a determination of the minimum sampling necessary to adequately monitor the facility's performance. Permittees have the option of taking more frequent samples than are required under the permit. These samples must be used for averaging if they are conducted using the EPA-approved test methods (generally found in 40 CFR 136) or as specified in the permit.

C. Outfall 001 Evaluation Report

The draft permit requires the facility shall inspect the submerged portion of the outfall pipe and diffuser to document its integrity and continued function, to confirm and verify the outfall coordinates and provide an inspection video. The inspection shall evaluate the structural condition of the submarine portion of the outfall, determine whether portions of the outfall are covered by sediments, and determine whether all diffuser ports are flowing freely. The facility must also perform a dye test to determine the structural integrity of the submarine outfall pipe. Photographic verification shall be included in the report. A brief report of this inspection shall be submitted to the EPA, together with next permit application.

D. Electronic Submission of Discharge Monitoring Reports

The draft permit requires that the permittee submit DMR data electronically using NetDMR. NetDMR is a national web-based tool that allows DMR data to be submitted electronically via a secure Internet application.

VI. Sludge (Biosolids) Requirements

The EPA Region 10 separates wastewater and sludge permitting. The EPA has authority under the CWA to issue separate sludge-only permits for the purposes of regulating biosolids. The EPA may issue a sludge-only permit to each facility at a later date, as appropriate.

Until future issuance of a sludge-only permit, sludge management and disposal activities at each facility continue to be subject to the national sewage sludge standards at 40 CFR Part 503 and any requirements of the State's biosolids program. The Part 503 regulations are self-implementing, which means that facilities must comply with them whether or not a permit has been issued.

VII. Other Permit Conditions

A. Quality Assurance Plan

The facility is required to review and update the Quality Assurance Plan as needed within 180 days of the effective date of the final permit. The Quality Assurance Plan must include of standard operating procedures the permittee must follow for collecting, handling, storing and shipping samples, laboratory analysis, and data reporting. The plan must be retained on site and be made available to the EPA or the PMR upon request.

B. Operation and Maintenance Plan

The permit requires the facility to properly operate and maintain all facilities and systems of treatment and control. Proper operation and maintenance is essential to meeting discharge limits, monitoring requirements, and all other permit requirements at all times. The permittee is required to review and update as needed the operation and maintenance plan for their facility within 180 days of the effective date of the final permit. The plan must be retained on site and made available to the EPA or the PMR upon request.

C. Sanitary Sewer Overflows and Proper Operation and Maintenance of the Collection System

SSOs are not authorized under this permit. The permit contains language to address SSO reporting and public notice and operation and maintenance of the collection system. The permit requires that the permittee identify SSO occurrences and their causes. In addition, the permit establishes reporting, record keeping and third party notification of SSOs. Finally, the permit requires proper operation and maintenance of the collection system.

The following specific permit conditions apply:

Immediate Reporting – The permittee is required to notify the EPA of an SSO within 24 hours of the time the permittee becomes aware of the overflow. (See 40 CFR 122.41(l)(6))

Written Reports – The permittee is required to provide the EPA a written report within five days of the time it became aware of any overflow that is subject to the immediate reporting provision. (See 40 CFR 122.41(l)(6)(i)).

Third Party Notice – The permit requires that the permittee establish a process to notify specified third parties of SSOs that may endanger health due to a likelihood of human exposure; or unanticipated bypass and upset that exceeds any effluent limitation in the permit or that may endanger health due to a likelihood of human exposure. The permittee is required to develop, in consultation with appropriate authorities at the local, county, tribal and/or state level, a plan that describes how, under various overflow (and unanticipated bypass and upset) scenarios, the public, as well as other entities, would be notified of overflows that may endanger health. The plan should identify all overflows that would be reported and to whom,

and the specific information that would be reported. The plan should include a description of lines of communication and the identities of responsible officials. (See 40 CFR 122.41(l)(6)).

Record Keeping – The permittee is required to keep records of SSOs. The permittee must retain the reports submitted to the EPA and other appropriate reports that could include work orders associated with investigation of system problems related to a SSO, that describes the steps taken or planned to reduce, eliminate, and prevent reoccurrence of the SSO. (See 40 CFR 122.41(j)).

Proper Operation and Maintenance – The permit requires proper operation and maintenance of the collection system. (See 40 CFR 122.41(d) and (e)). SSOs may be indicative of improper operation and maintenance of the collection system. The permittee may consider the development and implementation of a capacity, management, operation and maintenance (CMOM) program.

The permittee may refer to the Guide for Evaluating Capacity, Management, Operation, and Maintenance (CMOM) Programs at Sanitary Sewer Collection Systems (EPA 305-B-05-002). This guide identifies some of the criteria used by the EPA inspectors to evaluate a collection system's management, operation and maintenance program activities. Owners/operators can review their own systems against the checklist (Chapter 3) to reduce the occurrence of sewer overflows and improve or maintain compliance.

D. Environmental Justice

As part of the permit development process, the EPA Region 10 conducted a screening analysis to determine whether this permit action could affect overburdened communities. "Overburdened" communities can include minority, low-income, tribal, and indigenous populations or communities that potentially experience disproportionate environmental harms and risks. The EPA used a nationally consistent geospatial tool that contains demographic and environmental data for the United States at the Census block group level. This tool is used to identify permits for which enhanced outreach may be warranted.

The WWTP is not located within or near a Census block group that is potentially overburdened. Accordingly, the draft permit does not include any additional conditions to address environmental justice.

Regardless of whether a WWTP is located near a potentially overburdened community, the EPA encourages permittees to review (and to consider adopting, where appropriate) Promising Practices for Permit Applicants Seeking EPA-Issued Permits: Ways To Engage Neighboring Communities (see https://www.federalregister.gov/d/2013-10945). Examples of promising practices include: thinking ahead about community's characteristics and the effects of the permit on the community, engaging the right community leaders, providing progress or status reports, inviting members of the community for tours of the facility, providing informational materials translated into different languages, setting up a hotline for community members to voice concerns or request information, follow up, etc.

For more information, please visit https://www.epa.gov/environmentaljustice and Executive Order 12898, *Federal Actions to Address Environmental Justice in Minority Populations and Low-Income Populations*.

E. Design Criteria

The permit includes design criteria requirements. This provision requires the permittee to compare influent flow to the facility's design flow and prepare a facility plan for maintaining compliance with NPDES permit effluent limits when the flow or loading exceeds 85% of the design criteria values for three consecutive months.

F. Pretreatment Requirements

The permittee does not have an approved state pretreatment program per 40 CFR 403.10, thus, the EPA is the Approval Authority for this WWTP. Since the Suquamish Wastewater Treatment Plant does not have an approved POTW pretreatment program per 40 CFR 403.8, the EPA is also the Control Authority of industrial users that might introduce pollutants into the Suquamish Wastewater Treatment Plant.

Special Condition in Part II.E. of the permit reminds the Permittee that it cannot authorize discharges which may violate the national specific prohibitions of the General Pretreatment Program.

The Permittee must develop the legal authority enforceable in Federal, State or local courts which authorizes or enables the POTW to apply and to enforce the requirement of sections 307 (b) and (c) and 402(b)(8) of the Clean Water Act, as described in 40 CFR 403.8(f)(1). Where the POTW is a municipality, legal authority is typically through a sewer use ordinance, which is usually part of the city or county code. The EPA has a Model Pretreatment Ordinance for use by municipalities operating POTWs that are required to develop pretreatment programs to regulate industrial discharges to their systems (EPA, 2007). The model ordinance should also be useful for communities with POTWs that are not required to implement a pretreatment program in drafting local ordinances to control nondomestic dischargers within their jurisdictions. The legal authority must be adopted and enforced by the POTW. The EPA has a Model Pretreatment Ordinance for use by municipalities operating POTWs that are required to develop pretreatment programs to regulate industrial discharges to their systems (EPA, 2007).

Background on the pretreatment program may be found at Introduction to the National Pretreatment Program (EPA, 2011).

G. Standard Permit Provisions

Sections III, IV and V of the draft permit contain standard regulatory language that must be included in all NPDES permits. The standard regulatory language covers requirements such as monitoring, recording, and reporting requirements, compliance responsibilities, and other general requirements.

VIII. Other Legal Requirements

A. Endangered Species Act

The Endangered Species Act requires federal agencies to consult with National Oceanic and Atmospheric Administration Fisheries (NOAA Fisheries) and the U.S. Fish and Wildlife Service (USFWS) (i.e. the Services) if their actions could beneficially or adversely affect any threatened or endangered species. As documented in the Biological Evaluation (BE), a review of the threatened and endangered species located in the vicinity of the discharge finds

that the permit is **Not Likely To Adversely Affect** ESA species. The EPA is seeking concurrence from the Services on this finding.

B. Essential Fish Habitat

Essential fish habitat (EFH) is the waters and substrate (sediments, etc.) necessary for fish to spawn, breed, feed, or grow to maturity. The Magnuson-Stevens Fishery Conservation and Management Act (January 21, 1999) requires the EPA to consult with NOAA Fisheries when a proposed discharge has the potential to adversely affect EFH (i.e., reduce quality and/or quantity of EFH). A review of the Essential Fish Habitat documents shows that the draft permit would **Not Likely To Adversely Affect** EFH.

The EFH regulations define an adverse effect as any impact which reduces quality and/or quantity of EFH and may include direct (e.g. contamination or physical disruption), indirect (e.g. loss of prey, reduction in species' fecundity), site specific, or habitat-wide impacts, including individual, cumulative, or synergistic consequences of actions.

C. Antidegradation

The EPA has completed an antidegradation analysis and finds that it is consistent with the State's WQS and the State's antidegradation implementation procedures.

D. Permit Expiration

The permit will expire five years from the effective date.

IX. References

EPA. 1991. *Technical Support Document for Water Quality-based Toxics Control.* US Environmental Protection Agency, Office of Water, EPA/505/2-90-001.

https://www3.epa.gov/npdes/pubs/owm0264.pdf

Water Pollution Control Federation. Subcommittee on Chlorination of Wastewater. *Chlorination of Wastewater.* Water Pollution Control Federation. Washington, D.C. 1976.

EPA. 2010. *NPDES Permit Writers' Manual.* Environmental Protection Agency, Office of Wastewater Management, EPA-833-K-10-001. September 2010. https://www3.epa.gov/npdes/pubs/pwm_2010.pdf

EPA, 2007. *EPA Model Pretreatment Ordinance*, Office of Wastewater Management/Permits Division, January 2007.

EPA, 2011. *Introduction to the National Pretreatment Program*, Office of Wastewater Management, EPA 833-B-11-011, June 2011.

EPA. 2014. Water Quality Standards Handbook Chapter 5: General Policies. Environmental Protection Agency. Office of Water. EPA 820-B-14-004. September 2014. https://www.epa.gov/sites/production/files/2014-09/documents/handbook-chapter5.pdf

Washington State Department of Ecology, 2015. Final *Fact Sheet for NPDES Permit WA0032077, Kingston Wastewater Treatment Plant, September 30, 2015.* https://apps.ecology.wa.gov/paris/PermitDocumentSearch.aspx?PermitNumber=WA0032077

Appendix A. Facility Information

Figure A-1: Location Map - Suquamish Wastewater Treatment Plant

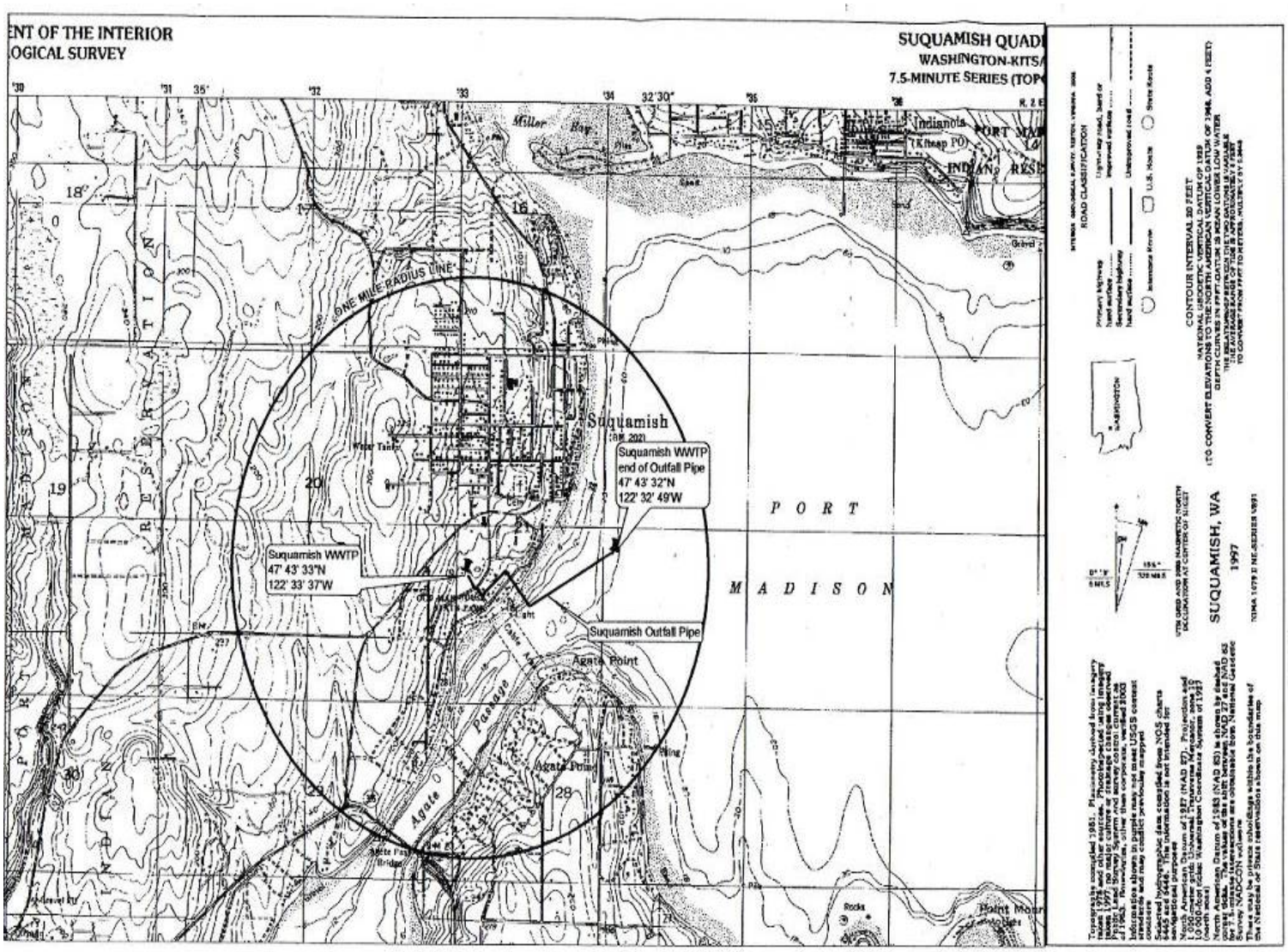


Figure A-2: Suquamish Wastewater Treatment Plant - Flow Schematic Diagram

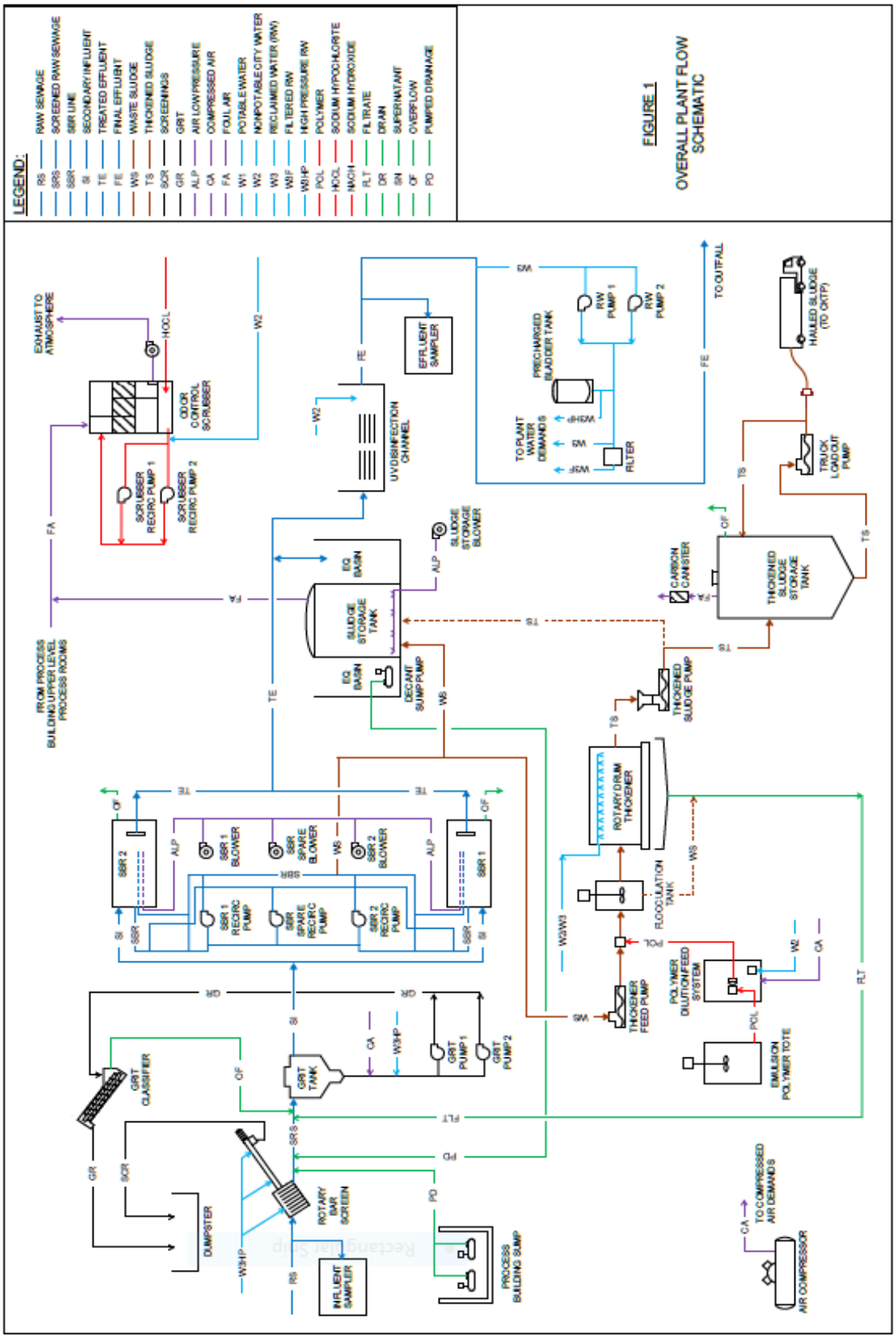
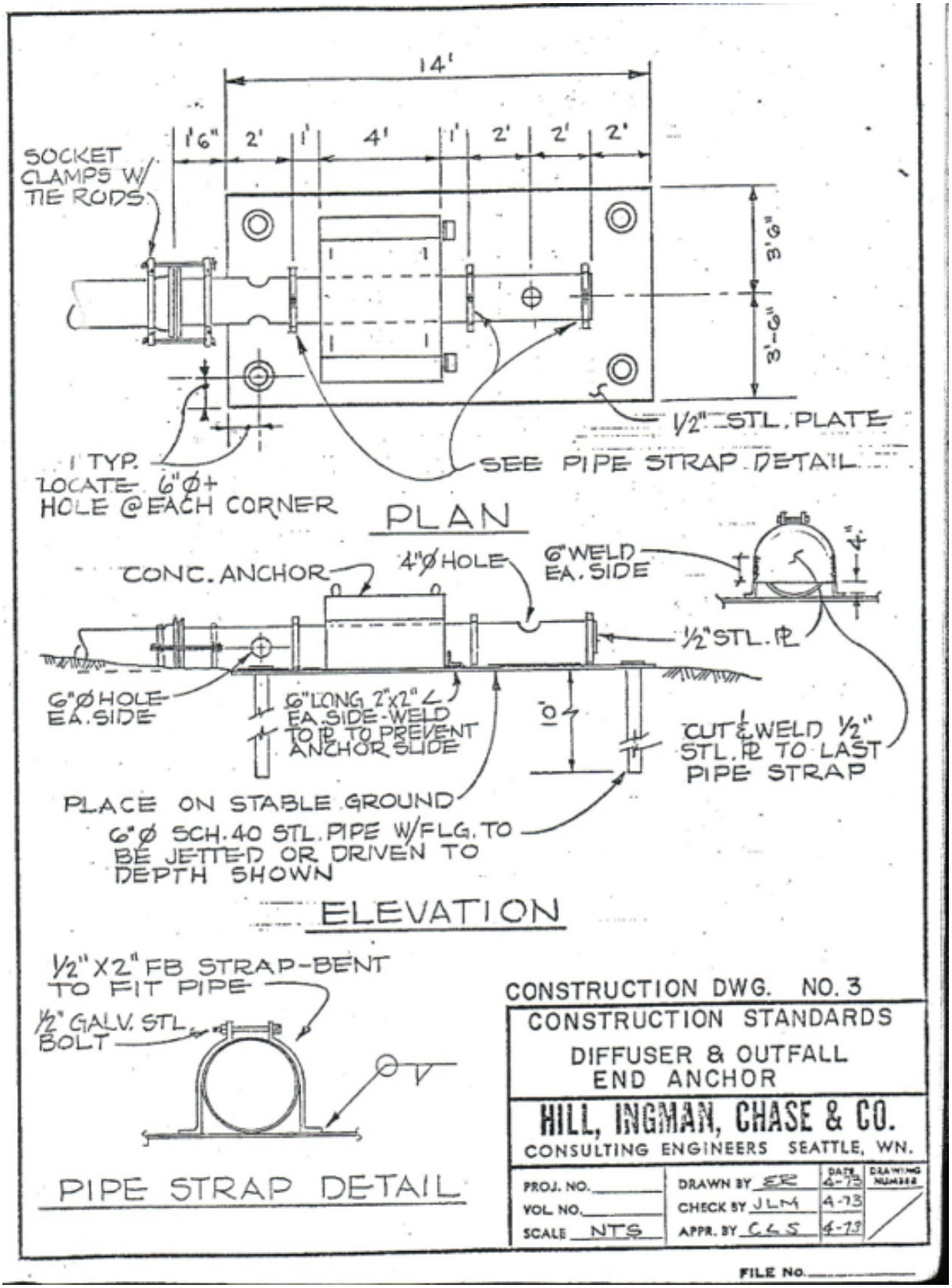


Figure A-3: Diagram of the Outfall Diffuser



Appendix B. Water Quality Data

A. Summary of DMR Data

Date	Effluent Gross Flow, in conduit or thru treatment plant Million Gallons per Day DAILY MX	Effluent Gross Flow, in conduit or thru treatment plant Million Gallons per Day MO AVG	Effluent Gross BOD, 5-day, 20 deg. C Milligrams per Liter MO AVG	Effluent Gross BOD, 5-day, 20 deg. C Milligrams per Liter WKLY AVG	Effluent Gross BOD, 5-day, 20 deg. C Pounds per Day MO AVG	Effluent Gross BOD, 5-day, 20 deg. C Pounds per Day WKLY AVG	Percent Removal BOD, 5-day, percent removal Percent MN % RMV	Effluent Gross pH Standard Units DAILY MN	Effluent Gross pH Standard Units DAILY MX
6/1/2008	0.2201	0.1727	10	13.4	13.8	17.5	94.6	7.2	7.4
7/1/2008	0.1973	0.1655	4.2	5	5.5	6.8	98.5	7.1	7.3
8/1/2008	0.2196	0.1606	9.8	16.9	12	20.2	96.4	7.3	7.4
9/1/2008	0.2049	0.1583	6.2	7.8	7.8	9.8	97.8	7.3	7.4
10/1/2008	0.1917	0.15393	4.6	5.4	5.9	7	98.4	7.2	7.5
11/1/2008	0.2752	0.1939	5.9	7.6	9	11.6	97.7	7.2	7.6
12/1/2008	0.3269	0.186	5.6	7.3	8.7	15.6	98	7.1	7.4
1/1/2009	0.4294	0.2463	8.8	13.2	16.4	24.3	96	7.1	7.4
2/1/2009	0.2435	0.1992	8.3	12.9	12.8	19	96.3	7.2	7.3
3/1/2009	0.3054	0.2388	3.6	4.3	7.1	8.7	98.1	7.1	7.3
4/1/2009	0.3602	0.2541	4.1	4.5	8.2	8.9	97.7	7.1	7.3
5/1/2009	0.3442	0.2339	5	7.1	10.1	12.7	97.2	7.1	7.3
6/1/2009	0.2133	0.16	6.7	7.4	8.9	10.1	97.6	7.2	7.3
7/1/2009	0.2372	0.1688	6.2	7.1	8.1	9.6	97.7	7.2	7.4
8/1/2009	0.2293	0.1592	4.8	5.8	6	8.2	98.3	7.1	7.4
9/1/2009	0.1881	0.1537	4.3	5.8	5.2	6.8	98.4	7	7.2
10/1/2009	0.3191	0.1765	3.1	4	4.2	5.5	98.7	6.9	7.1
11/1/2009	0.6425	0.3614	2.7	3.5	8.6	13.7	97.8	6.8	7.1
12/1/2009	0.4332	0.2948	4.3	10.3	10.1	22.7	97.2	7	7.3
1/1/2010	0.7088	0.43	4.4	6.3	16.5	22.7	95.5	7	7.4
2/1/2010	0.4864	0.3289	3.5	4.8	9	11.2	97.9	7	7.3
3/1/2010	0.4447	0.2769	3.6	5.9	7.9	12	98.1	7.1	7.3
4/1/2010	0.4224	0.2655	3.6	5.9	7.5	12.1	98.1	7.1	7.4
5/1/2010	0.2894	0.2121	4.9	6	7.8	8.8	97.8	7.2	7.4
6/1/2010	0.3166	0.2247	13.3	22.3	23.1	37	93.8	7.2	7.5
7/1/2010	0.3219	0.1723	11.4	22.2	16.8	34.8	95.9	7.1	7.4
8/1/2010	0.2309	0.1641	4.8	7.5	6.5	10.5	98.3	7.2	7.5
9/1/2010	0.2001	0.1616	5.7	7.9	6.8	10.5	98	7.2	7.6
10/1/2010	0.2271	0.1755	4.3	4.6	6	6.6	98.3	7.1	7.3
11/1/2010	0.3095	0.2252	3.7	3.8	7	6.6		7.1	7.3
12/1/2010	0.7702	0.4263	5.4	6.6	19.9	31.7	94.6	7	7.3
1/1/2011	0.5498	0.3196	5.6	10.7	14	25.5	96.5	7.1	7.4
2/1/2011	0.4588	0.2854	3.5	5.1	8.8	12.9	97.9	7.2	7.4
3/1/2011	0.8149	0.4284	6.1	10.6	21.6	47.6	94.2	6.9	7.3
4/1/2011	0.4	0.2774	4	5.2	9	10.5	97.5	7.2	7.4
5/1/2011	0.3383	0.2355	4	5.5	7.5	10.9	97.8	7.1	7.4
6/1/2011	0.2341	0.1834	4.1	5.2	5.9	7.6	98.1	7.3	7.4
7/1/2011	0.2004	0.1662	3.7	6.7	4.9	9.1	98.6	7.3	7.5
8/1/2011	0.1935	0.1559	5	9.2	6.2	11	98	7	7.2
9/1/2011	0.1938	0.1524	3	3.5	3.6	4.1	98.9	7	7.2
10/1/2011	0.2002	0.1563	5.6	8.1	7.1	9.8	98.1	7	7.3
11/1/2011	0.6351	0.2276	4.1	5.4	7.3	13.2	98.2	7.1	7.3
12/1/2011	0.2683	0.2082	5	7.8	8.2	11.7	97.8	6.9	7.3
1/1/2012	0.6229	0.3112	5.1	7.7	13	27.7		6.8	7.3
2/1/2012	0.3515	0.2534	4.3	5	8.7	10.4	97.8	7.1	7.3
3/1/2012	0.5525	0.3199	4.2	6.1	10.3	17.9	97.1	7	7.3
4/1/2012	0.4028	0.2656	2.3	3.2	5.1	6.4	98.6	7	7.3
5/1/2012	0.2786	0.2032	5.2	5.9	8.4	11.3	97.7	6.9	7.3
6/1/2012	0.2347	0.1877	5.8	7.5	8.8	11.5	97.6	6.9	7.3
7/1/2012	0.2318	0.1741	3.6	5.5	4.7	7.7	98.7	6.9	7.4
8/1/2012	0.1971	0.1665	3.9	4.5	5	5.5	98.5	7	7.3
9/1/2012	0.2069	0.1594	3.7	4.5	4.5	5.3	98.7	7	7.3
10/1/2012	0.3791	0.165	3.6	5.3	4.9	9	98.7	7	7.3
11/1/2012	0.7975	0.3178	4.4	6.8	9.9	15.7	97.4	6.8	7.2
12/1/2012	0.8084	0.4836	4.8	10.9	19.2	44.2	94.8	6.7	7.1
1/1/2013	0.5749	0.3182	3	3.6	7.4	9.8	98.4	6.8	7.3
2/1/2013	0.3535	0.2502	4	4.4	8	8.6	97.7	6.8	7.1
3/1/2013	0.3117	0.2372	5.5	7	10	13.6	97.1	6.8	7.1
4/1/2013	0.32	0.2498	3.3	5.2	6.6	10.6	98	6.8	7.2
5/1/2013	0.2204	0.1894	7.4	11.4	11.1	16.5	97.7	7	7.2
6/1/2013	0.2198	0.175	4.8	6.5	6.8	8.3	98.1	6.9	7.2
7/1/2013	0.1986	0.167	4.3	5.7	5.5	7	98.6	6.9	7.2
8/1/2013	0.1869	0.1592	2.9	3.5	3.7	4.3	99	7	7.3
9/1/2013	0.2412	0.1635	4.1	4.4	5.4	7	98.5	7.1	7.3
10/1/2013	0.2096	0.1658			4.1	5.7	99	6.9	7.2
11/1/2013	0.2042	0.1738	2.9	3.5	4.2	4.9	98.8	6.9	7.2
12/1/2013	0.2126	0.1697	2.7	3	3.6	3.9	99.1	6.9	7.2

Date	Effluent Gross Flow, in conduit or thru treatment plant Million Gallons per Day DAILY MX	Effluent Gross Flow, in conduit or thru treatment plant Million Gallons per Day MO AVG	Effluent Gross BOD, 5-day, 20 deg. C Milligrams per Liter MO AVG	Effluent Gross BOD, 5-day, 20 deg. C Milligrams per Liter WKLY AVG	Effluent Gross BOD, 5-day, 20 deg. C Pounds per Day MO AVG	Effluent Gross BOD, 5-day, 20 deg. C Pounds per Day WKLY AVG	Percent Removal BOD, 5-day, percent removal Percent MN % RMV	Effluent Gross pH Standard Units DAILY MN	Effluent Gross pH Standard Units DAILY MX
1/1/2014	0.3846	0.2005	3.7	5.5	5.5	7	98.5	6.9	7.1
2/1/2014	0.5893	0.3127	3.4	4.6	8.7	13.8	97.9	6.8	7.1
3/1/2014	0.7536	0.4319	7.1	13.8	23.1	34.1	95	6.8	7.2
4/1/2014	0.3668	0.2639	4.5	8.1	9.5	15.8	97.4	6.9	7.2
5/1/2014	0.2949	0.2141	4.7	8.1	7.9	11.8	98.2	6.7	7.1
6/1/2014	0.221	0.1815	3.7	4.1	5.5	6.1	98.8	6.9	7.1
7/1/2014	0.2026	0.1714	4.2	6	5.8	8.2	98.6	6.9	7.5
8/1/2014	0.2069	0.1695	3.3	4.5	4.3	5.2	99	6.9	7.2
9/1/2014	0.2711	0.162	3.7	3.9	4.8	5.4	98.9	6.9	7.3
10/1/2014	0.3984	0.1889	3.2	3.9	5	7.4	99	6.9	7.2
11/1/2014	0.39	0.2434	4	4.6	7.3	9.3	98.4	6.8	7.1
12/1/2014	0.5674	0.3672	2.4	2.9	7	10.6	98.6	6.7	7.3
1/1/2015	0.4981	0.2869	5.5	7.6	12.1	16.4	97.1	6.8	7.2
2/1/2015	0.6566	0.3303	3.8	4.8	9	9.8	97.9	6.8	7
3/1/2015	0.5206	0.2857	3.4	4.8	7.8	9.1	98.4	6.8	7
4/1/2015	0.2741	0.2214	4	4.6	7.3	8.7	98.5	6.8	7.3
5/1/2015	0.2186	0.2011	4.7	5.9	7.9	10.7	98.3	6.8	7.3
6/1/2015	0.2069	0.1938	3.2	4.1	5.1	7.1	98.8	6.7	7.2
7/1/2015	0.2169	0.1917	3.2	4.4	4.8	6.8	98.8	6.9	7.3
8/1/2015	0.2165	0.1912	2.8	3.2	4.3	5.1	99.1	6.5	7.2
9/1/2015	0.218	0.1932	4	7.9	6.6	13.6	98.6	6.7	7.2
10/1/2015	0.2273	0.1876	4.2	4.7	6.8	8.5	98.4	6.9	7.2
11/1/2015	0.452	0.2295	3	4.3	5.6	7.8	98.9	6.9	7.1
12/1/2015	0.7182	0.4199	6.8	12.4	27.5	74.3	93.9	6.5	7.2
1/1/2016	0.9551	0.4498	3	4.2	9	10.9	98	6.9	7.3
2/1/2016	0.4408	0.3629	2.7	3.5	8	11.1	98.5	6.9	7.2
3/1/2016	0.779	0.4363	2.6	3.4	8.7	9.9	98.4	6.6	7.1
4/1/2016	0.2904	0.234	3.8	4	7.2	7.6	98.6	6.9	7.1
5/1/2016	0.2261	0.2031	5	5.7	8	8.9	98.4	6.9	7.2
6/1/2016	0.2179	0.1964	5.6	8.3	9.1	13.9	98.4	7	7.2
7/1/2016	0.2138	0.195	5.6	6.7	9.3	11.6	98.2	7	7.3
8/1/2016	0.2112	0.1951	3.3	4.5	5.3	7.5	99	7.2	7.4
9/1/2016	0.2172	0.1911	3.8	5.3	6	9.1	98.9	7	7.6
10/1/2016	0.3341	0.2393	2.9	3.1	4.9	5.7	99.1	6.8	7.4
11/1/2016	0.6857	0.3842	3.4	4.1	9.9	14.3	98	6.8	7.3
12/1/2016	0.4278	0.3195	4.4	6	12.1	16.9	97.6	6.9	7.3
1/1/2017	0.6374	0.3278	6	8.5	15.2	22.2	96.8	6.9	7.3
2/1/2017	0.7692	0.4356	5.5	11.4	17.5	34.5	96.1	6.9	7.2
3/1/2017	0.699	0.4227	5.1	5.6	18.3	23.7	96.6	6.9	7.1
4/1/2017	0.4228	0.3494	7.4	8.8	20.4	24	95.5	7	7.4
5/1/2017	0.381	0.2916	5.4	7.6	12.2	17	97.5	7	7.3
6/1/2017	0.2392	0.2076	4.6	5.6	8.3	9.9	98.3	7.1	7.3
7/1/2017	0.2188	0.1847	4.5	5	7.4	8	98.7	7.2	7.5
8/1/2017	0.2107	0.1782	7	10.2	11	16.3	98.2	7.2	7.4
9/1/2017	0.1933	0.1685	5.4	6.6	8.5	10.7	98.7	7.2	7.4
10/1/2017	0.2223	0.1702	10.7	21.7	15.9	31.7	97	7.1	7.4
11/1/2017	0.5108	0.2646	3.1	4.6	7	9.5	98.5	6.8	7.3
12/1/2017	0.4702	0.286	3.8	5.6	9.9	14.1	97.7	6.9	7.3
1/1/2018	0.6894	0.4228	3	4.2	9.7	12	97.5	6.7	7.2
2/1/2018	0.4566	0.3005	3.8	4.4	8.7	10.3	97.8	6.7	7.2
3/1/2018	0.3188	0.2512	3.6	3.9	7.1	8.1	98.2	7	7.2
4/1/2018	0.5592	0.2943	3.7	4.2	8.7	11.5	98.2	6.7	7.2
5/1/2018	0.2314	0.2022	5.1	6.4	8.3	10.3	98	6.8	7.2
6/1/2018	0.208	0.1821	6.1	6.9	8.7	10.1	98.3	7	7.3
7/1/2018	0.1959	0.1757	8.1	15.7	11.4	22	97.6	7.2	7.4
8/1/2018	0.1827	0.1673	5.5	6.9	7.4	9.4	98.4	7.1	7.4
9/1/2018	0.1924	0.1659	6.6	8	9.3	11.5	98.1	7.2	7.5
10/1/2018	0.1929	0.1621	4.9	7	6.2	9.1	98.4	7	7.4
11/1/2018	0.2592	0.1812	5.4	7.3	8.1	10.6	98.2	7	7.3
12/1/2018	0.3943	0.2626	4.4	5.1	10.1	13.6	98.2	6.8	7.3
1/1/2019	0.3979	0.2924	5.1	7	11.5	15.8	97.5	6.8	7.1
2/1/2019	0.4257	0.2901	5.4	9	12.2	21.2	97.2	6.8	7.4
Count	**129.00**	**129.00**	**128.00**	**128.00**	**129.00**	**129.00**	**127.00**	**129.00**	**129.00**
Min	**0.183**	**0.152**	**2.300**	**2.900**	**3.600**	**3.900**	**93.800**	**6.500**	**7.000**
Max	**0.955**	**0.484**	**13.300**	**22.300**	**27.500**	**74.300**	**99.100**	**7.300**	**7.600**
Ave	**0.363**	**0.240**	**4.751**	**6.734**	**9.007**	**13.388**	**97.820**	**6.966**	**7.288**
Std. Dev.	**0.18**	**0.08**	**1.81**	**3.56**	**4.39**	**9.61**	**1.11**	**0.17**	**0.12**
Coef Vari	**0.50**	**0.34**	**0.38**	**0.53**	**0.49**	**0.72**	**0.01**	**0.02**	**0.02**

Date	Effluent Gross Solids, total suspended Milligrams per Liter MO AVG	Effluent Gross Solids, total suspended Milligrams per Liter WKLY AVG	Effluent Gross Solids, total suspended Pounds per Day MO AVG	Effluent Gross Solids, total suspended Pounds per Day WKLY AVG	Percent Removal Solids, suspended percent removal Percent MN % RMV	Effluent Gross Coliform, fecal MF, MFC broth, 44.5 C Number per 100 Milliliters MO GEO	Effluent Gross Coliform, fecal MF, MFC broth, 44.5 C Number per 100 Milliliters WKLY GEO	Effluent Gross Nitrogen, ammonia total [as N] Milligrams per Liter DAILY MX	Effluent Gross Nitrogen, ammonia total [as N] Milligrams per Liter MO AVG
6/1/2008	7.01	9.88	9.65	12.9	95.9	3	28	28.2	24.8
7/1/2008	4	5	5.2	6.7	98.3	2	4	22.8	19.1
8/1/2008	6.07	10.1	7.48	12.1	95.8	5	18	28.1	21.2
9/1/2008	4.7	5.3	5.9	7	98	1	2	27.8	27.8
10/1/2008	3.2	5.1	4.1	6.7	98.7	3	6	29.5	29.4
11/1/2008	5.5	7	8.5	11.8	97.5	18	85	22.4	19.5
12/1/2008	6.4	8.3	9.9	17.7	97.7	2	5	25.2	24.3
1/1/2009	9.8	12.5	18.4	23	94.4	2	14	23.4	21.9
2/1/2009	9	14.7	14	21.6	95.8	1	2	26.2	26
3/1/2009	3.7	4.2	7.3	8.8	97.9	1	1	21.3	20.9
4/1/2009	3.7	3.9	7.5	8.8	97.3	1	1	20	19.4
5/1/2009	5	6.9	10.2	12.5	97	2	9	21	20.6
6/1/2009	6.4	7.8	8.5	9.9	97.1	3	64	28.6	27.2
7/1/2009	6.8	7.6	8.9	10.1	96.6	2	9	29.2	28.9
8/1/2009	5.4	7	6.8	10	97.5	2	41	30.5	19.5
9/1/2009	3.9	5.1	4.8	6.4	98.1	1	3	5.9	5.5
10/1/2009	2.9	3.1	4	4.4	98.5	4	113	3.37	3.24
11/1/2009	3.7	5.1	11.7	19.2	96.8	2	4	3.37	2.22
12/1/2009	4.5	8.5	10.8	18.7	96.9	1	3	13.9	10.5
1/1/2010	5.2	5.9	20.8	31.5	94.7	1	2	11	9.72
2/1/2010	4.5	5.2	11.3	13	97.1	1	1	17	14.2
3/1/2010	4.4	6.6	9.8	13.5	97.6	1	4	16.8	15.6
4/1/2010	4.8	6.5	10.1	13.4	97.3	1	1	20.8	18.1
5/1/2010	5.5	6.5	8.8	9.9	97.5	1	1	34.1	30
6/1/2010	6.4	8.3	11.5	17.4	96.7	3	71	23.1	22.6
7/1/2010	5.9	8.3	8.5	13	97.7	1	4	29.5	27
8/1/2010	3.3	4.4	4.4	6.2	98.8	1	1	26.3	26.3
9/1/2010	5.3	7	6.4	9.3	98	1	2	26.2	23.8
10/1/2010	4.3	4.8	5.9	6.4	98.2	10	33	15.6	14.3
11/1/2010	4.4	4.4	8.3	7.3	97.5	1	2	13.9	11.9
12/1/2010	5.2	6.9	19.6	29.4	94.6	3	10	5.81	3.78
1/1/2011	5.2	8	13.4	19	96.3	1	4	14.2	12.4
2/1/2011	3.1	3.6	7.7	12.2	98.1	1	1	18.3	15.1
3/1/2011	6.1	11.2	24.1	68.6	92.7	1	2	17.4	12.4
4/1/2011	3.9	4.9	8.8	9.9	97.7	2	5	17.6	16.9
5/1/2011	4.7	5.9	8.9	10.4	97.6	2	5	21.2	19.4
6/1/2011	4.6	5.2	6.6	7.8	98.1	2	3	28.1	27.1
7/1/2011	4.1	6.4	5.3	8.7		1	2	30	29.9
8/1/2011	4.3	6.2	5.3	7.5	98.3	1	1	10	9.12
9/1/2011	3.1	3.8	3.7	4.5	98.9	1	1	1.14	1.11
10/1/2011	3.3	3.9	4.2	4.8	98.8	1	2	9.26	5.65
11/1/2011	3.2	4.6	6.6	16.1	98.5	1	1	15.1	13.4
12/1/2011	5	7.2	8.2	10.9	97.4	2	3	7.71	7.69
1/1/2012	7.1	15.2	19.3	54.2	94.7	2	4	1.94	1.55
2/1/2012	4.1	4.8	8.2	9.9	97.8	1	3	14.5	13
3/1/2012	5.6	10.1	14.1	29.7	95.9	1	2	13.6	11.8
4/1/2012	3.4	4.6	7.8	13.5	97.9	1	1	10.1	9
5/1/2012	5.8	7.9	9.5	12.7	97.5	1	2	10.6	9.2
6/1/2012	4.5	5.1	6.9	7.9	98.2	1	1	5.8	3.7
7/1/2012	3.9	5.9	5.1	8.2	98.5	1	5	4.59	2.78
8/1/2012	4	5.3	5.2	6.9	98.5	1	2	10.6	9.8
9/1/2012	2.9	3.9	3.5	4.5	98.8	2	4	6.6	4.9
10/1/2012	3.6	5.1	4.6	6.3	98.7	2	6	6.5	4.3
11/1/2012	2.8	3.6	8	18.1	97.7	1	2	9.3	8.4
12/1/2012	7	18	28.3	73	92.2	1	1	4.77	2.68
1/1/2013	3.5	4.9	8.9	13.2	98	1	3	11.4	10.7
2/1/2013	3.7	4.4	7.3	8.5	97.9	5	109	5.41	3.54
3/1/2013	7.4	9.1	13.5	15.9	96.1	1	3	1.38	1.38
4/1/2013	2.9	4.2	5.9	9.7	98.2	1	3	8.98	4.68
5/1/2013	5.3	7.1	8	10.9	98.2	4	33	8.08	7.14
6/1/2013	3.6	4.2	5.1	5.7	98.6	2	3	3.48	3.02
7/1/2013	2.7	3.3	3.5	4.4	99.1	1	2	5.92	3.63
8/1/2013	3.2	4.2	4.1	5.2	98.9	3	33	7.77	4.61
9/1/2013	3.6	4.6	4.8	7.3	98.8	2	8	12.9	12.8
10/1/2013	2.4	2.8	3.1	4.3	99.3	1	2	4.33	3.12
11/1/2013	2.4	3	3.5	4.2	99	1	3	1.96	1.45
12/1/2013	2.6	2.7	3.5	3.7	99.2	1	2	0.34	0.33

Date	Effluent Gross Solids, total suspended Milligrams per Liter MO AVG	Effluent Gross Solids, total suspended Milligrams per Liter WKLY AVG	Effluent Gross Solids, total suspended Pounds per Day MO AVG	Effluent Gross Solids, total suspended Pounds per Day WKLY AVG	Percent Removal Solids, suspended percent removal Percent MN % RMV	Effluent Gross Coliform, fecal MF, MFC broth, 44.5 C Number per 100 Milliliters MO GEO	Effluent Gross Coliform, fecal MF, MFC broth, 44.5 C Number per 100 Milliliters WKLY GEO	Effluent Gross Nitrogen, ammonia total [as N] Milligrams per Liter DAILY MX	Effluent Gross Nitrogen, ammonia total [as N] Milligrams per Liter MO AVG
1/1/2014	3.8	5.7	5.6	7.3	98.7	1	2	0.6	0.5
2/1/2014	4	5	10.5	18.4	97.7	1	2	0.4	0.3
3/1/2014	3.5	4.6	11.9	14	97.5	1	1	6.2	4.4
4/1/2014	3.7	6.3	8.1	12.3	98	2	7	7.7	6.9
5/1/2014	4.7	6.2	8.2	9	98.3	2	10	5.2	4.8
6/1/2014	2.5	2.9	3.6	4.3	99.2	2	8	5.1	2.9
7/1/2014	4.5	6.9	6.2	9.9	98.8	2	14	1.8	1.8
8/1/2014	3.6	4.8	4.6	6.2	98.9	2	3	4.6	2.6
9/1/2014	2.7	3.4	3.5	4.6	99.3	2	3	4.3	2.6
10/1/2014	2.5	3.5	4	7	99.2	2	8	1.8	1.5
11/1/2014	3	3.4	5.5	6.8	98.9	7	70	1.7	1.2
12/1/2014	1.7	2.5	5.2	9	98.8	2	6	4.4	2.6
1/1/2015	3.3	3.9	7.7	11.4	98.3	3	16	9.6	6
2/1/2015	2.7	3.4	6.5	8.8	98.7	5	34	4.42	4.42
3/1/2015	3.5	3.8	8.1	9	98.3	1	2	24.4	19.5
4/1/2015	5.2	7.3	9.5	13.9	98.2	1	2	15.1	7.9
5/1/2015	5.1	6.2	8.6	10.8	98.2	5	7	16.2	9
6/1/2015	4	5.6	6.4	9.6	98.6	2	5	2.2	1.3
7/1/2015	3.2	4.4	5	6.7	98.8	2	2	6.5	6.1
8/1/2015	3.1	3.8	4.7	6	99.1	2	3	1.9	1.3
9/1/2015	5.4	10.7	8.9	18.6	98	1	4	0.5	0.5
10/1/2015	3.9	4.6	6.3	7.9	98.3	1	2	10.6	7.9
11/1/2015	3.7	4.4	7.1	10.9	98.4	1	1	0.23	0.15
12/1/2015	7.7	14.6	31.7	87.6	92.4	4	43	7.59	4.07
1/1/2016	2.5	2.9	7.8	11	98.2	8	13	17.9	13.1
2/1/2016	1.9	2.8	6.8	8.8	98.8	1	3	10.2	9.3
3/1/2016	3.2	3.8	10.6	12.6	98.1	2	2	17.1	14.1
4/1/2016	3.3	3.6	6.2	7	98.9	2	2	7.1	6
5/1/2016	4.5	4.9	7.1	7.7	98.8	3	6	12.5	9.7
6/1/2016	4.8	8.2	7.8	13.7	98.8	1	4	14.6	14.4
7/1/2016	5.2	8.4	8.8	15	98.2	2	8	24.9	19.2
8/1/2016	3.5	5.4	5.6	9.1	99	3	12	22.9	22.5
9/1/2016	4.3	4.7	6.6	7.8	98.9	2	3	22.6	21.4
10/1/2016	3.3	4.2	5.5	6.5	99	2	2	15.6	11.5
11/1/2016	5.5	7	16.4	24.8	96.9	2	4	10.3	7.1
12/1/2016	7.8	10.1	21.1	26.2	96.5	2	3	8.7	5.4
1/1/2017	7.5	8.9	18.8	23.4	96	4	11	17.9	15.6
2/1/2017	7.4	11.5	23.3	34.8	95	5	65	15.4	11.9
3/1/2017	6.9	7.6	25.1	32.6	95.7	1	4	8.9	8.3
4/1/2017	6.8	7.5	18.5	21.7	95.9	4	8	12.4	11.6
5/1/2017	5.2	7.1	11.9	15.9	97.3	3	4	11.9	10.9
6/1/2017	3.4	4.2	6.1	7.4	98.6	2	3	24.1	22.7
7/1/2017	3.2	3.7	5.2	5.9	99	2	1	29.8	29.6
8/1/2017	5.7	8	8.9	12.8	98.5	3	18	31	31
9/1/2017	5.2	6.6	8.1	10.4	98.7	2	22	24.7	24.7
10/1/2017	5.6	8.5	8.4	12.5	98.2	8	52	23.7	23.7
11/1/2017	3.3	4.6	7.7	9.9	98.5	1	1	20.1	20.1
12/1/2017	5.9	6.9	15.7	27.2	96.6	6	13	16.7	16.7
1/1/2018	4.4	5.4	14	15.5	96.5	4	15	14.4	14.4
2/1/2018	4.3	5	9.7	11.4	97.7	2	7	6.82	6.82
3/1/2018	2.8	3.1	5.5	6.6	98.8	1	4	11.9	11.9
4/1/2018	3.2	3.6	7.7	11.7	98.3	1	1	14.8	14.8
5/1/2018	3.3	4.3	5.4	6.5	98.5	1	1	9.7	9.7
6/1/2018	4.5	4.9	6.5	7.1	98.5	6	101	9.1	9.1
7/1/2018	5.1	6.8	7.2	9.6	98.4	19	108	31.3	31.3
8/1/2018	4.6	5.8	6.2	7.9	98.7	2	8	27.8	27.8
9/1/2018	7.3	8.3	10.3	12.3	98	2	23	32	32
10/1/2018	6	6.9	7.6	10.3	98	1	12	26.4	26.4
11/1/2018	9.3	10.8	13.9	17.7	96.8	1	6	19.4	19.4
12/1/2018	8.3	10.2	18.9	25.6	96.7	1	4	17.2	17.2
1/1/2019	6.7	11.7	15.3	26.4	97.2	1	3	14.4	14.4
2/1/2019	4.6	6.5	10.5	15.2	97.6	2	7	9.6	9.6
129.00	**129.00**	**129.00**	**129.00**	**129.00**	**128.00**	**129.00**	**129.00**	**129.00**	**129.00**
39600.000	**1.700**	**2.500**	**3.100**	**3.700**	**92.200**	**1.000**	**1.000**	**0.230**	**0.150**
43497.000	**9.800**	**18.000**	**31.700**	**87.600**	**99.300**	**19.000**	**113.000**	**34.100**	**32.000**
41547.907	**4.580**	**6.194**	**9.129**	**13.763**	**97.719**	**2.357**	**12.636**	**14.113**	**12.578**
1133.42	**1.59**	**2.77**	**5.31**	**12.29**	**1.36**	**2.58**	**22.94**	**9.13**	**8.98**
0.03	**0.35**	**0.45**	**0.58**	**0.89**	**0.01**	**1.10**	**1.82**	**0.65**	**0.71**

Date	Effluent Gross Alkalinity, total [as CaCO3] Milligrams per Liter DAILY MX	Effluent Gross Alkalinity, total [as CaCO3] Milligrams per Liter MO AVG	Effluent Gross Temperature, water deg. centigrade Degrees Centigrade DAILY MX	Effluent Gross Temperature, water deg. centigrade Degrees Centigrade MO AVG	Raw Sewage Influent BOD, 5-day, 20 deg. C Milligrams per Liter MO AVG	Raw Sewage Influent BOD, 5-day, 20 deg. C Pounds per Day MO AVG	Raw Sewage Influent Solids, total suspended Milligrams per Liter MO AVG	Raw Sewage Influent Solids, total suspended Pounds per Day MO AVG
6/1/2008			18	17	261	357	227	312
7/1/2008			20	19	277	365	242	318
8/1/2008			20	20	266	338	227	289
9/1/2008			20	20	297	348	239	297
10/1/2008			19	18	296	378	248	318
11/1/2008	170	170	17	16	255	384	222	336
12/1/2008			15	14	280	434	277	438
1/1/2009			13	12	213	404	173	332
2/1/2009			13	12	223	349	212	331
3/1/2009			13	12	191	378	178	352
4/1/2009			14	13	177	355	141	282
5/1/2009			16	15	176	358	167	343
6/1/2009			18	18	284	380	259	349
7/1/2009			22	19	272	355	219	284
8/1/2009			21	21	274	340	213	268
9/1/2009			21	21	269	329	206	252
10/1/2009			20	18	228	307	194	261
11/1/2009			17	15	151	369	141	363
12/1/2009	170	170	14	13	150	354	143	339
1/1/2010			13	12	97	357	105	391
2/1/2010			13	12	174	433	156	390
3/1/2010			14	13	182	410	189	424
4/1/2010			15	14	183	386	177	376
5/1/2010	199	199	16	15	222	353	222	355
6/1/2010			18	17	215	375	201	352
7/1/2010			20	19	273	381	255	356
8/1/2010			21	20	282	373	270	358
9/1/2010			20	19	291	342	260	309
10/1/2010			20	18	256	355	231	321
11/1/2010			17	16	178	318	182	326
12/1/2010			14	13	115	374	114	366
1/1/2011			13	12	155	400	141	364
2/1/2011			13	12	170	411	178	415
3/1/2011			12	11	132	387	120	351
4/1/2011			14	13	160	364	174	395
5/1/2011			16	14	168	324	189	366
6/1/2011			18	17	224	321	237	341
7/1/2011			19	18	254	331	250	326
8/1/2011			20	20	249	310	250	313
9/1/2011	134	134	21	20	288	345	305	366
10/1/2011			20	18	289	366	268	340
11/1/2011			18	16	233	407	230	407
12/1/2011			15	14	229	376	198	327
1/1/2012			14	12	163	373	170	380
2/1/2012			13	12	196	392	188	377
3/1/2012			13	12	156	361	151	348
4/1/2012			15	14	170	369	169	368
5/1/2012			17	16	225	363	233	376
6/1/2012			19	17	243	366	257	387
7/1/2012	123	123	20	19	272	351	263	339
8/1/2012			21	20	266	342	262	338
9/1/2012			20	20	282	335	257	305
10/1/2012			20	19	284	364	271	348
11/1/2012			17	16	187	387	171	348
12/1/2012			14	13	101	386	97.1	365
1/1/2013			13	12	195	484	175	434
2/1/2013			13	13	179	352	172	340
3/1/2013			14	13	192	350	192	350
4/1/2013			15	14	174	333	171	327
5/1/2013			17	15.9	315	476	296	449
6/1/2013			19	18	256	366	247	355
7/1/2013			20	20	306	395	337	432
8/1/2013			21	20	281	361	281	361
9/1/2013			21	20	286	368	316	401
10/1/2013			19	18	334	429	375	482
11/1/2013			17	16	239	343	239	342
12/1/2013			15	14	314	423	370	498

Date	Effluent Gross Alkalinity, total [as CaCO3] Milligrams per Liter DAILY MX	Effluent Gross Alkalinity, total [as CaCO3] Milligrams per Liter MO AVG	Effluent Gross Temperature, water deg. centigrade Degrees Centigrade DAILY MX	Effluent Gross Temperature, water deg. centigrade Degrees Centigrade MO AVG	Raw Sewage Influent BOD, 5-day, 20 deg. C Milligrams per Liter MO AVG	Raw Sewage Influent BOD, 5-day, 20 deg. C Pounds per Day MO AVG	Raw Sewage Influent Solids, total suspended Milligrams per Liter MO AVG	Raw Sewage Influent Solids, total suspended Pounds per Day MO AVG
1/1/2014			14	14	259	392	320	488
2/1/2014			14	12	169	398	194	450
3/1/2014			13	11.9	143	464	146	500
4/1/2014			15	14.1	178	380	188	407
5/1/2014			18	17	247	433	289	500
6/1/2014			20	19	312	460	360	533
7/1/2014			21	20	315	430	420	573
8/1/2014			22	21	318	415	333	438
9/1/2014			22	21	331	430	370	481
10/1/2014			21	19	360	532	395	583
11/1/2014			18	16	252	467	269	503
12/1/2014	82	82	15	14	199	541	198	528
1/1/2015			15	14	187	422	216	477
2/1/2015			15	14	185	429	213	496
3/1/2015			15	14	222	497	229	510
4/1/2015			17	16	297	531	383	676
5/1/2015			19	18	273	456	6.2	5.1
6/1/2015			22	20	280	443	297	469
7/1/2015			23	22	425	279	295	448
8/1/2015			23	22	305	463	366	554
9/1/2015			22	21	287	463	294	472
10/1/2015			21	20	273	437	232	372
11/1/2015			20	18	274	500	232	428
12/1/2015			16	14	160	460	131	388
1/1/2016			14	13	154	465	147	444
2/1/2016			14	13	183	540	181	532
3/1/2016			14	13.1	171	546	185	589
4/1/2016			17	16	274	518	297	561
5/1/2016			20	18	326	524	374	605
6/1/2016			21	20	357	576	398	645
7/1/2016			22	21	308	512	298	495
8/1/2016			23	22	324	519	364	584
9/1/2016			23	21	360	554	402	616
10/1/2016			21	19	320	533	346	574
11/1/2016			18	17	172	497	176	516
12/1/2016	131	131	15	14	184	503	222	595
1/1/2017			14	12	191	484	195	492
2/1/2017			13	12	138	429	157	485
3/1/2017			13	12	161	568	177	629
4/1/2017			14	13	170	462	186	510
5/1/2017			17	15	221	496	197	442
6/1/2017			20	18	272	490	239	429
7/1/2017			21	21	338	548	319	518
8/1/2017			22	21	378	595	378	594
9/1/2017	1180	1180	22	21	411	637	395	613
10/1/2017			21	19	333	506	302	460
11/1/2017			18	16	237	494	234	509
12/1/2017			15	14	126	425	185	453
1/1/2018			14	12	121	386	127	410
2/1/2018			13	12	177	399	191	426
3/1/2018			14	12	209	406	241	465
4/1/2018			15	14	212	499	186	433
5/1/2018			18	17	257	422	242	398
6/1/2018			20	19	350	502	306	439
7/1/2018			22	20	338	477	334	472
8/1/2018			22	21	360	483	366	490
9/1/2018			20	20	354	501	376	531
10/1/2018			21	19	301	379	302	384
11/1/2018	170	170	19	17	309	449	315	462
12/1/2018			16	14	250	564	276	635
1/1/2019			15	13	218	487	252	560
2/1/2019			13	12	186	427	189	437
129.00	**9.00**	**9.00**	**129.00**	**129.00**	**129.00**	**129.00**	**129.00**	**129.00**
39600.000	**82.000**	**82.000**	**12.000**	**11.000**	**97.000**	**279.000**	**6.200**	**5.100**
43497.000	**1180.000**	**1180.000**	**23.000**	**22.000**	**425.000**	**637.000**	**420.000**	**676.000**
41547.907	**262.111**	**262.111**	**17.465**	**16.318**	**241.682**	**420.729**	**239.716**	**422.171**
1133.42	**326.15**	**326.15**	**3.19**	**3.21**	**69.05**	**72.50**	**77.58**	**102.12**
0.03	**1.24**	**1.24**	**0.18**	**0.20**	**0.29**	**0.17**	**0.32**	**0.24**

Alkalinity

Effluent Gross	DAILY MX	170.	mg/L	11/30/2008
Effluent Gross	DAILY MX	170.	mg/L	12/31/2009
Effluent Gross	DAILY MX	199.	mg/L	05/31/2010
Effluent Gross	DAILY MX	134.	mg/L	09/30/2011
Effluent Gross	DAILY MX	123.	mg/L	07/31/2012
Effluent Gross	DAILY MX	82.	mg/L	12/31/2014
Effluent Gross	DAILY MX	131.	mg/L	12/31/2016
Effluent Gross	DAILY MX	1180* outlier	mg/L	09/30/2017
Effluent Gross	DAILY MX	170.	mg/L	11/30/2018
	Max	**199.**	**mg/L**	
	Min	**82.**	**mg/L**	
	Ave	**147**	**mg/L**	**Equal to 2.94 meg/l**

Outlier Results

This calculator performed Grubbs' test, also called the ESD method (extreme studentized deviate), to determine whether the most extreme value in the list you entered is a signficant outlier from the rest. Unlike some other outlier tests, Grubbs' test only asks whether that one value is an outlier. It is not appropriate to then remove that outlier, and run the test again. Learn more about the principles of outlier detection and exactly how this test is calculated .

Descriptive Statistics

Mean: 262.11
SD: 345.93
# of values: 9
Outlier detected? Yes
Significance level: 0.05 (two-sided)
Critical value of Z: 2.2150045583

Your data

Row	Value	Z	Significant Outlier?
1	170.	0.27	
2	170.	0.27	
3	199.	0.18	
4	134.	0.37	
5	123.	0.40	
6	82.	0.52	
7	131.	0.38	
8	1180.	2.65	Significant outlier. P < 0.05
9	170.	0.27	

B. Receiving Water Data

Receiving water data from Ecology's "Agate Pass North End" monitoring station, Location ID: KCHD-AG01.

Dissolved Oxygen	1/8/2003	D		7.4	mg/L
Dissolved Oxygen	2/4/2003	D		8.5	mg/L
Dissolved Oxygen	2/9/2005	D		8	mg/L
Dissolved Oxygen	3/19/2003	D		8.6	mg/L
Dissolved Oxygen	4/5/2005	D		8.5	mg/L
Dissolved Oxygen	4/8/2003	D		9.7	mg/L
Dissolved Oxygen	5/13/2003	D		11.7	mg/L
Dissolved Oxygen	6/1/2005	D		8.5	mg/L
Dissolved Oxygen	7/8/2003	D		12	mg/L
Dissolved Oxygen	8/5/2003	D		10.7	mg/L
Dissolved Oxygen	8/18/2004	D		9.5	mg/L
Dissolved Oxygen	8/24/2005	D		7.9	mg/L
Dissolved Oxygen	10/21/2003	D		7.5	mg/L
Dissolved Oxygen	10/24/2002	D		6.3	mg/L
Dissolved Oxygen	10/27/2004	D		8.1	mg/L
Dissolved Oxygen	11/14/2002	D		7.1	mg/L
Dissolved Oxygen	12/5/2002	D		6.8	mg/L
Dissolved Oxygen	12/9/2003	D		7.8	mg/L
Dissolved Oxygen	12/28/2004	D		7.5	mg/L
			Max	**12**	**mg/L**
			Min	**6.3**	**mg/L**
			95th Percentile	**11.73**	**mg/L**

Fecal Coliform	1/9/2003	D		1	MPN/100mL
Fecal Coliform	2/5/2003	D		1	MPN/100mL
Fecal Coliform	2/10/2005	D		1	MPN/100mL
Fecal Coliform	3/20/2003	D		1	MPN/100mL
Fecal Coliform	4/6/2005	D		1	MPN/100mL
Fecal Coliform	4/9/2003	D		2	MPN/100mL
Fecal Coliform	4/29/2004	D		1	MPN/100mL
Fecal Coliform	5/14/2003	D		1	MPN/100mL
Fecal Coliform	6/2/2005	D		1	MPN/100mL
Fecal Coliform	6/25/2004	D		1	MPN/100mL
Fecal Coliform	7/9/2003	D		1	MPN/100mL
Fecal Coliform	8/6/2003	D		2	MPN/100mL
Fecal Coliform	8/19/2004	D		1	MPN/100mL
Fecal Coliform	8/25/2005	D		1	MPN/100mL
Fecal Coliform	9/4/2003	D		1	MPN/100mL
Fecal Coliform	10/22/2003	D		17	MPN/100mL
Fecal Coliform	10/25/2002	D		1	MPN/100mL
Fecal Coliform	10/28/2004	D		1	MPN/100mL
Fecal Coliform	11/15/2002	D		1	MPN/100mL
Fecal Coliform	12/6/2002	D		1	MPN/100mL
Fecal Coliform	12/10/2003	D		1	MPN/100mL
Fecal Coliform	12/29/2004	D		1	MPN/100mL
			Max	**17**	**MPN/100mL**
			Min	**1**	**MPN/100mL**
			95th Percentile	**2**	**MPN/100mL**

pH		1/8/2003	D		7.3	s.u.
pH		2/4/2003	D		7.7	s.u.
pH		2/9/2005	D		7.9	s.u.
pH		3/19/2003	D		7.9	s.u.
pH		4/5/2005	D		7.8	s.u.
pH		4/8/2003	D		8.2	s.u.
pH		5/13/2003	D		8.2	s.u.
pH		6/1/2005	D		7.9	s.u.
pH		7/8/2003	D		7.3	s.u.
pH		8/5/2003	D		8.1	s.u.
pH		8/18/2004	D		8	s.u.
pH		8/24/2005	D		8	s.u.
pH		9/3/2003	D		8.1	s.u.
pH		10/21/2003	D		8.1	s.u.
pH		10/24/2002	D		7.7	s.u.
pH		10/27/2004	D		7.8	s.u.
pH		11/14/2002	D		7.9	s.u.
pH		12/5/2002	D		8.1	s.u.
pH		12/28/2004	D		7.6	s.u.
				Max	**8.2**	**s.u.**
				Min	**7.3**	**s.u.**
				90th percentile	**8.12**	**s.u.**

Temperature, water		2/4/2003	D		8.8	deg C
Temperature, water		2/9/2005	D		8.2	deg C
Temperature, water		3/19/2003	D		9.1	deg C
Temperature, water		4/5/2005	D		9	deg C
Temperature, water		4/8/2003	D		9.6	deg C
Temperature, water		5/13/2003	D		11.5	deg C
Temperature, water		6/1/2005	D		11.7	deg C
Temperature, water		7/8/2003	D		14.9	deg C
Temperature, water		8/5/2003	D		15.6	deg C
Temperature, water		8/18/2004	D		15.4	deg C
Temperature, water		8/24/2005	D		14.5	deg C
Temperature, water		9/3/2003	D		14.4	deg C
Temperature, water		10/21/2003	D		13.2	deg C
Temperature, water		10/24/2002	D		12	deg C
Temperature, water		10/27/2004	D		11.9	deg C
Temperature, water		11/14/2002	D		10.7	deg C
Temperature, water		12/5/2002	D		9.9	deg C
Temperature, water		12/9/2003	D		9.7	deg C
Temperature, water		12/28/2004	D		9.2	deg C
				Max	**15.6**	**deg C**
				Min	**8.2**	**deg C**
				90th Percentile	**15.0**	**deg C**

Appendix C. Reasonable Potential and Dilution Factors Calculations

Part A of this appendix explains the process the EPA used to determine if the discharge authorized in the draft permit has the reasonable potential to cause or contribute to a violation of Washington's federally approved WQS. Part B demonstrates how the dilution factors are calculated using Visual Plumes.

A. Reasonable Potential Analysis

The EPA uses the process described in the *Technical Support Document for Water Quality-based Toxics Control* (EPA, 1991) to determine reasonable potential. To determine if there is reasonable potential for the discharge to cause or contribute to an exceedance of water quality criteria for a given pollutant, the EPA compares the maximum projected receiving water concentration to the water quality criteria for that pollutant. If the projected receiving water concentration exceeds the criteria, there is reasonable potential, and a WQBEL must be included in the permit. In this case, EPA completed reasonable potential analysis for Ammonia. EPA determined that Ammonia would not exceed Washington WQS based on reasonable potential analysis. The analysis incorporated Ecology's mixing zone policy, as discussed in Appendix C, and, authorization of the mixing zone is subject to Ecology's approval.

Maximum Projected Effluent Concentration

When determining the projected receiving water concentration downstream of the effluent discharge, the EPA's Technical Support Document for Water Quality-based Toxics Controls (TSD, 1991) recommends using the maximum projected effluent concentration (Ce) in the mass balance calculation. To determine the maximum projected effluent concentration (Ce) the EPA has developed a statistical approach to better characterize the effects of effluent variability. The approach combines knowledge of effluent variability as estimated by a coefficient of variation (CV) with the uncertainty due to a limited number of data to project an estimated maximum concentration for the effluent. Once the CV for each pollutant parameter has been calculated, the reasonable potential multiplier (RPM) used to derive the maximum projected effluent concentration (Ce) can be calculated using the following equations:

First, the percentile represented by the highest reported concentration is calculated.

$p_n = (1 - \text{confidence level})^{1/n}$

where,

p_n = the percentile represented by the highest reported concentration
n = the number of samples
confidence level = 99% = 0.99

and

$$\text{RPM} = \frac{C_{99}}{C_{P_n}} = \frac{e^{Z_{99} \times \sigma - 0.5 \times \sigma^2}}{e^{Z_{P_n} \times \sigma - 0.5 \times \sigma^2}}$$

Where,

σ^2	=	$\ln(CV^2 + 1)$
Z_{99}	=	2.326 (z-score for the 99th percentile)
Z_{Pn}	=	z-score for the P_n percentile (inverse of the normal cumulative distribution function at a given percentile)
CV	=	coefficient of variation (standard deviation ÷ mean)

The maximum projected effluent concentration is determined by simply multiplying the maximum reported effluent concentration by the RPM:

$$C_e = (\mathrm{RPM})(\mathrm{MRC})$$

where MRC = Maximum Reported Concentration

Maximum Projected Effluent Concentration at the Edge of the Mixing Zone

Once the maximum projected effluent concentration is calculated, the maximum projected effluent concentration at the edge of the acute and chronic mixing zones is calculated using the mass balance equations presented previously.

Reasonable Potential

The discharge has reasonable potential to cause or contribute to an exceedance of water quality criteria if the maximum projected concentration of the pollutant at the edge of the mixing zone exceeds the most stringent criterion for that pollutant.

For this permit, Ammonia is the only parameter of concern applicable for a reasonable potential analysis because this parameter is present in the waste stream, and has a WQ-based standard. Using a spreadsheet shown below, EPA analyzed if reasonable potential existed to exceed Washington State WQS for Ammonia.

For Ammonia, EPA assumed the 90th percentile concentration of the ambient receiving water as 34 ug/l. This is consistent with the background concentration that Ecology had used in its 2015 NPDES Permit for the Kingston Wastewater Treatment Plant which discharges into Puget Sound.

Results of the reasonable potential analyses for Ammonia is shown in Appendix D based on the Visual Plumes modeling to determine the dilution factors as shown below.

B. Output of Visual Plumes Modeling

The output Visual Plumes modeling to determine the dilution factors are shown below.

Table C-1: Visual Plumes Output For Acute Scenario

```
/ Windows UM3. 2/28/2008 11:49:22 AM
Case 1; ambient file F:\KSHUM\Suquamish\suq.2PortsAcutePeakFlow.001.db; Diffuser table record 1: ----------------------------------
      Depth    Amb-cur    Amb-dir    Amb-sal    Amb-tem    Amb-pol      Decay    Far-spd    Far-dir    Disprsn
          m        m/s        deg        psu          C      kg/kg        s-1        m/s        deg   m0.67/s2
        0.0       0.02       90.0      29.75      14.74        0.0        0.0       0.02       90.0     0.0003
        2.0       0.02       90.0      29.81       14.4        0.0        0.0       0.02       90.0     0.0003
        5.0       0.02       90.0      29.83       14.2        0.0        0.0       0.02       90.0     0.0003
       10.0       0.02       90.0      29.89       13.6        0.0        0.0       0.02       90.0     0.0003
       13.0       0.02       90.0      29.92       13.4        0.0        0.0       0.02       90.0     0.0003
      13.23       0.02       90.0      29.92       13.4        0.0        0.0       0.02       90.0     0.0003
   P-dia  P-elev V-angle H-angle   Ports Spacing AcuteMZ ChrncMZ P-depth Ttl-flo Eff-sal    Temp Polutnt
    (in)    (in)   (deg)   (deg)      ()    (ft)    (ft)    (ft)    (ft)   (MGD)   (psu)     (C)   (ppm)
    7.74    12.0    90.0     0.0     2.0    10.0    24.3   243.4    42.4     0.6     0.0    18.0   100.0
Froude number:      3.751
        Depth  Amb-cur    P-dia  Polutnt  4/3Eddy   Dilutn   x-posn   y-posn
Step     (ft)   (cm/s)     (in)    (ppm)    (ppm)       ()     (ft)     (ft)
   0      42.4      2.0    6.045    100.0    100.0      1.0      0.0      0.0;
 100      36.5      2.0    26.23     13.8     13.8    7.099      0.0    0.244;
 200     15.42      2.0    89.36    1.905    1.905    51.29      0.0    2.264; axial vel    0.02
 223     5.923      2.0    120.9    1.208    1.208    80.88      0.0    3.499; merging,
 232      0.67      2.0    141.1    1.011    1.011    96.65      0.0    4.267; axial vel   0.579 surface,
4/3 Power Law.  Farfield dispersion based on wastefield width of       4.63 m
    conc  dilutn   width distnce    time
   (ppm)             (m)     (m)    (hrs) (kg/kg)   (s-1)  (cm/s)(m0.67/s2)
 0.10012   101.9   6.571     7.4  0.0847     0.0     0.0     2.0 3.00E-4  (Shows the Acute Dilution Factor is 102)
 2.14E-2   119.4   9.217    14.8   0.187     0.0     0.0     2.0 3.00E-4
 1.00E-2   136.7   12.15    22.2    0.29     0.0     0.0     2.0 3.00E-4
 6.03E-3   152.5   15.33    29.6   0.393     0.0     0.0     2.0 3.00E-4
 4.07E-3   166.9   18.76    37.0   0.496     0.0     0.0     2.0 3.00E-4
 2.95E-3   180.2   22.41    44.4   0.599     0.0     0.0     2.0 3.00E-4
 2.25E-3   192.7   26.27    51.8   0.701     0.0     0.0     2.0 3.00E-4
 1.77E-3   204.5   30.32    59.2   0.804     0.0     0.0     2.0 3.00E-4
 1.43E-3   215.6   34.57    66.6   0.907     0.0     0.0     2.0 3.00E-4
 1.18E-3   226.2    39.0    74.0    1.01     0.0     0.0     2.0 3.00E-4
 9.98E-4   236.3    43.6    81.4   1.112     0.0     0.0     2.0 3.00E-4
count: 11
 ;
11:49:23 AM. amb fills: 2
```

Table C-2: Visual Plumes Output for Chronic Scenario

```
/ Windows UM3. 2/28/2008 12:19:35 PM
Case 1; ambient file F:\KSHUM\Suquamish\suq.2PortsChronic.001.db; Diffuser table record 1: ----------------------------------
      Depth    Amb-cur    Amb-dir    Amb-sal    Amb-tem    Amb-pol      Decay    Far-spd    Far-dir    Disprsn
          m        m/s        deg        psu          C      kg/kg        s-1        m/s        deg   m0.67/s2
        0.0       0.02       90.0      29.75      14.74        0.0        0.0       0.02       90.0     0.0003
        2.0       0.02       90.0      29.81       14.4        0.0        0.0       0.02       90.0     0.0003
        5.0       0.02       90.0      29.83       14.2        0.0        0.0       0.02       90.0     0.0003
       10.0       0.02       90.0      29.89       13.6        0.0        0.0       0.02       90.0     0.0003
       13.0       0.02       90.0      29.92       13.4        0.0        0.0       0.02       90.0     0.0003
      13.23       0.02       90.0      29.92       13.4        0.0        0.0       0.02       90.0     0.0003
   P-dia  P-elev V-angle H-angle   Ports Spacing AcuteMZ ChrncMZ P-depth Ttl-flo Eff-sal    Temp Polutnt
    (in)    (in)   (deg)   (deg)      ()    (ft)    (ft)    (ft)    (ft)   (MGD)   (psu)     (C)   (ppm)
    7.74    12.0    90.0     0.0     2.0    10.0    24.3   243.4    42.4     0.4     0.0    18.0   100.0
Froude number:        2.5
        Depth  Amb-cur    P-dia  Polutnt  4/3Eddy   Dilutn   x-posn   y-posn
Step     (ft)   (cm/s)     (in)    (ppm)    (ppm)       ()     (ft)     (ft)
   0      42.4      2.0    6.045    100.0    100.0      1.0      0.0      0.0;
 100     37.12      2.0    22.52     13.8     13.8    7.099      0.0    0.248;
 200     19.31      2.0    75.74    1.905    1.905    51.29      0.0    2.097; axial vel  0.0126
 235     6.429      2.0    120.9    0.953    0.953    102.6      0.0    4.001; merging,
 245     0.879      2.0    145.6    0.782    0.782    125.0      0.0    4.982; axial vel   0.374 surface,
4/3 Power Law.  Farfield dispersion based on wastefield width of       4.74 m
    conc  dilutn   width distnce    time
   (ppm)             (m)     (m)    (hrs) (kg/kg)   (s-1)  (cm/s)(m0.67/s2)
 6.91E-2   131.0   6.626     7.4  0.0817     0.0     0.0     2.0 3.00E-4
 1.35E-2   153.1    9.28    14.8   0.184     0.0     0.0     2.0 3.00E-4
 6.30E-3   175.2   12.22    22.2   0.287     0.0     0.0     2.0 3.00E-4
 3.76E-3   195.4   15.41    29.6    0.39     0.0     0.0     2.0 3.00E-4
 2.53E-3   214.0   18.84    37.0   0.493     0.0     0.0     2.0 3.00E-4
 1.83E-3   231.1   22.49    44.4   0.596     0.0     0.0     2.0 3.00E-4
 1.39E-3   247.1   26.35    51.8   0.698     0.0     0.0     2.0 3.00E-4
 1.09E-3   262.2   30.42    59.2   0.801     0.0     0.0     2.0 3.00E-4
 8.87E-4   276.5   34.67    66.6   0.904     0.0     0.0     2.0 3.00E-4
 7.33E-4   290.0    39.1    74.0   1.007     0.0     0.0     2.0 3.00E-4 (Shows the Chronic Dilution Factor is 290)
 6.17E-4   303.0   43.71    81.4   1.109     0.0     0.0     2.0 3.00E-4
count: 11
 ;
12:19:36 PM. amb fills: 2
```

Appendix D. Reasonable Potential Calculations

A. Reasonable Potential Calculation for Ammonia

The analysis below shows no reasonable potential to violate WQS for Ammonia.

Dilution Factors	Acute	Chronic
Aquatic Life	102.0	290.0
Human Health Carcinogenic		290.0
Human Health Non-Carcinogenic		290.0

Pollutant, CAS No. & NPDES Application Ref. No.			AMMONIA, Criteria as Total NH3
Effluent Data	# of Samples (n)		126
	Coeff of Variation (Cv)		0.66
	Effluent Concentration, ug/L (Max. or 95th Percentile)		34,100
	Calculated 50th percentile Effluent Conc. (when n>10)		
Receiving Water Data	90th Percentile Conc., ug/L		34
	Geo Mean, ug/L		
Water Quality Criteria	Aquatic Life Criteria, ug/L	Acute	6,768
		Chronic	1,017
	WQ Criteria for Protection of Human Health, ug/L		-
	Metal Criteria Translator, decimal	Acute	-
		Chronic	-
	Carcinogen?		N

Aquatic Life Reasonable Potential

Effluent percentile value			0.990
s	$s^2=\ln(CV^2+1)$		0.601
Pn	$Pn=(1-\text{confidence level})^{1/n}$		0.964
Multiplier			1.00
Max concentration (ug/L) at edge of...		Acute	368
		Chronic	151
Reasonable Potential? Limit Required?			**NO**

B. Reasonable Potential Calculation for pH

The analysis shows no reasonable potential to violate WQS for pH.

The Washington water quality criterion for Extraordinary quality marine water specifies a pH range of 7.0 to 8.5 standard units, with human-caused variation within the above range of less than 0.2 units (WAC 173-201A-210(1)(f)).

(i) Using the maximum permitted pH of 9.0 s.u., and the maximum ambient pH of 8.2 s.u., the calculation shows that Washington WQS would be met at the edge of the mixing zone at 8.20 s.u., with no predicted variation with ambient pH.

Calculation of pH of a Mixture in Marine Water

Based on the CO2SYS program (Lewis and Wallace, 1998)
http://cdiac.ornl.gov/oceans/co2rpt.html

INPUT	
1. MIXING ZONE BOUNDARY CHARACTERISTICS	
Dilution factor at mixing zone boundary	290.0
Depth at plume trapping level (m)	13.700
2. BACKGROUND RECEIVING WATER CHARACTERISTICS	
Temperature (deg C):	14.95
pH:	8.20
Salinity (psu):	29.90
Total alkalinity (meq/L)	2.32
3. EFFLUENT CHARACTERISTICS	
Temperature (deg C):	23.00
pH:	9.00
Salinity (psu)	12.00
Total alkalinity (meq/L):	2.94
4. CLICK THE 'Calculate" BUTTON TO UPDATE OUTPUT RESULTS -->	Calculat
OUTPUT	
CONDITIONS AT THE MIXING ZONE BOUNDARY	
Temperature (deg C):	14.98
Salinity (psu)	29.84
Density (kg/m^3)	1022
Alkalinity (mmol/kg-SW):	2.27
Total Inorganic Carbon (mmol/kg-SW):	2
pH at Mixing Zone Boundary:	**8.204**

(ii) Using the minimum permitted pH of 6.0, and the lowest background pH of 7.3, the calculation below shows that Washington WQS would be met at the edge of the mixing zone at a pH of 7.27 s.u., with a 0.03 s.u. predicted variation with ambient pH.

Calculation of pH of a Mixture in Marine Water

Based on the CO2SYS program (Lewis and Wallace, 1998).
http://cdiac.ornl.gov/ftp/oceans/co2rpt.html

INPUT	
1. MIXING ZONE BOUNDARY CHARACTERISTICS	
	290.0
Depth at plume trapping level (m)	13.700
2. BACKGROUND RECEIVING WATER CHARACTERISTICS	
Temperature (deg C):	14.95
pH:	7.30
Salinity (psu):	29.90
Total alkalinity (meq/L)	2.32
3. EFFLUENT CHARACTERISTICS	
Temperature (deg C):	23.00
pH:	6.00
Salinity (psu)	12.00
Total alkalinity (meq/L):	2.94
4. CLICK THE 'Calculate" BUTTON TO UPDATE OUTPUT RESULTS -->	Calculat
OUTPUT	
CONDITIONS AT THE MIXING ZONE BOUNDARY	
Temperature (deg C):	14.98
Salinity (psu)	29.84
Density (kg/m^3)	1022
Alkalinity (mmol/kg-SW):	2.27
Total Inorganic Carbon (mmol/kg-SW):	2
pH at Mixing Zone Boundary:	**7.271**

C. Reasonable Potential Calculation for Temperature

The analysis shows no reasonable potential to violate WQS for temperature.

In WAC 173-201A-210(1)(c), the Washington water quality criteria limit the ambient water temperature to 13.0ºC (1-day Maximum) for Extraordinary Quality marine water; when

natural conditions exceed 13.0 ºC, no temperature increases will be allowed which will raise the receiving water temperature by greater than 0.3º C.

The reasonable potential calculation below shows that incremental temperature increase is 0.03°C, which is less than the allowable WQS of 0.3°C. Therefore, the discharge has no reasonable potential to violate WQS for temperature, and no effluent limit for temperature is required.

Marine Temperature Reasonable Potential and Limit Calculation

Based on WAC 173-201A-200(1)(c)(i)--(ii) and Water Quality Program Guidance. All Data inputs must meet WQ guidelines. The Water Quality temperature guidance document may be found at: http://www.ecy.wa.gov/biblio/0610100.html

INPUT	Annual
1. Chronic Dilution Factor at Mixing Zone Boundary	290.0
2. Annual max 1DADMax Ambient Temperature (Background 90th percentile)	15.0 °C
3. 1DADMax Effluent Temperature (95th percentile)	23.0 °C
4. Aquatic Life Temperature WQ Criterion	13.0 °C
OUTPUT	
5. Temperature at Chronic Mixing Zone Boundary:	15.03 °C
6. Incremental Temperature Increase or decrease:	0.03 °C
7. Incremental Temperature Increase 12/(T-2) if T≤ crit:	---
8. Maximum Allowable Temperature at Mixing Zone Boundary:	15.30 °C
A. If ambient temp is warmer than WQ criterion	
9. Does temp fall within this warmer temp range?	YES
10. Temp increase allowed at mixing zone boundary, if required:	NO LIMIT

D. Reasonable Potential Calculation for Fecal Coliform Bacteria

The analysis shows no reasonable potential to violate WQS for fecal coliform bacteria.

EPA modeled the numbers of fecal coliform by simple mixing analysis using the technology-based limit of 400 organisms per 100 mL and a dilution factor of 290. The predicted fecal coliform count at the edge of the Chronic mixing zone is 3 organisms/100mL, which is below the WQS for Shellfish Harvesting of 14 organisms/100mL, therefore, Ecology's TBEL is appropriate, and would not violate Ecology's WQS for Shellfish Harvesting.

Calculation of Fecal Coliform at Chronic Mixing Zone

INPUT	
Chronic Dilution Factor	290.0
Receiving Water Fecal Coliform, #/100 ml	2
Effluent Fecal Coliform - worst case, #/100 ml	400
Surface Water Criteria, #/100 ml	*14*
OUTPUT	
Fecal Coliform at Mixing Zone Boundary, #/100 ml	**3**
Difference between mixed and ambient, #/100 ml	1

Conclusion: At design flow, the discharge has no reasonable potential to violate water quality standards for fecal coliform.

E. Antidegradation Analysis

The purpose of Washington's Antidegradation Policy (WAC 173-201A-300-330; 2006) is to:

- Restore and maintain the highest possible quality of the surface waters of Washington.
- Describe situations under which water quality may be lowered from its current condition.
- Apply to human activities that are likely to have an impact on the water quality of surface water.
- Ensure that all human activities likely to contribute to a lowering of water quality, at a minimum, apply all known, available, and reasonable methods of prevention, control, and treatment.
- Apply three tiers of protection (described below) for surface waters of the state.

Tier I ensures existing and designated uses are maintained and protected and applies to all waters and all sources of pollutions. Tier II ensures that waters of a higher quality than the criteria assigned are not degraded unless such lowering of water quality is necessary and in the overriding public interest. Tier II applies only to a specific list of polluting activities. Tier III prevents the degradation of waters formally listed as "outstanding resource waters," and applies to all sources of pollution.
A Tier II analysis is necessary when all three of the following conditions are met:

- The facility is planning a new or expanded action.
- Ecology regulates or authorizes the action.
- The action has the potential to cause measurable degradation to existing water quality at the edge of a chronic mixing zone.

Facility Specific Requirements--This facility must meet Tier I requirements.

- Dischargers must maintain and protect existing and designated uses. Ecology must not allow any degradation that will interfere with, or become injurious to, existing or designated uses, except as provided for in chapter 173-201A WAC.
- For waters that do not meet assigned criteria, or protect existing or designated uses, Ecology will take appropriate and definitive steps to bring the water quality back into compliance with the WQS.

All the effluent limits in the Draft Permit are as stringent as the previous permit, and beneficial uses will not be impaired by the facility. The facility meets Tier I, and the facility does not meet the conditions that requires a further Tier II analysis. The analysis described demonstrates that the

proposed permit conditions will protect existing and designated uses of the receiving water. Therefore the Draft Permit meets Ecology's Antidegration policy.

United States Environmental Protection Agency
Region 10
1200 Sixth Avenue, Suite 155
Seattle, Washington 98101-3188

Authorization to Discharge Under the National Pollutant Discharge Elimination System

In compliance with the provisions of the Clean Water Act, 33 USC §1251 *et seq*., as amended by the Water Quality Act of 1987, P.L. 100-4, the "Act",

Suquamish Wastewater Treatment Plant
Kitsap County Public Works
18000 Suquamish Way NE
Suquamish, Washington 98392

is authorized to discharge from the Suquamish Wastewater Treatment Plant located in Suquamish, Washington, at the following location(s):

Outfall	Receiving Water	Latitude	Longitude
001	Puget Sound, Port Madison	47.726 N	122.547 W

in accordance with discharge point(s), effluent limitations, monitoring requirements and other conditions set forth herein.

This permit shall become effective ***insert date***

This permit and the authorization to discharge shall expire at midnight, ***insert date***

The permittee shall reapply for a permit reissuance on or before ***insert date***, 180 days before the expiration of this permit if the permittee intends to continue operations and discharges at the facility beyond the term of this permit.

DRAFT

Mathew J. Martinson
CAPT, USPHS
Branch Chief
Permitting, Drinking Water and Infrastructure
Water Division

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SCHEDULE OF SUBMISSIONS

The following is a summary of the items the permittee must complete and/or submit to EPA during the term of this permit.

Item	Due Date
Discharge Monitoring Reports (DMR)	DMRs are due monthly and must be postmarked on or before the 20th of the month following the monitoring month (See Part III.B.1 of this permit).
Quality Assurance Plan (QAP)	The permittee must provide EPA and the Suquamish Tribe with written notification that the Plan has been developed and implemented within 180 days after the effective date of the final permit (see Part II.D of this permit). The Plan must be kept on site and made available to EPA and the Suquamish Tribe upon request.
Operation and Maintenance (O&M) Plan	The permittee must provide EPA and the Suquamish Tribe with written notification that the Plan has been developed and implemented within 180 days after the effective date of the final permit (see Part II.C of this permit). The Plan must be kept on site and made available to EPA and the Suquamish Tribe upon request. The Permittee must notify EPA of any updates made to their Plan.
NPDES Application Renewal	The application must be submitted at least 180 days before the expiration date of the permit (see Part V.B of this permit).
Outfall Evaluation Report	The Report must be submitted with the next permit application (see Part II.F of this permit).
Twenty-Four Hour Notice of Noncompliance Reporting	The permittee must report certain occurrences of noncompliance by telephone within 24 hours from the time the permittee becomes aware of the circumstances (see Part III.G of this permit).
Emergency Response and Public Notification Plan	The permittee must develop and implement an overflow emergency response and public notification plan. The permittee must submit written notice to EPA and the Suquamish Tribe, that the plan has been developed and implemented within 180 days of the effective date of this permit (see Part II.H of this permit).

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List of the Industrial Users	The Permittee must develop and maintain a master list of the industrial users introducing pollutants to the POTW. The Permittee must submit this list within two years following the effective date of the NPDES permit (see Part II.G.3 of this permit).
Develop Municipal Code	The Permittee must develop a legally enforceable municipal code to authorize or enable the POTW to apply and enforce the requirements of sections 307 (b) and (c) and 402(b)(8) and (9) of the Act. The draft legal authority must be submitted to EPA for review and comment within one year of the effective date of the permit. Within 180 days following EPA comment, the Permittee must adopt, implement, and enforce the local pretreatment legal authority (see Part II.G.6 and II.G.7 of this permit).
Reporting for Shellfish Program	The permittee must immediately report unauthorized discharges such as collection system overflows, plant bypasses, or failure of disinfection system (see Part III.H).
Nitrogen Optimization Planning	The permittee must conduct Nitrogen Optimization Planning Requirements and provide reports as described (see Part II.A).
AKART Analysis	The Permittee must submit the AKART Analysis (or obtain waiver of the requirement) within 48 months of the effective date of the NPDES permit (see Part II.B).

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I. Limitations and Monitoring Requirements

A. Discharge Authorization

During the effective period of this permit, the permittee is authorized to discharge pollutants from the outfalls specified herein to Port Madison in Puget Sound, within the limits and subject to the conditions set forth herein. This permit authorizes the discharge of only those pollutants resulting from facility processes, waste streams, and operations that have been clearly identified in the permit application process.

B. Effluent Limitations and Monitoring

1. The permittee must limit and monitor discharges from Outfall 001 as specified in Table 1, below. All figures represent maximum effluent limits unless otherwise indicated. The permittee must comply with the effluent limits in the table at all times unless otherwise indicated, regardless of the frequency of monitoring or reporting required by other provisions of this permit.

Table 1. Effluent Limitations and Monitoring Requirements

Parameter	Units	Effluent Limitations			Monitoring Requirements		
		Average Monthly	Average Weekly	Maximum Daily	Sample Location	Sample Frequency	Sample Type
Parameters with Effluent Limits							
Biochemical Oxygen Demand (BOD_5)	mg/L	30	45	--	Influent and Effluent	1/week	24-hour composite
	lbs/day	100	150	--			Calculation[1]
BOD_5 Percent Removal	%	85 (minimum)	--	--	--	1/month	Calculation[2]
Total Suspended Solids (TSS)	mg/L	30	45	--	Influent and Effluent	1/week	24-hour composite
	lbs/day	100	150	--			Calculation[1]
TSS Percent Removal	%	85 (minimum)	--	--	--	1/month	Calculation[2]
Fecal Coliform Bacteria[3]	CFU/ 100 ml	200	400	--	Effluent	3/week	Grab
pH	std units	Between 6.0 – 9.0			Effluent	5/week	Grab

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Parameter	Units	Effluent Limitations			Monitoring Requirements		
		Average Monthly	Average Weekly	Maximum Daily	Sample Location	Sample Frequency	Sample Type
Report Parameters							
Flow	mgd	Report	--	Report	Influent and Effluent	Continuous	Metered/ recorded
Temperature[4]	ºC	Report	--	Report	Effluent	2/week	Grab
Enterococci Bacteria	CFU or MPN/ 100 ml	Report	--	Report	Effluent	1/month	Grab
Carbonaceous Biochemical Oxygen Demand ($CBOD_5$)[5]	mg/L	Report	--	Report	Influent and Effluent	2/month[6]	24-hour composite
Total Organic Carbon[5]	mg/L	--	--	Report	Effluent	1/quarter	24-hour composite
Total Ammonia[5]	mg/L as N	Report	--	Report	Influent and Effluent	2/month[6,7]	24-hour composite
Nitrate + Nitrite Nitrogen[7]	mg/L as N	Report		--	Influent	1/month[7]	24-hour composite
		Report	--	Report	Effluent	2/month[6,7]	24-hour composite
Total Inorganic Nitrogen[7,8]	mg/L as N	Report	--	Report	Effluent	2/month[6]	Calculation
Total Inorganic Nitrogen Load[7,9]	lbs/day	Report	--	--	Effluent	2/month[6]	Calculation
Cumulative Monthly Total Inorganic Nitrogen[7,10]	lbs	Report	--	--	Effluent	1/month	Calculation
Annual Total Inorganic Nitrogen, year to date[7,11]	lbs	Report	--	--	Effluent	1/month	Calculation
Total Kjeldahl Nitrogen	mg/L as N	Report	--	Report	Influent	1/month[7]	24-hour composite

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Parameter	Units	Effluent Limitations			Monitoring Requirements		
		Average Monthly	Average Weekly	Maximum Daily	Sample Location	Sample Frequency	Sample Type
Alkalinity	mg/L as $CaCO_3$	Report	--	Report	Effluent	1/year	Grab
Dissolved Oxygen	mg/L	Report		Report	Effluent	1/month	Grab
Per- and Polyfluoroalkyl Substances (PFAS)[12]	ng/L	Report	--	Report	Influent and Effluent	Quarterly[13]	24-hour composite
	mg/kg dry weight	--	--	Report	Sludge	Quarterly[13]	Grab
Effluent Testing for Permit Renewal							
Permit Application Effluent Testing Data[13]	--				Effluent	1/year	--

Notes (Notes #7-11 are conditions from Ecology's Second Amendment to Order #16892 Section CWA 401 Certification dated May 13, 2022)

1. Loading (in lbs/day) is calculated by multiplying the concentration (in mg/L) by the corresponding flow (in mgd) for the day of sampling and a conversion factor of 8.34. For more information on calculating, averaging, and reporting loads and concentrations see the *NPDES Self-Monitoring System User Guide* (EPA 833-B-85-100, March 1985).
2. Percent Removal. The monthly average percent removal must be calculated from the arithmetic mean of the influent values and the arithmetic mean of the effluent values for that month using the following equation: (average monthly influent concentration – average monthly effluent concentration) ÷ average monthly influent concentration x 100. Influent and effluent samples must be taken over approximately the same time period.
3. The average monthly Fecal Coliform bacteria counts must not exceed a geometric mean of 200/100 ml (Average Weekly Limit), and 400/100ml (Average Monthly Limit) based on a minimum of five samples taken every 3 - 7 days within a calendar month. See Part VI of this permit for a definition of geometric mean. The Department of Ecology provides directions to calculate the monthly and weekly geometric mean in publication No. 04-10-020, Information Manual for Treatment Plant Operators available at: https://fortress.wa.gov/ecy/publications/documents/0410020.pdf.
4. Temperature to be measured during the warmest period of the day.
5. Reporting requirements are conditions from Ecology's Second Amendment to Order #16892 Section CWA 401 Certification dated May 13, 2022.
6. 2/month means two times during each month and on a rotational basis throughout the days of the week, except weekends and holidays.
7. Total Ammonia and Nitrate + Nitrite (influent and effluent) and TKN (influent) samples must be taken on the same calendar day.
8. Calculate the Total Inorganic Nitrogen concentration (mg/L as N) using the following equation:

$$\text{TIN concentration (mg/L as N)} = \text{Total Ammonia (mg/L as N)} + \text{Nitrate plus Nitrite (mg/L as N)}$$

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Parameter	Units	Effluent Limitations			Monitoring Requirements		
		Average Monthly	Average Weekly	Maximum Daily	Sample Location	Sample Frequency	Sample Type

If the Permittee conducts additional Total Ammonia and/or Nitrate + Nitrite Nitrogen sampling during the month, the average of the concentration results must be used in the above equation.

9. Calculate the Total Inorganic Nitrogen load (lbs/day as N) using the following equation:

$$\text{TIN load (lbs/day as N)} = \text{TIN concentration (mg/L as N) x average monthly flow (mgd) x 8.34}$$

10. Calculate the Average Monthly Total Inorganic Nitrogen Load (lbs as N) using the following equation:

$$\text{Monthly average TIN load (lbs as N)} = \text{TIN load (lbs/day as N) x number of days in the calendar month}$$

11. For each discrete 12-month period, calculate the cumulative annual total inorganic nitrogen, year to date using the following calculation:

$$\text{Annual TIN load (lbs as N)} = \sum \text{Monthly average TIN loads, to date}$$

12. See Part I.B.7.
13. Quarters are defined as: January 1 to March 31; April 1 to June 30; July 1 to September 30; and October 1 to December 31. Monitoring for PFAS chemicals is required for 2 years (8 quarters), beginning at the start of the first complete quarter in the third year of the permit term.
14. Effluent Testing Data - See NPDES Permit Application Form 2A, Tables A and B for the lists of pollutants to be included in this testing. The Permittee must use sufficiently sensitive analytical methods in accordance with Part I.B.4 of the Permit. Monitoring results shall be reported in the January DMR of the following year.

2. Narrative limitations for floating, suspended or submerged matter: The permittee must not discharge floating, suspended, or submerged matter of any kind in concentrations causing nuisance or objectionable conditions or that may impair designated beneficial uses.
3. The permittee must collect effluent samples from the effluent stream after the last treatment unit prior to discharge into the receiving waters.
4. For all effluent monitoring, the permittee must use sufficiently sensitive analytical methods which meet the following:
   a) Parameters with an effluent limit. The method must achieve a minimum level (ML) less than the effluent limitation unless otherwise specified in Table 1 Effluent Limitations and Monitoring Requirements.
   b) Parameters that do not have effluent limitations.
      (i) The permittee must use a method that detects and quantifies the level of the pollutant, or
      (ii) The permittee must use a method that can achieve a maximum ML less than or equal to those specified in Appendix A
   c) For parameters that do not have an effluent limit, the permittee may request different MLs. The request must be in writing and must be approved by EPA.

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d) See also Part III.C Monitoring Procedures.

5. For purposes of reporting on the DMR for a single sample, if a value is less than the MDL, the permittee must report "less than {numeric value of the MDL}" and if a value is less than the ML, the permittee must report "less than {numeric value of the ML}."

6. For purposes of calculating monthly averages, zero may be assigned for values less than the MDL, and the {numeric value of the MDL} may be assigned for values between the MDL and the ML. If the average value is less than the MDL, the permittee must report "less than {numeric value of the MDL}" and if the average value is less than the ML, the permittee must report "less than {numeric value of the ML}." If a value is equal to or greater than the ML, the permittee must report and use the actual value. The resulting average value must be compared to the compliance level, the ML, in assessing compliance.

7. Prior to approval of analytical methods for PFAS chemicals under 40 CFR Part 136, the permittee must use the Final EPA Method 1633. After analytical methods for PFAS chemicals are approved under 40 CFR Part 136, the permittee may use any sufficiently sensitive approved analytical method. The PFAS chemicals that must be analyzed are listed in Table 2.

Table 2: PFAS Chemicals to be Analyzed

Target Analyte Name	Abbreviation	CAS Number
Perfluoroalkyl carboxylic acids		
Perfluorobutanoic acid	PFBA	375-22-4
Perfluoropentanoic acid	PFPeA	2706-90-3
Perfluorohexanoic acid	PFHxA	307-24-4
Perfluoroheptanoic acid	PFHpA	375-85-9
Perfluorooctanoic acid	PFOA	335-67-1
Perfluorononanoic acid	PFNA	375-95-1
Perfluorodecanoic acid	PFDA	335-76-2
Perfluoroundecanoic acid	PFUnA	2058-94-8
Perfluorododecanoic acid	PFDoA	307-55-1
Perfluorotridecanoic acid	PFTrDA	72629-94-8
Perfluorotetradecanoic acid	PFTeDA	376-06-7
Perfluoroalkyl sulfonic acids (acid form)		
Perfluorobutanesulfonic acid	PFBS	375-73-5
Perfluoropentansulfonic acid	PFPeS	2706-91-4
Perfluorohexanesulfonic acid	PFHxS	355-46-4
Perfluoroheptanesulfonic acid	PFHpS	375-92-8
Perfluorooctanesulfonic acid	PFOS	1763-23-1
Perfluorononanesulfonic acid	PFNS	68259-12-1

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Perfluorodecanesulfonic acid	PFDS	335-77-3
Perfluorododecanesulfonic acid	PFDoS	79780-39-5
Fluorotelomer sulfonic acids		
1H,1H, 2H, 2H-Perfluorohexane sulfonic acid	4:2FTS	757124-72-4
1H,1H, 2H, 2H-Perfluorooctane sulfonic acid	6:2FTS	27619-97-2
1H,1H, 2H, 2H-Perfluorodecane sulfonic acid	8:2FTS	39108-34-4
Perfluorooctane sulfonamides		
Perfluorooctanesulfonamide	PFOSA	754-91-6
N-methyl perfluorooctanesulfonamide	NMeFOSA	31506-32-8
N-ethyl perfluorooctanesulfonamide	NEtFOSA	4151-50-2
Perfluorooctane sulfonamidoacetic acids		
N-methyl perfluorooctanesulfonamidoacetic acid	NMeFOSAA	2355-31-9
N-ethyl perfluorooctanesulfonamidoacetic acid	NEtFOSAA	2991-50-6
Perfluorooctane sulfonamide ethanols		
N-methyl perfluorooctanesulfonamidoethanol	NMeFOSE	24448-09-7
N-ethyl perfluorooctanesulfonamidoethanol	NEtFOSE	1691-99-2
Per- and Polyfluoroether carboxylic acids		
Hexafluoropropylene oxide dimer acid	HFPO-DA	13252-13-6
4,8-Dioxa-3H-perfluorononanoic acid	ADONA	919005-14-4
Perfluoro-3-methoxypropanoic acid	PFMPA	377-73-1
Perfluoro-4-methoxybutanoic acid	PFMBA	863090-89-5
Nonafluoro-3,6-dioxaheptanoic acid	NFDHA	151772-58-6
Ether sulfonic acids		
9-Chlorohexadecafluoro-3-oxanonane-1-sulfonic acid	9Cl-PF3ONS	756426-58-1
11-Chloroeicosafluoro-3-oxaundecane-1-sulfonic acid	11Cl-PF3OUdS	763051-92-9
Perfluoro(2-ethoxyethane)sulfonic acid	PFEESA	113507-82-7
Fluorotelomer carboxylic acids		
3-Perfluoropropyl propanoic acid	3:3FTCA	356-02-5
2H,2H,3H,3H-Perfluorooctanoic acid	5:3FTCA	914637-49-3
3-Perfluoroheptyl propanoic acid	7:3FTCA	812-70-4

II. Special Conditions

A. Nitrogen Optimization Planning[1]

The Permittee must develop, implement, and maintain a Nitrogen Optimization Plan to evaluate and implement operational strategies for maximizing nitrogen removal

[1] Condition from Ecology's Second Amendment to Order #16892 Section CWA 401 Certification dated May 13, 2022.

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from the existing treatment plant during the permit term. The Permittee must document their actions taken and apply an adaptive management approach at the WWTP. The Permittee will quantify results with required monitoring outlined in Table 1.

The actions described in this section must begin on the effective date of the permit. The Permittee must submit documentation of the Nitrogen Optimization Plan implementation at least nine months prior to the expiration of the permit. The Nitrogen Optimization Plan must include the following components:

1. Treatment Process Performance Assessment: the Permittee must assess the nitrogen removal potential of the current treatment process and have the ability to evaluate optimization strategies prior to implementation.
    a) The Permittee must develop a treatment process assessment method for purposes of evaluating optimization approaches during the permit term.
        (i) Evaluate current (pre-optimization) process performance. Determine the empirical TIN removal rate for the WWTP.
        (ii) Develop an initial assessment approach to evaluate possible optimization strategies at the WWTP prior to and after implementation.
        (iii) Determine the optimization goal for the WWTP. Develop and document a prioritized list of optimization strategies capable of achieving the optimization goal for the WWTP. Update this list as necessary to continuously maintain a selection of strategies for achieving each optimization goal identified.
        (iv) The Permittee may exclude from the initial selection any optimization strategy considered but found to exceed a reasonable implementation cost or timeframe. Documentation must include an explanation of the rationale and financial criteria used for the exclusion determination.
    b) Within 12 months of the permit effective date, identify the optimization strategy selected for implementation. Document the expected percent TIN removal (or the expected reduction in effluent load) for the optimization strategy prior to implementation.
2. The Permittee must document implementation of the selected optimization strategy as it is applied to the existing treatment process during the reporting period. Permittees must document adaptive management applied to optimization strategies following initial implementation through the permit term.
    a) Strategy Implementation: Describe how the selected strategy was implemented during the reporting period, including:
        (i) Initial implementation costs;
        (ii) Length of time for full implementation, including start date;
        (iii) Anticipated and unanticipated challenges;

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(iv) Any impacts to the overall treatment performance as a result of process changes.

b) Load Evaluation: The Permittee must review effluent data collected during the reporting period to determine whether TIN loads are increasing.

(i) Using all accredited monitoring data, determine the facility's annual average TIN concentration and load for each year during the reporting period.

(ii) Determine the treatment plant's TIN removal rate at the end of each year. Compare the removal rate with the pre-optimization rate identified in the assessment described in Section II.A.1.b.

c) Strategy Assessment: Quantify the results of the implemented strategy and compare to the performance metric identified in Section II.A.1.b If the TIN loading increased, apply adaptive management, reevaluate the optimization strategies and the resulting performance to identify the reason. Select a new optimization strategy for implementation and/or revise implementation for better performance. Document any updates to the implementation schedule and overall plan.

3. Influent Nitrogen Reduction Measures/Source Control: The Permittee must investigate opportunities to reduce influent TIN loads from septage handling practices, commercial, dense residential and industrial sources, and submit documentation as part of their documentation of the nitrogen optimization plan implementation. The investigation must:

a) Review non-residential sources of nitrogen and identify any possible pretreatment opportunities.

b) Identify strategies for reducing TIN from new multi-family/dense residential developments and commercial buildings.

B. AKART Analysis[2]

The Permittee must prepare and submit an approvable all known, available and reasonable methods of prevention, control and treatment (AKART) analysis to EPA and Ecology for purposes of evaluating reasonable treatment alternatives capable of reducing TIN.

1. The Permittee must submit this report within 48 months of the effective date. The requirement for this analysis may be waived if the Permittee maintains an annual TIN average of < 10 mg/L and does not document an increase in load through their DMRs.

a) If the Permittee believes they have met the requirements for a waiver, they must submit a letter to the EPA with data supporting this claim and receive

[2] Condition from Ecology's Second Amendment to Order #16892 Section CWA 401 Certification dated May 13, 2022.

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written approval before the deadline for the report. This letter should be submitted via email to EPAR10WD-NPDES@epa.gov with the subject line "CWA NPDES_WA0023256_AKART Analysis Waiver." The file name of the electronic attachment must be as follows: YYYY_MM_DD_WA0023256_AKART Analysis Waiver, where YYYY_MM_DD is the date that the permittee submits the report.

2. The analysis must contain appropriate requirements as described in the following guidance (or the most recent version):
   a) The Criteria for Sewage Works Design (ECY Publication No. 98-37, 2019)
   b) Reclaimed Water Facilities Manual: The Purple Book (ECY Publication No. 15-10-024, 2019)
3. The AKART analysis must include the following elements:
   a) Wastewater Characterization
      (i) Current volumes, flowrates, and growth trends.
      (ii) Current influent and effluent quality.
   b) Treatment Technology Analysis
      (i) Description of current treatment processes.
      (ii) Identification and screening of potential treatment technologies for TIN reduction that achieves AKART for nitrogen removal.
   c) Economic Evaluation
      (i) Develop capital, operation, and maintenance costs and 20-year net present value using the real discount rate in the most current Appendix C to Office of Management and Budget Circular No. A-9411 for each technology alternative evaluated.
      (ii) Provide cost per pound of nitrogen removed.
      (iii) Provide details on basis for current wastewater utility rate structure, including:
         (a) How the utility allocates and recovers costs from customers;
         (b) How frequently rate structures are reviewed;
         (c) The last time rates were adjusted and the reason for that adjustment.
      (iv) Provide impact to current rate structure for each alternative assessed.
   d) Environmental Justice (EJ) Review
      (i) Evaluate the demographics within the sewer service area to identify communities of color, Tribes, indigenous communities, and low-income populations.

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(ii) Identify areas within the service are that exceed the median household income.

(iii) Include and affordability assessment to identify how much overburdened communities identified above can afford to pay for the wastewater utility.

(iv) Propose alternative rate structures or measures that can be taken to prevent adverse effects of rate increases on populations with economic hardships identified above.

(v) Provide information on how recreation and commercial opportunities may be improved for communities identified above as a result of the treatment improvements identified.

e) Selection of the most reasonable treatment alternative.

f) Attainable implementation schedule that includes funding, design, and construction of infrastructure improvement capable of achieving and maintaining AKART.

C. Operation and Maintenance Plan

In addition to the requirements specified in Part IV.E, the permittee must develop or update, and implement an Operations and Maintenance (O&M) Plan for the wastewater treatment facility. Any existing O&M Plan may be modified for compliance with this section. Any changes occurring in the operation of the plant must be reflected within the O&M Plan.

Any permanent process changes resulting from nitrogen optimization implemented based on Part II.A must be reflected in an update to the standard operating procedures in the O&M Plan.[3]

Within 180 days of the effective date of this permit, the permittee must submit written notice to EPA that the O&M Plan has been developed and implemented.

The permittee may submit the written notification as an electronic attachment to the DMR. The file name of the electronic attachment must be as follows: YYYY_MM_DD_WA0023256_O&M_50108, where YYYY_MM_DD is the date that the permittee submits the written notification. The plan must be retained on site and made available to the EPA and the Suquamish Tribe upon request. The permittee must notify EPA of any updates made to their Plan.

D. Quality Assurance Plan (QAP)

The permittee must develop or update its quality assurance plan (QAP) for all monitoring required by this permit. Any existing QAPs may be modified for compliance with this section.

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[3] Condition from Ecology's Second Amendment to Order #16892 Section CWA 401 Certification dated May 13, 2022.

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Within 180 days of the effective date of this permit, the permittee must submit written notice to EPA and the Suquamish Tribe that the QAP has been developed and implemented. The permittee may submit written notification as an electronic attachment to the DMR. The file name of the electronic attachment must be as follows: YYYY_MM_DD_ WA0023256_QAP_55099, where YYYY_MM_DD is the date that the permittee submits the written notification. The plan must be retained on site and made available to the EPA and the Suquamish Tribe upon request.

1. The QAP must be designed to assist in planning for the collection and analysis of effluent and receiving water samples in support of the permit and in explaining data anomalies when they occur.
2. Throughout all sample collection and analysis activities, the permittee must use the EPA-approved QA/QC and chain-of-custody procedures described in *EPA Requirements for Quality Assurance Project Plans* (EPA/QA/R-5) and *Guidance for Quality Assurance Project Plans* (EPA/QA/G-5). The QAP must be prepared in the format that is specified in these documents.
3. At a minimum, the QAP must include the following:
   a) Details on the number of samples, type of sample containers, preservation of samples, holding times, analytical methods, analytical detection and quantitation limits for each target compound, type and number of quality assurance field samples, precision and accuracy requirements, sample preparation requirements, sample shipping methods, and laboratory data delivery requirements.
   b) Map(s) indicating the location of each sampling point.
   c) Qualification and training of personnel.
   d) Name(s), address(es) and telephone number(s) of the laboratories used by or proposed to be used by the permittee.
4. The permittee must amend the QAP whenever there is a modification in sample collection, sample analysis, or other procedure addressed by the QAP.
5. Copies of the QAP must be retained on site and made available to EPA and the Suquamish Tribe upon request.

E. Facility Planning Requirement

1. Design Criteria. The maximum design flows for the permitted facility are:

Table 3. Facility Planning Values

Facility Design Criteria	Value	Units
Maximum Monthly Flow	0.40	mgd
Maximum monthly flow means the largest volume of flow anticipated to occur during a continuous 30-day period, expressed as a daily average.		

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2. Plan for maintaining adequate capacity.
   a) Condition to trigger plan development:
      (i) Each month, the Permittee must record the average daily flow entering the facility for that month.
      (ii) When the actual flow for any three months during a 12-month period exceed the facility planning values listed in Table 3, the permittee must develop a new or updated plan and schedule for continuing to maintain capacity and maintain compliance with effluent limits.
   b) Submittal. The plan must be submitted to EPA within 18 months of exceeding the trigger.
   c) Plan and schedule content. The plan and schedule must identify the actions necessary to maintain adequate capacity and to meet the limits and requirements of the permit. The Permittee must consider the following topics and actions in its plan:
      (i) Analysis of the present design and proposed process modifications
      (ii) Reduction or elimination of excessive infiltration and inflow of uncontaminated ground and surface water into the sewer system
      (iii) Limits on future sewer extensions or connections or additional waste loads
      (iv) Modification or expansion of facilities
      (v) Reduction of industrial or commercial flows or waste loads.

F. Outfall 001 Evaluation Report

Prior to the expiration of this permit, the Permittee shall inspect the submerged portion of the outfall line and diffuser to document its integrity and continued function, to confirm and verify the outfall coordinates and provide an inspection video. The inspection shall evaluate the structural condition of the submarine portion of the outfall, determine whether portions of the outfall are covered by sediments, and determine whether all diffuser ports are flowing freely. The facility must also perform a dye test to determine the structural integrity of the submarine outfall pipe. An Outfall 001 Evaluation Report of this inspection shall be submitted to the EPA, together with next permit application. The permittee must also send copies of the Outfall 001 Evaluation Report to the Suquamish Tribe at the same time as would be required to be submitted to the EPA.

G. Industrial Waste Management

1. The Permittee must not authorize the introduction of pollutants that would inhibit, interfere, or otherwise be incompatible with operation of the treatment works including interference with the use or disposal of municipal sludge.
2. The Permittee must not authorize, under any circumstances, the introduction of the following pollutants to the POTW from any source of nondomestic discharge:

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a) Any pollutant which may cause Pass Through or Interference;

b) Pollutants which create a fire or explosion hazard in the POTW, including, but not limited to, waste streams with a closed cup flashpoint of less than 60° C (140° F) using the test methods specified in 40 CFR 261.21;

c) Pollutants which will cause corrosive structural damage to the POTW, but in no case indirect discharges with a pH of lower than 5.0 s.u., unless the treatment facilities are specifically designed to accommodate such indirect discharges;

d) Solid or viscous pollutants in amounts which will cause obstruction to the flow in the POTW, or other interference with the operation of the POTW;

e) Any pollutant, including oxygen demanding pollutants (e.g., BOD_5), released in an indirect discharge at a flow rate and/or pollutant concentration which will cause Interference with any treatment process at the POTW;

f) Heat in amounts which will inhibit biological activity in the POTW resulting in Interference, but in no case heat in such quantities that the temperature at the POTW treatment plant exceeds 40° C (104° F) unless the Approval Authority, upon request of the POTW, approves alternate temperature limits;

g) Petroleum oil, nonbiodegradable cutting oil, or products of mineral oil origin in amounts that will cause Interference or Pass Through at the POTW;

h) Pollutants which result in the presence of toxic gases, vapors, or fumes within the POTW in a quantity that may cause acute worker health and safety problems;

i) Any trucked or hauled pollutants, except at discharge points designated by the POTW

j) Any specific pollutant which exceeds a local limitation established by the Permittee in accordance with the requirements of 40 CFR 403.5(c) and (d).

3. The Permittee must develop and maintain a master list of the industrial users introducing pollutants to the POTW. Industrial user means any source of indirect discharge from a non-domestic source. This list must identify:

a) Names and addresses of all industrial users;

b) Which industrial users are significant industrial users (SIUs) (see Paragraph 5 of this Part);

c) Which SIUs are subject to categorical Pretreatment Standards (see 40 CFR 405-471);

d) Which standards are applicable to each industrial user (if any);

e) Which industrial users are subject to local standards that are more stringent than the categorical Pretreatment Standards; and,

f) Which industrial users are subject only to local requirements.

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4. The Permittee must submit this list, along with a summary description of the sources and information gathering methods used to develop this list, to EPA within two years following the effective date of the NPDES permit. The permittee may submit the list as an electronic attachment to NetDMR. The file name of the electronic attachment must be as follows: YYYY_MM_DD_WA0023256_Industrial User_12099, where YYYY_MM_DD is the date that the permittee submits the written notification.
5. For the purposes of this list development, the term SIU means:
   a) All industrial users subject to Categorical Pretreatment Standards under 40 CFR 403.6 and 40 CFR chapter I, subchapter N; and
   b) Any other industrial user that:
      (i) discharges an average of 25,000 gallons per day or more of process wastewater to the POTW (excluding sanitary, noncontact cooling and boiler blowdown wastewater);
      (ii) contributes a process waste stream which makes up 5 percent or more of the average dry weather hydraulic or organic capacity of the POTW treatment plant; or
      (iii) is designated as such by EPA or the Permittee on the basis that the industrial user has a reasonable potential for adversely affecting the POTW's operation or for violation any Pretreatment Standard or requirement in accordance with 40 CFR 403.8(f)(6).
6. The Permittee must have or develop a legally enforceable municipal code to authorize or enable the POTW to apply and enforce the requirements of sections 307 (b) and (c) and 402(b)(8) and (9) of the Act and comply with the minimum requirements of 40 CFR 403.8(f)(1). The Permittee must notify EPA in writing that the Code has been developed within one year of the effective date of the permit. Within three years of the effective date of the permit, the Permittee must adopt, implement, and enforce the local pretreatment legal authority.
7. The Permittee must submit the municipal code to the Director, Enforcement and Compliance Assurance Division, via email with the subject line "CWA NPDES_WA0023256_Municipal Code." The file name of the electronic attachment must be as follows: YYYY_MM_DD_WA0023256_Municipal Code, where YYYY_MM_DD

H. is the date that the permittee submits the report. Emergency Response and Public Notification Plan

1. The permittee must develop and implement an overflow emergency response and public notification plan that identifies measures to protect public health from overflows that may endanger health and unanticipated bypasses or upsets that exceed any effluent limitation in the permit. At a minimum the plan must include mechanisms to:

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a) Ensure that the permittee is aware (to the greatest extent possible) of all overflows from portions of the collection system over which the permittee has ownership or operational control and unanticipated bypass or upset that exceed any effluent limitation in the permit;

b) Ensure appropriate responses including assurance that reports of an overflow or of an unanticipated bypass or upset that exceed any effluent limitation in the permit are immediately dispatched to appropriate personnel for investigation and response;

c) Ensure immediate notification to the public, health agencies, and other affected public entities (including public water systems). The overflow response plan must identify the public health and other officials who will receive immediate notification;

d) Ensure that appropriate personnel are aware of and follow the plan and are appropriately trained; and

e) Provide emergency operations.

2. The Permittee must submit written notice to EPA that the plan has been developed and implemented within 180 days of the effective date of this permit. Any existing emergency response and public notification plan may be modified for compliance with this section.

3. The Permittee may submit the written notification as an electronic attachment to the DMR. The file name of the electronic attachment must be as follows: YYYY_MM_DD_WA0023256_ERPNP, where YYYY_MM_DD is the date that the permittee submits the written notification.

III. Monitoring, Recording and Reporting Requirements

A. Representative Sampling (Routine and Non-Routine Discharges)

Samples and measurements taken for the purpose of monitoring must be representative of the monitored activity.

In order to ensure that the effluent limits set forth in this permit are not violated at times other than when routine samples are taken, the permittee must collect additional samples at the appropriate outfall whenever any discharge occurs that may reasonably be expected to cause or contribute to a violation that is unlikely to be detected by a routine sample.

The permittee must analyze the additional samples for those parameters limited in Part I.B of this permit that are likely to be affected by the discharge.

The permittee must collect such additional samples as soon as the spill, discharge, or bypassed effluent reaches the outfall. The samples must be analyzed in accordance with Part III.C, *Monitoring Procedures,* of this permit. The permittee must report all additional monitoring in accordance with Part III.D, *Additional Monitoring by Permittee,* of this permit.

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B. Reporting of Monitoring Results

The permittee must submit monitoring data and other reports electronically using NetDMR.

1. Monitoring data must be submitted electronically to EPA no later than the 20th of the month following the completed reporting period.
2. The permittee must sign and certify all DMRs, and all other reports, in accordance with the requirements of Part V.E, *Signatory Requirements*, of this permit.
3. The permittee must submit copies of the DMRs and other reports to the Suquamish Tribe. Submissions to the Suquamish Tribe should be sent via email to Alison O'Sullivan at aosullivan@suquamish.nsn.us.
4. Submittal of Reports as NetDMR Attachments. Unless otherwise specified in this permit, the permittee may submit all reports to EPA and the Suquamish Tribe as NetDMR attachments rather than as hard copies. The file name of the electronic attachment must be as follows: YYYY_MM_DD_WA0023256_Report Type Name_Identifying Code, where YYYY_MM_DD is the date that the permittee submits the attachment.
5. The permittee may use NetDMR after requesting and receiving permission from US EPA Region 10. NetDMR is accessed from: https://netdmr.epa.gov/netdmr/public/home.htm.

C. Monitoring Procedures

Monitoring must be conducted according to test procedures approved under 40 CFR 136, unless another method is required under 40 CFR subchapters N or O, or other test procedures have been specified in this permit or approved by EPA as an alternate test procedure under 40 CFR 136.5.

D. Additional Monitoring by Permittee

If the permittee monitors any pollutant more frequently than required by this permit, using test procedures approved under 40 CFR 136 or as specified in this permit, the permittee must include the results of this monitoring in the calculation and reporting of the data submitted in the DMR.

Upon request by EPA, the permittee must submit results of any other sampling, regardless of the test method used.

E. Records Contents

Records of monitoring information must include:

1. the date, exact place, and time of sampling or measurements;
2. the name(s) of the individual(s) who performed the sampling or measurements;
3. the date(s) analyses were performed;
4. the names of the individual(s) who performed the analyses;

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5. the analytical techniques or methods used; and
6. the results of such analyses.

F. Retention of Records

The permittee must retain records of all monitoring information, including, all calibration and maintenance records and all original strip chart recordings for continuous monitoring instrumentation, copies of all reports required by this permit, copies of DMRs, a copy of the NPDES permit, and records of all data used to complete the application for this permit, for a period of at least five years from the date of the sample, measurement, report or application. This period may be extended by request of EPA at any time.

G. Twenty-four Hour Notice of Noncompliance Reporting

1. The permittee must report the following occurrences of noncompliance by telephone within 24 hours from the time the permittee becomes aware of the circumstances:
   a) any noncompliance that may endanger health or the environment;
   b) any unanticipated bypass that exceeds any effluent limitation in the permit (See Part IV.F, *Bypass of Treatment Facilities* of this permit);
   c) any upset that exceeds any effluent limitation in the permit (See Part IV.G, *Upset Conditions* of this permit); or
   d) any overflow prior to the treatment works over which the permittee has ownership or has operational control. An overflow is any spill, release or diversion of municipal sewage including:
      (i) an overflow that results in a discharge to waters of the United States; and
      (ii) an overflow of wastewater, including a wastewater backup into a building (other than a backup caused solely by a blockage or other malfunction in a privately-owned sewer or building lateral) that does not reach waters of the United States.
2. The permittee must also provide a written submission within five days of the time that the permittee becomes aware of any event required to be reported under Paragraph 1, above. The written submission must contain:
   a) a description of the noncompliance and its cause;
   b) the period of noncompliance, including exact dates and times;
   c) the estimated time noncompliance is expected to continue if it has not been corrected; and
   d) steps taken or planned to reduce, eliminate, and prevent recurrence of the noncompliance.
   e) if the noncompliance involves an overflow, the written submission must contain:

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(i) The location of the overflow;

(ii) The receiving water (if there is one);

(iii) An estimate of the volume of the overflow;

(iv) A description of the sewer system component from which the release occurred (e.g., manhole, constructed overflow pipe, crack in pipe);

(v) The estimated date and time when the overflow began and stopped or will be stopped;

(vi) The cause or suspected cause of the overflow;

(vii) Steps taken or planned to reduce, eliminate, and prevent reoccurrence of the overflow and a schedule of major milestones for those steps;

(viii) An estimate of the number of persons who came into contact with wastewater from the overflow; and

(ix) Steps taken or planned to mitigate the impact(s) of the overflow and a schedule of major milestones for those steps.

3. The Director of the Enforcement and Compliance Assurance Division may waive the written report on a case-by-case basis if the oral report has been received within 24 hours by the NPDES Compliance Hotline in Seattle, Washington, by telephone, (206) 553-1846.

4. The permittee must sign and certify the report in accordance with the requirements of Part V.E, Signatory Requirements. Reports must be submitted via email to R10enforcement@epa.gov with the subject line "CWA NPDES_WA0023256_Noncompliance Report." The file name of the electronic attachment must be as follows: YYYY_MM_DD_WA0023256_Noncompliance Report, where YYYY_MM_DD is the date that the permittee submits the report. A copy must also be sent to the Suquamish Tribe. Submissions to the Suquamish Tribe should be sent via email to Alison O'Sullivan at aosullivan@suquamish.nsn.us.

H. Shellfish Program

Reporting for Shellfish Program: Unauthorized discharges such as collection system overflows, plant bypasses, or failure of disinfection system, shall be reported immediately by telephone to EPA's NPDES Compliance Hotline at (206) 553-1846, to the Washington State Department of Ecology, Kitsap Public Health District at (360) 728-2235, and to the Washington State Department of Health, Shellfish Program. The Department of Ecology's Northwest Regional Office 24-hour number is (425) 649-7000, and the Department of Health's Shellfish Program office number is (360) 236-3330 during normal working hours and (360) 789-8962 outside normal working hours.

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I. Other Noncompliance Reporting

The permittee must report all instances of noncompliance, not required to be reported within 24 hours, at the time that monitoring reports for Part III.B of this permit, *Reporting of Monitoring Results* are submitted. The reports must contain the information listed in Part III.G.2 of this permit.

J. Public Notification

The permittee must immediately notify the public, health agencies and other affected entities (e.g., public water systems) of any overflow which the permittee owns or has operational control; or any unanticipated bypass or upset that exceeds any effluent limitation in the permit in accordance with the notification procedures developed in accordance with Part II.H of this permit.

K. Notice of New Introduction of Toxic Pollutants

The permittee must notify the Director of the Water Division in writing of:

1. Any new introduction of pollutants into the POTW from an indirect discharger which would be subject to Sections 301 or 306 of the Act if it were directly discharging those pollutants; and
2. Any substantial change in the volume or character of pollutants being introduced into the POTW by a source introducing pollutants into the POTW at the time of issuance of the permit.
3. For the purposes of this section, adequate notice must include information on:
   a) The quality and quantity of effluent to be introduced into the POTW, and
   b) Any anticipated impact of the change on the quantity or quality of effluent to be discharged from the POTW.
4. The permittee must notify the Director of the Water Division via email at EPAR10WD-NPDES@epa.gov with the subject line "CWA NPDES_WA0023256_New Pollutants." The file name of the electronic attachment must be as follows: YYYY_MM_DD_WA0025658_New Pollutants, where YYYY_MM_DD is the date that the permittee submits the notice.

L. Compliance Schedules

Reports of compliance or noncompliance with, or any progress reports on, interim and final requirements contained in any compliance schedule of this permit must be submitted no later than 14 days following each schedule date.

IV. Compliance Responsibilities

A. Duty to Comply

The permittee must comply with all conditions of this permit. Any permit noncompliance constitutes a violation of the Act and is grounds for enforcement action, for permit termination, revocation and reissuance, or modification, or for denial of a permit renewal application.

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B. Penalties for Violations of Permit Conditions

1. Civil and Administrative Penalties. Pursuant to 40 CFR Part 19 and the Act, any person who violates section 301, 302, 306, 307, 308, 318 or 405 of the Act, or any permit condition or limitation implementing any such sections in a permit issued under section 402, or any requirement imposed in a pretreatment program approved under sections 402(a)(3) or 402(b)(8) of the Act, is subject to a civil penalty not to exceed the maximum amounts authorized by Section 309(d) of the Act and the Federal Civil Penalties Inflation Adjustment Act (28 USC § 2461 note) as amended by the Debt Collection Improvement Act (31 USC § 3701 note) (currently $66,712 per day for each violation).

2. Administrative Penalties. Any person may be assessed an administrative penalty by the Administrator for violating section 301, 302, 306, 307, 308, 318 or 405 of this Act, or any permit condition or limitation implementing any of such sections in a permit issued under section 402 of this Act. Pursuant to 40 CFR Part 19 and the Act, administrative penalties for Class I violations are not to exceed the maximum amounts authorized by Section 309(g)(2)(A) of the Act and the Federal Civil Penalties Inflation Adjustment Act (28 USC § 2461 note) as amended by the Debt Collection Improvement Act (31 USC § 3701 note) (currently $26,685 per violation, with the maximum amount of any Class I penalty assessed not to exceed $66,712). Pursuant to 40 CFR Part 19 and the Act, penalties for Class II violations are not to exceed the maximum amounts authorized by Section 309(g)(2)(B) of the Act and the Federal Civil Penalties Inflation Adjustment Act (28 USC § 2461 note) as amended by the Debt Collection Improvement Act (31 USC § 3701 note) (currently $26,685 per day for each day during which the violation continues, with the maximum amount of any Class II penalty not to exceed $333,552).

3. Criminal Penalties:

   a) Negligent Violations. The Act provides that any person who negligently violates sections 301, 302, 306, 307, 308, 318, or 405 of the Act, or any condition or limitation implementing any of such sections in a permit issued under section 402 of the Act, or any requirement imposed in a pretreatment program approved under section 402(a)(3) or 402(b)(8) of the Act, is subject to criminal penalties of $2,500 to $25,000 per day of violation, or imprisonment of not more than 1 year, or both. In the case of a second or subsequent conviction for a negligent violation, a person shall be subject to criminal penalties of not more than $50,000 per day of violation, or by imprisonment of not more than 2 years, or both.

   b) Knowing Violations. Any person who knowingly violates such sections, or such conditions or limitations is subject to criminal penalties of $5,000 to $50,000 per day of violation, or imprisonment for not more than 3 years, or both. In the case of a second or subsequent conviction for a knowing violation, a person shall be subject to criminal penalties of not more than

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$100,000 per day of violation, or imprisonment of not more than 6 years, or both.

c) Knowing Endangerment. Any person who knowingly violates section 301, 302, 303, 306, 307, 308, 318 or 405 of the Act, or any permit condition or limitation implementing any of such sections in a permit issued under section 402 of the Act, and who knows at that time that he thereby places another person in imminent danger of death or serious bodily injury, shall, upon conviction, be subject to a fine of not more than $250,000 or imprisonment of not more than 15 years, or both. In the case of a second or subsequent conviction for a knowing endangerment violation, a person shall be subject to a fine of not more than $500,000 or by imprisonment of not more than 30 years, or both. An organization, as defined in section 309(c)(3)(B)(iii) of the Act, shall, upon conviction of violating the imminent danger provision, be subject to a fine of not more than $1,000,000 and can be fined up to $2,000,000 for second or subsequent convictions.

d) False Statements. The Act provides that any person who falsifies, tampers with, or knowingly renders inaccurate any monitoring device or method required to be maintained under this permit shall, upon conviction, be punished by a fine of not more than $10,000, or by imprisonment for not more than 2 years, or both. If a conviction of a person is for a violation committed after a first conviction of such person under this paragraph, punishment is a fine of not more than $20,000 per day of violation, or by imprisonment of not more than 4 years, or both. The Act further provides that any person who knowingly makes any false statement, representation, or certification in any record or other document submitted or required to be maintained under this permit, including monitoring reports or reports of compliance or non-compliance shall, upon conviction, be punished by a fine of not more than $10,000 per violation, or by imprisonment for not more than 6 months per violation, or by both.

C. Need to Halt or Reduce Activity not a Defense

It shall not be a defense for the permittee in an enforcement action that it would have been necessary to halt or reduce the permitted activity in order to maintain compliance with this permit.

D. Duty to Mitigate

The permittee must take all reasonable steps to minimize or prevent any discharge in violation of this permit that has a reasonable likelihood of adversely affecting human health or the environment.

E. Proper Operation and Maintenance

The permittee must at all times properly operate and maintain all facilities and systems of treatment and control (and related appurtenances) which are installed or used by the permittee to achieve compliance with the conditions of this permit. Proper operation and maintenance also include adequate laboratory controls and

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appropriate quality assurance procedures. This provision requires the operation of back-up or auxiliary facilities or similar systems which are installed by the permittee only when the operation is necessary to achieve compliance with the conditions of the permit.

F. Bypass of Treatment Facilities

1. Bypass not exceeding limitations. The permittee may allow any bypass to occur that does not cause effluent limitations to be exceeded, but only if it also is for essential maintenance to assure efficient operation. These bypasses are not subject to the provisions of Paragraphs 2 and 3 of this Part.
2. Notice.
   a) Anticipated bypass. If the permittee knows in advance of the need for a bypass, it must submit prior written notice, if possible, at least 10 days before the date of the bypass.
   b) Unanticipated bypass. The permittee must submit notice of an unanticipated bypass as required under Part III.G, *Twenty-four Hour Notice of Noncompliance Reporting* of this permit.
3. Prohibition of bypass.
   a) Bypass is prohibited, and the Director of the Enforcement and Compliance Assurance Division may take enforcement action against the permittee for a bypass, unless:
      (i) The bypass was unavoidable to prevent loss of life, personal injury, or severe property damage;
      (ii) There were no feasible alternatives to the bypass, such as the use of auxiliary treatment facilities, retention of untreated wastes, or maintenance during normal periods of equipment downtime. This condition is not satisfied if adequate back-up equipment should have been installed in the exercise of reasonable engineering judgment to prevent a bypass that occurred during normal periods of equipment downtime or preventive maintenance; and
      (iii) The permittee submitted notices as required under Paragraph 2of this Part.
   b) The Director of the Enforcement and Compliance Assurance Division may approve an anticipated bypass, after considering its adverse effects, if the Director determines that it will meet the three conditions listed above in Paragraph 3.a of this Part.

G. Upset Conditions

1. Effect of an upset. An upset constitutes an affirmative defense to an action brought for noncompliance with such technology-based permit effluent limitations if the permittee meets the requirements of Paragraph 2 of this Part. No

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determination made during administrative review of claims that noncompliance was caused by upset, and before an action for noncompliance, is final administrative action subject to judicial review.

2. Conditions necessary for a demonstration of upset. To establish the affirmative defense of upset, the permittee must demonstrate, through properly signed, contemporaneous operating logs, or other relevant evidence that:
   a) An upset occurred and that the permittee can identify the cause(s) of the upset;
   b) The permitted facility was at the time being properly operated;
   c) The permittee submitted notice of the upset as required under Part III.G *Twenty-four Hour Notice of Noncompliance Reporting* of this permit, and
   d) The permittee complied with any remedial measures required under Part IV.D, *Duty to Mitigate* of this permit.
3. Burden of proof. In any enforcement proceeding, the permittee seeking to establish the occurrence of an upset has the burden of proof.

H. Toxic Pollutants

The permittee must comply with effluent standards or prohibitions established under Section 307(a) and with standards for sewage sludge use or disposal established under section 405(d) of the Act for toxic pollutants within the time provided in the regulations that establish those standards or prohibitions, even if the permit has not yet been modified to incorporate the requirement.

I. Planned Changes

The permittee must give written notice to the Director of the Water Division as specified in Part III.K.4 of this permit, as soon as possible of any planned physical alterations or additions to the permitted facility whenever:

1. The alteration or addition to a permitted facility may meet one of the criteria for determining whether a facility is a new source as determined in 40 CFR 122.29(b); or
2. The alteration or addition could significantly change the nature or increase the quantity of pollutants discharged. This notification applies to pollutants that are not subject to effluent limitations in this permit.
3. The alteration or addition results in a significant change in the permittee's sludge use or disposal practices, and such alteration, addition, or change may justify the application of permit conditions that are different from or absent in the existing permit, including notification of additional use or disposal sites not reported during the permit application process or not reported pursuant to an approved land application site.

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J. Anticipated Noncompliance

The permittee must give written advance notice to the Director of the Enforcement and Compliance Assurance Division of any planned changes in the permitted facility or activity that may result in noncompliance with this permit.

K. Reopener

This permit may be reopened to include any applicable standard for sewage sludge use or disposal promulgated under section 405(d) of the Act. The Director may modify or revoke and reissue the permit if the standard for sewage sludge use or disposal is more stringent than any requirements for sludge use or disposal in the permit, or controls a pollutant or practice not limited in the permit.

V. General Provisions

A. Permit Actions

This permit may be modified, revoked and reissued, or terminated for cause as specified in 40 CFR 122.62, 122.64, or 124.5. The filing of a request by the permittee for a permit modification, revocation and reissuance, termination, or a notification of planned changes or anticipated noncompliance does not stay any permit condition.

B. Duty to Reapply

If the permittee intends to continue an activity regulated by this permit after the expiration date of this permit, the permittee must apply for and obtain a new permit. In accordance with 40 CFR 122.21(d), and unless permission for the application to be submitted at a later date has been granted by the Regional Administrator, the permittee must submit a new application at least 180 days before the expiration date of this permit.

C. Duty to Provide Information

The permittee must furnish to EPA and the Suquamish Tribe, within the time specified in the request, any information that EPA and the Suquamish Tribe may request to determine whether cause exists for modifying, revoking and reissuing, or terminating this permit, or to determine compliance with this permit. The permittee must also furnish to EPA or Suquamish Tribe, upon request, copies of records required to be kept by this permit.

D. Other Information

When the permittee becomes aware that it failed to submit any relevant facts in a permit application, or that it submitted incorrect information in a permit application or any report to EPA or the Suquamish Tribe, it must promptly submit the omitted facts or corrected information in writing.

E. Signatory Requirements

All applications, reports or information submitted to EPA and the Suquamish Tribe must be signed and certified as follows.

1. All permit applications must be signed as follows:

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a) For a corporation: by a responsible corporate officer.

b) For a partnership or sole proprietorship: by a general partner or the proprietor, respectively.

c) For a municipality, state, federal, Indian tribe, or other public agency: by either a principal executive officer or ranking elected official.

2. All reports required by the permit and other information requested by EPA or the Suquamish Tribe, must be signed by a person described above or by a duly authorized representative of that person. A person is a duly authorized representative only if:

   a) The authorization is made in writing by a person described above;

   b) The authorization specifies either an individual or a position having responsibility for the overall operation of the regulated facility or activity, such as the position of plant manager, operator of a well or a well field, superintendent, position of equivalent responsibility, or an individual or position having overall responsibility for environmental matters for the company; and

   c) The written authorization is submitted to the Director of the Enforcement and Compliance Assurance Division and the Suquamish Tribe.

3. Changes to authorization. If an authorization under Paragraph 2 of this Part is no longer accurate because a different individual or position has responsibility for the overall operation of the facility, a new authorization satisfying the requirements of Paragraph 2 of this Part must be submitted to the Director of the Enforcement and Compliance Assurance Division and to the Suquamish Tribe, prior to or together with any reports, information, or applications to be signed by an authorized representative.

4. Certification. Any person signing a document under this Part must make the following certification:

   "I certify under penalty of law that this document and all attachments were prepared under my direction or supervision in accordance with a system designed to assure that qualified personnel properly gather and evaluate the information submitted. Based on my inquiry of the person or persons who manage the system, or those persons directly responsible for gathering the information, the information submitted is, to the best of my knowledge and belief, true, accurate, and complete. I am aware that there are significant penalties for submitting false information, including the possibility of fine and imprisonment for knowing violations."

F. Availability of Reports

In accordance with 40 CFR Part 2, information submitted to EPA pursuant to this permit may be claimed as confidential by the permittee. In accordance with the Act,

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permit applications, permits and effluent data are not considered confidential. Any confidentiality claim must be asserted at the time of submission by stamping the words "confidential business information" on each page containing such information. If no claim is made at the time of submission, EPA may make the information available to the public without further notice to the permittee. If a claim is asserted, the information will be treated in accordance with the procedures in 40 CFR 2, Subpart B (Public Information) and 41 Fed. Reg. 36902 through 36924 (September 1, 1976), as amended.

G. Inspection and Entry

The permittee must allow the Director of the Enforcement and Compliance Assurance Division, EPA Region 10; and, the Suquamish Tribe, or an authorized representative (including an authorized contractor acting as a representative of the Administrator), upon the presentation of credentials and other documents as may be required by law, to:

1. Enter upon the permittee's premises where a regulated facility or activity is located or conducted, or where records must be kept under the conditions of this permit;
2. Have access to and copy, at reasonable times, any records that must be kept under the conditions of this permit;
3. Inspect at reasonable times any facilities, equipment (including monitoring and control equipment), practices, or operations regulated or required under this permit; and
4. Sample or monitor at reasonable times, for the purpose of assuring permit compliance or as otherwise authorized by the Act, any substances or parameters at any location.

H. Property Rights

The issuance of this permit does not convey any property rights of any sort, or any exclusive privileges, nor does it authorize any injury to persons or property or invasion of other private rights, nor any infringement of federal, tribal, state or local laws or regulations.

I. Transfers

This permit is not transferable to any person except after written notice to the Director of the Water Division as specified in Part III.K.4. The Director may require modification or revocation and reissuance of the permit to change the name of the permittee and incorporate such other requirements as may be necessary under the Act. (*See* 40 CFR 122.61; in some cases, modification or revocation and reissuance is mandatory).

J. State Laws

Nothing in this permit shall be construed to preclude the institution of any legal action or relieve the permittee from any responsibilities, liabilities, or penalties established

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pursuant to any applicable state law or regulation under authority preserved by Section 510 of the Act.

VI. DEFINITIONS

1. "Act" means the Clean Water Act.
2. "Administrator" means the Administrator of the EPA, or an authorized representative.
3. Approval Authority means the Administrator of the EPA, or an authorized representative.
4. "Average monthly discharge limitation" means the highest allowable average of "daily discharges" over a calendar month, calculated as the sum of all "daily discharges" measured during a calendar month divided by the number of "daily discharges" measured during that month.
5. "Average weekly discharge limitation" means the highest allowable average of "daily discharges" over a calendar week, calculated as the sum of all "daily discharges" measured during a calendar week divided by the number of "daily discharges" measured during that week.
6. "Best Management Practices" (BMPs) means schedules of activities, prohibitions of practices, maintenance procedures, and other management practices to prevent or reduce the pollution of waters of the United States. BMPs also include treatment requirements, operating procedures, and practices to control plant site runoff, spillage or leaks, sludge or waste disposal, or drainage from raw material storage areas.
7. "Bypass" means the intentional diversion of waste streams from any portion of a treatment facility.
8. "Composite" - see "24-hour composite".
9. "Daily discharge" means the discharge of a pollutant measured during a calendar day or any 24-hour period that reasonably represents the calendar day for purposes of sampling. For pollutants with limitations expressed in units of mass, the "daily discharge" is calculated as the total mass of the pollutant discharged over the day. For pollutants with limitations expressed in other units of measurement, the "daily discharge" is calculated as the average measurement of the pollutant over the day.
10. "Director of the Enforcement and Compliance Assurance Division" means the Director of the Enforcement and Compliance Assurance Division, EPA Region 10, or an authorized representative.
11. "Director of the Water Division" means the Water Division, EPA Region 10, or an authorized representative.
12. "DMR" means discharge monitoring report.
13. "Ecology" means Washington State Department of Ecology.
14. "EPA" means the United States Environmental Protection Agency.

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15. "Geometric Mean" means the nth root of a product of n factors, or the antilogarithm of the arithmetic mean of the logarithms of the individual sample values.
16. "Grab" sample is an individual sample collected over a period of time not exceeding 15 minutes.
17. "Indirect Discharge" means the introduction of pollutants into a POTW from any non-domestic source regulated under section 307(b), (c) or (d) of the Act.
18. "Industrial User" means a source of "Indirect Discharge."
19. "Interference" means a Discharge which, alone or in conjunction with a discharge or discharges from other sources, both: 1) Inhibits or disrupts the POTW, its treatment processes or operations, or its sludge processes, use or disposal; and 2) Therefore is a cause of a violation of any requirement of the POTW's NPDES permit (including an increase in the magnitude or duration of a violation) or of the prevention of sewage sludge use or disposal in compliance with the following statutory provisions and regulations or permits issued thereunder (or more stringent State or local regulations): Section 405 of the Act, the Solid Waste Disposal Act (SWDA) (including title II, more commonly referred to as the Resource Conservation and Recovery Act (RCRA), and including State regulations contained in any State sludge management plan prepared pursuant to subtitle D of the SWDA), the Clean Air Act, the Toxic Substances Control Act, and the Marine Protection, Research and Sanctuaries Act.
20. "Maximum daily discharge limitation" means the highest allowable "daily discharge."
21. "Method Detection Limit (MDL)" means the minimum measured concentration of a substance that can be reported with 99% confidence that the measured concentration is distinguishable from method blank results.
22. "Minimum Level (ML)" means either the sample concentration equivalent to the lowest calibration point in a method or a multiple of the method detection limit (MDL). Minimum levels may be obtained in several ways: They may be published in a method; they may be sample concentrations equivalent to the lowest acceptable calibration point used by a laboratory; or they may be calculated by multiplying the MDL in a method, or the MDL determined by a lab, by a factor.
23. "National Pollutant Discharge Elimination System (NPDES)" means, the national program for issuing, modifying, revoking and reissuing, terminating, monitoring and enforcing permits, and enforcing pretreatment requirements, under sections 307, 402, 318, and 405 of the Act.
24. "Pass Through" means a Discharge which exits the POTW into waters of the United States in quantities or concentrations which, alone or in conjunction with a discharge or discharges from other sources, is a cause of a violation of any requirement of the POTW's NPDES permit (including an increase in the magnitude or duration of a violation).
25. "QA/QC" means quality assurance/quality control.

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26. "Regional Administrator" means the Regional Administrator of Region 10 of the EPA, or the authorized representative of the Regional Administrator.
27. "Severe property damage" means substantial physical damage to property, damage to the treatment facilities which causes them to become inoperable, or substantial and permanent loss of natural resources which can reasonably be expected to occur in the absence of a bypass. Severe property damage does not mean economic loss caused by delays in production.
28. "Upset" means an exceptional incident in which there is unintentional and temporary noncompliance with technology-based permit effluent limitations because of factors beyond the reasonable control of the permittee. An upset does not include noncompliance to the extent caused by operational error, improperly designed treatment facilities, inadequate treatment facilities, lack of preventive maintenance, or careless or improper operation.
29. "24-hour composite" sample means a combination of at least 8 discrete sample aliquots of at least 100 milliliters, collected over periodic intervals from the same location, during the operating hours of a facility over a 24-hour period. The composite must be flow proportional. The sample aliquots must be collected and stored in accordance with procedures prescribed in the most recent edition of Standard Methods for the Examination of Water and Wastewater.

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APPENDIX A

Minimum Levels

The Table below lists the maximum Minimum Level (ML) for pollutants not subject to concentration effluent limits in the permit. The permittee may request different MLs. The request must be in writing and must be approved by EPA. If the Permittee is unable to obtain the required ML in its effluent due to matrix effects, the Permittee must submit a matrix-specific detection limit (MDL) and a ML to EPA with appropriate laboratory documentation.

Pollutant & CAS No. (if available)	Minimum Level (ML) µg/L unless specified
Biochemical oxygen demand	2 mg/L
Chlorine, total residual (7782-50-5)	50.0
Dissolved oxygen	+/- 0.2 mg/L
Mercury, total (7439-97-6)	0.0005
Nitrate + nitrite nitrogen (as N)	100
Nitrogen, total Kjeldahl (as N) (7727-37-9)	300
Oil and grease (HEM) (hexane extractable material)	5,000
pH	N/A
Phosphorus, total (as P)	10
Soluble reactive phosphorus (as P)	10
Temperature	+/- 0.2º C
Total ammonia (as N) (7664-41-7)	50
Total dissolved solids	20 mg/L
Total suspended solids	5 mg/L

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Fact Sheet Addendum for Proposal of Additional Conditions

The U.S. Environmental Protection Agency (EPA)
Proposes to Reissue a National Pollutant Discharge Elimination System (NPDES) Permit to Discharge Pollutants Pursuant to the Provisions of the Clean Water Act (CWA) to:

Suquamish Wastewater Treatment Plant
Kitsap County Public Works
18000 Suquamish Way NE
Suquamish, Washington 98392

Public Notice Start Date: May 14, 2024
Public Notice Expiration Date: June 13, 2024

Technical Contact: Sally Goodman
206-553-0782
800-424-4372, ext. 0782 (within Alaska, Idaho, Oregon, and Washington)
goodman.sally@epa.gov

EPA Re-Proposes to Reissue NPDES Permit
EPA proposes to reissue the NPDES permit for the facility referenced above. This is the second public comment period on the draft permit. EPA is seeking comment on the new conditions that have been added to the draft permit since the previous comment period. Accordingly, EPA is only seeking comment on the following proposed changes:

- Addition of per- and polyfluoroalkyl substances (PFAS) monitoring requirements
- Reduction in frequency of enterococci bacteria monitoring

This Fact Sheet includes:

- Information on public comment, public hearing, and appeal procedures
- Information supporting the addition of permit conditions related to PFAS monitoring and reduction of enterococci bacteria monitoring.

State Certification
The EPA requested final 401 certification from the Washington Department of Ecology (Ecology) on September 17, 2019. Ecology provided certification with conditions on December 16, 2019, and subsequently provided amendments to the certification conditions

on November 12, 2020 and May 13, 2022. The re-proposed draft permit includes and notes these certification conditions. The EPA is not accepting comments on these conditions because they are required to be incorporated into the permit pursuant to CWA section 401(d).

Public Comment

Pursuant to 40 CFR 124.14(c), the EPA is only accepting comments on aspects of the draft permit, listed above, that are different from those in the draft permit that was issued for public comment on September 19, 2019, and excluding those conditions added as a result of 401 certification. Comments submitted previously on the first public comment period need not be resubmitted.

The EPA requests that all comments or requests for a public hearing be submitted via email to Sally Goodman (goodman.sally@epa.gov). If you are unable to submit comments via email, please call 206-553-0782. Persons wishing to comment on, or request a public hearing for, the re-proposed draft permit for this facility may do so by the expiration date of the public comment period. A request for a public hearing must state the nature of the issues to be raised as well as the requester's name, address, and telephone number. All comments and requests for public hearings must be submitted to the EPA as described above.

After the Public Notice expires, the EPA will make a final decision regarding permit issuance based on all comments received during both comment periods. The permit will become effective no less than 30 days after the issuance date unless an appeal is submitted to the Environmental Appeals Board within 30 days pursuant to 40 CFR § 124.19.

Documents are Available for Review

The draft and re-proposed permits, the fact sheets, and other information can be found online at: https://www.epa.gov/npdes-permits/npdes-permit-suquamish-wastewater-treatment-plant-washington.

I. Description of EPA's Re-Proposal

A. Background

On September 19, 2019, the EPA issued a draft permit for the Suquamish Wastewater Treatment Plant (WWTP) for public review, with a comment deadline of October 21, 2019. Since the initial comment period, the EPA has determined that certain changes are necessary.

B. Facility & Receiving Water Information

The initial Fact Sheet, published on September 19, 2019, contains information about the WWTP and the receiving waters to which the WWTP discharges. No changes have been made since that time.

C. Permit Changes Subject to the Re-Proposal

The following sections describe the changes made to the draft permit that are subject to the re-proposal.

1. *PFAS Monitoring Requirement*

PFAS are a group of synthetic chemicals that have been in use since the 1940s. PFAS are found in a wide array of consumer and industrial products. Due to their widespread use and persistence in the environment, most people in the United States have been exposed to PFAS. Discharges of PFAS above certain levels may cause adverse effects to human health and/or aquatic life. Since the initial public notice of this draft permit, the EPA has developed its strategy to protect communities and the environment from PFAS in the nation's waters, including issuing guidelines for monitoring provisions in NPDES Permits[1] and issuing the first ever national drinking water standard for PFAS.

Given the new guidelines and since PFAS chemicals are persistent in the environment and may lead to adverse human health and environmental effects, the EPA is adding PFAS monitoring requirements to the draft permit. Section I.B of the draft permit requires that the permittee conduct quarterly influent, effluent, and sludge sampling for PFAS chemicals for two years. The monitoring requirements for PFAS chemicals are deferred until the third and fourth years of the permit term (beginning during the first complete quarter of the third year). This will give the permittee time to plan for this new monitoring requirement (e.g., to obtain funding, train employees, and find a suitable contract laboratory).

The purpose of these monitoring and reporting requirements is to better understand potential discharges of PFAS from this facility and to inform future permitting decisions, including the potential development of water quality-based effluent limits. The EPA is authorized to require this monitoring and reporting pursuant to CWA section 308(a).

The EPA notes that there is currently not an analytical method approved in 40 CFR Part 136 for PFAS. As stated in 40 CFR 122.44(i)(1)(iv)(B), in the case of pollutants or

[1] https://www.epa.gov/system/files/documents/2022-12/NPDES_PFAS_State%20Memo_December_2022.pdf

pollutant parameters for which there are no approved methods under 40 CFR Part 136 or methods are not otherwise required under 40 CFR chapter I, subchapter N or O, monitoring shall be conducted according to a test procedure specified in the permit for such pollutants or pollutant parameters. Therefore, the permit specifies that until there is an analytical method approved in 40 CFR Part 136 for PFAS, monitoring shall be conducted using Final EPA Method 1633.

2. *Enterococci Bacteria Monitoring Frequency*

The EPA included monitoring for enterococci bacteria in the original draft permit because of the update to Washington's WQS for the protection of water contact recreational uses, which replaced fecal coliform criteria with criteria for enterococci bacteria in marine waters. Since it is a new standard, there are no enterococci monitoring data for the facility and the EPA could not assess reasonable potential or develop an effluent limit. The goal of monitoring is to build a data set so that reasonable potential can be evaluated at the next permit issuance. EPA has determined that the requirement of 3/week monitoring for enterococci is unnecessary to simply collect a baseline dataset and has reduced the monitoring requirement in Table 1 of the permit to 1/month.

STATE OF WASHINGTON
DEPARTMENT OF ECOLOGY
PO Box 47600 • Olympia, WA 98504-7600 • 360-407-6000
711 for Washington Relay Service • Persons with a speech disability can call 877-833-6341

December 16, 2019

Susan Poulsom, P.E., Manager
NPDES Permits Unit
United States Environmental Protection Agency - Region 10
1200 Sixth Avenue, Suite 155, OWW
Seattle, WA 98101

RE: Clean Water Act Section 401 Final Certification for EPA National Pollutant Discharge Elimination System Permit No. WA0023256 – Suquamish Wastewater Treatment Plant

Dear Susan Poulsom:

This letter is in response to the U.S. Environmental Protection Agency's (EPA) letter, dated September 17, 2019, requesting Washington State Department of Ecology (Ecology) provide a Clean Water Act Section 401 Certification for the National Pollutant Discharge Elimination System (NPDES) Permit (WA0023256) for Suquamish Wastewater Treatment Plant.

With this Section 401 Water Quality Certification, Ecology certifies NPDES Permit No. WA0023256 (Permit) with conditions as found in Order No. 16892. The Enclosed Order may be appealed by following the procedures described in the Order.

If you have any questions or would like to discuss these matters further, please contact Eleanor Ott, P.E. at eleanor.ott@ecy.wa.gov or (360) 407-6433.

Sincerely,

Heather R. Bartlett
Water Quality Program Manager

Enclosure

cc: Kai Shum, Permit Writer, Region 10 EPA
Loree' Randall, Department of Ecology, SEA Program
Vincent McGowan, P.E., Program Development Services Section Manager, Department of Ecology, Water Quality Program
ecyrefedpermits@ecy.wa.gov

By Certified Mail: 9489 0090 0027 6066 2468 53

IN THE MATTER OF GRANTING A WATER QUALITY CERTIFICATION TO U.S. Environmental Protection Agency in accordance with 33 U.S.C. 1341 (FWPCA § 401), RCW 90.48.120, RCW 90.48.260 and Chapter 173-201A WAC	))))))))	**ORDER # 16892**

TO: UNITED STATES ENVIRONMENTAL PROTECTION AGENCY
REGION 10
ATTN: Susan Poulsom
1200 Sixth Ave, Suite 155, OWW
Seattle, WA 98101

On September 17, 2019, the U.S. Environmental Protection Agency (EPA) requested a Section 401 Water Quality Certification for the NPDES permit authorizing discharges to a water of the state (defined in RCW 90.48) from the Suquamish Wastewater Treatment Plant (WWTP). This Order and 401 Certification (Certification) imposes additional conditions, beyond the conditions of the draft NPDES permit, on the Applicant or Permittee.

The draft NPDES permit covers the discharge of pollutants from the Suquamish WWTP to Port Madison, Puget Sound.

This Certification is based on the terms and conditions contained in the proposed draft NPDES permit. If EPA issues a final NPDES permit that contains any changes from the draft NPDES permit that do not include requirements outlined in this Certification, Ecology reserves the right to either modify or revoke this Certification. In accordance with 40 CFR 124.53(e)(3), Ecology has determined that no condition in the draft NPDES permit may be made less stringent without violating requirements in Washington State law. Ecology reserves the right to modify or revoke this Certification if there is no longer reasonable assurance that there will be compliance with 33 U.S.C §§ 1311, 1312, 1313, 1316 and 1317 due to changes in the operation of the facility, changes in the characteristics of the waters into which discharges occur, changes in water quality criteria applicable to those waters, or changes to applicable effluent limits or other requirements.

AUTHORITIES:

In exercising authority under 33 U.S.C. § 1341, 16 U.S.C. § 1456, RCW 90.48.120, and RCW 90.48.260, Ecology has examined EPA's request for CWA 401 certification of the draft permit pursuant to the following:

1. Conformance with applicable water quality-based, technology-based, and toxic or pretreatment effluent limitations as provided under 33 U.S.C. §1311, 1312, 1313, 1316, and 1317 (FWPCA §301, 302, 303, 306 and 307);

2. Conformance with the state water quality standards contained in Chapter 173-201A WAC and authorized by 33 U.S.C. §1313 and by Chapter 90.48 RCW, and with other applicable state laws; and

3. Conformance with the provision of using all known, available and reasonable methods to prevent and control pollution of state waters as required by RCW 90.48.010.

4. Conformance with Washington's prohibition on discharges that cause or tend to cause pollution of waters of the state of Washington. RCW 90.48.080

WATER QUALITY CERTIFICATION CONDITIONS:

With this Certification and through issuance of this Order, Ecology certifies that it has reasonable assurance that the activity as proposed and conditioned by this Certification will be conducted in a manner that will not violate applicable water quality standards and other appropriate requirements of state law. In view of the foregoing and in accordance with 33 U.S.C. §1341, RCW 90.48.120, RCW 90.48.260 Chapter 173-200 WAC and Chapter 173-201A WAC, water quality certification is granted to the Applicant subject to the conditions within this Order and NPDES Permit No. WA0023256.

Certification of the Applicant's proposed final permits does not authorize the Permittee to exceed applicable state surface water quality standards (Chapter 173-201A WAC), ground water standards (Chapter 173-200 WAC) or sediment quality standards (Chapter 173-204 WAC), standards in the EPA's Revision of certain Federal water quality criteria applicable to Washington (40 CFR 131.45), and other appropriate requirements of State law.

A. General Conditions

1. For purposes of this Order, the term "Applicant" shall mean U.S. Environmental Protection Agency.
2. For purposes of this Order, the term "Permittee" shall mean Kitsap County.
3. The Applicant shall enforce the permit and ensure that the Permittee complies with the conditions of the permits at all times.
4. Nothing in this Certification waives Ecology's authority to issue additional orders if Ecology determines that further actions are necessary to implement the water quality laws of the state. Further, Ecology retains continuing jurisdiction to make modifications hereto through supplemental orders, if additional impacts due to project construction or operation are identified (*e.g.*, violations of water quality standards, downstream erosion, etc.), or if additional conditions are necessary to further protect water quality.
5. In the event of changes or amendments to the state water quality, ground water quality, or sediment standards, or changes in or amendments to the state Water Pollution Control Act (RCW 90.48) or the federal Clean Water Act, Ecology may issue an amendment to this Certification to incorporate any such changes or amendments applicable to this project.
6. Failure of any person or entity to comply with this Certification may result in the issuance of civil penalties or other actions, whether administrative or judicial, to enforce the terms of this Certification.

B. Water Quality

1. This Certification does not authorize exceedances of water quality standards established in WAC 173-201A. (WAC 173-201A-510(1), 173-240-080)
2. This Certification authorizes a mixing zone per WAC 173-201A-400.
3. Nutrient Control and Reduction: (RCW 90.48.080, 90.54.020(3)(b))

   Nutrients discharged from wastewater treatment plants contribute to low dissolved oxygen (D.O.) levels, below state water quality criteria, in Puget Sound. Nitrogen is the limiting nutrient in Puget Sound waters, and total inorganic nitrogen (TIN) is the form of nitrogen more available for algal growth that drives eutrophication and the dissolved oxygen impairment. All wastewater discharges to Puget Sound containing inorganic nitrogen contribute to the D.O. impairment.

   The Permittee's discharge contains inorganic nitrogen, and the NPDES permit must require the Permittee to control nutrients consistent with the Clean Water Act and Washington's Water Pollution Control Act. Water quality based effluent limits (WQBELs) are required for wastewater treatment plants discharging to surface waters when the discharge has reasonable potential to cause or contribute to an in-stream excursion above a narrative or numeric State water quality criteria (40 CFR 122.44(d)(1)(iii)).

   Washington State does not have numeric criteria for nitrogen from which to derive a WQBEL, and Ecology uses D.O. as a surrogate which requires modeling

to demonstrate water quality impacts from a discharge.

The nitrogen in the Permittee's discharge has reasonable potential to contribute to far-field water quality impacts. For this permit, implementing a discharge-specific numeric WQBEL for nitrogen is infeasible. This is due to the additional modeling scenarios necessary to quantify both the Permittee's far-field water quality effect and the corresponding effluent limit necessary to prevent an exceedance of the D.O. standard.

40 CFR 122.44(k) states that best management practices (BMPs) to control or abate the discharge of pollutants are acceptable when numeric effluent limitations are infeasible. Ecology believes that a combination of a nutrient load cap based on current nutrient discharge levels, treatment efficiency optimization, and facility planning constitutes a suite of BMPs that complies with 40 CFR 122.44(k). EPA must revaluate this limit in consultation with Ecology during development of the next permit iteration.

EPA provided Ecology with effluent data collected from 2016 to 2019. Ecology calculated an annual TIN load cap of 14,691 lbs, which must be included as a Permit condition. Compliance with the annual TIN cap is assessed at the end of each 12-month period following the effective date of the permit.

Optimization of treatment performance is an adaptive management strategy the Permittee can use to stay below the annual load cap. Ecology expects these facility specific operational efforts to be initiated following permit issuance. See section 4 of this certification for planning requirements related to optimization. Any major process optimization must be reflected in an update to the standard operating procedures in the Permittee's Operation and Maintenance manual. The Permittee must alert EPA of any updates made in their plan.

3. Monitoring Requirements: (WAC 173-220-210)

The Permittee must report the monthly load and the cumulative load during the annual reporting period. Results must be submitted in the discharge monitoring report. The Permit must contain the following effluent monitoring frequencies for purposes of tracking compliance with the annual TIN cap.

Parameter	**Units & Specifications**	**Minimum Sampling Frequency**	**Sample Type**
Final wastewater effluent			
Final Wastewater Effluent means wastewater exiting the last treatment process or operation. Typically, this is after or at the exit from the chlorine contact chamber or other disinfection process. The total ammonia and nitrate plus nitrate samples must be taken on the same calendar day.			
Flow, monthly average	MGD	Monthly	metered/recorded
Total Ammonia	mg/L as N	Monthly	Grab

Nitrate plus Nitrite Nitrogen	mg/L as N	Monthly	Grab
Total Inorganic Nitrogen [1]	mg/L as N	Monthly	Calculated
Total Inorganic Nitrogen Load [2]	Lbs/day	Monthly	Calculated
Average Monthly Total Inorganic Nitrogen [3]	Lbs	Monthly	Calculated
Annual Total Inorganic Nitrogen, year to date [4]	Lbs	Monthly	Calculated

[1] Calculate the total inorganic nitrogen concentration (mg/L as N) using the following equation:

TIN concentration (mg/L as N)
= Total Ammonia (mg/L as N) + Nitrate plus Nitrite (mg/L as N)

If the Permittee conducts additional total ammonia and/or nitrate plus nitrite sampling during the month, the average of the concentration results must be used in the above equation.

[2] Calculate the total inorganic nitrogen load (lbs/day as N) using the following equation:

TIN load (lbs/day as N)
= TIN concentration (mg/L as N) x average monthly flow (mgd) x 8.34

[3] Calculate the monthly average total inorganic nitrogen load (lbs as N) using the following equation:

Monthly average TIN load (lbs as N)
= TIN load (lbs/day as N) x number of days in the calendar month

[4] For each discrete 12-month period, calculate the cumulative annual total inorganic nitrogen, year to date using the following calculation:

Annual TIN load (lbs as N) = $\sum$ Monthly average TIN loads, to date

4. Planning Requirements: (WAC 173-201A-510(4)(b)(ii), 173-240-060, 173-240-080)

   a. The Permittee must submit an optimization plan identifying achievable improvements for maintaining compliance with the TIN cap no later than nine months following the permit effective date.

   b. With the next permit application, or nine months following any exceedance of the annual TIN load cap, the Permittee must submit a nutrient reduction evaluation report individually or in collaboration with other Puget Sound Permittees identifying options and planning level costs for potential treatment upgrades. The Permittee must develop an approvable scope of work for this study in conjunction with EPA and Ecology.

   c. The Permittee must develop a formal engineering report with selection of a preferred design alternative if Ecology develops a facility-specific numeric

WQBEL for nitrogen during the permit term. If required, this document must be submitted within 18-months of initial notification from Ecology.

C. Timing Requirements

1. This Certification is valid until the expiration date including any administrative extension or termination date of NPDES Permit No. WA0023256.

D. Notification Requirements

1. The Applicant shall enforce and the Permittee must comply with all the reporting and notification conditions of the NPDES permit, including conditions of the permit requiring the Permittee to report to Ecology.

YOUR RIGHT TO APPEAL

You have a right to appeal this Order to the Pollution Control Hearing Board (PCHB) within 30 days of the date of receipt of this Order. The appeal process is governed by Chapter 43.21B RCW and Chapter 371-08 WAC. "Date of receipt" is defined in RCW 43.21B.001(2).

To appeal you must do all of the following within 30 days of the date of receipt of this Order:

- File your appeal and a copy of this Order with the PCHB (see addresses below). Filing means actual receipt by the PCHB during regular business hours.
- Serve a copy of your appeal and this Order on Ecology in paper form - by mail or in person. (See addresses below.) E-mail is not accepted.

You must also comply with other applicable requirements in Chapter 43.21B RCW and Chapter 371-08 WAC.

ADDRESS AND LOCATION INFORMATION

Street Addresses	Mailing Addresses
Department of Ecology Attn: Appeals Processing Desk 300 Desmond Drive SE Lacey, WA 98503	**Department of Ecology** Attn: Appeals Processing Desk PO Box 47608 Olympia, WA 98504-7608
Pollution Control Hearings Board 1111 Israel Road SW STE 301 Tumwater, WA 98501	**Pollution Control Hearings Board** PO Box 40903 Olympia, WA 98504-0903

CONTACT INFORMATION

Please direct all questions about this Order to:

Eleanor Ott, P.E.
Department of Ecology
P.O. Box 47600
Olympia, WA 98503-7600

Phone: 360-407-6433
Email: eleanor.ott@ecy.wa.gov

MORE INFORMATION

- **Pollution Control Hearings Board Website**
  http://www.eluho.wa.gov/Board/PCHB
- **Chapter 43.21B RCW - Environmental and Land Use Hearings Office – Pollution Control Hearings Board**
  http://apps.leg.wa.gov/RCW/default.aspx?cite=43.21B
- **Chapter 371-08 WAC – Practice And Procedure**
  http://apps.leg.wa.gov/WAC/default.aspx?cite=371-08
- **Chapter 34.05 RCW – Administrative Procedure Act**
  http://apps.leg.wa.gov/RCW/default.aspx?cite=34.05
- **Chapter 90.48 RCW – Water Pollution Control**
  http://apps.leg.wa.gov/RCW/default.aspx?cite=90.48
- **Chapter 173.204 Washington Administrative Code (WAC) Sediment Management Standards**
  https://apps.leg.wa.gov/wac/default.aspx?cite=173-204
- **Chapter 173-200 WAC Water Quality Standards for Ground Waters of the State of Washington**
  https://apps.leg.wa.gov/wac/default.aspx?cite=173-200
- **Chapter 173-201A WAC Water Quality Standards for Surface Waters of the State of Washington**
  https://apps.leg.wa.gov/wac/default.aspx?cite=173-201A

SIGNATURE

Heather R. Bartlett
Water Quality Program Manager
Department of Ecology
State of Washington

NORTHWEST ENVIRONMENTAL ADVOCATES

October 21, 2019

Jocelyn W. Jones
Washington State Department of Ecology
P.O. Box 47600
Olympia, WA 98504-7600 *via email only*: jocelyn.jones@ecy.wa.gov

Re: Request for Section 401 Water Quality Certification for Suquamish Wastewater Treatment Plant in Kitsap County

Dear Ms. Jones:

This letter constitutes the comments of Northwest Environmental Advocates (NWEA) on the requested 401 Certification for the proposed issuance of Kitsap County Public Works NPDES Permit No. WA0023256 for the Suquamish Wastewater Treatment Plant. As discussed in detail in the attached comments to the Environmental Protection Agency (EPA) on the proposed permit, because the draft permit fails to provide any reasonable assurance that the activity as proposed and conditioned will be conducted in a manner that will comply with applicable water quality standards and other appropriate requirements of state law, Ecology may not issue the requested Certification under section 401 of the Clean Water Act, 33 U.S.C. § 1341.

Under section 401(a) of the CWA, "[a]ny applicant for a Federal license or permit to conduct any activity . . . which may result in any discharge into the navigable water[s] shall provide the licensing or permitting agency a certification from the State in which the discharge originates[.]" 33 U.S.C. § 401(a)(1). A state's § 401 power to deny or condition federal environmental permits allows a state to influence—or simply veto—certain federal activities. *See, e.g., PUD No. 1 of Jefferson County v. Washington Dept. of Ecology*, 511 U.S. 700, 712 (1994) (holding that states have authority to restrict federal activity pursuant to § 401(d)); *S.D. Warren Co. v. Maine Bd. of Environmental Protection*, 547 U.S. 370 (2006) (noting that states have the "primary responsibilities and rights . . . to prevent, reduce, and eliminate pollution."). The purpose of section 401 is to give states a measure of control over federally-permitted projects within their jurisdiction that may harm water quality. *S.D. Warren Co.*, 547 U.S. at 380 (citing S. Rep. No. 92-414, p. 69 (1971) (provision must have "a broad reach" if it is to realize the Senate's goal: to give states the authority to "deny a permit and thereby prevent a Federal license or permit from issuing to a discharge within such State."). Here, the Suquamish Sewage Treatment Plant requires a National Pollutant Discharge Elimination System (NPDES) permit from the

Environmental Protection Agency, and such a permit cannot be issued without the required water quality certification from Ecology.

Under U.S. Supreme Court precedent arising in a case argued by the Washington Department of Ecology, section 401 authority is broad, and it allows a state agency to condition or deny a project based on any adverse impact to water quality—not just the discharge that triggers section 401 oversight. *PUD No. 1*, 511 U.S. at 710-13 ("[O]nce the threshold condition, the existence of a discharge, is satisfied . . . the certifying state or tribe may consider and impose conditions on the project activity in general, and not merely on the discharge, if necessary to assure compliance with the CWA and any other appropriate requirement of state or tribal laws"). The *PUD No. 1* holding also confirms that § 401 authority may be used to prevent or mitigate violations of all the elements of state water quality standards—not just numeric criteria. 511 U.S. 700 at 714-15. Washington has adopted water quality standards to protect "public health and public enjoyment of the waters and the propagation and protection of fish, shellfish, and wildlife." WAC 173-201A-010(1).

Ecology has repeatedly noted, in exercising its authority under 33 U.S.C. § 1341, the department must review an application for a 401 Certification for:

1. Conformance with the state water quality standards contained in Chapter 173-201A WAC and authorized by 33 U.S.C. §1313 and by Chapter 90.48 RCW, and with other applicable state laws;
2. Conformance with applicable water quality-based, technology-based, and toxic or pretreatment effluent limitations as provided under 33 U.S.C. §§1311, 1312, 1313, 1316, and 1317; and
3. Conformance with the provision of using all known, available, and reasonable methods to prevent and control pollution of state waters as required by RCW 90.48.010.

Only when Ecology has reasonable assurance that a project will not violate these requirements may a certification issue. 40 C.F.R. § 121.2(a)(4). As discussed in detail in the attached comments on the proposed NPDES permit, this standard is not and cannot be met here.

First, discharges of nitrogen to Puget Sound, directly and indirectly via tributaries, are by definition causing or contributing to violations of water quality standards, including the numeric criteria for dissolved oxygen, the narrative criterion that prohibits deleterious material that causes adverse effects, and the state's antidegradation policy. Specifically, Ecology has determined that nutrient discharges from sewage treatment plants discharging to Puget Sound are causing or contributing to violations of dissolved oxygen water quality standards in Puget Sound. *See* Ecology, *Focus on: Water Quality Permitting to Control Nutrients in Puget Sound* (Aug. 2019) at 1. In addition, Ecology most recently confirmed that nitrogen discharges to Puget

Sound are responsible for violations of the narrative criteria, leading to profound consequences for the ecosystem, such as: increased acidification, which can prevent shellfish and other marine organisms from forming shells; shifts in the number and types of bottom-dwelling invertebrates; increases in abundance of macroalgae, which can impair the health of eelgrass beds; seasonal reductions in fish habitat and intensification of fish kill events; and potential disruption of the food web. Finally, nitrogen discharges from this and other facilities are harming existing and designated uses, which is a violation of Tier I of the antidegradation policy.

Ecology has been clear that "[t]he dominant human sources are through marine point source discharges of treated municipal wastewater. Watershed inflows, which include both natural and human components, deliver nitrogen to the surface waters of South and Central Puget Sound." Ecology, *South Puget Sound Dissolved Oxygen Study Water Quality Model Calibration and Scenarios* (March 2014) at13-14; *see also* Ecology, *Puget Sound and the Straits Dissolved Oxygen Assessment Impacts of Current and Future Human Nitrogen Sources and Climate Change through 2070* (March 2014) at 7 ("Human nitrogen contributions from the U.S. and Canada to the Salish Sea have the greatest impacts on DO in portions of South and Central Puget Sound. Marine point sources cause greater decreases in DO than watershed inflows now and into the future."). Ecology's determination has not changed over time. *See* Ecology, *Focus on: Water Quality Permitting to Control Nutrients in Puget Sound* at 1 ("Discharges of excess nutrients to Puget Sound from domestic sewage treatment plants (WWTPs) are significantly contributing to low oxygen levels in Puget Sound. Ecology must require WWTPs to control nutrients consistent with the US Clean Water Act and Washington's Water Pollution Control Act."). Thus, all current point source discharges of nitrogen to Puget Sound, including from this permittee, are causing or contributing to violations of water quality standards in Puget Sound.

Second, the proposed permit fails to impose the applicable water quality-based and technology-based effluent limitations required under the law. EPA's regulations implementing section 301(b)(1)(C) of the CWA requires that permits include limits for all pollutants or parameters which are or may be discharged at a level which will cause, have the reasonable potential to cause, or contribute to an excursion above any State or Tribal water quality standard, including narrative criteria for water quality. 40 C.F.R. § 122.44(d)(1). Given the potential impact this facility is having water quality—as discussed above and in the attached comments—here EPA must certainly conduct a reasonable potential analysis. However, the Fact Sheet demonstrates that EPA did not assess whether this discharge has the reasonable potential to cause or contribute to violations of water quality standards, and did not use procedures to account for existing controls on point and nonpoint sources of nutrients and parameters affecting dissolved oxygen and the narrative criterion as required by federal regulations. EPA Fact Sheet at 18. Instead, EPA merely concludes, in a sentence that is not complete, that "[i]n this case because there are no approved TMDLs that specify wasteload allocations for this discharge." *Id*. This failure alone is sufficient grounds for Ecology to deny the requested Certification.

Finally, the proposed permit fails to ensure the facility will comply with the state's technology-based permit requirement of "all known, available, and reasonable methods of prevention, control, and treatment" or "AKART. "AKART shall represent the most current methodology that can be reasonably required for preventing, controlling, or abating the pollutants associated with a discharge." WAC 173-201A-020. The AKART standard is required for all dischargers. RCW 90.54.020(3)(b), 90.54.040; WAC 173-220-130(1)(a). AKART applies to discharges from domestic wastewater facilities. *Id.*; WAC 173-221-010. Currently, enhanced secondary and tertiary treatment for the removal, control, and treatment of nutrients is a known method of removing nitrogen. *See, e.g.*, Ecology, *Technical and Economic Evaluation of Nitrogen and Phosphorus Removal at Municipal Wastewater Treatment Facilities* (June 2011). These treatments are available methods for removal, control, and treatment of nitrogen. *See, e.g., id.* Therefore, the use of enhanced secondary and/or tertiary treatment for removal of nitrogen is AKART. While this facility may be using AKART, EPA does not mention anything about AKART in its fact sheet.

As a result, Ecology cannot issue the requested certification for the permit, as proposed. If Ecology intends to issue a certification with the conditions necessary to ensure compliance with the state's water quality standard and other requirements, Ecology will have no choice but to do all of the work EPA has failed to complete. That will require Ecology first to determine what level of treatment is necessary to comply with the AKART standard. Once that is established, Ecology will then need to (1) identify the applicable water quality standards; (2) characterize effluent and receiving water; (3) determine the need for water quality-based effluent limits, and; (4) calculate water quality-based effluent limits for the facility. The resulting technology-based and water quality-based effluent limitations will then need to be embodied in enforceable requirements, along with the necessary monitoring and reporting elements to support those conditions, that must be identified as conditions to be included in the permit. 33 U.S.C. § 1341(d). Absent the development and imposition of such terms and conditions, Ecology must deny the requested Certification.

Sincerely,

Nina Bell
Executive Director

Attachment: Letter from Nina Bell, NWEA, to Kai Shum, EPA, Re: Draft NPDES Permit No. WA0023256 Kitsap County Public Works Suquamish Wastewater Treatment Plant (Oct. 21, 2019) with attachments forwarded by separate emails.

APPENDIX H
VISUAL HYDRAULICS
SUMMARY REPORT

Visual Hydraulics Summary Report - Hydraulic Analysis

Project: **Suquamish_WWTP_Exist.vhf**
Company: **Consor**
Date: **10/23/2024**

Current flow conditions

Forward Flow =	1.07 mgd
Return I Flow =	-----
Return II Flow =	-----
Return III Flow =	-----

Section Description	Water Surface Elevation
Starting water surface elevation	**73.4**
Eff_Weir	**75.1**
Weir invert (top of weir) = 75	
Weir length = 16 ft	
Weir 'C' coefficient = 3.33	
Flow over weir = 1.07 mgd	
Weir submergence = unsubmerged	
Head over weir = 0.1 ft	
UV_Channel	**75.1**
Channel shape = Rectangular	
Manning's 'n' = 0.013	
Channel length = 43 ft	
Channel width/diameter = 1.75 ft	
Flow = 1.07 mgd	
Downstream channel invert = 73.5	
Channel slope = 0 ft/ft	
Channel side slope = not applicable	
Area of flow = 2.8 ft^2	
Hydraulic radius = 0.566	
Normal depth = infinite	
Critical depth = 0.3 ft	
Depth downstream = 1.6 ft	
Bend loss = 0 ft	
Depth upstream = 1.6 ft	
Velocity = 0.59 ft/s	
Flow profile = Horizontal	

Section Description	Water Surface Elevation

UV_EQ_Box **75.1**

Channel shape = Rectangular
Manning's 'n' = 0.013
Channel length = 4 ft
Channel width/diameter = 3.5 ft
Flow = 1.07 mgd
Downstream channel invert = 70.66
Channel slope = 0 ft/ft
Channel side slope = not applicable
Area of flow = 15.55 ft^2
Hydraulic radius = 1.256
Normal depth = infinite
Critical depth = 0.19 ft
Depth downstream = 4.44 ft
Bend loss = 0 ft
Depth upstream = 4.44 ft
Velocity = 0.11 ft/s
Flow profile = Horizontal

UV_Inlet_Pipe **75.2**

Pipe shape = Circular
Diameter = 12 in
Length = 2.5 ft
Flow = 1.07 mgd
Friction method = Manning's Equation
Friction factor = 0.013
Total fitting K value = 1.25
Pipe area = 0.79 ft^2
Pipe hydraulic radius = 0.25
Age factor = 1
Solids factor = 1
Velocity = 2.11 ft/s
Friction loss = 0.01 ft
Fitting loss = 0.09 ft
Total loss = 0.09 ft

Eff_Flow_Mtr_Pipe **76.21**

Pipe shape = Circular
Diameter = 6 in
Length = 11 ft
Flow = 1.07 mgd
Friction method = Manning's Equation
Friction factor = 0.013
Total fitting K value = 0.05
Pipe area = 0.2 ft^2
Pipe hydraulic radius = 0.125

Section Description	Water Surface Elevation
Age factor = 1 Solids factor = 1 Velocity = 8.43 ft/s Friction loss = 0.95 ft Fitting loss = 0.06 ft Total loss = 1.01 ft	
Common_Eff_Pipe	**76.22**
Pipe shape = Circular Diameter = 12 in Length = 8.5 ft Flow = 1.07 mgd Friction method = Manning's Equation Friction factor = 0.013 Total fitting K value = 0 Pipe area = 0.79 ft² Pipe hydraulic radius = 0.25 Age factor = 1 Solids factor = 1 Velocity = 2.11 ft/s Friction loss = 0.02 ft Fitting loss = 0 ft Total loss = 0.02 ft	
SBR2_Eff_Pipe	**Off-line**
SBR1_Eff_Pipe	**77.54**
Pipe shape = Circular Diameter = 12 in Length = 46 ft Flow = 2.14 mgd Friction method = Manning's Equation Friction factor = 0.013 Total fitting K value = 3.33 Pipe area = 0.79 ft² Pipe hydraulic radius = 0.25 Age factor = 1 Solids factor = 1 Velocity = 4.22 ft/s Friction loss = 0.4 ft Fitting loss = 0.92 ft Total loss = 1.31 ft	
EQ Pipe	**76.76**
Pipe shape = Circular Diameter = 12 in	

Section Description	Water Surface Elevation
Length = 175 ft	
Flow = 1.07 mgd	
Friction method = Manning's Equation	
Friction factor = 0.013	
Total fitting K value = 2.4	
Pipe area = 0.79 ft²	
Pipe hydraulic radius = 0.25	
Age factor = 1	
Solids factor = 1	
Velocity = 2.11 ft/s	
Friction loss = 0.38 ft	
Fitting loss = 0.17 ft	
Total loss = 0.54 ft	
SBR1_Basin	**77.54**
Channel shape = Rectangular	
Manning's 'n' = 0.013	
Channel length = 58 ft	
Channel width/diameter = 23 ft	
Flow = 2.14 mgd	
Downstream channel invert = 70.66	
Channel slope = 0 ft/ft	
Channel side slope = not applicable	
Area of flow = 158.19 ft^2	
Hydraulic radius = 4.304	
Normal depth = infinite	
Critical depth = 0.09 ft	
Depth downstream = 6.88 ft	
Bend loss = 0 ft	
Depth upstream = 6.88 ft	
Velocity = 0.02 ft/s	
Flow profile = Horizontal	
SBR1_Max_Elev	**90.66**
Constant elevation = 90.66	
SBR1_Inf_Pipe	**90.91**
Pipe shape = Circular	
Diameter = 12 in	
Length = 46.5 ft	
Flow = 1.07 mgd	
Friction method = Manning's Equation	
Friction factor = 0.013	
Total fitting K value = 2.2	
Pipe area = 0.79 ft²	
Pipe hydraulic radius = 0.25	
Age factor = 1	

Section Description	Water Surface Elevation
Solids factor = 1 Velocity = 2.11 ft/s Friction loss = 0.1 ft Fitting loss = 0.15 ft Total loss = 0.25 ft	
SBR1_16_Inf_Pipe	**90.92**
Pipe shape = Circular Diameter = 16 in Length = 14 ft Flow = 1.07 mgd Friction method = Manning's Equation Friction factor = 0.013 Total fitting K value = 0 Pipe area = 1.4 ft² Pipe hydraulic radius = 0.333 Age factor = 1 Solids factor = 1 Velocity = 1.19 ft/s Friction loss = 0.01 ft Fitting loss = 0 ft Total loss = 0.01 ft	
SBR2_Basin	**Off-line**
SBR_Max_Elev	**Off-line**
SBR2_Inf_Pipe	**Off-line**
SBR_Inf_Split	**90.92**
User defined loss for flow split = 0 ft Total flow through flow split = 1.07 mgd	
SBR_Comm_Inf_Pipe	**91.02**
Pipe shape = Circular Diameter = 16 in Length = 30.5 ft Flow = 1.07 mgd Friction method = Manning's Equation Friction factor = 0.013 Total fitting K value = 4.05 Pipe area = 1.4 ft² Pipe hydraulic radius = 0.333 Age factor = 1 Solids factor = 1 Velocity = 1.19 ft/s Friction loss = 0.01 ft	

Section Description	Water Surface Elevation
Fitting loss = 0.09 ft Total loss = 0.1 ft	
Grit_16_Eff	**91.03**
Pipe shape = Circular Diameter = 16 in Length = 7 ft Flow = 1.07 mgd Friction method = Manning's Equation Friction factor = 0.013 Total fitting K value = 0.25 Pipe area = 1.4 ft² Pipe hydraulic radius = 0.333 Age factor = 1 Solids factor = 1 Velocity = 1.19 ft/s Friction loss = 0 ft Fitting loss = 0.01 ft Total loss = 0.01 ft	
Grit_16_Bypass	**Off-line**
Grit_Bypass	**Off-line**
Grit_18_Eff	**91.04**
Pipe shape = Circular Diameter = 18 in Length = 5 ft Flow = 1.07 mgd Friction method = Manning's Equation Friction factor = 0.013 Total fitting K value = 0.7 Pipe area = 1.77 ft² Pipe hydraulic radius = 0.375 Age factor = 1 Solids factor = 1 Velocity = 0.94 ft/s Friction loss = 0 ft Fitting loss = 0.01 ft Total loss = 0.01 ft	
Grit_Tank	**91.04**
Linear Flow = 1.07 mgd Overall head loss = 0 ft	
Grit_Inf	**91.08**

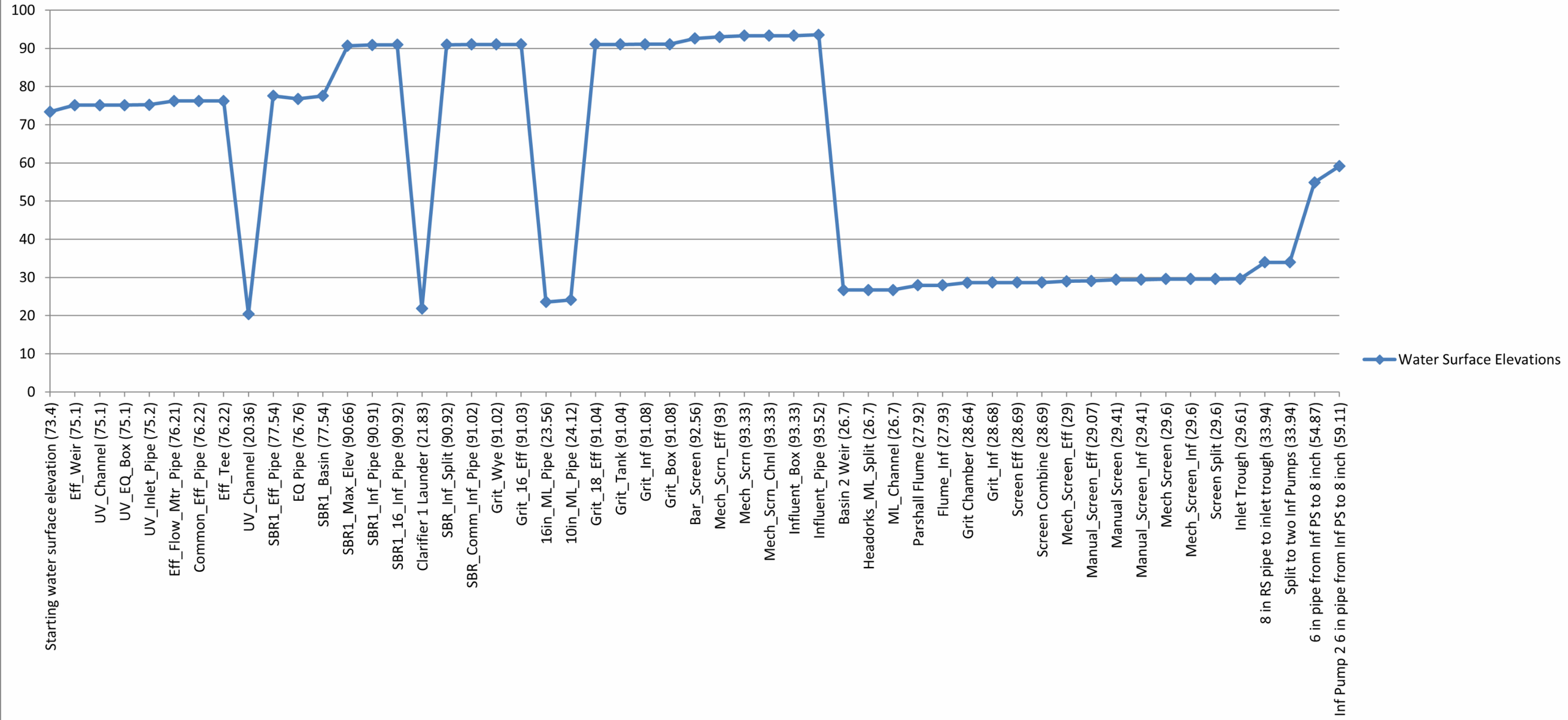
Section Description	Water Surface Elevation
Pipe shape = Circular	
Diameter = 12 in	
Length = 2 ft	
Flow = 1.07 mgd	
Friction method = Manning's Equation	
Friction factor = 0.013	
Total fitting K value = 0.5	
Pipe area = 0.79 ft²	
Pipe hydraulic radius = 0.25	
Age factor = 1	
Solids factor = 1	
Velocity = 2.11 ft/s	
Friction loss = 0 ft	
Fitting loss = 0.03 ft	
Total loss = 0.04 ft	
Grit_Box	**91.08**
User defined loss for flow split = 0 ft	
Total flow through flow split = 1.07 mgd	
Bar_Screen	**92.56**
Theory used = Kirschmer	
Rack/screen invert = 92.16	
Rack/screen width = 2 ft	
Flow through rack = 1.07 mgd	
Bar width = 0.38 in	
Bar spacing = 1 in	
Bar shape = Rectangular	
Angle of inclination = 60 degrees	
Downstream depth = 0.28 ft	
Approach velocity = 2.05 ft/s	
Rack/screen head loss = 0.13 ft	
Mech_Scrn_Eff	**93**
Channel shape = Rectangular	
Manning's 'n' = 0.013	
Channel length = 9 ft	
Channel width/diameter = 2 ft	
Flow = 1.07 mgd	
Downstream channel invert = 92.16	
Channel slope = 0.062 ft/ft	
Channel side slope = not applicable	
Area of flow = 0.51 ft^2	
Hydraulic radius = 0.203	
Normal depth = 0.13 ft	
Critical depth = 0.28 ft	
Depth downstream = 0.4 ft	

Section Description	Water Surface Elevation
Bend loss = 0 ft Depth upstream = 0.28 ft Velocity = 2.05 ft/s Flow profile = Steep	
Mech_Scrn	**93.33**
2nd degree polynomial Flow = 1.07 mgd Overall head loss = 0.33 ft	
Mech_Scrn_Chnl	**93.33**
Channel shape = Rectangular Manning's 'n' = 0.013 Channel length = 3.5 ft Channel width/diameter = 2.75 ft Flow = 1.07 mgd Downstream channel invert = 92.67 Channel slope = 0 ft/ft Channel side slope = not applicable Area of flow = 1.81 ft^2 Hydraulic radius = 0.445 Normal depth = infinite Critical depth = 0.22 ft Depth downstream = 0.66 ft Bend loss = 0 ft Depth upstream = 0.66 ft Velocity = 0.92 ft/s Flow profile = Horizontal	
Influent_Box	**93.33**
Channel shape = Rectangular Manning's 'n' = 0.013 Channel length = 2.5 ft Channel width/diameter = 2.75 ft Flow = 1.07 mgd Downstream channel invert = 90.51 Channel slope = 0 ft/ft Channel side slope = not applicable Area of flow = 7.75 ft^2 Hydraulic radius = 0.924 Normal depth = infinite Critical depth = 0.22 ft Depth downstream = 2.82 ft Bend loss = 0 ft Depth upstream = 2.82 ft Velocity = 0.21 ft/s Flow profile = Horizontal	

Section Description	Water Surface Elevation
Influent_Pipe	**93.52**

Pipe shape = Circular
Diameter = 8 in
Length = 10 ft
Flow = 1.07 mgd
Friction method = Manning's Equation
Friction factor = 0.013
Total fitting K value = 0
Pipe area = 0.35 ft^2
Pipe hydraulic radius = 0.167
Age factor = 1
Solids factor = 1
Velocity = 4.74 ft/s
Friction loss = 0.19 ft
Fitting loss = 0 ft
Total loss = 0.19 ft

Water Surface Elevations - Suquamish WWTP - 1.07 MGD



APPENDIX I
KINGSTON AND SUQUAMISH DESIGN STORM, MODEL LOADINGS, AND FUTURE CONDITION PARAMETERS

consor

Technical Memorandum

Date:	February 4, 2022
Project:	Kingston and Suquamish General Sewer Plan
To:	Barbara Zaroff, PE, PMP
From:	Andrew Henson, PE, PMP; Ryan Jones, PE
Reviewed By:	Adam Schuyler, PE, PMP
Re:	Kingston and Suquamish Design Storm, Model Loadings, and Future Condition Parameters

Introduction

Completion of the General Sewer Plan updates for the Kitsap County (County) Kingston and Suquamish basins relies on hydraulic and hydrologic (H/H) modeling. Model scenarios representing the existing conditions and 20-year planning horizon will be used to identify capacity deficiencies and develop proposed alternatives to address system issues. Each basin is represented by a calibrated model developed in the Danish Hydraulic Institute's (DHI's) MIKE+ software. The calibrated models simulate dry and wet weather system response in the existing collection systems. A design storm will be applied to the calibrated models to identify existing system deficiencies under certain wet weather conditions.

Model scenarios representing the 20-year planning horizon will be created from the calibrated model for each basin. In these new scenarios, future dry weather flow (DWF) will be updated to reflect expected population growth. The design storm will be adjusted for climate change and will be used to determine future deficiencies. Future DWF and a climate change adjusted design storm will be used in developing proposed alternatives to address system deficiencies.

Documented in this Technical Memorandum (TM) are the selection of the design storm, the climate change adjustments, existing model flow loadings, and the future DWF loadings.

Design Storm Generation and Usage

The collection systems for the Kingston and Suquamish basins will be analyzed using a 25-year design storm to be consistent with the analysis used in the on-going Central Kitsap Wastewater Facility Plan and Sewer Plan Update. The project team proposes using a design storm based on a

Soil Conservation Service (SCS) Type 1A 25-year 12-hour storm and a storm volume of 3.637 inches, which is the volume associated with the 25-year return period for this area (State of Washington Water Research Center, 2015).

Hydrologic parameters in the model represent how much rainfall is infiltrated into the soil versus how much is surface runoff. These parameters, in turn, determine how rainfall is routed into the sewer system in the form of inflow and infiltration (I/I). Running the model for a longer period, e.g., an entire wet season, allows for the model to account for antecedent soil moisture conditions. This is important for the model to generate a wet weather response in the separated sewer system due to infiltration. Note that the inflow portion of wet weather flow, i.e., the runoff that enters through manhole lids or connected storm lateral connections, is less sensitive to the model simulation duration but it is still accounted for in the selected hydrologic parameters. The hydrologic parameters are tuned during model calibration so that the simulation results align with available flow monitoring data.

Using a single design storm alone will not properly build antecedent soil conditions. Therefore, the developed design storm was inserted into the recorded rainfall timeseries such that the peak rainfall intensity lined up with the peak rainfall intensity of the 12/21/2020 storm, a large storm from both the observed Kingston and Suquamish rainfall. This storm placement allows for running the model using observed rainfall to develop hydrologic antecedent soil moisture conditions that will be consistent with the calibrated model. Table 1 shows the peak rainfall intensity and total rainfall volume for these timeseries for this storm. The 12-hour duration of the SCS Type 1A design storm was selected to better match the rainfall peak intensities in the observed rainfall data. This design storm will be used to determine existing conditions deficiencies.

Table 1: Rainfall Summary of December 21, 2020 Storm Event and Design Storm

Rainfall Source	Rainfall Peak Intensity (in/hr)	Rainfall Volume (in)
Kingston Rain Gage	0.24	0.41
Suquamish Rain Gage	0.24	0.43
25-year 12-hour Design Storm	0.25	0.73

Design Storm Climate Change Adjustments

The rainfall input described above will be adjusted for climate change by scaling up the overall storm volume and intensity by a percentage shown in bold in Table 2. The adjustment reflects the fact that a 25-year storm in the future is projected to be larger than the current 25-year storm. The University of Washington Climate Impacts group publishes expected increased in rainfall for each decade between 2030 and 2080 (Climate Impacts Group, 2021). Note that the published values include the 24-hour and 6-hour storm durations but did not include a 12-hour storm. As such the 6-hour storm was used to be more conservative. Two different climate change adjustment factors are proposed for use for different purposes. The first, representative of the 2040s to align with the 20-year planning horizon, will be used to determine future system

deficiencies. The second, representative of the 2080s, will be used to size alternatives to address identified deficiencies. The 2080s projection aligns more closely with the expected useful life of a pipe.

Table 2: Projected Change from UW Climate Impacts Group.

Decade	Projected Change*
2030s	10%
2040s	**16%**
2050s	22%
2060s	22%
2070s	21%
2080s	**27%**

*Based on location of Kingston basin which is the more conservative projection provided by Climate Impacts Group.

Existing Conditions Model Loadings

ADS Environmental placed flow meters in both the Kingston and Suquamish collection systems from 10/1/2020 through 5/1/2021. The flow monitoring data is the preferred data set to develop the loadings for application in the model as it was collected at a relatively high resolution (nine total meter sites, four in Kingston and five in Suquamish, at 5-minute intervals) and collects flow from the entire service area. As such, the models were calibrated to dry and wet weather events using this data, including developing DWF average values and patterns and determining hydrologic parameters. However, flow data collected at each Wastewater Treatment Plant (WWTP) is used as the basis for the plant loadings at the as described in the Population, Flow, and Loading sections of the General Sewer Plans. Therefore, the flow monitoring data was compared to available data at each of the Wastewater Treatment Plants (WWTP) to ensure consistency between plant and collection system loadings. Average annual flow (AAF) at the WWTPs is compared to the average DWF value determined from the flow metering data Table 3.

Table 3: Flow Data Comparisons

Basin	2020 AAF (mgd)	DWF Average Value from Flow Monitoring Data (mgd)
Kingston	0.11	0.24
Suquamish	0.23	0.26

The data sets compare favorably in the Suquamish basin given the magnitude of the flow and the varying metering approaches (i.e., daily flow recorded at the WWTP versus 5-minute data recorded in the collection system flow monitoring). Therefore, it is recommended to use the flow

monitoring data as the basis for the dry weather loading and to determine the hydrologic parameters in the Suquamish basin model.

The comparison in the Kingston basin is less favorable, however, with an over 100 percent difference in the average daily flow in the basin. The project team discussed potential reasons for the discrepancy internally, with Kitsap County staff, and with ADS Environmental, including:

- Potential for ADS flow meters to be installed in different locations than planned resulting in accidentally "double counting" flows, which could result in inflated DWF summations. The project team reviewed ADS flow meter install sheets and discussed this with ADS and determined that the meters were installed as expected.
- Low flow depths in the collection system present metering challenges for collecting accurate data, thereby influencing the flow calculations (flow is computed by multiplying measured depth and velocity readings). ADS reviewed the depth data upon request and found no apparent issue with the data collection or flow computations.
- Potential for the metering at the Kingston WWTP to be erroneous. County staff expressed confidence in this metering, noting that it has been calibrated.
- Potential that the collection system connectivity is different than represented in the geographic information system (GIS) data, which could result in flow paths being different than expected. County staff provided as-built data near the ADS flow meter install location and no differences from GIS data were discovered.
- Potential for an unknown break in a pipeline between an ADS flow meter install locations and the Kingston WWTP resulting in a loss of flow. County staff discussed that system issues would have likely been evident in pump run times or surface conditions in the vicinity given the magnitude of loss needed to explain the difference between WWTP plant data and ADS flow meter data.

Ultimately, no obvious error in either collection methodologies were determined through these discussions. To provide another data point, County operations and maintenance (O&M) staff performed pump draw down tests at Lift Station (LS) 71 and LS 41 and provided monitoring data from a meter on the force main at LS 71. The project team evaluated this data to determine if it supported the magnitude of flows at the Kingston WWTP or the ADS collection flow monitoring data. LS 41 feeds directly into LS 71, and there were three individual flow meters placed upstream of LS 41. LS 71 feeds directly into the Kingston WWTP, and there was one individual flow meter upstream of this station to record data from the system that does not flow through LS 41.

Table 4 and Table 5 show the comparisons of the ADS flow meter data with County data at LS 41 and LS 71, respectively. Multiple County data sources – data from the Kingston WWTP, LS 71, and LS 41 – agree while the ADS data is an outlier. It is recommended to use the average value from the County data sources for DWF loading in the Kingston model. Using the County data for DWF loading places the collection system flows more in alignment with the flows used to evaluate the Kingston WWTP for dry weather.

Table 4: Average DWF Comparison at LS 41

Location	Average DWF (mgd)
Sum of ADS Meters Upstream of LS 41	0.15
LS 41 Runtime Data (Average monthly value for December 2020 per available data)	0.05

Table 5: Average DWF Comparison at LS71 and Kingston WWTP

Location	Average DWF (mgd)
Sum of ADS Meters Upstream of LS 71	0.24
LS 71 Runtime Data (Average monthly value for October 2020 based per available data)	0.09
LS 71 Force Main Mag Meter	0.08
Kingston WWTP	0.11

The comparison of wet weather events from the various data sources in the Kingston basin is more difficult. The LS 71 runtime and Kingston WWTP data are provided in daily totals so peak flow magnitudes related to a storm event are unlikely to be reflected in the data. The ADS flow monitoring data is collected in 5-minute intervals so peak flows are more apparent in this data. The peak hour flow (PHF) peaking factor at the WWTP was estimated as 5.16, which was documented in the Kingston draft plan Section 3 (Population, Flow, and Load Projections). A similar PHF peaking factor is achieved in the model by using a DWF loading reduced to better match the Kingston WWTP AAF DWF value in conjunction with the wet weather hydrologic parameters determined by using the ADS data for wet weather calibration. ***For this reason, it is recommended that the Kingston model hydrologic parameters be based on the calibration to the ADS flow monitoring data while the model DWF component be based on the Kingston WWTP AAF DWF value.***

Future Conditions DWF Loadings

Future DWF loadings are projected to increase based on population growth in both Kingston and Suquamish for the 20-year planning horizons which align with the available population growth estimates for these areas. Future conditions DWF will be computed by increasing the existing conditions DWF based on projections of AAF at the Kingston and Suquamish WWTPs in 2042. As the 2080 climate change planning condition will be used for pipe sizing, using the same AAF as in

the 2042 planning horizon was deemed appropriate for this analysis. Current and projected AAF are summarized below in Table 6.

At the time of compiling this TM, the Arborwood development is being planned for the southern portion of the Kingston basin that will have 358 equivalent residential units (ERU). Flows from this area will be pumped directly to the Kingston WWTP and therefore will not impact the modeled Kingston collection system. As a result, the projected flow associated with this development is subtracted from the WWTP AAF to determine the appropriate model loadings.

Table 6: Future DWF Projected Increase in Collection System

WWTP	2020 AAF (mgd)	2042 AAF (mgd)	2042 AAF without Arborwood (mgd)	Projected Increase*
Kingston	0.11	0.27	0.23	109%
Suquamish	0.23	0.26	N/A	12%

*Projected increase based on 2042 AAF without Arborwood.

APPENDIX J
OPPCS

Kitsap County General Sewer Plans

consor

Replace PS-54 and Forcemain

Project Summary

- Replace the pump station to increase firm capacity to approximately 1,200 gpm
- Construct new wet well
- Construct new valve vault
- Construct new electrical, instrumentation, and controls equipment under a new canopy
- Construct new diesel generator set with Level 2 sound attenuating enclosure
- Replace 900 LF forcemain with 10-inch diameter

Item	Description	Quantity	Unit	Unit Cost	Total
1	Mob/Demob	1	LS	$ 229,000	$ 229,000
2	Traffic Control	1	LS	$ 45,000	$ 45,000
3	TESC	1	LS	$ 22,300	$ 22,300
4	Dewatering	1	LS	$ 84,000	$ 84,000
5	Sheeting, Shoring, and Bracing	1	LS	$ 243,000	$ 243,000
6	Removal and Backfill of Existing Wetwell, Drywell, & B	1	LS	$ 66,000	$ 66,000
7	48" Manhole Type 1	2	EA	$ 8,500	$ 17,000
8	12' Diameter Wet Well	1	LS	$ 300,000	$ 300,000
9	Valve & Meter Vaults	1	LS	$ 74,000	$ 74,000
10	Pumps	3	EA	$ 85,000	$ 255,000
11	Valves and Piping - Wetwell & Vaults	1	LS	$ 100,000	$ 100,000
12	Yard Piping	1	LS	$ 25,000	$ 25,000
13	Generator w/ Level 2 Sound Attenuating Enclosure	1	LS	$ 150,000	$ 150,000
14	Electrical, Instrumentation, and Controls	1	LS	$ 711,000	$ 711,000
15	Fencing	620	LF	$ 40	$ 24,800
16	Clearing and Grubbing	1	LS	$ 8,600	$ 8,600
17	Temporary Bypass Pumping	1	LS	$ 125,000	$ 125,000
18	Site Restoration	1	LS	$ 44,000	$ 44,000
19	10" Force Main Sewer	900	LF	$ 350	$ 315,000
	SUBTOTAL				$ 2,840,000
	Contingency (50%)				$ 1,420,000
	Sales Tax (9.2%)				$ 391,920
	CONSTRUCTION SUBTOTAL				$ 4,652,000
	Design Services Engineering and Allied Costs (25%)				$ 1,163,000
	Construction Services and Allied Costs (25%, assumes full CM)				$ 1,163,000
	TOTAL PROJECT COST (ROUNDED)				**$ 7,000,000**

Consor's construction cost ("estimate") is in dollars valued as of the date of this estimate. This estimate is an opinion of probable cost based on information available at the time of its development in June 2023. Final costs will depend on

• Actual field conditions • Actual material and labor costs • Market conditions for construction • Regulatory factors • Final project scope
• Method of implementation • Schedule (time to completion, time of commencement, speed of excecution, and • Other variables

This estimate is based on our perception, which is based on experience and research, yet nevertheless, an assessment, of current conditions at the project location. This estimate reflects our professional opinion of current costs and is subject to change as the project design evolves. Consor has no control over, nor can it forecast variences in the cost of labor, materials, equipment; nor services provided by others, contractor's means and methods of executing the work, or of determining prices, of the impact of competitive bidding or market conditions, practices, or bidding strategies. Consor neither warrants nor guarentees that proposals, bids, or actual construction costs will reflect the costs presented, which are for illustrative purposes only.

Kitsap County General Sewer Plans

consor

Replace PS-53 and Forcemain

Project Summary

- Replace the pump station to increase firm capacity to approximately 1,200 gpm and replace forcemain with 8-inch diameter.
- Construct new wet well
- Construct new valve vault
- Construct new electrical, instrumentation, and controls equipment under a new canopy
- Construct new diesel generator set with Level 2 sound attenuating enclosure
- Replace 1,100 LF forcemain with 10-inch diameter
- While this is a capacity driven project, this station was constructed in 1977 so it nearing the end of its useful life.

Item	Description	Quantity	Unit	Unit Cost	Total
1	Mob/Demob	1	LS	$ 229,000	$ 229,000
2	Traffic Control	1	LS	$ 45,000	$ 45,000
3	TESC	1	LS	$ 22,300	$ 22,300
4	Dewatering	1	LS	$ 84,000	$ 84,000
5	Sheeting, Shoring, and Bracing	1	LS	$ 243,000	$ 243,000
6	Removal and Backfill of Existing Wetwell, Drywell, & B	1	LS	$ 66,000	$ 66,000
7	48" Manhole Type 1	2	EA	$ 8,500	$ 17,000
8	12' Diameter Wet Well	1	LS	$ 300,000	$ 300,000
9	Valve & Meter Vaults	1	LS	$ 74,000	$ 74,000
10	Pumps	3	EA	$ 85,000	$ 255,000
11	Valves and Piping - Wetwell & Vaults	1	LS	$ 100,000	$ 100,000
12	Yard Piping	1	LS	$ 25,000	$ 25,000
13	Generator w/ Level 2 Sound Attenuating Enclosure	1	LS	$ 150,000	$ 150,000
14	Electrical, Instrumentation, and Controls	1	LS	$ 711,000	$ 711,000
15	Fencing	620	LF	$ 40	$ 24,800
16	Clearing and Grubbing	1	LS	$ 8,600	$ 8,600
17	Temporary Bypass Pumping	1	LS	$ 125,000	$ 125,000
18	Site Restoration	1	LS	$ 44,000	$ 44,000
19	10" Force Main Sewer	1100	LF	$ 350	$ 385,000
	SUBTOTAL				$ 2,910,000
	Contingency (50%)				$ 1,455,000
	Sales Tax (9.2%)				$ 401,580
	CONSTRUCTION SUBTOTAL				$ 4,767,000
	Design Services Engineering and Allied Costs (25%)				$ 1,191,750
	Construction Services and Allied Costs (25%, assumes full CM)				$ 1,191,750
	TOTAL PROJECT COST (ROUNDED)				**$ 7,200,000**

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- Method of implementation • Schedule (time to completion, time of commencement, speed of excecution, and • Other variables

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Kitsap County General Sewer Plans

consor

Influent Equalization Basin

Project Summary

• Construct new influent equalization basin

Item	Description	Quantity	Unit	Unit Cost	Total
1	Excavation	1186	CY	$ 60	$ 72,000
2	Backfill	178	CY	$ 63	$ 12,000
3	Yard Piping	50	LF	$ 173	$ 9,000
4	RC-Slab on Grade (EQ Basin)	74	CY	$ 500	$ 38,000
5	RC - Walls (EQ Basin)	273	CY	$ 900	$ 246,000
6	RC - Elevated Slab (EQ Cover)	49	CY	$ 500	$ 25,000
7	Hatches	4	EA	$ 4,400	$ 17,600
8	Concrete Coating	4212	SF	$ 32	$ 136,469
9	Grating, Handrail, Ladder, Catwalk Supports	1	LS	$ 79,813	$ 79,813
10	Influent EQ Blower	1	EA	$ 91,000	$ 91,000
11	Influent EQ Aeration System	1	EA	$ 15,600	$ 15,600
12	Influent EQ Transfer Pump	2	EA	$ 104,000	$ 208,000
13	Electrical instrumentation and controls	1	LS	$ 167,428	$ 167,428
	SUBTOTAL				$ 1,150,000
	Contingency (50%)				$ 575,000
	Sales Tax (9.2%)				$ 158,700
	CONSTRUCTION SUBTOTAL				$ 1,900,000
	Design Services Engineering and Allied Costs (25%)				$ 475,000
	Construction Services and Allied Costs (25%, assumes full CM)				$ 475,000
	TOTAL PROJECT COST (ROUNDED)				**$ 2,850,000**

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Kitsap County General Sewer Plans

consor

Replace Headworks

Project Summary

• Construct new headworks

Item	Description	Quantity	Unit	Unit Cost	Total
1	Yard Piping-10"/12"	100	LF	$ 173	$ 17,250
2	RC-Slab on Grade (Headworks Building)	0	CY	$ 500	$ -
3	RC-Walls (Headworks Building)	7	CY	$ 500	$ 3,704
4	RC-Second Floor (Headworks Building)	15	CY	$ 900	$ 13,333
5	Roof Structure (Headworks Building)	1068	SF	$ 8	$ 8,544
6	Grating, Handrail, and Stairways (Headworks Building)	1	LS	$ 25,000	$ 25,000
7	Slide Gate	1	EA	$ 1,300	$ 1,300
8	Dumpster	1	EA	$ 5,000	$ 5,000
9	Wall Penetration	1	LS	$ 15,000	$ 15,000
10	Existing Screen and Grit Classifier Demolition	1	LS	$ 10,000	$ 10,000
11	Huber ROTAMAT RPPS	1	LS	$ 448,000	$ 448,000
12	Bar Screen	1	LS	$ 13,000	$ 13,000
13	Grit Removal	1	LS	$ 203,385	$ 203,385
14	Grit Pumps	2	EA	$ 13,000	$ 26,000
15	Mechanical Piping and Fitting	1	LS	$ 10,040	$ 10,040
16	E&IC Replacement	1	LS	$ 48,000	$ 48,000
	SUBTOTAL				$ 850,000
	Contingency (50%)				$ 425,000
	Sales Tax (9.2%)				$ 117,300
	CONSTRUCTION SUBTOTAL				$ 1,393,000
	Design Services Engineering and Allied Costs (25%)				$ 348,250
	Construction Services and Allied Costs (25%, assumes full CM)				$ 348,250
	TOTAL PROJECT COST (ROUNDED)				**$ 2,090,000**

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Kitsap County General Sewer Plans

consor

Replace Odor Control System

Project Summary

• Replace odor control system

Item	Description	Quantity	Unit	Unit Cost	Total
1	Site Preparation	546	SF	$ 10	$ 5,460
2	Site Piping	100	LS	$ 98	$ 9,750
3	Existing Chemical Scrubber Demolition	1	LS	$ -	$ -
4	New Activated Carbon System	1	LS	$ 130,000	$ 130,000
5	New Concrete Pad	9	CY	$ 900	$ 8,400
6	Blower Duct Modifications	1	LS	$ 20,000	$ 20,000
7	EI&C Allowance	1	LS	$ 31,680	$ 31,680
	SUBTOTAL				$ 206,000
	Contingency (50%)				$ 103,000
	Sales Tax (9.2%)				$ 28,428
	CONSTRUCTION SUBTOTAL				$ 340,000
	Design Services Engineering and Allied Costs (25%)				$ 85,000
	Construction Services and Allied Costs (25%, assumes full CM)				$ 85,000
	TOTAL PROJECT COST (ROUNDED)				**$ 510,000**

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Kitsap County General Sewer Plans
Suquamish Basin

Extend Gravity Sewers Flowing to PS-53 from the South

Project Summary

- Construct approximately 50 LF of 10-inch diameter gravity sewer
- Project would expand the area served by PS-53
- Project expected to be paid for by developers. Costs are developed in an attempt to show valuation of assets.

Item	Description	Quantity	Unit	Unit Cost	Total
1	Mobilization / Demobilization	1	LS	$ 20,000	$ 20,000
2	Traffic Control	1	LS	$ 10,000	$ 10,000
3	Dewatering	1	LS	$ 4,000	$ 4,000
4	SWPPP & BMPs	1	LS	$ 1,000	$ 1,000
5	Sewer Bypass	1	LS	$ 1,000	$ 1,000
6	Open Trench New 10-inch Pipe (SDR 35 PS46)	50	LF	$ 180	$ 9,000
7	6-inch Side Sewer Replacement	20	LF	$ 180	$ 3,600
8	Shoring and Trench Safety	1	LS	$ 1,000	$ 1,000
9	Imported Trench Backfill	100	TON	$ 25	$ 2,500
10	Manhole 48-inch diameter	1	EA	$ 15,000	$ 15,000
11	HMA for Trench Patch (CSBC and CSTC Incidental)	100	TON	$ 200	$ 20,000
12	Grind and Overlay, Channelization**	1	EST	$ 100,000	$ 100,000
13	Cleanup & Site Restoration	1	LS	$ 10,000	$ 10,000
	SUBTOTAL				$ 197,100
	Contingency (50%)				$ 99,000
	Sales Tax (9.2%)				$ 27,241
	CONSTRUCTION SUBTOTAL				$ 324,000
	Design Services Engineering and Allied Costs (25%)				$ 81,000
	Construction Services and Allied Costs (25%, assumes full CM)				$ 81,000
	TOTAL PROJECT COST (ROUNDED)*				**$ 500,000**

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Kitsap County General Sewer Plans
Suquamish Basin

Extend Gravity Sewers to South of the Service Area [2]

Project Summary

• Construct approximately 4,300 LF of 8-inch diameter gravity sewer

Item	Description	Quantity	Unit	Unit Cost	Total
1	Mobilization / Demobilization	1	LS	$ 120,000	$ 120,000
2	Traffic Control	1	LS	$ 80,000	$ 80,000
3	Dewatering	1	LS	$ 29,000	$ 29,000
4	SWPPP & BMPs	1	LS	$ 6,000	$ 6,000
5	Sewer Bypass	1	LS	$ 28,000	$ 28,000
6	Open Trench New 8-inch Pipe (SDR 35 PS46)	2,792	LF	$ 150	$ 418,800
7	6-inch Side Sewer Replacement	840	LF	$ 180	$ 151,200
8	Shoring and Trench Safety	1	LS	$ 12,000	$ 12,000
9	Imported Trench Backfill	2,000	TON	$ 25	$ 50,000
10	Manhole 48-inch diameter	11	EA	$ 15,000	$ 165,000
11	HMA for Trench Patch (CSBC and CSTC Incidental)	800	TON	$ 200	$ 160,000
12	Grind and Overlay, Channelization**	1	EST	$ 400,000	$ 400,000
13	Cleanup & Site Restoration	1	LS	$ 40,000	$ 40,000
	SUBTOTAL				$ 1,660,000
	Contingency (50%)				$ 830,000
	Sales Tax (9.2%)				$ 229,080
	CONSTRUCTION SUBTOTAL				$ 2,720,000
	Design Services Engineering and Allied Costs (25%)				$ 680,000
	Construction Services and Allied Costs (25%, assumes full CM)				$ 680,000
	TOTAL PROJECT COST (ROUNDED)*				**$ 4,100,000**

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Kitsap County General Sewer Plans
Suquamish Basin

Extend Gravity Sewers to South of the Service Area [3]

Project Summary

• Construct approximately 4,300 LF of 8-inch diameter gravity sewer

Item	Description	Quantity	Unit	Unit Cost	Total
1	Mobilization / Demobilization	1	LS	$ 70,000	$ 70,000
2	Traffic Control	1	LS	$ 40,000	$ 40,000
3	Dewatering	1	LS	$ 16,000	$ 16,000
4	SWPPP & BMPs	1	LS	$ 4,000	$ 4,000
5	Sewer Bypass	1	LS	$ 16,000	$ 16,000
6	Open Trench New 8-inch Pipe (SDR 35 PS46)	1,527	LF	$ 150	$ 229,050
7	6-inch Side Sewer Replacement	460	LF	$ 180	$ 82,800
8	Shoring and Trench Safety	1	LS	$ 7,000	$ 7,000
9	Imported Trench Backfill	2,500	TON	$ 25	$ 62,500
10	Manhole 48-inch diameter	3	EA	$ 15,000	$ 45,000
11	HMA for Trench Patch (CSBC and CSTC Incidental)	500	TON	$ 200	$ 100,000
12	Grind and Overlay, Channelization**	1	EST	$ 200,000	$ 200,000
13	Cleanup & Site Restoration	1	LS	$ 20,000	$ 20,000
	SUBTOTAL				$ 892,350
	Contingency (50%)				$ 447,000
	Sales Tax (9.2%)				$ 123,220
	CONSTRUCTION SUBTOTAL				$ 1,463,000
	Design Services Engineering and Allied Costs (25%)				$ 366,000
	Construction Services and Allied Costs (25%, assumes full CM)				$ 366,000
	TOTAL PROJECT COST (ROUNDED)*				**$ 2,200,000**

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Kitsap County General Sewer Plans

Extend Gravity Sewers Flowing to PS-54

Project Summary

- Install approximately 1,200 LF of 8-inch diameter gravity sewer
- Project would expand the area served by PS-54
- Project expected to be paid for by developers. Costs are developed in an attempt to show valuation of assets.

Item	Description	Quantity	Unit	Unit Cost	Total
1	Mobilization / Demobilization	1	LS	$ 40,000	$ 40,000
2	Traffic Control	1	LS	$ 30,000	$ 30,000
3	Dewatering	1	LS	$ 10,000	$ 10,000
4	SWPPP & BMPs	1	LS	$ 2,000	$ 2,000
5	Sewer Bypass	1	LS	$ 9,000	$ 9,000
6	Open Trench New 8-inch Pipe (SDR 35 PS46)	875	LF	$ 150	$ 131,250
7	6-inch Side Sewer Replacement	270	LF	$ 180	$ 48,600
8	Shoring and Trench Safety	1	LS	$ 4,000	$ 4,000
9	Imported Trench Backfill	700	TON	$ 25	$ 17,500
10	Manhole 48-inch diameter	4	EA	$ 15,000	$ 60,000
11	HMA for Trench Patch (CSBC and CSTC Incidental)	300	TON	$ 200	$ 60,000
12	Grind and Overlay, Channelization**	1	EST	$ 100,000	$ 100,000
13	Cleanup & Site Restoration	1	LS	$ 20,000	$ 20,000
	SUBTOTAL				$ 532,350
	Contingency (50%)				$ 267,000
	Sales Tax (9.2%)				$ 73,540
	CONSTRUCTION SUBTOTAL				$ 873,000
	Design Services Engineering and Allied Costs (25%)				$ 219,000
	Construction Services and Allied Costs (25%, assumes full CM)				$ 219,000
	TOTAL PROJECT COST (ROUNDED)*				**$ 1,400,000**

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Kitsap County General Sewer Plans

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Extend Gravity Sewers to West of the Service Area [2]

Project Summary

- Install approximately 1,200 LF of 8-inch diameter gravity sewer
- Project would expand the area served by LS-54
- Project expected to be paid for by developers. Costs are developed in an attempt to show valuation of assets.

Item	Description	Quantity	Unit	Unit Cost	Total
1	Mobilization / Demobilization	1	LS	$ 20,000	$ 20,000
2	Traffic Control	1	LS	$ 20,000	$ 20,000
3	Dewatering	1	LS	$ 5,000	$ 5,000
4	SWPPP & BMPs	1	LS	$ 1,000	$ 1,000
5	Sewer Bypass	1	LS	$ 4,000	$ 4,000
6	Open Trench New 8-inch Pipe (SDR 35 PS46)	321	LF	$ 150	$ 48,150
7	6-inch Side Sewer Replacement	100	LF	$ 180	$ 18,000
8	Shoring and Trench Safety	1	LS	$ 2,000	$ 2,000
9	Imported Trench Backfill	600	TON	$ 25	$ 15,000
10	Manhole 48-inch diameter	1	EA	$ 15,000	$ 15,000
11	HMA for Trench Patch (CSBC and CSTC Incidental)	100	TON	$ 200	$ 20,000
12	Grind and Overlay, Channelization**	1	EST	$ 100,000	$ 100,000
13	Cleanup & Site Restoration	1	LS	$ 10,000	$ 10,000
	SUBTOTAL				$ 280,000
	Contingency (50%)				$ 140,000
	Sales Tax (9.2%)				$ 38,640
	CONSTRUCTION SUBTOTAL				$ 459,000
	Design Services Engineering and Allied Costs (25%)				$ 115,000
	Construction Services and Allied Costs (25%, assumes full CM)				$ 115,000
	TOTAL PROJECT COST (ROUNDED)*				**$ 700,000**

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Kitsap County General Sewer Plans

Extend Gravity Sewers Flowing to PS-53 from the Northeast

Project Summary

- Install approximately 1,300 LF of 8-inch gravity sewer
- Project would expand the area served by PS-53
- Project expected to be paid for by developers. Costs are developed in an attempt to show valuation of assets.

Item	Description	Quantity	Unit	Unit Cost	Total
1	Mobilization / Demobilization	1	LS	$ 20,000	$ 20,000
2	Traffic Control	1	LS	$ 20,000	$ 20,000
3	Dewatering	1	LS	$ 5,000	$ 5,000
4	SWPPP & BMPs	1	LS	$ 1,000	$ 1,000
5	Sewer Bypass	1	LS	$ 2,000	$ 2,000
6	Open Trench New 8-inch Pipe (SDR 35 PS46)	152	LF	$ 150	$ 22,800
7	6-inch Side Sewer Replacement	50	LF	$ 180	$ 9,000
8	Shoring and Trench Safety	1	LS	$ 1,000	$ 1,000
9	Imported Trench Backfill	200	TON	$ 25	$ 5,000
10	Manhole 48-inch diameter	4	EA	$ 15,000	$ 60,000
11	HMA for Trench Patch (CSBC and CSTC Incidental)	100	TON	$ 200	$ 20,000
12	Grind and Overlay, Channelization**	1	EST	$ 100,000	$ 100,000
13	Cleanup & Site Restoration	1	LS	$ 10,000	$ 10,000
	SUBTOTAL				$ 276,000
	Contingency (50%)				$ 138,000
	Sales Tax (9.2%)				$ 38,088
	CONSTRUCTION SUBTOTAL				$ 453,000
	Design Services Engineering and Allied Costs (25%)				$ 114,000
	Construction Services and Allied Costs (25%, assumes full CM)				$ 114,000
	TOTAL PROJECT COST (ROUNDED)				**$ 700,000**

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Kitsap County General Sewer Plans

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Extend Gravity Sewers to Northwest of the Service Area [2]

Project Summary

- Install approximately 1,300 LF of 8-inch gravity sewer
- Project would expand the area served by PS-53
- Project expected to be paid for by developers. Costs are developed in an attempt to show valuation of assets.

Item	Description	Quantity	Unit	Unit Cost	Total
1	Mobilization / Demobilization	1	LS	$ 50,000	$ 50,000
2	Traffic Control	1	LS	$ 40,000	$ 40,000
3	Dewatering	1	LS	$ 13,000	$ 13,000
4	SWPPP & BMPs	1	LS	$ 3,000	$ 3,000
5	Sewer Bypass	1	LS	$ 12,000	$ 12,000
6	Open Trench New 8-inch Pipe (SDR 35 PS46)	1,110	LF	$ 150	$ 166,500
7	6-inch Side Sewer Replacement	340	LF	$ 180	$ 61,200
8	Shoring and Trench Safety	1	LS	$ 5,000	$ 5,000
9	Imported Trench Backfill	1,900	TON	$ 25	$ 47,500
10	Manhole 48-inch diameter	1	EA	$ 15,000	$ 15,000
11	HMA for Trench Patch (CSBC and CSTC Incidental)	400	TON	$ 200	$ 80,000
12	Grind and Overlay, Channelization**	1	EST	$ 200,000	$ 200,000
13	Cleanup & Site Restoration	1	LS	$ 20,000	$ 20,000
	SUBTOTAL				$ 713,200
	Contingency (50%)				$ 357,000
	Sales Tax (9.2%)				$ 98,458
	CONSTRUCTION SUBTOTAL				$ 1,169,000
	Design Services Engineering and Allied Costs (25%)				$ 293,000
	Construction Services and Allied Costs (25%, assumes full CM)				$ 293,000
	TOTAL PROJECT COST (ROUNDED)*				**$ 1,800,000**

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Kitsap County General Sewer Plans
Suquamish Basin

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Annual Pipe Replacement

Project Summary

- Replace deteriorated and aging pipe.
- Project costs assume $310,000 per year totaled over 14 years
- Replacement assumes 0.5 percent of total system (250 LF) is replaced per year

Item	Description	Quantity	Unit	Unit Cost	Total
1	SWPPP & BMPs	1	LS	$ 9,000	$ 9,000
2	Traffic Control	1	LS	$ 6,000	$ 6,000
3	Dewatering	1	LS	$ 3,000	$ 3,000
4	SWPPP & BMPs	1	LS	$ 1,000	$ 1,000
5	Sewer Bypass	1	LS	$ 3,000	$ 3,000
6	Open Trench New 10-inch Pipe (SDR 35 PS46)	250	LF	$ 150	$ 37,500
7	6-inch Side Sewer Replacement	40	LF	$ 180	$ 7,200
8	Shoring and Trench Safety	1	LS	$ 1,000	$ 1,000
9	Imported Trench Backfill	200	TON	$ 25	$ 5,000
10	Manhole 48-inch diameter	1	EA	$ 15,000	$ 15,000
11	HMA for Trench Patch (CSBC and CSTC Incidental)	70	TON	$ 200	$ 14,000
12	Grind and Overlay, Channelization**	80	EST	$ 250	$ 20,000
13	Cleanup & Site Restoration	1	LS	$ 3,000	$ 3,000
	SUBTOTAL				$ 125,000
	Contingency (50%)				$ 63,000
	Sales Tax (9.2%)				$ 17,296
	CONSTRUCTION SUBTOTAL				$ 206,000
	Design Services Engineering and Allied Costs (25%)				$ 52,000
	Construction Services and Allied Costs (25%, assumes full CM)				$ 52,000
	TOTAL PROJECT COST (ROUNDED)				**$ 310,000**

14 Year Total: $ 4,340,000

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Kitsap County General Sewer Plans
Suquamish Basin

consor

Replace Process Piping

Project Summary

- Replace SBR recirculation piping
- Replace pump room sludge piping

Item	Description	Quantity	Unit	Unit Cost	Total
1	Existing Pipes, Valves, Fittings Demolition	1	LS	$ 15,000	$ 15,000
2	Protecto 401 Lined CL53 Pipe	1	LS	$ 60,174	$ 60,174
3	10"x8" Reducer	2	EA	$ 2,987	$ 5,975
4	12"x8" Reducer	2	EA	$ 4,354	$ 8,709
5	10"x6" Reducer	4	EA	$ 2,987	$ 11,950
6	10" Tee	5	EA	$ 4,592	$ 22,958
7	6" Tee	2	EA	$ 1,574	$ 3,149
8	10"x10"x6" Tee	2	EA	$ 4,365	$ 8,730
9	10"x10"x8" Tee	1	EA	$ 4,365	$ 4,365
10	10"x10"x3" Tee	3	EA	$ 4,365	$ 13,094
11	8"x8"x6" Tee	1	EA	$ 2,197	$ 2,197
12	12"x12"x8" Tee	3	EA	$ 6,105	$ 18,316
13	12"x12"x6" Tee	2	EA	$ 6,105	$ 12,211
14	12"x12"x10" Tee	1	EA	$ 6,105	$ 6,105
15	12"x12"x3" Tee	3	EA	$ 6,105	$ 18,316
16	6" 90 Bend	4	EA	$ 1,219	$ 4,878
17	12" 90 Bend	4	EA	$ 4,463	$ 17,852
18	8" 90 Bend	6	EA	$ 1,886	$ 11,314
19	10" 90 Bend	8	EA	$ 3,119	$ 24,955
20	6" Expansion Joint	6	EA	$ 9,100	$ 54,600
21	12" Coupling	17	EA	$ 2,485	$ 42,244
22	6" Coupling	14	EA	$ 1,050	$ 14,697
23	8" Coupling	13	EA	$ 1,552	$ 20,179
24	10" Coupling	31	EA	$ 1,875	$ 58,133
25	10"x10" Victaulic 741 Adapter	6	EA	$ 2,005	$ 12,028
26	6"x6" Victaulic 741 Adapter	14	EA	$ 1,086	$ 15,206
27	12"x12" Victaulic 741 Adapter	4	EA	$ 2,604	$ 10,416
28	8"x8" Victaulic 741 Adapter	8	EA	$ 1,371	$ 10,967
29	6" Plug Valve	9	EA	$ 3,185	$ 28,665
30	8" Plug Valve	6	EA	$ 4,462	$ 26,770
31	10" Plug Valve	2	EA	$ 6,683	$ 13,367
32	12" Plug Valve	4	EA	$ 8,090	$ 32,360
33	Motor Actuators	11	EA	$ 19,500	$ 214,500
34	3" Ball Valve, Cam-lock Fitting	6	EA	$ 2,600	$ 15,600
35	EI&C Allowance	1	LS	$ 36,427	$ 36,427
	SUBTOTAL				$ 880,000
	Contingency (50%)				$ 440,000
	Sales Tax (9.2%)				$ 121,440
	CONSTRUCTION SUBTOTAL				$ 1,442,000
	Design Services Engineering and Allied Costs (25%)				$ 360,500
	Construction Services and Allied Costs (25%, assumes full CM)				$ 360,500
	TOTAL PROJECT COST (ROUNDED)				**$ 2,170,000**

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Kitsap County General Sewer Plans

SBR Improvements

Project Summary

- Recoat the SBR basins
- Add nitrogen probes to improve process control
- Project will improve TIN monitoring and control to ensure effluent TIN can be reduced to near or below 10 mg/L

Item	Description	Quantity	Unit	Unit Cost	Total
1	Concrete Coating	8424	SF	$ 32	$ 273,000
2	On-line DO and Ammonia/Nitrate Probes	4	EA	$ 13,260	$ 54,000
	SUBTOTAL				$ 327,000
	Contingency (50%)				$ 163,500
	Sales Tax (9.2%)				$ 45,126
	CONSTRUCTION SUBTOTAL				$ 536,000
	Design Services Engineering and Allied Costs (25%)				$ 49,312
	Construction Services and Allied Costs (25%, assumes full CM)				$ 134,000
	TOTAL PROJECT COST (ROUNDED)				**$ 720,000**

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Kitsap County General Sewer Plans

Replace Drain Piping

Project Summary

• Replace the drain piping

Item	Description	Quantity	Unit	Unit Cost	Total
1	Scaffolding	1	LS	$ 10,000	$ 10,000
2	Existing 4" Drainpipe Demolition	1	LS	$ 5,000	$ 5,000
3	New 4" Drainpipe	1	LS	$ 70,000	$ 70,000
	SUBTOTAL				$ 85,000
	Contingency (50%)				$ 42,500
	Sales Tax (9.2%)				$ 11,730
	CONSTRUCTION SUBTOTAL				$ 140,000
	Design Services Engineering and Allied Costs (25%)				$ 12,880
	Construction Services and Allied Costs (25%, assumes full CM)				$ 35,000
	TOTAL PROJECT COST (ROUNDED)				**$ 190,000**

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Kitsap County General Sewer Plans

Effluent Equalization and Sludge Storage Tank Rehabilitation

Project Summary

• Rehabilitate the effluent equalization basin and sludge storage tank

Item	Description	Quantity	Unit	Unit Cost	Total
1	New Stair	1	LS	$ 10,000	$ 10,000
2	Ladder	1	LS	$ 10,000	$ 10,000
3	Davit Crane Mount	1	LS	$ 1,000	$ 1,000
4	Surface Prep and Recoating	7100	SF	$ 35	$ 248,500
5	Seal Gap btwn EQ and Sludge Storage	1	LS	$ 10,000	$ 10,000
6	Dehumidification	2	MO	$ 30,000	$ 60,000
7	Containment	1	LS	$ 50,000	$ 50,000
	SUBTOTAL				$ 390,000
	Contingency (50%)				$ 195,000
	Sales Tax (9.2%)				$ 53,820
	CONSTRUCTION SUBTOTAL				$ 639,000
	Design Services Engineering and Allied Costs (25%)				$ 58,788
	Construction Services and Allied Costs (25%, assumes full CM)				$ 159,750
	TOTAL PROJECT COST (ROUNDED)				**$ 860,000**

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Kitsap County General Sewer Plans

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NFPA 820 Upgrades

Project Summary

- Water main extention
- Replace the combustible gas detection system
- Extend water main and install fire hydrant
- Upgrade site access to meet fire code

Item	Description	Quantity	Unit	Unit Cost	Total
1	Traffic Control	1	LS	$ 30,000	$ 30,000
2	Dewatering	1	LS	$ 20,000	$ 20,000
3	Shoring and Trench Safety	1	LS	$ 5,200	$ 5,200
4	SWPPP & BMPs	1	LS	$ 2,600	$ 2,600
5	Cleanup & Site Restoration	1	LS	$ 15,600	$ 15,600
6	12" DI Class 52 Water Main	1300	LF	$ 120	$ 156,000
7	Imported Trench Backfill	1800	TON	$ 23	$ 41,400
8	CSBC	1340	TON	$ 50	$ 67,000
9	HMA	1500	TON	$ 203	$ 304,500
10	Fire Hydrant	1	EA	$ 7,000	$ 7,000
11	Fire Lane Signage and Paint	1	LS	$ 5,000	$ 5,000
12	Fire Alarm System	1	LS	$ 45,278	$ 45,278
13	Combustable Gas Detection	1	LS	$ 23,544	$ 23,544
14	Ventilation Upgrades	1	LS	$ 170,000	$ 170,000
15	Electrical	1		$ 33,738	$ 33,738
	SUBTOTAL				$ 927,000
	Contingency (50%)				$ 464,000
	Sales Tax (9.2%)				$ 127,972
	CONSTRUCTION SUBTOTAL				$ 1,519,000
	Design Services Engineering and Allied Costs (25%)				$ 379,750
	Construction Services and Allied Costs (25%, assumes full CM)				$ 379,750
	TOTAL PROJECT COST (ROUNDED)				**$ 2,300,000**

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Kitsap County General Sewer Plans

Replace UV System

Project Summary

• Replace obsolete UV system

Item	Description	Quantity	Unit	Unit Cost	Total
1	Stainless steel channel reduction baffle	1	LS	$ 3,250	$ 3,250
2	Existing UV3000B Demolition	1	LS	$ 3,000	$ 3,000
3	New UV3000+ System	1	LS	$ 202,800	$ 202,800
4	UV Transmittance Probe	1	LS	$ 36,660	$ 36,660
5	EI&C Allowance	1	LS	$ 60,615	$ 60,615
	SUBTOTAL				$ 307,000
	Contingency (50%)				$ 154,000
	Sales Tax (9.2%)				$ 42,412
	CONSTRUCTION SUBTOTAL				$ 504,000
	Design Services Engineering and Allied Costs (25%)				$ 126,000
	Construction Services and Allied Costs (25%, assumes full CM)				$ 126,000
	TOTAL PROJECT COST (ROUNDED)				**$ 760,000**

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Kitsap County General Sewer Plans

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Convert to AGS System

Project Summary: New Effluent Equalization and ASST Conversion

- Convert SBR basins to AGS process
- Replace recirculation pumps with new transfer pumps
- Install fine bubble diffuser system and replace blowers
- Replace PLC, sensors, and controls
- Retrofit Aerated Sludge Storage Tank
- Replace Effluent Equalization Basin
- Replace Sludge Storage Blower

Item	Description	Quantity	Unit	Unit Cost	Total
1	Excavation	187	CY	$ 60	$ 11,197
2	Backfill	28	CY	$ 63	$ 1,764
3	Yard Piping	50	LF	$ 173	$ 8,625
4	Basins Cleaning	1	LS	$ 5,280	$ 5,280
5	Existing ASST Demolition	1	LS	$ 10,000	$ 10,000
6	Existing Effluent Equalization Basin Retrofit	1	LS	$ 30,000	$ 30,000
7	New ASST RC-Slab on Grade	14	CY	$ 650	$ 8,919
8	New ASST RC - Walls	66	CY	$ 1,200	$ 78,913
9	Concrete Coating	1088	SF	$ 32	$ 35,251
10	Grating, Handrail, Ladder, Catwalk Supports	1	LS	$ 47,888	$ 47,888
11	Sludge Storage Blowers	1	EA	$ 32,500	$ 32,500
12	Existing Jet Aeration Demolition	1	LS	$ 4,000	$ 4,000
13	Existing Blowers Demolition	3	EA	$ 500	$ 1,500
14	Existing Piping and Valves Demolition	1	LS	$ 5,000	$ 5,000
15	New EQ Piping - 12'' DI	60	LF	$ 156	$ 9,360
16	New AGS System Construction	1	LS	$ 2,304,264	$ 2,304,264
17	Mechanical Piping - 4'' SCH 80 (Air piping)	60	LF	$ 42	$ 2,520
18	EI&C Allowance	1	LS	$ 704,493	$ 704,493
	SUBTOTAL				$ 3,301,475
	Contingency (50%)				$ 1,651,000
	Sales Tax (9.2%)				$ 455,628
	CONSTRUCTION SUBTOTAL				$ 5,409,000
	Design Services Engineering and Allied Costs (25%)				$ 1,352,250
	Construction Services and Allied Costs (25%, assumes full CM)				$ 1,352,250
	TOTAL PROJECT COST (ROUNDED)				**$ 8,120,000**

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Kitsap County General Sewer Plans

Replace Thickened Sludge Pump					
Project Summary					
• Replace Thickened Sludge Pump					
Item	**Description**	**Quantity**	**Unit**	**Unit Cost**	**Total**
1	Replace Thickened Sludge Pump	1	LS	$ 19,000	$ 19,000
	SUBTOTAL				$ 19,000
	Contingency (50%)				$ 10,000
	Sales Tax (9.2%)				$ 2,668
	CONSTRUCTION SUBTOTAL				$ 32,000
	Design Services Engineering and Allied Costs (25%)				$ 8,000
	Construction Services and Allied Costs (25%, assumes full CM)				$ 8,000
	TOTAL PROJECT COST (ROUNDED)				**$ 50,000**

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APPENDIX K
SUMMARY OF STATE OF WASHINGTON GRANT AND LOAN PROGRAMS FOR DRINKING WATER AND WASTEWATER CAPITAL PROJECTS

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Funding Programs for
Drinking Water and Wastewater Projects

Updated 9-17-2024

Type of Program	Pages
Planning/ Pre-Construction	2 - 6
Pre-Construction Only	7 - 8
Construction	9 - 16
Emergency	17 - 19

You can find the latest version of this document at http://www.infrafunding.wa.gov/resources.html

Please contact Amie Smith at amie.smith@commerce.wa.gov if you would like to update your program information

PLANNING **Programs**	**Eligible Projects**	**Eligible Applicants**	**Funding Available**	**How To Apply**
DWSRF Drinking Water State Revolving Fund Planning and Engineering Loans Department of Health	Preparation of planning documents, engineering reports, construction documents, permits, cultural reports, environmental reports. Potential for grant subsidy for disadvantaged communities or those with high affordability rates.	Group A (private and publicly-owned) community and not-for-profit non-community water systems, but not federal or state-owned systems. Small systems serving fewer than 10,000 people.	Loan: $500,000 maximum per jurisdiction 0% annual interest rate 2% loan service fee 2-year time of performance 10-year repayment period	On-line applications accepted year-round until funding exhausted. Approximately $3 million available to award each year. **Contact:** Jocelyne Gray 564-669-4893 Jocelyne.gray@doh.wa.gov For information and forms visit: http://www.doh.wa.gov/DWSRF
DWSRF Drinking Water State Revolving Fund Consolidation Grant Department of Health	Development of a feasibility study, engineering evaluation, design of a infrastructure project to consolidated one or more Group A water systems	Group A not-for-profit community water system, county, city, public utility district, or water district in Washington State Tribal systems are eligible provided the project is not receiving other national set-aside funding for the project.	Grant: Up to $50,000 per project Minimum of $10,000 2-year time of performance	Online applications accepted year round until funding exhausted. **Contact:** Jocelyne Gray 564-669-4893 Jocelyne.gray@doh.wa.gov For information and forms visit: http://www.doh.wa.gov/DWSRF
DWSRF Drinking Water State Revolving Fund Lead Service Line Inventory Loan Department of Health	Develop lead service line inventory. Can include creating or updating a planning document. There is principal forgiveness for disadvantaged communities.	Group A (private and publicly-owned) community and not-for-profit non-community water systems, but not federal or state-owned systems.	Loan: Minimum $25,000 No maximum 0% annual interest rate 2% loan service fee 2-year time of performance 10-year repayment period First come, first served based on application submittal date.	Online applications available and accepted October 1 through November 30, 2024. **Contact:** Jocelyne Gray 564-669-4893 Jocelyne.gray@doh.wa.gov For information and forms visit: http://www.doh.wa.gov/DWSRF

PLANNING **Programs**	**Eligible Projects**	**Eligible Applicants**	**Funding Available**	**How To Apply**
DWSRF Drinking Water State Revolving Fund Drinking Water System Rehabilitation and Consolidation Grant Department of Health	Rehabilitation Planning and design of infrastructure to bring system into compliance. Restructuring, Consolidation, Receivership Planning Preconstruction to bring the water system into compliance. Purchase cost of the water system to be acquired. Establishment of a water program for any receiving city, town, or county.	Rehabilitation Group A water systems serving less than 10,000 people under a DOH compliance order. Restructuring, Consolidation, Receivership Group A publicly owned water system (city, town, county, public utility district, or water/sewer district), an approved Satellite Management Agency, or approved receiver.	Grant: Maximum $1.25 million 4-year time of performance	By invite only. **Contact:** Jocelyne Gray 564-669-4893 Jocelyne.gray@doh.wa.gov For information and forms visit: http://www.doh.wa.gov/DWSRF
SOURCE WATER PROTECTION GRANT PROGRAM Department of Health	Source water protection studies (watershed, hydrogeologic, feasibility studies). Eligible activities can lead to reducing the risk of contamination of a system's drinking water sources(s), or they can evaluate or build resiliency for a public water supply. They must contribute to better protecting one or more public water supply sources.	Non-profit Group A water systems. Local governments proposing a regional project. Project must be reasonably expected to provide long-term benefit to drinking water quality or quantity.	Grants: Funding is dependent upon project needs, but typically does not exceed $30,000.	Applications accepted anytime; grants awarded on a funds available basis. **Contact:** Deborah Johnson 253-433-4054 Deborah.Johnson@doh.wa.gov http://www.doh.wa.gov/CommunityandEnvironment/DrinkingWater/SourceWater/SourceWaterProtection.aspx Grant guidelines https://www.doh.wa.gov/Portals/1/Documents/Pubs/331-552.pdf

PLANNING **Programs**	**Eligible Projects**	**Eligible Applicants**	**Funding Available**	**How To Apply**
ECOLOGY: WATER QUALITY COMBINED FUNDING PROGRAM State Water Pollution Control Revolving Fund (SRF) Centennial Clean Water Fund Stormwater Financial Assistance Program (SFAP) Department of Ecology	Planning projects associated with publicly-owned wastewater and stormwater facilities. The integrated program also funds planning and implementation of nonpoint source pollution control activities.	Counties, cities, towns, conservation districts, or other political subdivision, municipal or quasi-municipal corporations, and federally recognized tribes	Loan: $10,000,000 reserved for preconstruction statewide Interest rates (SFY 2025) • 6-20 year loans: 1.2% • 1-5 year loans: 0.6% Preconstruction set-aside (Distressed Communities) 50% forgivable principal loan and 50% loan	Applications due October 15, 2024. **Contact:** Eliza Keeley 360-628-1976 Eliza.keeley@ecy.wa.gov https://ecology.wa.gov/About-us/How-we-operate/Grants-loans/Find-a-grant-or-loan/Water-Quality-grants-and-loans
RD PRE-DEVELOPMENT PLANNING GRANTS (PPG) U.S. Dept. of Agriculture Rural Development – Rural Utilities Service – Water and Waste Disposal Direct Loans and Grants	Water and/or sewer planning; environmental work; and other work to assist in developing an application for infrastructure improvements.	Low-income, small communities and systems serving areas under 10,000 population. Population determined by U.S. Census 2020. Income determined by the American Community Survey 2017-2021 (5-year).	Planning grant to assist in paying costs associated with developing a complete application for RD funding for a proposed project. Maximum $60,000 grant. Requires minimum 25% match.	Applications accepted year-round, on a fund-available basis. **Contact:** Koni Reynolds 360-704-7737 koni.reynolds@usda.gov http://www.rd.usda.gov/wa
RD 'SEARCH' GRANTS: SPECIAL EVALUATION ASSISTANCE FOR RURAL COMMUNITIES U.S. Dept. of Agriculture Rural Development – Rural Utilities Service – Water and Waste Disposal Direct Loans and Grants	Water and/or sewer planning; environmental work; and other work to assist in developing an application for infrastructure improvements.	Low-income, small communities and systems serving areas under 2,500 population. Population determined by U.S. Census 2020. Income determined by the American Community Survey 2017-2021 (5-year).	Maximum $30,000 grant. No match required.	Applications accepted year-round, on a fund-available basis. **Contact: :** Koni Reynolds 360-704-7737 koni.reynolds@usda.gov http://www.rd.usda.gov/wa

PLANNING **Programs**	**Eligible Projects**	**Eligible Applicants**	**Funding Available**	**How To Apply**
CERB PLANNING AND FEASIBILITY GRANTS Community Economic Revitalization Board – Project-Specific Planning Program	Project-specific feasibility and pre-development studies that advance community economic development goals for industrial sector business development.	Eligible statewide Counties, cities, towns, port districts, special districts. Federally recognized tribes Municipal corporations, quasi-municipal corporations w/ economic development purposes.	Grant: Up to $100,000 per project. Requires 20% (of total project cost) matching funds CERB is authority for funding approvals.	Applications accepted year-round. The Board meets six times a year. **Contact:** Janea Stark 360-252-0812 janea.stark@commerce.wa.gov
RCAC Rural Community Assistance Corporation Feasibility and Pre-Development Loans	Water, wastewater, stormwater, and solid waste planning; environmental work; and other work to assist in developing an application for infrastructure improvements.	Non-profit organizations, public agencies, tribes, and low-income rural communities with a 50,000 population or less, or 10,000 or less if proposed permanent financing is through USDA Rural Development.	Typically up to $50,000 for feasibility loan. Typically up to $350,000 for pre-development loan. Typically up to a 1-year term. 5.5% interest rate. 1% loan fee.	Applications accepted anytime. **Contact**: Jessica Scott 719-458-5460 jscott@rcac.org Applications available online at http://www.rcac.org/lending/environmental-loans/
Economic Development Administration (EDA) United States Department of Commerce **EDA Public Works & Economic Adjustment Assistance Program:** Planning, Feasibility Studies, Preliminary Engineering Reports, Environmental Consultation for distressed and disaster communities.	Drinking water infrastructure; including pre-distribution conveyance, withdrawal/harvest (i.e. well extraction), storage facilities, treatment and distribution. Waste water infrastructure; including conveyance, treatment facilities, discharge infrastructure and water recycling.	Indian Tribes; state, county, city, or other political subdivisions of a state; institutions of higher education; public or private non-profit organizations or associations acting in cooperation with officials of a political subdivision of a State	Grants: EDA investment share up to $500,000 Cost sharing required from applicant Standard grant rate of 50% of total project cost and up to 80%. o Up to 100% for Tribal Nations	Submit application through EDA Grants Management Experience "EDGE" Home (eda.gov) **Contact:** J. Wesley Cochran Economic Development Representative (206) 561-6646 jcochran@eda.gov

PLANNING **Programs**	**Eligible Projects**	**Eligible Applicants**	**Funding Available**	**How To Apply**
Public Works Board WA Department of Commerce Pre-construction program	Capital facilities planning (including small water system management plans, wastewater facility plans, transportation elements, etc.) Roads, streets and bridges, domestic water, sanitary sewer, stormwater, and solid waste/recycling/organics facilities.	Counties, cities, special purpose districts, and quasi-municipal organizations that meet certain requirements. Ineligible applicants: school districts, port districts, and tribes, per statute.	Pre-construction awarded quarterly until funds are exhausted. Up $1,000,000 per project. FY25 interest rate: 0.86%. 5 year loan term. Maximum award per jurisdiction per biennium across all PWB funding programs: $10 million Awards are typically 100% loans, but partial grant funding may be awarded to communities meeting Distressed or Severely Distressed criteria.	**Contact:** Sheila Richardson 564-999-1927 Sheila.richardson@commerce.wa.gov Check the Public Works Board website periodically at http://www.pwb.wa.gov to obtain the latest information on program details or to contact Public Works Board staff.

PRECONSTRUCTION ONLY Programs	Eligible Projects	Eligible Applicants	Funding Available	How To Apply
ECOLOGY: WATER QUALITY COMBINED FUNDING PROGRAM State Water Pollution Control Revolving Fund (SRF) Centennial Clean Water Fund Stormwater Financial Assistance Program (SFAP)	Design projects associated with publicly-owned wastewater and stormwater facilities. The integrated program also funds planning and implementation of nonpoint source pollution control activities.	Counties, cities, towns, conservation districts, or other political subdivision, municipal or quasi-municipal corporations, and federally recognized tribes. Stormwater Financial Assistance Program (SFAP) is limited to cities, counties, and public ports.	Loan: $10,000,000 reserved for preconstruction statewide Interest rates (SFY 2025) • 6-20 year loans: 1.2% • 1-5 year loans: 0.6% Preconstruction set-aside (Distressed Communities) 50% forgivable principal loan and 50% loan	Applications due October 15, 2024. A cost effectiveness analysis must be complete at the time of application. **Contact:** Eliza Keeley 360-628-1976 Eliza.keeley@ecy.wa.gov https://ecology.wa.gov/About-us/How-we-operate/Grants-loans/Find-a-grant-or-loan/Water-Quality-grants-and-loans
Public Works Board PWB PRE-CON WA Department of Commerce Pre-Construction Program	Pre-construction activities to bring projects to a higher degree of readiness that prepare a specific project for construction. Roads, streets and bridges, domestic water, sanitary sewer, stormwater, and solid waste/recycling/organics facilities.	Counties, cities, special purpose districts, and quasi-municipal organizations that meet certain requirements. Ineligible applicants: school districts, port districts, and tribes, per statute.	Pre-construction awarded quarterly until funds are exhausted. Up $1,000,000 per project. FY25 interest rate: 0.86%. 5 year loan term. Maximum award per jurisdiction per biennium across all PWB funding programs: $10 million Awards are typically 100% loans, but partial grant funding may be awarded to communities meeting Distressed or Severely Distressed criteria.	**Contact:** Sheila Richardson 564-999-1927 Sheila.richardson@commerce.wa.gov Check the Public Works Board website periodically at http://www.pwb.wa.gov to obtain the latest information on program details or to contact Public Works Board staff.

PRECONSTRUCTION ONLY Programs	Eligible Projects	Eligible Applicants	Funding Available	How To Apply
RCAC Rural Community Assistance Corporation Feasibility and Pre-Development Loans	Water, wastewater, stormwater, or solid waste planning; environmental work; and other work to assist in developing an application for infrastructure improvements.	Non-profit organizations, public agencies, tribes, and low-income rural communities with a 50,000 population or less, or 10,000 or less if proposed permanent financing is through USDA Rural Development.	Typically up to $50,000 for feasibility loan. Typically up to $350,000 for pre-development loan. Typically a 1-year term. 5.5% interest rate. 1% loan fee.	Applications accepted anytime. **Contact**: Jessica Scott 719-458-5460 jscott@rcac.org Applications available online at http://www.rcac.org/lending/environmental-loans/
Economic Development Administration (EDA) United States Department of Commerce **EDA Public Works & Economic Adjustment Assistance Program:** Design and/or Construction for distressed and disaster communities.	Drinking water infrastructure; including pre-distribution conveyance, withdrawal/harvest (i.e. well extraction), storage facilities, treatment and distribution. Waste water infrastructure; including conveyance, treatment facilities, discharge infrastructure and water recycling.	Indian Tribes; state, county, city, or other political subdivisions of a state; institutions of higher education; public or private non-profit organizations or associations acting in cooperation with officials of a political subdivision of a State.	Grants: EDA investment share up to $500,000 Cost sharing required from applicant Standard grant rate is 50% of total project cost, and up to 80%. ○ Up to 100% for Tribal Nations	Submit application through EDA Grants Management Experience "EDGE" Home (eda.gov) **Contact:** J. Wesley Cochran Economic Development Representative (206) 561-6646 jcochran@eda.gov

CONSTRUCTION AND DESIGN/CONSTRUCTION Programs	Eligible Projects	Eligible Applicants	Funding Available	How To Apply
DWSRF Drinking Water State Revolving Fund Construction Loan Program Department of Health	Drinking water system infrastructure projects aimed at increasing public health protection. There is principal forgiveness for disadvantaged communities.	Group A (private and publicly-owned) community and not-for-profit non-community water systems, but not federal or state-owned systems. Tribal systems are eligible provided the project is not receiving other national set-aside funding for the project.	Loan: Maximum $15 million per jurisdiction. 2.25% annual interest rate (Final rate is set September 1, 2024). 1.0% loan service fee (water systems receiving subsidy are not subject to loan fees). 4-year time of performance, encouraged 2-year time of performance Loan repayment period: 20 years or life of the project, whichever is less. No local match required.	Online applications available and accepted year-round. Applications due November 30, 2024. **Contact:** Jocelyne Gray 564-669-4893 Jocelyne.gray@doh.wa.gov For information and forms visit: http://www.doh.wa.gov/DWSRF
DWSRF Drinking Water State Revolving Fund Lead Service Line (LSL) Replacement Loan Department of Health	Lead service line replacement. Galvanized service lines to be replaced per Lead and Copper Rule. Service water meters older than 1986 lead ban, as part of LSL replacement. There is principal forgiveness for disadvantaged communities.	Group A (private and publicly-owned) community and not-for-profit non-community water systems, but not federal or state-owned systems. Tribal systems are eligible provided the project is not receiving other national set-aside funding for the project.	Loan: Minimum $25,000 No maximum 2.25% annual interest rate (Final rate is set September 1, 2024). 1% loan service fee (water systems receiving subsidy are not subject to loan fees) 4-year time of performance, encouraged 2-year time of performance 20-year repayment period	Online applications available and accepted October 1 year-round. Applications due November 30, 2024. **Contact:** Jocelyne Gray 564-669-4893 Jocelyne.gray@doh.wa.gov For information and forms visit: http://www.doh.wa.gov/DWSRF

CONSTRUCTION AND DESIGN/CONSTRUCTION Programs	Eligible Projects	Eligible Applicants	Funding Available	How To Apply
DWSRF Drinking Water State Revolving Fund Drinking Water System Rehabilitation and Consolidation Grant **Department of Health**	Rehabilitation Construction of infrastructure to bring water system into compliance. Restructuring, Consolidation, Receivership Planning Construction of infrastructure to bring water system into compliance.	Rehabilitation Group A water systems serving less than 10,000 people under a DOH compliance order. Restructuring, Consolidation, Receivership Group A publicly owned water system (city, town, county, public utility district, or water/sewer district), an approved Satellite Management Agency, or approved receiver.	Grant: Maximum $1.25 million 4-year time of performance	By invite only. **Contact:** Jocelyne Gray 564-669-4893 Jocelyne.gray@doh.wa.gov For information and forms visit: http://www.doh.wa.gov/DWSRF
ECOLOGY: Water Quality Combined Funding Program State Water Pollution Control Revolving Fund (SRF) Centennial Clean Water Fund Stormwater Financial Assistance Program (SFAP)	Construction projects associated with publicly-owned wastewater and stormwater facilities. The integrated program also funds planning and implementation of nonpoint source pollution control activities.	Counties, cities, towns, conservation districts, or other political subdivision, municipal or quasi-municipal corporations, and federally recognized tribes. Stormwater Financial Assistance Program (SFAP) is limited to cities, counties, and public ports. Hardship Assistance Jurisdictions listed above with a service area population of 25,000 or less.	Loan: $200,000,000 available statewide. Interest rates (SFY 2025) • 21-30 year loans: 1.6% • 6-20 year loans: 1.2% • 1-5 year loans: 0.6% Hardship assistance for the construction of wastewater treatment facilities may be available in the form of a reduced interest rate, and up to $5,000,000 grant or loan forgiveness. SFAP grant maximum award per jurisdiction: $10,000,000, with a required 15% match, with match reduced to 5% for hardship.	Applications due October 15, 2024. A cost effectiveness analysis must be complete at the time of application. **Contact:** Eliza Keeley 360-628-1976 Eliza.keeley@ecy.wa.gov https://ecology.wa.gov/About-us/How-we-operate/Grants-loans/Find-a-grant-or-loan/Water-Quality-grants-and-loans

CONSTRUCTION AND DESIGN/CONSTRUCTION Programs	Eligible Projects	Eligible Applicants	Funding Available	How To Apply
PWB Public Works Board Construction Program	New construction, replacement, and repair of existing infrastructure for roads, streets and bridges, domestic water, sanitary sewer, stormwater, and solid waste/recycling/organics.	Counties, cities, special purpose districts, and quasi-municipal organizations. Ineligible applicants: school districts, port districts, and tribes, per statute.	FY26 Cycle: Pending appropriation FY25 interest rate: 1.71%. Loan term 20 years. Maximum award per jurisdiction per biennium across all PWB funding programs: $10 million Maximum project award: $10 million per jurisdiction per biennium. Awards are typically 100% loans, but partial grant funding may be awarded to communities meeting Distressed criteria. Construction is a competitive program with two cycles per biennium.	Typically opens in Spring Contact: Sheila Richardson 564-999-1927 Sheila.richardson@commerce.wa.gov Check the Public Works Board website periodically at http://www.pwb.wa.gov to obtain the latest information on program details or to contact Public Works Board staff.

CONSTRUCTION AND DESIGN/CONSTRUCTION Programs	Eligible Projects	Eligible Applicants	Funding Available	How To Apply
RD U.S. Dept. of Agriculture Rural Development - Rural Utilities Service Water and Waste Disposal Direct Loans and Grants	Pre-construction and construction associated with building, repairing, or improving drinking water, wastewater, solid waste, and stormwater facilities.	Cities, towns, and other public bodies, tribes and private non-profit corporations serving rural areas with populations under 10,000. Population determined by U.S. Census 2020. Income determined by the American Community Survey 2017-2021 (5-year).	Loans; Grants in some cases Interest rates change quarterly; contact staff for latest interest rates. Up to 40-year loan term. No pre-payment penalty.	Applications accepted year-round on a fund-available basis. **Contact: :** Koni Reynolds 360-704-7737 koni.reynolds@usda.gov http://www.rd.usda.gov/wa
CERB Community Economic Revitalization Board Construction Program	Public facility projects required by private sector expansion and job creation. Projects must support significant job creation or significant private investment in the state. Bridges, roads and railroad spurs, domestic and industrial water, sanitary and storm sewers. Electricity, natural gas and telecommunications General purpose industrial buildings, port facilities. Acquisition, construction, repair, reconstruction, replacement, rehabilitation	Counties, cities, towns, port districts, special districts Federally-recognized tribes Municipal and quasi-municipal corporations with economic development purposes.	Maximum grant amounts: $2,000,000 for construction projects. $500,000 for housing rehabilitation programs. $250,000 for microenterprise assistance programs.	Applications accepted year-round. The Board meets six times a year. **Contact:** Janea Stark 360-252-0812 janea.stark@commerce.wa.gov

CONSTRUCTION AND DESIGN/CONSTRUCTION Programs	Eligible Projects	Eligible Applicants	Funding Available	How To Apply
CDBG-GP Community Development Block Grant General Purpose Grants	Design and construction of community facility, wastewater, drinking water, stormwater and street/sidewalk projects. Infrastructure in support of affordable housing.	Projects must principally benefit low- to moderate-income people in non-entitlement cities and counties. List and map of local governments served by state CDBG program	Maximum grant amounts: $2,000,000 for construction projects. $500,000 for housing rehabilitation programs. $250,000 for microenterprise assistance programs.	Applications accepted year-round on a fund-available basis. **Contact:** Jon Galow 509-847-5021 Jon.galow@commerce.wa.gov Visit www.commerce.wa.gov/cdbg for more information.
RCAC Rural Community Assistance Corporation Intermediate Term Loan	Water, wastewater, solid waste and stormwater facilities that primarily serve low-income rural communities.	Non-profit organizations, public agencies, tribes, and low-income rural communities with a 50,000 population or less.	Typically up to $3 million with commitment letter for permanent financing Security in permanent loan letter of conditions Term matches construction period. 5.5% interest rate 1.125% loan fee	Applications accepted anytime. **Contact**: Jessica Scott 719-458-5460 jscott@rcac.org Applications available online at http://www.rcac.org/lending/environmental-loans/
RCAC Rural Community Assistance Corporation Construction Loans	Water, wastewater, solid waste and stormwater facilities that primarily serve low-income rural communities. Can include pre-development costs.	Non-profit organizations, public agencies, tribes, and low-income rural communities with a 50,000 population or less, or 10,000 populations or less if using USDA Rural Development financing as the takeout.	2023-2025 solicitation closed 9/25/2024 Longstanding program will likely be offered in the 2025-2027 biennium. Minimum match requirements will apply. Other State funds cannot be used as match.	Applications accepted anytime. **Contact**: Jessica Scott 719-458-5460 jscott@rcac.org Applications available online at http://www.rcac.org/lending/environmental-loans/

CONSTRUCTION AND DESIGN/CONSTRUCTION Programs	Eligible Projects	Eligible Applicants	Funding Available	How To Apply
Energy Retrofits for Public Buildings Program: Energy Efficiency Grant Washington State Department of Commerce	Retrofit projects that reduce energy consumption (electricity, gas, water, etc.) and operational costs on existing facilities and related projects owned by an eligible applicant. Projects must utilize devices that do not require fossil fuels whenever possible.	Washington State public entities, such as cities, towns, local agencies, public higher education institutions, school districts, federally recognized tribal governments, and state agencies. Some percentage of funds are reserved for projects in small towns or cities with populations of 5,000 or fewer. Priority given to applicants who have not received funding previously, certain priority communities.	2023-25 solicitation closed 09/25/2024. Longstanding program will likely be offered in the 2025-27 biennium. Minimum match requirements will apply. Other State funds cannot be used as match.	**Contact:** Kristen Kalbrener 360-515-8112 energyretrofits@commerce.wa.gov For more information: https://www.commerce.wa.gov/growing-the-economy/energy/energy-efficiency-and-solar-grants/
Energy Efficiency and Conservation Block Grant Washington State Department of Commerce	Energy audits and energy conservation planning projects including financing, infrastructure, public education	Local governments (cities, counties, federally-recognized tribes) Priority for disadvantaged communities	Funding for the current biennium is depleted. Visit our website to sign up for updates. Future funding anticipated in Late Spring 2025.	**Contact:** Kristen Kalbrener 360-515-8112 energyretrofits@commerce.wa.gov
Energy Retrofits for Public Buildings: Solar Grants Washington State Department of Commerce	Purchase and installation of grid-tied solar photovoltaic (electric) arrays net metered with existing facilities owned by public entities. Additional points for 'Made in Washington' components.	Washington State public entities, such as cities, towns, local agencies, public higher education institutions, school districts, federally recognized tribal governments, and state agencies. See above.	Funding for the current biennium is depleted. Visit our website to sign up for updates. Future funding anticipated in Late Spring 2025.	**Contact:** EPICgrants@commerce.wa.gov **Visit:** https://www.commerce.wa.gov/growing-the-economy/energy/epic/clean-energy-grant-programs/ for more information.

CONSTRUCTION AND DESIGN/CONSTRUCTION Programs	Eligible Projects	Eligible Applicants	Funding Available	How To Apply
Solar plus Storage for Resilient Communities Washington State Department of Commerce	The Solar plus Storage program funds solar and battery back-up power so community buildings can provide essential services when the power goes out, including both planning and installation grants.	Local governments, State governments, Tribal governments and their affiliates, Non-profit organizations and Retail electric utilities.	Funding for the current biennium is depleted. Visit our website to sign up for updates. Future funding anticipated in Late Spring 2025.	**Contact:** EPICgrants@commerce.wa.gov **Visit:** **https://www.commerce.wa.gov/growing-the-economy/energy/epic/clean-energy-grant-programs**
Dual Use Solar **Washington State Department of Commerce**	Constructions or planning projects that will lead to the creation of mixed use solar installation. Projects should including, but are not limited to, combining solar with: animal grazing, beekeeping, pollinator habitat, or other colocation uses.	Local governments, State governments, Tribal governments and their affiliates, Non-profit organizations, for-profit organizations, and Retail electric utilities.	Grants: EDA investment share up to $5,000,000. Cost sharing required from applicant Standard grant rate is 50% of total project cost, and up to 80%. Up to 100% for Tribal Nations	**Contact:** EPICgrants@commerce.wa.gov **Visit:** **https://www.commerce.wa.gov/growing-the-economy/energy/epic/clean-energy-grant-programs/**

CONSTRUCTION AND DESIGN/CONSTRUCTION Programs	Eligible Projects	Eligible Applicants	Funding Available	How To Apply
Economic Development Administration (EDA) United States Department of Commerce **EDA Public Works & Economic Adjustment Assistance Program:** Design and/or Construction for distressed and disaster communities.	Drinking water infrastructure; including pre-distribution conveyance, withdrawal/ harvest (i.e. well extraction), storage facilities, treatment and distribution. Waste water infrastructure; including conveyance, treatment facilities, discharge infrastructure, water recycling.	Indian Tribes; state, county, city, or other political subdivisions of a state; institutions of higher education; public or private non-profit organizations or associations acting in cooperation with officials of a political subdivision of a State.	Loans may not exceed $200,000 or 75% of the total project cost, whichever is less. Applicants given credit for documented project costs prior to receiving the loan. Interest rates at the lower of the poverty or market interest rate as published by USDA RD RUS, with a minimum of 3% at time of closing. Maximum repayment period is 10 years. Additional ranking points for a shorter repayment period. The repayment period cannot exceed the useful life of the facilities.	Submit application through EDA Grants Management Experience "EDGE" Home (eda.gov) **Contact:** J. Wesley Cochran Economic Development Representative (206) 561-6646 jcochran@eda.gov
RURAL WATER REVOLVING LOAN FUND	Short-term costs incurred for replacement equipment, small scale extension of services, or other small capital projects that are not a part of regular operations and maintenance for drinking water and wastewater projects.	Public entities, including municipalities, counties, special purpose districts, Native American Tribes, and corporations not operated for profit, including cooperatives, with up to 10,000 population and rural areas with no population limits.	$55.5 million in total funds available in 2023-2025 biennium. $19.4 million specifically reserved for jurisdictions with a population of less than 150,000. $2,000,000 maximum award. Funds available as both grants and deferred loans.	Applications accepted anytime. **Contact**: Tracey Hunter Evergreen Rural Water of WA 360-462-9287 thunter@erwow.org Download application online: http://nrwa.org/initiatives/revolving-loan-fund/
Connecting Housing to Infrastructure Program (CHIP) Washington State Department of Commerce	Housing projects with at least 25% of units affordable for at least 25 years. Funding goes toward water, sewer, and stormwater infrastructure improvements for eligible projects, as well as toward system development charges and impact fees, which are waived to encourage affordable housing.	Cities, counties, and utility districts located in a jurisdiction which has a dedicated sales tax for affordable housing. The local jurisdiction will sponsor/ partner with a housing developer on the project.	$55.5 million in total funds available in 2023-2025 biennium. $19.4 million specifically reserved for jurisdictions with a population of less than 150,000. $2,000,000 maximum award. Funds available as both grants and deferred loans.	Contact: Mischa Venables 360-725-3088 Mischa.venables@commerce.wa.gov Visit www.commerce.wa.gov/CHIP

EMERGENCY Programs	Eligible Projects	Eligible Applicants	Funding Available	How To Apply
ECOLOGY Water Quality Emergency Clean Water State Revolving Funding Program	Projects that may result from a natural disaster or an immediate and emergent threat to public health due to water quality issues resulting from unforeseen or unavoidable circumstances. Water quality-related projects considered to be an environmental emergency that meets the WAC 173-98-030(27)5 definition and has received a Declaration of Emergency from the local Government.	Only available to public bodies serving a population of 10,000 or less. Counties, cities, and towns, federally recognized tribes, water and sewer districts, irrigation districts, conservation districts, local health jurisdictions, port districts, quasi-municipal corporations, Washington State institutions of higher education	Loan: $5,000,000 maximum Interest rates (SFY25): 10-year loan, 0.0-1.6%	Available year round. Contact: Eliza Keeley 360-628-1976 Eliza.keeley@ecy.wa.gov https://ecology.wa.gov/About-us/How-we-operate/Grants-loans/Find-a-grant-or-loan/Water-Quality-grants-and-loans

EMERGENCY Programs	Eligible Projects	Eligible Applicants	Funding Available	How To Apply
RD – ECWAG U.S. Dept. of Agriculture Rural Development Emergency Community Water Assistance Grants	Domestic water projects needing emergency repairs due to an incident such as: a drought; earthquake; flood; chemical spill; fire; etc. A significant decline in quantity or quality of potable water supply that was caused by an emergency.	Public bodies, tribes and private non-profit corporations serving rural areas with populations under 10,000. Population determined by U.S. Census 2020. Income determined by the American Community Survey 2017-2021 (5-year).	Grant; pending availability of funds. Water transmission line grants up to $150,000 to construct water line extensions, repair breaks or leaks in existing water distribution lines, and address related maintenance to replenish the water supply. Water source grants up to $1,000,000 for the construction of new wells, reservoirs, transmission lines, treatment plants, and/or other sources of water (water source up to and including the treatment plant).	Applications accepted year-round on a fund-available basis. **Contact:** Koni Reynolds 360-704-7737 koni.reynolds@usda.gov http://www.rd.usda.gov/wa
DWSRF Department of Health – Drinking Water State Revolving Fund Emergency Loan Program Department of Health	Will financially assist eligible communities experiencing the loss of critical drinking water services or facilities due to an emergency.	Publicly or privately owned (not-for-profit) Group A community water systems with a population of fewer than 10,000. Transient or non-transient non-community public water systems owned by a non-profit organization. Non-profit non-community water systems must submit tax-exempt documentation. Tribal systems are eligible provided the project is not receiving other national set-aside funding for the project.	Loan: Interest rate: 0%, no subsidy available Loan fee: 1.5% Loan term: 10 years $500,000 maximum award per jurisdiction. Time of performance: 2 years from contract execution to project completion date. Repayment commencing first October after contract execution.	To be considered for an emergency loan, an applicant must submit a completed emergency application package to the department. **Contact:** Jocelyne Gray 564-669-4893 Jocelyne.gray@doh.wa.gov For information and forms visit: http://www.doh.wa.gov/DWSRF

EMERGENCY Programs	Eligible Projects	Eligible Applicants	Funding Available	How To Apply
RURAL WATER REVOLVING LOAN FUND Disaster area emergency loans	Contact staff for more information on emergency loans.	Public entities, including municipalities, counties, special purpose districts, Native American Tribes, and corporations not operated for profit, including cooperatives, with up to 10,000 population and rural areas with no population limits.	90-day, no interest, disaster area emergency loans with immediate turn-around. Download application online: http://nrwa.org/initiatives/revolving-loan-fund/	Applications accepted anytime. **Contact**: Tracey Hunter Evergreen Rural Water of WA 360-462-9287 thunter@erwow.org
HAZARD MITIGATION GRANT PROGRAM FEMA/WA Emergency Management Division	Disaster risk-reduction projects and planning after a disaster declaration in the state.	Any state, tribe, county, or local jurisdiction (incl., special purpose districts) that has a current FEMA-approved hazard mitigation plan.	Varies depending on the level of disaster, but projects only need to compete at the state level. Local jurisdiction cost-share: 12.5%	Applications will be opened after a disaster declaration. **Contact**: Tim Cook State Hazard Mitigation Officer 253-512-7072 Tim.cook@mil.wa.gov
PUBLIC ASSISTANCE PROGRAM FEMA/WA Emergency Management Division	Construction, repair to, and restoration of publicly owned facilities damaged during a disaster. Debris-removal, life-saving measures, and restoration of public infrastructure.	State, tribes, counties, and local jurisdictions directly affected by the disaster.	Varies depending on the level of disaster and total damage caused.	Applications are opened after disaster declaration. **Contact:** Gary Urbas Public Assistance Project Manager 253-512-7402 Gary.urbas@mil.wa.gov
WASHINGTON STATE DEPARTMENT OF COMMERCE ERR - Emergency Rapid Response	Projects that provide continuity of essential community services/ lifelines that become diminished during an emergency and recovery assistance after an emergency event. Projects that restore service for a limited duration or through a temporary measure. These funds are not designated for long term recovery costs associated with the full re-establishment of lifeline services.	Tribes and local governments	Grant; pending availability of funds $5,000,000- $6,000,000 Period of performance state fiscal year July-June	Applications accepted year-round until funding exhausted. $5.5 to 6 million available to award each year. **Contact:** Nicole Patrick 206-713-6997 Nicole.patrick@commerce.wa.gov For information and application visit: EmergencyRapidResponse or https://deptofcommerce.box.com/s/skmab4hq3l4z55jazzc7qlsmbrsgermv